# Navarro College District Corsicana, Texas

**Comprehensive Annual Financial Report Years Ended August 31, 2015 and 2014** 



Prepared by: Navarro College District Finance Department



**INTRODUCTORY SECTION** 



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WAXAHACHIE CAMPUS 1900 John Arden Dr. Waxahachie, TX 75165 (972) 937-7612

MIDLOTHIAN CAMPUS 899 Mount Zion Road Midlothian, TX 76065 (972) 775-7200

SOUTH CAMPUS 901 N. MLK Jr. Blvd. Mexia, TX 76667 (254) 562-3848

FAIRFIELD CENTER 961 E. Commerce St Fairfield, TX 75840 (903) 389-7983 December 14, 2015

To the Honorable Chairman, Board of Trustees, and District President of the Navarro College District:

The following comprehensive annual financial report of Navarro College (the District) for the fiscal year ending August 31, 2015, is hereby submitted.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that has been established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Whitley Penn, LLP, Certified Public Accountants, have issued an unmodified ("clean") opinion on the District's financial statements for the years ended August 31, 2015 and 2014. The report of independent auditors is located at the front of the financial section of this report.

The management's discussion and analysis (MD&A), immediately following the report of independent auditors, provides a narrative introduction, overview, and analysis of the basic financial statements, should be read in conjunction with this letter of transmittal.

## **PROFILE OF THE DISTRICT**

The District was established as a public community college in an election held in Navarro County, Texas, on July 16, 1946. The District operates as a community college under the Constitution of the State of Texas and the Texas Education Code. The District is governed by an elected seven-member Board of Trustees (hereinafter called the "Board"). At each election (the second Saturday in May in odd-numbered years), two Trustees are elected, one at-large and one for a single place, to serve sixyear terms. Every third election, three Trustees are elected, with one at-large. The Board holds regularly scheduled meetings on the third Thursday of each month unless otherwise announced. Board meetings are held in Atrium B located in the Cook Education Center on the Corsicana campus unless otherwise provided in the notice of meeting posted in compliance with the public notice requirements.

The Board has the final authority to determine and interpret the policies that govern the District, limited only by the State legislature, the courts, and the will of the people as expressed in Board of Trustee elections. All Board meetings are in compliance with the Open Meetings Act. Agenda items requiring action are based on a majority vote of a quorum (four members) of the Board of Trustees.

In general, the Board provides policy direction and sets goals for the District consistent with the District's role and mission. Besides general Board business, trustees are charged with numerous statutory regulations, including ordering elections and issuing bonds. The Board also is responsible for appointing the District President, setting the tax rate, and causing the preparation and adoption of the budget for the ensuing fiscal year.

## LOCAL ECONOMY AND OUTLOOK

The District is well positioned for growth due to the geographical location of the Corsicana Campus between Dallas and Houston on Interstate 45 and between Waco and Tyler on State Highway 31 and with the Ellis County campuses located just south of the Dallas/Fort Worth Metroplex. Student enrollment statewide is experiencing a downward trend among community colleges; however, Navarro College is still among the top performers.

Navarro County's (the taxing district) economy is based on manufacturing, agriculture, and mineral production. Agricultural income is derived from beef cattle, dairy cattle, horses, cotton, and grain. Minerals produced in the county include oil, gas, sand, and gravel. Growth in the county has been minimal, as evidenced by a \$33 million (less than 1%) increase in the assessed value of the District during the past fiscal year.

## Navarro County

The Corsicana Campus is located in Navarro County. Corsicana is an industrial and commercial center. The area has the longest continuous oil flow in Texas, with a total production in excess of 200 million barrels since 1895. Corsicana is defined by industries, railroads, oil, and agriculture/cattle.

Corsicana and the surrounding area offer many opportunities for recreational activities. There are 12 parks, 2 golf courses, 49 tennis courts, and 3 lakes, including Richland Chambers, which is the third largest lake in the State of Texas. Corsicana also offers The Palace Theatre, The Warehouse Living Arts Center, and an outdoor amphitheater for concerts.

The estimated population of Navarro County in 2015 was 48,550, with the city of Corsicana having an estimated 2015 population of 23,850. Corsicana is home to more than sixty industries, including information technology, manufacturers, processors, and distribution centers. Several Fortune 500 or publicly traded companies call Corsicana their home, including Russell Stover Candies, Inc. (candy manufacturing and outlet store), Pactiv (food packaging) and Kohl's (distribution center).

Other major employers include True Value Distribution Center (hardware), Firestone Building Products (roofing products), Guardian Industries Corporation (float glass manufacturing), Collin Street Bakery (foods manufacturing and outlet store), Oil City Iron Works (castings), and Corsicana Bedding (bedding and furniture).

New development and re-development throughout the downtown area of Corsicana and surrounding areas, has allowed Corsicana to become a hub for the dining, entertainment, and medical needs of the north central Texas region.

Top employers in Navarro County are:

| Company Name  | Nature of Business     | Number of Employees |
|---|------------------------|---------------------|
| Navarro College (includes part-time)  | Education              | 1,090               |
| Corsicana ISD   | Education              | 811                 |
| Russell Stover Candies  | Candy Manufacturing    | 850*                |
| Corsicana Independent School District   | Government/ Education  | 811                 |
| Navarro Regional Hospital   | Hospital               | 350                 |
| Kohl's Distribution Center  | Retail Distribution    | 315                 |
| Guardian Industries   | Glass Manufacturing    | 318                 |
| Navarro County  | Government/ County     | 284                 |
| City of Corsicana (includes part-time)  | Government/ City       | 284                 |
| Corsicana Bedding   | Bedding                | 257                 |
| Oil City Iron Works   | Castings               | 255                 |
| Tru-Serve/ True Value Distribution Center   | Distribution/ Hardware | 180                 |
| Collin Street Bakery  | Food                   | 150*                |
| Heritage Oaks/Heritage Oaks West  | Nursing Facility       | 72                  |
| *Employee number may vary significantly in a<br>(A number of employers include full-time as | -                      | oyment.             |

## Ellis County

Navarro College has two campuses in Ellis County. One is in Waxahachie while the other is in Midlothian.

The North Central Texas Council of Governments projects that Ellis County, a major part of our service area, continues to grow dramatically, with an estimated total population of 161,010 in 2015. The 2015 estimated population of Waxahachie was 32,670 and the 2015 estimated population of Midlothian was 21,610. Ellis County is projected to have a population of 252,768 by 2035, an increase of over 60%. In addition, the county has a diverse employment and manufacturing base.

Waxahachie is conveniently located at the crossroads of Interstate 35E and U.S. Highway 287. Waxahachie hosts hundreds of festivals and events, large and small, each year. There are large events like the Bob Phillips Texas Country Reporter Festival, Crape Myrtle Festival, and Waxahachie's Cinco De Mayo Festival. Historical events include the Gingerbread Trail Tour of Homes, Annual Chautauqua Assembly, WWII Veterans' Day Reenactment, and the Christmas Candlelight Tour of Homes. Annual events in Midlothian include the Business Expo, Balloon Festival and Fly-In, the Fall Festival, and the Holiday Parade.

Waxahachie continues to be an attractive area for developers and individuals to locate. The City of Waxahachie provides a 25% tax exemption up to \$25,000 to update historic properties approved by the Heritage Preservation Commission. The new five-story Baylor Scott & White Medical Center, was completed with a new medical office building located next to it were completed in 2015. Several other new businesses opened in Waxahachie in 2015, including Jakes Wayback Burgers and Popeye's Chicken. A new Hobby Lobby, Academy Sporting Goods, and Canes Chicken began construction during 2015.

Midlothian is a growing community in northwest Ellis County. The city is centrally located south of both Dallas and Fort Worth. Transportation accessibility is a unique asset for Midlothian businesses being located at the intersection of two major state highways (67 & 287) and in the vicinity of four interstate highways (I-20, I-35E, I-35W, & I-45). Rail transportation is a prime strength of the area with both Union Pacific and Burlington Northern railroads serving the area. The major employers in Midlothian are Gerdau, Midlothian ISD, Target Corporation, Wal-Mart, Toys"R"Us Warehouse, City of Midlothian, Ash Grove Cement, Holcim Texas, Methodist Medical Center, Texas Industries, Ennis, Inc., Martech, Inc., QuikTrip Warehouse, and MidTexas International.

Ennis is located 25 miles south of downtown Dallas on I-45, with a historic downtown shopping district, quality bed and breakfast inns and lodges, and four large auditoriums for meetings, reunions or other large events. Tourists are drawn to the 40-mile "Official Bluebonnet Trail of Texas" and to the National Polka Festival held each May. Other attractions include the Ennis Railroad and Cultural Heritage Museum, the Autumn Days in Ennis Fall Festival in October, and the December Christmas Parade of Lights. The Texas Motorplex, located on Highway 287, is home of the world speed record of 333.95 miles per hour. The Texas Motorplex hosts the annual NHRA Fall National auto racing event and more than 90 other racing events. Sugar Ridge Winery, Galaxy Drive-In Theatre, the Czech Museum, and Ennis All-Star Bowl are other businesses located in the vicinity. Major businesses in Ennis include ASMO Manufacturing, Inc., Advanced Drainage Systems, Atlas Sondolier, Inc., CVS Pharmacy Distribution Center, Ennis Extruded Products, Inc., Leggett & Plat Corp., Inc., PetSmart Distribution Center, Polyguard Products, Inc., and Sterilite Corp. of Texas.

## **Limestone County**

The Mexia Campus is located on North Martin Luther King Boulevard in Mexia, the largest city in Limestone County. Limestone County is approximately 30 miles east of Waco, Texas and has a total area of 933 square miles and the 2014 population was 23,524. The 2014 population for the city of Mexia was 7,459. Limestone County is a historic area which was home to the Tawakoni, or Tehuacana, and Waco Indians. The Civilian Conservation Corps built Fort Parker State Recreation Area during the Great Depression on the site of the Fort Parker Massacre, the most famous Indian attack in Texas. The city of Mexia is an agribusiness and trade center with a hospital, a newspaper, the Limestone County Airport, and the Gibbs Memorial Library. The Mexia State Supported Living Center, a 215-acre state supported living center, providing campus-based direct services to 310 individuals with intellectual or developmental disabilities, is a major employer in the area with approximately 1,600 employees. The area is predominantly utilized for farming and ranching.

## **Freestone County**

The Fairfield Career and Technical Center is located in Fairfield, Texas, in Freestone County. Freestone County is located 90 miles south of Dallas on I-45 and U.S. Highway 84 and has a total area of 892 square miles, with a 2014 estimated population of 19,762, of which 2,898 reside in the city of Fairfield. Other cities in Freestone County are Teague, Wortham, and Streetman. In 1969, a power plant was built near Fairfield and a dam was built creating Fairfield Lake as a cooling system for the plant. The Fairfield Lake State Park was opened to the public in 1972. Freestone County is primarily a livestock county with limited row-crop farming.

## COMMUNITY OUTREACH AND PARTNERSHIPS

The District is committed to providing educational and social opportunities for students at a reasonable cost. Student Financial Aid personnel actively assist students with all facets of financial aid to help fund their educational expenses. A total of \$45.9 million in awards was processed in fiscal year 2015. The District aims to provide high quality educational experiences for all students and to establish a nurturing learning environment to promote responsible citizenship. The District maintains a warm and supportive climate that builds a sense of community among learners. The District pledges to remain accountable as an institution of higher learning and as a custodian of the public trust.

The District continues to meet the needs of the community in developing a professional workforce by expanding the educational training opportunities to its residents. Some examples of our programs include the following:

- Articulated credit for Career and Technical programs is offered in area high schools to prepare students for the workforce in career technical fields. These, along with technical training and placement for students in industries located across the District's service area, help to provide educated workers for the labor force. New programs planned in the coming months at the Fairfield Career and Technical Education Center include workforce and continuing education courses, Petroleum Technology, Power Plant Operations, Accounting, and Criminal Justice, as well as Industrial Technology, Accounting and Police Academy.
- The Navarro College Cook Education Center is equipped with a 60-foot domed planetarium. Visitors experience the thrill of exploration and the power of the human imagination in the areas of earth and space sciences through a variety of annual planetarium programs. In addition to supporting Navarro College as a multifaceted audio-visual theater, the planetarium continues to serve as an educational magnet for the 31 surrounding independent school districts, serving over 20,000 students annually.
- The addition of an exhibit space entitled "Hunters and Gatherers" opened during FY 2015 and is an additional attraction to local school districts, out of town visitors, and the local community.
- Also located in the Cook Education Center is the Pearce Civil War & Western Art Museum. The Civil War collection contains over 15,000 original documents written by Presidents, officers, common soldiers, civilians, and family members left on the home front. It is a balanced collection, documenting both the Northern and Southern experiences of the Civil War. The Western Art collection is home to more than 200 original works by acknowledged masters as well as up-and-coming artists in the western art genre. The collection includes works of art from members of the National Academy of Western Art, the Cowboy Artists of America, the Western Art galleries welcome tour groups, school groups from elementary-age children to college students, and the general public. In previous years, the Pearce Museum has hosted the Western Artists of America Show and Sale. Communication is ongoing with other groups to host similar shows.
- The "Open Door to Success" program continues to assist in identifying students with potential to succeed who are not enrolling in college for a variety of reasons. This program provides individualized counseling attention and financial assistance to qualifying students.
- The District's cooperative agreement with John Deere continues to attract students from across Texas and neighboring states who wish to pursue a degree in agriculture mechanization technology.

- Fire, emergency medical service, and police academies provide a trained workforce to the cities, municipalities, and agencies within the College's service area, as well as the entire State of Texas. The Navarro College Police Academy has maintained a 100% pass rate of the Texas Commission on Law Enforcement Basic Peace Officer exam since January 2012. In the fall of 2015, the Police Academy in Corsicana moved from an off-campus facility to the Bain Center on the Corsicana campus to be in close proximity to the Criminal Justice program. In October 2015, at the request of the Johnson county Sheriff's office, an evening academy was implemented in Johnson County with 25 cadets. Continuing education classes, including a Dispatcher class requested by the city of Corsicana, are also offered in these areas to assist in meeting certification requirements.
- Workforce education classes are offered in partnership with local business and industry to upgrade the skills of incumbent employees and meet new-hire needs. Navarro College has been awarded Texas Workforce Commission Skills Development Grants to train veterans for advanced manufacturing jobs, employees of a local small business, and to re-tool employees of local manufacturers.
- In an effort to provide technical students in Welding Technology, Petroleum Technology and Industrial Technology the opportunity to develop additional marketable skills, introductory and intermediate Drafting classes are being developed and will be offered as options in each of the programs. New classroom computers and 3-D printers are being added at the Fairfield, Waxahachie, and Corsicana campuses to provide enhanced training experiences with new technology.
- In October 2015, the Occupational Therapy Assistant Program (OTA) received full accreditation from the Accreditation Council for Occupational Therapy Education accrediting agency for its Midlothian campus site. This location, coupled with the existing program at the Corsicana campus, doubles the number of students served each semester in these programs.
- A Massage Therapy program is currently being offered on the Corsicana and Waxahachie Campuses. Enrollment is exceeding expectations creating opportunities for staff and faculty to be innovative with program offerings and deliveries.
- In January 2015, the District hosted the second annual MLK Breakfast to commemorate the life and works of Dr. Martin Luther King. It was well attended and received favorable comments from faculty, staff, and the community as a whole.
- In an effort to engage and inform the community, the District held its second annual "Town Hall Meeting" in May 2015. It was well attended and included a presentation by the District President and was followed with a facilitated roundtable discussion session.

## **RELEVANT FINANCIAL POLICIES**

The Department of Business Services is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft, or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of a control should not exceed the benefits likely to be derived, and 2) the valuation of costs and benefits requires estimates and judgments by management.

Each year, during the month of July, administrators and the Board of Trustees participate in a budget workshop. It is at this workshop that annual and long-term capital budgets and future construction projects are reviewed and funding sources are identified. This workshop is also used to review revenue and expenditure projections and compare them to the enrollment forecasts. Also included is the annual review of outstanding bond issues, their call dates, and possible refunding advantages and disadvantages.

As a recipient of federal, state, and local financial awards, the District also is responsible for providing an adequate internal control structure to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic review and evaluation by management, internal audit, and the independent auditors of Navarro College District. As a part of the District's single audit, limited tests are conducted to determine the adequacy of the internal control structure, including the portion related to federal and state financial award programs and to determine if the District has complied with applicable laws and regulations. The results of the District's single audit for the fiscal year ended August 31, 2015, provided no instances of material weakness in the internal control structure.

In addition, the Business Services staff maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Navarro College Board of Trustees. Activities of all funds are included in the annual appropriated budget. The District also maintains an encumbrance accounting system as a technique of accomplishing budgetary control. Encumbered amounts lapse at fiscal year-end; however, encumbrances are generally re-appropriated as part of the subsequent year's budget.

State statutes require an annual audit by independent certified public accountants. In FY 2014, following the arrival of a new District President and the College's practice of periodic rotation of auditing firms, the College solicited a Request for Qualifications (RFQ) and after a thorough review of respondents, selected and engaged Whitley Penn, LLP as its independent audit firm for an initial three-year period.

## MAJOR INITIATIVES

## Academic Program Enhancements:

Navarro College began the SACSCOC Reaffirmation process in 2014 and will be completed in June, 2016. The Compliance Certification report was submitted in March, 2015 and the SACSCOC on-site visit was October, 2015. The on-site committee identified only three areas of concerns or recommendations. The College's response to the recommendations will be reviewed by the SACSCOC Board of Directors in June, 2016. A vote to approve reaccreditation is expected.

The District has been recognized as a leader in higher education. The identification and development of new strategies continue to enhance the academic program offerings, as evidenced by the following:

• The Texas A&M University at Commerce - Navarro College Partnership continues to receive recognition as an outstanding program with emphasis on teacher education. Beginning in spring 2014, three new degrees were added at the Corsicana site. The new degree offerings included a Bachelor of Science in Computer Science, Computer Information Systems, and Environmental Science and were delivered via the web and some face-to-face classwork. The partnership has produced 2,115 graduates, with 1,584 Bachelor of Science in Interdisciplinary Studies, 215 Bachelor in Applied Arts and Sciences (BAAS), 88 Bachelor of Science in Criminal Justice, 33 Bachelor of Business Administration (BBA), 18 Bachelor of Science in Instructional Training and Design (TDEV), 17 Bachelor of Science in Liberal Studies (BSLS), 42 Bachelor of General

Studies (BGS), 1 in Bachelor of Science in Environmental Science, and 117 Master's degrees conferred through fall 2015.

- The District has partnered with the Waxahachie Independent School District (WISD) since 2007 for an Early College High School called Waxahachie Global High (WGH). WGH is also a T-STEM academy which has won multiple recognitions from the state. 437 students are currently registered with Navarro College through this program and in spring 2015, eighty-four students graduated with their Associate degrees. Several other students finished their Associate degrees in the summer.
- The Maypearl Panther Academy began in fall 2013. This program accepts a cohort of highperforming ninth grade students who follow an established plan to complete the Associates degree while in high school.
- The District offers academic dual credit classes at the majority of high schools in Ellis, Limestone, Freestone, and Leon counties. The unofficial number of students enrolling in all Academic dual credit, including Waxahachie Global High and Red Oak Hawk Scholars Academy for fall 2015 is expected to exceed 1900.
- Since fall 2013, the District has partnered with Ennis High School to offer academic classes in the evenings two nights per week.
- Enrollment in online instruction continues to be a strong initiative. More than forty degree and certificate programs offered by the District can be attained online. The course quality evaluation process which was developed in 2012 by the Online Instruction Committee, includes a comprehensive set of standards for online courses. These standards allow the District the continuous monitoring of the quality of courses for the period ahead.
- The District has increased its emphasis and promotion of the Fine Arts programs by hiring two faculty/band directors and one choir director. We also hired a new highly qualified art instructor. Significant emphasis is being placed on promoting and growing the fine arts program. There are plans to increase the number of students in the band for the next fiscal year. Additionally, a dance program is scheduled to be introduced in the spring 2016 semester.
- The Navarro College Career and Technical Center at Fairfield includes instruction in welding and oil & gas programs. Future course offering expansion will include workforce and continuing education courses, Petroleum Technology, Power Plant Operations, Accounting, and Criminal Justice.
- The Midlothian Higher Education Center, located on the District's Midlothian campus, continues to increase in enrollment, offerings and graduations. Two University partners offer seven different Bachelors and three Masters Degrees that complete at the Midlothian Campus of Navarro College.
- Providing good customer service and quality resources contribute to a positive environment for students and enhances the academic programs. Efforts in this regard include:
  - Providing wireless internet service on all campuses, with the necessary firewall infrastructure to protect the integrity of the data.

- Continuing to upgrade safety measures, including placing defibrillators on all campuses; adding wireless internet-based security cameras in the dining hall, library, Special Event Center (SEC), residence life areas, and the Midlothian campus; and adding panic buttons in each of our college stores and the cashiering office on each campus. Table top exercises on weather related emergencies were held on the Corsicana campus with representatives from other campuses in attendance. Emergency lockdown, evacuation, and shelter drills were held at campus locations to prepare the campus community in proper response during an emergency.
- The District engaged the services of CampusWorks (consultant firm) to assess all four components of the technological infrastructure (instructional, information security, administrative, physical infrastructure). The District has implemented upgrades in many areas of the technological infrastructure in conjunction with this assessment.
- Navarro College partnered with the American Honors organization to provide leadership and international recognition and enhancement of the current honors program for Navarro College. American Honors is a nationally recognized 2+2 program where students earn an Associate degree with honors and have the opportunity to transfer to a top 4-year university to complete their Bachelor's degree. The District started a pilot program during fiscal year 2015.
- As part of the reaccreditation process, the District developed a Quality Enhancement Plan (QEP). This plan had to be a new initiative, be institutionally driven, impact student learning, be financially sustainable, involve all campuses, and be measurable. During FY 2015, using various modes of data research (focus groups, surveys, public presentations) and including all stakeholders; faculty, staff, students, and community members, the District selected the QEP topic, TEAM<sup>(2)</sup>, Together Everyone Achieves Math Mastery. Resources were identified to equip TEAM<sup>(2)</sup> Centers to provide tutoring and additional resources to students.
- The District provides several initiatives devoted to serving and supporting the academic needs of the students enrolled within the District. These initiatives include such programs as online and face-to-face tutoring, academic advising, university-transfer assistance, faculty-centered student advising, personal and career counseling, TRIO Student Support Services, and Carl Perkins Career services. Testing services are provided not only for placement, but for diagnostics, educational progress and completion, and university transfer support. In addition, Disability Services provides accommodations to enhance student success in the classroom and beyond.
- In addition, the Student Life department has several initiatives designed to help stimulate student leadership and development. These include an active Student Government Association on each of the Corsicana and Waxahachie Campuses, a wide variety of student clubs, honor societies, and other organizations, as well as a busy programming schedule of student activities provided and designed around the needs of both on-campus resident and commuter students. In addition, Intramurals provides an outlet for students who may not be in athletics but who may have interest in athletic competition for recreational purposes.

## Athletic Program Achievements:

Navarro College offers a large and competitive intercollegiate athletic program that includes basketball, baseball, soccer, softball, football, cheerleading and volleyball.

• The basketball team finished the 2014-15 year with a record of 11-19. Five student-athletes transferred to university basketball programs.

- The baseball team had a record of 31-18 for the 2015 season. They were Region XIV East Zone Champions. A total of 10 student-athletes were named to the all-conference team, and 17 transferred to university programs.
- The soccer team finished 16-5-1 as a national semifinalist for the second consecutive season at the NJCAA Division 1 Women's Soccer Tournament in Melbourne, FL. They were Region XIV Champions for the eighth time and District Champions for the seventh time in program history. Two student-athletes were named All-Region and All-American.
- The softball team qualified for the NJCAA Division I Women's Softball Tournament in St. George, UT with a 39-24 record after winning Region XIV's East Zone and earning an NJCAA Tournament at-large bid for finishing runner-up at the Region XIV Tournament. Eight studentathletes were named to the All-East Conference team and five were named to the All-Region teams. Four student-athletes transferred to university programs.
- The football team finished with a 7-3 record as a semifinalist in the Southwest Junior College Football Conference playoffs. A total of 20 student-athletes transferred to university programs. One student-athlete was named as the NJCAA's Offensive Player of the Year. Three studentathletes were named to the NJCAA All-American team. Three student-athletes were named to the All-Region XIV team and a total of 16 were named to the all-conference team.
- The cheerleaders won the 2015 NCA National Championship. This group has brought home an NCA National Championship in 12 of the last 14 years, and won Grand National Championships for the last four years.
- The volleyball team qualified for the Region XIV Tournament with a 23-9 record. Five studentathletes were named to the all-conference team. Four student-athletes transferred to four-year programs.
- Academics are stressed by the Navarro College administration and coaching staff. Success is evidenced by having 28 athletes named to the 2014-2015 Region XIV All-Academic Team and 11 players named as NJCAA Academic All-Americans. The softball, soccer and baseball teams earned recognition as NJCAA Academic Teams of the Year.

## Construction and Expansion Projects:

In May 2015, the Beautique and Books and the Small Business Development Center opened for normal operations after renovation of the building purchased in 2014. The Beautique and Books provides both soft goods and a "We Proudly Serve" Starbucks sales operation.

In the summer of 2015, minor renovations were completed at the Fairfield Career and Technical Center which provided two additional classrooms, one computer lab, two office spaces, and a conference room for a total of over 3,700 square feet of student and staff space.

## AWARDS AND ACKNOWLEDGEMENTS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Navarro College for its comprehensive annual financial report for the fiscal year ended August 31, 2014. This was the fourteenth consecutive year (2001 through 2014} that the College has achieved this prestigious award. To be awarded a Certificate of Achievement, a government must publish an easily readable

and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a one-year period only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report could not have been accomplished without the efficient and dedicated services of the Business Services staff, particularly the Accounting Department. In addition, various members of the President's Cabinet provided information for inclusion in the transmittal letter, that added value to the overall comprehensiveness of the report. Appreciation is also expressed to the accounting firm of Whitley Penn, LLP for their assistance in the timely completion of the audit. Due credit should also be given to the Board of Trustees and the District President for their interest in planning and conducting the operations of the District in a professional manner.

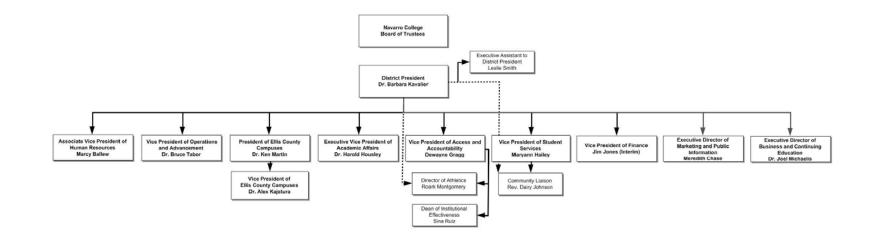
Respectfully submitted,

James Jones Interim Vice President for Finance and Administration

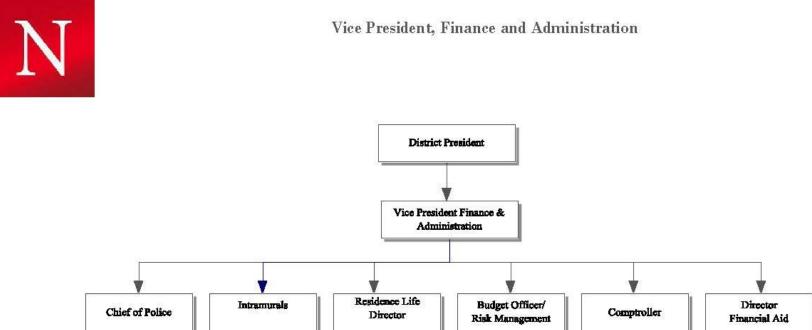


NAVARRO COLLEGE

## **District President**



## NAVARRO COLLEGE DISTRICT **Organization Chart**



## Principal Officials Year Ended August 31, 2015

## **Board of Trustees**

## **Officers**

Lloyd D. Huffman Phil Judson Richard L. Aldama Chairman Vice-Chairman Secretary/Treasurer

| Members                               |   | Term Expires |
|---------------------------------------|---|--------------|
| Faith D. Holt                         | Corsicana, Texas                          | 2019<br>2017 |
| Lloyd D. Huffman<br>Billy Todd McGraw | Corsicana, Texas<br>Blooming Grove, Texas | 2019         |
| Loran Seely<br>Richard L. Aldama      | Corsicana, Texas<br>Corsicana, Texas      | 2019<br>2021 |
| Phil Judson<br>A. L. Atkeisson        | Corsicana, Texas<br>Kerens, Texas         | 2017<br>2021 |

## **Executive Officers**

| Barbara Kavalier, Ph.D. | District President                                    |  |  |
|-------------------------|---|--|--|
| Kenneth Martin, Ed.D.   | President, Ellis County Campuses                      |  |  |
| Harold Housley, Ph.D.   | Executive Vice President, Academic Affairs            |  |  |
| Jim Jones               | Interim Vice President, Finance<br>and Administration |  |  |
| Bruce Tabor, Ed.D.      | Vice President, Operations and Institutional          |  |  |
|                         | Advancement   |  |  |
| Mary Ann Hailey         | Vice President, Student Services                      |  |  |
| Dewayne Gragg           | Vice President, Access and Accountability             |  |  |
| Marcy Ballew            | Associate Vice President, Human Resources             |  |  |
| Business Officers       |   |  |  |

Jim Jones

Aaron York Langston, CPA

Interim Vice President, Finance

and Administration

Comptroller

## **Board of Trustees**



Sitting: Phil Judson, Lloyd D. Huffman, Faith D. Holt, Richard L. Aldama Standing: Loran Seely, Billy Todd McGraw, A.L. Atkeisson

## **District President**



Barbara Kavalier, Ph.D.



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Navarro College Texas

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

August 31, 2014

uy K.

Executive Director/CEO

**Financial Section** 





Houston Office 3411 Richmond Avenue Suite 500 Houston, Texas 77046 713.621.1515 Main

whitleypenn.com

#### **REPORT OF INDEPENDENT AUDITORS**

To the Board of Trustees Navarro College District Corsicana, Texas

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the business-type activities of Navarro College District (the "District") as of and for the years ended August 31, 2015 and 2014, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the discretely presented component unit financial statements of Navarro College Foundation, Inc. (the "Foundation") as of and for the years ended August 31, 2015 and 2014. Those financial statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Foundation, is based solely on the report of the other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of the Foundation were not audited in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



Dallas

3

We believe that the audit evidence we have obtained, along with the report of the other auditors, is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of Navarro College District as of August 31, 2015 and 2014, and the respective changes in financial position, and cash flows for the years then ended in accordance with accounting principles generally accepted in the Unites States of America.

#### **Emphasis of Matter**

As discussed in Note 2 and Note 22 to the financial statements, the College adopted the provisions of GASB Statement No. 68, Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27, and GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date – an amendment of GASB Statement No. 68, as of August 31, 2015. Our opinion is not modified with respect to this matter.

## **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the Unites States of America require that the management's discussion and analysis on pages 7 through 15 and the pension information on pages 54 and 56 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with the sufficient evidence to express an opinion or provide any assurance.

#### **Other Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, supplementary information, and statistical section, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedules of expenditures of federal and state awards are presented for purposes of additional analysis as required by U. S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-profit Organizations,* and the *Uniform Grant Management Standards,* and are also not a required part of the basic financial statements.

The supplementary information, including the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental information and schedules of expenditures of federal and state awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements; and, accordingly, we do not express an opinion or provide any assurance on them.

## Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 14, 2015 on our consideration of the District's internal control over financial reporting and on our tests on its compliance with certain provision of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Governmental Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Whitley FENN LLP

Houston, Texas December 14, 2015



## MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Navarro College District (the District), we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended August 31, 2015. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages v to xv of this report.

## Financial Highlights

- Received donation of building improvements to the Hunters' Gatherers' Exhibit from the Navarro College Foundation in the amount of \$535,587
- Received donation of band instruments from the Navarro College Foundation in the amount of \$50,000
- Reduced total debt by \$2,385,000
- Implemented GASB Statement No. 68, Accounting and Financial Reporting for Pensions as amended by GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date

## **Overview of the Financial Statements and Financial Analysis**

The District is proud to present its financial statements for the fiscal years ended August 31, 2015 and 2014. There are three financial statements presented: the Statement of Net Position; the Statement of Revenues, Expenses, and Changes in Net Position; and the Statement of Cash Flows. As demonstrated by the statements and schedules included in the financial section of this report, the District continues meeting its responsibility for sound financial management.

## Statements of Net Position

The Statement of Net Position presents the assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position of the District as of the end of the fiscal year. The Statement of Net Position is a point-of-time financial statement. The purpose of the Statement of Net Position is to present to the readers of the financial statements a fiscal snapshot of the District. The Statement of Net Position presents end-of-year data concerning Assets (current and non-current), Deferred Outflows of Resources, Liabilities (current and non-current), Deferred Inflows of Resources, and Net Position. The difference between current and non-current assets will be discussed in the footnotes to the financial statements. The District has elected to follow the recommendation of the Texas Higher Education Coordinating Board to present the Statement of Net Position in the balance sheet format. From the data presented, readers of the Statement of Net Position are able to determine the assets available to continue the operations of the institution. They also are able to determine how much the District owes vendors and lending institutions.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

#### **Statements of Net Position**

|  |              | August 31,    |               | Amount of<br>Change | Percentage<br>of Change |
|--|--------------|---------------|---------------|---------------------|-------------------------|
|  | 2015         | 2014          | 2013          | 2014 to 2015        | 2014 to 2015            |
| Assets                                 |              |               |               |                     |                         |
| Current assets                         | \$32,955,782 | \$ 30,317,739 | \$ 37,475,035 | \$ 2,638,043        | 8.70%                   |
| Capital assets                         | 66,246,999   | 66,717,766    | 66,615,427    | (470,767)           | (0.71%)                 |
| Total assets                           | \$99,202,781 | \$ 97,035,505 | \$104,090,462 | \$ 2,167,276        | 2.23%                   |
| Total deferred outflows of resources   | \$ 2,201,638 | \$ 874,539    | \$ 937,759    | \$ 1,327,099        | 151.75%                 |
| Current liabilities                    | \$18,371,990 | \$ 17,818,227 | \$ 22,130,271 | \$ 553,763          | 3.11%                   |
| Noncurrent liabilities                 | 36,355,362   | 32,254,026    | 34,655,026    | 4,101,336           | 12.72%                  |
| Total liabilities                      | \$54,727,352 | \$ 50,072,253 | \$ 56,785,297 | \$ 4,655,099        | 9.30%                   |
| Total deferred inflows<br>of resources | \$ 2,052,161 | \$ -          | \$ -          | \$ 2,052,161        | -                       |
| Net position                           |              |               |               |                     |                         |
| Net investment in<br>capital assets    | \$37,553,998 | \$ 35,321,947 | \$ 32,024,197 | \$ 2,232,051        | 6.32%                   |
| Restricted - expendable                | 2,447,086    | 2,372,830     | 2,901,585     | 74,256              | 3.13%                   |
| Unrestricted                           | 4,623,822    | 10,143,014    | 13,317,142    | (5,519,192)         | (54.41%)                |
| Total net position                     | \$44,624,906 | \$ 47,837,791 | \$ 48,242,924 | \$ (3,212,885)      | (6.72%)                 |

Net position is divided into three major categories. The first category, net investment in capital assets, provides the District's equity in property, plant, and equipment owned by the District. The next net position category is restricted net position, which is divided into two categories, nonexpendable and expendable. Nonexpendable restricted net position are funds required to be retained in perpetuity. Expendable restricted net position is available for expenditure by the District but must be spent for purposes as determined by donors and/or external entities that have placed time or purpose restrictions on the use of the assets. The final category is unrestricted net position. Unrestricted net position is available to the District for any lawful purpose of the District. None of the net position is restricted by enabling legislation.

Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

#### Financial Analysis from 2014 to 2015

Current assets increased by \$2,638,043 or 8.7%, due to increases of \$1,807,377 in cash and cash equivalents; \$538,133 in inventories; \$376,083 in prepaid expenses; and a decrease of (\$83,550) in

## MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

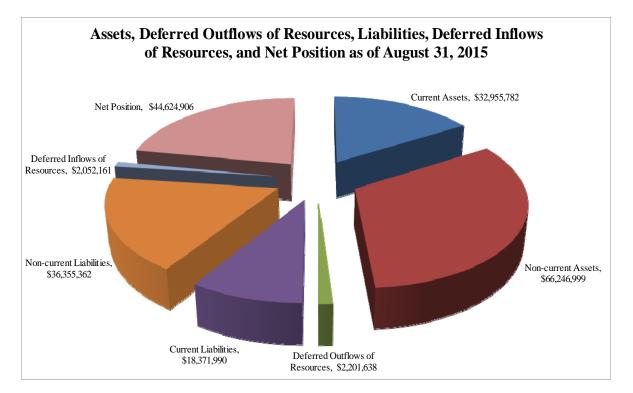
accounts receivable. The increase in cash is largely due to the District making a decision not to increase infrastructure (purchase or build new buildings) during fiscal year 2015.

Capital assets show a decrease of (\$470,767) or (0.71%) after depreciation.

Total liabilities increased to \$54,727,352 from \$50,072,253, for an increase of \$4,655,099 or 9.30%. During 2015, the District implemented a new accounting standard; GASB Statement No. 68, *Accounting and Financial Reporting for Pensions* as amended by GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date*. The new standard required the District to recognize their share of the Teacher's Retirement System of Texas (TRS) pension liability. As a result, the District recognized a net pension liability in the amount of \$6,708,538. Other increases were noted in accounts payable of \$902,245 and compensated absences of \$37,682. The decreases in loans of (\$75,000), capital leases of (\$46,116) and bonds payable of (\$2,451,316) are due to scheduled debt service payments and amortization of bond premiums. The increases are offset by decreases of (\$40,834) in accrued claims and judgments; (\$287,557) in unearned revenue; (\$21,204) in accrued liabilities; and (\$71,339) in funds held for others.

GASB Statements No. 68 and 71 were implemented during fiscal year 2015 which resulted in an increase to deferred outflows of \$1,327,099 or 151.75%. Additionally, deferred inflows were added to the Statement of Net Position in the amount of \$2,052,161.

In summary, the total net position of the District reflected a decrease of (\$3,212,885) to a total of \$44,624,906 at August 31, 2015. This change can be attributed to an increase of \$2,232,051 in net investment in capital assets, an increase of \$74,256 in expendable restricted assets which are offset by a decrease of (\$5,519,192) in unrestricted net position. The majority of the change in unrestricted net position can be attributed to a prior period adjustment of (\$7,600,802) to implement GASB Statements No. 68 and 71.



## MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

## Financial Analysis from 2013 to 2014

Current assets decreased by (\$7,157,296) or 19.10%, due to decreases of (\$6,967,357) in cash, cash equivalents, and restricted cash; (\$372,769) in inventories; (\$285,861) in prepaid expenses; and an increase of \$468,691 in accounts receivable. The decrease in cash is largely due to the expenditures incurred in FY 2014 for the construction of an administration building on the Mexia campus, the purchases of the Fairfield campus and the building to house the District's Small Business Development Corporation office as well as Beau's Beautique which is a second location for the campus bookstore. Other contributors to the decrease in cash are the delayed drawdown of PELL funds and debt service principal and interest payments.

Capital assets show an increase of \$102,339 (after depreciation). One building construction project that began in FY 2013 (Mexia Administration Building) was completed and placed into operation in February 2014.

GASB 65 was implemented during fiscal year 2014 which resulted in a reclassification from bonds payable to deferred outflows to properly reflect the deferred gain on the 2012 refunding as an asset. The amounts reclassified are \$874,539 and \$937,759 for the years ended August 31, 2014 and 2013, respectively.

Total liabilities decreased to \$50,072,253 from \$56,785,297, for a decrease of (\$6,713,044) or (11.82%). This decrease reflects a (\$268,244) decrease in accounts payable; a (\$4,088,269) decrease in unearned revenue; a (\$155,000) decrease in capital leases; a (\$2,376,316) decrease in bonds payable; a (\$22,149) decrease in accrued liabilities; and a (\$12,736) decrease in funds held for others. The decrease in unearned revenue is due to a timing difference in the drawdown of PELL funds that were awarded prior to year-end that are for the next fiscal year, these funds were not requested until after year-end. The decreases in capital leases and bonds payable are due to scheduled debt service payments and amortization of bond premiums. The decreases are offset by increases of \$194,192 in accrued compensated absences and \$15,478 in accrued claims and judgments.

In summary, the total net position of the District reflected a decrease of (\$405,133) to a total of \$47,837,791 at August 31, 2014. Most of this change is due to an increase of \$3,297,750 in net investment in capital assets, which is offset by a decrease of (\$528,755) in expendable restricted assets and a decrease of (\$3,174,128) in unrestricted net position.

## Statements of Revenues, Expenses, and Changes in Net Position

Changes in total net position as presented on the Statement of Net Position and are based on the activity presented in the Statement of Revenues, Expenses, and Changes in Net Position. The statement includes five sections: operating revenues, non-operating revenues, operating expenses, non-operating expenses, and other revenues (expenses) and gains (losses). The purpose of the statement is to present the revenues received by the District, operating and non-operating, and any other revenues, expenses, gains, and losses received or spent by the District.

Generally, operating revenues are received for providing goods and services to the various customers and constituencies of the District. Operating expenses are those expenses paid to acquire or produce the goods and services provided in return for the operating revenues and to carry out the mission of the District. Non-operating revenues are revenues received for which goods and services are not provided.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

## Statements of Revenues, Expenses, and Changes in Net Position

|                                     | 2015          | 2014          | 2013          | Amount of<br>Change<br>2014 to<br>2015 | Percentage<br>of Change<br>2014 to<br>2015 |
|-------------------------------------|---------------|---------------|---------------|--|--|
| Operating revenues                  |               |               |               |  |  |
| Tuition and fees                    | \$ 17,535,426 | \$ 14,029,788 | \$ 14,202,493 | \$ 3,505,638                           | 24.99%                                     |
| Sales and services                  | 7,661,698     | 8,300,881     | 8,543,455     | (639,183)                              | (7.70%)                                    |
| Other operating revenues            | 243,507       | 155,344       | 182,078       | 88,163                                 | 56.75%                                     |
| Total operating revenues            | 25,440,631    | 22,486,013    | 22,928,026    | 2,954,618                              | 13.14%                                     |
| Nonoperating revenues               |               |               |               |  |  |
| State appropriations                | 18,332,879    | 18,288,097    | 17,919,724    | 44,782                                 | 0.24%                                      |
| Maintenance ad valorem              |               |               |               |  |  |
| property taxes                      | 3,533,309     | 3,359,627     | 3,301,143     | 173,682                                | 5.17%                                      |
| Grants and contracts                | 25,113,360    | 24,766,939    | 25,183,309    | 346,421                                | 1.40%                                      |
| Gifts                               | 867,114       | 1,414,538     | 975,840       | (547,424)                              | (38.70%)                                   |
| Investment income                   | 93,269        | 129,125       | 160,404       | (35,856)                               | (27.77%)                                   |
| Other non-operating revenues        | 813,949       | 349,148       | 291,260       | 464,801                                | 133.12%                                    |
| Total nonoperating revenues         | 48,753,880    | 48,307,474    | 47,831,680    | 446,406                                | 0.92%                                      |
| Total revenues                      | 74,194,511    | 70,793,487    | 70,759,706    | 3,401,024                              | 4.80%                                      |
| Operating expenses                  |               |               |               |  |  |
| Instruction                         | 21,368,604    | 20,213,672    | 19,104,050    | 1,154,932                              | 5.71%                                      |
| Public service                      | 279,188       | 275,807       | 270,869       | 3,381                                  | 1.23%                                      |
| Academic support                    | 3,475,922     | 3,972,411     | 3,748,138     | (496,489)                              | (12.50%)                                   |
| Student services                    | 4,245,023     | 4,360,373     | 4,608,363     | (115,350)                              | (2.65%)                                    |
| Institutional support               | 7,101,168     | 6,998,131     | 6,144,442     | 103,037                                | 1.47%                                      |
| Operation and maintenance           |               |               |               |  |  |
| of plant                            | 3,840,350     | 3,748,746     | 4,030,618     | 91,604                                 | 2.44%                                      |
| Scholarships and fellowships        | 15,670,742    | 16,571,886    | 15,761,613    | (901,144)                              | (5.44%)                                    |
| Auxiliary enterprises               | 10,609,202    | 11,825,269    | 11,504,077    | (1,216,067)                            | (10.28%)                                   |
| Depreciation expense                | 2,142,219     | 1,997,893     | 1,968,446     | 144,326                                | 7.22%                                      |
| Total operating expenses            | 68,732,418    | 69,964,188    | 67,140,616    | (1,231,770)                            | (1.76%)                                    |
| Nonoperating expenses               |               |               |               |  |  |
| Interest on capital related debt    | 1,074,176     | 1,234,432     | 1,257,512     | (160,256)                              | (12.98%)                                   |
| Total nonoperating expenses         | 1,074,176     | 1,234,432     | 1,257,512     | (160,256)                              | (12.98%)                                   |
| Total expenses                      | 69,806,594    | 71,198,620    | 68,398,128    | (1,392,026)                            | (1.96%)                                    |
| Special item                        |               |               | 1,539,061     |  | -  |
| Change in net position              | 4,387,917     | (405,133)     | 3,900,639     | 4,793,050                              | (1,183.08%)                                |
| Beginning net position              | 47,837,791    | 48,242,924    | 44,342,285    | (405,133)                              | (0.84%)                                    |
| Prior period adjustment, GASB 68/71 | (7,600,802)   |               |               |  | (100.00%)                                  |
| Ending net position                 | \$ 44,624,906 | \$ 47,837,791 | \$ 48,242,924 | \$ (3,212,885)                         | (6.72%)                                    |

## MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

## Financial Analysis from 2014 to 2015

The Statement of Revenues, Expenses, and Changes in Net Position reflects a positive year, with a change of \$4,387,917 in net position at year-end before prior period adjustments. Operating revenues increased \$2,954,618 or 13.14%. This change can be attributed to a \$3,505,638 increase in tuition and fees which is a combined result of decreased discounting, the addition of a new technology fee and other tuition increases.

Non-operating revenues increased by \$446,406 or 0.92%. State-appropriated funds reported an increase of \$44,782. Ad valorem taxes increased in the amount of \$173,682. Grants and contracts increased \$346,421. Other non-operating revenues increased by \$464,801. The increases are offset by decreases of (\$547,424) in gifts and (\$35,856) in investment income.

Overall operating expenses decreased by (\$1,231,770) or (1.76%). This decrease is due largely to changes in the following categories: academic support (\$496,489); student services (\$115,350); scholarship and fellowships (\$901,144); and auxiliary enterprises (\$1,216,067). These decreases are offset by the following increases: \$1,154,932 in instruction; \$3,381 in public service; \$91,604 in operation and management of plant; \$103,037 in institutional support; and \$144,326 in depreciation.

Non-operating expenses of interest on capital related debt decreased by (\$160,256) due to regular amortization on principal and interest.

In summary, operational activities provided the District with an increase of \$4,387,917 which was offset by a prior period adjustment to implement GASB 68 of (\$7,600,802) reducing net position to a total of \$44,624,906 at August 31, 2015.

## Financial Analysis from 2013 to 2014

The Statement of Revenues, Expenses, and Changes in Net Position reflects a negative year, with a change of (\$405,133) in net position at year-end. Operating revenues decreased (\$445,696) or 1.94 % due to enrollment decreases, which affected both tuition and fees and sales and services of educational activities.

Non-operating revenues increased by \$475,794 or 0.99%. State- appropriated funds report an increase of \$368,373. Ad valorem taxes increased slightly in the amount of \$58,484. Gifts increased \$438,698. These increases are offset by decreased federal financial aid funds received on behalf of students from federal and state agencies in the form of student grants, in the amount of (\$416,370). A reduction of (\$31,279) in investment income and an increase of \$57,888 in other non-operating revenues make up the total change in total non-operating revenue.

Overall operating expenses increased by \$2,819,889 or 4.20%. This increase is due largely to changes in the following categories: instruction \$1,109,622; academic support \$224,273; institutional support \$853,689; scholarship and fellowships \$806,590; auxiliary enterprises \$321,192; public service \$4,938; and depreciation \$29,447. The majority of these increases are due to salary adjustments and new positions that were approved by the board for FY 2014. Additionally, the District entered into a partnership with Campus Works to document the business processes currently used by the District, make recommendations how to use new technology to streamline these processes, and assist the District in implementing these recommendations (included in institutional support). The District incurred \$932,693 in expenses for this partnership during fiscal year 2014. These increases are offset by the following reductions: (\$281,872) in operation and management of plant and (\$247,990) in student services.

## NAVARRO COLLEGE DISTRICT

### MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

Non-operating expenses of interest on capital related debt decreased by (\$23,080) due to regular amortization on principal and interest. The amount reported as interest on capital debt in 2013 was restated to exclude amortization of bond issuance costs pursuant to the implementation of GASB 65.

In summary, operational activities provided the District with a decrease of (\$405,133) reducing net position to a total of \$47,837,791 on August 31, 2014.

#### Statements of Cash Flows

The final statement presented by the District is the Statement of Cash Flows. GASB Nos. 34 and 35 added this additional statement to the annual financial report. The Statement of Cash Flows presents detailed information about the cash activity of the District during the year. The first section of the Statement of Cash Flows reflects operating cash flows and shows the net cash used by the operating activities of the District. The second section reflects cash flows from noncapital financing activities. This section reflects the cash received and spent for nonoperating, noninvesting, and noncapital financing purposes. The third section reflects the cash flows from investing activities and shows the purchases, proceeds, and interest received from investing activities. The fourth section reflects cash flows from capital and related financing activities. This section captures the cash used to purchase capital assets and make debt payments, as well as receipt of bond proceeds.

### Navarro College District Statements of Cash Flows

|                                 |                 |                |                | Amount of<br>Change | Percentage<br>of Change |
|---------------------------------|-----------------|----------------|----------------|---------------------|-------------------------|
|                                 | 2015            | 2014           | 2013           | 2014 to<br>2015     | 2014 to<br>2015         |
|                                 | 2015            | 2014           | 2013           | 2015                | 2015                    |
| Cash provided by (used for):    |                 |                |                |                     |                         |
| Operating activities            | \$ (40,965,304) | \$(40,733,002) | \$(38,317,572) | \$ (232,302)        | 0.57%                   |
| Noncapital financing activities | 47,404,176      | 40,132,467     | 48,629,878     | 7,271,709           | 18.12%                  |
| Investing activities            | 92,631          | 129,041        | 158,963        | (36,410)            | (28.22%)                |
| Capital and related financing   |                 |                |                |                     |                         |
| activities                      | (4,724,126)     | (6,495,863)    | (11,623,707)   | 1,771,737           | (27.27%)                |
| Net change in cash              | 1,807,377       | (6,967,357)    | (1,152,438)    | 8,774,734           | (125.94%)               |
| Cash, beginning of year         | 13,620,942      | 20,588,299     | 21,740,737     | (6,967,357)         | (33.84%)                |
| Cash, end of year               | \$ 15,428,319   | \$ 13,620,942  | \$ 20,588,299  | \$ 1,807,377        | 13.27%                  |

## NAVARRO COLLEGE DISTRICT

## MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

### Financial Analysis from 2014 to 2015

An analysis of cash flows shows an overall increase of \$1,807,377 or 13.27% for 2015. The District ended fiscal year 2015 with \$15,428,319 in cash, compared to \$13,620,942 at the end of fiscal year 2014. The increased combined cash flow occurred throughout the year as a result of the District making a decision not to increase infrastructure (purchase or build new buildings) during fiscal year 2015.

### Financial Analysis from 2013 to 2014

An analysis of cash flows shows an overall decrease of (\$6,967,357) or 33.84% for 2014. The District ended fiscal year 2014 with \$13,620,942 in cash, compared to \$20,588,299 at the end of fiscal year 2013. The decreased combined cash flow occurred throughout the year as the funds were expended to complete the construction of the administration building on the Mexia campus, purchase the Fairfield property, the building for Beau's Boutique/SBDC offices and to make scheduled payments for long term debt.

### Debt Administration, Capital Assets, Cash, & Risk Management

### **Debt** Administration

As of August 31, 2015, the District had \$24,365,000 of revenue bonds outstanding.

As of August 31, 2015, the forgivable loan balance from the Midlothian Economic Development Center (MEDC) was \$1,200,000.

### Capital Assets

During fiscal year 2015, the District added \$1,039,237 in furniture and equipment; \$565,758 in other real estate improvements; \$49,268 in building improvements; and \$19,598 in library books. The equipment additions were primarily related to equipment needed to carry out the objectives of the JET, ShaleNET, and Carl Perkins grant programs. The building improvements was a donation from the Navarro College Foundation for the Hunters' Gatherers' Exhibit.

For additional information concerning Capital Assets and Debt Administration, see Notes 6, 7, and 8 in the notes to the financial statements.

#### Risk Management

The Campus Safety and Preparation Committee met quarterly during fiscal year 2015. The following is a list of actions taken by the Committee during fiscal year 2015:

- Sexual Assault prevention training video was made available on website
- Conducted Active Shooter training with Navarro College Department of Public Safety and other local police agencies
- Provided a confidential reporting tool on the college website to provide anonymous crime tips to campus police
- Provided risk management training for student organizations
- Posted Campus Safety Plan poster in every room in every building on all campuses
- Conducted evacuation or lockdown/lockout drills
- Updated emergency exit maps on all campuses

## NAVARRO COLLEGE DISTRICT

## MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

### Economic Outlook

The District is not aware of any currently known facts, decisions, or conditions that are expected to have a significant effect on the financial position or result of operations during this fiscal year beyond those unknown variations having a global effect on virtually all types of businesses.

### **Request for Information**

This financial report is designed to provide a general overview of the Navarro College District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Office of the Comptroller, Navarro College, 3200 West 7<sup>th</sup> Avenue, Corsicana, Texas 75110.

harm Unk Langston

Aaron York Langston, CPA Comptroller



**BASIC FINANCIAL STATEMENTS** 



## Statements of Net Position (Exhibit 1)

## August 31, 2015 and 2014

|  | Primary Government   |                       | Component Unit     |                     |  |
|--|----------------------|-----------------------|--------------------|---------------------|--|
|  |                      |                       |                    | Navarro College     |  |
|  | Navarro Col          | llege District        | Foundat            | U                   |  |
|  | 2015                 | 2014                  | 2015               | 2014                |  |
| Assets   |                      |                       |                    |                     |  |
| Current assets:  | ¢ 15 400 210         | ¢ 12 (20 042          | ¢ 10.9 <b>2</b> 5  | ¢ 26.202            |  |
| Cash and cash equivalents<br>Restricted cash and cash equivalents  | \$ 15,428,319        | \$ 13,620,942         | \$ 10,825<br>3,874 | \$ 26,292<br>51,209 |  |
| Accounts receivable, net   | 13,553,338           | 13,636,888            | 8,393              | 11,782              |  |
| Prepaid expenses   | 987,433              | 611,350               | 7,947              | -                   |  |
| Investments  | _                    | -                     | 171,764            | 137,183             |  |
| Inventories  | 2,986,692            | 2,448,559             |                    | -                   |  |
| Total current assets   | 32,955,782           | 30,317,739            | 202,803            | 226,466             |  |
| Noncurrent assets:   |                      |                       |                    |                     |  |
| Long-term investments  | _                    | _                     | 3,611,034          | 3,826,201           |  |
| Capital assets, net  | 66,246,999           | 66,717,766            | 8,441,588          | 8,947,714           |  |
| Total noncurrent assets  | 66,246,999           | 66,717,766            | 12,052,622         | 12,773,915          |  |
|  |                      |                       |                    |                     |  |
| Total assets   | 99,202,781           | 97,035,505            | 12,255,425         | 13,000,381          |  |
| Deferred outflows of resources                                     |                      |                       |                    |                     |  |
| Deferred charge on refunding                                       | 1,005,458            | 874,539               | -                  | -                   |  |
| Deferred outflows related to pensions                              | 1,196,180            |                       |                    | -                   |  |
| Total deferred outflows of resources                               | 2,201,638            | 874,539               |                    |                     |  |
| T  |                      |                       |                    |                     |  |
| Liabilities<br>Current liabilities:                                |                      |                       |                    |                     |  |
| Accounts payable   | 2,801,022            | 1,898,777             | 6,461              | 2,231               |  |
| Accrued liabilities  | 262,452              | 283,656               | -                  | -                   |  |
| Funds held for others  | 522,288              | 593,626               | -                  | -                   |  |
| Unearned revenue   | 11,978,728           | 12,266,286            | -                  | -                   |  |
| Accrued compensated absences - current portion                     | 136,980              | 195,154               | -                  | -                   |  |
| Accrued claims and judgments - current portion                     | 20,520               | 30,728                | -                  | -                   |  |
| Capital lease - current portion<br>Bonds payable - current portion | 190,000<br>2,460,000 | 165,000<br>2,385,000  | -                  | -                   |  |
| Total current liabilities  | 18,371,990           | 17,818,227            | 6,461              | 2,231               |  |
|  |                      |                       |                    |                     |  |
| Noncurrent liabilities:  |                      |                       |                    |                     |  |
| Accrued compensated absences                                       | 2,369,204            | 2,273,348             | -                  | -                   |  |
| Accrued claims and judgments<br>Loan payable                       | 61,560<br>1,200,000  | 92,186<br>1,275,000   | -                  | -                   |  |
| Capital lease  | 3,260,000            | 3,331,116             | _                  | -                   |  |
| Net pension liabilty   | 6,708,538            | -                     | -                  | -                   |  |
| Bonds payable  | 22,756,060           | 25,282,376            | -                  | -                   |  |
| Total noncurrent liabilities                                       | 36,355,362           | 32,254,026            |                    |                     |  |
| Total liabilities  | 54 707 252           | 50 072 252            | 6.461              | 2.231               |  |
| 1 otar habilities  | 54,727,352           | 50,072,253            | 0,401              | 2,231               |  |
| Deferred inflows of resources                                      |                      |                       |                    |                     |  |
| Deferred inflows related to pensions                               | 2,052,161            |                       |                    |                     |  |
| Total deferred inflows of resources                                | 2,052,161            |                       |                    |                     |  |
| Not position   |                      |                       |                    |                     |  |
| Net position<br>Net investment in capital assets                   | 37,553,998           | 35,321,947            | 8,441,588          | 8,947,714           |  |
| Restricted for:  | 51,555,776           | 55,521,747            | 0,441,500          | 0,747,714           |  |
| Nonexpendable:   |                      |                       |                    |                     |  |
| Scholarships and fellowships                                       | -                    | -                     | 146,600            | 146,600             |  |
| Pearce Museum  | -                    | -                     | 1,322,296          | 1,322,296           |  |
| Expendable:  | 0.057.601            | 2 004 210             | 0.150.005          | 0 410 0 60          |  |
| Scholarships and fellowships<br>Debt service                       | 2,057,681            | 2,006,219             | 2,152,935          | 2,418,869           |  |
| Unrestricted   | 389,405<br>4,623,822 | 366,611<br>10,143,014 | 185,545            | 141,462             |  |
|  | .,020,022            |                       |                    |                     |  |
| Total net position   | \$ 44,624,906        | \$ 47,837,791         | \$ 12,248,964      | \$12,976,941        |  |
|  |                      |                       |                    |                     |  |

See accompanying notes to the financial statements.

### Statements of Revenues, Expenses, and Changes in Net Position (Exhibit 2)

# Years Ended August 31, 2015 and 2014

|  | Primary Government        |                         | Component Unit  |                  |  |
|--|---------------------------|-------------------------|-----------------|------------------|--|
|  | Navarro Co                | llege District          | Navarro College | Foundation, Inc. |  |
|  | 2015                      | 2014                    | 2015            | 2014             |  |
| Operating revenues:  |                           |                         |                 |                  |  |
| Tuition and fees (net of scholarship<br>allowances and discounts of \$4,402,352<br>and \$5,805,411, respectively)<br>Gifts | \$ 17,535,426             | \$ 14,029,788           | \$ -<br>283,286 | \$ -<br>479,806  |  |
| Sales and services of educational activities<br>Auxiliary enterprises (net of scholarship                                  | 474,901                   | 521,857                 | -               |                  |  |
| allowances and discounts of \$1,886,722<br>and \$2,488,033, respectively)<br>Other operating revenues                      | 7,186,797<br>243,507      | 7,779,024<br>155,344    | -               | -                |  |
| Total operating revenues   | 25,440,631                | 22,486,013              | 283,286         | 479,806          |  |
|  | · · · · ·                 | · · ·                   |                 |                  |  |
| Operating expenses:  |                           |                         |                 |                  |  |
| Instruction  | 21,368,604                | 20,213,672              | -               | -                |  |
| Public service   | 279,188                   | 275,807                 | -               | -                |  |
| Academic support   | 3,475,922                 | 3,972,411               | -               | -                |  |
| Student services   | 4,245,023                 | 4,360,373               | -               | -                |  |
| Institutional support  | 7,101,168                 | 6,998,131               | 146,530         | 191,721          |  |
| Operation and maintenance of plant   | 3,840,350<br>15,670,742   | 3,748,746               | 331,602         | -<br>398,358     |  |
| Scholarships and fellowships<br>Auxiliary enterprises  |                           | 16,571,886              | 551,002         | 398,338          |  |
| Depreciation   | 10,609,202<br>2,142,219   | 11,825,269<br>1,997,893 | -               | - 2,086          |  |
| Total operating expenses   | 68,732,418                | 69,964,188              | 478,132         | 592,165          |  |
| Total operating expenses   | 00,752,410                | 09,904,100              | 470,132         | 392,103          |  |
| Operating income (loss)  | (43,291,787)              | (47,478,175)            | (194,846)       | (112,359)        |  |
| Nonoperating revenues (expenses):  |                           |                         |                 |                  |  |
| State appropriations<br>Ad valorem property taxes for maintenance  | 18,332,879                | 18,288,097              | -               | -                |  |
| and operations   | 3,533,309                 | 3,359,627               | -               | -                |  |
| Federal grants and contracts   | 22,684,063                | 22,588,765              | -               | -                |  |
| State grants and contracts   | 2,352,975                 | 2,083,489               | -               | -                |  |
| Local grants and contracts   | 76,322                    | 94,685                  | -               | -                |  |
| Investment income  | 93,269                    | 129,125                 | 52,456          | 439,758          |  |
| Gifts  | 867,114                   | 1,414,538               | -               | -                |  |
| Interest on capital asset-related debt   | (1,074,176)               | (1,234,432)             | -               | -                |  |
| Other nonoperating revenues (expenses), net  | 813,949                   | 349,148                 | (585,587)       | -                |  |
| Net nonoperating revenues  | 47,679,704                | 47,073,042              | (533,131)       | 439,758          |  |
| Increase (decrease) in net position  | 4,387,917                 | (405,133)               | (727,977)       | 327,399          |  |
| Net position - beginning of year<br>Prior period adjustment, GASB 68/71 restatement  | 47,837,791<br>(7,600,802) | 48,242,924              | 12,976,941      | 12,649,542       |  |
| Net position - end of year   | \$ 44,624,906             | \$ 47,837,791           | \$ 12,248,964   | \$ 12,976,941    |  |

See accompanying notes to the financial statements.

## Statements of Cash Flows (Exhibit 3)

# Years Ended August 31, 2015 and 2014

|   |                         | Government<br>ollege District |
|---|-------------------------|-------------------------------|
|   | 2015                    | 2014                          |
| Cash flows from operating activities  |                         |                               |
| Receipts from students and other customers  | \$ 26,264,107           | \$ 33,631,949                 |
| Receipts from third-party student loans   | 12,827,052              | 25,032,877                    |
| Other receipts  | 243,506                 | 155,344                       |
| Loans issued to students  | (15,600,070)            | (26,400,688)                  |
| Payments to employees   | (30,514,829)            | (30,683,168)                  |
| Payments to suppliers and students  | (34,185,070)            | (42,469,316)                  |
| Net cash provided by (used in) operating activities   | (40,965,304)            | (40,733,002)                  |
| Cash flows from nonconital financing activities   |                         |                               |
| Cash flows from noncapital financing activities<br>Receipts of state appropriations               | 16 200 225              | 16 115 201                    |
| Receipts from ad valorem property taxes for maintenance and operation                             | 16,388,325<br>3,533,532 | 16,445,281<br>3,376,265       |
| Receipts of grants and contracts  | 26,544,430              | 18,547,235                    |
| Receipts from gifts and others for other than capital purposes                                    | 937,889                 | 1,763,686                     |
| Net cash provided by (used in) noncapital financing activities                                    | 47,404,176              | 40,132,467                    |
| iver easil provided by (used in) noncapital financing activities                                  | 47,404,170              | 40,132,407                    |
| Cash flows from capital and related financing activities  |                         |                               |
| Proceeds from capital donation  | -                       | 51,854                        |
| Purchases of capital assets   | (1,098,599)             | (2,761,316)                   |
| Payments on capital debt principal  | (2,530,000)             | (2,465,000)                   |
| Payments on capital debt interest   | (1,095,527)             | (1,321,401)                   |
| Net cash provided by (used in) capital and related financing activities                           | (4,724,126)             | (6,495,863)                   |
|   |                         |                               |
| Cash flows from investing activities  | 02 (21                  | 120.041                       |
| Receipts from interest on investments   | 92,631                  | $\frac{129,041}{129,041}$     |
| Net cash provided by (used in) investing activities   | 92,031                  | 129,041                       |
| Net increase (decrease) in cash and cash equivalents  | 1,807,377               | (6,967,357)                   |
| Cash and cash equivalents - beginning of year   | 13,620,942              | 20,588,299                    |
| Cash and cash equivalents - end of year   | \$ 15,428,319           | \$ 13,620,942                 |
| Cash and cash equivalents - end or year   | \$ 15,428,519           | \$ 15,020,942                 |
| Reconciliation of operating loss to net cash  |                         |                               |
| used in operating activities:   |                         |                               |
| Operating income (loss)   | \$(43,291,787)          | \$(47,478,175)                |
| Adjustments to reconcile operating income (loss)  |                         |                               |
| to net cash used in operating activities:   |                         |                               |
| Depreciation expense  | 2,142,219               | 1,997,893                     |
| On-behalf payments  | 1,944,554               | 1,842,816                     |
| Change in assets, deferred outflows of resources, liabilities, and deferred inflows of resources: |                         |                               |
| (Increase) decrease in receivables, net   | (1,306,922)             | 1,052,837                     |
| (Increase) decrease in prepaid expenses   | (376,083)               | 285,861                       |
| (Increase) decrease in inventories  | (538,133)               | 372,769                       |
| (Increase) decrease in deferred outflows of resources - pension                                   | (559,447)               | 63,220                        |
| Increase (decrease) in accounts payable   | 899,215                 | 392,841                       |
| Increase (decrease) in accrued liabilities  | 146                     | (1,496)                       |
| Increase (decrease) in funds held for others  | (71,338)                | (12,736)                      |
| Increase (decrease) in unearned revenue   | (327,740)               | 541,498                       |
| Increase (decrease) in accrued compensated absences   | 37,682                  | 194,192                       |
| Increase (decrease) in accrued claims and judgments   | (40,834)                | 15,478                        |
| Increase (decrease) in net pension liability  | (1,528,997)             | -                             |
| Increase (decrease) in deferred inflows of resources - pension                                    | 2,052,161               |                               |
| Net cash used in operating activities   | \$(40,965,304)          | \$(40,733,002)                |
| Noncash investing, capital and financing activities:  |                         |                               |
| State appropriations on-behalf payments   | \$ 1,944,554            | \$ 1,842,816                  |
|   |                         |                               |
| Contributed real estate improvements and equipment  | \$ 585,587              | \$ -                          |
| Forgiveness of loan payable   | \$ 75,000               | \$ -                          |
|   |                         |                               |

See accompanying notes to the financial statements.



## Notes to Financial Statements

## August 31, 2015 and 2014

### Note 1 - Nature of Operations and Reporting Entity

Navarro College District (the District) was established in 1946, in accordance with the laws of the State of Texas, to serve the education needs of Navarro, Freestone, Limestone, Ellis and Leon Counties. The District is considered to be a primary government according to the definition in Governmental Accounting Standards Board (GASB) Statement No. 61, *The Financial Reporting Entity Omnibus: An Amendment of GASB Statements No. 14 and No. 34*. While the District receives funding from local, state, and federal sources and must comply with the spending, reporting, and record-keeping requirements of these entities, it is not a component unit of any other governmental entity. The accompanying financial statements present the District and its component unit. The discretely presented component unit (described below) is reported in a separate column to emphasize that it is legally separate from the District.

Navarro College Foundation, Inc. (the Foundation) is a legally separate, tax-exempt entity organized to solicit and receive support for purposes of developing and extending the facilities of the District and enhancing the educational opportunities of residents in the geographical area the District serves. The District does not control the timing or amount of receipts from the Foundation. However, the majority of resources, or income thereon that the Foundation holds and invests, are for the benefit of the District or its constituents. Because the net position of the Foundation compared to the District is significant, because substantially all resources held by the Foundation can only be used by, or for the benefit of, the District and because the Foundation has historically provided resources to the District or its constituents, the Foundation is considered a component unit of the District and is discretely presented in the District's financial statements. During the years ended August 31, 2015 and 2014, the Foundation expended \$262,885 and \$375,434, respectively, directly to the District or to the District on behalf of students for scholarships. Complete financial statements for the Foundation can be obtained from the Foundation office at 3100 W. Collin, Corsicana, Texas 75110.

The District is reported as a special-purpose government engaged in business-type activities. The significant accounting policies followed by the District in preparing these financial statements are in accordance accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board (GASB). The accompanying financial statements also comply with the Texas Higher Education Coordinating Board's *Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges*.

### A. Basis of Accounting

The financial statements of the District have been prepared using the economic resource measurement focus and the accrual basis of accounting, whereby all revenues are recorded when earned and all expenses are recorded when a liability has been incurred. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

## Notes to Financial Statements (continued)

## Note 2 - Summary of Significant Accounting Policies

### A. Basis of Accounting (continued)

Operating revenues and expenses generally result from providing services in connection with the District's principal ongoing operations. The District distinguishes operating revenues and expenses from nonoperating items. The primary consideration in classifying revenues and expenses is how individual transactions are categorized for purposes of preparing the statement of cash flows. Transactions for which cash flows are reported as capital and related financial activities, noncapital financing activities, or investing activities are reported as components of nonoperating income. The principal operating revenues of the District result from providing educational services to students, and consist of tuition and fees, as well as sales of auxiliary goods and services (i.e. bookstore merchandise, meals, and housing). Operating expenses include the cost of providing educational services, auxiliary goods and services, and administrative expenses. All revenues and expenses not meeting this definition - including gifts, contributions, and grants from nonexchange and exchange-like transactions - are reported as nonoperating revenues and expenses. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

The financial statements of the Foundation have been prepared on the accrual basis of accounting. The Foundation is a nonprofit organization that reports under Financial Accounting Standards Board (FASB) standards. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's financial information in the District's financial reporting entity for these differences.

### **B.** Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditures of funds are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration. Under Texas law, appropriations lapse at August 31; and encumbrances outstanding at that time are to be either canceled or appropriately provided for in the subsequent year's budget. Encumbrances outstanding at year-end that were provided for in the subsequent year's budget are reported as designations of net position since they do not constitute expenditures or liabilities.

### C. Scholarship Allowances and Discounts

Student tuition and fee revenues, and certain other revenues from students, are reported net of scholarship allowances and discounts in the statements of revenues, expenses, and changes in net position. Scholarship allowances and discounts are the difference between the stated charge for goods and services provided by the District and the amount that is paid by students. Certain governmental grants, such as Pell grants, and other federal, state or nongovernmental programs are recorded as nonoperating revenues in the District's financial statements. To the extent that revenues from such programs are used to satisfy tuition and fees and other student charges, the District has recorded a scholarship allowance and discount.

## Notes to Financial Statements (continued)

### Note 2 - Summary of Significant Accounting Policies (continued)

### C. Scholarship Allowances and Discounts (continued)

*Texas Public Education Grants:* Certain tuition amounts are required to be set aside for use as scholarships by qualifying students. This set aside, called the Texas Public Education Grant (TPEG), is shown with tuition and fee revenue. When the award for tuition is used by the student, the amount is recorded as tuition and a corresponding amount is recorded as a tuition and fee discount.

*Title IV Program Funds:* Certain Title IV program funds are received by the District to pass through to the students. When the student is awarded and uses these funds for tuition and fees, the amounts are recorded as grant revenue and corresponding amounts are recorded as tuition and fees discounts.

### **D.** Cash and Cash Equivalents

The District's cash and cash equivalents for purposes of reporting cash flows consist of cash on hand, demand deposits, and certificates of deposit.

### E. Inventories

Inventories, consisting of bookstore stock and food service supplies, are valued at the lower of cost or market using the average cost method and are charged to expense as consumed.

### F. Restricted Cash and Cash Equivalents

Restricted cash and cash equivalents consist of unspent proceeds from revenue bonds that are restricted for construction.

### G. Capital Assets

Capital assets, which include land, collections, buildings, library books, furniture and equipment and other improvements, are defined by the District as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of greater than one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation. Renovations to buildings and other improvements that significantly increase the value or extend the useful life of such assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of an asset or materially extend asset lives are charged to operating expense in the year in which the expense is incurred. The District reports depreciation under a single line item as a business-type unit.

Depreciation is computed using the straight-line method over the following estimated useful lives:

| Buildings               | 50 years     |
|-------------------------|--------------|
| Other improvements      | 20 years     |
| Library books           | 15 years     |
| Furniture and equipment | 5 - 10 years |

### Notes to Financial Statements (continued)

### **Note 2 - Summary of Significant Accounting Policies (continued)**

### H. Unearned Revenue

Unearned revenue of the District at August 31, 2015 and 2014, consists of the following amounts which have not yet been earned:

|   | 2015                                | 2014                       |
|---|-------------------------------------|----------------------------|
| Tuition and fees<br>Auxiliary<br>Federal grants | \$ 9,797,053<br>2,152,718<br>28,957 | \$ 10,362,582<br>1,903,704 |
|   | \$ 11,978,728                       | \$ 12,266,286              |

### I. Deferred Inflows of Resources

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. Governments are only permitted to report deferred inflows in circumstances specifically authorized by the GASB. Deferred inflows of resources for the District are deferred charges on refunding debt and amounts related to pension activity. Changes in the net pension liability not included in pension expense in the current year are required to be reported as deferred outflows of resources or deferred inflows of resources related to pension. These deferred inflows result primarily from differences between projected and actual earnings on pension plan investments. These amounts will be amortized over a closed five year period.

### J. Deferred Outflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense) until then. Governments are only permitted to report deferred outflows in circumstances specifically authorized by the GASB. All community colleges will have amounts in Deferred Outflows of Resources called "Deferred outflows related to pensions". Changes in the net pension liability not included in pension expense in the current year are required to be reported as deferred outflows of resources or deferred inflows of resources related to pension. This deferred outflow results from pension plan contributions made after the measurement date of the net pension liability and the results of differences between expected and actual actuarial experiences. The deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the next fiscal year. The other pension related deferred outflows will be amortized over the expected remaining service lives of all employees (active and inactive employees) that are provided with pensions through the pension plan.

## Notes to Financial Statements (continued)

## Note 2 - Summary of Significant Accounting Policies (continued)

## K. Pensions

The fiduciary net position of the Teacher Retirement System of Texas (TRS) has been determined based on the flow of economic resource measurement focus and full accrual basis of accounting. This includes, for purposes of measuring the net pension liability: deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, and information about assets, and liabilities and additions to/deductions from TRS's fiduciary net position. Benefit payments (including refunds of employee contributions) are recognized when due and payable, in accordance with the benefit terms. Investments are reported at fair value.

## L. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant items subject to such estimates and assumptions include the carrying amount of capital assets, valuation allowances for receivables, and certain accrued liabilities. Actual results could differ from those estimates.

## M. Change in Accounting Principle

The District adopted GASB Statement No. 68, Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27, and GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date – an amendment of GASB Statement No. 68 during 2015.

GASBS No. 68 establishes accounting and financial reporting for pensions that are provided to the employees of state and local government employers. GASBS No. 68 establishes standards for measuring and recognizing liabilities, deferred outflows of resources, deferred inflows of resources, and expenses. Implementation is reflected in the financial statements and required supplementary information.

GASBS No. 71 amends the transition provisions of GASBS No. 68. GASBS No. 71 requires that, at transition, a government recognize a beginning deferred outflow of resources for its pension contributions made subsequent to the measurement date of the beginning net pension liability. Implementation is reflected in the financial statements and notes to the financial statements.

### N. Reclassifications

Certain accounts in the prior year financial statements have been classified for comparative purposes to conform to the presentation in the current year financial statements.

### Notes to Financial Statements (continued)

#### **Note 3 - Authorized Investments**

The District is authorized to invest in obligations and instruments as defined in the Public Funds Investment Act (Sec. 2256.001 Texas Government Code). Such investments include (1) obligations of the United States or its agencies, (2) direct obligations of the State of Texas or its agencies, (3) obligations of political subdivisions rated not less than A by a national investment rating firm, (4) certificates of deposit, and (5) other instruments and obligations authorized by statute. The District is also required to follow specific investment practices prescribed by the Public Funds Investment Act (the Act) related to establishment of appropriate investment policies and management reports.

Under its local policy, the District is authorized to invest in (1) obligations of the United States or its agencies, (2) certificates of deposit, (3) savings and loan deposits, (4) prime commercial paper that has a stated maturity of 270 days or less and is rated not less than A-1 or P-1 by at least two nationally recognized credit rating agencies, and (5) investment grade obligations of state and local governments, and public authorities.

### **Note 4 - Deposits and Investments**

Deposits of the District at August 31, 2015 and 2014, consist of the following:

|   | 2015                                | 2014                                |
|---|-------------------------------------|-------------------------------------|
| Cash - demand deposits<br>Cash - certificates of deposit<br>Cash - petty cash on hand | \$ 14,053,674<br>1,368,500<br>6,145 | \$ 12,369,397<br>1,245,600<br>5,945 |
| Total deposits  | \$ 15,428,319                       | \$ 13,620,942                       |

Deposits and investments of the Foundation at August 31, 2015 and 2014, consist of the following:

|                                | 2015         | 2014         |
|--------------------------------|--------------|--------------|
| Deposits                       |              |              |
| Cash - demand deposits         | \$ 14,699    | \$ 77,501    |
| Total deposits                 | 14,699       | 77,501       |
| Investments                    |              |              |
| Cash equivalents               | 84,574       | 84,739       |
| Certificates of deposit        | 956,235      | 1,000,090    |
| U. S. government securities    | 379,467      | 481,118      |
| Corporate bonds                | 527,272      | 478,972      |
| Marketable equity securities   | 1,822,525    | 1,904,279    |
| Other investments              | 12,725       | 14,186       |
| Total investments              | 3,782,798    | 3,963,384    |
| Total deposits and investments | \$ 3,797,497 | \$ 4,040,885 |

### Notes to Financial Statements (continued)

### Note 4 - Deposits and Investments (continued)

*Interest Rate Risk.* Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. In accordance with its investment policy, the District manages its exposure to declines in fair values by limiting the weighted average maturity of its investment portfolio. Commercial paper must have a stated maturity of 270 days or less. The maximum allowable stated maturity of any other individual investment is generally five years.

*Credit Risk.* For an investment, credit risk is the risk that an investment issuer or other counterparty to an investment will not fulfill obligations related to the investment. It is the District's general policy to limit its investments in a manner that ensures the preservation of capital in the overall portfolio. Commercial paper must be rated not less than A-1 or P-1 by at least two nationally recognized credit rating agencies. The District has no other specific policies that limit credit risk.

*Concentration of Credit Risk.* Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investments in the securities of a single issuer. The District generally limits the amount which may be invested in any one issuer to 10% of the portfolio.

Interest Rate and Credit Risks of Navarro College Foundation, Inc. The Foundation does not have a specific policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Also, the Foundation does not have a specific policy to limit the risk that an issuer or other counterparty to its investments will not fulfill its obligations.

#### Note 5 - Accounts Receivable

Accounts receivable at August 31, 2015 and 2014, consist of the following:

|                                      | 2015          | 2014          |
|--------------------------------------|---------------|---------------|
| Tuition and fees                     | \$ 6,685,448  | \$ 9,995,842  |
| Ad valorem property taxes            | 236,303       | 236,526       |
| Federal and state grants             | 6,329,384     | 2,778,944     |
| Interest                             | 6,268         | 5,630         |
| Auxiliary and other                  | 1,707,451     | 2,031,462     |
|                                      | 14,964,854    | 15,048,404    |
| Less allowance for doubtful accounts | (1,411,516)   | (1,411,516)   |
| Accounts receivable, net             | \$ 13,553,338 | \$ 13,636,888 |

# Notes to Financial Statements (continued)

# Note 6 - Capital Assets

Capital asset activity for the District for the year ended August 31, 2015 was as follows:

|                                    | Balance<br>September 1,<br>2014 | Additions    | Transfers<br>and<br>Retirements | Balance<br>August 31,<br>2015 |
|------------------------------------|---------------------------------|--------------|---------------------------------|-------------------------------|
| Capital assets, not being          |                                 |              |                                 |                               |
| depreciated:                       |                                 |              |                                 |                               |
| Land                               | \$ 2,641,656                    | \$ -         | \$ -                            | \$ 2,641,656                  |
| Collections                        | 434,339                         |              |                                 | 434,339                       |
|                                    | 3,075,995                       |              |                                 | 3,075,995                     |
| Capital assets, being depreciated: |                                 |              |                                 |                               |
| Buildings and building             |                                 |              |                                 |                               |
| improvements                       | 74,369,700                      | 49,268       | -                               | 74,418,968                    |
| Other real estate improvements     | 7,590,549                       | 565,758      |                                 | 8,156,307                     |
| Total buildings and other          |                                 |              |                                 |                               |
| real estate improvements           | 81,960,249                      | 615,026      | -                               | 82,575,275                    |
| Library books                      | 1,605,338                       | 19,598       | -                               | 1,624,936                     |
| Furniture and equipment            | 6,516,180                       | 1,039,236    | (105,587)                       | 7,449,829                     |
|                                    | 90,081,767                      | 1,673,860    | (105,587)                       | 91,650,040                    |
| Less accumulated depreciation:     |                                 |              |                                 |                               |
| Buildings and building             |                                 |              |                                 |                               |
| improvements                       | (18,215,504)                    | (1,335,811)  | -                               | (19,551,315)                  |
| Other real estate improvements     | (2,931,928)                     | (265,557)    |                                 | (3,197,485)                   |
| Total buildings and other          |                                 |              |                                 |                               |
| real estate improvements           | (21,147,432)                    | (1,601,368)  | -                               | (22,748,800)                  |
| Library books                      | (1,118,521)                     | (65,001)     | -                               | (1,183,522)                   |
| Furniture and equipment            | (4,174,043)                     | (475,851)    | 103,180                         | (4,546,714)                   |
|                                    | (26,439,996)                    | (2,142,220)  | 103,180                         | (28,479,036)                  |
|                                    | 63,641,771                      | (468,360)    | (2,407)                         | 63,171,004                    |
|                                    | \$ 66,717,766                   | \$ (468,360) | \$ (2,407)                      | \$ 66,246,999                 |

# Notes to Financial Statements (continued)

# Note 6 - Capital Assets (continued)

Capital asset activity for the District for the year ended August 31, 2014 was as follows:

|                                    | Balance<br>September 1,<br>2013 | Additions   | Transfers<br>and<br>Retirements | Balance<br>August 31,<br>2014 |
|------------------------------------|---------------------------------|-------------|---------------------------------|-------------------------------|
| Capital assets, not being          |                                 |             |                                 |                               |
| depreciated:                       |                                 |             |                                 |                               |
| Land                               | \$ 2,641,656                    | \$ -        | \$ -                            | \$ 2,641,656                  |
| Collections                        | 434,339                         | -           | -                               | 434,339                       |
| Construction in progress           | 169,021                         |             | (169,021)                       |                               |
|                                    | 3,245,016                       |             | (169,021)                       | 3,075,995                     |
| Capital assets, being depreciated: |                                 |             |                                 |                               |
| Buildings and building             |                                 |             |                                 |                               |
| improvements                       | 72,571,286                      | 1,798,414   | -                               | 74,369,700                    |
| Other real estate improvements     | 7,268,678                       | 321,871     |                                 | 7,590,549                     |
| Total buildings and other          |                                 |             |                                 |                               |
| real estate improvements           | 79,839,964                      | 2,120,285   | -                               | 81,960,249                    |
| Library books                      | 1,553,593                       | 51,745      | -                               | 1,605,338                     |
| Furniture and equipment            | 6,638,363                       | 97,223      | (219,406)                       | 6,516,180                     |
|                                    | 88,031,920                      | 2,269,253   | (219,406)                       | 90,081,767                    |
| Less accumulated depreciation:     |                                 |             |                                 |                               |
| Buildings and building             |                                 |             |                                 |                               |
| improvements                       | (16,893,699)                    | (1,321,805) | -                               | (18,215,504)                  |
| Other real estate improvements     | (2,666,382)                     | (265,546)   |                                 | (2,931,928)                   |
| Total buildings and other          |                                 |             |                                 |                               |
| real estate improvements           | (19,560,081)                    | (1,587,351) | -                               | (21,147,432)                  |
| Library books                      | (1,057,645)                     | (60,876)    | -                               | (1,118,521)                   |
| Furniture and equipment            | (4,043,783)                     | (349,666)   | 219,406                         | (4,174,043)                   |
|                                    | (24,661,509)                    | (1,997,893) | 219,406                         | (26,439,996)                  |
|                                    | 63,370,411                      | 271,360     |                                 | 63,641,771                    |
|                                    | \$ 66,615,427                   | \$ 271,360  | \$ (169,021)                    | \$ 66,717,766                 |

# Notes to Financial Statements (continued)

# Note 6 - Capital Assets (continued)

Capital asset activity for the Foundation for the year ended August 31, 2015 was as follows:

|                                    | Balance<br>September 1,<br>2014 | Additions | Transfers<br>and<br>Retirements | Balance<br>August 31,<br>2015 |
|------------------------------------|---------------------------------|-----------|---------------------------------|-------------------------------|
| Capital assets, not being          |                                 |           |                                 |                               |
| depreciated:                       |                                 |           |                                 |                               |
| Construction in progress           | \$ 506,126                      | \$ 29,462 | \$ (535,588)                    | \$ -                          |
| Collections                        | 8,441,588                       |           |                                 | 8,441,588                     |
|                                    | 8,947,714                       | 29,462    | (535,588)                       | 8,441,588                     |
| Capital assets, being depreciated: |                                 |           |                                 |                               |
| Furniture and equipment            | 22,042                          |           |                                 | 22,042                        |
|                                    | 22,042                          |           |                                 | 22,042                        |
| Less accumulated depreciation:     |                                 |           |                                 |                               |
| Furniture and equipment            | (22,042)                        |           |                                 | (22,042)                      |
|                                    | (22,042)                        |           |                                 | (22,042)                      |
|                                    |                                 |           |                                 |                               |
|                                    | \$ 8,947,714                    | \$ 29,462 | (535,588)                       | \$ 8,441,588                  |

# Notes to Financial Statements (continued)

# Note 6 - Capital Assets (continued)

Capital asset activity for the Foundation for the year ended August 31, 2014 was as follows:

|                                    | Balance<br>September 1,<br>2013 | Additions  | Transfers<br>and<br>Retirements | Balance<br>August 31,<br>2014 |
|------------------------------------|---------------------------------|------------|---------------------------------|-------------------------------|
| Capital assets, not being          |                                 |            |                                 |                               |
| depreciated:                       |                                 |            |                                 |                               |
| Construction in progress           | \$ 186,957                      | \$ 319,169 | \$ -                            | \$ 506,126                    |
| Collections                        | 8,433,938                       | 7,650      |                                 | 8,441,588                     |
|                                    | 8,620,895                       | 326,819    | -                               | 8,947,714                     |
| Capital assets, being depreciated: |                                 |            |                                 |                               |
| Furniture and equipment            | 22,042                          | -          | -                               | 22,042                        |
| Leasehold improvements             |                                 |            | _                               | -                             |
|                                    | 22,042                          |            |                                 | 22,042                        |
| Less accumulated depreciation:     |                                 |            |                                 |                               |
| Furniture and equipment            | (19,956)                        | (2,086)    | -                               | (22,042)                      |
| Leasehold improvements             |                                 |            |                                 |                               |
|                                    | (19,956)                        | (2,086)    |                                 | (22,042)                      |
|                                    | 2,086                           | (2,086)    |                                 |                               |
|                                    | \$ 8,622,981                    | \$ 324,733 |                                 | \$ 8,947,714                  |

# Notes to Financial Statements (continued)

# Note 7 - Long-Term Liabilities

Long-term liability activity for the year ended August 31, 2015 was as follows:

|                                     | Balance<br>September 1,<br>2014 | Additions        | Reductions     | Balance<br>August 31,<br>2015 | Due<br>Within<br>One Year |
|-------------------------------------|---------------------------------|------------------|----------------|-------------------------------|---------------------------|
| Bonds and loan                      |                                 |                  |                |                               |                           |
| payable:                            |                                 |                  |                |                               |                           |
| Revenue bonds                       | \$ 26,750,000                   | \$<br>-          | \$ (2,385,000) | \$ 24,365,000                 | \$ 2,460,000              |
| Issuance premiums                   | 917,376                         | -                | (66,316)       | 851,060                       | -                         |
| Loan payable                        | 1,275,000                       | <br>-            | (75,000)       | 1,200,000                     | _                         |
| Total bonds and                     |                                 |                  |                |                               |                           |
| loan payable                        | 28,942,376                      | -                | (2,526,316)    | 26,416,060                    | 2,460,000                 |
| Capital lease<br>Other liabilities: | 3,496,116                       | 3,530,000        | (3,576,116)    | 3,450,000                     | 190,000                   |
|                                     |                                 | 0 007 505        | (1.500.007)    | 6 700 520                     |                           |
| Net pension liability               | -                               | 8,237,535        | (1,528,997)    | 6,708,538                     | -                         |
| Compensated absences                | 2,468,502                       | 361,360          | (323,678)      | 2,506,184                     | 136,980                   |
| Claims and judgments                | 122,914                         | <br>56,606       | (97,440)       | 82,080                        | 20,520                    |
|                                     | \$ 35,029,908                   | \$<br>12,185,501 | \$ (8,052,547) | \$ 39,162,862                 | \$ 2,807,500              |

Long-term liability activity for the year ended August 31, 2014 was as follows:

|                      | Balance<br>September 1,<br>2013 | Additions     | Reductions     | Balance<br>August 31,<br>2014 | Due<br>Within<br>One Year |
|----------------------|---------------------------------|---------------|----------------|-------------------------------|---------------------------|
| Bonds and loan       |                                 |               |                |                               |                           |
| payable:             |                                 |               |                |                               |                           |
| Revenue bonds        | \$ 29,060,000                   | \$<br>-       | \$ (2,310,000) | \$ 26,750,000                 | \$ 2,385,000              |
| Issuance premiums    | 983,692                         | -             | (66,316)       | 917,376                       | -                         |
| Loan payable         | 1,275,000                       | _             |                | 1,275,000                     |                           |
| Total bonds and      |                                 |               |                |                               |                           |
| loan payable         | 31,318,692                      | -             | (2,376,316)    | 28,942,376                    | 2,385,000                 |
| Capital lease        | 3,651,116                       | -             | (155,000)      | 3,496,116                     | 165,000                   |
| Other liabilities:   |                                 |               |                |                               |                           |
| Compensated absences | 2,274,310                       | 531,273       | (337,081)      | 2,468,502                     | 195,154                   |
| Claims and judgments | 107,436                         | <br>58,255    | (42,777)       | 122,914                       | 30,728                    |
|                      | \$ 37,351,554                   | \$<br>589,528 | \$ (2,911,174) | \$ 35,029,908                 | \$ 2,775,882              |

### Notes to Financial Statements (continued)

#### Note 7 - Long-Term Liabilities (continued)

Revenue bonds at August 31, 2015 and 2014, which were all issued to provide funds for the acquisition and construction of major capital facilities, are comprised of the following individual issues:

|  | 2015          | 2014          |
|--|---------------|---------------|
| \$3,550,000 series 2006 revenue bonds due in annual installments of \$95,000 to \$245,000  |               |               |
| through May 2027; interest at 3.7%   | \$ 2,280,000  | \$ 2,445,000  |
| \$3,550,000 series 2007 revenue bonds due in annual installments of \$120,000 to \$250,000   |               |               |
| through May 2027; interest at 4.08%  | 2,445,000     | 2,600,000     |
| \$4,075,000 series 2009 revenue bonds due in<br>annual installments of \$135,000 to \$300,000<br>through May 2029; interest at 4.56% | 3,180,000     | 3,340,000     |
| \$21,370,000 series 2012 revenue and refunding   |               |               |
| bonds due in annual installments of \$955,000  |               |               |
| to \$2,035,000 through May 2028; interest at 2%  |               |               |
| to 5%  | 16,460,000    | 18,365,000    |
|  | \$ 24,365,000 | \$ 26,750,000 |

The District entered into a \$1,500,000 loan agreement with the Corporation for the Economic Development of Midlothian on July 24, 2009, which is forgivable under certain conditions. If these conditions are not met and maintained during a 20-year period, the remaining outstanding loan balance may be demanded and if not paid in full within ten days of the date of such demand will accrue interest at a rate of 4.5% per year. The Corporation for Economic Development of Midlothian agreed to make the 20-year forgivable loan to the District in order to construct a 25,000 sq. ft. classroom/workforce training facility on the Midlothian Navarro College Campus site.

### Notes to Financial Statements (continued)

### Note 7 - Long-Term Liabilities (continued)

| For the Year Ended |           | Revenue Bonds |          |           |       |            |
|--------------------|-----------|---------------|----------|-----------|-------|------------|
| August 31,         | Principal |               | Interest |           | Total |            |
| 2016               | ¢         | 0 460 000     | ¢        | 042 574   | ¢     | 2 402 574  |
| 2016               | \$        | 2,460,000     | \$       | 942,574   | \$    | 3,402,574  |
| 2017               |           | 2,560,000     |          | 843,632   |       | 3,403,632  |
| 2018               |           | 1,495,000     |          | 740,656   |       | 2,235,656  |
| 2019               |           | 1,540,000     |          | 696,976   |       | 2,236,976  |
| 2020               |           | 1,595,000     |          | 644,484   |       | 2,239,484  |
| 2021-2025          |           | 8,920,000     |          | 2,277,187 |       | 11,197,187 |
| 2026-2029          |           | 5,795,000     |          | 447,264   |       | 6,242,264  |
|                    |           |               |          |           |       |            |
|                    | \$        | 24,365,000    | \$       | 6,592,773 | \$    | 30,957,773 |

Debt service requirements to amortize revenue bonds payable as of August 31, 2015, are as follows:

The District has pledged certain future tuition and fees to repay \$24.4 million in revenue bonds issued from 2006 to 2012. Proceeds from the bonds provided financing for the construction of classroom buildings and dormitories. Annual principal and interest payments on the bonds are expected to require approximately 20% of the pledged tuition and fees. The total principal and interest remaining to be paid on the bonds is \$31.0 million. Principal and interest paid for the current year and total of pledged tuition and fees were \$3.4 million and \$12.6 million, respectively.

### **Note 8 - Capital Lease Obligations**

City of Midlothian, Texas (Ellis County) Combination Tax and Revenue Refunding Bonds (Navarro College District), Series 2014, were issued in December 2014 in the amount of \$3,530,000 to refund the City of Midlothian, Texas (Ellis County) Combination Tax and Revenue Bonds (Navarro College District), Series 2005 originally issued in the aggregate principal amount of \$4,750,000. The new bonds bear interest from 2.0% to 4.0% and are due in annual installments ranging from \$80,000 to \$315,000 through August 15, 2029. The new issue will reduce debt service payments for the District by \$360,311. The bonds are payable by the District pursuant to a lease agreement between the City of Midlothian, Texas and the District.

The District leases a building under a noncancelable capital lease agreement that expires in August 2029. Amortization of assets held under capital leases is included with depreciation expense. Assets under capital leases at August 31, 2015 consisted of the following:

| Building                       | \$ 4,651,416 |
|--------------------------------|--------------|
| Less: accumulated amortization | (819,375)    |
|                                | \$ 3.832.041 |

### Notes to Financial Statements (continued)

### Note 8 - Capital Lease Obligations (continued)

The future minimum lease obligations and the net present value of future minimum lease payments as of August 31, 2015 are as follows:

| Fiscal Year  |                |
|--|----------------|
| 2016   | \$ 291,675     |
| 2017   | 297,875        |
| 2018   | 298,875        |
| 2019   | 299,775        |
| 2020   | 305,575        |
| 2021-2025  | 1,563,325      |
| 2026-2029  | 1,281,369      |
| Total minimum lease payments   | 4,338,469      |
| Less amounts representing interest (at rates ranging from 4.0% to 4. | .6%) (888,469) |
|  |                |
| Present value of minimum capital lease payments                      | \$ 3,450,000   |

### Note 9 - Employees' Retirement Plan

*Plan Description.* The District participates in a cost-sharing multi-employer defined benefit pension that has a special funding situation. The plan is administered by the Teacher Retirement System of Texas (TRS). TRS's defined benefit pension plan is established and administered in accordance with the Texas Constitution, Article XVI, Section 67 and Texas Government Code, Title 8, Subtitle C. The pension trust fund is a qualified pension trust under Section 401(a) of the Internal Revenue Code. The Texas Legislature establishes benefits and contribution rates within the guidelines of the Texas Constitution. The pension's Board of Trustees does not have the authority to establish or amend benefit terms.

All employees of public, state-supported educational institutions in Texas who are employed for one-half or more of the standard work load and who are not exempted from membership under Texas Government Code, Title 8, Section 822.002 are covered by the system.

*Pension Plan Fiduciary Net Position*. Detailed information about the Teacher Retirement System's fiduciary net position is available in a separately-issued Comprehensive Annual Financial Report that includes financial statements and required supplementary information. That report may be obtained on the Internet at http://www.trs.state.tx.us/about/documents/cafr.pdf#CAFR; by writing to TRS at 1000 Red River Street, Austin, TX, 78701-2698; or by calling (512) 542-6592.

*Benefits Provided.* TRS provides service and disability retirement, as well as death and survivor benefits, to eligible employees (and their beneficiaries) of public and higher education in Texas. The pension formula is calculated using 2.3 percent (multiplier) times the average of the five highest annual creditable salaries times years of credited service to arrive at the annual standard annuity except for members who are grandfathered, the three highest annual salaries are used. The normal service retirement is at age 65 with 5 years of credited service or when the sum of the member's age and years of credited service equals 80or more years. Early retirement is at age 55 with 5 years of service credit or earlier than 55 with 30 years of service credit.

### Notes to Financial Statements (continued)

### Note 9 - Employees' Retirement Plan (continued)

*Benefits Provided (continued).* There are additional provisions for early retirement if the sum of the member's age and years of service credit total at least 80, but the member is less than age 60 or 62 depending on date of employment, or if the member was grandfathered in under a previous rule. There are no automatic postemployment benefit changes; including automatic COLAs. Ad hoc post-employment benefit changes, including ad hoc COLAs can be granted by the Texas Legislature as noted in the Plan description in above.

*Contributions*. Contribution requirements are established or amended pursuant to Article 16, section 67 of the Texas Constitution which requires the Texas legislature to establish a member contribution rate of not less than 6% of the member's annual compensation and a state contribution rate of not less than 6% and not more than 10% of the aggregate annual compensation paid to members of the system during the fiscal year. Texas Government Code section 821.006 prohibits benefit improvements, if as a result of the particular action, the time required to amortize TRS' unfunded actuarial liabilities would be increased to a period that exceeds 31 years, or, if the amortization period already exceeds 31 years, the period would be increased by such action.

Employee contribution rates are set in state statute, Texas Government Code 825.402. Senate Bill 1458 of the 83rd Texas Legislature amended Texas Government Code 825.402 for member contributions and established employee contribution rates for fiscal years 2014 thru 2017. The 83rd Texas Legislature, General Appropriations Act (GAA) established the employer contribution rates for fiscal years 2014 and 2015.

Contributors to the plan include members, employers and the State of Texas as the only non-employer contributing entity. The State contributes to the plan in accordance with state statutes and the General Appropriations Act (GAA). Contributions for all contributors were as follows:

|  | <b>Fiscal Year</b>        |      |  |
|--|---------------------------|------|--|
|  | <b>Contribution Rates</b> |      |  |
|  | 2014                      | 2015 |  |
| Member                                   | 6.4%                      | 6.7% |  |
| Employer                                 | 6.8%                      | 6.8% |  |
| Non-Employer Contributing Entity (State) | 6.8%                      | 6.8% |  |

|  | Measurement Year                      |         |                    |  |           |
|--|---------------------------------------|---------|--------------------|--|-----------|
|  | Contributions<br>Required and<br>Made |         | Pension<br>Expense | TRS<br>Contributions<br>Made During<br>Fiscal Year |           |
| Member (Employee)                        | \$                                    | 592,130 | -                  | \$   | 1,100,038 |
| District (Employer)                      |                                       | 636,733 | 620,085            |  | 656,368   |
| Non-employer contributing entity (State) |                                       | 466,440 | 455,292            |  | 460,088   |

## Notes to Financial Statements (continued)

### Note 9 - Employees' Retirement Plan (continued)

*Contributions (continued).* As the non-employer contributing entity for public education and junior colleges, the State of Texas contributes to the retirement system an amount equal to the current employer contribution rate times the aggregate annual compensation of all participating members of the pension trust fund during that fiscal year reduced by the amounts described below which are paid by the employers. Employers (public school, junior college, other entities or the State of Texas as the employer for senior universities and medical schools) are required to pay the employer contribution rate in the following instances:

- On the portion of the member's salary that exceeds the statutory minimum for members entitled to the statutory minimum under Section 21.402 of the Texas Education Code.
- During a new member's first 90 days of employment.
- When any part or all of an employee's salary is paid by federal funding sources, a privately sponsored source, from non-educational and general, or local funds.
- When the employing district is a public junior college or junior college district, the employer shall contribute to the retirement system an amount equal to 50% of the state contribution rate for certain instructional or administrative employees; and 100% of the state contribution rate for all other employees.

In addition to the employer contributions listed above, when employing a retiree of the Teacher Retirement System the employer shall pay both the member contribution and the state contribution as an employment after retirement surcharge.

Actuarial Assumptions. The total pension liability in the August 31, 2014 actuarial valuation was determined using the following actuarial assumptions:

| Valuation Date                                | August 31, 2014                   |
|---|-----------------------------------|
| Actuarial Cost Method                         | Individual Entry Age Normal       |
| Amortization Method                           | Level Percentage of Payroll, Open |
| Remaining Amortization Period                 | 30 years                          |
| Asset Valuation Method                        | 5 year Market Value               |
| Discount Rate                                 | 8.00%                             |
| Long-term expected Investment Rate of Return* | 8.00%                             |
| Salary Increases*                             | 4.25% to 7.25%                    |
| Weighted-Average at Valuation Date            | 5.55%                             |
| Payroll Growth Rate                           | 3.50%                             |

\*Includes Inflation of 3%

### Notes to Financial Statements (continued)

### Note 9 - Employees' Retirement Plan (continued)

Actuarial Assumptions (continued). The actuarial methods and assumptions are primarily based on a study of actual experience for the four year period ending August 31, 2010 and adopted on April 8, 2011. With the exception of the post-retirement mortality rates for healthy lives and a minor change to the expected retirement age for inactive vested members stemming from the actuarial audit performed in the Summer of 2014, the assumptions and methods are the same as used in the prior valuation. When the mortality assumptions were adopted in 2011 they contained a significant margin for possible future mortality improvement. As of the date of the valuation there has been a significant erosion of this margin to the point that the margin has been eliminated. Therefore, the post-retirement mortality rates for current and future retirees was decreased to add additional margin for future improvement in mortality in accordance with the Actuarial Standards of Practice No. 35.

*Discount Rate.* The discount rate used to measure the total pension liability was 8.0%. There was no change in the discount rate since the previous year. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers and the non-employer contributing entity are made at the statutorily required rates. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The long-term rate of return on pension plan investments is 8%. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

### Notes to Financial Statements (continued)

#### Note 9 - Employees' Retirement Plan - continued

*Discount Rate (continued).* Best estimates of geometric real rates of return for each major asset class included in the System's target asset allocation as of August 31, 2014 are summarized below:

| Asset Class                   | Target<br>Allocation | Real Return<br>Geometric Basis | Long-Term<br>Expected<br>Portfolio Real<br>Rate of Return * |
|-------------------------------|----------------------|--------------------------------|---|
|                               |                      |                                |   |
| Global Equity                 |                      |                                |   |
| U.S.                          | 18%                  | 7.0%                           | 1.4%  |
| Non-U.S. Developed            | 13%                  | 7.3%                           | 1.1%  |
| Emerging Markets              | 9%                   | 8.1%                           | 0.9%  |
| Directional Hedge Funds       | 4%                   | 5.4%                           | 0.2%  |
| Private Equity                | 13%                  | 9.2%                           | 1.4%  |
| Stable Value                  |                      |                                |   |
| U.S. Treasuries               | 11%                  | 2.9%                           | 0.3%  |
| Absolute Return               | 0%                   | 4.0%                           | 0.0%  |
| Stable Value Hedge Funds      | 4%                   | 5.2%                           | 0.2%  |
| Cash                          | 1%                   | 2.0%                           | 0.0%  |
| Real Return                   |                      |                                |   |
| Global Inflation Linked Bonds | 3%                   | 3.1%                           | 0.0%  |
| Real Assets                   | 16%                  | 7.3%                           | 1.5%  |
| Energy and Natural Resources  | 3%                   | 8.8%                           | 0.3%  |
| Commodities                   | 0%                   | 3.4%                           | 0.0%  |
| Risk Parity                   |                      |                                |   |
| Risk Parity                   | 5%                   | 8.9%                           | 0.4%  |
| Alpha                         |                      |                                | 1.0%  |
| Total                         | 100%                 |                                | 8.7%  |

\* The Expected Contributions to Returns incorporates the volatility drag resulting from the conversion between Arithmetic and Geometric mean returns.

*Discount Rate Sensitivity Analysis.* The following schedule shows the impact of the Net Pension Liability if the discount rate used was 1% less than and 1% greater than the discount rate that was used (8%) in measuring the 2014 Net Pension Liability.

|  | Current      |               |             |  |
|--|--------------|---------------|-------------|--|
|  | 1% Decrease  | Discount Rate | 1% Increase |  |
|  | 7%           | 8%            | 9%          |  |
| District's proportional share of the net pension liability | \$11,987,750 | \$6,708,538   | \$2,760,670 |  |

### Notes to Financial Statements (continued)

### Note 9 - Employees' Retirement Plan - continued

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions. At August 31, 2015, the District reported a liability of \$6,708,538 for its proportionate share of the TRS's net pension liability. This liability reflects a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

| District's proportional share of the net pension         |                  |
|--|------------------|
| liability  | \$<br>6,708,538  |
| State's proportionate share of the net pension liability |                  |
| asociated with the District                              | 4,924,836        |
| Total  | \$<br>11,633,374 |

The net pension liability was measured as of August 31, 2014 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The employer's proportion of the net pension liability was based on the employer's contributions to the pension plan relative to the contributions of all employers to the plan for the period September 1, 2013 thru August 31, 2014.

At August 31, 2014 the employer's proportion of the collective net pension liability was 0.0251149%. Since this is the first year of implementation, the District does not have the proportion measured as of August 31, 2013. The notes to the financial statements for August 31, 2014 for TRS stated that the change in proportion was immaterial, and, therefore disregarded this year.

There were no changes of assumptions or other inputs that affected measurement of the total pension liability during the measurement period.

There were no changes of benefit terms that affected measurement of the total pension liability during the measurement period.

There was a change in employer contribution requirements that occurred after the measurement date of the net pension liability and the employer's reporting date. A 1.5% contribution for employers not paying Old Age Survivor and Disability Insurance (OASDI) on certain employees went into law effective September 1, 2014. The amount of the expected resultant change in the employer's proportion cannot be determined at this time.

For the year ended August 31, 2014, the District recognized pension expense of \$620,085 as well as revenue of \$455,292 representing pension expense incurred by the State on behalf of the District.

#### Notes to Financial Statements (continued)

#### Note 9 - Employees' Retirement Plan - continued

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (continued). At August 31, 2014, the District reported its proportionate share of the TRS' deferred outflows and deferred inflows of resources related to pensions from the following sources:

|  | Ou | Deferred<br>utflows of<br>esources | Deferred<br>Inflows of<br>Resources |
|--|----|------------------------------------|-------------------------------------|
| Differences between expected and actual experience   | \$ | 103,750                            | \$                                  |
| Changes of assumptions   |    | 436,062                            | -                                   |
| Net difference between projected and actual earnings on pension plan investments                                 |    | -                                  | 2,050,403                           |
| Changes in proportion and differences between District<br>contributions and proportionate share of contributions |    | -                                  | 1,758                               |
| District contributions subsequent to the measurement date  |    | 656,368                            | -                                   |
| Total  | \$ | 1,196,180                          | \$ 2,052,161                        |

The \$656,368 reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended August 31, 2016. The net amounts of the employer's balances of deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

| Year ended |        |           |  |
|------------|--------|-----------|--|
| August 31, | Amount |           |  |
| 2016       | \$     | (422,029) |  |
| 2017       |        | (422,029) |  |
| 2018       |        | (422,029) |  |
| 2019       |        | (422,028) |  |
| 2020       |        | 90,572    |  |
| 2021       |        | 85,194    |  |

*Optional Retirement Program.* The state has also established an optional retirement program for institutions of higher education. Participation in the optional retirement program (ORP) is in lieu of participation in the Teacher Retirement System of Texas. The optional retirement program provides for the purchase of annuity contracts. The percentages of participant salaries currently contributed by the state and each participant are 6.6% and 6.65%, respectively. The District supplements an additional 1.9%. Since these are individual annuity contracts, the state and the District have no additional or unfunded liability for this program.

### Notes to Financial Statements (continued)

### Note 9 - Employees' Retirement Plan – continued

*Actual Funding*. Contribution rates as a percentage of compensation and contributions made for TRS and ORP for 2013, 2014, and 2015 are shown in the table below.

|      | Member (TRS/ORP) |              | State (TRS/ORP) |              |
|------|------------------|--------------|-----------------|--------------|
| Year | Rate             | Amount       | Rate            | Amount       |
| 2015 | 6.7%/6.65%       | \$ 1,381,145 | 6.8%/6.6%       | \$ 1,430,704 |
| 2014 | 6.4%/6.65%       | 1,312,808    | 6.8%/6.6%       | 1,378,111    |
| 2013 | 6.4%/6.65%       | 1,329,642    | 6.4%/6%         | 1,104,377    |

State contributions to ORP made on behalf of the District are reported as revenues and expenses in the accompanying financial statements.

The total payroll for all District employees was \$25,286,729 and \$25,588,991 for the years ended August 31, 2015 and 2014, respectively. The total payroll of employees covered by TRS was \$16,418,480 and \$16,125,155, and the total payroll of employees covered by ORP was \$4,259,192 and \$4,222,535 for the years ended August 31, 2015 and 2014, respectively.

### **Note 10 - Compensated Absences**

Full-time employees earn vacation at 6.67 hours per month. The District's policy is that any employee may carry accrued vacation forward from one fiscal year to another fiscal year with a maximum number of paid hours upon termination of 160. The District recognized an accrued liability for the unpaid vacation of \$514,966 and \$499,207 at August 31, 2015 and 2014, respectively. Sick leave, which can be accumulated up to 480 hours, is earned at the rate of 8 hours per month. Unused sick leave will be compensated at termination of employment based upon the following years of service to the District:

| Full Years of Service | Vesting % |
|-----------------------|-----------|
| 1 - 5 years           | 0%        |
| 6 years               | 20%       |
| 7 years               | 40%       |
| 8 years               | 60%       |
| 9 years               | 80%       |
| 10 years              | 100%      |

The District recognized an accrued liability for the unpaid sick leave of \$1,935,148 and \$1,913,719 at August 31, 2015 and 2014, respectively. The District recognized an accrued liability for unpaid compensatory time of \$56,070 and \$55,576 at August 31, 2015 and 2014, respectively.

### Notes to Financial Statements (continued)

### Note 11 - Risk Management

### Workers' Compensation Aggregate Deductible

During the year ended August 31, 2015, the District met its statutory workers' compensation obligations through participation in the TASB Risk Management Fund (the Fund). The Fund was created and is operated under the provisions of the Interlocal Cooperation Act, Chapter 791 of the Texas Government Code. The Fund's Workers Compensation Program is authorized by Chapter 504, Texas Labor Code. All members participating in the Fund execute Interlocal Agreements that define the responsibilities of the parties. The Fund provides statutory workers' compensation benefits to its members' injured employees.

The District participates in the Fund's reimbursable aggregate deductible program. As such, the member is responsible for a certain amount of claims liability as outlined on the member's Contribution and Coverage Summary document. After the member's deductible has been met, the Fund is responsible for additional claims liability.

The Fund and its members are protected against higher than expected claims costs through the purchase of stop loss coverage for any claim in excess of the Fund's self-insured retention of \$1.5 million. The Fund uses the services of an independent actuary to determine reserve adequacy and fully funds those reserves. As of August 31, 2014, the Fund carries a discounted reserve of \$56,905,750 for future development on reported claims and claims that have been incurred but not yet reported. For the year-ended August 31, 2015, the Fund anticipates no additional liability to members beyond their contractual obligations for payment of contributions and reimbursable aggregate deductibles.

The Fund engages the services of independent auditors to conduct a financial audit after the close of each year on August 31. The audit is accepted by the Fund's Board of Trustees in February of the following year. The Fund's audited financial statements as of August 31, 2014, are available on the TASB Risk Management Fund website and have been filed with the Texas Department of Insurance in Austin.

### Notes to Financial Statements (continued)

### Note 11 - Risk Management – continued

### Auto, Liability, and Property Programs

During the year ended August 31, 2015, the District participated in the following TASB Risk Management Fund (the Fund) programs: Auto Liability, Auto Physical Damage, General Liability, Legal Liability, and Property.

The Fund was created and is operated under the provision of the Interlocal Cooperation Act, Chapter 791 of the Texas Government Code. All members participating in the Fund execute Interlocal Agreements that define the responsibilities of the parties.

The Fund purchases stop-loss coverage for protection against catastrophic and larger than anticipated claims for its Auto, Liability and Property programs. The terms and limits of the stop-loss program vary by line of coverage. The Fund uses the services of an independent actuary to determine the adequacy of reserves and fully funds those reserves. For the year ended August 31, 2015, the Fund anticipates that the District has no additional liability beyond the contractual obligations for payment of contributions.

The Fund engages the services of an independent auditor to conduct a financial audit after the close of each year on August 31. The audit is accepted by the Fund's Board of Trustees in February of the following year. The Fund's audited financial statements as of August 31, 2014, are available on the TASB Risk Management Fund website and have been filed with the Texas Department of Insurance in Austin.

### Unemployment Compensation Pool

During the year ended August 31, 2015, the District provided unemployment compensation coverage to its employees through participation in the TASB Risk Management Fund (the Fund). The Fund was created and is operated under the provisions of the Interlocal Cooperation Act, Chapter 791 of the Texas Government Code. The Fund's Unemployment Compensation Program is authorized by Section 22.005 of the Texas Education Code and Chapter 172 of the Texas Local Government Code. All members participating in the Fund execute Interlocal Agreements that define the responsibilities of the parties.

The Fund meets its quarterly obligation to the Texas Workforce Commission. Expenses are accrued monthly until the quarterly payment has been made. Expenses can be reasonably estimated; therefore there is no need for specific or aggregate stop loss coverage for the Unemployment Compensation pool. For the year ended August 31, 2015, the Fund anticipates that the District has no additional liability beyond the contractual obligation for payment of contribution.

The Fund engages the services of an independent auditor to conduct a financial audit after the close of each year on August 31. The audit is accepted by the Fund's Board of Trustees in February of the following year. The Fund's audited financial statements as of August 31, 2014, are available on the TASB Risk Management Fund website and have been filed with the Texas Department of Insurance in Austin.

### Notes to Financial Statements (continued)

### Note 12 - Post-Retirement Health Care and Life Insurance Benefits

*Plan Description.* The District contributes to the State Retiree Health Plan (SRHP), a cost-sharing, multiple-employer, defined benefit postemployment healthcare plan through the Group Benefits Program administered by the Employees Retirement System of Texas (ERS). SRHP provides medical benefits to retired employees of participating universities, community colleges and state agencies in accordance with Chapter 1551, Texas Insurance Code. Benefit and contribution provisions of the SRHP are authorized by state law and may be amended by the Texas Legislature. ERS issues a publicly available financial report that includes financial statements and required supplementary information for SRHP. That report may be obtained from ERS via their website at <u>www.ers.state.tx.us</u>.

*Funding Policy.* Section 1551.055 of Chapter 1551, Texas Insurance Code provides that contribution requirements of the employer and retirees are established and may be amended by the ERS board of trustees. Retirees pay any premium over and above the employer contribution.

The employer's share of the cost of retiree healthcare coverage above the cost charged using a blended rate is known as the implicit rate subsidy. It is measured as the difference between the claims costs for the retirees and the amounts contributed by the retirees determined on a pay-as-you-go basis. State contributions to SRHP made on behalf of the District for the years ended August 31, 2015, 2014 and 2013 were \$314,865, \$553,816, and \$490,784, respectively, and are reported as revenues and expenses in the accompanying financial statements. The District's contributions to SRHP for the years ended August 31, 2015, 2014, and 2013 were \$379,584, \$68,647, and \$54,574, respectively, which equaled the required contributions each year.

### Notes to Financial Statements (continued)

#### Note 13 - Voluntary Contributory Pension Plan

The District has a contributory, defined contribution, money-purchase pension plan which is administered by the trust department at a local bank. Any employee who has completed one year of service, has attained age 21, and is actively employed on the last day of the plan year is eligible to participate. In order to participate, the employee must agree to contribute 5% of total compensation to the plan. The District then contributes 8% of total compensation to the plan. The employee is 100% vested in their contributions to the plan. Employer contributions to the plan are vested at 20% after one year of service, and then at the rate of 20% per year of service. District contributions were \$1,011,786 and \$991,673 in 2015 and 2014, respectively. Participant contributions were \$623,368 and \$619,798 in 2015 and 2014, respectively.

### Note 14 - Ad Valorem Property Taxes

The District's ad valorem property tax is levied each October 1 on the assessed value listed as of the prior January 1 for all real, business and personal property located in the District as follows:

|  | 2015             | 2014             |
|--|------------------|------------------|
| Assessed valuation of the District     | \$ 3,083,281,070 | \$ 2,903,869,194 |
| Less: Abatements                       | 43,468,752       | 21,583,189       |
| Less: Exemptions                       | 122,274,845      | 116,588,253      |
| Net assessed valuation of the District | \$ 2,917,537,473 | \$ 2,765,697,752 |

Tax rates authorized and assessed during fiscal year 2015 are as follows:

|                              | Current    | Debt       |            |
|------------------------------|------------|------------|------------|
|                              | Operations | Service    | Total      |
| Tax rate per \$100 valuation |            |            |            |
| for authorized               | \$0.500000 | \$0.500000 | \$1.000000 |
| Tax rate per \$100 valuation |            |            |            |
| for assessed                 | 0.120200   | 0.000000   | 0.120200   |

Tax rates authorized and assessed during fiscal year 2014 are as follows:

|                              | Current     | Debt        |             |
|------------------------------|-------------|-------------|-------------|
|                              | Operations  | Service     | Total       |
| Tax rate per \$100 valuation |             |             |             |
| for authorized               | \$ 0.500000 | \$ 0.500000 | \$ 1.000000 |
| Tax rate per \$100 valuation |             |             |             |
| for assessed                 | 0.120200    | 0.000000    | 0.120200    |

#### Notes to Financial Statements (continued)

#### Note 14 - Ad Valorem Property Taxes - continued

Taxes levied for the year ended August 31, 2015 are \$3,504,463. Taxes are due on receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed. Tax collections for the year ended August 31, 2015 are as follows:

|                                  | Current<br>Operations | Debt<br>Service | Total        |  |  |
|----------------------------------|-----------------------|-----------------|--------------|--|--|
| Current taxes collected          | \$ 3,422,644          | \$-             | \$ 3,422,644 |  |  |
| Delinquent taxes collected       | 69,300                | -               | 69,300       |  |  |
| Penalties and interest collected | 77,622                |                 | 77,622       |  |  |
| Total collections                | \$ 3,569,566          | \$ -            | \$ 3,569,566 |  |  |

Taxes levied for the year ended August 31, 2014 are \$3,320,291. Taxes are due on receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed. Tax collections for the year ended August 31, 2014 are as follows:

|                                  | Current<br>Operations | Debt<br>Service | Total        |
|----------------------------------|-----------------------|-----------------|--------------|
| Current taxes collected          | \$ 3,241,206          | \$-             | \$ 3,241,206 |
| Delinquent taxes collected       | 90,307                | -               | 90,307       |
| Penalties and interest collected | 58,949                |                 | 58,949       |
|                                  |                       |                 |              |
| Total collections                | \$ 3,390,462          | \$ -            | \$ 3,390,462 |

Current tax collections for the years ended August 31, 2015 and 2014 were 97.67% and 97.62%, respectively, of the current tax levy. An allowance for uncollectible taxes is based upon the historical experience in collecting property taxes.

#### Note 15 - Budgets

Each community college district in Texas is required by law to prepare an annual operating budget of anticipated revenues and expenditures for the fiscal year beginning September 1. The budget, which is prepared on the accrual basis of accounting, is adopted by the District's Board of Trustees. A copy of the approved budget and subsequent amendments must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library, and Governor's Office of Budget and Planning by December 1.

#### Note 16 - Income Taxes

The District is exempt from income taxes under Internal Revenue Code Section 115, although unrelated business income may be subject to income taxes under Internal Revenue Code Section 511(a)(2)(B). The District had no unrelated business income tax liability for 2015 or 2014.

The Foundation is an organization generally exempt from federal income taxes under Internal Revenue Code Section 501(c)(3).

#### Notes to Financial Statements (continued)

#### Note 17 - Contingencies

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal and state governments. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the District expects any such amounts to be immaterial.

#### Note 18 - Grants and Contracts

Contract and grant revenues are recognized in the accompanying Statements of Revenues, Expenses, and Changes in Net Position. For contract and grant awards, funds expended but not collected are reported as accounts receivable in the accompanying Statements of Net Position. Contract and grant awards that are not yet funded and for which the District has not yet performed services are not included in the financial statements.

#### **Note 19 - Business Concentrations**

The District generally serves a limited geographic area in Central Texas; consequently, it is impacted by the general economy of the area. Also, the District receives a substantial portion of its funding from federal and state sources; consequently, the District is dependent upon continued funding from these sources.

#### Note 20 - Transactions with Component Unit

The District received contributions from the Foundation for the years ended August 31, 2015 and 2014 in the amount of \$5,973 and \$3,909, respectively. As discussed in Note 1, the Foundation expended \$262,885 and \$375,434 for the years ended August 31, 2015 and 2014, respectively, directly to the District or to the District on behalf of students for scholarships. The District received contributed other real estate improvements and equipment of \$585,587 from the Foundation in 2015.

#### Note 21 - Authoritative Pronouncements Not Yet Adopted

GASB Statement No. 72, *Fair Value Measurement and application*. The requirements of this statement will provide guidance for determining a fair value measurement for financial reporting purposes. Implementation of this statement is planned for fiscal year 2016.

GASB Statement No. 73, Accounting and Financial Reporting for Pensions and related assets that are not within the scope of GASB Statement 68, and amendments to certain provisions of GASB Statement 67 and 68. This statement was issued for implementation in fiscal year 2016.

GASB Statement No. 76, *The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments*. The requirements of this statement improve financial reporting and as a result, governments will apply financial reporting guidance with less variation, which will improve the usefulness of financial statement information for making decisions and assessing accountability and enhance the comparability of financial statement information among governments. Implementation of this statement is planned for fiscal year 2016.

#### Notes to Financial Statements (continued)

#### **Note 22 - Prior Period Restatement**

In the year of implementation of GASB Statement 68, as amended by GASB Statement 71, a restatement to beginning net position was required for the recording of the beginning net pension liability and for the recording of deferred outflows of resources for contributions made subsequent to the measurement date of the beginning net pension liability and the beginning of the reporting entity's fiscal year.

GASBS No. 68 states that "if restatement of all prior period presented is not practical, the cumulative effect of applying this Statement, if any, should be reported as a restatement of beginning net position for the earliest period restated and the reason for not restating prior periods presented should be explained." Since community colleges do not have all of the audited beginning balances for deferred inflows of resources and deferred outflows of resources related to pensions required to properly restate fiscal year 2014 financial statements, the restatement will be made directly to the beginning net position in the fiscal year 2015 financial statements as a cumulative effect of a change in accounting principle.

Beginning net position as of September 1, 2014, has been restated for the implementation of GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, as amended by GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date*.

The effects of these prior period restatements as of September 1, 2014, are described further below.

|  | September 1, 2014 |             |  |  |
|--|-------------------|-------------|--|--|
| Total Net Position, as originally stated | \$                | 47,837,791  |  |  |
| Effects of prior period adjustments:     |                   |             |  |  |
| Deferred outflows of resources           |                   | 636,733     |  |  |
| Net pension liability                    |                   | (8,237,535) |  |  |
| Total Net Position, as restated          | \$                | 40,236,989  |  |  |

#### Note 23 - Subsequent Events

The District has evaluated subsequent events from the date of the statements of net position through December 14, 2015, the date on which the financial statements were available to be issued, and has determined that there are no other items to disclose.



## **REQUIRED SUPPLEMENTARY INFORMATION**

## Schedule of District's Share of Net Pension Liability

## Year Ended August 31, 2015

## **Teacher Retirement System of Texas**

| District's proportion of the net pension liability   |    | 0.025%     |
|--|----|------------|
| District's proportionate share of the net pension liability  | \$ | 6,708,538  |
| State's proportionate share of the net pension liability associated with the District                      | _  | 4,924,836  |
| Total  | \$ | 11,633,374 |
|  |    |            |
| District's covered-employee payroll (for Measurement Year)   | \$ | 16,418,480 |
| District's proportionate share of the net pension liability as a percentage of it's                        |    |            |
| covered-employee payroll   |    | 40.9%      |
| Plan fiduciary net position as a percentage of the total pension liability*                                |    | 83.25%     |
| Plan's net pension liability as a percentage of covered-employee payroll*                                  |    | 72.89%     |
| The amounts presented for each Plan year which ends the preceding August 31 of the District's fiscal year. |    |            |
| Net pension liability is calculated using an new methodology and will be presented                         |    |            |

prospectively in accordance with GASB 68.

Note: Ten years of data should be presented in this schedule but data was unavailable prior to 2014.

\* Per TRS' CAFR

#### **Schedule of District Contributions**

## Year Ended August 31, 2015

#### **Teachers Retirement System of Texas**

|   |      | 2015      | 2014 |            |  |
|---|------|-----------|------|------------|--|
| Contractually required contributions                                | \$   | 656,368   | \$   | 636,733    |  |
| Contributions in relation to the contractual required contributions |      | 656,368   |      | 636,733    |  |
| Contribution deficiency (excess)                                    | \$   | -         | \$   | -          |  |
| District's covered employee payroll                                 | \$ 1 | 6,418,480 | \$   | 16,125,155 |  |
| Contributions as a percentage of covered employee payroll           |      | 4.00%     |      | 3.95%      |  |

Note: The amounts presented above are as of the District's most recent fiscal year end. This scheudule is intendend to show information for ten years. Additional years will be displayed as they become available.

#### Notes to Required Supplementary Information

#### Year Ended August 31, 2015

#### Notes to Required Supplementary Information

*Changes in Assumptions.* Modifications to the actuarial methods and assumptions are based on a study of actual experience as adopted on April 8, 2011. The assumptions and methods used in the current valuation are the same except for the following modifications:

- Small reductions in the rates of retirements at most age and service combinations.
- Decrease in the post-retirement rates of mortality for both males and females.
- The salary increase assumption in the first year of employment was reduced.
- The method for determining the actuarial value of assets was modified to a method that sets the actuarial value of assets as the expected actuarial value of assets plus 20% of the difference between the actual market value of the assets and the expected actuarial value of assets.

Amounts reported for 2014 reflect the adoption of a new mortality assumption that the average life expectancy for members over 65 years of age will increase by roughly nine months over the next four years.

SUPPLEMENTARY INFORMATION

## Schedule of Operating Revenues (Schedule A)

#### Year Ended August 31, 2015 (With Totals for the Year Ended August 31, 2014)

|  |   |            | Total<br>Educational | Auxiliary    | Т             | otal          |  |
|--|---|------------|----------------------|--------------|---------------|---------------|--|
|  | Unrestricted                            | Restricted | Activities           | Enterprises  | 2015          | 2014          |  |
| Tuition and fees:                            | Onrestricted                            | Restricted | Activities           | Enterprises  | 2015          | 2014          |  |
| State funded credit courses:                 |   |            |                      |              |               |               |  |
| In-district resident tuition                 | \$ 1,271,966                            | \$ -       | \$ 1,271,966         | \$ -         | \$ 1,271,966  | \$ 1,355,919  |  |
| Out-of-district resident tuition             | 6,465,982                               | ÷ -        | 6,465,982            | ÷ _          | 6,465,982     | 6,155,738     |  |
| Non-resident tuition                         | 647,025                                 | -          | 647,025              | -            | 647,025       | 717,802       |  |
| TPEG - credit (set aside)                    | 475,112                                 | _          | 475,112              | -            | 475,112       | 461,744       |  |
| State funded continuing education            | 448,344                                 | _          | 448,344              | -            | 448,344       | 399,402       |  |
| TPEG - non-credit (set aside)                | 26,292                                  | _          | 26,292               | -            | 26,292        | 23,201        |  |
| Non-state funded educational programs        | 2,726                                   | _          | 2,726                | -            | 2,726         | 17,298        |  |
| Total tuition                                | 9,337,447                               |            | 9,337,447            |              | 9,337,447     | 9,131,104     |  |
|  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |            | 7,557,447            |              | ),557,447     | 9,151,104     |  |
| Fees:  |   |            |                      |              |               |               |  |
| Building use fees                            | 4,203,104                               | -          | 4,203,104            | -            | 4,203,104     | 3,753,843     |  |
| Student services fees                        | 2,199,812                               | -          | 2,199,812            | -            | 2,199,812     | 986,917       |  |
| Laboratory fees                              | 404,582                                 | -          | 404,582              | -            | 404,582       | 424,401       |  |
| Out-of-district fees                         | 5,564,752                               | -          | 5,564,752            | -            | 5,564,752     | 5,344,521     |  |
| Other fees                                   | 228,081                                 | -          | 228,081              | -            | 228,081       | 194,413       |  |
| Total fees                                   | 12,600,331                              |            | 12,600,331           |              | 12,600,331    | 10,704,095    |  |
| Scholarship allowances and discounts:        |   |            |                      |              |               |               |  |
| Scholarship allowance                        | (3,934,781)                             |            | (3,934,781)          |              | (3,934,781)   | (5,005,815)   |  |
| TPEG awards                                  | (467,571)                               | _          | (467,571)            | _            | (467,571)     | (799,596)     |  |
| Total scholarship allowances                 | (4,402,352)                             |            | (4,402,352)          |              | (4,402,352)   | (5,805,411)   |  |
| i otal scholarship allowances                | (4,402,332)                             |            | (4,402,332)          |              | (4,402,352)   | (5,605,411)   |  |
| Total net tuition and fees                   | 17,535,426                              |            | 17,535,426           |              | 17,535,426    | 14,029,788    |  |
| Additional operating revenues:               |   |            |                      |              |               |               |  |
| Sales and services of educational activities | 474,901                                 | -          | 474,901              | -            | 474,901       | 521,857       |  |
| Other operating revenues                     | 243,507                                 | -          | 243,507              | -            | 243,507       | 155,344       |  |
| Total additional operating revenues          | 718,408                                 |            | 718,408              |              | 718,408       | 677,201       |  |
| Aunilians automaioaas                        |   |            |                      |              |               |               |  |
| Auxiliary enterprises:<br>Bookstore          |   |            |                      | 4,873,488    | 4,873,488     | 5,402,823     |  |
|  | -                                       | -          | -                    |              |               |               |  |
| less discounts                               | -                                       | -          | -                    | (1,018,830)  | (1,018,830)   | (1,368,418)   |  |
| Dining services                              | -                                       | -          | -                    | 2,148,084    | 2,148,084     | 2,643,555     |  |
| less discounts                               | -                                       | -          | -                    | (452,813)    | (452,813)     | (622,008)     |  |
| Housing                                      | -                                       | -          | -                    | 1,990,006    | 1,990,006     | 2,149,061     |  |
| less discounts                               | -                                       | -          | -                    | (415,079)    | (415,079)     | (497,607)     |  |
| Athletic sales and student programs          | -                                       | -          | -                    | 14,392       | 14,392        | 10,302        |  |
| Gift shop                                    | -                                       | -          | -                    | 11,421       | 11,421        | 12,320        |  |
| Other auxiliary enterprises                  |   | -          | -                    | 36,128       | 36,128        | 48,996        |  |
| Total net auxiliary enterprises              |   |            |                      | 7,186,797    | 7,186,797     | 7,779,024     |  |
| Total operating revenues                     | \$ 18,253,834                           | \$ -       | \$ 18,253,834        | \$ 7,186,797 | \$ 25,440,631 | \$ 22,486,013 |  |

In accordance with Education Code 56.033, \$501,404 and \$484,945 of tuition was set aside for Texas Public Education Grants (TPEG) for the years ended August 31, 2015 and 2014, respectively.

## Schedule of Operating Expenses by Object (Schedule B)

## Year Ended August 31, 2015 (With Totals for the Year Ended August 31, 2014)

|  |              | Operating   |             |              |              |               |  |
|--|--------------|-------------|-------------|--------------|--------------|---------------|--|
|  | Salaries     |             | nefits      | Other        | Total        |               |  |
|  | and Wages    | State       | Local       | Expenses     | 2015         | 2014          |  |
|  |              |             |             |              |              |               |  |
| Unrestricted - educational activities: |              |             |             |              |              |               |  |
| Instruction                            | \$13,241,973 | \$ -        | \$2,999,988 | \$ 1,204,929 | \$17,446,890 | \$17,683,976  |  |
| Public service                         | 31,460       | -           | 7,124       | 5,377        | 43,961       | 47,011        |  |
| Academic support                       | 2,343,436    | -           | 530,335     | 423,781      | 3,297,552    | 3,806,222     |  |
| Student services                       | 2,191,393    | -           | 496,178     | 806,531      | 3,494,102    | 3,569,185     |  |
| Institutional support                  | 3,135,273    | -           | 710,677     | 2,988,875    | 6,834,825    | 6,764,096     |  |
| Operation and                          |              |             |             |              |              |               |  |
| maintenance of plant                   | 757,702      |             | 171,652     | 2,859,360    | 3,788,714    | 3,700,636     |  |
| Total unrestricted                     |              |             |             |              |              |               |  |
| educational activities                 | 21,701,237   |             | 4,915,954   | 8,288,853    | 34,906,044   | 35,571,126    |  |
| Restricted - educational activities:   |              |             |             |              |              |               |  |
| Instruction                            | 1,033,298    | 898,945     | 131,035     | 1,858,436    | 3,921,714    | 2,529,696     |  |
| Public service                         | 146,023      | 2,251       | 40,340      | 46.613       | 235,227      | 228,796       |  |
| Academic support                       |              | 178,370     | -           | -            | 178,370      | 166,189       |  |
| Student services                       | 354,000      | 158,342     | 80,868      | 157,711      | 750,921      | 791,188       |  |
| Institutional support                  | 12,601       | 200,165     | 2,402       | 51,175       | 266,343      | 234,035       |  |
| Operation and                          | ,            | ,           | _,          |              | ,            | ,             |  |
| maintenance of plant                   | -            | 51,636      | -           | -            | 51,636       | 48,110        |  |
| Scholarships and                       |              |             |             |              |              |               |  |
| fellowships                            | -            | -           | -           | 15,670,742   | 15,670,742   | 16,571,886    |  |
| Total restricted                       |              |             |             |              |              |               |  |
| educational activities                 | 1,545,922    | 1,489,709   | 254,645     | 17,784,677   | 21,074,953   | 20,569,900    |  |
| Total educational activities           | 23,247,159   | 1,489,709   | 5,170,599   | 26,073,530   | 55,980,997   | 56,141,026    |  |
| Auxiliary enterprises                  | 2,039,570    |             | 472,910     | 8,096,722    | 10,609,202   | 11,825,269    |  |
| Depreciation expense:                  |              |             |             |              |              |               |  |
| Buildings and other improvements       | _            | _           | _           | 1,601,368    | 1,601,368    | 1,587,351     |  |
| Equipment and furniture                | _            | _           | _           | 475,851      | 475,851      | 349,666       |  |
| Library books                          | -            | _           | -           | 65,000       | 65,000       | 60,876        |  |
| Total depreciation expense             |              |             |             | 2,142,219    | 2,142,219    | 1,997,893     |  |
| Total operating expenses               | \$25,286,729 | \$1,489,709 | \$5,643,509 | \$36,312,471 | \$68,732,418 | \$ 69,964,188 |  |

# Schedule of Nonoperating Revenues and Expenses (Schedule C)

## Year Ended August 31, 2015 (With Totals for the Year Ended August 31, 2014)

|                                  | Auxiliary     |               |             | Total         |               |  |  |
|----------------------------------|---------------|---------------|-------------|---------------|---------------|--|--|
|                                  | Unrestricted  | Restricted    | Enterprises | 2015          | 2014          |  |  |
| Nonoperating revenues:           |               |               |             |               |               |  |  |
| State appropriations:            |               |               |             |               |               |  |  |
| Education and general state      |               |               |             |               |               |  |  |
| support                          | \$ 16,262,313 | \$ -          | \$ -        | \$ 16,262,313 | \$ 16,319,691 |  |  |
| State group insurance            | -             | 1,489,709     | -           | 1,489,709     | 1,387,971     |  |  |
| State retirement matching        |               | 580,857       |             | 580,857       | 580,435       |  |  |
| Total state appropriations       | 16,262,313    | 2,070,566     |             | 18,332,879    | 18,288,097    |  |  |
| Maintenance ad valorem taxes     | 3,533,309     | -             | -           | 3,533,309     | 3,359,627     |  |  |
| Federal grants and contracts     | -             | 22,684,063    | -           | 22,684,063    | 22,588,765    |  |  |
| State grants and contracts       | -             | 2,352,975     | -           | 2,352,975     | 2,083,489     |  |  |
| Local grants and contracts       | -             | 76,322        | -           | 76,322        | 94,685        |  |  |
| Investment income                | 79,767        | 6,013         | 7,489       | 93,269        | 129,125       |  |  |
| Gifts and donations              | -             | 867,114       | -           | 867,114       | 1,414,538     |  |  |
| Other nonoperating revenues      | 823,651       |               |             | 823,651       | 363,081       |  |  |
| Total nonoperating revenues      | 20,699,040    | 28,057,053    | 7,489       | 48,763,582    | 48,321,407    |  |  |
| Nonoperating expenses:           |               |               |             |               |               |  |  |
| Interest on capital related debt | 1,074,176     | -             | -           | 1,074,176     | 1,234,432     |  |  |
| Other nonoperating expenses      | 9,702         |               |             | 9,702         | 13,933        |  |  |
| Total nonoperating expenses      | 1,083,878     |               |             | 1,083,878     | 1,248,365     |  |  |
| Net nonoperating revenues        | \$ 19,615,162 | \$ 28,057,053 | \$ 7,489    | \$ 47,679,704 | \$ 47,073,042 |  |  |

# Schedule of Net Position by Source and Availability (Schedule D)

## Year Ended August 31, 2015

|                                 |    |              |    |             |        |           |                   | Available for |    |           |    |            |
|---------------------------------|----|--------------|----|-------------|--------|-----------|-------------------|---------------|----|-----------|----|------------|
| Detail by Source                |    |              |    |             |        |           | Current Operation |               |    |           |    |            |
|                                 |    |              |    |             | Net Ir | vestment  |                   |               |    |           |    |            |
|                                 |    |              | Re | estricted - |        | in        |                   |               |    |           |    |            |
|                                 | U  | Inrestricted | Ex | xpendable   | Capit  | al Assets |                   | Total         |    | Yes       |    | No         |
| Current:                        |    |              |    |             |        |           |                   |               |    |           |    |            |
| Unrestricted                    | \$ | 1,291,792    | \$ | -           | \$     | -         | \$                | 1,291,792     | \$ | 1,291,792 | \$ | -          |
| Auxiliary                       |    | 3,332,030    |    | -           |        | -         |                   | 3,332,030     |    | 3,332,030 |    | -          |
| Scholarships and                |    | , ,          |    |             |        |           |                   | , ,           |    |           |    |            |
| fellowships                     |    | -            |    | 2,057,681   |        | -         |                   | 2,057,681     |    | -         |    | 2,057,681  |
| Plant:                          |    |              |    |             |        |           |                   |               |    |           |    |            |
| Debt service                    |    | -            |    | 389,405     |        | -         |                   | 389,405       |    | -         |    | 389,405    |
| Investment in plant             |    | -            |    | -           | 37     | ,553,998  |                   | 37,553,998    |    | -         |    | 37,553,998 |
|                                 |    |              |    |             |        |           |                   |               |    |           |    |            |
| Total net position,             |    |              |    |             |        |           |                   |               |    |           |    |            |
| August 31, 2015                 |    | 4,623,822    |    | 2,447,086   | 37     | ,553,998  |                   | 44,624,906    |    | 4,623,822 |    | 40,001,084 |
| Tetel act a citien              |    |              |    |             |        |           |                   |               |    |           |    |            |
| Total net position,             |    |              |    |             |        |           |                   |               |    |           |    |            |
| August 31, 2014,<br>as restated |    | 2 542 212    |    | 2 272 820   | 25     | 221 047   |                   | 10 236 080    |    | 2 542 212 |    | 27 604 777 |
| as restated                     |    | 2,542,212    |    | 2,372,830   |        | ,321,947  |                   | 40,236,989    |    | 2,542,212 |    | 37,694,777 |
| Net increase (decrease)         |    |              |    |             |        |           |                   |               |    |           |    |            |
| in net position                 | \$ | 2,081,610    | \$ | 74,256      | \$ 2   | .232.051  | \$                | 4,387,917     | \$ | 2,081,610 | \$ | 2,306,307  |
| not position                    | Ψ  | _,001,010    | Ψ  | 71,230      | Ψμ     | ,,        | Ψ                 | .,            | Ψ  | _,001,010 | Ψ  | _,500,507  |

# Schedule of Expenditures of Federal Awards (Schedule E)

## Year Ended August 31, 2015

| Grantor/Pass-Through Grantor/<br>Program Title                    | Federal<br>CFDA<br>Number | Pass Through<br>Grantor<br>Number | Federal<br>Expenditures |
|---|---------------------------|-----------------------------------|-------------------------|
| U.S. Department of Education                                      |                           |                                   |                         |
| Direct Programs:  |                           |                                   |                         |
| Student Financial Assistance Cluster:                             |                           |                                   |                         |
| Federal Supplemental Education Opportunity                        |                           |                                   |                         |
| Grant Program   | 84.007                    |                                   | \$ 213,512              |
| Federal Work Study Program  | 84.033                    |                                   | 163,665                 |
| Federal Pell Grant Program  | 84.063                    |                                   | 19,008,843              |
| Federal Direct Student Loans                                      | 84.268                    |                                   | 15,600,070              |
| Teacher Education Assistance for College                          |                           |                                   |                         |
| and Higher Education  | 84.379                    |                                   | 3,708                   |
| Total Student Financial Assistance Cluster                        |                           |                                   | 34,989,798              |
| TRIO Cluster:   |                           |                                   |                         |
| TRIO - Student Support Services                                   | 84.042A                   |                                   | 388,764                 |
| Total Direct Programs   |                           |                                   | 35,378,562              |
| Pass Through From Texas Workforce Commission:                     |                           |                                   |                         |
| Adult Education & Family Literacy Act (AEFLA) -                   |                           |                                   |                         |
| Fed Year 1  | 84.002A                   | 0414AELA02                        | 393,590                 |
| Adult Education & Family Literacy Act (AEFLA) -                   |                           |                                   |                         |
| Professional Development  | 84.002A                   | 0414AELA02                        | 19,503                  |
| Adult Education & Family Literacy Act (AEFLA) -                   |                           |                                   |                         |
| Fed Year 2  | 84.002A                   | 0414AELB02                        | 460                     |
| Adult Education & Family Literacy Act (AEFLA) -                   |                           |                                   |                         |
| EL Civics   | 84.002A                   | 0414AELA02                        | 24,396                  |
| Total Pass Through From Texas Workforce Commission                |                           |                                   | 437,949                 |
| Pass Through From Texas Higher Education Coordinating Board:      |                           |                                   |                         |
| Vocational Education - Carl Perkins                               | 84.048A                   | 154249                            | 723,475                 |
| Total Pass Through From Texas Higher Education Coordinating Board | 04.040/1                  | 134247                            | 723,475                 |
| Total U. S. Department of Education                               |                           |                                   | \$ 36,539,986           |
|   |                           |                                   |                         |

#### Schedule of Expenditures of Federal Awards (Schedule E) (Continued)

| Grantor/Pass-Through Grantor/<br>Program Title              | Federal<br>CFDA<br>Number | Pass Through<br>Grantor<br>Number | Federal       |
|---|---------------------------|-----------------------------------|---------------|
| U. S. Department of Labor                                   | Number                    | Nulliber                          | Expenditures  |
| Pass Through From Pennsylvania College of Technology:       |                           |                                   |               |
| Trade Adjustment Assistance Community College               |                           |                                   |               |
| and Career Training Grant Program Employment                |                           |                                   |               |
| and Training Administration ShaleNET Linking                |                           |                                   |               |
| Talent to Opportunity                                       | 17.282                    | 13SUS-NCC-2012-1                  | \$ 1,598,374  |
| Total U.S. Department of Labor                              |                           |                                   | 1,598,374     |
| U. S. Small Business Administration                         |                           |                                   |               |
| Pass Through From Dallas County Community College District: |                           |                                   |               |
| Small Business Development Center                           | 59.037                    | SBAHQ-15-B-0018                   | 81,959        |
| Small Business Development Center                           | 59.037                    | SBAHQ-12-B-0051                   | 8,183         |
| Total U. S. Small Business Administration                   |                           |                                   | 90,142        |
| U. S. Department of Health and Human Services               |                           |                                   |               |
| Pass Through From Texas Education Agency:                   |                           |                                   |               |
| Temporary Assistance for Needy Families                     | 93.558                    | 0414AELA02                        | 55,631        |
| Total U.S. Department of Health and Human Services          |                           |                                   | 55,631        |
| Total Federal Awards  |                           |                                   | \$ 38,284,133 |

See accompanying independent auditors' report and notes to schedule of expenditures of federal awards.

#### Notes to Schedule of Expenditures of Federal Awards

#### Year Ended August 31, 2015

#### **Note 1 - Federal Revenue Reconciliation**

Federal revenues for the year ended August 31, 2015 are reported in the basic financial statements as follows:

| Federal grants and contracts per Exhibit 2 | \$<br>22,684,063 |
|--|------------------|
| Add: Federal Direct Student Loans made     | <br>15,600,070   |
|  | <br>             |
| Total per Schedule of Expenditures         |                  |
| of Federal Awards                          | \$<br>38,284,133 |

#### Note 2 - Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards (the Schedule) includes the federal grant activity of the District under programs of the federal government for the year ended August 31, 2015. The information in this Schedule is presented in accordance with the requirements of the Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations.* Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position or cash flows of the District.

#### **Note 3 - Summary of Significant Accounting Policies**

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-21, *Cost Principles for Educational Institutions*, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through entity identifying numbers are presented where available.

# Schedule of Expenditures of State Awards (Schedule F)

## Year Ended August 31, 2015

|   | Grant           | Indirect Costs<br>and<br>Expenditures |  |  |
|---|-----------------|---------------------------------------|--|--|
| Grantor/Pass-Through Grantor/                       | Contract        |                                       |  |  |
| Program Title                                       | Number          |                                       |  |  |
| Texas Higher Education Coordinating Board:          |                 |                                       |  |  |
| Texas College Work Study                            |                 | \$ 61,652                             |  |  |
| Texas Grant Program                                 |                 | 178,897                               |  |  |
| Texas Education Opportunity Grant                   |                 | 612,241                               |  |  |
| Texas Tomorrow Fund                                 |                 | 65,865                                |  |  |
| <i>Top 10%</i>                                      |                 | 6,600                                 |  |  |
| Nursing Shortage Grant Program Over 70              |                 | 277,673                               |  |  |
| Texas Science, Technology, Engineering, and Math    |                 |                                       |  |  |
| Challenge Scholarship Program                       | 13500           | 28,232                                |  |  |
| Total Texas Higher Education Coordinating Board     |                 | 1,231,160                             |  |  |
| Texas Comptroller of Public Accounts:               |                 |                                       |  |  |
| Jobs and Education for Texans-Equipment Petroleum   | 5464-12 Round 8 | 262,582                               |  |  |
| Total Texas Comptroller of Public Accounts          |                 | 262,582                               |  |  |
| Texas Workforce Commission:                         |                 |                                       |  |  |
| Adult Education & Family Literacy Act (AEFLA) State | 0414AELA02      | 143,721                               |  |  |
| Skills Development - Pactiv                         | 0413SDF002      | 375,913                               |  |  |
| Skills Development - Mfg Consortium-Owens           | 0414SDF001      | 194,436                               |  |  |
| Skills Development - CertainTeed                    | 0413SDF000      | 23,506                                |  |  |
| Skills Development - Veterans Initiative            | 0414SDF005      | 9,034                                 |  |  |
| Skills Development - Americase                      | 0414SSD001      | 4,234                                 |  |  |
| Total Texas Workforce Commission                    |                 | 750,844                               |  |  |
| Small Business Development Center                   | SBAHQ-15-B-0018 | 104,230                               |  |  |
| Small Business Development Center                   | SBAHQ-12-B-0051 | 4,159                                 |  |  |
| Total Small Business Development Center             | -               | 108,389                               |  |  |
| Total State Awards                                  |                 | \$ 2,352,975                          |  |  |

See accompanying independent auditors' report and notes to schedule of expenditures of state awards.



#### Notes to Schedule of Expenditures of State Awards

#### Year Ended August 31, 2015

#### Note 1 - State Revenue Reconciliation

State revenues for the year ended August 31, 2015 are reported in the basic financial statements as follows:

| State grants and contracts per Exhibit 2 | \$<br>2,352,975 |
|--|-----------------|
|  |                 |
| Total per Schedule of Expenditures       |                 |
| of State Awards                          | \$<br>2,352,975 |

#### Note 2 - Basis of Presentation

The accompanying Schedule of Expenditures of State Awards includes the state grant activity of the District under programs of the state government for the year ended August 31, 2015. The information in this Schedule is presented in accordance with the requirements of the *State of Texas Single Audit Circular (Uniform Gran Management Standards)* contained in the State's *Uniform Grant Management Standards.* Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position or cash flows of the District.

#### **Note 3 - Summary of Significant Accounting Policies**

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the State's *Uniform Grant Management Standards*, wherein certain types of expenditures are not allowable or are limited as to reimbursement.



#### STATISTICAL SECTION

#### **Financial Trends Information**

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time. Net Position by Component Revenues by Source Expenses by Function and Changes in Net Position

#### **Revenue Capacity Information**

These schedules contain information to help the reader assess the factors affecting the District's ability to generate its primary revenues. Tuition and Fees Assessed Value and Estimated Actual Value of Taxable Property Direct and Overlapping Property Tax Rates Principal Taxpayers Property Tax Levies and Collections

#### **Debt Capacity Information**

These schedules present information to help the reader assess the affordability of the District's current levels of debt and the District's ability to issue additional debt in the future.

Ratios of Outstanding Debt Legal Debt Margin Information Pledged Revenue Coverage

#### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place and to help make comparisons over time and with each other.

Demographic and Economic Statistics Principal Employers

#### **Operating Information**

These schedules contain other information about the District's operations and resources to help the reader understand how the District's financial information relates to the services the District provides and the activities it performs. State Appropriation per Full-Time Student Equivalents and Contact Hour Faculty, Staff, and Administrators Statistics Enrollment Details Student Profile Transfers to Senior Institutions Capital Asset Information

## Net Position by Component Last Ten Fiscal Years (Unaudited)

|                    |               | August 31,    |               |               |  |  |  |  |  |
|--------------------|---------------|---------------|---------------|---------------|--|--|--|--|--|
|                    | 2015          | 2014 (2)      | 2013 (1)      | 2012 (1)      |  |  |  |  |  |
| Net investment in  |               |               |               |               |  |  |  |  |  |
| capital assets     | \$ 37,553,998 | \$ 35,321,947 | \$ 32,024,197 | \$ 26,918,301 |  |  |  |  |  |
| Restricted         | 2,447,086     | 2,372,830     | 2,901,585     | 2,963,556     |  |  |  |  |  |
| Unrestricted       | 4,623,822     | 2,542,212     | 13,317,142    | 14,460,428    |  |  |  |  |  |
| Total net position | \$ 44,624,906 | \$ 40,236,989 | \$ 48,242,924 | \$ 44,342,285 |  |  |  |  |  |

(1) Fiscal years 2013, 2012, and 2011 were restated for implementation of GASBS No. 65

(2) Fiscal year 2014 was restated for implementation of GASBS No. 68 and No. 71

Source: Navarro College District's financial statements

| August 31,    |               |               |               |               |               |  |  |  |  |
|---------------|---------------|---------------|---------------|---------------|---------------|--|--|--|--|
| 2011 (1)      | 2010          | 2009          | 2008          | 2007          | 2006          |  |  |  |  |
| \$ 25,643,850 | \$ 23,238,115 | \$ 22,732,156 | \$ 21,529,891 | \$ 20,425,989 | \$ 21,532,452 |  |  |  |  |
| 3,018,291     | 3,007,776     | 3,170,455     | 3,371,239     | 3,344,836     | 3,270,450     |  |  |  |  |
| 11,114,303    | 10,190,160    | 6,790,966     | 5,412,801     | 5,867,427     | 4,394,142     |  |  |  |  |
| \$ 39,776,444 | \$ 36,436,051 | \$ 32,693,577 | \$ 30,313,931 | \$ 29,638,252 | \$ 29,197,044 |  |  |  |  |

#### Revenues by Source Last Ten Fiscal Years (Unaudited)

|  | For the Year Ended August 31, |               |               |               |  |  |
|--|-------------------------------|---------------|---------------|---------------|--|--|
|  | 2014                          | 2014          | 2013          | 2012          |  |  |
| Tuition and fees (net of discounts)          | \$ 17,535,426                 | \$ 14,029,788 | \$ 14,202,493 | \$ 15,014,906 |  |  |
| Sales and services of educational activities | 474,901                       | 521,857       | 508,065       | 448,874       |  |  |
| Auxiliary enterprises (net of discounts)     | 7,186,797                     | 7,779,024     | 8,035,390     | 8,390,017     |  |  |
| Other operating revenues                     | 243,507                       | 155,344       | 182,078       | 129,911       |  |  |
| Total operating revenues                     | 25,440,631                    | 22,486,013    | 22,928,026    | 23,983,708    |  |  |
| State appropriations                         | 18,332,879                    | 18,288,097    | 17,919,724    | 17,530,761    |  |  |
| Ad valorem taxes for maintenance             |                               |               |               |               |  |  |
| and operations                               | 3,533,309                     | 3,359,627     | 3,301,143     | 3,228,761     |  |  |
| Federal grants and contracts                 | 22,684,063                    | 22,588,765    | 23,451,372    | 24,701,880    |  |  |
| State grants and contracts                   | 2,352,975                     | 2,083,489     | 1,668,721     | 1,339,234     |  |  |
| Local grants and contracts                   | 76,322                        | 94,685        | 63,216        | 78,135        |  |  |
| Investment income                            | 93,269                        | 129,125       | 160,404       | 146,902       |  |  |
| Gifts  | 867,114                       | 1,414,538     | 975,840       | 834,579       |  |  |
| Other non-operating revenues                 | 813,949                       | 349,148       | 291,260       | 62,511        |  |  |
| Gain on sale of capital assets               |                               |               |               |               |  |  |
| Total non-operating revenues                 | 48,753,880                    | 48,307,474    | 47,831,680    | 47,922,763    |  |  |
| Total revenues                               | \$ 74,194,511                 | \$ 70,793,487 | \$ 70,759,706 | \$ 71,906,471 |  |  |
| Tuition and fees (net of discounts)          | 23.63%                        | 19.82%        | 20.07%        | 20.88%        |  |  |
| Sales and services of educational activities | 0.64%                         | 0.74%         | 0.72%         | 0.62%         |  |  |
| Auxiliary enterprises (net of discounts)     | 9.69%                         | 10.99%        | 11.36%        | 11.67%        |  |  |
| Other operating revenues                     | 0.33%                         | 0.22%         | 0.26%         | 0.18%         |  |  |
| Total operating revenues                     | 34.29%                        | 31.76%        | 32.40%        | 33.35%        |  |  |
| State appropriations                         | 24.71%                        | 25.83%        | 25.32%        | 24.38%        |  |  |
| Ad valorem property taxes for                |                               |               |               |               |  |  |
| maintenance and operations                   | 4.76%                         | 4.75%         | 4.67%         | 4.49%         |  |  |
| Federal grants and contracts                 | 30.57%                        | 31.91%        | 33.14%        | 34.35%        |  |  |
| State grants and contracts                   | 3.17%                         | 2.94%         | 2.36%         | 1.86%         |  |  |
| Local grants and contracts                   | 0.10%                         | 0.13%         | 0.09%         | 0.11%         |  |  |
| Investment income                            | 0.13%                         | 0.18%         | 0.23%         | 0.20%         |  |  |
| Gifts  | 1.17%                         | 2.00%         | 1.38%         | 1.16%         |  |  |
| Other non-operating revenues                 | 1.10%                         | 0.49%         | 0.41%         | 0.09%         |  |  |
| Gain on sale of capital assets               | 0.00%                         | 0.00%         | 0.00%         | 0.00%         |  |  |
| Total non-operating revenues                 | 65.71%                        | 68.24%        | 67.60%        | 66.65%        |  |  |
| Total non-operating revenues                 | 100.00%                       | 100.00%       | 100.00%       | 100.00%       |  |  |

Source: Navarro College District's financial statements

| For the Year Ended August 31, |               |               |  |               |               |  |  |  |
|-------------------------------|---------------|---------------|--|---------------|---------------|--|--|--|
| 2011                          | 2010          | 2009          | 2008   | 2007          | 2006          |  |  |  |
|                               | *             |               | <b>•</b> • • • • • • • • • • • • • • • • • • |               | *             |  |  |  |
| \$ 13,759,423                 | \$ 13,325,558 | \$ 11,425,170 | \$ 10,123,664                                | \$ 5,361,391  | \$ 5,522,555  |  |  |  |
| 421,584                       | 373,842       | 362,637       | 358,946                                      | 323,871       | 302,157       |  |  |  |
| 8,027,928                     | 7,773,268     | 7,516,783     | 6,528,184                                    | 4,614,339     | 4,088,933     |  |  |  |
| 100,877                       | 98,943        | 119,684       | 98,376                                       | 177,827       | 226,393       |  |  |  |
| 22,309,812                    | 21,571,611    | 19,424,274    | 17,109,170                                   | 10,477,428    | 10,140,038    |  |  |  |
| 16,383,691                    | 16,719,942    | 14,788,419    | 14,443,224                                   | 13,776,780    | 13,991,286    |  |  |  |
| 3,122,756                     | 2,988,424     | 2,868,682     | 2,686,447                                    | 2,699,632     | 2,483,723     |  |  |  |
| 27,228,331                    | 22,755,722    | 13,816,025    | 10,894,527                                   | 9,431,603     | 9,887,235     |  |  |  |
| 1,911,420                     | 1,575,161     | 1,097,098     | 1,026,892                                    | 938,010       | 638,876       |  |  |  |
| 124,667                       | 122,593       | 261,910       | 297,581                                      | 128,462       | 105,942       |  |  |  |
| 153,555                       | 193,952       | 279,352       | 456,823                                      | 620,102       | 481,994       |  |  |  |
| 762,018                       | 635,150       | 699,769       | 793,110                                      | 607,580       | 608,458       |  |  |  |
| 64,560                        | 479,948       | -             | 38,049                                       | 8,350         | 56,748        |  |  |  |
| -                             | -             |               |  | -             | 484,375       |  |  |  |
| 49,750,998                    | 45,470,892    | 33,811,255    | 30,636,653                                   | 28,210,519    | 28,738,637    |  |  |  |
| \$ 72,060,810                 | \$ 67,042,503 | \$ 53,235,529 | \$ 47,745,823                                | \$ 38,687,947 | \$ 38,878,675 |  |  |  |
| 19.09%                        | 19.88%        | 21.46%        | 21.20%                                       | 13.86%        | 14.20%        |  |  |  |
| 0.59%                         | 0.56%         | 0.68%         | 0.75%  | 0.84%         | 0.78%         |  |  |  |
| 11.14%                        | 11.59%        | 14.12%        | 13.67%                                       | 11.93%        | 10.52%        |  |  |  |
| 0.14%                         | 0.15%         | 0.22%         | 0.21%  | 0.46%         | 0.58%         |  |  |  |
| 30.96%                        | 32.18%        | 36.49%        | 35.83%                                       | 27.08%        | 26.08%        |  |  |  |
| 22.74%                        | 24.94%        | 27.78%        | 30.25%                                       | 35.61%        | 35.99%        |  |  |  |
| 4.33%                         | 4.46%         | 5.39%         | 5.63%  | 6.98%         | 6.39%         |  |  |  |
| 37.79%                        | 33.94%        | 25.95%        | 22.82%                                       | 24.38%        | 25.43%        |  |  |  |
| 2.65%                         | 2.35%         | 2.06%         | 2.15%  | 2.42%         | 1.64%         |  |  |  |
| 0.17%                         | 0.18%         | 0.49%         | 0.62%  | 0.33%         | 0.27%         |  |  |  |
| 0.21%                         | 0.29%         | 0.52%         | 0.96%  | 1.60%         | 1.24%         |  |  |  |
| 1.06%                         | 0.95%         | 1.31%         | 1.66%  | 1.57%         | 1.57%         |  |  |  |
| 0.09%                         | 0.72%         | 0.00%         | 0.08%  | 0.02%         | 0.15%         |  |  |  |
| 0.00%                         | 0.00%         | 0.00%         | 0.00%  | 0.00%         | 1.25%         |  |  |  |
| 69.04%                        | 67.82%        | 63.51%        | 64.17%                                       | 72.92%        | 73.92%        |  |  |  |
| 100.00%                       | 100.00%       | 100.00%       | 100.00%                                      | 100.00%       | 100.00%       |  |  |  |

#### Expenses by Function and Changes in Net Position Last Ten Fiscal Years (Unaudited)

|                                      | For the Year Ended August 31, |               |               |               |  |  |
|--------------------------------------|-------------------------------|---------------|---------------|---------------|--|--|
|                                      | 2015                          | 2014          | 2013 (1)      | 2012 (1)      |  |  |
|                                      |                               |               |               |               |  |  |
| Instruction                          | \$ 21,368,604                 | \$ 20,213,672 | \$ 19,104,050 | \$ 17,799,800 |  |  |
| Public service                       | 279,188                       | 275,807       | 270,869       | 281,184       |  |  |
| Academic support                     | 3,475,922                     | 3,972,411     | 3,748,138     | 3,486,597     |  |  |
| Student services                     | 4,245,023                     | 4,360,373     | 4,608,363     | 4,031,791     |  |  |
| Institutional support                | 7,101,168                     | 6,998,131     | 6,144,442     | 5,191,112     |  |  |
| Operation and maintenance of plant   | 3,840,350                     | 3,748,746     | 4,030,618     | 4,122,473     |  |  |
| Scholarships and fellowships         | 15,670,742                    | 16,571,886    | 15,761,613    | 16,955,799    |  |  |
| Auxiliary enterprises                | 10,609,202                    | 11,825,269    | 11,504,077    | 12,088,998    |  |  |
| Depreciation                         | 2,142,219                     | 1,997,893     | 1,968,446     | 1,855,608     |  |  |
| Total operating expenses             | 68,732,418                    | 69,964,188    | 67,140,616    | 65,813,362    |  |  |
| Interest on capital related debt     | 1,074,176                     | 1,234,432     | 1,257,512     | 1,527,268     |  |  |
| Total non-operating expenses         | 1,074,176                     | 1,234,432     | 1,257,512     | 1,527,268     |  |  |
| i otai non-operating expenses        | 1,074,170                     | 1,234,432     | 1,237,312     | 1,527,200     |  |  |
| Total expenses                       | \$ 69,806,594                 | \$ 71,198,620 | \$ 68,398,128 | \$ 67,340,630 |  |  |
| Special item                         |                               |               | 1,539,061     |               |  |  |
| Change in net position               | \$ 4,387,917                  | \$ (405,133)  | \$ 3,900,639  | \$ 4,565,841  |  |  |
| Instruction                          | 30.61%                        | 28.39%        | 27.93%        | 26.43%        |  |  |
| Public service                       | 0.40%                         | 0.39%         | 0.40%         | 0.42%         |  |  |
| Academic support                     | 4.98%                         | 5.58%         | 5.48%         | 5.18%         |  |  |
| Student services                     | 6.08%                         | 6.12%         | 6.74%         | 5.99%         |  |  |
| Institutional support                | 10.17%                        | 9.83%         | 8.98%         | 7.71%         |  |  |
| Operation and maintenance of plant   | 5.50%                         | 5.27%         | 5.89%         | 6.12%         |  |  |
| Scholarships and fellowships (net of |                               |               |               |               |  |  |
| discounts)                           | 22.45%                        | 23.28%        | 23.04%        | 25.18%        |  |  |
| Auxiliary enterprises                | 15.20%                        | 16.61%        | 16.82%        | 17.95%        |  |  |
| Depreciation                         | 3.07%                         | 2.81%         | 2.88%         | 2.76%         |  |  |
| Total operating expenses             | 98.46%                        | 98.27%        | 98.16%        | 97.73%        |  |  |
| Interest on capital related debt     | 1.54%                         | 1.73%         | 1.84%         | 2.27%         |  |  |
| Total non-operating expenses         | 1.54%                         | 1.73%         | 1.84%         | 2.27%         |  |  |
| Total expenses                       | 100.00%                       | 100.00%       | 100.00%       | 100.00%       |  |  |

(1) Fiscal years 2013 and 2012 were restated for implementation of GASBS No. 65

Source: Navarro College District's financial statements

| For the Year Ended August 31, |  |               |                             |               |                 |  |  |  |
|-------------------------------|--|---------------|-----------------------------|---------------|-----------------|--|--|--|
| 2011                          | 2010   | 2009          | 2008                        | 2007          | 2006            |  |  |  |
|                               |  |               |                             |               |                 |  |  |  |
| \$ 18,167,513                 | \$ 17,540,069                                | \$ 16,061,086 | \$ 14,955,025               | \$ 13,753,775 | \$ 13,296,066   |  |  |  |
| 228,891                       | 194,113                                      | 173,343       | 157,488                     | 125,816       | 135,365         |  |  |  |
| 3,579,175                     | 3,436,714                                    | 3,045,243     | 2,800,470                   | 2,768,153     | 3,101,135       |  |  |  |
| 3,677,010                     | 3,838,251                                    | 3,058,628     | 2,693,937                   | 2,369,268     | 2,294,807       |  |  |  |
| 5,022,776                     | 5,054,143                                    | 4,400,790     | 4,227,103                   | 4,237,693     | 3,990,424       |  |  |  |
| 4,582,981                     | 3,743,411                                    | 3,427,220     | 3,732,384                   | 3,196,937     | 3,250,343       |  |  |  |
| 17,996,557                    | 16,350,302                                   | 8,538,915     | 7,061,974                   | 1,271,148     | 2,309,532       |  |  |  |
| 11,880,415                    | 10,082,097                                   | 9,252,131     | 8,585,730                   | 7,912,581     | 7,324,740       |  |  |  |
| 1,703,928                     | 1,574,211                                    | 1,539,247     | 1,475,450                   | 1,395,899     | 1,283,753       |  |  |  |
| 66,839,246                    | 61,813,311                                   | 49,496,603    | 45,689,561                  | 37,031,270    | 36,986,165      |  |  |  |
|                               |  |               |                             |               |                 |  |  |  |
| 1,493,617                     | 1,486,718                                    | 1,359,280     | 1,378,430                   | 1,215,469     | 1,188,057       |  |  |  |
| 1,493,617                     | 1,486,718                                    | 1,359,280     | 1,378,430                   | 1,215,469     | 1,188,057       |  |  |  |
|                               |  |               |                             |               |                 |  |  |  |
| \$ 68,332,863                 | \$ 63,300,029                                | \$ 50,855,883 | \$ 47,067,991               | \$ 38,246,739 | \$ 38,174,222   |  |  |  |
|                               |  |               |                             |               |                 |  |  |  |
|                               |  |               |                             |               |                 |  |  |  |
| ¢                             | <b>•</b> • • • • • • • • • • • • • • • • • • |               | ф с <b>л</b> г с <b>л</b> о | ¢ (11.000     | ф <u>долиго</u> |  |  |  |
| \$ 290,805                    | \$ 8,760,781                                 | \$ 2,379,646  | \$ 675,679                  | \$ 441,208    | \$ 704,453      |  |  |  |
| 26.59%                        | 27.71%                                       | 31.58%        | 31.77%                      | 35.96%        | 34.83%          |  |  |  |
| 0.33%                         | 0.31%  | 0.34%         | 0.33%                       | 0.33%         | 0.35%           |  |  |  |
| 5.24%                         | 5.43%  | 5.99%         | 5.95%                       | 7.24%         | 8.12%           |  |  |  |
| 5.38%                         | 6.06%  | 6.01%         | 5.72%                       | 6.19%         | 6.01%           |  |  |  |
| 7.35%                         | 7.98%  | 8.65%         | 8.98%                       | 11.08%        | 10.45%          |  |  |  |
| 6.71%                         | 5.91%  | 6.74%         | 7.93%                       | 8.36%         | 8.51%           |  |  |  |
|                               |  |               |                             |               |                 |  |  |  |
| 26.34%                        | 25.83%                                       | 16.79%        | 15.00%                      | 3.32%         | 6.05%           |  |  |  |
| 17.39%                        | 15.93%                                       | 18.19%        | 18.24%                      | 20.69%        | 19.19%          |  |  |  |
| 2.49%                         | 2.49%  | 3.03%         | 3.13%                       | 3.65%         | 3.36%           |  |  |  |
| 97.81%                        | 97.65%                                       | 97.33%        | 97.07%                      | 96.82%        | 96.89%          |  |  |  |
|                               |  |               |                             |               |                 |  |  |  |
| 2.19%                         | 2.35%  | 2.67%         | 2.93%                       | 3.18%         | 3.11%           |  |  |  |
| 2.19%                         | 2.35%  | 2.67%         | 2.93%                       | 3.18%         | 3.11%           |  |  |  |
|                               |  |               |                             |               |                 |  |  |  |
| 100.00%                       | 100.00%                                      | 100.00%       | 100.00%                     | 100.00%       | 100.00%         |  |  |  |

#### Tuition and Fees Last Ten Academic Years (Unaudited)

#### **Resident Students** (1)

| Fiscal<br>Year |      | Tuition  |        |            |    | culation | Building |       | Vehicle<br>Registration |     |  |
|----------------|------|----------|--------|------------|----|----------|----------|-------|-------------------------|-----|--|
| (Fall)         | In-I | District | Out-of | f-District | F  | ee       | Us       | e Fee | F                       | Fee |  |
| 2015           | \$   | 444      | \$     | 972        | \$ | 14       | \$       | 288   | \$                      | 15  |  |
| 2014           |      | 432      |        | 852        |    | 11       |          | 228   |                         | 15  |  |
| 2013           |      | 432      |        | 840        |    | 11       |          | 228   |                         | 15  |  |
| 2012           |      | 432      |        | 840        |    | 11       |          | 216   |                         | 10  |  |
| 2011           |      | 420      |        | 828        |    | 11       |          | 216   |                         | 10  |  |
| 2010           |      | 384      |        | 768        |    | 11       |          | 204   |                         | 10  |  |
| 2009           |      | 372      |        | 744        |    | 11       |          | 204   |                         | 10  |  |
| 2008           |      | 372      |        | 732        |    | 10       |          | 204   |                         | 10  |  |
| 2007           |      | 372      |        | 696        |    | 10       |          | 204   |                         | 10  |  |
| 2006           |      | 360      |        | 648        |    | 10       |          | 144   |                         | 10  |  |

| Technology Total C |     |      | otal Cost | Cost Increase from Prior Year |             |             |                 |        |
|--------------------|-----|------|-----------|-------------------------------|-------------|-------------|-----------------|--------|
|                    | Fee | In-I | District  | Out-                          | of-District | In-District | Out-of-District | Hours  |
| \$                 | 72  | \$   | 833       | \$                            | 1,361       | 21.43%      | 23.06%          | 16,129 |
|                    | -   |      | 686       |                               | 1,106       | 0.00%       | 1.10%           | 17,399 |
|                    | -   |      | 686       |                               | 1,094       | 2.54%       | 1.58%           | 19,659 |
|                    | -   |      | 669       |                               | 1,077       | 1.83%       | 1.13%           | 19,463 |
|                    | -   |      | 657       |                               | 1,065       | 7.88%       | 7.25%           | 20,481 |
|                    | -   |      | 609       |                               | 993         | 2.01%       | 2.48%           | 20,602 |
|                    | -   |      | 597       |                               | 969         | 1.88%       | 1.36%           | 18,256 |
|                    | -   |      | 586       |                               | 956         | 0.00%       | 5.05%           | 16,783 |
|                    | -   |      | 586       |                               | 910         | 14.01%      | 13.47%          | 15,663 |
|                    | -   |      | 514       |                               | 802         | 7.53%       | 9.86%           | 14,795 |

#### Tuition and Fees Last Ten Academic Years (Continued)

#### **Non-Resident Students** (1)

| Fiscal<br>Year<br>(Fall) | Tuition  | Out-of-District<br>Fee |       |        | Vehicle<br>Registration<br>Fee |  |
|--------------------------|----------|------------------------|-------|--------|--------------------------------|--|
| 2015                     | \$ 1,080 | \$ 468                 | \$ 14 | \$ 288 | \$ 15                          |  |
| 2014                     | 1,044    | 408                    | 11    | 228    | 15                             |  |
| 2013                     | 1,044    | 408                    | 11    | 228    | 15                             |  |
| 2012                     | 972      | 396                    | 11    | 216    | 10                             |  |
| 2011                     | 972      | 396                    | 11    | 216    | 10                             |  |
| 2010                     | 876      | 372                    | 11    | 204    | 10                             |  |
| 2009                     | 811      | 360                    | 11    | 204    | 10                             |  |
| 2008                     | 811      | 348                    | 10    | 204    | 10                             |  |
| 2007                     | 809      | 324                    | 10    | 204    | 10                             |  |
| 2006                     | 773      | 288                    | 10    | 144    | 10                             |  |

**Note:** Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.

(1) Based on twelve semester credit hour load.

Source: Navarro College District Finance Department

Table 4Page 2 of 2

| Technology<br>Fee |    | Tot | tal Cost | Increase<br>from<br>Prior Year | Semester<br>Credit<br>Hours |
|-------------------|----|-----|----------|--------------------------------|-----------------------------|
| \$                | 72 | \$  | 1,937    | 13.54%                         | 2,877                       |
|                   | -  |     | 1,706    | 0.00%                          | 3,366                       |
|                   | -  |     | 1,706    | 6.29%                          | 3,876                       |
|                   | -  |     | 1,605    | 0.00%                          | 3,852                       |
|                   | -  |     | 1,605    | 8.96%                          | 4,234                       |
|                   | -  |     | 1,473    | 5.52%                          | 3,531                       |
|                   | -  |     | 1,396    | 0.94%                          | 3,433                       |
|                   | -  |     | 1,383    | 1.92%                          | 3,233                       |
|                   | -  |     | 1,357    | 10.78%                         | 2,738                       |
|                   | -  |     | 1,225    | 13.32%                         | 3,785                       |

## Assessed Value and Estimated Actual Value of Taxable Property Last Ten Fiscal Years (Unaudited)

|        |                  | Less:          | Net              |
|--------|------------------|----------------|------------------|
|        | Assessed         | Abatement      | Taxable          |
| Fiscal | Valuation of     | and            | Assessed         |
| Year   | Property         | Exemptions     | Value            |
|        |                  |                |                  |
| 2015   | \$ 3,083,281,070 | \$ 165,743,597 | \$ 2,917,537,473 |
| 2014   | 2,903,869,194    | 138,171,442    | 2,765,697,752    |
| 2013   | 2,870,855,246    | 96,595,879     | 2,774,259,367    |
| 2012   | 2,796,227,018    | 114,145,881    | 2,682,081,137    |
| 2011   | 2,731,703,393    | 116,531,309    | 2,615,172,084    |
| 2010   | 2,659,140,974    | 126,618,871    | 2,532,522,103    |
| 2009   | 2,570,555,700    | 144,139,000    | 2,426,416,700    |
| 2008   | 2,386,173,918    | 167,814,765    | 2,218,359,153    |
| 2007   | 2,075,341,228    | 116,607,628    | 1,958,733,600    |
| 2006   | 1,854,903,155    | 114,170,514    | 1,740,732,641    |
|        |                  |                |                  |

Source: Navarro County Tax Assessor - Collector

(1) per \$100 taxable assessed valuation

Notes: Property is assessed at full market value. Assessed value of taxable property by class of real and personal property is not available from the Navarro County Tax Assessor-Collector.

| Ratio of |                  | 5           | · · · · · · · · · · · · · · · · · · · |        |
|----------|------------------|-------------|---------------------------------------|--------|
| Taxable  |                  | D           | irect Rates (1)                       |        |
| Value to | Estimated        | Maintenance |                                       |        |
| Assessed | Actual           | and         | Debt                                  |        |
| Value    | Value            | Operations  | Service                               | Total  |
| 94.62%   | \$ 3,083,281,070 | 0.12020     | -                                     | 0.1202 |
| 95.24%   | 2,903,869,194    | 0.12020     | -                                     | 0.1202 |
| 96.64%   | 2,870,855,246    | 0.11900     | -                                     | 0.1190 |
| 95.92%   | 2,796,227,018    | 0.11900     | -                                     | 0.1190 |
| 95.73%   | 2,731,703,393    | 0.11900     | -                                     | 0.1190 |
| 95.24%   | 2,659,140,974    | 0.11900     | -                                     | 0.1190 |
| 94.39%   | 2,570,555,700    | 0.11900     | -                                     | 0.1190 |
| 92.97%   | 2,386,173,918    | 0.12000     | -                                     | 0.1200 |
| 94.38%   | 2,075,341,228    | 0.13500     | -                                     | 0.1350 |
| 93.84%   | 1,854,903,155    | 0.14050     | -                                     | 0.1405 |
|          |                  |             |                                       |        |

Table 5

## Direct and Overlapping Property Tax Rates Per \$100 of Assessed Value Last Ten Fiscal Years (Unaudited)

|                           | 2015      | 2014      | 2013      | 2012      |
|---------------------------|-----------|-----------|-----------|-----------|
| Navarro College District  | \$ 0.1202 | \$ 0.1202 | \$ 0.1190 | \$ 0.1190 |
| County:                   | 0.6270    | 0.6270    | 0.6270    | 0.6270    |
| Navarro County<br>Cities: | 0.0270    | 0.0270    | 0.0270    | 0.0270    |
| Barry                     | 0.3851    | 0.3851    | 0.3851    | 0.3661    |
| Blooming Grove            | 0.4821    | 0.4821    | 0.4821    | 0.4900    |
| Corsicana                 | 0.6272    | 0.6272    | 0.6272    | 0.6272    |
| Dawson                    | 0.4000    | 0.4000    | 0.4000    | 0.4000    |
| Emhouse                   | 0.2943    | 0.2943    | 0.2943    | 0.2943    |
| Frost                     | 0.5573    | 0.5657    | 0.5600    | 0.5300    |
| Goodlow                   | 0.0897    | 0.0897    | 0.0897    | 0.0897    |
| Kerens                    | 0.6817    | 0.6817    | 0.6434    | 0.6434    |
| Rice                      | 0.5500    | 0.5351    | 0.4999    | 0.4700    |
| Richland                  | 0.2330    | 0.2330    | 0.2330    | 0.2189    |
| School Districts:         |           |           |           |           |
| Blooming Grove            | 1.1300    | 1.1300    | 1.1300    | 1.1300    |
| Corsicana                 | 1.2803    | 1.2803    | 1.2830    | 1.2830    |
| Dawson                    | 1.2900    | 1.2900    | 1.2900    | 1.2900    |
| Frost                     | 1.2404    | 1.2550    | 1.2550    | 1.2550    |
| Kerens                    | 1.1100    | 1.1100    | 1.1100    | 1.1100    |
| Mildred                   | 1.2812    | 1.2980    | 1.2906    | 1.2798    |
| Rice                      | 1.3800    | 1.4200    | 1.4200    | 1.4200    |

Source: Navarro County Appraisal District

**Note:** Overlapping rates are those of other governments that apply to property owners within the Navarro College District. Not all overlapping rates apply to all District property owners; for example, although the Navarro County tax rate applies to all District property owners, the City of Barry, Texas rate applies only to a small portion of District property owners whose property is located within the City's geographic boundaries.

| 2011      | 2010      | 2009      | 2008      | 2007      | 2006      |
|-----------|-----------|-----------|-----------|-----------|-----------|
| \$ 0.1190 | \$ 0.1190 | \$ 0.1190 | \$ 0.1200 | \$ 0.1350 | \$ 0.1405 |
| 0.6270    | 0.6270    | 0.5828    | 0.5754    | 0.5973    | 0.6243    |
| 0.3349    | 0.3393    | 0.3237    | 0.3237    | 0.3279    | 0.3345    |
| 0.4900    | 0.4859    | 0.4653    | 0.4880    | 0.5000    | 0.4940    |
| 0.6272    | 0.6272    | 0.6272    | 0.6272    | 0.6272    | 0.6272    |
| 0.4000    | 0.3783    | 0.3783    | 0.3783    | 0.4143    | 0.4516    |
| 0.3072    | 0.3072    | 0.3072    | 0.3332    | 0.3332    | 0.3341    |
| 0.5000    | 0.5000    | 0.5000    | 0.5000    | 0.5000    | 0.5000    |
| 0.0897    | 0.0897    | 0.0897    | 0.8970    | 0.1000    | 0.1000    |
| 0.6434    | 0.6434    | 0.6433    | 0.6329    | 0.6584    | 0.6107    |
| 0.4700    | 0.4200    | 0.3700    | 0.3100    | 0.3200    | 0.3063    |
| 0.2056    | 0.2056    | 0.2056    | 0.2068    | 0.2009    | 0.2056    |
| 1.1300    | 1.1200    | 1.1200    | 1.1231    | 1.4530    | 1.5830    |
| 1.2830    | 1.2830    | 1.2857    | 1.2850    | 1.5038    | 1.6746    |
| 1.2900    | 1.2900    | 1.2900    | 1.2900    | 1.3700    | 1.5000    |
| 1.2550    | 1.2321    | 1.2850    | 1.1550    | 1.4600    | 1.5650    |
| 1.1100    | 1.1200    | 1.1227    | 1.1000    | 1.3060    | 1.4000    |
| 1.2798    | 1.2498    | 1.2838    | 1.2427    | 1.3027    | 1.4220    |
| 1.4200    | 1.4200    | 1.4200    | 1.1809    | 1.4882    | 1.5896    |

#### Principal Taxpayers Last Ten Tax Years (Unaudited)

|  | Type of                |    |               | Taxable Assessed Value |               |    |               |    |               |  |
|--|------------------------|----|---------------|------------------------|---------------|----|---------------|----|---------------|--|
| Taxpayer                               | Business               |    | 2015          |                        | 2014          |    | 2013          |    | 2012          |  |
| Energy Transfer Fuel LP                | Electric Company       | \$ | 66,068,120    | \$                     | 61,634,770    | \$ | 73,136,440    | \$ | 80,588,880    |  |
| Nalco Company                          | Energy Services        |    | 56,587,750    |                        | 49,772,120    |    | -             |    | -             |  |
| Lone Star Transmission                 | Electric Company       |    | 50,788,550    |                        | 52,908,350    |    | 38,442,150    |    | -             |  |
| Oncor Electric Delivery                | Electric Utility       |    | 49,835,890    |                        | 49,116,350    |    | 45,617,500    |    | 43,840,090    |  |
| Guardian Industry - Abated             | Glass Manufacturer     |    | 45,928,470    |                        | 48,580,980    |    | 46,198,430    |    | 47,902,205    |  |
| Seaway Crude Pipeline LP               | Oil Distribution       |    | 45,366,960    |                        | -             |    | -             |    | -             |  |
| Russell Stover Candies-Abated          | Candy Manufacturer     |    | 40,899,980    |                        | 37,232,300    |    | 40,755,175    |    | 41,788,490    |  |
| Union Pacific                          | RR Company             |    | 31,648,440    |                        | 28,615,140    |    | 25,687,460    |    | 23,181,290    |  |
| True Value Co Non-Abated               | Retail Distribution    |    | 27,651,750    |                        | 29,579,080    |    | 29,969,010    |    | 30,657,820    |  |
| Pactiv-Foam - Abated                   | Foam Manufacturer      |    | 24,800,084    |                        | -             |    | -             |    | -             |  |
| Sunoco Pipeline LP                     | Pipeline company       |    | -             |                        | 20,287,000    |    | 21,311,840    |    | 21,707,000    |  |
| Burlington Northern Santa Fe           | Rail Road              |    | -             |                        | 18,882,520    |    | -             |    | -             |  |
| Magellan Pipeline Co, LP               | Pipeline company       |    | -             |                        | -             |    | 18,925,180    |    | 19,588,170    |  |
| HD USA 5147                            | Manufacturer           |    | -             |                        | -             |    | -             |    | 39,242,590    |  |
| Corsicana Techonoligies Inc.           | Manufacturer           |    | -             |                        | -             |    | 43,215,390    |    | 32,423,520    |  |
| National Industrial Portfolio Borrower | Real Estate Investment |    | -             |                        | -             |    | -             |    | -             |  |
| Guardian Industry                      | Glass Manufacturer     |    | -             |                        | -             |    | -             |    | -             |  |
| Home Depot                             | Retail Distribution    |    | -             |                        | -             |    | -             |    | -             |  |
| Pactiv-Foam                            | Foam Manufacturer      |    | -             |                        | -             |    | -             |    | -             |  |
| Kohl's Distribution                    | Retail Distribution    |    | -             |                        | -             |    | -             |    | -             |  |
| TXU Electric                           | Electric Company       |    | -             |                        | -             |    | -             |    | -             |  |
| TXI Operations LP                      | Manufacturer           |    | -             |                        | -             |    | -             |    | -             |  |
| SouthWestern Bell Telephone            | Telephone Company      |    | -             |                        | -             |    | -             |    | -             |  |
| Tru-Serv Corporation- Non-Abated       | Retail Distribution    |    | -             | _                      | -             | _  | -             |    | -             |  |
| Totals                                 |                        | \$ | 439,575,994   | \$                     | 396,608,610   | \$ | 383,258,575   | \$ | 380,920,055   |  |
| Net taxable assessed value             |                        | \$ | 2,917,537,473 | \$                     | 2,765,697,752 | \$ | 2,774,259,367 | \$ | 2,682,081,137 |  |

|                     |                     | Taxable Assess      | sed |               |                     |                     |
|---------------------|---------------------|---------------------|-----|---------------|---------------------|---------------------|
| <br>2011            | <br>2010            | <br>2009            |     | 2008          | <br>2007            | <br>2006            |
| \$<br>79,919,230    | \$<br>73,045,150    | \$<br>- \$          | \$  | 29,956,070    | \$<br>20,924,160    | \$<br>-             |
| -                   | -                   | -                   |     | -             | -                   | -                   |
| 42,244,260          | 43,925,930          | -                   |     | 48,008,780    | -                   | -                   |
| 47,719,270          | 22,251,050          | 35,546,950          |     | 36,583,990    | -                   | 18,249,660          |
| -                   | -                   | -                   |     | -             | -                   | -                   |
| 43,777,148          | 46,518,140          | 45,322,760          |     | 47,028,340    | 26,029,795          | 27,311,080          |
| 21,388,410          | -                   | -                   |     | -             | -                   | 13,088,980          |
| 32,844,610          | 32,697,650          | 36,338,740          |     | 25,173,180    | 24,754,330          | -                   |
| -                   | -                   | -                   |     | -             | -                   | 7,491,480           |
| -                   | -                   | -                   |     | -             | 16,331,100          | -                   |
| 15,374,710          | -                   | -                   |     | -             | -                   | -                   |
| 20,108,295          | 21,925,300          | 19,779,490          |     | 19,760,200    | 16,695,070          | -                   |
| 33,662,336          | 46,870,610          | -                   |     | -             | -                   | -                   |
| 24,295,930          | 25,664,420          | 26,541,670          |     | -             | 14,288,340          | -                   |
| -                   | 36,936,320          | 18,241,000          |     | 19,051,900    | -                   | -                   |
| -                   | 28,643,210          | 16,285,710          |     | 31,867,020    | 35,066,100          | 30,321,450          |
| -                   | -                   | 36,383,870          |     | 61,084,750    | 37,313,868          | -                   |
| -                   | -                   | 14,423,940          |     | -             | -                   | 14,431,380          |
| -                   | -                   | 12,848,920          |     | 19,001,110    | -                   | 11,238,160          |
| -                   | -                   | -                   |     | -             | 46,825,980          | 45,837,720          |
| -                   | -                   | -                   |     | -             | 13,809,390          | -                   |
| -                   | -                   | -                   |     | -             | -                   | 11,558,680          |
| -                   | <br>                | <br>                |     | -             | <br>                | <br>22,615,740      |
| \$<br>361,334,199   | \$<br>378,477,780   | \$<br>261,713,050   | \$  | 337,515,340   | \$<br>252,038,133   | \$<br>202,144,330   |
| \$<br>2,615,172,084 | \$<br>2,532,522,103 | \$<br>2,426,416,700 | \$  | 2,218,359,153 | \$<br>1,958,733,600 | \$<br>1,740,732,641 |

### Principal Taxpayers Last Ten Tax Years (Continued)

|  | Type of                | Taxable Assessed Value |        |        |        |  |  |  |
|--|------------------------|------------------------|--------|--------|--------|--|--|--|
| Taxpayer                               | Business               | 2015                   | 2014   | 2013   | 2012   |  |  |  |
| Energy Transfer Fuel LP                | Electric Company       | 2.26%                  | 2.23%  | 2.64%  | 3.00%  |  |  |  |
| Nalco Company                          | Energy Services        | 1.94%                  | 1.80%  | -      | -      |  |  |  |
| Lone Star Transmission                 | Electric Company       | 1.74%                  | 1.91%  | 1.39%  | -      |  |  |  |
| Oncor Electric Delivery                | Electric Utility       | 1.71%                  | 1.78%  | 1.64%  | 1.63%  |  |  |  |
| Guardian Industry - Abated             | Glass Manufacturer     | 1.57%                  | 1.76%  | 1.67%  | 1.79%  |  |  |  |
| Seaway Crude Pipeline LP               | Oil Distribution       | 1.55%                  | -      | -      | -      |  |  |  |
| Russell Stover Candies-Abated          | Candy Manufacturer     | 1.40%                  | 1.35%  | 1.47%  | 1.56%  |  |  |  |
| Union Pacific                          | RR Company             | 1.08%                  | 1.03%  | 0.93%  | 0.86%  |  |  |  |
| True Value Co Non-Abated               | Retail Distribution    | 0.95%                  | 1.07%  | 1.08%  | 1.14%  |  |  |  |
| Pactiv-Foam - Abated                   | Foam Manufacturer      | 0.85%                  | -      | -      | -      |  |  |  |
| Sunoco Pipeline LP                     | Pipeline company       | -                      | 0.73%  | 0.77%  | 0.81%  |  |  |  |
| Burlington Northern Santa Fe           | Rail Road              | -                      | 0.68%  | -      | -      |  |  |  |
| Magellan Pipeline Co, LP               | Pipeline company       | -                      | -      | 0.68%  | 0.73%  |  |  |  |
| HD USA 5147                            | Manufacturer           | -                      | -      | -      | 1.46%  |  |  |  |
| Corsicana Techonoligies Inc.           | Manufacturer           | -                      | -      | 1.56%  | 1.21%  |  |  |  |
| National Industrial Portfolio Borrower | Real Estate Investment | -                      | -      | -      | -      |  |  |  |
| Guardian Industry                      | Glass Manufacturer     | -                      | -      | -      | -      |  |  |  |
| Home Depot                             | Retail Distribution    | -                      | -      | -      | -      |  |  |  |
| Pactiv-Foam                            | Foam Manufacturer      | -                      | -      | -      | -      |  |  |  |
| Kohl's Distribution                    | Retail Distribution    | -                      | -      | -      | -      |  |  |  |
| TXU Electric                           | Electric Company       | -                      | -      | -      | -      |  |  |  |
| TXI Operations LP                      | Manufacturer           | -                      | -      | -      | -      |  |  |  |
| SouthWestern Bell Telephone            | Telephone Company      | -                      | -      | -      | -      |  |  |  |
| Tru-Serv Corporation- Non-Abated       | Retail Distribution    |                        |        |        | -      |  |  |  |
| Totals                                 |                        | 15.07%                 | 14.34% | 13.81% | 14.20% |  |  |  |

Source: Navarro County Appraisal District

|          |          | Taxable Assesse | ed Value |        |        |  |
|----------|----------|-----------------|----------|--------|--------|--|
| 2011     | 2010     | 2009            | 2008     | 2007   | 2006   |  |
| 3.06%    | 2.88%    | -               | 1.35%    | 1.07%  | -      |  |
| -        | -        | -               | -        | -      | -      |  |
| -        | -        | -               | -        | -      | -      |  |
| 1.62%    | 1.73%    | -               | 2.16%    | -      | -      |  |
| 1.82%    | 0.88%    | 1.46%           | 1.65%    | -      | 1.05%  |  |
| -        | -        | -               | -        | -      | -      |  |
| 1.67%    | 1.84%    | 1.87%           | 2.12%    | 1.33%  | 1.57%  |  |
| 0.82%    | -        | -               | -        | -      | 0.75%  |  |
| 1.26%    | 1.29%    | 1.50%           | 1.13%    | 1.26%  | -      |  |
| -        | -        | -               | -        | -      | 0.43%  |  |
| -        | -        | -               | -        | 0.83%  | -      |  |
| 0.59%    | -        | -               | -        | -      | -      |  |
| 0.77%    | 0.87%    | 0.82%           | 0.89%    | 0.85%  | -      |  |
| 1.29%    | 1.85%    | -               | -        | -      | -      |  |
| 0.93%    | 1.01%    | 1.09%           | -        | 0.73%  | -      |  |
| -        | 1.46%    | 0.75%           | 0.86%    | -      | -      |  |
| -        | 1.13%    | 0.67%           | 1.44%    | 1.79%  | 1.74%  |  |
| -        | -        | 1.50%           | 2.75%    | 1.90%  | -      |  |
| -        | -        | 0.59%           | -        | -      | 0.83%  |  |
| -        | -        | 0.53%           | 0.86%    | -      | 0.65%  |  |
| -        | -        | -               | -        | 2.39%  | 2.63%  |  |
| -        | -        | -               | -        | 0.71%  | -      |  |
| -        | -        | -               | -        | -      | 0.66%  |  |
| <u> </u> | <u> </u> |                 |          |        | 1.30%  |  |
| 13.82%   | 14.94%   | 10.79%          | 15.21%   | 12.87% | 11.61% |  |

## Property Tax Levies and Collections Last Ten Fiscal Years (Unaudited)

|        |              | Cumulative  | Total        |
|--------|--------------|-------------|--------------|
| Fiscal | Original     | Levy        | Adjusted     |
| Year   | Levy         | Adjustments | Tax Levy     |
|        |              |             |              |
| 2015   | \$ 3,515,366 | \$ (10,903) | \$ 3,504,463 |
| 2014   | 3,330,770    | (10,479)    | 3,320,291    |
| 2013   | 3,308,730    | (14,354)    | 3,294,376    |
| 2012   | 3,192,388    | (11,443)    | 3,180,945    |
| 2011   | 3,112,065    | (16,103)    | 3,095,962    |
| 2010   | 3,013,738    | (19,450)    | 2,994,288    |
| 2009   | 2,886,719    | (9,280)     | 2,877,439    |
| 2008   | 2,661,925    | (1,264)     | 2,660,661    |
| 2007   | 2,644,308    | 2,237       | 2,646,545    |
| 2006   | 2,445,735    | (11,085)    | 2,434,650    |
|        |              |             |              |

Source: Navarro County Tax Assessor-Collector

Note: Property tax only - does not include penalties and interest.

| Collectio<br>Year of I |         | ollections<br>ubsequent | Total Collections<br>To Date |         |  |  |  |
|------------------------|---------|-------------------------|------------------------------|---------|--|--|--|
| Amount                 | Percent | <br>Years               | Amount                       | Percent |  |  |  |
| \$ 3,422,644           | 97.67%  | \$<br>-                 | \$ 3,422,644                 | 97.67%  |  |  |  |
| 3,241,206              | 97.62%  | 33,870                  | 3,275,076                    | 98.64%  |  |  |  |
| 3,203,423              | 97.24%  | 53,802                  | 3,257,225                    | 98.87%  |  |  |  |
| 3,087,590              | 97.07%  | 45,575                  | 3,133,165                    | 98.50%  |  |  |  |
| 2,999,249              | 96.88%  | 44,432                  | 3,043,681                    | 98.31%  |  |  |  |
| 2,887,898              | 96.45%  | 50,764                  | 2,938,662                    | 98.14%  |  |  |  |
| 2,770,640              | 96.29%  | 41,687                  | 2,812,327                    | 97.74%  |  |  |  |
| 2,568,362              | 96.53%  | 46,546                  | 2,614,908                    | 98.28%  |  |  |  |
| 2,571,228              | 97.15%  | 42,252                  | 2,613,480                    | 98.75%  |  |  |  |
| 2,347,645              | 96.43%  | 46,751                  | 2,394,396                    | 98.35%  |  |  |  |

## Ratios of Outstanding Debt Last Ten Fiscal Years (Unaudited)

|                                    |            |           |      | Aug       | ust 31. | ,          |                  |
|------------------------------------|------------|-----------|------|-----------|---------|------------|------------------|
|                                    |            | 2015      |      | 2014      |         | 2013 (2)   | <br>2012 (2)     |
| General Bonded Debt                |            |           |      |           |         |            |                  |
| General obligation bonds           | \$         |           | \$   |           | \$      | -          | \$<br>-          |
|                                    |            |           |      |           |         |            |                  |
| Other Debt                         |            |           |      |           |         |            |                  |
| Revenue bonds                      | 2          | 5,216,060 | 2    | 7,667,376 |         | 30,043,692 | 32,420,009       |
| Notes payable                      |            | -         |      | -         |         | -          | -                |
| Loans payable                      |            | 1,200,000 |      | 1,275,000 |         | 1,275,000  | 1,500,000        |
| Capital lease obligations          | . <u> </u> | 3,450,000 |      | 3,496,116 |         | 3,651,116  | <br>3,801,116    |
| Total other debt                   | 2          | 9,866,060 | 3    | 2,438,492 |         | 34,969,808 | <br>37,721,125   |
| Total outstanding debt             | \$ 2       | 9,866,060 | \$ 3 | 2,438,492 | \$      | 34,969,808 | \$<br>37,721,125 |
|                                    |            |           |      |           |         |            |                  |
| Total Outstanding Debt Ratios      |            |           |      |           |         |            |                  |
| Per capita                         | \$         | 620       | \$   | 675       | \$      | 700        | \$<br>785        |
| Per student                        |            | 1,830     |      | 1,905     |         | 1,996      | 2,051            |
| As a percentage of taxable         |            |           |      |           |         |            |                  |
| assessed value                     |            | 1.02%     |      | 1.17%     |         | 1.26%      | 1.41%            |
| As a percentage of personal income |            | 1.58%     |      | 1.86%     |         | 2.08%      | 2.37%            |

**Note:** Navarro College District does not have any general obligation debt. Per student ratio is calculated based on debt per full-time student equivalent.

(1) Fiscal years 2011 and 2010 were restated to properly report total outstanding debt.

(2) Fiscal years 2013 and 2012 were restated for implementation of GASBS No. 65

Source: Navarro College District Finance Department

|                    |                    | Augu               | st 31 | ,            |                    |                    |
|--------------------|--------------------|--------------------|-------|--------------|--------------------|--------------------|
| <br>2011 (1)       | <br>2010 (1)       | <br>2009           |       | 2008         | <br>2007           | <br>2006           |
|                    |                    |                    |       |              |                    |                    |
| \$<br>             | \$<br>             | \$<br>             | \$    |              | \$<br>             | \$<br>             |
|                    |                    |                    |       |              |                    |                    |
| 26,860,000         | 27,925,000         | 29,033,705         |       | 25,882,413   | 26,781,121         | 23,740,000         |
| -                  | -                  | 37,302             |       | 97,994       | 154,547            | 254,122            |
| 1,500,000          | 750,000            | -                  |       | -            | -                  | -                  |
| <br>3,941,116      | <br>4,076,116      | <br>4,201,116      |       | 4,321,116    | 4,436,116          | <br>4,696,384      |
|                    |                    |                    |       |              |                    |                    |
| <br>32,301,116     | <br>32,751,116     | <br>33,272,123     |       | 30,301,523   | <br>31,371,784     | <br>28,690,506     |
| \$<br>32,301,116   | \$<br>32,751,116   | \$<br>33,272,123   | \$    | 30,301,523   | \$<br>31,371,784   | \$<br>28,690,506   |
| \$<br>677<br>1,711 | \$<br>662<br>1,892 | \$<br>673<br>2,313 | \$    | 613<br>2,387 | \$<br>635<br>2,644 | \$<br>591<br>2,560 |
| 1.24%              | 1.29%              | 1.37%              |       | 1.37%        | 1.60%              | 1.65%              |
| 2.15%              | 2.31%              | 2.35%              |       | 2.34%        | 2.62%              | 2.47%              |
|                    |                    |                    |       |              |                    |                    |

### Legal Debt Margin Information Last Ten Fiscal Years (Unaudited)

|   |                     | For the Year E      | nded A | ugust 31,     |                     |
|---|---------------------|---------------------|--------|---------------|---------------------|
|   | <br>2015            | <br>2014            |        | 2013          | <br>2012            |
| Taxable Assessed Value  | \$<br>2,917,537,473 | \$<br>2,765,697,752 | \$     | 2,774,259,367 | \$<br>2,682,081,137 |
| General Obligation Bonds  |                     |                     |        |               |                     |
| Statutory tax levy limit for debt service                               | \$<br>14,587,687    | \$<br>13,828,489    | \$     | 13,871,297    | \$<br>13,410,406    |
| Current year debt service requirements                                  | <br>                | <br>                |        |               | <br>                |
| Excess of statutory limit for debt<br>service over current requirements | \$<br>14,587,687    | \$<br>13,828,489    | \$     | 13,871,297    | \$<br>13,410,406    |
| Net current requirements as a percentage of statutory limit             | 0.00%               | 0.00%               |        | 0.00%         | 0.00%               |

**Note:** Texas Education Code Section 130.122 limits the debt service tax levy of community colleges to \$0.50 per hundred dollars assessed valuation.

|                     |                       | For the Year E      | nded | August 31,      |                     |                     |
|---------------------|-----------------------|---------------------|------|-----------------|---------------------|---------------------|
| <br>2011            | <br>2010              | <br>2009            |      | 2008            | <br>2007            | <br>2006            |
| \$<br>2,615,172,084 | \$<br>2,532,522,103   | \$<br>2,426,416,700 | \$   | 2,218,359,153   | \$<br>1,958,733,600 | \$<br>1,740,732,641 |
| \$<br>13,075,860    | \$<br>12,662,611      | \$<br>12,132,084    | \$   | 11,091,796      | \$<br>9,793,668     | \$<br>8,703,663     |
| \$<br>13,075,860    | \$<br>-<br>12,662,611 | \$<br>- 12,132,084  | \$   | -<br>11,091,796 | \$<br>9,793,668     | \$<br>8,703,663     |
| 0.00%               | 0.00%                 | 0.00%               |      | 0.00%           | 0.00%               | 0.00%               |

# Pledged Revenue Coverage Last Ten Fiscal Years (Unaudited)

|        |    |           |                 |          |           |    | Pledge    | ed Re | venues     |    |           |  |
|--------|----|-----------|-----------------|----------|-----------|----|-----------|-------|------------|----|-----------|--|
|        |    |           |                 |          | Out of    |    |           |       | Pledged    |    | Less      |  |
| Fiscal |    | Tuition   | Building        | District |           |    | Other     |       | Auxiliary  |    | Auxiliary |  |
| Year   | Pl | edged (1) | <br>Fee         |          | Fee       |    | Fees      |       | Revenue    |    | Expenses  |  |
| 2015   | \$ | 340,350   | \$<br>4,203,104 | \$       | 5,564,752 | \$ | 1,434,881 | \$    | 9,022,999  | \$ | 8,096,722 |  |
| 2014   |    | 346,658   | 3,753,843       |          | 5,344,521 |    | 1,411,318 |       | 10,207,759 |    | 9,343,962 |  |
| 2013   |    | 348,578   | 3,816,433       |          | 5,624,975 |    | 1,477,931 |       | 10,545,568 |    | 8,923,321 |  |
| 2012   |    | 364,230   | 4,067,828       |          | 6,016,339 |    | 1,497,785 |       | 10,946,951 |    | 9,656,662 |  |
| 2011   |    | 374,798   | 3,950,605       |          | 5,863,890 |    | 1,535,992 |       | 10,844,702 |    | 9,476,634 |  |
| 2010   |    | 349,388   | 3,667,746       |          | 5,125,658 |    | 1,396,781 |       | 9,738,995  |    | 7,875,098 |  |
| 2009   |    | 316,725   | 3,080,219       |          | 4,129,212 |    | 1,151,811 |       | 8,977,605  |    | 6,993,133 |  |
| 2008   |    | 263,580   | 2,775,032       |          | 3,456,736 |    | 939,215   |       | 7,707,995  |    | 6,569,444 |  |
| 2007   |    | 263,768   | 1,982,253       |          | 2,902,250 |    | 820,493   |       | 7,138,751  |    | 5,965,548 |  |
| 2006   |    | 237,668   | 1,638,960       |          | 2,501,509 |    | 764,721   |       | 6,892,938  |    | 5,593,455 |  |

### Notes:

(1) Calculated at \$15.00 per semester headcount (\$7.50 per summer semester).

|                  |            |                    |         |       |            |           | Deb       | t Ser | vice Requiren |    |           |                   |
|------------------|------------|--------------------|---------|-------|------------|-----------|-----------|-------|---------------|----|-----------|-------------------|
| Net<br>Available |            | Interest<br>Income |         | Total |            | Principal |           |       | Interest      |    | Total     | Coverage<br>Ratio |
| \$               | 12,469,364 | \$                 | 93,269  | \$    | 12,562,633 | \$        | 2,460,000 | \$    | 942,574       | \$ | 3,402,574 | 3.69              |
|                  | 11,720,137 |                    | 129,125 |       | 11,849,262 |           | 2,385,000 |       | 1,019,449     |    | 3,404,449 | 3.48              |
|                  | 12,890,164 |                    | 160,404 |       | 13,050,568 |           | 2,310,000 |       | 1,088,537     |    | 3,398,537 | 3.84              |
|                  | 13,236,471 |                    | 146,902 |       | 13,383,373 |           | 1,105,000 |       | 1,408,472     |    | 2,513,472 | 5.32              |
|                  | 13,093,353 |                    | 153,555 |       | 13,246,908 |           | 1,065,000 |       | 1,281,713     |    | 2,346,713 | 5.64              |
|                  | 12,403,470 |                    | 119,094 |       | 12,522,564 |           | 1,055,000 |       | 1,326,249     |    | 2,381,249 | 5.26              |
|                  | 10,662,439 |                    | 205,251 |       | 10,867,690 |           | 870,000   |       | 1,178,089     |    | 2,048,089 | 5.31              |
|                  | 8,573,114  |                    | 322,120 |       | 8,895,234  |           | 845,000   |       | 1,205,495     |    | 2,050,495 | 4.34              |
|                  | 7,141,967  |                    | 364,969 |       | 7,506,936  |           | 670,000   |       | 1,107,889     |    | 1,777,889 | 4.22              |
|                  | 6,442,341  |                    | 263,299 |       | 6,705,640  |           | 300,000   |       | 952,620       |    | 1,252,620 | 5.35              |



# Demographic and Economic Statistics Last Ten Calendar Years (Unaudited)

| Calendar<br>Year | Navarro County<br>Population | Navarro County<br>Personal<br>Income | Navarro County<br>Personal<br>Income<br>Per Capita | Navarro County<br>Unemployment<br>Rate |
|------------------|------------------------------|--------------------------------------|--|--|
| 2014             | 48,195                       | \$ 1,887,318,000                     | \$ 39,245  | 5.2%                                   |
| 2013             | 48,038                       | 1,740,921,000                        | 36,985   | 5.2%                                   |
| 2012             | 49,979                       | 1,678,534,727                        | 34,725   | 7.9%                                   |
| 2011             | 48,054                       | 1,591,179,000                        | 33,112   | 9.2%                                   |
| 2010             | 47,735                       | 1,503,732,000                        | 31,467   | 9.7%                                   |
| 2009             | 49,440                       | 1,414,882,000                        | 29,734   | 9.0%                                   |
| 2008             | 49,456                       | 1,417,643,000                        | 29,903   | 8.0%                                   |
| 2007             | 49,396                       | 1,296,533,000                        | 26,559   | 5.0%                                   |
| 2006             | 49,440                       | 1,196,242,000                        | 24,522   | 5.7%                                   |
| 2005             | 48,525                       | 1,160,593,000                        | 24,099   | 5.4%                                   |

**Source:** Texas Workforce Commission **Note:** The 2014 amounts are not yet available.

Principal Employers Last Ten Fiscal Years (Unaudited)

|  | 2         | 015        | 20        | 014        | 2         | 2013       |           | 012        |
|--|-----------|------------|-----------|------------|-----------|------------|-----------|------------|
|  |           | Percentage |           | Percentage |           | Percentage |           | Percentage |
|  | Number of | of Total   |
| Employer   | Employees | Employment | Employees | Employment | Employees | Employment | Employees | Employment |
|  |           |            |           |            |           |            |           |            |
| Navarro College (includes part time)                       | 1,090     | 5.02%      | 1,106     | 5.21%      | 1,134     | 5.50%      | 1,107     | 5.43%      |
| Russell Stover Candies (seasonal)                          | 850       | 3.91%      | 850       | 4.00%      | 795       | 3.85%      | 680       | 3.34%      |
| Corsicana ISD  | 811       | 3.73%      | 811       | 3.82%      | 800       | 3.88%      | 811       | 3.98%      |
| Watkins Construction                                       | 500       | 2.30%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      |
| Navarro Regional Hospital                                  | 350       | 1.61%      | 350       | 1.65%      | 385       | 1.87%      | 354       | 1.74%      |
| Walmart Super Center                                       | 350       | 1.61%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      |
| Guardian Industries, Corp.                                 | 318       | 1.46%      | 318       | 1.50%      | 360       | 1.75%      | 318       | 1.56%      |
| Kohl's Distribution Center                                 | 315       | 1.45%      | 315       | 1.48%      | 333       | 1.61%      | 200       | 0.98%      |
| Navarro County   | 284       | 1.31%      | 284       | 1.34%      | 300       | 1.45%      | 284       | 1.39%      |
| City of Corsicana (includes part time)                     | 284       | 1.31%      | 284       | 1.34%      | 277       | 1.34%      | 284       | 1.39%      |
| Corsicana Bedding  | 257       | 1.18%      | 257       | 1.21%      | 449       | 2.18%      | 257       | 1.26%      |
| Oil City Iron Works  | 255       | 1.17%      | 255       | 1.20%      | 212       | 1.03%      | 172       | 0.84%      |
| Tru-Serve Distribution Center                              | 180       | 0.83%      | 180       | 0.85%      | 165       | 0.80%      | 149       | 0.73%      |
| Collin Street Bakery (seasonal)                            | 150       | 0.69%      | 150       | 0.71%      | 379       | 1.84%      | 150       | 0.74%      |
| Heritage Oaks/Heritage Oaks West                           | 72        | 0.33%      | 72        | 0.34%      | 245       | 1.19%      | 236       | 1.16%      |
| Kohl's Call Center (Closed Corsicana facility)             | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      |
| Lance (Closed the Corsicana facility)                      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      |
| Trinity Mother Francis Medical Center                      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      |
| Home Depot Distribution Center (Closed Corsicana Facility) |           | 0.00%      | -         | 0.00%      |           | 0.00%      |           | 0.00%      |
| Total  | 6,066     | 27.92%     | 5,232     | 24.63%     | 5,834     | 28.28%     | 5,002     | 24.54%     |

Source: City of Corsicana, Texas and the Texas Workforce Commission

|           | 2011       |           | 2010       | 2         | .009       | 2         | 008        | 2         | 2007       |           | 2006       |  |
|-----------|------------|-----------|------------|-----------|------------|-----------|------------|-----------|------------|-----------|------------|--|
|           | Percentage |  |
| Number of | of Total   |  |
| Employees | Employment |  |
| 1,064     | 5.33%      | 982       | 4.95%      | 950       | 4.75%      | 886       | 4.52%      | 851       | 4.31%      | 827       | 3.97%      |  |
| 680       | 3.41%      | 680       | 3.43%      | 825       | 4.12%      | 825       | 4.20%      | 825       | 4.18%      | 859       | 4.12%      |  |
| 811       | 4.07%      | 811       | 4.09%      | 802       | 4.01%      | 802       | 4.09%      | 802       | 4.06%      | 879       | 4.22%      |  |
| -         | 0.00%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      |  |
| 354       | 1.77%      | 354       | 1.78%      | 350       | 1.75%      | 350       | 1.78%      | 350       | 1.77%      | 377       | 1.81%      |  |
| -         | 0.00%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      |  |
| 318       | 1.59%      | 318       | 1.60%      | 390       | 1.95%      | 390       | 1.99%      | 390       | 1.98%      | 367       | 1.76%      |  |
| 200       | 1.00%      | 200       | 1.01%      | 200       | 1.00%      | 200       | 1.02%      | 200       | 1.01%      | 175       | 0.84%      |  |
| 284       | 1.42%      | 284       | 1.43%      | 284       | 1.42%      | 284       | 1.45%      | 284       | 1.44%      | 282       | 1.35%      |  |
| 284       | 1.42%      | 284       | 1.43%      | 336       | 1.68%      | 304       | 1.55%      | 304       | 1.54%      | 335       | 1.61%      |  |
| 257       | 1.29%      | 257       | 1.30%      | 190       | 0.95%      | 190       | 0.97%      | 190       | 0.96%      | 180       | 0.86%      |  |
| 172       | 0.86%      | 172       | 0.87%      | 200       | 1.00%      | 200       | 1.02%      | 200       | 1.01%      | 224       | 1.08%      |  |
| 149       | 0.75%      | 149       | 0.75%      | 152       | 0.76%      | 152       | 0.77%      | 152       | 0.77%      | 150       | 0.72%      |  |
| 150       | 0.75%      | 150       | 0.76%      | 766       | 3.83%      | 766       | 3.90%      | 766       | 3.88%      | 700       | 3.36%      |  |
| 236       | 1.18%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      | -         | 0.00%      |  |
| 216       | 1.08%      | 216       | 1.09%      | 250       | 1.25%      | 250       | 1.27%      | 250       | 1.27%      | -         | 0.00%      |  |
| 148       | 0.74%      | 148       | 0.75%      | 170       | 0.85%      | 170       | 0.87%      | 170       | 0.86%      | 146       | 0.70%      |  |
| -         | 0.00%      | 156       | 0.79%      | 156       | 0.78%      | 156       | 0.80%      | 156       | 0.79%      | 120       | 0.58%      |  |
| 145       | 0.73%      | 145       | 0.73%      | 250       | 1.25%      | 155       | 0.79%      | 155       | 0.79%      |           | 0.00%      |  |
| 5,468     | 27.41%     | 5,306     | 26.75%     | 6,271     | 31.33%     | 6,080     | 30.99%     | 6,045     | 30.62%     | 5,621     | 26.98%     |  |

# State Appropriation per Full-Time Student Equivalent and Contact Hour Last Ten Fiscal Years (Unaudited)

|                |                        | Appropriat | ion per FTS | SE                        |
|----------------|------------------------|------------|-------------|---------------------------|
| Fiscal<br>Year | State<br>Appropriation | FTSE       | Appro       | tate<br>opriation<br>FTSE |
| 2015           | 16,262,313             | 16,316     | \$          | 997                       |
| 2014           | 16,319,691             | 17,028     |             | 958                       |
| 2013           | 15,861,991             | 17,518     |             | 905                       |
| 2012           | 15,639,707             | 18,392     |             | 850                       |
| 2011           | 14,070,243             | 18,877     |             | 745                       |
| 2010           | 14,447,465             | 17,311     |             | 835                       |
| 2009           | 12,465,236             | 14,384     |             | 867                       |
| 2008           | 12,124,659             | 12,697     |             | 955                       |
| 2007           | 10,587,066             | 11,866     |             | 892                       |
| 2006           | 10,587,066             | 11,207     |             | 945                       |

**Note:** Full-time student equivalent (FTSE) is defined as the number of full-time students plus the total hours taken by part-time students divided by 12.

# Table 14

|                              | Appropriation                | per Contact Hour          |             |                                       |
|------------------------------|------------------------------|---------------------------|-------------|---------------------------------------|
| Academic<br>Contact<br>Hours | Voc/Tech<br>Contact<br>Hours | Total<br>Contact<br>Hours | Appr<br>per | State<br>opriation<br>Contact<br>Hour |
| 3,057,872                    | 1,647,476                    | 4,705,348                 | \$          | 3.46                                  |
| 3,258,256                    | 1,616,032                    | 4,874,288                 |             | 3.35                                  |
| 3,392,912                    | 1,675,572                    | 5,068,484                 |             | 3.13                                  |
| 3,634,186                    | 1,612,596                    | 5,246,782                 |             | 2.98                                  |
| 3,682,160                    | 1,833,744                    | 5,515,904                 |             | 2.55                                  |
| 3,371,872                    | 1,683,760                    | 5,055,632                 |             | 2.86                                  |
| 2,759,980                    | 1,476,690                    | 4,236,670                 |             | 2.94                                  |
| 2,512,272                    | 1,191,867                    | 3,704,139                 |             | 3.27                                  |
| 2,457,624                    | 895,344                      | 3,352,968                 |             | 3.16                                  |
| 2,450,256                    | 713,896                      | 3,164,152                 |             | 3.35                                  |

# Faculty, Staff, and Administrators Statistics Last Ten Fiscal Years (Unaudited)

|                                  | 2015      | 2014      | 2013      | 2012      |
|----------------------------------|-----------|-----------|-----------|-----------|
| Faculty                          |           |           |           |           |
| Full-Time                        | 128       | 127       | 121       | 122       |
| Part-Time                        | 405       | 415       | 446       | 540       |
| Total                            | 533       | 542       | 567       | 662       |
| Full-Time                        | 24.0%     | 23.4%     | 21.3%     | 18.4%     |
| Part-Time                        | 76.0%     | 76.6%     | 78.7%     | 81.6%     |
| Total                            | 100.0%    | 100.0%    | 100.0%    | 100.0%    |
| Average Annual<br>Faculty Salary | \$ 54,396 | \$ 55,602 | \$ 53,781 | \$ 52,681 |
| Staff and Administrators         |           |           |           |           |
| Full-Time                        | 244       | 244       | 252       | 231       |
| Part-Time                        | 94        | 79        | 71        | 94        |
| Total                            | 338       | 323       | 323       | 325       |
| Full-Time                        | 72.2%     | 75.5%     | 78.0%     | 71.1%     |
| Part-Time                        | 27.8%     | 24.5%     | 22.0%     | 28.9%     |
| Total                            | 100.0%    | 100.0%    | 100.0%    | 100.0%    |

| 2011            | 2010                 | 2009           | 2008               | 2007      | 2006                   |
|-----------------|----------------------|----------------|--------------------|-----------|------------------------|
|                 |                      |                |                    |           |                        |
| 122             | 123                  | 113            | 112                | 112       | 105                    |
| 355             | 125<br>364           | 355            | 361                | 326       | 312                    |
|                 |                      |                |                    |           |                        |
| 477             | 487                  | 468            | 473                | 438       | 417                    |
|                 |                      |                |                    |           |                        |
| 25.6%           | 25.3%                | 24.1%          | 23.7%              | 25.6%     | 25.2%                  |
| 74.4%           | 74.7%                | 75.9%          | 76.3%              | 74.4%     | 74.8%                  |
|                 |                      |                |                    |           |                        |
| 100.0%          | 100.0%               | 100.0%         | 100.0%             | 100.0%    | 100.0%                 |
|                 |                      |                |                    |           |                        |
| <b>* **</b> *** | <b>•</b> • • • • • • | <b>• • • •</b> | <b>• • • • • •</b> | <b>.</b>  | <b>•</b> • • • • • • • |
| \$ 52,138       | \$ 50,232            | \$ 51,678      | \$ 47,585          | \$ 49,393 | \$ 45,427              |
|                 |                      |                |                    |           |                        |
| 230             | 214                  | 208            | 196                | 187       | 176                    |
| 230<br>95       | 100                  | 31             | 130                | 110       | 42                     |
|                 | 100                  |                |                    |           |                        |
| 325             | 314                  | 239            | 328                | 297       | 218                    |
|                 |                      |                |                    |           |                        |
| 70.8%           | 68.2%                | 87.0%          | 59.8%              | 63.0%     | 80.7%                  |
| 29.2%           | 31.8%                | 13.0%          | 40.2%              | 37.0%     | 19.3%                  |
|                 |                      |                |                    |           |                        |
| 100.0%          | 100.0%               | 100.0%         | 100.0%             | 100.0%    | 100.0%                 |

#### Enrollment Details Last Ten Fiscal Years (Unaudited)

|                        | Fall   | 2014    | Fall   | 2013    | Fall   | 2012    | Fall   | 2011    |
|------------------------|--------|---------|--------|---------|--------|---------|--------|---------|
|                        | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| Student Classification |        |         |        |         |        |         |        |         |
| 00-30 hours            | 7,036  | 70.37%  | 7,353  | 71.69%  | 7,060  | 69.91%  | 7,271  | 69.69%  |
| 31-60 hours            | 1,895  | 18.95%  | 1,871  | 18.24%  | 1,958  | 19.39%  | 2,022  | 19.38%  |
| > 60 hours             | 1,068  | 10.68%  | 1,033  | 10.07%  | 1,080  | 10.70%  | 1,140  | 10.93%  |
| Total                  | 9,999  | 100.00% | 10,257 | 100.00% | 10,098 | 100.00% | 10,433 | 100.00% |
| Semester Hour Load     |        |         |        |         |        |         |        |         |
| Less than 3            | 220    | 2.20%   | 251    | 2.45%   | 201    | 1.99%   | 171    | 1.64%   |
| 3-5 semester hours     | 1,902  | 19.02%  | 1,717  | 16.74%  | 1,592  | 15.77%  | 1,646  | 15.78%  |
| 6-8 semester hours     | 2,345  | 23.45%  | 2,236  | 21.80%  | 2,173  | 21.52%  | 2,176  | 20.86%  |
| 9-11 semester hours    | 1,588  | 15.88%  | 1,604  | 15.64%  | 1,422  | 14.08%  | 1,514  | 14.51%  |
| 12-14 semester hours   | 2,561  | 25.61%  | 2,739  | 26.70%  | 2,866  | 28.38%  | 3,118  | 29.89%  |
| 15-17 semester hours   | 1,102  | 11.02%  | 1,411  | 13.76%  | 1,480  | 14.66%  | 1,460  | 13.99%  |
| 18 & over              | 281    | 2.81%   | 299    | 2.92%   | 364    | 3.60%   | 348    | 3.34%   |
| Total                  | 9,999  | 100.00% | 10,257 | 100.00% | 10,098 | 100.00% | 10,433 | 100.00% |
| Tuition Status         |        |         |        |         |        |         |        |         |
| Texas Resident         |        |         |        |         |        |         |        |         |
| (in-District)          | 1,814  | 18.14%  | 1,927  | 18.79%  | 1,922  | 19.03%  | 1,996  | 19.13%  |
| Texas Resident         |        |         |        |         |        |         |        |         |
| (out-of-District)      | 7,920  | 79.21%  | 8,052  | 78.50%  | 7,883  | 78.06%  | 8,102  | 77.66%  |
| Non-Resident Tuition   | 265    | 2.65%   | 278    | 2.71%   | 293    | 2.90%   | 335    | 3.21%   |
| Total                  | 9,999  | 100.00% | 10,257 | 100.00% | 10,098 | 100.00% | 10,433 | 100.00% |

| Fall   | 2010     | Fall   | 2009     | Fall   | 2008    | Fall 2007 Fall 2006 |               | Fall 2005 |          |        |         |
|--------|----------|--------|----------|--------|---------|---------------------|---------------|-----------|----------|--------|---------|
| Number | Percent  | Number | Percent  | Number | Percent | Number              | Percent       | Number    | Percent  | Number | Percent |
|        |          |        |          |        |         |                     |               |           |          |        |         |
|        |          |        |          |        |         |                     |               |           |          |        |         |
|        |          |        |          |        |         |                     |               |           |          |        |         |
| 7,311  | 71.92%   | 6,701  | 72.84%   | 6,191  | 74.34%  | 5,410               | 71.56%        | 6,593     | 89.02%   | 5,204  | 80.67%  |
| 1,841  | 18.11%   | 1,615  | 17.55%   | 1,403  | 16.85%  | 1,461               | 19.33%        | 406       | 5.48%    | 764    | 11.84%  |
| 1,014  | 9.97%    | 884    | 9.61%    | 734    | 8.81%   | 689                 | 9.11%         | 407       | 5.50%    | 483    | 7.49%   |
|        |          |        |          |        |         |                     |               |           |          |        |         |
| 10,166 | 100.00%  | 9,200  | 100.00%  | 8,328  | 100.00% | 7,560               | 100.00%       | 7,406     | 100.00%  | 6,451  | 100.00% |
|        |          |        |          |        |         |                     |               |           |          |        |         |
|        |          |        |          |        |         |                     |               |           |          |        |         |
| 1.50   |          |        | 4        | (50)   | 0.000/  | 205                 | <b>5</b> 0000 | 510       | 6.010/   | 27     | 0.420/  |
| 159    | 1.56%    | 94     | 1.02%    | 673    | 8.08%   | 385                 | 5.09%         | 512       | 6.91%    | 27     | 0.42%   |
| 1,820  | 17.90%   | 1,769  | 19.23%   | 1,458  | 17.51%  | 1,494               | 19.76%        | 1,451     | 19.59%   | 1,214  | 18.82%  |
| 1,998  | 19.65%   | 1,856  | 20.17%   | 1,530  | 18.37%  | 1,414               | 18.70%        | 1,267     | 17.11%   | 1,131  | 17.53%  |
| 1,402  | 13.79%   | 1,198  | 13.02%   | 1,014  | 12.18%  | 885                 | 11.71%        | 842       | 11.37%   | 737    | 11.42%  |
| 2,987  | 29.38%   | 2,532  | 27.52%   | 2,034  | 24.42%  | 1,948               | 25.77%        | 2,001     | 27.02%   | 2,076  | 32.18%  |
| 1,409  | 13.86%   | 1,361  | 14.79%   | 1,296  | 15.56%  | 1,148               | 15.19%        | 1,070     | 14.45%   | 980    | 15.19%  |
| 391    | 3.85%    | 390    | 4.24%    | 323    | 3.88%   | 286                 | 3.78%         | 263       | 3.55%    | 286    | 4.43%   |
|        |          |        |          |        |         |                     |               |           |          |        |         |
| 10,166 | 100.00%  | 9,200  | 100.00%  | 8,328  | 100.00% | 7,560               | 100.00%       | 7,406     | 100.00%  | 6,451  | 100.00% |
|        |          |        |          |        |         |                     |               |           |          |        |         |
|        |          |        |          |        |         |                     |               |           |          |        |         |
|        |          |        |          |        |         |                     |               |           |          |        |         |
|        |          |        |          |        |         |                     |               |           |          |        |         |
| 2,028  | 19.95%   | 1,816  | 19.74%   | 1,777  | 21.34%  | 1,645               | 21.76%        | 1,729     | 23.35%   | 1,348  | 20.90%  |
|        |          |        |          |        |         |                     |               |           |          |        |         |
| 7,830  | 77.02%   | 7,131  | 77.51%   | 6,304  | 75.70%  | 5,669               | 74.99%        | 5,392     | 72.81%   | 4,791  | 74.27%  |
| 308    | 3.03%    | 253    | 2.75%    | 247    | 2.97%   | 246                 | 3.25%         | 285       | 3.85%    | 312    | 4.84%   |
| 10.1.4 | 100.0000 |        | 100.000/ |        | 100.000 |                     | 100.000       | = 10.4    | 100.000/ |        | 100.000 |
| 10,166 | 100.00%  | 9,200  | 100.00%  | 8,328  | 100.00% | 7,560               | 100.00%       | 7,406     | 100.00%  | 6,451  | 100.00% |

Student Profile Last Ten Fiscal Years (Unaudited)

|                  | Fall   | 2014    | Fall   | 2013    | Fall 2012 |         | Fall 2011 |         |
|------------------|--------|---------|--------|---------|-----------|---------|-----------|---------|
|                  | Number | Percent | Number | Percent | Number    | Percent | Number    | Percent |
| Gender           |        |         |        |         |           |         |           |         |
| Female           | 5,904  | 59.05%  | 6,103  | 59.50%  | 6,087     | 60.28%  | 6,379     | 61.14%  |
| Male             | 4,095  | 40.95%  | 4,154  | 40.50%  | 4,011     | 39.72%  | 4,054     | 38.86%  |
| Total            | 9,999  | 100.00% | 10,257 | 100.00% | 10,098    | 100.00% | 10,433    | 100.00% |
| Ethnic Origin    |        |         |        |         |           |         |           |         |
| White            | 5,710  | 57.11%  | 5,672  | 55.30%  | 5,759     | 57.03%  | 6,048     | 57.97%  |
| Hispanic         | 1,795  | 17.95%  | 1,929  | 18.81%  | 1,774     | 17.57%  | 1,639     | 15.71%  |
| African American | 2,109  | 21.09%  | 2,333  | 22.75%  | 2,200     | 21.79%  | 2,375     | 22.76%  |
| Asian            | 74     | 0.74%   | 70     | 0.68%   | 54        | 0.53%   | 44        | 0.42%   |
| Foreign          | 131    | 1.31%   | 129    | 1.26%   | 159       | 1.57%   | 174       | 1.67%   |
| Native American  | 62     | 0.62%   | 47     | 0.46%   | 61        | 0.60%   | 53        | 0.51%   |
| Other            | 118    | 1.18%   | 77     | 0.75%   | 91        | 0.90%   | 100       | 0.96%   |
| Total            | 9,999  | 100.00% | 10,257 | 100.00% | 10,098    | 100.00% | 10,433    | 100.00% |
| Age              |        |         |        |         |           |         |           |         |
| Under 18         | 2,474  | 24.74%  | 2,428  | 23.67%  | 2,206     | 21.85%  | 1,891     | 18.13%  |
| 18 - 21          | 3,855  | 38.55%  | 4,052  | 39.50%  | 3,959     | 39.21%  | 4,204     | 40.30%  |
| 22 - 24          | 905    | 9.05%   | 923    | 9.00%   | 972       | 9.63%   | 1,050     | 10.06%  |
| 25 - 35          | 1,587  | 15.87%  | 1,657  | 16.15%  | 1,704     | 16.87%  | 1,924     | 18.44%  |
| 36 - 50          | 927    | 9.27%   | 933    | 9.10%   | 1,014     | 10.04%  | 1,112     | 10.66%  |
| 51 & over        | 251    | 2.51%   | 264    | 2.57%   | 243       | 2.41%   | 252       | 2.42%   |
| Total            | 9,999  | 100.00% | 10,257 | 100.00% | 10,098    | 100.00% | 10,433    | 100.00% |
| Average Age      | 23     |         | 23     |         | 24        |         | 24        |         |

| Fall 2010<br>Number | Percent | Fall 2009<br>Number | Percent | Fall 2008<br>Number | Percent | Fall 2007<br>Number | Percent | Fall 2006<br>Number | Percent | Fall 2005<br>Number | Percent |
|---------------------|---------|---------------------|---------|---------------------|---------|---------------------|---------|---------------------|---------|---------------------|---------|
| Inulliber           | Fercent | Number              | Percent | Inullibel           | Percent | Nulliber            | Percent | Nulliber            | Fercent | Inullibel           | Fercent |
| 6,218               | 61.16%  | 5,643               | 61.34%  | 5,147               | 61.80%  | 4,733               | 62.61%  | 4,583               | 61.88%  | 4,006               | 62.10%  |
| 3,948               | 38.84%  | 3,557               | 38.66%  | 3,181               | 38.20%  | 2,827               | 37.39%  | 2,823               | 38.12%  | 2,445               | 37.90%  |
|                     |         |                     |         |                     |         |                     |         |                     |         |                     |         |
| 10,166              | 100.00% | 9,200               | 100.00% | 8,328               | 100.00% | 7,560               | 100.00% | 7,406               | 100.00% | 6,451               | 100.00% |
|                     |         |                     |         |                     |         |                     |         |                     |         |                     |         |
|                     |         |                     |         |                     |         |                     |         |                     |         |                     |         |
| 6,151               | 60.51%  | 5,636               | 61.26%  | 5,303               | 63.68%  | 4,842               | 64.05%  | 4,802               | 64.84%  | 4,170               | 64.64%  |
| 1,492               | 14.68%  | 1,363               | 14.82%  | 1,183               | 14.21%  | 1,451               | 19.19%  | 1,332               | 17.99%  | 701                 | 10.87%  |
| 2,171               | 21.36%  | 1,903               | 20.68%  | 1,567               | 18.82%  | 995                 | 13.16%  | 956                 | 12.91%  | 1,295               | 20.07%  |
| 26                  | 0.26%   | 87                  | 0.95%   | 67                  | 0.80%   | 56                  | 0.74%   | 71                  | 0.96%   | 48                  | 0.74%   |
| 164                 | 1.61%   | 153                 | 1.66%   | 156                 | 1.87%   | 160                 | 2.12%   | 183                 | 2.47%   | 204                 | 3.16%   |
| 71                  | 0.70%   | 52                  | 0.57%   | 52                  | 0.62%   | 53                  | 0.70%   | 50                  | 0.68%   | 33                  | 0.51%   |
| 91                  | 0.90%   | 6                   | 0.07%   |                     | 0.00%   | 3                   | 0.04%   | 12                  | 0.16%   |                     | 0.00%   |
|                     |         |                     |         |                     |         |                     |         |                     |         |                     |         |
| 10,166              | 100.00% | 9,200               | 100.00% | 8,328               | 100.00% | 7,560               | 100.00% | 7,406               | 100.00% | 6,451               | 100.00% |
|                     |         |                     |         |                     |         |                     |         |                     |         |                     |         |
|                     |         |                     |         |                     |         |                     |         |                     |         |                     |         |
| 1,848               | 18.18%  | 1,917               | 20.84%  | 2,138               | 25.67%  | 1,750               | 23.15%  | 1,854               | 25.03%  | 1,029               | 15.95%  |
| 4,131               | 40.64%  | 3,723               | 40.47%  | 3,313               | 39.78%  | 3,079               | 40.73%  | 2,984               | 40.29%  | 2,939               | 45.56%  |
| 990                 | 9.74%   | 969                 | 10.53%  | 756                 | 9.08%   | 654                 | 8.65%   | 651                 | 8.79%   | 668                 | 10.35%  |
| 1,874               | 18.43%  | 1,534               | 16.67%  | 1,211               | 14.54%  | 1,177               | 15.57%  | 1,110               | 14.99%  | 1,091               | 16.91%  |
| 1,065               | 10.48%  | 898                 | 9.76%   | 780                 | 9.37%   | 762                 | 10.08%  | 702                 | 9.48%   | 617                 | 9.56%   |
| 258                 | 2.54%   | 159                 | 1.73%   | 130                 | 1.56%   | 138                 | 1.83%   | 105                 | 1.42%   | 107                 | 1.66%   |
|                     |         |                     |         |                     |         |                     |         |                     |         |                     |         |
| 10,166              | 100.00% | 9,200               | 100.00% | 8,328               | 100.00% | 7,560               | 100.00% | 7,406               | 100.00% | 6,451               | 100.00% |
|                     |         |                     |         |                     |         |                     |         |                     |         |                     |         |
|                     |         |                     |         |                     |         |                     |         |                     |         |                     |         |
| 24                  |         | 23                  |         | 23                  |         | 23                  |         | 23                  |         | 24                  |         |

### Transfers to Senior Institutions (Includes only public senior colleges in Texas) (Unaudited)

|  | 2013 - 2014 Graduate as of Fall 2014 |           |           |            |            |  |  |  |
|--|--------------------------------------|-----------|-----------|------------|------------|--|--|--|
|  | Transfer                             | Transfer  | Transfer  | Total of   | % of       |  |  |  |
|  | Student                              | Student   | Student   | all Sample | all Sample |  |  |  |
|  | Count                                | Count     | Count     | Transfer   | Transfer   |  |  |  |
| Name   | Academic                             | Technical | Tech-Prep | Students   | Students   |  |  |  |
| 1 Angelo State University                        | 10                                   | 1         | 1         | 12         | 0.77%      |  |  |  |
| 2 Lamar University                               | 11                                   | -         | -         | 11         | 0.71%      |  |  |  |
| 3 Midwestern State University                    | 17                                   | 1         | 1         | 19         | 1.22%      |  |  |  |
| 4 Prairie View A&M University                    | 3                                    | 2         | 1         | 6          | 0.39%      |  |  |  |
| 5 Sam Houston State University                   | 76                                   | 4         | 2         | 82         | 5.27%      |  |  |  |
| 6 Stephen F. Austin State University             | 61                                   | 7         | 4         | 72         | 4.62%      |  |  |  |
| 7 Sul Ross State University                      | 1                                    | -         | -         | 1          | 0.06%      |  |  |  |
| 8 Sul Ross State University - Rio Grande College | -                                    | -         | -         | -          | 0.00%      |  |  |  |
| 9 Tarleton State University                      | 149                                  | 11        | 7         | 167        | 10.73%     |  |  |  |
| 10 Texas A&M International University            |                                      |           | 1         | 1          | 0.06%      |  |  |  |
| 11 Texas A&M University                          | 150                                  | 5         | 5         | 160        | 10.28%     |  |  |  |
| 12 Texas A&M University at Commerce              | 182                                  | 20        | 15        | 217        | 13.94%     |  |  |  |
| 13 Texas A&M University at Corpus Christi        | 8                                    | 1         | 1         | 10         | 0.64%      |  |  |  |
| 14 Texas A&M University at Galveston             | 7                                    | -         | 1         | 8          | 0.51%      |  |  |  |
| 15 Texas A&M University at Kingsville            | 7                                    | 1         | -         | 8          | 0.51%      |  |  |  |
| 16 Texas Southern University                     | 6                                    | -         | 1         | 7          | 0.45%      |  |  |  |
| 17 Texas State University                        | 101                                  | 5         | 2         | 108        | 6.94%      |  |  |  |
| 18 Texas Tech University                         | 86                                   | 7         | 1         | 94         | 6.04%      |  |  |  |
| 19 Texas Woman's University                      | 44                                   | 4         | -         | 48         | 3.08%      |  |  |  |
| 20 The University of Texas - Pan American        | 2                                    | -         | -         | 2          | 0.13%      |  |  |  |
| 21 The University of Texas at Arlington          | 195                                  | 19        | 8         | 222        | 14.26%     |  |  |  |
| 22 The University of Texas at Austin             | 30                                   | 1         | 2         | 33         | 2.12%      |  |  |  |
| 23 The University of Texas at Dallas             | 22                                   | -         | 1         | 23         | 1.48%      |  |  |  |
| 24 The University of Texas at El Paso            | 0                                    | -         |           | 0          | 0.00%      |  |  |  |
| 25 The University of Texas at San Antonio        | 11                                   | -         | -         | 11         | 0.71%      |  |  |  |
| 26 The University of Texas at Tyler              | 40                                   | 3         | 1         | 44         | 2.83%      |  |  |  |
| 27 The University of Texas of the Permian Basin  | 4                                    | -         | -         | 4          | 0.26%      |  |  |  |
| 28 University of Houston                         | 19                                   | -         | 1         | 20         | 1.28%      |  |  |  |
| 29 University of Houston at Downtown             | 2                                    | 1         |           | 3          | 0.19%      |  |  |  |
| 30 University of Houston at Victoria             | 3                                    |           | 1         | 4          | 0.26%      |  |  |  |
| 31 University of North Texas                     | 115                                  | 2         | 3         | 120        | 7.71%      |  |  |  |
| 32 University of North Texas at Dallas           | 29                                   | 2         | 1         | 32         | 2.06%      |  |  |  |
| 33 West Texas A&M University                     | 5                                    | 3         |           | 8          | 0.51%      |  |  |  |
| Totals   | 1,396                                | 100       | 61        | 1,557      | 100.00%    |  |  |  |

Source: Texas Higher Education Coordinating Board

Note: Information not available for ten years of trend information.

|          | 2012 - 2013 | Graduate as o | of Fall 2013 |            | 2011 - 2012 Graduate as of Fall 2012 |           |           |            |            |  |
|----------|-------------|---------------|--------------|------------|--------------------------------------|-----------|-----------|------------|------------|--|
| Transfer | Transfer    | Transfer      | Total of     | % of       | Transfer                             | Transfer  | Transfer  | Total of   | % of       |  |
| Student  | Student     | Student       | all Sample   | all Sample | Student                              | Student   | Student   | all Sample | all Sample |  |
| Count    | Count       | Count         | Transfer     | Transfer   | Count                                | Count     | Count     | Transfer   | Transfer   |  |
| Academic | Technical   | Tech-Prep     | Students     | Students   | Academic                             | Technical | Tech-Prep | Students   | Students   |  |
|          |             |               |              |            |                                      |           |           |            |            |  |
| 9        | 2           | 2             | 13           | 0.87%      | 4                                    | 1         | -         | 5          | 0.32%      |  |
| 7        | -           | 2             | 9            | 0.60%      | 5                                    | -         | 1         | 6          | 0.39%      |  |
| 7        | -           | 1             | 8            | 0.54%      | 11                                   | 2         | 1         | 14         | 0.91%      |  |
| 6        | 2           | 0             | 8            | 0.54%      | 8                                    | 2         | 1         | 11         | 0.71%      |  |
| 104      | 5           | 5             | 114          | 7.63%      | 77                                   | 6         | 5         | 88         | 5.70%      |  |
| 64       | 3           | 2             | 69           | 4.62%      | 86                                   | 7         | 6         | 99         | 6.41%      |  |
| -        | 1           | -             | 1            | 0.07%      | 1                                    | -         | -         | 1          | 0.06%      |  |
| -        | -           | -             | -            | 0.00%      | -                                    | -         | -         | -          | 0.00%      |  |
| 151      | 14          | 13            | 178          | 11.91%     | 125                                  | 9         | 5         | 139        | 9.00%      |  |
| -        | -           | -             | 0            | 0.00%      | -                                    | -         | -         | -          | 0.00%      |  |
| 136      | 6           | 7             | 149          | 9.97%      | 144                                  | 7         | 5         | 156        | 10.10%     |  |
| 185      | 15          | 3             | 203          | 13.59%     | 230                                  | 12        | 11        | 253        | 16.39%     |  |
| 16       | -           | 1             | 17           | 1.14%      | 13                                   | 2         | -         | 15         | 0.97%      |  |
| 3        | -           | -             | 3            | 0.20%      | 5                                    | -         | -         | 5          | 0.32%      |  |
| 2        | 3           | -             | 5            | 0.33%      | 1                                    | 1         | -         | 2          | 0.13%      |  |
| 5        | -           | 1             | 6            | 0.40%      | 5                                    | -         | -         | 5          | 0.32%      |  |
| 77       | -           | 2             | 79           | 5.29%      | 55                                   | -         | 2         | 57         | 3.69%      |  |
| 66       | 4           | 2             | 72           | 4.82%      | 63                                   | 4         | 5         | 72         | 4.66%      |  |
| 35       | 4           | 2             | 41           | 2.74%      | 44                                   | 5         | 2         | 51         | 3.30%      |  |
| 2        | -           | 1             | 3            | 0.20%      | -                                    | -         | -         | -          | 0.00%      |  |
| 169      | 24          | 8             | 201          | 13.45%     | 194                                  | 15        | 8         | 217        | 14.05%     |  |
| 40       | 1           | 2             | 43           | 2.88%      | 57                                   | 2         | 1         | 60         | 3.89%      |  |
| 33       | 1           | -             | 34           | 2.28%      | 20                                   | 1         | 2         | 23         | 1.49%      |  |
| -        | -           | -             | -            | 0.00%      | -                                    | -         | -         | -          | 0.00%      |  |
| 8        | 1           | -             | 9            | 0.60%      | 13                                   | -         | 1         | 14         | 0.91%      |  |
| 38       | 6           | -             | 44           | 2.95%      | 50                                   | 3         | 1         | 54         | 3.50%      |  |
| 7        | 1           | -             | 8            | 0.54%      | 11                                   | -         | -         | 11         | 0.71%      |  |
| 14       | -           | -             | 14           | 0.94%      | 5                                    | 1         | 1         | 7          | 0.45%      |  |
| 2        | -           | -             | 2            | 0.13%      | 4                                    | -         | 1         | 5          | 0.32%      |  |
| -        | -           | -             | -            | 0.00%      | -                                    | 1         | -         | 1          | 0.06%      |  |
| 122      | 7           | 6             | 135          | 9.04%      | 122                                  | 4         | 4         | 130        | 8.42%      |  |
| 20       | -           | 1             | 21           | 1.41%      | 27                                   | 3         | 5         | 35         | 2.27%      |  |
| 5        |             |               | 5            | 0.33%      | 7                                    | 1         |           | 8          | 0.52%      |  |
| 1,333    | 100         | 61            | 1,494        | 100.00%    | 1,387                                | 89        | 68        | 1,544      | 100.00%    |  |

### Transfers to Senior Institutions (Includes only public senior colleges in Texas) (Unaudited)

(Continued)

|  |          | 2010 - 2011 | Graduate as | of Fall 2011 |            |
|--|----------|-------------|-------------|--------------|------------|
|  | Transfer | Transfer    | Transfer    | Total of     | % of       |
|  | Student  | Student     | Student     | all Sample   | all Sample |
|  | Count    | Count       | Count       | Transfer     | Transfer   |
| Name   | Academic | Technical   | Tech-Prep   | Students     | Students   |
| 1 Angelo State University                        | 9        | -           | 1           | 10           | 0.68%      |
| 2 Lamar University                               | 12       | 1           | -           | 13           | 0.89%      |
| 3 Midwestern State University                    | 8        | 1           | 1           | 10           | 0.68%      |
| 4 Prairie View A&M University                    | 5        | 2           | 2           | 9            | 0.61%      |
| 5 Sam Houston State University                   | 79       | 5           | 7           | 91           | 6.20%      |
| 6 Stephen F. Austin State University             | 75       | 6           | 6           | 87           | 5.93%      |
| 7 Sul Ross State University                      | 1        | -           | -           | 1            | 0.07%      |
| 8 Sul Ross State University - Rio Grande College | -        | -           | -           | -            | 0.00%      |
| 9 Tarleton State University                      | 74       | 7           | 6           | 87           | 5.93%      |
| 10 Texas A&M International University            | -        | -           | -           | -            | 0.00%      |
| 11 Texas A&M University                          | 117      | 6           | 7           | 130          | 8.86%      |
| 12 Texas A&M University at Commerce              | 266      | 12          | 15          | 293          | 19.97%     |
| 13 Texas A&M University at Corpus Christi        | 7        | -           | -           | 7            | 0.48%      |
| 14 Texas A&M University at Galveston             | 6        | -           | -           | 6            | 0.41%      |
| 15 Texas A&M University at Kingsville            | 2        | 1           | -           | 3            | 0.20%      |
| 16 Texas Southern University                     | 6        | -           | -           | 6            | 0.41%      |
| 17 Texas State University                        | 65       | 2           | 1           | 68           | 4.64%      |
| 18 Texas Tech University                         | 68       | 3           | 6           | 77           | 5.25%      |
| 19 Texas Woman's University                      | 32       | 4           | 3           | 39           | 2.66%      |
| 20 The University of Texas - Pan American        | 1        | -           | 1           | 2            | 0.14%      |
| 21 The University of Texas at Arlington          | 166      | 17          | 10          | 193          | 13.16%     |
| 22 The University of Texas at Austin             | 55       | 1           | 7           | 63           | 4.29%      |
| 23 The University of Texas at Dallas             | 24       | -           | -           | 24           | 1.64%      |
| 24 The University of Texas at El Paso            | 1        | -           | -           | 1            | 0.07%      |
| 25 The University of Texas at San Antonio        | 15       | -           | -           | 15           | 1.02%      |
| 26 The University of Texas at Tyler              | 41       | 4           | 2           | 47           | 3.20%      |
| 27 The University of Texas of the Permian Basin  | 2        | -           | -           | 2            | 0.14%      |
| 28 University of Houston                         | 22       | -           | 1           | 23           | 1.57%      |
| 29 University of Houston at Downtown             | 2        | -           | -           | 2            | 0.14%      |
| 30 University of Houston at Victoria             | -        | -           | -           | -            | 0.00%      |
| 31 University of North Texas                     | 110      | 5           | 8           | 123          | 8.38%      |
| 32 University of North Texas at Dallas           | 23       | -           | 1           | 24           | 1.64%      |
| 33 West Texas A&M University                     | 9        | 1           | 1           | 11           | 0.75%      |
| Totals   | 1,303    | 78          | 86          | 1,467        | 100.00%    |

Source: Texas Higher Education Coordinating Board

Note: Information not available for ten years of trend information.

| 2009 - 2010 Graduate as of Fall 2010 |           |           |            |            | 2008 - 2009 Graduate as of Fall 2009 |           |           |            |            |
|--------------------------------------|-----------|-----------|------------|------------|--------------------------------------|-----------|-----------|------------|------------|
| Transfer                             | Transfer  | Transfer  | Total of   | % of       | Transfer                             | Transfer  | Transfer  | Total of   | % of       |
| Student                              | Student   | Student   | all Sample | all Sample | Student                              | Student   | Student   | all Sample | all Sample |
| Count                                | Count     | Count     | Transfer   | Transfer   | Count                                | Count     | Count     | Transfer   | Transfer   |
| Academic                             | Technical | Tech-Prep | Students   | Students   | Academic                             | Technical | Tech-Prep | Students   | Students   |
|                                      |           |           |            |            |                                      |           |           |            |            |
| 10                                   | 3         | 1         | 14         | 0.94%      | 10                                   | 1         | 1         | 12         | 0.87%      |
| 8                                    | 1         | -         | 9          | 0.61%      | 8                                    | 1         | -         | 9          | 0.65%      |
| 9                                    | -         | 2         | 11         | 0.74%      | 12                                   | 3         | 2         | 17         | 1.23%      |
| 7                                    | 3         | -         | 10         | 0.67%      | 5                                    | -         | 2         | 7          | 0.51%      |
| 85                                   | 9         | 4         | 98         | 6.60%      | 81                                   | 2         | 6         | 89         | 6.45%      |
| 69                                   | 2         | 8         | 79         | 5.32%      | 67                                   | 2         | 5         | 74         | 5.36%      |
| 2                                    | -         | -         | 2          | 0.13%      | 2                                    | -         | 2         | 4          | 0.29%      |
| -                                    | -         | -         | -          | 0.00%      | -                                    | -         | -         | -          | 0.00%      |
| 53                                   | 9         | 5         | 67         | 4.51%      | 63                                   | 2         | 10        | 75         | 5.43%      |
| -                                    | -         | -         | -          | 0.00%      | -                                    | -         | -         | -          | 0.00%      |
| 119                                  | 3         | 6         | 128        | 8.63%      | 125                                  | 4         | 6         | 135        | 9.78%      |
| 301                                  | 4         | 9         | 314        | 21.16%     | 257                                  | 5         | 11        | 273        | 19.78%     |
| 6                                    | 2         | 2         | 10         | 0.67%      | 7                                    | 2         | 1         | 10         | 0.72%      |
| 4                                    | 1         | -         | 5          | 0.34%      | 6                                    | -         | -         | 6          | 0.43%      |
| 3                                    | -         | -         | 3          | 0.20%      | -                                    | -         | -         | -          | 0.00%      |
| 7                                    | -         | 1         | 8          | 0.54%      | 4                                    | 1         | -         | 5          | 0.36%      |
| 49                                   | 5         | 4         | 58         | 3.91%      | 41                                   | 2         | 2         | 45         | 3.26%      |
| 72                                   | 1         | 6         | 79         | 5.32%      | 68                                   | -         | 5         | 73         | 5.29%      |
| 22                                   | 2         | -         | 24         | 1.62%      | 13                                   | 4         | 1         | 18         | 1.30%      |
| 1                                    | -         | -         | 1          | 0.07%      | 1                                    | -         | 1         | 2          | 0.14%      |
| 178                                  | 24        | 9         | 211        | 14.22%     | 189                                  | 7         | 7         | 203        | 14.71%     |
| 62                                   | 2         | 9         | 73         | 4.92%      | 57                                   | -         | 3         | 60         | 4.35%      |
| 13                                   | -         | 4         | 17         | 1.15%      | 17                                   | 1         | 2         | 20         | 1.45%      |
| 1                                    | -         | -         | 1          | 0.07%      | -                                    | -         | -         | -          | 0.00%      |
| 8                                    | 2         | 1         | 11         | 0.74%      | 4                                    | -         | -         | 4          | 0.29%      |
| 35                                   | 4         | 5         | 44         | 2.96%      | 41                                   | 1         | 2         | 44         | 3.19%      |
| 1                                    | -         | -         | 1          | 0.07%      | 1                                    | -         | -         | 1          | 0.07%      |
| 14                                   | -         | -         | 14         | 0.94%      | 6                                    | -         | 1         | 7          | 0.51%      |
| 1                                    | -         | -         | 1          | 0.07%      | 1                                    | -         | -         | 1          | 0.07%      |
| 1                                    | -         | -         | 1          | 0.07%      | 1                                    | -         | -         | 1          | 0.07%      |
| 133                                  | 2         | 12        | 147        | 9.91%      | 135                                  | -         | 9         | 144        | 10.43%     |
| 31                                   | 3         | 2         | 36         | 2.43%      | 26                                   | 4         | 3         | 33         | 2.39%      |
| 5                                    | 1         | 1         | 7          | 0.47%      | 6                                    | 1         | 1         | 8          | 0.58%      |
| 1,310                                | 83        | 91        | 1,484      | 100.00%    | 1,254                                | 43        | 83        | 1,380      | 100.00%    |



### Transfers to Senior Institutions (Includes only public senior colleges in Texas) (Unaudited) (Continued)

|  | 2007 - 2008 Graduate as of Fall 2008     |   |   |  |  |
|--|--|---|---|--|--|
| Name   | Transfer<br>Student<br>Count<br>Academic | Transfer<br>Student<br>Count<br>Technical | Transfer<br>Student<br>Count<br>Tech-Prep | Total of<br>all Sample<br>Transfer<br>Students | % of<br>all Sample<br>Transfer<br>Students |
|  |  |   |   |  | 0.670/                                     |
| 1 Angelo State University                        | 7  | 2   | -   | 9  | 0.67%                                      |
| 2 Lamar University                               | 9  | 1   | 1   | 11   | 0.82%                                      |
| 3 Midwestern State University                    | 16                                       | 1   | 1   | 18   | 1.35%                                      |
| 4 Prairie View A&M University                    | 3  | -   | 2   | 5  | 0.37%                                      |
| 5 Sam Houston State University                   | 77                                       | 3   | 5   | 85   | 6.36%                                      |
| 6 Stephen F. Austin State University             | 57                                       | -   | 3   | 60   | 4.49%                                      |
| 7 Sul Ross State University                      | 1  | -   | -   | 1  | 0.07%                                      |
| 8 Sul Ross State University - Rio Grande College | -  | -   | -   | -  | 0.00%                                      |
| 9 Tarleton State University                      | 66                                       | 4   | 9   | 79   | 5.91%                                      |
| 10 Texas A&M International University            | -  | -   | -   | -  | 0.00%                                      |
| 11 Texas A&M University                          | 125                                      | -   | 8   | 133  | 9.95%                                      |
| 12 Texas A&M University at Commerce              | 270                                      | 5   | 8   | 283  | 21.17%                                     |
| 13 Texas A&M University at Corpus Christi        | 4  | 1   | 1   | 6  | 0.45%                                      |
| 14 Texas A&M University at Galveston             | 2  | -   | -   | 2  | 0.15%                                      |
| 15 Texas A&M University at Kingsville            | 3  | -   | -   | 3  | 0.22%                                      |
| 16 Texas Southern University                     | 7  | -   | 1   | 8  | 0.60%                                      |
| 17 Texas State University                        | 50                                       | -   | 3   | 53   | 3.96%                                      |
| 18 Texas Tech University                         | 65                                       | -   | 2   | 67   | 5.01%                                      |
| 19 Texas Woman's University                      | 20                                       | 4   | 1   | 25   | 1.87%                                      |
| 20 The University of Texas - Pan American        | _  | -   | 1   | 1  | 0.07%                                      |
| 21 The University of Texas at Arlington          | 149                                      | 9   | 7   | 165  | 12.34%                                     |
| 22 The University of Texas at Austin             | 56                                       | 1   | 3   | 60   | 4.49%                                      |
| 23 The University of Texas at Dallas             | 11                                       | -   | 2   | 13   | 0.97%                                      |
| 24 The University of Texas at El Paso            | 1  | -   | -   | 13   | 0.07%                                      |
| 25 The University of Texas at San Antonio        | 6  | -   | 1   | 7  | 0.52%                                      |
| 26 The University of Texas at Tyler              | 42                                       | 1   | 3   | 46   | 3.44%                                      |
| 27 The University of Texas of the Permian Basin  | -  | -   | -   | -  | 0.00%                                      |
| 28 University of Houston                         | 8  | -   | 1   | 9  | 0.67%                                      |
| 29 University of Houston at Downtown             | 1  | -   | -   | 1  | 0.07%                                      |
| 30 University of Houston at Victoria             | -  | -   | -   | -  | 0.00%                                      |
| 31 University of North Texas                     | 174                                      | 2   | 6   | 182  | 13.61%                                     |
| 32 University of North Texas at Dallas           | -  | -   | -   | -  | 0.00%                                      |
| 33 West Texas A&M University                     | 4  |   |   | 4  | 0.30%                                      |
| Totals   | 1,234                                    | 34  | 69  | 1,337  | 100.00%                                    |

Source: Texas Higher Education Coordinating Board

Note: Information not available for ten years of trend information.

# Capital Asset Information Last Ten Fiscal Years (Unaudited)

|                                  | 2015    | 2014    | 2013    | 2012    |
|----------------------------------|---------|---------|---------|---------|
| Academic buildings               | 22      | 22      | 15      | 14      |
| Square footage (in thousands)    | 355,002 | 355,002 | 321,117 | 300,786 |
| Libraries                        | 3       | 3       | 3       | 3       |
| Square footage (in thousands)    | 29,540  | 29,540  | 29,540  | 29,540  |
| Number of Volumes (in thousands) | 59,898  | 60,894  | 60,078  | 59,012  |
| Administrative and support       |         |         |         |         |
| buildings                        | 5       | 5       | 3       | 3       |
| Square footage (in thousands)    | 108,847 | 104,287 | 95,819  | 95,819  |
| Dormitories/Apartments           | 24      | 24      | 24      | 24      |
| Square footage (in thousands)    | 169,304 | 169,304 | 169,304 | 169,304 |
| Number of Beds                   | 860     | 860     | 883     | 883     |
| Dining Facilities                | 2       | 2       | 1       | 1       |
| Square footage (in thousands)    | 25,100  | 25,100  | 22,100  | 22,100  |
| Average daily customers          | 1,302   | 1,450   | 1,108   | 1,008   |
| Athletic Facilities              | 7       | 7       | 7       | 5       |
| Square footage (in thousands)    | 81,708  | 81,708  | 81,708  | 66,416  |
| Gymnasiums/Weight Room           | 2       | 2       | 2       | 2       |
| Tennis Court                     | -       | -       | -       | -       |
| Physical Plant Facilities        | 3       | 3       | 2       | 1       |
| Square footage (in thousands)    | 23,023  | 23,023  | 16,030  | 9,492   |
| Transportation                   | 48      | 48      | 43      | 45      |
| Cars                             | 11      | 11      | 12      | 14      |
| Light Trucks/Vans                | 33      | 33      | 27      | 27      |
| Buses                            | 4       | 4       | 4       | 4       |

| 2011    | 2010    | 2009    | 2008    | 2007    | 2006    |
|---------|---------|---------|---------|---------|---------|
|         |         |         |         |         |         |
| 14      | 12      | 12      | 12      | 10      | 10      |
| 300,786 | 260,737 | 260,737 | 260,737 | 228,522 | 228,522 |
| 2       | 2       | 2       | 2       |         |         |
| 3       | 3       | 3       | 3       | 1       | 1       |
| 29,540  | 29,540  | 29,998  | 29,998  | 28,000  | 28,000  |
| 61,226  | 62,337  | 61,208  | 53,669  | 53,055  | 65,000  |
|         |         |         |         |         |         |
| 3       | 2       | 2       | 2       | 2       | 2       |
| 95,819  | 90,897  | 90,897  | 90,897  | 90,897  | 90,897  |
|         |         |         |         |         |         |
| 23      | 23      | 23      | 22      | 22      | 21      |
| 156,254 | 156,254 | 156,254 | 150,362 | 150,362 | 145,422 |
| 819     | 819     | 850     | 818     | 816     | 815     |
|         |         |         |         |         |         |
| 1       | 1       | 1       | 1       | 1       | 1       |
| 22,100  | 22,100  | 22,100  | 22,100  | 22,100  | 22,100  |
| 1,037   | 973     | 951     | 904     | 861     | 861     |
|         |         |         |         |         |         |
| 5       | 5       | 5       | 5       | 5       | 5       |
| 66,416  | 66,416  | 66,416  | 66,416  | 66,416  | 66,416  |
| 2       | 2       | 2       | 2       | 2       | 2       |
| -       | -       | -       | 0       | 3       | 3       |
|         |         |         |         |         |         |
| 1       | 1       | 1       | 1       | 1       | 1       |
| 9,492   | 9,492   | 9,492   | 9,492   | 9,492   | 9,492   |
| 40      | 24      | 22      | 25      | 24      | 24      |
| 40      | 34      | 33      | 35      | 34      | 34      |
| 12      | 7       | 7       | 7       | 4       | 4       |
| 24      | 23      | 23      | 25      | 27      | 27      |
| 4       | 4       | 3       | 3       | 3       | 3       |



# OVERALL COMPLIANCE, INTERNAL CONTROL, AND FEDERAL AND STATE AWARDS SECTION





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### REPORT OF INDEPENDENT AUDITORS ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Trustees Navarro College District Corsicana, Texas

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the business-type activities of Navarro College District (the "District"), as of and for the year ended August 31, 2015, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated December 14, 2015. Our report includes a reference to other auditors who audited the financial statements of Navarro College Foundation (the "Foundation"), as described in our report on the District's financial statements. The financial statements of the Foundation were not audited in accordance with *Government Auditing Standards*.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.





To the Board of Trustees Navarro College District

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, including the *Public Funds Investment Act* (Chapter 2256, Texas Government Code), noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Whitley FENN LLP

Houston, Texas December 14, 2015



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### REPORT OF INDEPENDENT AUDITORS ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133 AND TEXAS SINGLE AUDIT CIRCULAR (UNIFORM GRANT MANAGEMENT STANDARDS)

To the Board of Trustees Navarro College District Corsicana, Texas

### **Report on Compliance for Each Major Federal and State Program**

We have audited Navarro College District's (the "District") compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* and the *State of Texas Single Audit Circular (Uniform Grant Management Standards)* that could have a direct and material effect on each of the District's major federal and state programs for the year ended August 31, 2015. The District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its federal and state programs.

### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*; and the *State of Texas Single Audit Circular (Uniform Grant Management Standards)*. Those standards, OMB Circular A-133, and State of Texas Single Audit Circular (Uniform Grant Management Standards) require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination on the District's compliance.



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### **Opinion on Each Major Federal and State Program**

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs for the year ended August 31, 2015.

### **Other Matters**

The results of our auditing procedures disclosed an instance of noncompliance, which are required to be reported in accordance with OMB Circular A-133 and the State of Texas Single Audit Circular (Uniform Grant Management Standards) and which is described in the accompanying schedule of findings and questioned costs as item #2014-001. Our opinion on each major federal and state program is not modified with respect to these matters.

The District's response to the noncompliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs and corrective action plan. The District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

### **Report on Internal Control Over Compliance**

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with OMB Circular A-133 and State of Texas Single Audit Circular (Uniform Grant Management Standards), but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control* over compliance is a deficiency, or a combination of deficiencies, in internal control of deficiencies, in internal control over compliance that is less severe than a material weakness in internal control over compliance. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as #2014-001 to be a significant deficiency.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify one deficiency in internal control, described in the accompanying schedule of findings and questioned costs that we consider to be a significant deficiency and is listed as finding #2014-001.

The District's response to the internal control over compliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs and corrective action plan. The District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and State of Texas Single Audit Circular (Uniform Grant Management Standards). Accordingly, this report is not suitable for any other purpose.

Whitley FENN LLP

Houston, Texas December 14, 2015

# NAVARRO COLLEGE DISTRICT

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS

# Year Ended August 31, 2015

# I - Summary of Auditors' Results

| Financia   | l Statements                |   |                 |                 |       |               |
|------------|-----------------------------|---|-----------------|-----------------|-------|---------------|
| Type of a  | auditor's report issued:    |   | Unn             | nodified        |       |               |
| Internal c | ontrol over financial rep   | porting:  |                 |                 |       |               |
| 0          | Material weakness(es)       | identified?   |                 | yes             | x     | no            |
| 0          | Significant control defic   | ciency(ies) identified?   |                 | yes             | X     | none reported |
| Noncomp    | pliance material to finance | cial statements noted?  |                 | yes             | X     | no            |
| Federal d  | and State Awards            |   |                 |                 |       |               |
| Internal c | ontrol over major progr     | ams:  |                 |                 |       |               |
| 0          | Material weakness(es)       | identified?   |                 | yes             | x     | no            |
| 0          | Significant control defic   | ciency(ies) identified?   |                 | _ yes<br>14-001 |       | none reported |
|            | -                           | n compliance for major programs:<br>are required to be reported | Unn             | nodified        |       |               |
| •          |                             | (a) 2-7 of Circular A-133                                       |                 |                 |       |               |
|            | Uniform Grant Manage        |   |                 | yes             | х     | no            |
| und the    | e morni eran mange          |   |                 |                 |       |               |
| Identifica | tion of major federal pr    | ograms:   |                 |                 |       |               |
|            | DA Number(s)                | Name of Federal Program or Cluster                              |                 |                 |       |               |
|            |                             | Student Financial Assistance Cluster:                           |                 |                 |       |               |
|            | 84.007                      | Federal Supplemental Educational C                              | Opportunity Gr  | ant Progr       | am    |               |
|            | 84.033                      | Federal Work Study Program                                      |                 |                 |       |               |
|            | 84.063                      | Federal Pell Grant Program                                      |                 |                 |       |               |
|            | 84.268                      | Federal Direct Student Loans                                    |                 |                 |       |               |
|            | 84.379                      | Teacher Education Assistance for C                              | College and Hig | ther Educ       | ation |               |
|            | 84.042A                     | TRIO - Student Support Services                                 |                 |                 |       |               |
| Identifica | tion of major state prog    | grams:  |                 |                 |       |               |
| Nan        | ne of State Program         |   |                 |                 |       |               |
|            | Texas College Work St       | tudy  |                 |                 |       |               |
|            | Texas Education Oppo        | rtunity Grant   |                 |                 |       |               |
|            | Jobs and Education for      | Texans-Equipment Petroleum                                      |                 |                 |       |               |
| Dollar thr | reshold used to distingui   | sh between type A and   |                 |                 |       |               |
| type B f   | ederal programs:            |   |                 | \$300,00        | 0     |               |
| Dollar thr | eshold used to distingui    | sh between type A and   |                 |                 |       |               |
| Donar un   |                             |   |                 | \$300,00        | 0     |               |
|            | state programs:             |   |                 | \$500,00        |       |               |
| type B s   |                             | alified as a low-risk auditee?                                  | X               |                 |       | no            |

## NAVARRO COLLEGE DISTRICT

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS (continued)

### **II - Financial Statement Findings**

None noted.

### **III - Federal Award Findings**

Finding #2014-001 Compliance and Internal Control Over Compliance – Return of Title IV Funds

Student Financial Aid Cluster (84.007, 84.033, 84.063, 84.268, 84.379)

**Criteria:** 34 CFR 668.22 – *Treatment of Title IV funds when a student withdraws* requires Title IV funds to be deposited or transferred into the Student Financial Assistance account or electronic fund transfers initiated to the Department of Education as soon as possible, but no later than 45 days after the date the institution determines that the student withdrew.

**Condition:** For 5 of 40 students tested, the return of Title IV funds occurred after 45 days. These occurred in the fall 2014 semester.

### Questioned Costs: None

**Effect:** The District is not making the return of Title IV funds in a timely manner.

**Cause:** The District did not have a system in place to track number of days remaining to return funds during the 2014 fall semester. The prior year finding, #2014-001, was reported to management in December 2014 after the majority of the 2014 fall semester drawdowns had already been completed.

**Recommendation:** The District should design and implement processes and procedures to track and monitor the deadlines.

### **IV - State Award Findings**

None noted.

**V** - Status of Prior Year Findings

- Finding #2014-001 Student Financial Aid Cluster Return of Title IV Funds Unresolved. Refer to Finding #2014-001.
- Finding #2014-002 TRIO Student Support Services Eligibility Resolved.
- Finding #2014-003 TRIO Student Support Services Grant Aid Resolved.
- Finding #2014-004 TEXAS Grant Eligibility Resolved.

# NAVARRO COLLEGE DISTRICT

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS (continued)

## **VI - Corrective Action Plan**

| Finding #2014-001 Student Financial Aid Cluster – Return of Title IV Funds |  |  |  |  |
|--|--|--|--|--|
| Description:   | Drawdowns of Title IV funds will be completed on at least a<br>monthly basis by personnel in the Business Office. This<br>procedure will ensure that funds are requested and/or returned in<br>a timely manner not to exceed 30 days from transmittal or return. |  |  |  |
| <b>Responsible Party:</b>  | Aaron York Langston, Comptroller   |  |  |  |
| Estimated Completion Date:   | January 31, 2016   |  |  |  |