BORGER JUNIOR COLLEGE DISTRICT

Borger, Texas

ANNUAL FINANCIAL REPORT

August 31, 2015

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BORGER JUNIOR COLLEGE DISTRICT ORGANIZATIONAL DATA August 31, 2015

Board of Regents

	<u>Officers</u>	Term Expires <u>May</u>
Scott Radach	Chair	2020
Patrick Nonhof	Vice Chair	2016
Marlene McKinney	Secretary	2016
	<u>Members</u>	
Spring Creek - Unfilled	Borger, Texas	2016
Kelly McDonald	Borger, Texas	2016
Ryan Birge	Borger, Texas	2018
Shad Goldston	Borger, Texas	2018
Pete Stynes	Borger, Texas	2020
Andy Green	Borger, Texas	2020

Principal Administrative Officers

Dr. Jud Hicks President

Dr. Shannon Carroll

Vice President for Academic Affairs

David Carr

Dean of Career and Technical Education

Bridey McCormack Director of Accounting

Debra Wells Executive Assistant to the President

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C M M S

Independent Auditor's Report

Board of Regents Borger Junior College District Borger, Texas

Report on the Financial Statements

We have audited the accompanying financial statements of Borger Junior College District (the College) and its discretely presented component unit as of and for the year ended August 31, 2015, and the related notes to the financial statements, which collectively comprise the College's basic financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the College's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material, respects, the respective financial position of the College and of its discretely presented component unit as

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of August 31, 2015, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As described in Notes 2 and 22 to the financial statements, in 2015, the College adopted new accounting guidance, GASB Statement No. 68, Accounting and Financial Reporting for Pensions—an Amendment of GASB Statement No. 27 and GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date—an Amendment of GASB Statement No. 68. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the Schedule of the College's Proportionate Share of the Net Pension Liability, and the Schedule of the College's Contributions on pages 8-17 and pages 52-54 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the basic financial statements that collectively comprise the College and its discretely presented component unit. The accompanying supplemental information listed in the table of contents, Schedules A, B, C and D, is likewise presented for purposes of additional analysis and is not a required part of the basic financial statements. The accompanying Schedule of Expenditures of Federal Awards, Schedule E, and Schedule of Expenditures of State of Texas Awards, Schedule F, as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and the State of Texas Single Audit Circular are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Schedule of Expenditures of Federal Awards, the Schedule of Expenditures of State of Texas Awards, and the Other Supplemental Information are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing

standards generally accepted in the United States of America. In our opinion, the Schedule of Expenditures of Federal Awards, the Schedule of Expenditures of State of Texas Awards, and the Other Supplemental Information is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

The statistical section has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

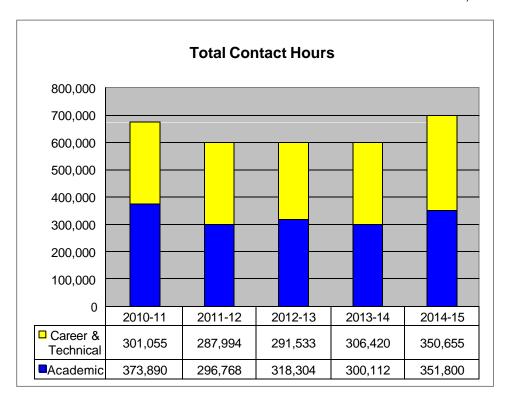
In accordance with Government Auditing Standards, we have also issued our report dated November 16, 2015, on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the College's internal control over financial reporting and compliance.

Connor Intrillon Mitchell : Brinnin FLAC

Amarillo, Texas November 16, 2015 **MANAGEMENT'S DISCUSSION AND ANALYSIS**

Financial and Enrollment Highlights

- In 2015, the College implemented GASB 68, which resulted in a significant change in financial reporting. As required by GASB 68, the College recorded its proportionate share of the Texas Retirement System's net pension liability of \$1,681,188, deferred outflows of \$301,030, deferred inflows of \$514,281, a prior period adjustment of \$1,904,794, and pension expense of \$10,355.
- The institution's net position at year-end was \$9,729,835, a decrease of \$2,206,758 or 18.5% for the year. The decrease included a prior period adjustment of \$1,904,794 related to the implementation of GASB 68. Net investment in capital assets decreased \$22,881 with current year depreciation of \$685,795.
- Contact hours enrollment showed an increase of 95,923 hours or 15.8% from 606,532 in 2013-2014 to 702,455 in 2014-2015. Academic contact hours increased 51,688 or 17.2% while career and technical contact hours showed an increase of 44,235 or 14.4%.



Statements of Net Position

The Statements of Net Position include all assets and deferred outflows of resources and liabilities and deferred inflows of resources using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. Net position is the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources.

Statements of Net Position (Continued)

	Primary Institution		
	2015	2014	2013
Current assets			
Cash and cash equivalents	\$ 344,132	\$ 884,360	\$ 726,170
Accounts receivables, net	1,463,120	1,294,544	1,251,203
Other current assets	14,912	16,797	42,317
Total current assets	1,822,164	2,195,701	2,019,690
Noncurrent assets			
Restricted cash and cash equivalents	415,810	348,775	383,310
Other long-term investments		-	367,588
Capital assets, net	13,040,600	13,421,337	13,751,379
Other noncurrent assets	1,600	1,600	41,459
Total noncurrent assets	13,458,010	13,771,712	14,543,736
Total assets	\$ 15,280,174	\$ 15,967,413	\$ 16,563,426
Deferred outflows of resources			
Deferred outflows on net pension liability	\$ 301,030	\$ -	\$ -
Total Deferred outflows	\$ 301,030	\$ -	\$ -
Currentliabilities			
Accounts payable	\$ 27,043	\$ 27,388	\$ 32,897
Accrued liabilities	94,136	199,046	176,582
Accrued compensated absences -			
current portion	90,453	85,553	65,332
Funds held for others	197,946	183,039	168,142
Unearned revenues	1,515,653	1,447,269	1,289,265
Capital lease obligation - current portion	70,660	70,723	-
Note payable - current portion	118,444	112,875	107,568
Total current liabilities	2,114,335	2,125,893	1,839,786
Noncurrentliabilities			
Capital lease obligation	-	74,917	-
Notes payable	391,565	510,010	622,884
Bonds payable	1,150,000	1,320,000	1,485,000
Net pension liability	1,681,188		
Total noncurrent liabilities	3,222,753	1,904,927	2,107,884
Total liabilities	5,337,088	4,030,820	3,947,670
Deferred inflow of resources			
Deferred inflows on net pension liability	\$ 514,281	\$ -	\$ -
Total deferred inflows	\$ 514,281	\$ -	\$ -
Net Position			
Net invested in capital assets Restricted for:	\$ 11,309,931	\$ 11,332,812	\$ 11,535,927
Expendable:			
Student aid	415,810	348,775	358,310
Equipment		-	25,000
Unrestricted (deficit)	(1,995,906)	255,006	696,519
Total net position	\$ 9,729,835	\$ 11,936,593	\$ 12,615,756

Current Assets:

Cash and cash equivalents consist of cash in the local financial institution's accounts and TexPool; all are interest-bearing accounts. Unrestricted cash and cash equivalents decreased by \$540,228 or 61.1%, which is reflected in the Statement of Cash Flows.

Accounts receivable consists primarily of student receivables related to tuition and fees for the fall 2015 semester. Accounts receivable increased by \$168,576 or 13%, increasing the balance to \$1,463,120.

Other current assets decreased by \$1,885 reflecting a balance of \$14,912.

Noncurrent Assets:

Restricted cash and cash equivalents consist of agency and state scholarship funds. The balance of restricted cash and cash equivalents increased \$67,035 reflecting a balance of \$415,810. The restricted cash means it is designated for scholarships.

Total capital assets consist of land, library books, construction in progress, buildings, land improvements, and equipment and totals approximately \$13 million at year-end. Accumulated depreciation totals approximately \$14.2 million, resulting in net capital assets of approximately \$13 million. This reflects a decrease of \$380,737 in net capital assets. Capital assets are detailed in Note 5 of the notes to the financial statements. At year-end, asset additions totaled \$305,058, and depreciation expense was \$685,795. The asset additions include furniture, vehicles, and other equipment (\$36,769); telecommunications and peripheral equipment (\$266,604); and library books (\$1,685).

Current Liabilities:

Accounts payable and accrued liabilities represent amounts due at year-end for goods and services received prior to year-end, but for which cash has not been expended. At year-end the balance of accounts payable was \$27,043 which is comparable to 2014. The balance of accrued liabilities was \$94,136 for 2015 compared to a balance of \$199,046 for 2014. Accrued compensated absences was \$90,453 for 2015 as compared to \$85,553 for 2014.

Unearned revenues represent payments recorded primarily for tuition and fees, resident hall, and food service from students for the upcoming fall 2015 semester. Unearned revenues of \$1,515,653 increased \$68,384 over last year's ending balance of \$1,447,269 or 4.7%. The increase in unearned revenues is primarily due to an increase in student enrollment for fall 2015 as compared to fall 2014.

Notes and bonds payable (current portion) represent the College's long-term debt which is payable within the next fiscal year. The current portion of debt, including capital leases, of \$189,104 increased \$5,506 from the prior year.

Noncurrent Liabilities:

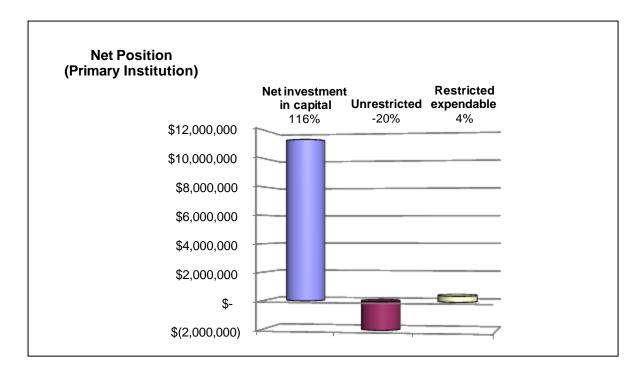
Notes and bonds payable along with net pension liability (as required for the first time this fiscal year according to the guidelines of GASB 68 which is detailed in Note 2 and Note 9 of Notes to Financial Statements) represent the College's long-term debt which is payable more than twelve months from year-end. Long-term debt consists primarily of revenue bonds related to the construction of the Center for Access & Innovation completed in 2002 and in addition the net pension liability of \$1.7 million (see Note 9 – Employees' Retirement Plans).

Net Position:

Net position represents the difference between the College's assets and deferred outflows of resources and liabilities and deferred inflows of resources. Total net position at August 31, 2015, was approximately \$9.7 million. Compared to the prior year, net position decreased \$2,206,758 for the current year.

Restricted expendable net position consists of \$415,810 set aside for student aid. These balances have specific restrictions placed on them by parties external to the College, such as donors and grant agencies.

Unrestricted net position represents those balances from operational activities that have not been restricted by parties external to the College. Unrestricted net position totals (\$1,995,906) which was a decrease of \$2,250,912 over the year-end 2014 balance.



Statements of Revenues, Expenses and Changes in Net Position

The Statements of Revenues, Expenses and Changes in Net Position present the operating results of the College, as well as the nonoperating revenues and expenses.

	Primary Institution			
	2015	2014	2013	
Operating revenues				
Tuition and fees, net	\$ 993,795	\$ 1,009,840	\$ 769,545	
Grants and contracts	1,135,019	707,409	822,383	
Auxiliary enterprises	786,409	718,938	699,427	
Other	64,374	75,795	64,665	
Total operating revenues	2,979,597	2,511,982	2,356,020	
Operating expenses				
Institutional expense	8,253,795	7,769,328	7,337,114	
Auxiliary enterprises	1,184,304	1,188,712	1,154,941	
Depreciation	685,795	678,566	690,415	
Total operating expenses	10,123,894	9,636,606	9,182,470	
Operating loss	(7,144,297)	(7,124,624)	(6,826,450)	
Nonoperating revenues (expenses)				
State appropriations	2,748,976	2,726,513	2,560,652	
Ad valorem taxes	1,521,526	1,503,577	1,455,476	
Federal revenue, nonoperating	2,152,565	1,993,812	2,177,240	
Gifts	470,056	332,002	418,085	
Investment income, net of investment				
expenses	2,094	12,642	14,746	
Interest on capital related debt	(68,021)	(112,922)	(87,649)	
Gain (loss) on disposal of fixed assets		-	(9,207)	
Other nonoperating revenues (expenses)	15,137	(10,163)	(43,795)	
Net nonoperating revenues				
(expenses)	6,842,333	6,445,461	6,485,548	
Decrease in net position	(301,964)	(679,163)	(340,902)	
Net Position – Beginning of Year	11,936,593	12,615,756	12,956,658	
Prior Period Adjustment	(1,904,794)			
Net Position - Beginning of Year, Restated	10,031,799	12,615,756	12,956,658	
Net Position – End of Year	\$ 9,729,835	\$ 11,936,593	\$ 12,615,756	

Operating Revenues:

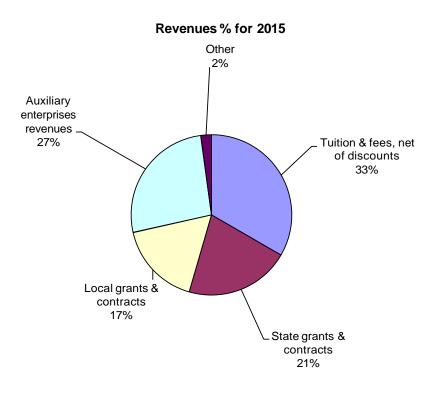
Tuition and fees, net of discounts, was \$993,795 for the year and represents a decrease of \$16,045 or 1.6% compared to the previous year balance of \$1,009,840. For 2015, gross tuition and fees increased \$198,774 and discounts (primarily federal grants to students) increased \$214,819. Federal grants to students totaled \$1,897,835 for the current year, compared to the prior year balance of \$1,742,958, an increase of \$154,877 or 8.8%. Gross tuition and fees are

netted against discounts and scholarship allowances. Fiscal year (FY) 2015 discounts consist of federal grants to students of \$1,897,835, scholarship allowances of \$448,369, and TPEG/state remissions and exemptions of \$52,728. In FY 2014 discounts consist of federal grants to students of \$1,742,958, scholarship allowances of \$394,435, and TPEG/state remissions and exemptions of \$46,720.

Grants and contracts totaled \$1,135,019 for the year. This includes all restricted revenues made available by government agencies. Grant revenues are recorded only to the extent the funds have been expended for the designated purpose. Total grants and contracts increased \$427,610 or 60.4% over the previous year balance of \$707,409.

Auxiliary enterprises consists of various enterprise entities that provide goods or services to students, faculty, staff or the general public and charge a fee directly related to the cost of those goods or services. Auxiliary revenue was \$786,409 for the year, an increase of \$67,471 or 9.4% from the prior year balance of \$718,938. The Borger Community Activity Center and the residential life are the primary auxiliary components, which generated \$413,420 and \$378,805 (net of discounts) in revenue, respectively, in the current year.

The chart below depicts the various components of revenue as a percentage of total revenues.



Operating Expenses by Functional Classification:

	Primary Institution					
	2015	<u>%</u>	2014	<u>%</u>	2013	<u>%</u>
Instruction	\$ 4,576,493	45 %	\$ 4,341,319	45 %	\$ 4,094,642	44%
Academic support	145,470	1%	177,381	2%	158,260	2%
Student services	718,535	7%	505,947	6%	551,576	6%
Institutional support	1,778,884	18%	1,744,864	18%	1,672,599	18%
Operations and maintenance of plant	784,914	8%	786,357	8%	754,516	8%
Scholarships and fellowships	249,499	2%	213,460	2%	105,521	2%
Auxiliary enterprises	1,184,304	12%	1,188,712	12%	1,154,941	13%
Depreciation	685,795	7%	678,566	7%	690,415	7%
Total by function	\$ 10,123,894	100%	\$ 9,636,606	100%	\$ 9,182,470	100%

Instruction includes expenses for all activities that are part of the College's instructional programs – academic, workforce and technical. Instruction expenses of \$4,576,493 increased \$235,174 or 5.4% compared to the previous year balance of \$4,341,319. Salaries and benefits combined account for approximately \$3.3 million or 73% of total instruction. Instruction continues to outdistance all other classifications, accounting for 45% of the total expenses by function.

Academic support includes expenses to provide support services for the College. This includes costs associated with libraries, academic administration, curriculum development, and technical support including computer service. Academic support totaled \$145,470, representing an 18% decrease from the prior year balance of \$177,381.

Student services consists of expenses related to providing the office of admissions and records and activities that primarily contribute to student's emotional and physical well-being and their intellectual, cultural, and social development outside the context of the formal instructional programs. Student services expenses of \$718,535 increased by \$212,588 or 42% compared to the previous balance of \$505,947.

Institutional support consists of expenses incurred for central executive-level management, fiscal operations, administrative data processing, employee and records, support services (excluding auxiliary enterprises), and community and alumni relations (including development and fund raising). Institutional support totaling \$1,778,884 increased \$34,020 or 1.9% from the prior year balance of \$1,744,864.

Operations and maintenance of plant consists of all expenses of operations and maintenance of the physical plant. Included are maintenance and repairs to buildings, utilities, and salaries and benefits for maintenance and custodial staffs. Operational and maintenance totaling \$784,914 decreased by \$1,443 or 0.2% from the prior year balance of \$786,357.

Operating Expenses by Functional Classification (Continued):

Scholarships and fellowships include amounts awarded for scholarships, which the College grants to students, by the College's own selection process, or from an entitlement program. As a result of additional contributions from donors, scholarships and fellowships of \$249,499 increased by \$36,039 or 16.9%.

Auxiliary enterprises' expenses include all costs to operate the activity center, resident halls, and food service. Auxiliary enterprises totaled \$1,184,304, a decrease of \$4,408 or 0.4% as compared to the prior year balance of \$1,188,712.

Operating Expenses by Natural Classification:

	Primary Institution					
	2015	%	2014	<u>%</u>	2013	%
Salaries and wages	\$ 4,375,827	43 %	\$ 3,979,986	41 %	\$ 3,784,109	41%
State and local benefits	1,375,405	14%	1,295,207	13%	1,300,746	14%
Scholarships and fellowships	249,499	2%	213,460	2%	105,521	1%
Other expenses	2,253,064	22%	2,280,675	24%	2,146,738	23%
Auxiliary enterprises	1,184,304	12%	1,188,712	13%	1,154,941	13%
Depreciation	685,795	7%	678,566	7%	690,415	8%
Total by natural classification	\$ 10,123,894	100%	\$ 9,636,606	100%	\$ 9,182,470	100%

Salaries and wages, along with benefits, clearly represent the largest operating expense, accounting for 57% of the total expenses. Total dollar expenses for salaries and wages, including benefits, increased \$476,039 over last year, and, as a percentage of total expenses, salaries and wages, including benefits, increased by 3%.

Nonoperating Revenues (Expenses):

State appropriations of \$2,748,976 indicates an increase (\$22,463 or 0.8%) in revenue from the previous year balance of \$2,726,513.

Ad valorem taxes of \$1,521,526 were up in 2015 by 1.2% or \$17,949 from the prior year balance of \$1,503,577. The tax rate is capped at \$0.22 per \$100 of valuation, so the increase was a result of slightly higher values in 2015 versus 2014.

Federal revenue, nonoperating of \$2,152,565 increased \$158,753 or 8% from the previous year balance of \$1,993,812. Federal revenue, nonoperating consists of all Title IV financial aid funds.

Current year gifts of \$470,056, generally considered one-time in nature, increased from the 2014 level by \$138,054 or 41.6%. This was reflective of the volatility of large, nonrecurring donations and the year-to-year fluctuations that can exist.

Nonoperating Revenues (Expenses) (Continued):

Investment income, net of investment expenses of \$2,094 decreased \$10,548 from the previous year's amount of \$12,642.

Statements of Cash Flows

The Statement of Cash Flows provides information about cash receipts and cash payments during the year. This statement also helps users assess the College's ability to generate net cash flows, its ability to meet its obligations as they come due, and its need for external financing.

Primary Institution		
2015		
\$ (6,633,195) \$		
6,888,842		
(730,934)		
2,094		
(473,193)		
1,233,135		
\$ 759,942\$		
	\$ (6,633,195) \$ 6,888,842 (730,934) 2,094 (473,193) 1,233,135	

The primary cash receipts from operating activities consist of tuition, fees, and grant revenues. Cash outlays include payment of wages, benefits, supplies, utilities, and scholarships. Federal funds received for student programs continue to be a significant cash source for operating activities.

State appropriations and ad valorem tax revenues are the primary sources of noncapital financing. Other noncapital financing activity includes gifts and endowments. Increases in future ad valorem tax revenue are not likely given that the local tax rate is capped at its current level as a result of Board action in 1965. No evidence of significant increases in property values is readily foreseeable. Gifts from private donations continue to be an important revenue source.

The main financing activities include the purchase of capital assets primarily related to facilities, equipment, and technology enhancements. The reinvesting in the infrastructure of the College continues to be emphasized.

Cash and equivalents (restricted and unrestricted) for FY 2015 decreased \$473,193, compared to an increase of \$123,655 for FY 2014. The balance of cash and cash equivalents for 2015 was \$759,942 which was comprised of unrestricted cash and cash equivalents of \$344,132 and restricted cash and cash equivalents of \$415,810

Component Unit

The Frank Phillips College Development Corporation, considered a component unit, continues to play a vital role in the College's ability to achieve its stated mission. In 2015, the Development Corporation contributed \$46,020 in scholarships to the College as compared to \$36,684 in FY 2014. In addition, the Development Corporation received gifts in the amount of \$42,479, much of which is invested to provide returns to fund future scholarships. With the investment markets showing a decline, investment income, net of expenses showed a loss of \$13,580 for the year as compared to gains of \$200,768 in 2014. Overall, the Development Corporation's net position decreased \$24,956 from the previous year-end total net position.

Factors That Will Affect the Future for Frank Phillips College

There are certainly some positive things occurring at Frank Phillips College. Overall enrollment growth showed healthy increases for the 2014-15 academic year as well as the Fall semester of 2015. Of course increased enrollment means additional revenue from tuition and fees, but also state appropriations will increase this next year because contact hours have increased. The College is anticipating tax revenue increases this next year, as well, because of tax valuation increases.

This anticipated increase in revenue could not have come at a more opportune time given a tight cash flow situation. The College will continue to control expenses with the intent of using the additional revenue to increase the cash position.

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FINANCIAL STATEMENTS

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BORGER JUNIOR COLLEGE DISTRICT STATEMENT OF NET POSITION - PRIMARY INSTITUTION AUGUST 31, 2015 Exhibit 1A

	Prima	ary Institution
		2015
ASSETS		_
CURRENT ASSETS Cash and cash equivalents Accounts receivable, net Inventories Other assets	\$	344,132 1,463,120 11,595 3,317
Total current assets		1,822,164
NONCURRENT ASSETS Restricted cash and cash equivalents Capital assets, net Other noncurrent assets Total noncurrent assets TOTAL ASSETS		415,810 13,040,600 1,600 13,458,010
	<u> </u>	15,280,174
DEFERRED OUTFLOW OF RESOURCES Deferred outflows on net pension liability TOTAL DEFERRED OUTFLOWS	\$	301,030 301,030
	Ψ	301,030
LIABILITIES AND NET POSITION		
Accounts payable Accrued liabilities Accrued compensable absences - current portion Funds held for others Unearned revenues Capital lease obligation - current portion Notes payable - current portion Total current liabilities	\$	27,043 94,136 90,453 197,946 1,515,653 70,660 118,444 2,114,335
NONCURRENT LIABILITIES Notes payable Bonds payable Net pension liability Total noncurrent liabilities TOTAL LIABILITIES		391,565 1,150,000 1,681,188 3,222,753 5,337,088
DEFERRED INFLOW OF RESOURCES		
Deferred inflows on net pension liability TOTAL DEFERRED INFLOWS	\$ \$	514,281 514,281
NET POSITION Net investment in capital assets Restricted for: Expendable: Student aid Unrestricted (deficit)		415,810 (1,995,906)
TOTAL NET POSITION (Schedule D)	\$	9,729,835

The accompanying notes are an integral part of the financial statements.

BORGER JUNIOR COLLEGE DISTRICT STATEMENT OF NET POSITION - COMPONENT UNIT AUGUST 31, 2015 Exhibit 1B

	Component Unit - Foundation
	2015
ASSETS	
Cash and cash equivalents	\$ 239,990
Short-term investments	1,277,063
TOTAL ASSETS	\$ 1,517,053
NET POSITION	
Net position restricted for:	
Expendable - Other, primarily donor restrictions	\$ 1,517,053
TOTAL NET POSITION	\$ 1,517,053

BORGER JUNIOR COLLEGE DISTRICT STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION PRIMARY INSTITUTION YEAR ENDED AUGUST 31, 2015 Exhibit 2A

	Primary Institution
	2015
OPERATING REVENUES Tuition and fees, net of discounts of \$2,398,932 State grants and contracts Local grants and revenues Auxiliary enterprises, net of discounts of \$127,491 General operating revenues	\$ 993,795 629,455 505,564 786,409 64,374
Total operating revenues (Schedule A)	2,979,597
OPERATING EXPENSES Instruction Academic support Student services Institutional support Operation and maintenance of plant Scholarships and fellowships Auxiliary enterprises Depreciation	4,576,493 145,470 718,535 1,778,884 784,914 249,499 1,184,304 685,795
Total operating expenses (Schedule B)	10,123,894
Operating loss	(7,144,297)
NONOPERATING REVENUES (EXPENSES) State appropriations Ad valorem property taxes Federal revenue, nonoperating Gifts Investment income, net of investment expenses Interest on capital related debt Other nonoperating revenues (expenses), net	2,748,976 1,521,526 2,152,565 470,056 2,094 (68,021) 15,137
Net nonoperating revenues (Schedule C)	6,842,333
Decrease in net position NET POSITION - BEGINNING OF YEAR PRIOR PERIOD ADJUSTMENT	(301,964) 11,936,593 (1,904,794)
	
NET POSITION - BEGINNING OF YEAR, RESTATED	10,031,799
NET POSITION - END OF YEAR	\$ 9,729,835

The accompanying notes are an integral part of the financial statements.

BORGER JUNIOR COLLEGE DISTRICT STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION COMPONENT UNIT - FOUNDATION YEAR ENDED AUGUST 31, 2015 Exhibit 2B

	Component Unit - Foundation	
	2015	
OPERATING EXPENSES Institutional support Scholarships and fellowships	\$	7,835 46,020
Total operating expense		53,855
Total operating loss		(53,855)
NONOPERATING REVENUES (EXPENSES)		
Gifts		42,479
Investment income (loss), net of investment expenses		(13,580)
Net nonoperating revenues		28,899
Decrease in net position		(24,956)
NET POSITION - BEGINNING OF YEAR	1	,542,009
NET POSITION - END OF YEAR	\$ 1	,517,053

BORGER JUNIOR COLLEGE DISTRICT STATEMENT OF CASH FLOWS - PRIMARY INSTITUTION YEAR ENDED AUGUST 31, 2015 Exhibit 3A

	Primary Institution
	2015
CASH FLOWS FROM OPERATING ACTIVITIES	
Receipts from students and other customers	\$ 1,764,853
Receipts from grants and contracts	1,067,671
Payments to suppliers for goods or services	(3,321,930)
Payments to or on behalf of employees	(6,001,239)
Payments of scholarships	(223,755)
Other payments or receipts	81,205 (6,633,405)
Net cash used by operating activities	<u>(6,633,195)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	0.740.070
Receipts from state appropriations Ad valorem tax revenues	2,748,976
Receipts from nonoperating federal revenue	1,520,162 2,134,511
Gifts and grants (other than capital)	470,056
Other	15,137
Net cash provided by noncapital financing activities	6,888,842
CASH FLOWS FROM CAPITAL AND RELATED	
FINANCING ACTIVITIES	
Purchases of capital assets	(305,058)
Principal payments on debt and capital leases	(357,856)
Cash paid for interest	(68,020)
Net cash used by capital and related financing activities	(730,934)
CASH FLOWS FROM INVESTING ACTIVITIES	
Investment earnings	2,094
Net cash provided by investing activities	2,094
DECREASE IN CASH AND CASH EQUIVALENTS	(473,193)
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	
(RESTRICTED AND UNRESTRICTED)	1,233,135
CASH AND CASH EQUIVALENTS - END OF YEAR	
(RESTRICTED AND UNRESTRICTED)	\$ 759,942
Reconciliation of operating loss to net cash	
used by operating activities:	
Operating loss	\$ (7,144,297)
Adjustments to reconcile operating loss to net cash used	
by operating activities:	005 705
Depreciation expense	685,795
Change in deferred outflows of financial resources Change in deferred inflows of financial resources	(141,463) 514,281
Changes in assets and liabilities:	314,201
Receivables, net	(149,159)
Inventories	1,885
Accounts payable	(345)
Unearned revenue	68,384
Funds held for others	14,907
Accrued liabilities	(100,010)
Net pension liability	(383,173)
Net cash used by operating activities	\$ (6,633,195)

The accompanying notes are an integral part of the financial statements.

BORGER JUNIOR COLLEGE DISTRICT STATEMENT OF CASH FLOWS - COMPONENT UNIT YEAR ENDED AUGUST 31, 2015 Exhibit 3B

	Component Unit - Foundation
	2015
CASH FLOWS FROM OPERATING ACTIVITIES Payments to suppliers for goods or services	\$ (7,835)
Payments of scholarships	(46,020)
Net cash used by operating activities	(53,855)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	40.470
Gifts and grants (other than capital)	42,479
Net cash provided by noncapital financing activities	42,479
CASH FLOWS FROM INVESTING ACTIVITIES	
Cash paid for purchasing investments	(335,313)
Cash received on maturities of investments	553,056 (12,590)
Investment earnings (loss)	(13,580)
Net cash provided by investing activities	204,163
INCREASE IN CASH AND CASH EQUIVALENTS	192,787
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	47,203
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 239,990
Reconciliation of operating loss to net cash used by operating activities:	
Operating loss	\$ (53,885)
Net cash used by operating activities	\$ (53,885)

NOTE 1 - REPORTING ENTITY

Borger Junior College District (Frank Phillips College or the College) was established in 1948, in accordance with the laws of the State of Texas, to serve the educational needs of Borger, Texas, and the surrounding communities. The College is considered to be a special purpose, primary government according to the definition in Government Accounting Standards Board (GASB) Statement No. 14, *The Financial Reporting Entity.* While the College receives funding from local, state, and federal sources, and must comply with the spending, reporting, and record keeping requirements of these entities, it is not a component unit of any other governmental entity.

The Frank Phillips College Development Corporation (the Foundation) is a nonprofit organization with the sole purpose of supporting the educational and other activities of the College. The College does not appoint a voting majority nor does it fund or is it obligated to pay debt related to the Foundation. Although the College does not control the timing or amount of receipts from the Foundation, the majority of resources, or income thereon that the Foundation holds and invests, is restricted to the activities of the College by the donors. Because these restricted resources held by the Foundation can only be used by, or for the benefit of, the College, the Foundation is considered a component unit of the College and is discretely presented in the College's financial statements. During the year ended August 31, 2015, the Foundation distributed approximately \$46,000 to the College for restricted purposes.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Guidelines

The significant accounting policies followed by the College in preparing these financial statements are in accordance with the *Texas Higher Education Coordinating Board's Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges.* The College applies all applicable GASB pronouncements. The College is reported as a special-purpose government engaged in business-type activities.

Tuition Discounting

Texas Public Education Grants

Certain tuition amounts are required to be set aside for use as scholarships by qualifying students. This set aside, called the Texas Public Education Grant (TPEG), is shown with tuition and fee revenue amounts as a separate set aside amount (Texas Education Code §56.0333). When the award is used by the student for tuition and fees, the amount is recorded as tuition discount. If the amount is disbursed directly to the student, the amount is recorded as a scholarship expense.

Title IV, Higher Education Act Program Funds

Certain Title IV Higher Education Act (HEA) Program funds are received by the College to pass through to the student. These funds are initially received by the College and recorded as

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Title IV, Higher Education Act Program Funds (Continued)

revenue. When the award is used by the student for tuition and fees, the amount is recorded as tuition discount. If the amount is disbursed directly to the student, the amount is recorded as a scholarship expense.

Other Tuition Discounts

The College awards tuition and fee scholarships from institutional funds to students who qualify. When these amounts are used for tuition and fees, the amount is recorded as tuition discount. If the amount is disbursed directly to the student, the amount is recorded as a scholarship expense.

Basis of Accounting

The financial statements of the College have been prepared on the accrual basis of accounting whereby all revenues are recorded when earned and all expenses are recorded when they have been reduced to a legal or contractual obligation to pay.

Budgetary Data

Each community college in Texas is required by law to prepare an annual operating budget of anticipated revenues and expenditures for the fiscal year beginning September 1. The College's Board of Regents adopts the budget, which is prepared on the accrual basis of accounting. A copy of the approved budget and subsequent amendments must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library, and Governor's Office of Budget and Planning by December 1.

Deferred Inflows

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. Governments are only permitted to report deferred inflows in circumstances specifically authorized by the GASB. As of August 31, 2015, the College reported a deferred inflow of \$514,281 related to the net pension liability.

Deferred Outflows

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense) until then. Governments are only as permitted to report deferred outflows in circumstances specifically authorized by the GASB. As

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deferred Outflows (Continued)

of August 31, 2015, the College reported a deferred outflow of \$301,030 related to the net pension liability.

Cash and Cash Equivalents

The College's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition. Restricted cash consists of restricted funds from donors.

Investments

In accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and External Investment Pools, investments are reported at fair value. Fair values are based on published market rates. Short-term investments have an original maturity greater than three months but less than one year at time of purchase. Long-term investments have an original maturity of greater than one year at the time of purchase.

Inventories

Inventories consist of consumable office supplies and pro shop. Inventories are valued at the lower of cost or market using the first-in, first-out (FIFO) method and are charged to expense as consumed.

Capital Assets

Capital assets are recorded at cost at the date of acquisition or fair value at the date of donation. For equipment, the College's capitalization policy includes all items with a unit cost of \$5,000 and an estimated useful life in excess of one year. Renovations to buildings, infrastructures, and land improvements that significantly increase the value or extend the useful life of the structure are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets' lives are charged to operating expense in the year in which the expense is incurred.

Depreciation is computed using the straight-line method over the estimated useful lives of the assets. The following lives are used:

Buildings	50 years
Facilities and other improvements	20 years
Library books	15 years
Furniture, machinery, vehicles and other equipment	10 years
Telecommunications and peripheral equipment	5 years

Unearned Revenues

Tuition and fees of \$1,515,653 have been reported as unearned revenue at August 31, 2015.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Pensions

The fiduciary net position of the Teacher Retirement System of Texas (TRS) has been determined using the flow of economic resources measurement focus and full accrual basis of accounting. This includes for purposes of measuring the net pension liability, deferred outflows of resources, and deferred inflows of resources related to pensions, pension expense, and information about assets, liabilities and additions to/deductions from TRS' fiduciary net position. Benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Operating and Nonoperating Revenue and Expense Policy

The College distinguishes operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with the College's principal ongoing operations. The principal operating revenues are tuition and related fees. The major nonoperating revenues are state appropriations, federal Title IV revenue and property tax collections. Operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets. The operations of the book store and food service are not performed by the College. When both restricted and unrestricted resources are available for use, it is the College's practice to use restricted resources first and then unrestricted resources as they are needed.

Change in Accounting Principles

As required by GASB, the College has implemented GASB Statement No. 68, Accounting and Financial Reporting for Pensions—an Amendment of GASB Statement No. 27 as amended by GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date, which is effective for financial statements for periods beginning after June 15, 2014. This Statement improves financial reporting by enhancing the reporting of the net pension liability and a more comprehensive measure of pension expense. With GASB 68, the College must assume their proportionate share of the Net Pension Liability of TRS. Adoption of GASB 68 required a prior period adjustment to report the effect of GASB 68 retroactively. There is added information available through new note disclosure and required supplementary information.

Restatement of Beginning Net Position

Due to the changes in accounting principles described above, beginning net position has been decreased by \$1,904,794 from \$11,936,593 to \$10,031,799. The difference represents the recording of the net pension liability as of the beginning of the year.

NOTE 3 - AUTHORIZED INVESTMENTS

The College is authorized to invest in obligations and instruments as defined in the Public Funds Investment Act (Sec. 2256.001 Texas Government Code). Such investments include (1) obligations of the United States or its agencies, (2) direct obligations of the state of Texas or its agencies, (3) obligations of political subdivisions rated not less than A by a national investment rating firm. (4) certificates of deposit, and (5) other instruments and obligations authorized by statute.

NOTE 4 - DEPOSITS AND INVESTMENTS

Cash and cash equivalents included on Exhibit 1A, Statement of Net Position, as of August 31, 2015, consist of the items reported below:

Bank	depos	sits
_	_	

Total cash and cash equivalents	<u>\$ 759,942</u>
TexPool	<u>326,015</u>
Petty cash on hand	3,833
Cash and cash equivalents	
Demand deposits	\$ 430,094
Daint doposito	

Total cash and cash equivalents

The following represents a reconciliation of cash and cash equivalents, as of August 31, 2015, as reported on Exhibit 1:

Unrestricted cash and cash equivalents - current Restricted cash and cash equivalents - noncurrent	\$ —	344,132 415,810
Total cash and cash equivalents	\$	759,942

Custodial Credit Risk: For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the College will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The College's investments are registered and held by the College or by its agent in the College's name.

Interest Rate Risk: In accordance with state law and College policy, the College does not purchase any investments with maturities greater than 10 years.

Credit Risk: State law limits investments in commercial paper to those rated not less than A-1 or P-1 and no-load money market mutual funds to those rated not less than AAA. As of August 31, 2015, the College did not have any investments in commercial paper or no-load money market mutual funds.

NOTE 4 - DEPOSITS AND INVESTMENTS (CONTINUED)

The following is a summary of the short-term investments at fair value of the Foundation at August 31, 2015.

Total short-term investments at fair value	\$ 1,277,063
Certificates of deposit	351,144
Managed equity funds	\$ 925,919

Participation in External Investment Pools

As of August 31, 2015, the carrying amount of amounts invested in investment pools was \$398,515. Investment pools are recorded at cost, which approximated market value at August 31, 2015. All investment pools are uninsured and are not registered with the Securities and Exchange Commission. Investment pools are not subject to custodial credit risk as they are not evidenced by securities that exist in physical or book entry form.

The College's investment in investment pools is TexPool Participant Services. TexPool Participant Services' regulatory oversight agent is the Texas Treasury Safekeeping Trust Company and their credit risk rating is AAAm. Their financial reports may be obtained by writing Federated Investment Management Company, 1001 Texas Avenue, Suite 1400, Houston, TX 77002.

NOTE 5 - CAPITAL ASSETS

Capital assets activity for the year ended August 31, 2015, was as follows:

	Beginning Balance	Additions	Deductions	Ending Balance
Not depreciated:				
Land	\$ 333,687	\$ -	\$ -	\$ 333,687
Construction in process, net				
Total not depreciated	333,687		- 333	3,687
Other capital assets:				
Buildings	15,904,862	-	-	15,904,862
Land improvements	5,678,809	-	-	5,678,809
Furniture, machinery, vehicles				
and other equipment	1,310,834	36,769	24,969	1,322,634
Telecommunications and peripheral equipment	2,572,231	266,604	-	2,838,835
Library books	1,177,524	1,685	-	1,179,209
Total other capital assets	26,644,260	305,058	24,969	26,924,349
Total cost of capital assets	26,977,947	305,058	24,969	27,258,036

NOTE 5 - CAPITAL ASSETS (CONTINUED)

	Beginning Balance	Additions	Deductions	Ending Balance
Accumulated depreciation:				
Buildings	6,246,863	264,098	-	6,510,961
Land improvements	3,037,055	194,999	-	3,232,054
Furniture, machinery, vehicles and other equipment	985,539	69,932	24,969	1,030,502
Telecommunications and peripheral equipment	2,153,926	149,138	-	2,303,064
Library books	1,133,227	7,628	-	1,140,855
Total accumulated depreciation	13,556,610	685,795	24,969	14,217,436
Capital assets, net	\$13,421,337	\$ (380,737)	\$ -	\$13,040,600

Included in capital assets for the year ended August 31, 2015, are the following capital leases:

Telecommunications and peripheral equipment Less: Accumulated depreciation	\$ 225,000
Less: Accumulated depreciation	<u>44,975</u>
Total	<u>\$ 180,025</u>

Future minimum lease payments under a noncancellable operating lease with initial or remaining terms of one year or more are as follows:

Year Ending August 31,

2016 \$ 33,900

Total future minimum lease payments \$ 33,900

NOTE 6 - NONCURRENT LIABILITIES

Noncurrent liability activity for the year ended August 31, 2015, was as follows:

	Se	ptember 1,					Α	ugust 31,	Current
		2014	Addit	ions	Dedu	ctions		2015	Portion
Bonds and notes									
Maintenance tax notes - Series 2007	\$	622,885	\$		- \$	112,876	\$	510,009	\$ 118,444
Combined Fee Revenue Refunding Bonds -									
Series 2012		1,320,000			-	170,000		1,150,000	-
Total bonds and notes		1,942,885			-	282,876		1,660,009	118,444
Capital lease		145,640				74,980		70,660	70,660
Accrued compensated absences		85,553		79,523	3	74,623		90,453	90,453
Total	\$	2,174,078	\$	79,523	\$\$	432,479	_	1,821,122	\$ 279,557
Due in one year								(279,557)	_
							\$	1,541,565	_

NOTE 7 - DEBT AND LEASE OBLIGATIONS

Debt service requirements at August 31, 2015, were as follows:

For the Year Ended	Combined Fee Revenue Refunding Bond Series 2012		Maintenance Tax Notes Series 2007				Totals					
August 31,	Princip	oal	ı	nterest	Princ	ipal	Inter	est	Princ	ipal	lı	nterest
2016	\$	-	\$	14,375	\$	118,444	\$	25,164	\$	118,444	\$	39,539
2017	1	180,000		26,500		124,288		19,320		304,288		45,820
2018	1	185,000		21,938		130,421		13,187		315,421		35,125
2019	1	185,000		17,313		136,856		6,752		321,856		24,065
2020	1	195,000		12,563		-		-		195,000		12,563
2021-2022	4	405,000		10,188		-		-		405,000		10,188
Total	\$ 1,1	150,000	\$	102,877	\$	510,009	\$	64,423	\$	1,660,009	\$	167,300

Obligations under capital leases at August 31, 2015, were as follows:

For the Year Ended

August 31.	<u>Total</u>
2016	\$ 79,360
Total minimum lease payments Less: Amount representing interest costs	79,360 (8,700)
Present value of minimum lease payment	<u>\$ 70,660</u>

NOTE 8 - BONDS AND NOTES PAYABLE

General information related to bonds payable and the note payable is summarized below:

Combined Fee Revenue Refunding Bonds - Series 2012

On March 28, 2012, the College issued the Combined Fee Revenue Refunding Bonds - Series 2012 in the amount of \$1,800,000 to refund the Combined Fee Revenue Bonds - Series 2001 issue. The refunding was undertaken to reduce total debt service payments over the next ten years by approximately \$187,000 and resulted in an economic gain of approximately \$164,000. The 2001 Series are considered fully redeemed and the liability has been removed from the College's books. The outstanding principal for the 2012 issue matures annually through September 1, 2021, with principal amounts ranging from \$180,000 to \$205,000 and provide for an interest rate of 2.50%. Balance outstanding at August 31, 2015, is \$1,150,000.

Maintenance Tax Notes - Series 2007

To renovate the College's facility, \$1,300,000 Maintenance Tax Notes, issued on June 28, 2007, interest at 4.934%. Source of revenue for debt service is all available current revenues of

NOTE 8 - BONDS AND NOTES PAYABLE (CONTINUED)

Maintenance Tax Notes - Series 2007 (Continued)

the College, including maintenance and operation tax revenues. Annual payments varying from \$118,444 to \$136,857, with a maturity date of February 1, 2019. Balance outstanding at August 31, 2015, is \$510,009.

Line of Credit

The College has a line of credit in the amount of \$300,000. The amount outstanding at August 31, 2015, was \$-0-. All outstanding principal plus all accrued unpaid interest are due on August 26, 2016. The note bears interest at variable rates and requires monthly interest payments. The line of credit is collateralized by all accounts and general intangibles and contains various restrictive covenants.

NOTE 9 - EMPLOYEES' RETIREMENT PLANS

TRS Multiple-Employer Defined Benefit Pension Plan

Plan description

The College participates in the TRS, a cost-sharing, multiple-employer defined benefit pension plan (the Plan) that has a special funding situation. TRS administers retirement and disability annuities and death and survivor benefits to employees and beneficiaries of employees of the public, state-supported educational institutions in Texas. It operates primarily under the provisions of the Texas Constitution, Article XVI, Section 67, and Texas Government Code, Title 8, Subtitle C. The pension trust fund is a qualified pension trust under Section 401(a) of the Internal Revenue Code (IRC). TRS also administers proportional retirement benefits and service credit transfers under Texas Government Code, Title 8, Chapters 803 and 805, respectively. The Texas Legislature has the authority to establish and amend benefit provisions of the pension plan and may, under certain circumstances, grant special authority to the TRS Board of Trustees. The pension's Board of Trustees does not have the authority to establish or amend benefits. All employees of public, state-supported educational institutions in Texas who are employed for one-half or more of the standard work load and who are not exempted from membership under Texas Government Code, Title 8, Section 822.002 are covered by the system. TRS issues a publicly available financial report that includes financial statements and required supplementary information for the Plan. That report may be obtained by downloading the report from the TRS internet website, www.trs.state.tx.us, by writing to TRS at 1000 Red River Street, Austin, TX 78701-2698, or by calling (512) 542-6592.

Benefits Provided

Benefits are established or amended primarily under the authority of the provisions of the Texas Constitution, Article XVI, Section 67 and by the Legislature in the Texas Government Code, Title 8, Subtitle C. The pension formula is calculated using 2.3 percent (multiplier) times the average of the five highest annual creditable salaries times years of credited service to arrive at the

NOTE 9 - EMPLOYEES' RETIREMENT PLANS (CONTINUED)

Benefits Provided (Continued)

annual standard annuity except for members who are grandfathered, the three highest annual salaries are used. The normal service retirement is at age 65 with five years of credited service or when the sum of the member's age and years of credited service equals or exceeds 80 years. Early retirement is at age 55 with five years of credited service and any age below 55 with 30 years of credited service. There are additional provisions for early retirement if the sum of the member's age and years of service credit total at least 80, but the member is less than age 60 or 62 depending on date of employment, or if the member was grandfathered in under a previous rule. A member is fully vested after five years of creditable service and entitled to any benefit for which eligibility requirements have been met. There are no automatic post-employment benefit changes, including automatic COLAs. Ad hoc postemployment benefit changes, including ad hoc COLAs can be granted by the Texas Legislature as noted in the Plan description above.

Contributions

Contribution requirements are established or amended pursuant to the following state laws: (1) Article XVI, Section 67 of the Texas Constitution requires the Texas Legislature to establish a member contribution rate of not less than 6% of the member's annual compensation and a state contribution rate of not less than 6% and not more than 10% of the aggregate annual compensation paid to members of the system during the fiscal year. Texas Government Code Section 821.006 prohibits benefit improvements, if as a result of the particular action, the time required to amortize TRS' unfunded actuarial liabilities would be increased to a period that exceeds 31 years, or, if the amortization period already exceeds 31 years, the period would be increased by such action. Actuarial implications of the funding provided in this manner are determined by the system's actuary.

Employee contribution rates are set in state statute, Texas Government Code 825.402. Senate Bill 1458 of the 83rd Texas Legislature amended Texas Government Code 825.402 for member contributions and established employee contribution rates for fiscal years 2014 through 2017. The 83rd Texas Legislature, General Appropriations Act (GAA) established the employer contribution rates for fiscal years 2014 and 2015.

Contribution rates for Plan fiscal years (September to August) 2014 and 2015 follow:

	Contribution Rates <u>Plan Fiscal Year</u>		
	<u>2014</u>	<u>2015</u>	
Member	6.4%	6.7%	
Employer	6.8%	6.8%	
Non-Employer Contributing Entity	6.8%	6.8%	

NOTE 9 - EMPLOYEES' RETIREMENT PLANS (CONTINUED)

Contributions (Continued)

Contributions				
Required and Made				

2014 Member (Employee)	\$ 207,069
2014 Non-employer contributing agency (State)	66,110
2014 College (Employer)	159,866

Contributors to the plan include members, employers, and the State of Texas as the only non-employer contributing entity. As the non-employer contributing entity, the State of Texas contributes to the retirement system an amount equal to the current employer contribution rate times the aggregate annual compensation of all members of the pension trust fund during that fiscal year reduced by the amounts described below which are paid by the employers. Employers (public school, junior college, other entities, or the State of Texas as the employer for senior universities and medical schools) are required to pay the employer contribution rate in the following instances:

- On the portion of the member's salary that exceeds the statutory minimum for members entitled to the statutory minimum under Section 21.402 of the Texas Education Code.
- During a new member's first 90 days of employment.
- When any part or all of an employee's salary is paid by federal funding sources, a privately sponsored source, from non-educational and general, or local funds.
- When the employing district is a public junior college or junior college district, the employer shall contribute to the retirement system an amount equal to 50% of the state contribution rate for certain instructional or administrative employees and 100% of the state contribution rate for all other employees.

In addition to the employer contributions listed above, when employing a retiree of the TRS, the employer shall pay both the member contribution and the state contribution as an employment-after-retirement surcharge.

Actuarial Assumptions

The actuarial assumptions used in the valuation were based on the results of an actuarial experience study for the four-year period ending August 31, 2010, and adopted on April 8, 2011. With the exception of the postretirement mortality rates for healthy lives and a minor change to the expected retirement age for inactive vested members stemming from the actuarial audit performed in the summer of 2014, the assumptions and methods are the same as listed in the prior valuation. When the mortality assumptions were adopted in 2011 they contained significant margin for possible future mortality improvements. As of the date of the valuation, there has been a significant erosion of this margin to the point that the margin has been eliminated. Therefore, the postretirement mortality rates for current and future retirees have decreased to add additional margin for future improvement in mortality in accordance with the Actuarial Standards of Practice No. 35.

NOTE 9 - EMPLOYEES' RETIREMENT PLANS (CONTINUED)

Actuarial Assumptions (Continued)

Valuation date

The total pension liability as of August 31, 2014, was determined using the following actuarial assumptions:

August 31, 2014

Actuarial cost method	Individual entry age normal
Amortization method	Level percentage of payroll, open
Asset valuation method	5-year market value
Remaining amortization period	30 years
Actuarial assumptions:	
Discount rate	8.00%
Long-term expected investment rate of return	8.00% ¹
Inflation	3.00%

Salary increases 4.25% to 7.25%¹ including inflation Weighted-average at valuation date 5.55%

Payroll growth rate 5.55%
3.50%

Discount Rate

The discount rate used to measure the total pension liability was 8.0 %. There was no change in the discount rate since the previous fiscal year. The projection of cash flows used to determine the discount rate assumed that contributions from Plan members and those of the contributing employers and the non-employer contributing entity are made at the statutorily required rates. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all future benefit payments of current Plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The long-term expected rate of return on pension plan investments is 8.0%. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of geometric real rates of return for each major asset class included in the System's target asset allocation as of August 31, 2014, as amended October 1, 2014, are summarized below:

¹ Includes inflation of 3.00%

NOTE 9 - EMPLOYEES' RETIREMENT PLANS (CONTINUED)

Discount Rate (Continued)

Asset Class	Target <u>Allocation</u>	Real Return <u>Geometric Basis</u>	Long-Term Expected Portfolio Real Rate of Return
Global Equity			
U.S.	18%	7.0%	1.4%
Non-U.S. developed	13%	7.3%	1.1%
Emerging markets	9%	8.1%	0.9%
Directional hedge funds	4%	5.4%	0.2%
Private equity	13%	9.2%	1.4%
Stable Value			
U.S. treasuries	11%	2.9%	0.3%
Absolute return	0%	4.0%	0.0%
Stable value hedge funds	4%	5.2%	0.2%
Cash	1%	2.0%	0.0%
Real Return			
Global inflation linked bonds	3%	3.1%	0.0%
Real assets	16%	7.3%	1.5%
Energy and natural resources	3%	8.8%	0.3%
Commodities	0%	3.4%	0.0%
Risk Parity			
Risk parity	5%	8.9%	0.4%
Alpha			1.0%
Total	<u>100%</u>		<u>8.7%</u>

The expected contribution to returns incorporates the volatility drag resulting from the conversion between arithmetic and geometric mean returns.

Sensitivity of the College's Share of the Net Pension Liability

The following presents the College's share of the net pension liability of the Plan using the discount rate of 8%, as well as what the College's share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (7%) or one percentage point higher (9%) than the current rate:

NOTE 9 - EMPLOYEES' RETIREMENT PLANS (CONTINUED)

Sensitivity of the College's Share of the Net Pension Liability (Continued)

	1% Decrease	Current	1% Increase		
	Discount Rate	Discount Rate	Discount Rate		
College's proportionate share of the net pension liability	\$ 3,004,180	**************************************	9% \$ 691,835		

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At August 31, 2015, the College reported a liability for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to the College. The net pension liability was measured as of August 31, 2014, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The amount recognized by the College as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the College were as follows:

College's proportionate share of the net pension liability	\$ 1,681,188
State's proportionate share of the net pension liability	
associated with the College	<u>698,014</u>
Total	\$ 2,379,202

The net pension liability was measured as of August 31, 2014, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The College's proportion of the net pension liability was based on the College's contributions to the pension plan relative to the contributions of all participating entities to the Plan for the period September 1, 2013, through August 31, 2014. At August 31, 2014, the College's proportion of the collective net pension liability was 0.0062939%.

There were no changes of assumptions or other inputs that affected measurement of the total pension liability during the measurement period.

There were no changes of benefit terms that affected measurement of the total pension liability during the measurement period.

For the year ended August 31, 2015, the College recognized pension expense of \$64,530 and revenue of \$64,530 for support provided by the State.

NOTE 9 - EMPLOYEES' RETIREMENT PLANS (CONTINUED)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

At August 31, 2015, the College reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Οι	Deferred utflows of esources	In	Deferred flows of sources
Differences between expected and actual experience	\$	26,000	\$	_
Changes of assumptions		109,279		_
Difference between projected and actual earnings				
on pension plan investments		-		513,840
Changes in proportion and differences between College				
contributions and proportionate share of contributions		_		441
College contributions subsequent to the measurement date		165,751		=
Total	\$	301,030	\$	<u>514,281</u>

The \$165,751 reported as deferred outflows of resources related to pensions resulting from College contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended August 31, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended August 31.

2016 2017 2018 2019 2020 Thereafter	\$	(105,713) (105,713) (105,713) (105,713) 22,747 21,103
Total	<u>\$</u>	(379,002)

Optional Retirement Plan – Defined Contribution Plan

Plan Description

Participation in the Optional Retirement Program is in lieu of participation in the TRS. The optional retirement program provides for the purchase of annuity contracts and operates under the provisions of the Texas Constitution, Article XVI, Sec. 67, and Texas Government Code, Title 8, Subtitle C.

NOTE 9 - EMPLOYEES' RETIREMENT PLANS (CONTINUED)

Funding Policy

Contribution requirements are not actuarially determined, but are established and amended by the Texas Legislature. The percentages of participant salaries currently contributed by the state and each participant are 6.60% and 6.65%, respectively. The College contributes 1.31% for employees who were participating in the optional retirement program prior to September 1, 1995. Benefits fully vest after one year plus one day of employment. Because these are individual annuity contracts, the state has no additional or unfunded liability for this program. S.B. 1812, effective September 1, 2013, limits the amounts of the state's contribution to 50% of eligible employees in the reporting district.

The retirement expense to the state for the College was approximately \$78,000, \$77,000, and \$216,000 for the fiscal years ended August 31, 2015, 2014, and 2013, respectively. This amount represents the portion of expended appropriations made by the state legislature on behalf of the College for TRS and the Optional Retirement Program.

The total payroll of employees covered by the Optional Retirement Program was approximately \$413,000, \$364,000, and \$366,000 for fiscal years 2015, 2014, and 2013, respectively.

College-Sponsored Benefit Plans

The College has a defined contribution plan qualified under Section 401(k) of the IRC. Under the provisions of the plan, employees are eligible to participate when they have attained the age of 18 and have been credited with one year of service. Employee deferral contributions are not limited by the plan. The College's contributions are discretionary. The related expense was approximately \$90,000, \$80,000, and \$71,000 for the years ended August 31, 2015, 2014, and 2013, respectively.

The College has a voluntary employee defined contribution 403(b) plan administered by the Plan's trustee. The Plan is funded by employee deferrals of compensation. Plan funds are held in trust and are administered by the College's Vice-President of Business Affairs with oversight by the Board of Regents. Full-time employees and certain part-time employees are eligible to participate and are fully vested at all times. At August 31, 2015, 2014, and 2013, there were 3, 3, and 4, respectively, Plan participants.

NOTE 10 - DEFERRED COMPENSATION PROGRAM

College employees may elect to defer a portion of their earnings for income tax and investment purposes pursuant to authority granted in Government Code 609.001.

NOTE 11 - COMPENSATED ABSENCES

Full-time employees earn annual leave from 80 to 120 hours per year depending on the number of years employed by the College. The College's policy is that an employee may carry his accrued leave forward from one fiscal year to another fiscal year. However, accrued leave time accumulated over the set maximum (0 to 5 years a maximum of 40 hours and over 5 years a maximum of 80 hours) will be forfeited on the employee's anniversary date. Employees with at least six months of service who terminate their employment are entitled to payment for accumulated annual leave up to the set maximum as stated above.

Compensated absences liabilities are reported as a current liability as the average maturity of such liability is considered to be less than one year. As a result, the College recognized the accrued liability for unpaid annual leave in the amount of \$90,453 at August 31, 2015. Sick leave, which can be accumulated up to 50 days, is earned at the rate of eight hours per month; however, sick leave is not paid at termination. The College's policy is to recognize the cost of sick leave when utilized by employees. The liability is not shown in the financial statements since experience indicates the expenditure for sick leave to be minimal.

NOTE 12 - COMMITMENTS, CONTINGENCIES AND LAWSUITS

The College participates in various state and federal grant programs which are governed by various rules and regulations of the grantor agencies. Costs charged to the respective grant programs are subject to audit and adjustment by the grantor agencies. In the opinion of the College's management, there are no significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no other provision has been recorded in the accompanying financial statements for such contingencies. Additionally, the College's students participate in the Federal Direct Loan Program for which the proceeds are used for tuition and education-related costs. Regulations require that default rates pertaining to loans to persons attending the College not exceed certain levels at the College. In the event that specific levels were exceeded, the program could be discontinued at the College; however, the College does not anticipate this occurring. The total amount of Direct Loans made during 2015 was \$907,474

On August 31, 2015, there were no pending legal claims involving the College.

NOTE 13 - RISK FINANCING

The College does not participate in public entity risk pools. Claims and judgments are accounted for in accordance with GASB Statement No. 10, *Accounting and Financial Reporting for Risk Financing and Related Insurance Issues*. Property and casualty risks are insured through insurance contracts. Workers compensation risks are substantially covered by insurance. Health claims are fully covered by the state of Texas.

NOTE 14 - DISAGGREGATION OF RECEIVABLE AND PAYABLE BALANCES

Receivables at August 31, 2015, consisted of the following:

Student receivables, net of allowance of \$298,820	\$1,287,255
Taxes receivable, net of allowance of \$108,715	47,688
Government grants and contracts	119,063
Other	9,114

Total accounts receivable, net \$\frac{\\$1,463,120}{\}}

Accounts payable at August 31, 2015, consisted of the following:

Vendors payable and other \$ 27,043

Total accounts payable \$\frac{\\$27,043}{}\$

NOTE 15 - CONTRACT AND GRANT AWARDS

Contract and grant awards are accounted for in accordance with the requirements of the AICPA Industry Audit Guide, *Audits of Colleges and Universities*. Revenues are recognized on Exhibit 2A and Schedule A. For federal and nonfederal contract and grant awards, funds expended, but not collected, are reported as accounts receivable on Exhibit 1A. Contract and grant awards that are not yet funded and for which the institution has not yet performed services are not included in the financial statements.

NOTE 16 - POSTRETIREMENT HEALTH CARE AND LIFE INSURANCE BENEFITS

In addition to providing pension benefits, the state provides certain health care and life insurance benefits for retired employees. Almost all of the employees may become eligible for those benefits if they reach normal retirement age while working for the state. Those and similar benefits for active employees are provided through an insurance company whose premiums are based on benefits paid during the previous year. The state recognizes the cost of providing these benefits by expending the annual insurance premiums. The state's contribution per full-time employee was \$538 per month for Health Select for the year ended August 31, 2015 and totaled approximately \$390,000 for the year ended August 31, 2015. The cost of providing those benefits for retirees is not separable from the cost of providing benefits for the active employees.

NOTE 17 - AD VALOREM TAX

The College's ad valorem property tax is levied each October 1 on the assessed value listed as of the prior January 1 for all real and business personal property located in the taxing jurisdictions.

At August 31, 2015:

Assessed valuation of the District	\$ 1,020,388,800
Less: exemptions and abatements	 199,050,400
·	 _
Net assessed valuation of the District	\$ 821,338,400

	Current Operations	Debt <u>Service</u>	<u>Total</u>
Tax rate per \$100 valuation for authorized Tax rate per \$100 valuation for assessed	\$.22000 .22000	\$.50000 .00000	\$.72000 .22000
Taxes Collected	Current Operations	Debt <u>Service</u>	<u>Total</u>
Current taxes collected Delinquent taxes collected Penalties and interest collected	\$ 1,449,654 38,743 30,315	\$ – – <u>– 30,315</u>	\$ 1,449,654 38,743
Total collections	\$ 1.518.712	\$ -	\$ 1.518.712

Taxes levied for the year ended August 31, 2015, were approximately \$1,495,000 (which included penalty and interest assessed, if applicable). Taxes are due on receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed.

Tax collections for the years ended August 31, 2015, were 97.07% of the current tax levy. Allowance for uncollectible taxes is based upon historical experience in collecting property taxes. The use of tax proceeds is restricted to either maintenance and operations or interest and sinking expenditures.

NOTE 18 - BRANCH CAMPUS MAINTENANCE TAX

A branch campus maintenance tax that is established by election is levied by Ochiltree County. It is levied each October 1 on the assessed value listed as of the prior January 1 for all real and business personal property located in the District. Collections are transferred to the College to be used for operation of a branch campus in Perryton, Texas. This revenue is reported under local grant contracts. Collections in fiscal year 2015 (including penalties and interest) from Ochiltree County totaled approximately \$504,000.

NOTE 19 - INCOME TAXES

The College is exempt from income taxes under IRC Section 115, "Income of States, Municipalities, Etc.," although unrelated business income may be subject to income taxes under IRC Section 511 (a)(2)(B), "Imposition of Tax on Unrelated Business Income of Charitable, Etc. Organizations." The College had no unrelated business income tax liability for the year ended August 31, 2015.

NOTE 20 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS

Plan Description

In addition to providing pension benefits, the state provides certain health care and life insurance benefits for retired employees. Almost all of the employees may become eligible for those benefits if they reach normal retirement age while working for the state. The College contributes to the State Retiree Health Plan (SRHP), a cost-sharing, multiple-employer, defined benefit postemployment healthcare plan administered by the Employees Retirement System of Texas (ERS). SRHP provides medical benefits to retired employees of participating universities, community colleges, and state agencies in accordance with Chapter 1551, Texas Insurance Code. Benefit and contribution provisions of the SRHP are authorized by state law and may be amended by the Texas Legislature.

The ERS issues a publicly available financial report that includes financial statements and required supplementary information for SRHP. That report may be obtained from ERS via their website at http://www.ers.state.tx.us/.

Funding Policy

Section 1551.055 of Chapter 1551, Texas Insurance Code provides that contribution requirements of the plan members and the participating employers are established and may be amended by the ERS Board of Trustees. Plan members or beneficiaries receiving benefits pay any premium over and above the employer contribution.

The employer's share of the cost of retiree healthcare coverage for the current year is known as the implicit rate subsidy. It is the difference between the claims costs for the retirees and the amounts contributed by the retirees. The ERS Board of Trustees sets the employer contribution rate based on the implicit rate subsidy which is actuarially determined in accordance with the parameters of GASB Statement No. 45.

The employer contribution rate represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years.

Beginning September 1, 2013, S.B. 1812 limited the state's contribution to 50% of eligible employees for community colleges.

NOTE 20 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (CONTINUED)

Funding Policy (Continued)

The College's contributions to SRHP for the years ended August 31, 2015, 2014, and 2013 were \$145,400, \$5,536, and \$7,763, respectively, which equaled the required contributions each year.

NOTE 21 - COMPONENT UNIT

Frank Phillips College Development Corporation - Discrete Component Unit

The Foundation was established as a separate nonprofit organization to raise funds to provide student scholarships and assistance in the development and growth of the College. Under Governmental Standards Board Statement No. 61, *The Financial Reporting Entity Omnibus – an Amendment of GASB Statements No. 14 and No. 34*, an organization should report as a discretely presented component unit those organizations that raise and hold economic resources for the direct benefit of a government unit.

Accordingly, the Foundation financial statements are included in the College's annual report as a discrete component unit (see table of contents).

NOTE 22 - NEW GASB PRONOUNCEMENTS

The Governmental Accounting Standards Board has issued several new pronouncements that the College has reviewed for application to their accounting and reporting.

Recently Issued and Adopted Accounting Pronouncements

In June 2012 the GASB issued Statement No. 68, Accounting and Financial Reporting for Pensions – an Amendment of GASB Statement No. 27, which establishes standards for measuring and recognizing liabilities, deferred outflows of resources, deferred inflows of resources, and expenses. For defined benefit pensions, this Statement identifies the methods and assumptions that should be used to project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to periods of employee service. Note disclosure and required supplementary information requirements about pensions also are addressed. The implementation of this Statement had a significant impact on the financial reporting of the College. See Notes 2 and 9.

The GASB has issued Statement No. 70, Accounting and Financial Reporting for Nonexchange Financial Guarantees. This Statement establishes accounting and financial reporting standards for situations where a state or local government, as a guarantor, agrees to indemnify a third-party obligation holder under specified conditions (i.e., nonexchange financial guarantees). The issuer of the guaranteed obligation can be a legally separate entity or individual, including a

NOTE 22 - NEW GASB PRONOUNCEMENTS (CONTINUED)

Recently Issued and Adopted Accounting Pronouncements (Continued)

blended or discretely presented component unit. Guidance is provided for situations where a state or local government extends or receives a nonexchange financial guarantee. The implementation of this Statement did not have a significant impact on the College's financial statements.

GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date – an Amendment of GASB Statement No. 68, was issued in November 2013. This Statement amends paragraph 137 of Statement 68 to require that, at transition, a government recognize a beginning deferred outflow of resources for its pension contribution, if any, made subsequent to the measurement date of the beginning net pension liability. Statement 68, as amended, continues to require that beginning balances for other deferred outflows of resources and deferred inflows of resources related to pensions be reported at transition only if it is practical to determine all such amounts. The implementation of this Statement had a significant impact on the financial reporting of the College. See Notes 2 and 9.

Recently Issued Accounting Pronouncements

GASB Statement No. 72, Fair Value Measurement and Application, defines fair value and describes how fair value should be measured, what assets and liabilities should be measured, what assets and liabilities should be measured at fair value, and what information about fair value should be disclosed in the notes to the financial statements. Under Statement No. 72, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Investments, which generally are measured at fair value, are defined as a security or other asset that governments hold primarily for the purpose of income or profit and the present service capacity of which are based solely on their ability to generate cash or to be sold to generate cash. Before the issuance of Statement No. 72, state and local governments have been required to disclose how they arrived at their measures of fair value if not based on quoted market prices. Under the new guidance, those disclosures have been expanded to categorize fair values according to their relative reliability and to describe positions held in many alternative investments. The requirements of this Statement are effective for financial statements for reporting periods beginning after June 15, 2015.

GASB Statement No. 73, Accounting and Financial Reporting for Pensions and Related Assets That are Not Within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB 67 and 68, complete the suite of pension standards. Statement 73 establishes requirements for those pensions and pension plans that are not administered through a trust meeting specified criteria (in other words, those not covered by Statements 67 and 68). The requirements in Statement 73 for reporting pensions generally are the same as in Statement 68. However, the lack of a pension plan that is administered through a trust that meets specified criteria is reflected in the measurements. The requirements of this Statement are effective for financial statements for fiscal years beginning after June 15, 2015.

NOTE 22 - NEW GASB PRONOUNCEMENTS (CONTINUED)

Recently Issued Accounting Pronouncements (Continued)

GASB Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans, replaces GASB Statement No. 43, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans. Statement 74 addresses the financial reports of defined benefit OPEB plans that are administered through trusts that meet specified criteria. The Statement follows the framework for financial reporting or defined benefit OPEB plans in Statement 45 by requiring a statement of fiduciary net position and a statement of changes in fiduciary net position. The Statement requires more extensive note disclosures and RSI related to the measurement of the OPEB liabilities for which assets have been accumulated, including information about the annual money-weighted rates of return on plan investments. Statement 74 also sets forth note disclosure requirements for defined contribution OPEB plans. The requirements of this Statement are effective for financial statements for fiscal years beginning after June 15, 2016.

GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, replaces the requirements of GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions. Among other things, Statement 75 requires governments to report a liability on the face of the financial statements for the OPEB that they provide and requires governments in all types of OPEB plans to present more extensive note disclosures and required supplementary information about their OPEB liabilities. The requirements of this Statement are effective for financial statements for fiscal years beginning after June 15, 2017.

GASB Statement No. 77, *Tax Abatement Disclosures*, requires state and local governments, for the first time, to disclose information about tax abatement agreements. It requires governments to disclose information about their own tax abatements separately from information about tax abatements that are entered into by other governments and reduce the reporting government's tax revenues. The requirements of this Statement are effective for financial statements for reporting periods beginning after December 15, 2015.

NOTE 23 - SUBSEQUENT EVENT

The College has evaluated for inclusion as a subsequent event disclosure only those events that occurred prior to November 16, 2015, the date the financial statements were available to be issued.

This information is an integral part of the accompanying financial statements.

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REQUIRED SUPPLEMENTARY INFORMATION

BORGER JUNIOR COLLEGE DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF THE COLLEGE'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY TEACHERS RETIREMENT SYSTEM OF TEXAS Last Fiscal Year*

		<u>2015</u>
College's proportionate share (percentage) of the net pension liability	0	.0062939%
College's proportionate share (amount) of the net pension liability	\$	1,681,188
State's proportionate share (amount) of the net pension liability associated with the College		698,014
Total	<u>\$</u>	2,379,202
College's covered-employee payroll (for measurement year)	\$	3,235,450
College's proportionate share of the net pension liability as a percentage of its covered-employee payroll		51.96%
Plan's fiduciary net pension as a percentage of the total pension liability		83.25%
Plan's net pension liability as a percentage of covered-employee payroll		72.89%

^{*}Amounts are based on measurement date of TRS Plan.

Information to present a ten-year history is not readily available.

BORGER JUNIOR COLLEGE DISTRICT REQUIRED SUPPLEMENTARY INFORMATION -SCHEDULE OF THE COLLEGE'S CONTRIBUTIONS TEACHERS RETIREMENT SYSTEM OF TEXAS Last Fiscal Year

	2	<u> 2015</u>
Contractually required contributions	\$	165,751
Contributions in relation to the contractually required contributions		165,751
Contribution deficiency (excess)	<u>\$</u>	<u> </u>
College's covered-employee payroll	<u>\$ 3</u>	3,633,572
Contributions as a percentage of covered-employee payroll		4.56%

Information to present a ten-year history is not readily available.

BORGER JUNIOR COLLEGE DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION Year Ended August 31, 2015

NOTE 1 - CHANGES OF BENEFIT TERMS

There were no changes of benefit terms that affected measurement of the total pension liability during the measurement period.

NOTE 2 - CHANGES OF ASSUMPTIONS

There were no changes of assumptions or other inputs that affected measurement of the total pension liability during the measurement period.

OTHER SUPPLEMENTAL INFORMATION

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE A SCHEDULE OF OPERATING REVENUES YEAR ENDED AUGUST 31, 2015 (WITH MEMORANDUM TOTALS FOR THE YEAR ENDED AUGUST 31, 2014)

	Unrestricted	Rest	ricted	Total Educational Activities	Auxiliary Enterprises	2015	2014
TUITION							
State-funded courses							
In-district resident tuition	\$ 330,006	\$	-	\$ 330,006	\$ -	\$ 330,006	\$ 325,063
Out-of-district resident tuition	612,118		-	612,118	-	612,118	535,773
Non-resident tuition	115,243		-	115,243	-	115,243	81,397
TPEG - Credit (set aside)*	25,365		-	25,365	-	25,365	44,407
Non-state funded continuing education	487,936			487,936		487,936	563,443
Total tuition	1,570,668			1,570,668		1,570,668	1,550,083
FEES							
General fee	735,197		-	735,197	-	735,197	654,561
Student service fee	-		-	-	153,017	153,017	139,009
Laboratory fee	94,484		-	94,484	-	94,484	94,849
Otherfees	839,361			839,361		839,361	755,451
Total fees	1,669,042			1,669,042	153,017	1,822,059	1,643,870
SCHOLARSHIP ALLOWANCES AND DISCOUNTS							
Scholarship allowances	-		-	-	(448,369)	(448,369)	(394,435)
TPEGallowances	(6,533)		-	(6,533)	-	(6,533)	(20,231)
Title IV Federal grants	(1,877,835)		-	(1,877,835)	-	(1,877,835)	(1,716,958)
Other Federal grants	(20,000)		-	(20,000)	-	(20,000)	(26,000)
Remissions and exemptions - state	(46,195)			(46,195)		(46,195)	(26,489)
Total scholarship allowances and discounts	(1,950,563)			(1,950,563)	(448,369)	(2,398,932)	(2,184,113)
Total net tuition and fees	1,289,147			1,289,147	(295,352)	993,795	1,009,840

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE A, CONTINUED SCHEDULE OF OPERATING REVENUES YEAR ENDED AUGUST 31, 2015 (WITH MEMORANDUM TOTALS FOR THE YEAR ENDED AUGUST 31, 2014)

	Unrestricted	Restricted	Total Educational Activities	Auxiliary Enterprises	2015	2014
ADDITIONALOPERATINGREVENUES						
Federal grants and contracts	-	-	-	-	-	-
State grants and contracts	-	629,455	629,455	-	629,455	204,271
Local grants and contracts	505,564	-	505,564	-	505,564	503,138
General operating revenues	64,374		64,374		64,374	75,795
Total additional operating revenues	569,938	629,455	1,199,393		1,199,393	783,204
AUXILIARY ENTERPRISES						
Bookstore	-	-	-	-	-	-
Less: Discounts	-	-	-	(5,816)	(5,816)	(7,864)
Residential	-	-	-	500,480	500,480	450,725
Less: Discounts	-	-	-	(121,675)	(121,675)	(166,026)
Other Auxiliary Enterprises				413,420	413,420	442,103
Total net auxiliary enterprises				786,409	786,409	718,938
TOTAL OPERATING REVENUES	\$ 1,859,085	\$ 629,455	\$ 2,488,540	\$ 491,057	\$2,979,597	\$2,511,982
					(Evb;h;h;40A)	

(Exhibit 2A)

^{*}In accordance with Education Code 56.033, \$25,365 and \$44,407 for years ended August 31, 2015 and 2014, respectively, of tuition was set aside for Texas Public Education Grants (TPEG).

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE B SCHEDULE OF OPERATING EXPENSES BY OBJECT YEAR ENDED AUGUST 31, 2015 (WITH MEMORANDUM TOTALS FOR THE YEAR ENDED AUGUST 31, 2014)

		Operating	Expenses			
		Ben	efits			
	Salaries and	2		Other	2045	0044
	Wages	State	Local	Expenses	2015	2014
UNRESTRICTED EDUCATIONAL ACTIVITIES						
Instruction	\$ 2,760,059	\$ -	\$ 491,296	\$ 1,029,666	\$ 4,281,021	\$ 4,056,346
Academic support	60,739	-	10,812	67,417	138,968	159,969
Student services	244,816	-	84,209	29,138	358,163	273,368
Institutional support	782,388	-	239,655	673,084	1,695,127	1,662,680
Operation and maintenance of plant	300,295	-	53,453	399,019	752,767	755,477
Scholarship and fellowships				223,755	223,755	192,783
Total unrestricted educational activities	4,148,297		879,425	2,422,079	7,449,801	7,100,623
RESTRICTED EDUCATIONAL ACTIVITIES						
Instruction	-	295,472	-	-	295,472	284,973
Academic support	-	6,502	-	-	6,502	17,412
Student services	227,530	50,566	27,536	54,740	360,372	232,579
Institutional support	-	83,757	-	-	83,757	82,184
Operation and maintenance of plant	-	32,147	-	-	32,147	30,880
Scholarship and fellowships				25,744	25,744	20,677
Total restricted educational activities	227,530	468,444	27,536	80,484	803,994	668,705
Total educational activities	4,375,827	468,444	906,961	2,502,563	8,253,795	7,769,328
AUXILIARY ENTERPRISES	193,934	-	54,864	935,506	1,184,304	1,188,712
DEPRECIATION EXPENSE - buildings and						
other real estate improvements	-	-	-	459,097	459,097	493,503
DEPRECIATION EXPENSE - equipment and furniture				226,698	226,698	185,063
TOTAL OPERATING EXPENSES	\$ 4,569,761	\$ 468,444	\$ 961,825	\$ 4,123,864	\$ 10,123,894	\$ 9,636,606
					(Exhibit 2A)	

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BORGER JUNIOR COLLEGE DISTRICT SCHEDULE C SCHEDULE OF NONOPERATING REVENUES AND EXPENSES YEAR ENDED AUGUST 31, 2015 (WITH MEMORANDUM TOTALS FOR THE YEAR ENDED AUGUST 31, 2014)

Auxiliary Unrestricte d Restricted **Enterprises** 2015 2014 **NONOPERATING REVENUES** State appropriations: Education and general state support 2,280,532 \$ 2,280,532 2,285,956 State group insurance 390.271 390.271 363,617 State retirement matching 78.173 78,173 76,940 2,280,532 2,748,976 2,726,513 Total state appropriations 468,444 Maintenance ad valorem taxes 1,521,526 1,521,526 1,503,577 Federal revenue, nonoperating 2,152,565 2,152,565 1,993,812 Gifts 182,973 287,083 470,056 332,002 Investment income 423 1,671 2.094 12,642 Total nonoperating revenues 3,985,454 2,909,763 6,895,217 6,568,546 NONOPERATING EXPENSES Interest on capital related debt 68,021 68,021 112,922 Loss on disposal of capital assets Other nonoperating (income) expenses (15, 137)(15, 137)10,163 Total nonoperating expenses 52,884 52,884 123,085 **NET NONOPERATING REVENUES** 3,932,570 \$ 2,909,763 6,842,333 6,445,461

(Exhibit 2A)

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE D SCHEDULE OF NET POSITION BY SOURCE AND AVAILABILITY YEAR ENDED AUGUST 31, 2015 (WITH MEMORANDUM TOTALS FOR THE YEAR ENDED AUGUST 31, 2014)

		Detail by Source				Available for Current Operations		
		Res		Capital Assets Net of Depreciation	n			
	Unrestricted	Expendable	Nonexpendable	& Related Debt	Total	Yes	No	
CURRENT								
Unrestricted	\$ (2,478,074)	\$ -	\$ -	\$ -	\$ (2,478,074)	\$ (2,478,074)	\$ -	
Board designated	482,168	-	-	-	482,168	482,168	-	
Restricted	-	415,810	-	-	415,810	-	415,810	
Auxiliary enterprises	-	-	-	-	-	-	-	
LOAN	-	-	-	-	-	-	-	
ENDOWMENT								
Quasi:								
Unrestricted	-	-	-	-	-	-	-	
Restricted	-	-	-	-	-	-	-	
Endowment								
True	-	-	-	-	-	-	-	
Term (per instructions at maturity)	-	-	-	-	-	-	-	
Life income contracts	-	-	-	-	-	-	-	
Annuities	-	-	-	-	-	-	-	
PLANT								
Unexpended	-	-	-	-	-	-	-	
Renewals	-	-	-	-	-	-	-	
Debt service	-	-	-	-	-	-	-	
Investment in plant				11,309,931	11,309,931		11,309,931	
Total net position, August 31, 2015	(1,995,906)	415,810	<u> </u>	11,309,931	9,729,835	(1,995,906)	11,725,741	
					(Exhibit 1A)			
Total net position, August 31, 2014, restated	(1,649,788)	348,775	<u> </u>	11,332,812	10,031,799	(1,649,788)	11,681,587	
NET DECREASE IN NET POSITION	\$ (346,118)	\$ 67,035	\$ -	\$ (22,881)	\$ (301,964)	\$ (346,118)	\$ 44,154	
					(Exhibit 2A)			

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE E SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED AUGUST 31, 2015

Federal Grantor/Pass Through Grantor/ Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Expenditures and Pass-Through Disbursements
U.S. Department of Education			
Direct Programs:			
Student Financial Aid Cluster			
Federal Supplemental Educational			
Opportunity Grant Program (FSEOG)	84.007	-	\$ 15,694
Federal Work Study Program	84.033	-	17,235
Federal Pell Grant Program	84.063	-	1,862,141
Federal Direct Student Loans	84.268	-	907,474
TEACH Grant	84.379	-	2,000
TRIO Cluster			
Title IV - TRIO	84.042	-	201,407
Total Direct Programs			3,005,951
Pass-Through From:			
Texas Higher Education Coordinating Board			
Carl Perkins Vocational Education - Basic	84.048	142037	54,088
Total Pass-Through from Texas Higher			
Education Coordinating Board			54,088
Total U.S. Department of Education			3,060,039
TOTAL EXPENDITURES OF FEDERAL AWARDS			\$ 3,060,039

BORGER JUNIOR COLLEGE DISTRICT NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS August 31, 2015

NOTE 1 - FEDERAL ASSISTANCE RECONCILIATION

Federal grants and contracts revenue - per Schedule A	\$ -
Nonoperating federal revenue from Schedule C	2,152,565
Federal Direct Student Loans	907,474

NOTE 2 - SIGNIFICANT ACCOUNTING POLICIES USED IN PREPARING THE SCHEDULE

The expenditures included in the schedule are reported for the College's fiscal year. Expenditure reports to funding agencies are prepared on the award period basis. The expenditures reported above represent funds which have been expended by the College for the purposes of the award. The expenditures reported above may not have been reimbursed by the funding agencies as of the end of the fiscal year. Some amounts reported in the schedule may differ from amounts used in the preparation of the basic financial statements. Separate accounts are maintained for the different awards to aid in the observance of limitations and restrictions imposed by the funding agencies. The College has followed all applicable guidelines issued by various entities in the preparation of the schedule.

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE F SCHEDULE OF EXPENDITURES OF STATE OF TEXAS AWARDS YEAR ENDED AUGUST 31, 2015

	Grant		
- · · · · · · · · · · · · · · · ·	Contract	_	
Grantor Agency/Program Title	Number	Expe	nditures
Texas Higher Education Coordinating Board			
Direct Programs:			
Texas Grant	-	\$	29,835
Work Study Awards	-		8,509
Texas Educational Opportunity Grant	-		192,044
Accelerate Texas	-		17,725
Total Texas Higher Education Coordinating Board			248,113
Texas Comptroller of Public Accounts			
Direct Programs:			
Jobs and Education for Texans Program	-		218,815
Total Texas Comptroller of Public Accounts			218,815
Texas Workforce Commission			
Direct Programs:			
Skills - Chevron Phillips Company, LP	0114SDF000		151,066
Skills - Hilmar Cheese Company	0115SDF001		11,461
Total Texas Workforce Commission			162,527
Total Expenditures of State of Texas Awards		\$	629,455

BORGER JUNIOR COLLEGE DISTRICT NOTES TO SCHEDULE OF EXPENDITURES OF STATE OF TEXAS AWARDS August 31, 2015

NOTE 1 - STATE ASSISTANCE RECONCILIATION

State grants and contracts revenue – per Schedule A \$ 629,455

Total state expenditures per Schedule A expenditures of State of Texas Awards

\$ 629,455

NOTE 2 - SIGNIFICANT ACCOUNTING POLICIES USED IN PREPARING THE SCHEDULE

The accompanying schedule is presented using the accrual basis of accounting. See Note 2 to the financial statements for the College's significant accounting policies. These expenditures are reported on the College's fiscal year. Expenditure reports to funding agencies are prepared on the award period basis.

SINGLE AUDIT SECTION

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Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Board of Regents Borger Junior College District Borger, Texas

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Borger Junior College District (the College) and its discretely presented component unit as of and for the year ended August 31, 2015, and the related notes to the financial statements, which collectively comprise the College's basic financial statements, and have issued our report thereon dated November 16, 2015.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the College's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, we do not express an opinion on the effectiveness of the College's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the College's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

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Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the College's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

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Amarillo, Texas November 16, 2015 This page left blank intentionally.

CONNOR + McMILLON + MITCHELL + SHENNUM CERTIFIED PUBLIC ACCOUNTANTS & CONSULTANTS

Independent Auditor's Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by OMB Circular A-133 and the State of Texas Single Audit Circular

Board of Regents Borger Junior College District Borger, Texas

Report on Compliance for Each Major Federal and State Programs

We have audited Borger Junior College District's (the College) compliance with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement and the State of Texas Single Audit Circular that could have a direct and material effect on each of the College's major federal and state programs for the year ended August 31, 2015. The College's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the College's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards, OMB Circular A-133, and the State of Texas Single Audit Circular require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on major federal and state programs occurred. An audit includes examining, on a test basis, evidence about the College's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the College's compliance.

Opinion on Each Major Federal and State Program

In our opinion, the College complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended August 31, 2015.

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Other Matters

The results of our auditing procedures disclosed instances of noncompliance, which are required to be reported in accordance with OMB Circular A-133 and the State of Texas Single Audit Circular and which are described in the accompanying schedule of findings and questioned costs as item 2015-001, 2015-002, and 2015-003. Our opinion on each major federal and state program is not modified with respect to these matters.

The College's responses to the noncompliance findings identified in our audit are described in the accompanying schedule of findings and questioned costs. The College's responses were not subjected to the auditing procedures applied in the audit of compliance, and accordingly, we express no opinion on these responses.

Report on Internal Control over Compliance

Management of the College is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the College's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with OMB Circular A-133 and the State of Texas Single Audit Circular, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of federal and state programs on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of federal and state programs will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of federal and state programs that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified a certain deficiency in internal control over compliance, as described in the accompanying schedule of findings and questioned costs as items 2015-001, 2015-002, and 2015-003 which we consider to be significant deficiencies.

The College's response to the internal control over compliance finding identified in our audit is described in the accompanying schedule of findings and questioned costs. The College's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and the State of Texas Single Audit Circular. Accordingly, this report is not suitable for any other purpose.

Connor tremillon trutenell : Shennum PLRC

Amarillo, Texas November 16, 2015

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended August 31, 2015

SECTION I - Summary of Auditor's Results

Financial Statements

Т١	/ne	of	Audit	or's	report	issue	۶d.
		O.	Audit	$\mathbf{o}_{\mathbf{i}}$	ICPUIL	133UC	Ju.

Borger Junior College District.	1 unmodified opinio	on on the basic	Tinanciai statements o	Л
Internal control over financial reporting	ıg:			
 Material weakness(es) identified? 	>	yes	X_no	
 Significant deficiency(ies) identified 	ed?	yes	X none reported	
Noncompliance material to financial s	statements noted?	yes	X_no	
Federal and State Awards				
Internal control over major programs:				
 Material weakness(es) identified? 	?	yes	<u>X</u> no	
 Significant deficiency(ies) identified 	ed?	X_yes	none reported	t
Type of Auditor's report issued on co	mpliance for major	programs:	Unmodified	
Any audit findings disclosed that are to be reported in accordance with Se of Circular A-133?		X_yes	no	
Identification of major programs:				
CFDA Number(s)	Name of Fede	eral or State Pro	gram or Cluster	
Major Federal Programs	Student Finan	cial Aid Cluster		
84.007	Federal Su	ent of Educatio upplemental Ed ogram (FSEOC	ucational Opportunity	
84.033		ork Study Prog	•	
84.063		ell Grant Progra		
84.268		rect Student Lo	ans	
84.379	TEACH G	rant		
Major State Programs	Skills Deve Skills Deve	elopment - Hilm cation for Texa	vron Phillps Company ar Cheese Company	LP
Dollar threshold used to distinguish b	etween Type A an	d Type B progr	ams was: <u>\$ 300,000</u> <u>\$ 300,000</u>	
Auditee qualified as a Federal low-ris	k auditee?	<u>X</u> yes	no	
Auditee qualified as a State low-risk	auditee?	yes	X no	

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) Year Ended August 31, 2015

SECTION II - Financial Statement Findings

None

SECTION III - Findings and Questioned Costs - Major Federal and State Award Programs

Finding 2015-001

Program: 84.063 Federal Pell Grant Program

84.268 Federal Direct Student Loans

Compliance

Requirement: Special Tests and Provisions – Enrollment Reporting

Criteria: Per the OMB A-133 Compliance Supplement, under the Pell Grant and

Department of Education (ED) loan programs, institutions must complete and return within 10 days the Enrollment Reporting roster file placed in their Student Aid Internet Gateway mailboxes sent by ED via NSLDS.

Condition: Four students' enrollment statuses were not reported accurately to the

NSLDS via the third-party data processor used by the College, National

Student Clearinghouse (NSC).

Questioned Cost: N/A

Context: In a sample of 37 student status changes, the status changes of four

students were not accurately reported.

Cause: One of the four students completed all required courses for graduation in

the Spring of 2014 but did not apply for graduation with the registrar's office and, thus, was not included in the graduates report sent to NSC. One student was enrolled in a class which was incorrectly entered as 0 hours of credit. The student dropped the course, which caused a status change from half time to less than half time, but the system did not report a change since the class was 0 hours. The remaining two of the four students graduated from the Summer Long program on August 11, 2015, but their graduation date was reported as that of the Summer I program's graduation date, July 7, 2015. This was caused by an error in the

parameters used to generate the report submitted to NSC.

Effect: A student's enrollment status determines eligibility for in-school status,

deferment, and grace periods, as well as for the payment of interest subsidies to Federal Direct Student Loan Program loan holders by ED. Enrollment Reporting in a timely and accurate manner is critical for

effective management of the programs.

Recommendation: Care should be taken to ensure students' hours are entered correctly,

and reports generated for NSC should be checked for accuracy before

being submitted.

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) Year Ended August 31, 2015

SECTION III - Findings and Questioned Costs - Major Federal and State Award Programs (Continued)

Finding 2015-001 (Continued)

Officials and

Corrective Action

Views of Responsible The College agrees and will review all records and reports for necessary corrections before submission. The College has corrected the status of the students reported to NSLDS.

Plan:

Finding 2015-002

Jobs and Education for Texans Program:

Compliance

Requirement: Reporting Requirements

Criteria: Per the Grant Agreement between the College and the

Comptroller of Public Accounts (the Comptroller), the College shall provide monthly grant activity reports by the 10th of each month following the reporting period until all equipment is purchased and all grant funds are expended. After all equipment is purchased and all grant funds are expended, the College shall provide quarterly reports on

enrollment until the Termination Date.

Condition: Certain monthly activity reports were submitted after the due date with

no prior approval or authorization from the Comptroller.

Question Cost: N/A

Context: Six reports were tested, and two were found to have been submitted late

with no prior approval or authorization from the Comptroller.

The Dean of Career and Technology Education (the Dean) stated the Cause:

first report submitted by the College was late due to a misunderstanding of the deadline. The second report CMMS identified as being submitted late was due to the Dean attending to personal matters and missing the

reporting deadline.

Effect: Per the Agreement, failure to submit reports as requested may result in

payments being withheld, delayed, or denied.

Recommendation: Required reports should be completed and submitted by the due dates.

A secondary preparer can be of assistance when the Dean is unable to

prepare the reports.

Officials and Corrective Action

Plan:

Views of Responsible The Dean is aware of the reporting deadline and has, on a month-bymonth basis, requested extensions from the Comptroller when unable to meet the deadline. The Dean agrees two reports tested by CMMS were submitted late and will work to improve the timeliness of the report

preparation.

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) Year Ended August 31, 2015

SECTION III - Findings and Questioned Costs - Major Federal and State Award Programs (Continued)

Finding 2015-003

Texas Workforce Commission Cluster – Skills Development Grants Program:

Compliance

Requirement: Reporting

Per the contract between the College and the Texas Workforce Criteria:

> Commission (TWC), the College shall submit a Monthly Progress Report (MPR) and Trainee Information Form (TIF) to TWC by the 20th of the

month following the month being reported.

Condition: Certain MPRs were not submitted to the TWC. The Grant Administrator

> was unable to provide reports for the months prior to her employment in July 2015. The Administrator contacted TWC and obtained copies of the reports that were filed with TWC. However, February, April, May, and June of 2015 were not submitted. Additionally, some TIFs were submitted incorrectly. After receiving training in August, the Administrator

made revisions and resubmitted all TIFs.

Question Cost: N/A

Context: The College was initially unable to provide MPRs for the months

> previous to the Grant Administrator's hiring in July 2015. After consultation with TWC, four of twelve monthly progress reports had not

been submitted.

The College did not keep up to date on the reporting requirements of the Cause:

grant.

Effect: Per the Contract, failure to comply with any provisions of the award may

> subject the College to sanctions and enforcement or remedial measures appropriate to the circumstances, including temporary withholding of cash payments, disallowance of costs, whole or partial suspension of the award, withholding of further awards, or other remedies that may be

legally available.

Recommendation: Records should be maintained sufficiently to allow the monthly progress

reports to be easily generated and submitted in a timely manner. Information concerning courses provided, equipment purchased, and trainees should be kept up to date so that it can be compiled to create

the MPRs and TIFs in a timely manner.

Officials and

Corrective Action

Plan:

Views of Responsible The Grant Administrator is aware of the reporting requirements and has been working closely with the Dean and the TWC Grant Manager to capture and report all required information accurately and timely.

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE OF CORRECTIVE ACTION FOR AUDIT FINDINGS AND QUESTIONED COSTS Year Ended August 31, 2015

Finding 2015-001

Program: 84.063 Federal Pell Grant Program

84.268 Federal Direct Student Loans

Condition: Four students' enrollment statuses were not reported accurately to the

NSLDS via the third-party data processor used by the College, National

Student Clearinghouse (NSC).

Corrective Action

Plan:

The College agrees and will review all records and reports for necessary corrections before submission. The College has corrected the status of

the students reported to NSLDS.

Finding 2015-002

Program: Jobs and Education for Texans

Condition: Certain monthly activity reports were submitted after the due date with

no prior approval or authorization from the Comptroller.

Corrective Action

Plan:

The Dean is aware of the reporting deadline and has, on a month-bymonth basis, requested extensions from the Comptroller when unable to meet the deadline. The Dean agrees that two reports tested by CMMS were submitted late and will work to improve the timeliness of the report

preparation.

Finding 2015-003

Program: Texas Workforce Commission Cluster – Skills Development Grants

Condition: Certain MPRs were not submitted to the TWC. The Grant Administrator

was unable to provide reports for the months prior to her employment in July 2015. The Administrator contacted TWC and obtained copies of the reports filed with TWC. However, February, April, May, and June of 2015 were not submitted. Additionally, some TIFs were submitted incorrectly. After receiving training in August, the Administrator made

revisions and resubmitted all TIFs.

BORGER JUNIOR COLLEGE DISTRICT SCHEDULE OF CORRECTIVE ACTION FOR AUDIT FINDINGS AND QUESTIONED COSTS Year Ended August 31, 2015

Finding 2015-003 (Continued)

Corrective Action

Plan: The Grant Administrator is aware of the reporting issues and has been

working closely with the Dean and the TWC Grant Manager to capture

and report all required information accurately and timely.

BORGER JUNIOR COLLEGE DISTRICT SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS Year Ended August 31, 2015

Finding 2014-001

Program: 84.268 Federal Direct Student Loans

84.063 Federal Pell Grant Program

Condition: Two students did not have signed direct deposit authorization forms.

Recommendation: Implement control procedures to ensure compliance with their policy.

Current Status: The College's corrective action plan was implemented. No exceptions

were noted in the current year audit sample test work.

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STATISTICAL SUPPLEMENT (Unaudited)

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Borger Junior College District Statistical Supplement 1 Net Position by Component Fiscal Years 2006 to 2015 (unaudited)

For the	e Fiscal	Year	Ended	August	31,
---------	----------	------	-------	--------	-----

	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Net investment in capital assets	\$11,309,931	\$11,332,812	\$11,535,927	\$11,482,158	\$11,426,820	\$ 11,431,135	\$ 11,629,807	\$ 10,170,371	\$ 9,465,913	\$ 9,551,507
Restricted - expendable	415,810	348,775	383,310	880,475	690,876	699,154	921,165	794,065	752,267	673,511
Unrestricted (deficit)	(1,995,906)	255,006	696,519	594,025	1,364,810	1,127,470	1,397,624	1,647,619	2,439,263	2,167,686
Total primary government net position	\$ 9,729,835	\$ 11,936,593	\$ 12,615,756	\$ 12,956,658	\$ 13,482,506	\$ 13,257,759	\$ 13,948,596	\$ 12,612,055	\$ 12,657,443	\$ 12,392,704

Borger Junior College District Statistical Supplement 2 Revenues by Source Fiscal Years 2006 to 2015 (unaudited)

					For the Year E	nded August 31,				
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
OPERATING REVENUES										
Tuition and fees (net of discounts)	\$ 993,795	\$ 1,009,840	\$ 769,545	\$ 619,626	\$ 155,904	\$ 366,868	\$ 1,297,890	\$ 1,284,954	\$ 1,378,217	\$ 1,307,469
Governmental grants and contracts										
Federal grants and contracts	-	-	-	-	27,640	61,903	106,135	427,959	2,034,040	1,979,900
State grants and contracts	629,455	204,271	324,533	221,298	250,546	162,650	1,678,469	746,687	242,327	523,783
Local grants and revenues	505,564	503,138	497,850	466,171	500,454	411,309	473,320	386,272	350,931	365,713
Auxiliary enterprises	786,409	718,938	699,427	764,988	959,784	922,877	894,734	801,071	833,016	777,793
Other operating revenues	64,374	75,795	64,665	61,534	101,952	71,492	65,335	78,783	89,824	93,319
Total operating revenues	2,979,597	2,511,982	2,356,020	2,133,617	1,996,280	1,997,099	4,515,883	3,725,726	4,928,355	5,047,977
NONOPERATING REVENUES										
State appropriations	2,748,976	2,726,513	2,560,652	2,595,720	3,448,548	3,497,483	3,548,225	3,556,008	3,681,545	3,659,461
Ad valorem taxes	1,521,526	1,503,577	1,455,476	1,382,564	1,378,499	1,370,015	1,338,732	1,230,116	1,166,418	1,107,960
Federal revenue, nonoperating	2,152,565	1,993,812	2,177,240	2,148,755	2,726,219	2,716,379	1,755,556	1,599,178	, , ,	, , , <u>-</u>
Gifts	470,056	332,002	418,085	568,559	215,497	292,323	435,672	317,139	489,532	190,965
Investment income	2,094	12,642	14,746	23,282	24,353	21,084	36,146	100,293	161,782	138,245
Gain (loss) on disposal of fixed assets	-	-	(9,207)	23,415	246,005	(7,805)	(17,230)	(33,443)	- / -	-
Other nonoperating revenues (losses)	15,137	(10,163)	(43,795)	(42,055)	262,792	(468,571)	200,835	173,732	209,876	206,778
Total nonoperating revenues	6,910,354	6,558,383	6,573,197	6,700,240	8,301,913	7,420,908	7,297,936	6,943,023	5,709,153	5,303,409
TOTAL REVENUES	\$ 9,889,951	\$ 9,070,365	\$ 8,929,217	\$ 8,833,857	\$ 10,298,193	\$ 9,418,007	\$ 11,813,819	\$ 10,668,749	\$ 10,637,508	\$ 10,351,386
	2015	2014	2013	2012	For the Year E	nded August 31, 2010	2009	2008	2007	2006
OPERATING REVENUES	2013	2017	2013	2012	2011	2010	2003	2000	2001	2000
Tuition and fees (net of discounts)	10.05%	11.13%	8.62%	7.01%	1.51%	3.90%	10.99%	12.04%	12.96%	12.63%
Tuition and fees (net of discounts) Governmental grants and contracts	10.05%	11.13%	8.62%	7.01%	1.51%	3.90%	10.99%	12.04%	12.96%	12.63%
Tuition and fees (net of discounts) Governmental grants and contracts Federal grants and contracts	10.05% 0.00%	11.13%	8.62% 0.00%	7.01% 0.00%	1.51% 0.27%	3.90% 0.66%	10.99%	12.04% 4.01%	12.96% 19.12%	12.63% 19.13%
Governmental grants and contracts Federal grants and contracts		0.00%								
Governmental grants and contracts Federal grants and contracts State grants and contracts	0.00%	0.00% 2.25%	0.00%	0.00% 2.51%	0.27% 2.43%	0.66%	0.90%	4.01% 7.00%	19.12% 2.28%	19.13%
Governmental grants and contracts Federal grants and contracts State grants and contracts Local grants and contracts	0.00% 6.36%	0.00%	0.00% 3.63%	0.00%	0.27%	0.66% 1.73%	0.90% 14.21%	4.01%	19.12%	19.13% 5.06%
Governmental grants and contracts Federal grants and contracts State grants and contracts	0.00% 6.36% 5.11%	0.00% 2.25% 5.55%	0.00% 3.63% 5.58%	0.00% 2.51% 5.28%	0.27% 2.43% 4.86%	0.66% 1.73% 4.37%	0.90% 14.21% 4.01%	4.01% 7.00% 3.62%	19.12% 2.28% 3.30%	19.13% 5.06% 3.53%
Governmental grants and contracts Federal grants and contracts State grants and contracts Local grants and contracts Auxiliary enterprises	0.00% 6.36% 5.11% 7.95%	0.00% 2.25% 5.55% 7.93%	0.00% 3.63% 5.58% 7.83%	0.00% 2.51% 5.28% 8.66%	0.27% 2.43% 4.86% 9.32%	0.66% 1.73% 4.37% 9.80%	0.90% 14.21% 4.01% 7.57%	4.01% 7.00% 3.62% 7.51%	19.12% 2.28% 3.30% 7.83%	19.13% 5.06% 3.53% 7.51%
Governmental grants and contracts Federal grants and contracts State grants and contracts Local grants and contracts Auxiliary enterprises Other operating revenues	0.00% 6.36% 5.11% 7.95% 0.65%	0.00% 2.25% 5.55% 7.93% 0.84%	0.00% 3.63% 5.58% 7.83% 0.72%	0.00% 2.51% 5.28% 8.66% 0.70%	0.27% 2.43% 4.86% 9.32% 0.99%	0.66% 1.73% 4.37% 9.80% 0.76%	0.90% 14.21% 4.01% 7.57% 0.55%	4.01% 7.00% 3.62% 7.51% 0.74%	19.12% 2.28% 3.30% 7.83% 0.84%	19.13% 5.06% 3.53% 7.51% 0.91%
Governmental grants and contracts Federal grants and contracts State grants and contracts Local grants and contracts Auxiliary enterprises Other operating revenues Total operating revenues NONOPERATING REVENUES	0.00% 6.36% 5.11% 7.95% 0.65% 30.13%	0.00% 2.25% 5.55% 7.93% 0.84% 27.69%	0.00% 3.63% 5.58% 7.83% 0.72%	0.00% 2.51% 5.28% 8.66% 0.70% 24.16%	0.27% 2.43% 4.86% 9.32% 0.99%	0.66% 1.73% 4.37% 9.80% 0.76% 21.21%	0.90% 14.21% 4.01% 7.57% 0.55%	4.01% 7.00% 3.62% 7.51% 0.74%	19.12% 2.28% 3.30% 7.83% 0.84%	19.13% 5.06% 3.53% 7.51% 0.91%
Governmental grants and contracts Federal grants and contracts State grants and contracts Local grants and contracts Auxiliary enterprises Other operating revenues Total operating revenues NONOPERATING REVENUES State appropriations	0.00% 6.36% 5.11% 7.95% 0.65% 30.13%	0.00% 2.25% 5.55% 7.93% 0.84% 27.69%	0.00% 3.63% 5.58% 7.83% 0.72% 26.39%	0.00% 2.51% 5.28% 8.66% 0.70% 24.16%	0.27% 2.43% 4.86% 9.32% 0.99% 19.38%	0.66% 1.73% 4.37% 9.80% 0.76% 21.21%	0.90% 14.21% 4.01% 7.57% 0.55% 38.23%	4.01% 7.00% 3.62% 7.51% 0.74% 34.92%	19.12% 2.28% 3.30% 7.83% 0.84% 46.33%	19.13% 5.06% 3.53% 7.51% 0.91% 48.77%
Governmental grants and contracts Federal grants and contracts State grants and contracts Local grants and contracts Auxiliary enterprises Other operating revenues Total operating revenues NONOPERATING REVENUES State appropriations Ad valorem taxes	0.00% 6.36% 5.11% 7.95% 0.65% 30.13% 27.80% 15.38%	0.00% 2.25% 5.55% 7.93% 0.84% 27.69%	0.00% 3.63% 5.58% 7.83% 0.72% 26.39% 28.68% 16.30%	0.00% 2.51% 5.28% 8.66% 0.70% 24.16% 29.38% 15.65%	0.27% 2.43% 4.86% 9.32% 0.99% 19.38% 33.49% 13.39%	0.66% 1.73% 4.37% 9.80% 0.76% 21.21% 37.14% 14.55%	0.90% 14.21% 4.01% 7.57% 0.55% 38.23% 30.03% 11.33%	4.01% 7.00% 3.62% 7.51% 0.74% 34.92%	19.12% 2.28% 3.30% 7.83% 0.84% 46.33% 34.61% 10.97%	19.13% 5.06% 3.53% 7.51% 0.91%
Governmental grants and contracts Federal grants and contracts State grants and contracts Local grants and contracts Auxiliary enterprises Other operating revenues Total operating revenues NONOPERATING REVENUES State appropriations Ad valorem taxes Federal revenue, nonoperating	0.00% 6.36% 5.11% 7.95% 0.65% 30.13% 27.80% 15.38% 21.77%	0.00% 2.25% 5.55% 7.93% 0.84% 27.69% 30.06% 16.58% 21.98%	0.00% 3.63% 5.58% 7.83% 0.72% 26.39% 28.68% 16.30% 24.38%	0.00% 2.51% 5.28% 8.66% 0.70% 24.16% 29.38% 15.65% 24.32%	0.27% 2.43% 4.86% 9.32% 0.99% 19.38% 33.49% 13.39% 26.47%	0.66% 1.73% 4.37% 9.80% 0.76% 21.21% 37.14% 14.55% 28.84%	0.90% 14.21% 4.01% 7.57% 0.55% 38.23% 30.03% 11.33% 14.86%	4.01% 7.00% 3.62% 7.51% 0.74% 34.92% 33.33% 11.53% 14.99%	19.12% 2.28% 3.30% 7.83% 0.84% 46.33% 34.61% 10.97% 0.00%	19.13% 5.06% 3.53% 7.51% 0.91% 48.77% 35.35% 10.70% 0.00%
Governmental grants and contracts Federal grants and contracts State grants and contracts Local grants and contracts Auxiliary enterprises Other operating revenues Total operating revenues NONOPERATING REVENUES State appropriations Ad valorem taxes Federal revenue, nonoperating Gifts	0.00% 6.36% 5.11% 7.95% 0.65% 30.13% 27.80% 15.38% 21.77% 4.75%	0.00% 2.25% 5.55% 7.93% 0.84% 27.69% 30.06% 16.58% 21.98% 3.66%	0.00% 3.63% 5.58% 7.83% 0.72% 26.39% 28.68% 16.30% 24.38% 4.68%	0.00% 2.51% 5.28% 8.66% 0.70% 24.16% 29.38% 15.65% 24.32% 6.44%	0.27% 2.43% 4.86% 9.32% 0.99% 19.38% 33.49% 13.39% 26.47% 2.09%	0.66% 1.73% 4.37% 9.80% 0.76% 21.21% 37.14% 14.55% 28.84% 3.10%	0.90% 14.21% 4.01% 7.57% 0.55% 38.23% 30.03% 11.33% 14.86% 3.69%	4.01% 7.00% 3.62% 7.51% 0.74% 34.92% 33.33% 11.53% 14.99% 2.97%	19.12% 2.28% 3.30% 7.83% 0.84% 46.33% 34.61% 10.97% 0.00% 4.60%	19.13% 5.06% 3.53% 7.51% 0.91% 48.77% 35.35% 10.70% 0.00% 1.84%
Governmental grants and contracts Federal grants and contracts State grants and contracts Local grants and contracts Auxiliary enterprises Other operating revenues Total operating revenues NONOPERATING REVENUES State appropriations Ad valorem taxes Federal revenue, nonoperating Gifts Investment income	0.00% 6.36% 5.11% 7.95% 0.65% 30.13% 27.80% 15.38% 21.77% 4.75% 0.02%	0.00% 2.25% 5.55% 7.93% 0.84% 27.69% 30.06% 16.58% 21.98% 3.66% 0.14%	0.00% 3.63% 5.58% 7.83% 0.72% 26.39% 28.68% 16.30% 24.38% 4.68% 0.17%	0.00% 2.51% 5.28% 8.66% 0.70% 24.16% 29.38% 15.65% 24.32% 6.44% 0.26%	0.27% 2.43% 4.86% 9.32% 0.99% 19.38% 33.49% 13.39% 26.47% 2.09% 0.24%	0.66% 1.73% 4.37% 9.80% 0.76% 21.21% 37.14% 14.55% 28.84% 3.10% 0.22%	0.90% 14.21% 4.01% 7.57% 0.55% 38.23% 30.03% 11.33% 14.86% 3.69% 0.31%	4.01% 7.00% 3.62% 7.51% 0.74% 34.92% 33.33% 11.53% 14.99% 2.97% 0.94%	19.12% 2.28% 3.30% 7.83% 0.84% 46.33% 34.61% 10.97% 0.00% 4.60% 1.52%	19.13% 5.06% 3.53% 7.51% 0.91% 48.77% 35.35% 10.70% 0.00% 1.84% 1.34%
Governmental grants and contracts Federal grants and contracts State grants and contracts Local grants and contracts Auxiliary enterprises Other operating revenues Total operating revenues NONOPERATING REVENUES State appropriations Ad valorem taxes Federal revenue, nonoperating Gifts	0.00% 6.36% 5.11% 7.95% 0.65% 30.13% 27.80% 15.38% 21.77% 4.75%	0.00% 2.25% 5.55% 7.93% 0.84% 27.69% 30.06% 16.58% 21.98% 3.66%	0.00% 3.63% 5.58% 7.83% 0.72% 26.39% 28.68% 16.30% 24.38% 4.68%	0.00% 2.51% 5.28% 8.66% 0.70% 24.16% 29.38% 15.65% 24.32% 6.44%	0.27% 2.43% 4.86% 9.32% 0.99% 19.38% 33.49% 13.39% 26.47% 2.09%	0.66% 1.73% 4.37% 9.80% 0.76% 21.21% 37.14% 14.55% 28.84% 3.10%	0.90% 14.21% 4.01% 7.57% 0.55% 38.23% 30.03% 11.33% 14.86% 3.69%	4.01% 7.00% 3.62% 7.51% 0.74% 34.92% 33.33% 11.53% 14.99% 2.97%	19.12% 2.28% 3.30% 7.83% 0.84% 46.33% 34.61% 10.97% 0.00% 4.60%	19.13% 5.06% 3.53% 7.51% 0.91% 48.77% 35.35% 10.70% 0.00% 1.84%
Governmental grants and contracts Federal grants and contracts State grants and contracts Local grants and contracts Auxiliary enterprises Other operating revenues Total operating revenues NONOPERATING REVENUES State appropriations Ad valorem taxes Federal revenue, nonoperating Gifts Investment income Gain (loss) on disposal of fixed assets	0.00% 6.36% 5.11% 7.95% 0.65% 30.13% 27.80% 15.38% 21.77% 4.75% 0.02% 0.00%	0.00% 2.25% 5.55% 7.93% 0.84% 27.69% 30.06% 16.58% 21.98% 3.66% 0.14% 0.00%	0.00% 3.63% 5.58% 7.83% 0.72% 26.39% 28.68% 16.30% 24.38% 4.68% 0.17% -0.10%	0.00% 2.51% 5.28% 8.66% 0.70% 24.16% 29.38% 15.65% 24.32% 6.44% 0.26% 0.27%	0.27% 2.43% 4.86% 9.32% 0.99% 19.38% 33.49% 13.39% 26.47% 2.09% 0.24% 2.39%	0.66% 1.73% 4.37% 9.80% 0.76% 21.21% 37.14% 14.55% 28.84% 3.10% 0.22% -0.08%	0.90% 14.21% 4.01% 7.57% 0.55% 38.23% 30.03% 11.33% 14.86% 3.69% 0.31% -0.15%	4.01% 7.00% 3.62% 7.51% 0.74% 34.92% 33.33% 11.53% 14.99% 2.97% 0.94% -0.31%	19.12% 2.28% 3.30% 7.83% 0.84% 46.33% 34.61% 10.97% 0.00% 4.60% 1.52% 0.00%	19.13% 5.06% 3.53% 7.51% 0.91% 48.77% 35.35% 10.70% 0.00% 1.84% 1.34% 0.00%

Borger Junior College District Statistical Supplement 3 Program Expense by Function Fiscal Years 2006 to 2015 (unaudited)

	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
OPERATING EXPENSES										
Instruction	\$ 4,576,493	\$ 4,341,319	\$ 4,094,642	\$ 3,986,808	\$ 3,716,540	\$ 3,470,225	\$ 3,627,995	\$ 3,912,721	\$ 3,907,856	\$ 3,706,467
Academic support	145,470	177,381	158,260	195,025	186,775	245,343	245,325	186,370	302,189	161,633
Student services	718,535	505,947	551,576	665,594	1,031,212	1,075,264	1,243,005	1,410,509	1,236,241	1,168,440
Institutional support	1,778,884	1,744,864	1,672,599	1,577,756	1,782,942	1,817,377	1,796,175	1,855,781	1,562,190	1,609,081
Operation and maintenance of plant	784,914	786,357	754,516	736,720	891,378	832,873	809,491	776,676	861,692	789,477
Scholarships and fellowships	249,499	213,460	105,521	132,499	99,268	128,161	149,017	144,065	171,937	91,987
Auxiliary enterprises	1,184,304	1,188,712	1,154,941	1,208,774	1,384,104	1,469,777	1,500,679	1,412,890	1,492,709	1,322,369
Depreciation	685,795	678,566	690,415	732,359	798,156	879,255	893,506	803,301	650,003	681,381
Total operating expenses	10,123,894	9,636,606	9,182,470	9,235,535	9,890,375	9,918,275	10,265,193	10,502,313	10,184,817	9,530,835
NONOPERATING EXPENSES										
Interest on capital-related debt	68,021	112,922	87,649	124,170	181,071	190,569	212,085	211,824	187,952	201,174
Total nonoperating expenses	68,021	112,922	87,649	124,170	181,071	190,569	212,085	211,824	187,952	201,174
TOTAL EXPENSES	\$ 10,191,915	\$ 9,749,528	\$ 9,270,119	\$ 9,359,705	\$ 10,071,446	\$ 10,108,844	\$ 10,477,278	\$ 10,714,137	\$ 10,372,769	\$ 9,732,009
						r Ending August 3	•			
ODERATING EVERNISES	2015	2014	2013	2012	For the Fiscal Yea 2011	r Ending August 3 2010	2009	2008	2007	2006
OPERATING EXPENSES				2012	2011	2010	2009			
Instruction	44.90%	44.53%	44.17%	2012 42.60%	2011 36.90%	2010 34.33%	2009 34.63%	36.52%	37.67%	38.09%
Instruction Academic support	44.90% 1.43%	44.53% 1.82%	44.17% 1.71%	2012 42.60% 2.08%	2011 36.90% 1.85%	2010 34.33% 2.43%	2009 34.63% 2.34%	36.52% 1.74%	37.67% 2.91%	38.09% 1.66%
Instruction Academic support Student services	44.90% 1.43% 7.05%	44.53% 1.82% 5.19%	44.17% 1.71% 5.95%	2012 42.60% 2.08% 7.11%	2011 36.90% 1.85% 10.24%	2010 34.33% 2.43% 10.64%	2009 34.63% 2.34% 11.86%	36.52% 1.74% 13.16%	37.67% 2.91% 11.92%	38.09% 1.66% 12.01%
Instruction Academic support Student services Institutional support	44.90% 1.43% 7.05% 17.45%	44.53% 1.82% 5.19% 17.90%	44.17% 1.71% 5.95% 18.04%	2012 42.60% 2.08% 7.11% 16.86%	2011 36.90% 1.85% 10.24% 17.70%	2010 34.33% 2.43% 10.64% 17.98%	2009 34.63% 2.34% 11.86% 17.14%	36.52% 1.74% 13.16% 17.32%	37.67% 2.91% 11.92% 15.06%	38.09% 1.66% 12.01% 16.53%
Instruction Academic support Student services Institutional support Operation and maintenance of plant	44.90% 1.43% 7.05% 17.45% 7.70%	44.53% 1.82% 5.19% 17.90% 8.07%	44.17% 1.71% 5.95% 18.04% 8.14%	2012 42.60% 2.08% 7.11% 16.86% 7.87%	2011 36.90% 1.85% 10.24% 17.70% 8.85%	2010 34.33% 2.43% 10.64% 17.98% 8.24%	2009 34.63% 2.34% 11.86% 17.14% 7.73%	36.52% 1.74% 13.16% 17.32% 7.25%	37.67% 2.91% 11.92% 15.06% 8.31%	38.09% 1.66% 12.01% 16.53% 8.11%
Instruction Academic support Student services Institutional support Operation and maintenance of plant Scholarships and fellowships	44.90% 1.43% 7.05% 17.45% 7.70% 2.45%	44.53% 1.82% 5.19% 17.90% 8.07% 2.19%	44.17% 1.71% 5.95% 18.04% 8.14% 1.14%	42.60% 2.08% 7.11% 16.86% 7.87% 1.42%	2011 36.90% 1.85% 10.24% 17.70% 8.85% 0.99%	2010 34.33% 2.43% 10.64% 17.98% 8.24% 1.27%	2009 34.63% 2.34% 11.86% 17.14% 7.73% 1.42%	36.52% 1.74% 13.16% 17.32% 7.25% 1.34%	37.67% 2.91% 11.92% 15.06% 8.31% 1.66%	38.09% 1.66% 12.01% 16.53% 8.11% 0.95%
Instruction Academic support Student services Institutional support Operation and maintenance of plant	44.90% 1.43% 7.05% 17.45% 7.70%	44.53% 1.82% 5.19% 17.90% 8.07%	44.17% 1.71% 5.95% 18.04% 8.14%	2012 42.60% 2.08% 7.11% 16.86% 7.87%	2011 36.90% 1.85% 10.24% 17.70% 8.85%	2010 34.33% 2.43% 10.64% 17.98% 8.24%	2009 34.63% 2.34% 11.86% 17.14% 7.73%	36.52% 1.74% 13.16% 17.32% 7.25%	37.67% 2.91% 11.92% 15.06% 8.31%	38.09% 1.66% 12.01% 16.53% 8.11%
Instruction Academic support Student services Institutional support Operation and maintenance of plant Scholarships and fellowships Auxiliary enterprises	44.90% 1.43% 7.05% 17.45% 7.70% 2.45% 11.62%	44.53% 1.82% 5.19% 17.90% 8.07% 2.19% 12.19%	44.17% 1.71% 5.95% 18.04% 8.14% 1.14%	2012 42.60% 2.08% 7.11% 16.86% 7.87% 1.42% 12.91%	36.90% 1.85% 10.24% 17.70% 8.85% 0.99% 13.74%	2010 34.33% 2.43% 10.64% 17.98% 8.24% 1.27% 14.54%	2009 34.63% 2.34% 11.86% 17.14% 7.73% 1.42%	36.52% 1.74% 13.16% 17.32% 7.25% 1.34% 13.19%	37.67% 2.91% 11.92% 15.06% 8.31% 1.66% 14.39%	38.09% 1.66% 12.01% 16.53% 8.11% 0.95% 13.58%
Instruction Academic support Student services Institutional support Operation and maintenance of plant Scholarships and fellowships Auxiliary enterprises Depreciation	44.90% 1.43% 7.05% 17.45% 7.70% 2.45% 11.62% 6.73%	44.53% 1.82% 5.19% 17.90% 8.07% 2.19% 12.19% 6.96%	44.17% 1.71% 5.95% 18.04% 8.14% 1.14% 12.46% 7.45%	2012 42.60% 2.08% 7.11% 16.86% 7.87% 1.42% 12.91% 7.82%	2011 36.90% 1.85% 10.24% 17.70% 8.85% 0.99% 13.74% 7.92%	2010 34.33% 2.43% 10.64% 17.98% 8.24% 1.27% 14.54% 8.70%	2009 34.63% 2.34% 11.86% 17.14% 7.73% 1.42% 14.32% 8.53%	36.52% 1.74% 13.16% 17.32% 7.25% 1.34% 13.19% 7.50%	37.67% 2.91% 11.92% 15.06% 8.31% 1.66% 14.39% 6.27%	38.09% 1.66% 12.01% 16.53% 8.11% 0.95% 13.58% 7.00%
Instruction Academic support Student services Institutional support Operation and maintenance of plant Scholarships and fellowships Auxiliary enterprises Depreciation Total operating expenses	44.90% 1.43% 7.05% 17.45% 7.70% 2.45% 11.62% 6.73%	44.53% 1.82% 5.19% 17.90% 8.07% 2.19% 12.19% 6.96%	44.17% 1.71% 5.95% 18.04% 8.14% 1.14% 12.46% 7.45%	2012 42.60% 2.08% 7.11% 16.86% 7.87% 1.42% 12.91% 7.82%	2011 36.90% 1.85% 10.24% 17.70% 8.85% 0.99% 13.74% 7.92%	2010 34.33% 2.43% 10.64% 17.98% 8.24% 1.27% 14.54% 8.70%	2009 34.63% 2.34% 11.86% 17.14% 7.73% 1.42% 14.32% 8.53%	36.52% 1.74% 13.16% 17.32% 7.25% 1.34% 13.19% 7.50%	37.67% 2.91% 11.92% 15.06% 8.31% 1.66% 14.39% 6.27%	38.09% 1.66% 12.01% 16.53% 8.11% 0.95% 13.58% 7.00%
Instruction Academic support Student services Institutional support Operation and maintenance of plant Scholarships and fellowships Auxiliary enterprises Depreciation Total operating expenses NONOPERATING EXPENSES	44.90% 1.43% 7.05% 17.45% 7.70% 2.45% 11.62% 6.73%	44.53% 1.82% 5.19% 17.90% 8.07% 2.19% 12.19% 6.96%	44.17% 1.71% 5.95% 18.04% 8.14% 1.14% 12.46% 7.45%	2012 42.60% 2.08% 7.11% 16.86% 7.87% 1.42% 12.91% 7.82%	2011 36.90% 1.85% 10.24% 17.70% 8.85% 0.99% 13.74% 7.92%	2010 34.33% 2.43% 10.64% 17.98% 8.24% 1.27% 14.54% 8.70%	2009 34.63% 2.34% 11.86% 17.14% 7.73% 1.42% 14.32% 8.53%	36.52% 1.74% 13.16% 17.32% 7.25% 1.34% 13.19% 7.50%	37.67% 2.91% 11.92% 15.06% 8.31% 1.66% 14.39% 6.27% 98.19%	38.09% 1.66% 12.01% 16.53% 8.11% 0.95% 13.58% 7.00%

For the Fiscal Year Ending August 31,

Borger Junior College District Statistical Supplement 4 Tuition and Fees Fiscal Year (unaudited)

			Resident: Fees per semester credit hour (SCH)													
Academic Year (Fall)	r Fee		In District Tuition		Out-of-Distict Tuition			General Use Fees		Student Service Fees		Cost for 12 SCH In-District		ost for 2 SCH of-District	Increase from Prior Year In District	Increase from Prior Year Out-of-District
2014	\$	18	\$	40	\$	63	\$	40	\$	8	\$	1,136	\$	1,412	0.0%	0.0%
2013		18		40		63		40		8		1,136		1,412	12.1%	9.5%
2012		18		36		59		36		8		1,013		1,289	0.0%	0.0%
2011		18		36		59		36		8		1,013		1,289	0.0%	0.0%
2010		18		36		59		36		8		1,013		1,289	5.0%	5.9%
2009		18		32		53		36		8		965		1,217	0.0%	0.0%
2008		18		32		53		36		8		965		1,217	4.4%	3.5%
2007		13		32		53		36		5		924		1,176	6.9%	5.4%
2006		13		30		51		33		5		864		1,116	9.1%	9.4%
2005		13		27		46		30		5		792		1,020	11.2%	11.4%

				Non-Resident: Fees per semester credit hour (SCH)												
Academic Year (Fall)	Registration Fee (per student)		Non-resident Tuition Out-of-State		Non-resident Tuition International		General Use Fees		Student Service Fees		Cost for 12 SCH Out-of-State		Cost for 12 SCH International		Increase from Prior Year Out-of-State	Increase from Prior Year International
2014 2013	\$	18 18	\$	70 70	\$	70 70	\$	40 40	\$	8	\$	1,496 1.496	\$	1,496 1,496	0.0% 8.9%	0.0% 8.9%
2012		18		66		66		36		8		1,373		1,373	0.0%	0.0%
2011		18		66		66		36		8		1,373		1,373	0.0%	0.0%
2010		18		66		66		36		8		1,373		1,373	5.5%	5.5%
2009		18		60		60		36		8		1,301		1,301	0.0%	0.0%
2008		18		60		60		36		8		1,301		1,301	3.3%	3.3%
2007		13		60		60		36		5		1,260		1,260	5.0%	5.0%
2006		13		58		58		33		5		1,200		1,200	8.7%	8.7%
2005		13		53		53		30		5		1,104		1,104	10.4%	10.4%

Borger Junior College District Statistical Supplement 5 Assessed Value and Taxable Assessed Value of Property Last Ten Fical Years (unaudited)

						Direct Rates	_
Fiscal Year	Assessed Valuation of Property	Less Exemptions	Taxable Assessed Value (TAV)	Ratio of Taxable Assessed Value to Assessed Value	Maintenance & Operations (a)	Debt Service (a)	Total (a)
2014-15	\$ 1,020,388,800	\$ 199,050,400	821,338,400	80.49%	0.22000	0.00	0.22000
2013-14	877,088,490	196,998,460	680,090,030	77.54%	0.22000	0.00	0.22000
2012-13	860,134,580	184,868,130	675,266,450	78.51%	0.22000	0.00	0.22000
2011-12	836,477,160	176,414,950	660,062,210	78.91%	0.22000	0.00	0.22000
2010-11	779,639,210	164,535,300	615,103,910	78.90%	0.22000	0.00	0.22000
2009-10	795,586,800	166,208,910	629,377,890	79.11%	0.22000	0.00	0.22000
2008-09	787,849,110	163,212,880	624,636,230	79.28%	0.22000	0.00	0.22000
2007-08	757,259,280	150,817,020	606,442,260	80.08%	0.22000	0.00	0.22000
2006-07	687,281,080	136,332,120	550,948,960	80.16%	0.22000	0.00	0.22000
2005-06	654,871,900	131,089,630	523,782,270	79.98%	0.22000	0.00	0.22000

Source: Local appraisal district

⁽a) per \$100 taxable assessed valuation

Borger Junior College District Statistical Supplement 6 State Appropriation per FTSE and Contact Hour Fiscal Year (unaudited)

	Approp	riation per F	TSE	Appropriation per contact hour						
Fiscal Year	State FTSE Appropriations (a)		State Appropriation per FTSE	Academic Contact Hours (a)	Voc/Tech Contact Hours (b)	Total Contact Hours	State Appropriations per Contact Hour			
2014-15	\$ 2,280,532	1,348	\$ 1,692	351,800	350,655	702,455	\$ 3.25			
2013-14	2,285,956	1,142	2,002	300,112	306,420	606,532	3.77			
2012-13	2,015,171	1,191	1,692	318,034	291,522	609,556	3.31			
2011-12	2,062,851	1,041	1,982	296,768	287,994	584,762	3.53			
2010-11	2,632,570	1,247	2,111	373,890	301,055	674,945	3.90			
2009-10	2,663,017	1,171	2,274	386,752	274,037	660,789	4.03			
2008-09	2,715,708	1,290	2,105	394,256	264,602	658,858	4.12			
2007-08	2,715,709	1,356	2,003	394,288	297,919	692,207	3.92			
2006-07	2,862,550	1,365	2,097	403,616	339,563	743,179	3.85			
2005-06			2,352	402,032	312,285	714,317	4.01			

Notes:

FTSE is defined as the number of full-time students, plus the total hours taken by part-time students, divided by 12.

- (a) source CBM001
- (b) source CBM00A

Borger Junior College District Statistical Supplement 7 Principal Tax Payers Fiscal Year (unaudited)

Taxable Assessed Value (TAV) by Tax Year (\$000 omitted)

Taxpayer	Type of Business	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-09	2007-08	2006-07	2005-06
Agrium U.S. Inc	Chemical	\$ 162,936,920	\$ 47,178,070	\$ 45,416,180	\$ 41,737,380	\$ 43,937,070	\$ 41,530,310	\$ 43,181,610	\$ 39,247,400	\$ 39,318,290	\$ 42,472,080
DCP Midstream (Duke Energy)	Energy	40,151,160	42,315,800	39,822,240	37,504,430	37,699,430	36,382,340	36,918,040	28,957,650	24,882,220	21,860,750
Southwestern Public Service	Utility	16,441,240	14,016,010	13,100,650	11,716,510	11,716,510	9,750,130	9,624,230	9,757,440	10,989,850	11,354,680
National Oil Well	Energy	13,481,200	7,085,930	-	-	-	-	-	-	-	-
Traditions Oil & Gas	Energy	5,557,220	6,851,210	7,451,240	-	-		-	-	-	-
Turner Energy Services	Energy	6,366,110	6,067,160	6,748,650	-	-		3,322,570	3,902,700	-	-
Pahandle Northern Railroad Co	Transportation	6,375,700	5,965,350	5,783,480	3,014,400	3,014,400		-	-	-	
Rice Construction Company	Construction	4,460,990	4,107,130	3,716,850	-	-		-	-	-	-
Rice D E Trustee	Construction	7,870,630	-	-	-	-		-	-	-	-
Baker Corp	Energy	4,063,620	3,397,180	-	-	-		-	-	-	2,022,220
Eagle Rock Energy	Energy	4,408,260	-	-	-	-		-	-	-	-
Borger Properties	Energy	4,158,390	-	-	-	-		-	-	-	-
LHM Family LP	Energy	7,544,320	-	-	-	-		-	-	-	
Walmart Real Estate Business	Real Estate	7,438,340	-	-	-	-		-	-	-	
Walmart Stores of Texas	Retail	9,782,420	-	-	-	-		-	-	-	-
RS12 Hotels LLC	Hotel	6,669,000	-	-	-	-		-	-	-	
Amarillo National Bank	Banking	4,953,470	-	-	-	-		-	-	-	
KAR Spring Ranch	Real Estate	4,653,330	-	-	-	-	-	-	-	-	
	Totals	\$ 317,312,320	\$ 136,983,840	\$ 122,039,290	\$ 93,972,720	\$ 96,367,410	\$ 87,662,780	\$ 93,046,450	\$ 81,865,190	\$ 75,190,360	\$ 77,709,730
	Total Taxable Value	\$ 821,338,400	\$ 680,090,030	\$ 675,266,450	\$ 660,062,210	\$ 615,103,910	\$ 629,377,890	\$ 624,636,230	\$ 606,442,260	\$ 550,948,960	\$ 523,782,270

% of Taxable Assessed Value (TAV) by Tax Year

Taxpayer	Type of Business	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-09	2007-08	2006-07	2005-06
Agrium U.S. Inc	Chemical	19.84%	6.94%	6.73%	6.32%	7.14%	6.60%	6.91%	6.47%	7.14%	8.11%
DCP Midstream (Duke Energy)	Energy	4.89%	6.22%	5.90%	5.68%	6.13%	5.78%	5.91%	4.78%	4.52%	4.17%
Southwestern Public Service	Utility	2.00%	2.06%	1.94%	1.78%	1.90%	1.55%	1.54%	1.61%	1.99%	2.17%
National Oil Well	Energy	1.64%	1.04%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Traditions Oil & Gas	Energy	0.68%	1.01%	1.10%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Turner Energy Services	Energy	0.78%	0.89%	1.00%	0.00%	0.00%	0.00%	0.53%	0.64%	0.00%	0.00%
Pahandle Northern Railroad Co	Transportation	0.78%	0.88%	0.86%	0.46%	0.49%	0.00%	0.00%	0.00%	0.00%	0.00%
Rice Construction Company	Construction	0.54%	0.60%	0.55%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rice D E Trustee	Construction	0.96%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Baker Corp	Energy	0.49%	0.50%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.39%
Eagle Rock Energy	Energy	0.54%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Borger Properties	Energy	0.51%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
LHM Family LP	Energy	0.92%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Walmart Real Estate Business	Real Estate	0.91%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Walmart Stores of Texas	Retail	1.19%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
RS12 Hotels LLC	Hotel	0.81%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Amarillo National Bank	Banking	0.60%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
KAR Spring Ranch	Real Estate	0.57%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	Totals	38.62%	20.13%	18.07%	14.24%	15.67%	13.93%	14.90%	13.50%	13.65%	14.84%

Source: Local County Appraisal District

Borger Junior College District Statistical Supplement 8 Property Tax Levies and Collections Last Ten Years (unaudited)

Fiscal Year Ended August 31	Levy (a)	Cumulative Levy Adjustments	Adjusted Tax Levy (b)	Collections - Year of Levy (c)	Percentage	Collec Prior	rior tions of Levies (d)	Coll	Current ections of or Levies (e)	C	Total Collections (c+d+e)	Cumulative Collections of Adjusted Levy
2015	\$ 1,495,000	-	\$ 1,495,000	\$ 1,449,654	96.97%	\$	-	\$	38,743	\$	1,488,397	99.56%
2014	1,471,000	-	1,471,000	1,440,167	97.90%		-		40,745		1,480,912	100.67%
2013	1,451,000	-	1,451,000	1,402,819	96.68%		-		35,832		1,438,651	99.15%
2012	1,353,000	-	1,353,000	1,305,349	96.48%		-		71,228		1,376,577	101.74%
2011	1,383,000	-	1,383,000	1,299,457	93.96%		-		23,599		1,323,056	95.67%
2010	1,374,000	-	1,374,000	1,322,861	96.28%		-		29,286		1,352,147	98.41%
2009	1,334,000	-	1,334,000	1,292,079	96.86%		-		19,479		1,311,558	98.32%
2008	1,212,000	-	1,212,000	1,175,903	97.02%		-		24,783		1,200,686	99.07%
2007	1,152,000	-	1,152,000	1,120,605	97.27%		-		40,872		1,161,477	100.82%
2006	1,091,000	-	1,091,000	1,049,828	96.23%		-		28,824		1,078,652	98.87%

Sources:

- (a) as reported in the notes to the financial statements for the year of the levy
- (b) as of August 31st of the current reporting year
- (c) property tax only does not include penalties and interest
- (d) represents cumulative collections of prior years not collected in the current year or the year of the tax levy
- (e) represents current year collections of prior years levies

Borger Junior College District Statistical Supplement 9 Ratios of Outstanding Debt Last Ten Fiscal Years (unaudited)

					For the Year E	inded August 31				
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
General bonded debt: General obligation bonds Notes Less: funds restricted for debt service	\$ - -	\$ - - -	\$ - - -	\$ - - -	\$ - - -	\$ - - -	\$ - - -	\$ - - -	\$ - - -	\$ - - -
Net general bonded debt	-	-	-	-	-	-	-	-	-	
Other debt: Revenue bonds Notes Capital leases obligations Total outstanding debt	1,150,000 510,009 70,660 \$ 1,730,669	1,320,000 622,885 145,640 \$ 2,088,525	1,485,000 730,452 - \$ 2,215,452	1,650,000 865,405 - \$ 2,515,405	1,755,000 1,153,836 - \$ 2,908,836	1,885,000 1,592,644 147,533 \$ 3,625,177	2,005,000 1,969,355 216,132 \$ 4,190,487	2,120,000 2,300,550 281,500 \$ 4,702,050	2,230,000 2,665,720 351,750 \$ 5,247,470	2,352,000 1,379,696 - \$ 3,731,696
General Bonded Debt Ratios: Per capita Per FTSE As a percentage of taxable assessed value	N/A N/A N/A	N/A N/A N/A	N/A N/A N/A	N/A N/A N/A	N/A N/A N/A	N/A N/A N/A	N/A N/A N/A	N/A N/A N/A	N/A N/A N/A	N/A N/A N/A
Total outstanding debt ratios: Per capita Per FTSE As a percentage of taxable assessed value	N/A \$ 1,284 0.21%	N/A \$ 1,829 0.31%	N/A \$ 1,860 0.33%	N/A \$ 2,416 0.38%	N/A \$ 2,333 0.47%	N/A \$ 3,096 0.58%	N/A \$ 3,248 0.67%	N/A \$ 3,645 0.78%	N/A \$ 3,844 0.95%	\$ 281 3,066 0.71%

Notes:

Ratios calculated using the population and TAV from current year. Debt per student calculated using full-time equivalent enrollment.

Borger Junior College District Statistical Supplement 10 Legal Debt Limit Margin Last Ten Fiscal Years (unaudited)

	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-09	2007-08	_	2006-07	 2005-06
Total assessed value	\$ 821,338,400	\$ 680,090,030	\$ 675,266,450	\$ 660,062,210	\$ 615,103,910	\$ 629,377,890	\$ 624,636,230	\$ 606,442,260	\$	550,948,960	\$ 523,782,270
General obligation bonds:											
Statutory taxable limit for debt service	\$ 4,106,692	\$ 3,400,450	\$ 3,376,332	\$ 3,300,311	\$ 3,075,520	\$ 3,146,889	\$ 3,123,181	\$ 3,032,211	\$	2,754,745	\$ 2,618,911
Less: Funds restricted for repayment of general obligation bonds	 -	-	-	-	-	-	-	-		-	 -
Total net general obligation debt	4,106,692	3,400,450	3,376,332	3,300,311	3,075,520	3,146,889	3,123,181	3,032,211		2,754,745	2,618,911
Current year debt service requirements	118,444	112,875	107,568	134,953	320,874	482,296	670,565	704,973		458,528	234,197
Excess of statutory limit for debt service											
over current requirements	\$ 3,988,248	\$ 3,287,575	\$ 3,268,764	\$ 3,165,358	\$ 2,754,646	\$ 2,664,593	\$ 2,452,616	\$ 2,327,238	\$	2,296,217	\$ 2,384,714
Net current requirements as a % of statutory limit	2.88%	3.32%	3.19%	4.09%	10.43%	15.33%	21.47%	23.25%		16.65%	8.94%

Notes:

Texas Education Code Section 130.122 limits the debt service tax levy of community colleges to \$0.50 per hundred dollars taxable assessed valuation.

Borger Junior College District Statistical Supplement 11 Pledged Revenue Coverage Last Ten Fiscal Years (unaudited)

								F	Pledged R	even	ues							Del	bt Service	Rec	quirements	<u> </u>
Fiscal Year								Co	mmunity													
Ended August 31	Tuition	Te	chnology Fee	R	Registration Fees	Ge	eneral Use Fees	Ed	ucation Fees		terest come	Vending Income	Vending mmission	Book Comn	store nission	Total	Principal		Interest		Total	Coverage Ratio
2015	\$ 43,117	\$	-	\$	-	\$	299,672	\$	-	\$	-	\$ -	\$ -	\$	-	\$ 342,789	\$ 165,000	\$	35,063	\$	200,063	1.71
2014	35,925		-		-		282,523		-		-	-	-		-	318,448	165,000		39,859		204,859	1.55
2013	39,007		-		-		295,900		-		-	-	-		-	334,907	165,000		46,128		211,128	1.59
2012	34,072		-		-		276,700		-		-	-	-		-	310,772	150,000		71,022		221,022	1.41
2011	37,957		-		-		308,175		-		-	-	-		-	346,132	130,000		92,662		222,662	1.55
2010	39,697		-		-		316,750		-		-	-	-		-	356,447	120,000		98,982		218,982	1.63
2009	40,417		-		-		319,787		-		-	-	-		-	360,204	115,000		105,998		220,998	1.63
2008	42,015		-		-		332,813		-		-	-	-		-	374,828	110,000		112,708		222,708	1.68
2007	43,260		-		-		336,450		-		-	-	-		-	379,710	122,000		119,622		241,622	1.57
2006	38,842		-		-		321,275		-		-	-	-		-	360,117	117,000		126,232		243,232	1.48

Source: Continuing Disclosure for Borger Junior College District Report filed annually with Southwest Securities.

Borger Junior College District Statistical Supplement 12 Demographic and Economic Statistics - Taxing District Last Nine Fiscal Years

(unaudited)

Note: Information on the Borger Junior College District is not available, thus information is presented on the closest entity to approximate the College's district which is the City of Borger.

Calendar	City of	City of Borger Personal	City of Borger Personal Income	City of Borger
Year	Borger Population	Income	Per Capita	Unemployment Rate
2014	13,251	\$ 285,347,034	\$ 21,534	4.2%
2013	13,024	272,839,776	20,949	4.2%
2012	13,077	254,766,114	19,482	5.6%
2011	13,240	298,098,600	22,515	6.3%
2010	13,251	278,111,988	20,988	7.3%
2009	12,655	266,995,190	21,098	7.0%
2008	12,901	246,138,179	19,079	7.0%
2007	13,305	229,258,455	17,231	4.0%
2006	13,262	223,716,678	16,869	4.1%

Sources:

Population from U.S. Bureau of Census Personal income from U.S. Bureau of Economic Analysis Unemployment rate from the Texas Workforce Commission

Note: Information was only available for the years as indicated.

Borger Junior College District Statistical Supplement 13 Principal Employers (in the Borger area) (unaudited)

Current Fiscal Year

Employer		Number of Employees	% of Total Employment
Phillips 66 (Conoco Phillips Refinery)		1,259	INA
Borger ISD		442	INA
Chevron Phillips Chemical Co.		323	INA
Wal-Mart		284	INA
Golden Plains Community Hospital		216	INA
Austin Industrial		198	INA
United Supermarket		140	INA
Sid Richardson		135	INA
H.B. Zachary		80	INA
	Total	INA	INA

Ten Years Prior

Employer	Number of Employees	% of Total Employment
Conoco Phillips Refinery	INA	INA
Borger ISD	INA	INA
Chevron Phillips Chemical Co.	INA	INA
Austin Industrial	INA	INA
H.B. Zachary	INA	INA
Golden Plains Community Hospital	INA	INA
Wal-Mart	INA	INA
United Supermarket	INA	INA
Sid Richardson	INA	INA
Total	INA	INA

Source:

Borger Economic Development Corp Texas Metropolitan Statistical Area Data

Information for prior years in unavailabe; therefore, this schedule will be implemented prospectivley.

Borger Junior College District Statistical Supplement 14 Faculty, Staff, and Administrators Statistics Last Ten Fiscal Years (unaudited)

					Fiscal	Year				
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Faculty										
Full-time	33	30	30	30	28	26	30	30	30	31
Part-time	38	40	43	55	45	60	81	84	82	81
Total	71	70	73	85	73	86	111	114	112	112
Percent										
Full-time	46.5%	42.9%	41.1%	35.3%	38.4%	30.2%	27.0%	26.3%	26.8%	27.7%
Part-time	53.5%	57.1%	58.9%	64.7%	61.6%	69.8%	73.0%	73.7%	73.2%	72.3%
Staff and Administrators										
Full-time	64	62	59	58	66	70	73	66	77	70
Part-time	13	9	9	9	10	10	10	12	18	16
Total	77	71	68	67	76	80	83	78	95	86
Percent										
Full-time	83.1%	87.3%	86.8%	86.6%	86.8%	87.5%	88.0%	84.6%	81.1%	81.4%
Part-time	16.9%	12.7%	13.2%	13.4%	13.2%	12.5%	12.0%	15.4%	18.9%	18.6%
FTSE per full-time faculty	41	38	40	35	45	45	43	45	46	39
FTSE per full-time staff member	21	18	20	18	19	17	18	21	18	17
Average annual faculty salary	\$ 40,389	\$ 40,454	\$ 37,536	\$ 37,710	\$ 40,203	\$ 36,000	\$ 32,494	\$ 37,722	\$ 36,579	\$ 35,558

Borger Junior College District Statistical Supplement 15 Enrollment Details Last Ten Fiscal Years

(unaudited)

Student	Fall 2014	Fall 2013	Fall 2012	Fall 2011	Fall 2010	Fall 2009	Fall 2008	Fall 2007	Fall 2006 Fall 2005
Classification	Number Percent Nu	mber Percent Numbe	r Percent Numbe	er Percent Num	ber Percent Number Percent				
00-30 hours	1167 86.57%	802 70.23%	1,011 84.89%	755 72.53%	843 67.60%	931 79.50%	909 70.47%	911 67.18%	1,150 84.25% 830 68.20%
31-60 hours	140 10.39%	235 20.58%	129 10.83%	226 21.71%	270 21.65%	201 17.16%	242 18.76%	275 20.28%	185 13.55% 273 22.43%
> 60 hours	41 3.04%	105 9.19%	51 4.28%	60 5.76%	134 10.75%	39 3.33%	139 10.78%	170 12.54%	30 2.20% 114 9.37%
Total	1,348 100.00%	1,142 100.00%	1,191 100.00%	1,041 100.00%	1,247 100.00% 1,1	171 100.00% 1,290	100.00% 1,356	100.00% 1,36	5 100.00% 1,217 100.00%

	Fall	2014	Fall	2013	Fall	2012	Fall	2011	Fall	2010	Fall	2009	Fall	2008	Fall	2007	Fall	2006	Fall	2005
Semester Hour Load	Number	Percent																		
Less than 3	20	1.48%	0	0.00%	3	0.25%	2	0.19%	2	0.16%	-	0.00%	19	1.47%	44	3.24%	86	6.30%	1	0.08%
3-5 semester hours	271	20.10%	198	17.34%	243	20.40%	214	20.56%	258	20.69%	226	19.30%	305	23.64%	268	19.76%	264	19.34%	281	23.09%
6-8 semester hours	331	24.55%	288	25.22%	238	19.98%	184	17.68%	207	16.60%	250	21.35%	261	20.23%	300	22.12%	301	22.05%	249	20.46%
9-11 semester hours	158	11.72%	155	13.57%	159	13.35%	118	11.34%	94	7.54%	135	11.53%	120	9.30%	138	10.18%	136	9.96%	118	9.70%
12-14 semester hours	329	24.41%	319	27.93%	337	28.30%	296	28.43%	381	30.55%	359	30.66%	288	22.33%	312	23.01%	318	23.30%	301	24.73%
15-17 semester hours	208	15.43%	157	13.75%	176	14.78%	203	19.50%	268	21.49%	176	15.03%	218	16.90%	219	16.15%	184	13.48%	187	15.37%
18 and over	31	2.30%	25	2.19%	35	2.94%	24	2.31%	37	2.97%	25	2.14%	79	6.13%	75	5.54%	76	5.57%	80	6.57%
Total	1,348	100.00%	1,142	100.00%	1,191	100.00%	1,041	100.00%	1,247	100.00%	1,171	100.00%	1,290	100.00%	1,356	100.00%	1,365	100.00%	1,217	100.00%
Average course load			11		10		10		10		10		11		11		10		11	

	Fal	I 2014	Fal	I 2013	Fa	II 2012	F	all 2011		Fall 2010		Fall 20	009		Fall 2008		Fall 20	007	Fall 2	006	Fall 2	2005
Tuition Status	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percen	Numl	er Per	rcent	Number	Percent	Numbe	r Perc	ent Numb	er Per	ent Numb	er Perc	ent
Texas resident (In-District)	411	30.49%	36	32.05%	399	33.50%	34	42 32.85%		390 31	28%	399	34.07%		389 30.	16%	359	26.47%	482	35.31%	428	35.17%
Texas resident (Out-of-state)	887	7 65.80%	73	6 64.45%	763	64.06%	64	48 62.25%		750 60	14%	709	60.55%		786 60.	93%	923	68.07%	814	59.63%	709	58.26%
Non-resident tuition	50	3.71%	4	3.50%	29	2.43%		51 4.90%		107 8	58%	63	5.38%		115 8.	91%	74	5.46%	69	5.05%	80	6.57%
Total	1,348 1	00.00%	1,142 1	00.00%	1,191 10	00.00%	1,041	100.00%	1,247	100.00%	1,171	100.00	0%	1,290	100.00%	1,356	100.00	<u>% 1,365</u>	100.00)% 1,217	100.00	0%

Borger Junior College District Statistical Supplement 16 Student Profile Last Ten Fiscal Years (unaudited)

	Fall 20	14	Fall	2013	Fall	2012	Fall	2011	Fa	II 2010		all 2009		Fall 2	008	Fall 2	2007	Fall	2006	Fall 2	2005
Gender	Number Pe	ercent	Number	Percent	Number F	Percent	Number	Percent	Number	Percent	Number	Percent	t Nun	nber Per	cent Num	ber Per	cent Nu	mber Pe	rcent Nun	ber Per	cent
Female	778	57.72%	609	53.33%	681	57.18%	603	3 57.93%	6	79 54.459	6	653 55	5.76%	727	56.36%	759	55.97%	786	57.58%	711	58.42%
Male	570	42.28%	533	46.67%	510	42.82%	43	3 42.07%	5	68 45.55°	6	518 44	4.24%	563	43.64%	597	44.03%	579	42.42%	506	41.58%
Total	1,348	100.00%	1,142	100.00%	1,191	100.00%	1,041	100.00%	1,24	7 100.00%	1,	171 100	0.00%	1,290	100.00%	1,356	100.00%	1,365	100.00%	1,217	100.00%

	Fall 2014		Fall 2014 Fall 2013		Fall 2012		Fall	Fall 2011 Fa		Fall 2010 Fall 2009		2009	Fall 2008		Fall 2007		Fall 2006		Fall 2005	
Ethnic Origin	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
White	1,012	75.07%	780	68.30%	708	59.45%	663	63.69%	843	67.60%	802	68.49%	877	67.98%	1,036	76.40%	1,031	75.52%	965	79.29%
Hispanic	181	13.43%	201	17.60%	264	22.17%	250	24.02%	274	21.97%	267	22.80%	294	22.79%	239	17.63%	282	20.66%	195	16.02%
African American	60	4.45%	53	4.64%	41	3.44%	45	4.32%	82	6.58%	52	4.44%	59	4.57%	40	2.95%	30	2.20%	28	2.30%
Asian	7	0.52%	8	0.70%	5	0.42%	5	0.48%	7	0.56%	7	0.60%	5	0.39%	3	0.22%	2	0.15%	4	0.33%
Foreign	2	0.15%	5	0.44%	11	0.92%	23	2.21%	12	0.96%	6	0.51%	22	1.71%	30	2.21%	9	0.66%	16	1.31%
Native American	67	4.97%	32	2.80%	23	1.93%	17	1.63%	18	1.44%	25	2.13%	32	2.48%	7	0.52%	11	0.81%	6	0.49%
Other	19	1.41%	63	5.52%	139	11.67%	38	3.65%	11	0.89%	12	1.02%	1	0.08%	1	0.07%		0.00%	3	0.25%
Total	1,348	100.00%	1,142	100.00%	1,191	100.00%	1,041	100.00%	1,247	100.00%	1,171	100.00%	1,290	100.00%	1,356	100.00%	1,365	100.00%	1,217	100.00%

E		Fall	2014 Fall 2013		Fall 2012		Fall 2011		Fall 2010		Fall 2009		Fall 2008		Fall 2007		Fall 2006		Fall 2005		
Tuition Status		Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Under 18		475	35.24%	316	27.67%	315	26.45%	255	24.50%	241	19.33%	327	27.92%	312	24.19%	332	24.48%	398	29.16%	312	25.64%
18-21		573	42.51%	521	45.62%	530	44.50%	481	46.21%	666	53.41%	521	44.49%	641	49.69%	609	44.91%	522	38.24%	538	44.21%
22-24		94	6.97%	82	7.18%	81	6.80%	85	8.17%	87	6.98%	70	5.98%	92	7.13%	105	7.74%	85	6.23%	83	6.82%
25-35		142	10.53%	152	13.31%	182	15.28%	142	13.64%	162	12.99%	163	13.92%	149	11.55%	167	12.32%	181	13.26%	179	14.71%
36-50		60	4.45%	61	5.34%	68	5.71%	64	6.15%	74	5.93%	69	5.89%	76	5.89%	114	8.41%	134	9.82%	91	7.48%
51 & over		4	0.30%	10	0.88%	15	1.26%	14	1.34%	17	1.36%	21	1.79%	20	1.55%	29	2.14%	45	3.30%	14	1.15%
	Total	1,348	100.00%	1,142	100.00%	1,191	100.00%	1,041	100.00%	1,247	100.00%	1,171	100.00%	1,290	100.00%	1,356	100.00%	1,365	100.00%	1,217	100.00%
Average age		20		21		22		22		22		22		22		23		22		21	

Borger Junior College District
Statistical Supplement 17
Transfers to Senior Institutions
2013-2014 Fall Students as of Fall 2014
(unaudited)
(Includes only public senior colleges in Texas)

Rank	Texas Public Senior College	Transfer Student Count Academic	Transfer Student Count Technical	Transfer Student Count Tech-Prep	Total of All Transfer Students	% of All Transfer Students
1	West Texas A&M University	81	3	-	84	56.8%
2	Texas Tech University	31	-	-	31	20.9%
3	Texas A&M University	11	-	-	11	7.4%
4	University of North Texas	4	-	-	4	2.7%
5	The University of Texas at Arlington	2	-	-	2	1.4%
6	Midwestern State University	1	-	-	1	0.7%
7	Texas State University	3	-	-	3	2.0%
8	Tarleton State University	10	-	-	10	6.8%
9	Stephen F. Austin State University	1	-	-	1	0.7%
10	The University of Texas at Austin	1	<u>-</u>	<u>-</u>	<u>1</u>	0.7%
	Totals	145	3	<u>-</u>	148	100.00%

Source: Automated Student and Adult Learner Follow-up Report - Coordinating Board

Borger Junior College District Statistical Supplement 18 Capital Asset Information Fiscal Year 2006 to 2015 (unaudited)

	Fiscal Year													
	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006				
Academic buildings	7	7	7	7	7	8	8	7	7	7				
Square footage	162,980	162,980	162,980	162,980	162,980	177,546	177,546	162,546	162,546	162,546				
Library	1	1	1	1	1	1	1	1	1	1				
Square footage	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000				
Number of volumes	22,900	22,900	22,900	22,900	22,900	22,900	22,900	22,900	22,900	22,900				
Administrative and support buildings	2	2	2	2	2	2	2	2	2	2				
Square footage	22,400	22,400	22,400	22,400	22,400	22,400	22,400	22,400	22,400	22,400				
Dormitories	3	3	3	3	3	3	3	3	3	3				
Square footage	54,640	54,640	54,640	54,640	54,640	54,640	54,640	54,640	54,640	54,640				
Number of beds	246	246	246	246	246	246	246	246	246	246				
Apartments	0	0	0	0	0	0	0	0	0	0				
Square footage	0	0	0	0	0	0	0	0	0	0				
Number of beds	0	0	0	0	0	0	0	0	0	0				
Dining facilities	1	1	1	1	1	1	1	1	1	1				
Square footage	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500				
Average daily customers	158	158	158	158	158	158	158	158	190	190				
Athletic facilities														
Square footage	252,910	252,910	252,910	252,910	252,910	252,910	252,910	252,910	252,910	252,910				
Stadiums	1	1	1	1	1	1	1	1	1	1				
Gymnasiums	1	1	1	1	1	1	1	1	1	1				
Fitness centers	1	1	1	1	1	1	1	1	1	1				
Tennis courts	2	2	2	2	2	2	2	2	2	2				
Plant facilities	1	1	1	1	1	1	1	1	1	1				
Square footage	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500				
Transportation														
Cars	9	9	10	10	9	8	8	8	8	8				
Light trucks	6	6	5	6	6	6	6	5	5	6				
Buses	3	3	3	3	3	3	3	3	3	2				