APPROVED BUDGET REPORT

2.

LONE STAR COLLEGE

Fiscal Year 2018



APPROVED BUDGET REPORT

FISCAL YEAR 2018

Prepared by Financial Operations and Facilities 5000 Research Forest Drive The Woodlands, TX 77381



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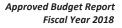


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OVERVIEW/PROFILE



Tradition of Excellence

Lone Star College ("LSC") has been helping students start close and go far for more than 40 years. With its beginnings in 1973, LSC remains steadfast in its commitment to student success and credential completion.

In 1972, residents in the Aldine, Humble and Spring Independent School Districts elected to create a junior college district, which became known as North Harris County College. The college opened its doors in the fall of 1973 and the 16-member staff welcomed 613 students to the first classes held at Aldine High School.

Fast forward 40 years and Lone Star College has grown to six campuses, multiple centers and two University Centers with 85,000 credit students and a total of more than 98,000 students. LSC is now the largest institution of higher education in the Houston area and is one of the fastest-growing community college systems in the nation.

In 2008, Lone Star College became the new name for the North Harris Montgomery Community College District after months of deliberation and a polling process that included input from more than 5,000 participants from the community. The Board of Trustees voted unanimously to change the name to Lone Star College, which was the overwhelmingly favorite choice among those who participated.

The original three school districts have been joined by eight others: New Caney in 1981, Tomball in 1982, Conroe in 1991, Willis and Splendora in 1996, Klein in 1998, and Cypress-Fairbanks and Magnolia in 2000.

The Lone Star College system offices were relocated to their current location in The Woodlands in 2003. The Training and Development Center was added to serve as the home of the district's monthly board meetings as well as create an ideal learning facility for the college system and the community.

Accreditation

Lone Star College is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools to award Associate of Arts, Associate of Arts in Teaching, Associate of Science and Associate of Applied Science Degrees.

Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097 or call 404-679-4500 for questions about the accreditation of Lone Star College, to file a third-party comment at the time of the ten-year review, and to file a complaint against the institution for alleged non-compliance with a standard or requirement. Normal inquiries about Lone Star



College such as admissions requirements, financial aid, educational programs, etc. should be addressed directly to Lone Star College and not to the Commission's office.

Accredited since 1976, Lone Star College's accreditation was reaffirmed in 2012.



Nationally recognized, globally connected, locally focused

Lone Star College is the largest institution of higher education in the Houston area and one of the fastest-growing community colleges in the nation. Not only great in size, LSC is a key driver and growing contributor to the local and regional economy with an annual economic impact of \$3.1 billion. LSC provides more than 180 programs of study and students obtain Associate Degrees, certifications for work in high-demand industries, and credits that enable them to transfer anywhere.

Lone Star College is the college of choice

- 1 in 4, or 25%, of May graduates from area high schools attend LSC in the fall.
- 13,000+ high school students take dual credit courses, earning simultaneous high school and college credit, to accelerate their college completion.

Fall 2016 Transfers to 4-Year Institutions





We provide educational programs for all ages

- Academy for Lifelong Learning for residents 50+.
- Discovery College summer programs for youths.

Committed to Student Success

A national leader in conferring degrees and dedicated to student success and credential completion, Lone Star College is:

- Recognized nationally as a Top 5 Associate Degree Producer.
- Leading the Texas Reverse Transfer Initiative, in collaboration with The University of Texas, a key strategy in Texas' goal of increasing higher education degree attainment.
- Leading the Texas Completes effort statewide to dramatically increase college completion rates.

<u>Discipline</u>	<u>Ranking</u>
All Disciplines	4 th
All Disciplines-Hispanics	4 th
All Disciplines-Total Minority	6 th
All Disciplines-Total Non-Minority	6 th
All Disciplines-African American	16 th

<u>Discipline</u>	<u>Ranking</u>
Education	2 nd
Nursing, Registered Nursing, Administration, Nursing Research and Clinical Nursing Degrees	3 rd
Liberal Arts and Sciences, General Studies, & Humanities	3 rd
Health Professionals and Related Programs	5 th



Rankings based on fall 2014 to fall 2015 data published Sept. 20, 2016 by Community College Week.



LONE STAR COLLEGE BOARD OF TRUSTEES



Alton Smith, Ed.D Chair Trustee, District 3



Kyle A. Scott, Ph.D. Vice Chair Trustee, Position 2



Ken E. Lloyd Secretary Trustee, District 9



Myriam Saldivar Assistant Secretary Trustee, District 6



David Holsey, DDS Trustee, Position 1



Trustee, District 4



David A. Vogt Trustee, District 5



Linda S. Good, JD Trustee, District 7



Ron Trowbridge, Ph.D. Trustee, Position 8

LONE STAR COLLEGE ADMINISTRATION

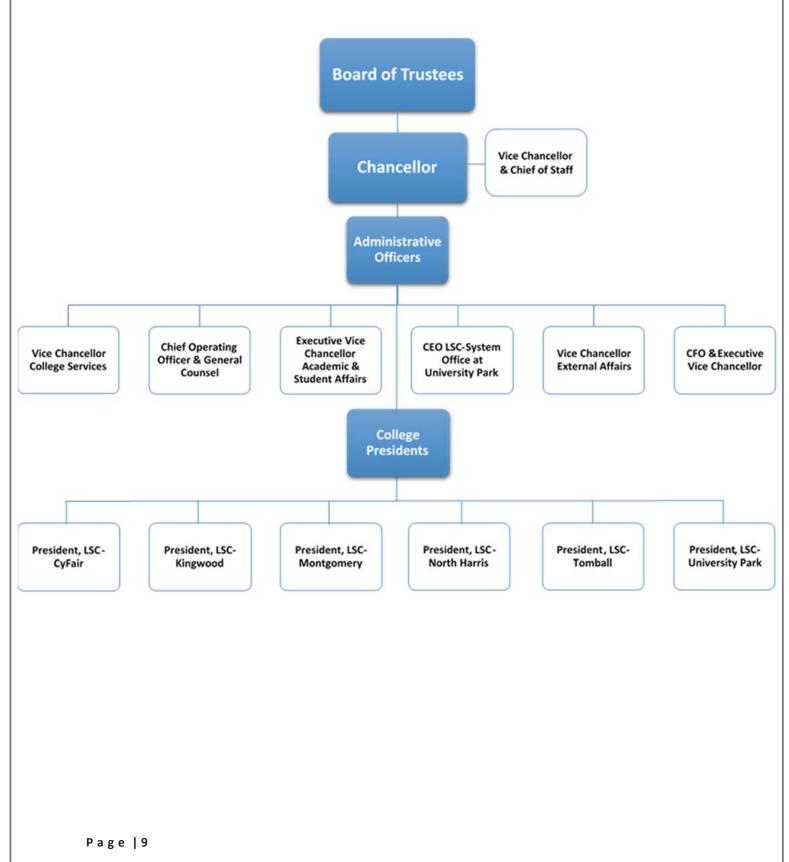
Principal Administrative Officers

Dr. Stephen C. Head Chancellor **Link Alander Vice Chancellor College Services** Seelpa Keshvala President, LSC-CyFair Mario K. Castillo **Chief Operating Officer and General Counsel Katherine Persson** President, LSC-Kingwood Vice Chancellor and Chief of Staff **Helen Clougherty Rebecca Riley** President, LSC-Montgomery Dr. Alicia B. Harvey-Smith **Executive Vice Chancellor Academic and Student Affairs Gerald Napoles** President, LSC-North Harris Rand W. Key **CEO, LSC System Office at University Park** Lee Ann Nutt President, LSC-Tomball **Amos McDonald Vice Chancellor External Affairs Shah Ardalan** President, LSC-University Park Jennifer Olenick **Chief Financial Officer and Executive Vice Chancellor**





LONE STAR COLLEGE ORGANIZATIONAL CHART



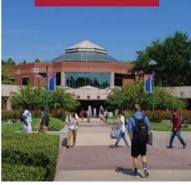


Approved Budget Report Fiscal Year 2018

LONE STAR COLLEGE CAMPUS LOCATIONS Six Campuses















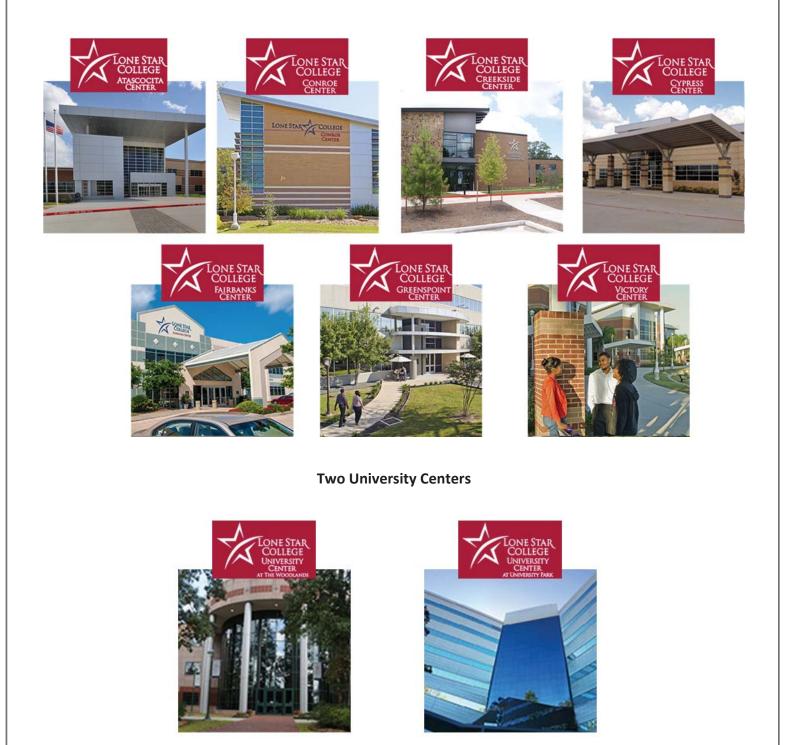
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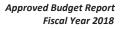


Approved Budget Report Fiscal Year 2018

LONE STAR COLLEGE CAMPUS LOCATIONS

Seven Centers

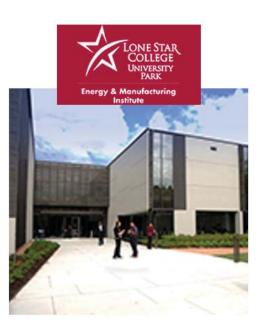




LONE STAR COLLEGE CAMPUS LOCATIONS

Additional Locations







LONE STAR COLLEGE







LONE STAR COLLEGE NEW FACILITIES



Scheduled Completion: Fall 2017

LSC-Construction & Skilled Trades Technology Center

Scheduled Completion: Fall 2017



Scheduled Completion: Fall 2018



Scheduled Completion: Spring 2018



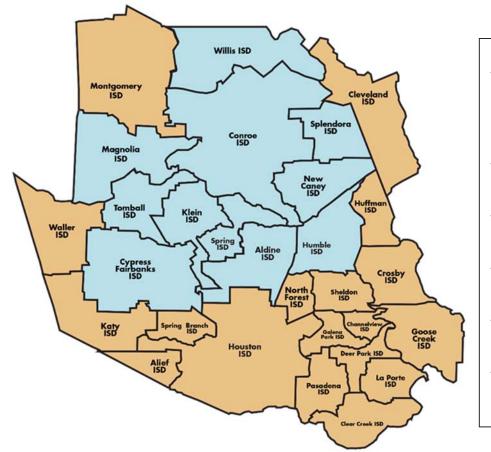
Scheduled Completion: Spring 2018



Scheduled Completion: Fall 2019



LSC SERVICE AREA



- 85,000 credit students each semester, total enrollment of more than 95,000 (credit and non-credit).
- One of the top 3 largest colleges in the nation.
- One of the fastest-growing college systems in U.S.
- Added 39,603 students fall 2006 to fall 2016, an 86% increase.
- 11 school districts, 1,400 square miles, population of 2 million.
- 7,700 employees (part-time and full-time).

Sources:

Top 3 Largest: http://www.campusexplorer.com/college-advice-tips/E8748B21/10-Biggest-Community-Colleges/ Fastest Growing: http://ccweek.com/article-4972-fastest-growing-community-colleges-2015-rankings.html All others: Fast Facts Fall 2016



Mission

Lone Star College provides comprehensive educational opportunities and programs to enrich lives.

Vision

Lone Star College will be a model college globally recognized for achieving exceptional levels of success in student learning, student completion, gainful employment, equity and affordability.

CULTURAL BELIEFS



CORE VALUES

- Excellence
- Learning
- Student Success
- Access and Affordability
- Accountability
- Community
- Diversity
- Human Resources
- Innovation and Creativity
- Integrity



Strategic Goals

Academic & Workforce Program Quality

Provide high quality academic and workforce programs that enhance students' learning experience and prepare them for the 21st century workforce.

Student Success

Promote student success by ensuring excellence in teaching, learning and student-centered support services.

Financial Responsibility & Accountability

Ensure sound financial practices that are accountable to stakeholders and fairly allocate budget and resources.

Culture

Nurture a culture that values and respects all Lone Star College members and encourages collaboration.

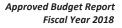
Partnerships

Build strong partnerships with local ISDs and civic, charitable, higher education, industry and business organizations to promote student and community success.





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FINANCIAL OVERVIEW



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Report from the Chief Financial Officer

FY 2018 Budget Highlights

I am pleased to present the Approved FY 2018 Annual Budget, which represents the collective and collaborative work of Lone Star College (the "College") system and campus administration consisting of LSC-CyFair, LSC-Kingwood, LSC-Montgomery, LSC-North Harris, LSC-Tomball, LSC-University Park and system support operations. The administration and staff thank the Board of Trustees for their continued support and guidance in conducting the financial operations of the College in a highly ethical and responsible manner.

The \$427 million Approved FY 2018 Annual Budget consists of \$374 million in revenues for operations and \$53 million in revenues for general obligation debt service. Approved operating expenditures are \$366 million, providing a surplus of \$7.5 million, which will be added to the College's cash reserves. Cash reserves at the end of FY 2016 were 13.2% of expenditures less debt service and are projected to be 14.9% by the end of FY 2017. The approved \$7.5 million operating surplus would put the College in a position to end FY 2018 with 16% cash reserves, and put the College on track to hit the goal of a 20% cash reserves balance in five years.

Community colleges in Texas are required by law to prepare an annual operating budget of anticipated revenues and expenditures for the fiscal year beginning September 1. The budget presented was prepared in accordance with LSC Board Policy and The Texas Higher Education Coordinating Board guidelines as defined in the *Budget Requirements and Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges*.

Revenue Highlights

The College anticipates increased revenues for FY 2018 from all three primary revenue sources; ad valorem taxes, tuition and fees, and state appropriations.

The College received preliminary taxable assessed values from Harris, Montgomery and San Jacinto Counties in April, which anticipates taxable values growing 4.85%, from \$181.6 billion to \$190.4 billion. This is estimated to generate \$152 million in tax revenues for operations; an increase of \$10 million from FY 2017 estimated actual tax revenues of \$142 million. Certified assessed values will be received in late August and will be presented to the Board of Trustees at the September board meeting. A proposed tax rate, which is expected to be flat at 10.78 cents per \$100 of taxable value, will be submitted for adoption at the October board meeting.

Tuition and fees are estimated to generate \$126 million in FY 2018; an increase of \$11 million from FY 2017 estimated actual student revenues of \$115 million. This increase is due to a projected 3% growth in enrollment over FY 2017 and fee increases.



At the March 2, 2017 board meeting, trustees approved per credit hour fee increases in the technology fee of \$2, the out-of-district fee of \$5, the differential tuition of \$1 on average, and the out-of-state/international fee of \$5. This Approved FY 2018 budget also includes additional per credit hour fee increases in the out-of-district and out-of-state/international fees of \$10 beginning with the spring 2018 semester. These additional proposed fee increases will be presented to the Board of Trustees at the September board meeting.

The projected growth and fee increases are estimated to have the following impacts on FY 2018 tuition and fees:

- \$4.9 million increase from enrollment growth
- \$2.7 million increase from technology fees
- \$1.7 million increase from out-of-district fees
- \$1.3 million increase from differential tuition
- \$0.6 million increase from out-of-state/international fees

Finally, state appropriations are estimated to generate \$78 million in FY 2018, an increase of \$4 million from FY 2017 estimated actual state appropriations of \$74 million. The 85th State Legislature provided a modest increase of \$19 million in total state appropriations for community colleges, and the College received additional funding based on growth and an increase in funds for core operations.

Expenditure Highlights

The College's 2015-2020 Strategic Plan; built with feedback from faculty, staff, students, and community stakeholders; includes five strategic priorities and resources have been allocated to support these goals.

Academic & Workforce Program Quality – Additional funding in support of providing high quality academic and workforce programs that enhance students' learning experience and prepare them for the 21st century workforce includes:

- \$4.0 million for operations at new facilities offering new instructional spaces
- \$2.2 million for 30 new faculty
- \$1.0 million distributed to the six campuses based on their respective enrollment growth
- \$400,000 for workforce development programs and administrative support
- \$350,000 for new bachelor degree programs approved during the 85th legislative session
- \$215,000 to support expansion of the lifePATH tm program, which offers educational opportunities for students with disabilities that affects executive functioning
- \$200,000 additional funds for repair and replacement to support quality student facilities
- \$125,000 to improve and expand online programs



Student Success – Additional funding in support of ensuring excellence in teaching, learning and student-centered support services includes:

- \$1.0 million distributed to the six campuses based on their respective improvements in program quality as measured by established performance metrics
- \$439,000 for creation of the Student Success Institute focusing on completion rates for first-time-in-college African American students and other diverse student populations
- \$310,000 for marketing
- \$150,000 for enhancing disability services
- \$111,000 for additional job placement advisors
- \$91,000 for additional student advisors
- \$60,000 for online orientation and a pilot to offer laboratory instruction online

Culture – Additional funding to nurture a culture that values and respects all Lone Star College members and encourages collaboration includes:

- Compensation enhancements of:
 - \$4.2 million for a 2% increase (min. \$750) for full-time faculty and staff and a 2% increase for part-time staff
 - \$1.1 million for continuation of positions hired in FY 2017
 - o \$1.0 million recognition of faculty educational attainments
 - \$850,000 for alignment of job duties and pay structures
 - o \$138,000 to cover increases in benefit costs
- Non-compensation enhancements of:
 - \$750,000 to provide additional security at the College's instructional centers
 - \$450,000 for faculty and leadership training programs

Partnerships – Additional funding to build strong partnerships with locals ISDs and civic, charitable, higher education, industry and business organizations to promote student and community success includes:

- \$100,000 for a training lease with Baker Hughes Oil & Gas
- \$40,000 for a matching grant from the University of Houston for the Small Business Development Center
- \$20,800 for developmental education and dual credit programs

Financial Responsibility & Accountability – Additional funding to ensure sound financial practices that are accountable to stakeholders and fairly allocate budget and resources includes:

- \$1.0 million for an increase in annual debt service due to revenue bonds
- \$732,000 for legal support
- \$656,000 for human resources support
- \$554,000 for finance and operations support
- \$496,000 for personnel reassignments



- \$483,000 for governance and compliance support
- \$261,000 for contingency
- \$228,000 for the separation incentive plan
- \$159,000 to move personnel from bond funding to operating funding
- \$22,100 for system office operations support at University Park

Planning for the Future

Ad Valorem Revenues:

Growth in taxable values has significantly exceeded average growth since FY 2014. The Board of Trustees has used this opportunity to approve a reduction in the College's tax rate in each of these high growth years. The estimated taxable value growth for FY 2018 of 4.85% represents a significant decrease from the previous high growth. As a result, it may be both prudent and reasonable to maintain a stable tax rate and to continue to augment the College's cash reserves.

Tuition and Fees:

The College's in-district students contribute towards all three of the College's primary revenue sources. The out-of-district fee is charged since those students do not contribute towards the College's tax revenues, and the out-of-state/international fee is charged since those students do not contribute towards either the College's tax revenues or state appropriations. After the fee increases approved in this FY 2018 budget, it is estimated that local taxpayers are still subsidizing out-of-district students by approximately \$20 per credit hour, and out-of-state/international students by approximately \$60 per credit hour. It is the College's goal to eliminate these subsidies by FY 2020 and to do so before any increases to tuition are considered. Enrollments of out-of-district and out-of-state/international students are going to be closely monitored in FY 2018 to establish impacts of the fee increases to inform possible subsequent proposed fee adjustments.

Expenditures:

Additional funding provided to the College's six campuses in this approved budget was allocated based on equal priority between growth and program quality improvements as measured by performance metrics. The ten-year average growth rate in student headcount is 6.4% and, as the College continues to be one of the fastest growing in the nation, additional funding to the campuses and for system support based on growth may be necessary to ensure sustained quality, even as philosophically the College begins to place a greater emphasis on allocations based on performance metrics.



Financial Responsibility and Accountability:

For the 13th year in a row, the College received the Certificate of Achievement from the Government Finance Officers Association of the United States and Canada (GFOA) for our comprehensive annual financial report (CAFR), demonstrating a constructive "spirit of full disclosure" to clearly communicate our financial story. We also intend to continue development of this budget document with the goal of earning the GFOA Distinguished Budget Presentation Award for a document that serves as a policy document, as an operations guide, as a financial plan, and as a communication device.

This is the earliest that the College has ever completed the annual budget, and the first time that the full budget detail has been provided to the Board of Trustees ahead of adoption of the budget. This, along with a goal to continue development of this Budget Report and to earn the GFOA Distinguished Budget Presentation Award by Fiscal Year 2020, and other initiatives demonstrates a focus on providing clarity and transparency to staff, students, and community stakeholders.

This document is available on the Lone Star College website at <u>www.lonestar.edu</u>.

Jennifer Olenick, CFA Chief Financial Officer Executive Vice Chancellor Lone Star College 832.813.6512 Jennifer.Olenick@lonestar.edu





PROVEN FINANCIAL MANAGEMENT

- LSC is fiscally responsible and maintains a AAA Bond Rating from Standard & Poor's Rating Services enabling LSC to borrow money at lower interest rates. LSC's credit rating was increased eight times in the last 10 years
- The LSC tax rate is lower than it was 15 years ago and, the Board of Trustees has lowered the tax rate 6 of the last 10 years. (11.74 cents/thousand (TY 2000) vs. 10.78 cents/thousand (TY 2016))
- LSC has received a Certificate of Excellence in Financial Reporting recognition each year since 2004
- LSC maintains a tax freeze for residents age 65+ and/or disabled which means the actual dollar amount owed will never increase, even if the property value increases

REVENUE SUMMARY

Revenues for Lone Star College are from three major sources – ad valorem taxes, tuition and fees, and state appropriations. The FY 2018 Approved Budget is based on the following revenue assumptions:

- 5% projected increase in assessed values for ad valorem tax, and \$2.5M in projected tax revenues for new property reflected on the tax rolls for Tax Year 2017/FY 2018
- Current tax rate of 10.78 cents/thousand unchanged
- 3% increase in enrollment for Fall 2017, Spring and Summer 2018
- \$5 per credit hour increase in Fall 2017 and \$10 per credit hour increase in Spring and Summer 2018 for out of district and out of state/international fees
- \$2 per credit hour increase beginning in Fall 2017 for the technology fee
- \$1 per credit hour average increase in differential fees
- \$3.8M increase in state appropriations

Revenue is derived from many different sources, as outlined below:

Ad Valorem Taxes - Ad Valorem Taxes consist of two categories: maintenance and operations funding ("M&O") and interest and sinking funding ("I&S") (also referred to as debt service). The I&S revenues are used to pay the annual principal and interest of general obligation bonds.

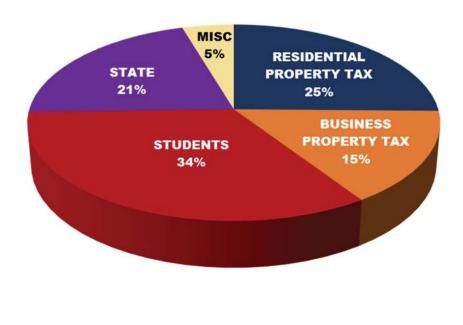


Tuition and Fees - Tuition and fees are levied based on registration and enrollment in courses, and can vary based on a student's residency, course discipline, and course load. The LSC Board of Trustees approves all tuition and fees.

State Appropriations - Funds are allocated on a biennium basis and are limited by the Texas Legislature to cover instructional and administrative costs.

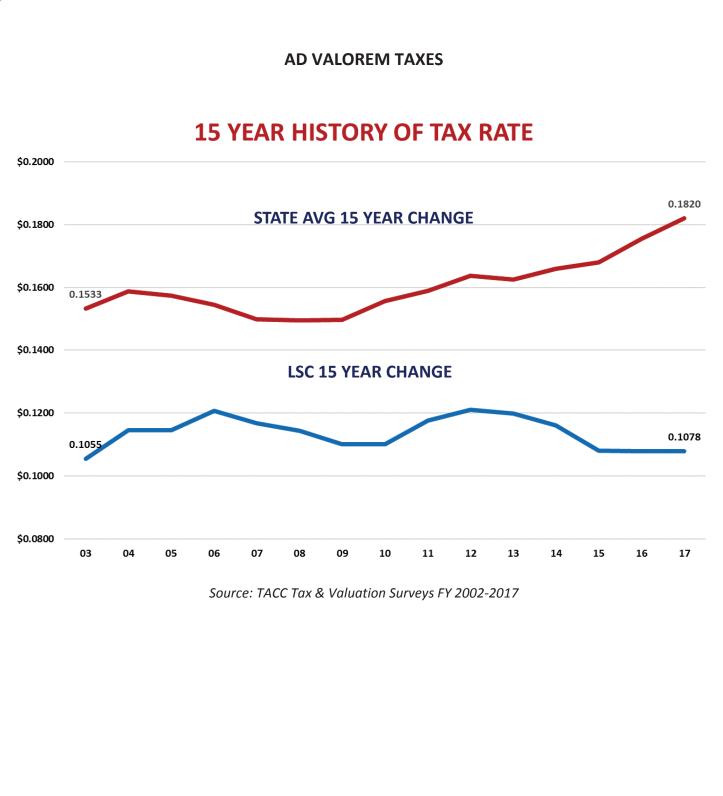
- Funds are provided to Texas Public Community and Junior Colleges, using a combination of three different approaches:
 - Core Operations each of the fifty community colleges in Texas received \$680,000 annually (\$1.36 million for the biennium) to fund core operations, regardless of the size of the institution
 - Contact Hours formula is composed of the average cost of instruction per contact hour multiplied by the total contact hours in the base period. The key component of the formula, the average cost of instruction, is calculated statewide for all academic and technical programs (26 funded disciplines)
 - Student Success (outcomes-based) the formula funding is allocated based on each community college's student success points earned from a three-year average of student completion of other defined metrics

Misc. Income - Other sources of income include, but are not limited to, Sales of Assets, Contributions, Grants, Income from Auxiliary Activities, and Interest Income.

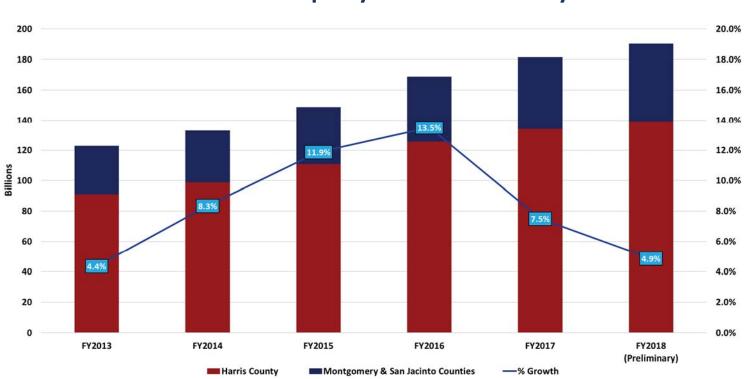


SOURCES OF REVENUES



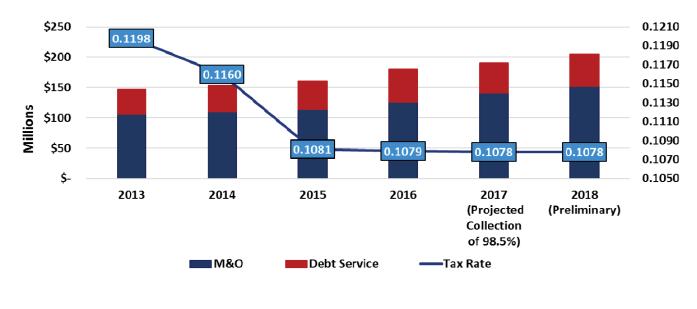






Certified Property Tax Value History

Certified Tax Values as of 4/18/17



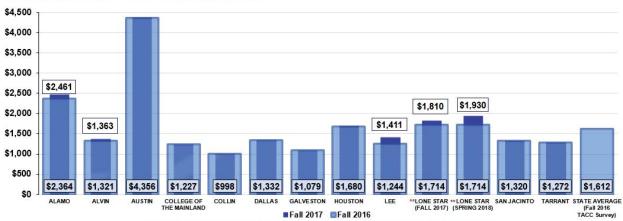
Tax Revenues



TUITION AND FEES



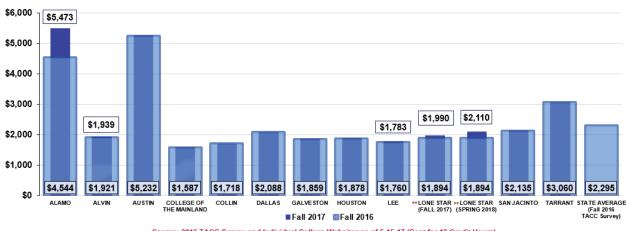
Source: 2016 TACC Survey and Individual College Websites as of 5-15-17 (Cost for 12 Credit Hours) ** Averaged for differential fee



OUT-OF-DISTRICT TUITION COMPARISON

IN-DISTRICT TUITION COMPARISON

Source: 2016 TACC Survey and Individual College Websites as of 5-15-17 (Cost for 12 Credit Hours) ** Averaged for differential fee



OUT-OF-STATE TUITION COMPARISON

Source: 2016 TACC Survey and Individual College Websites as of 5-15-17 (Cost for 12 Credit Hours) ** Averaged for differential fee

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2017-2018 TUITION AND	FEES SCHEDULE ^{1,2}
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Credit Hours	Resident of District ³	Out-of-District Texas Resident ⁴	International/Out-of- State ⁵
1	96	171	252
2	160	310	340
3	224	449	494
4	288	588	648
5	352	727	802
6	416	866	956
7	480	1,005	1,110
8	544	1,144	1,264
9*	608	1,283	1,418
10	672	1,422	1,572
11	736	1,561	1,726
12	800	1,700	1,880
13	864	1,839	2,034
14	928	1,978	2,188
15	992	2,117	2,342
16	1,056	2,256	2,496
17	1,120	2,395	2,650
18	1,184	2,534	2,804
19	1,248	2,673	2,958
20	1,312	2,812	3,112

*Average student credit hours.

1 Minimum tuition rate of \$8 per credit hour (may not total less than \$25 per semester) are set by the state legislature and are subject to change by legislative action. Student tuition and fees are subject to change by the Lone Star College Board of Trustees. Dual credit courses taught off-site will not be assessed a lab fee. Textbooks, lab fees, and differential fees vary by program.

2 Applies to all students enrolled in credit classes: Includes tuition at the rate of \$44 per credit hour, a \$11 per credit hour technology fee, a \$2 per credit hour student activity fee, a \$7 per credit hour general use fee, a per semester non-refundable registration fee of \$12, and a per semester infrastructure fee of \$20. An online fee of \$15 per credit hour is not included.

3 Applies to U.S. citizens and permanent residents who are residents of Aldine, Conroe, Cypress-Fairbanks, Humble, Klein, Magnolia, New Caney, Splendora, Spring, Tomball and Willis Independent School Districts.

4 Applies to U.S. citizens and permanent residents who are residents of Texas but do not reside in the college district. Includes an additional out-of-district tuition fee of \$75 per credit hour. (\$85 per credit hour beginning Spring 2018)

5 Applies to all other students. By legislative action, the tuition may not be less than \$200 (minimum tuition). Includes an additional out-of-state tuition fee of \$90 per credit hour. (\$100 per credit hour beginning Spring 2018)



2017-2018 Differential Tuition Fee Schedule (Amounts per Credit Hour)

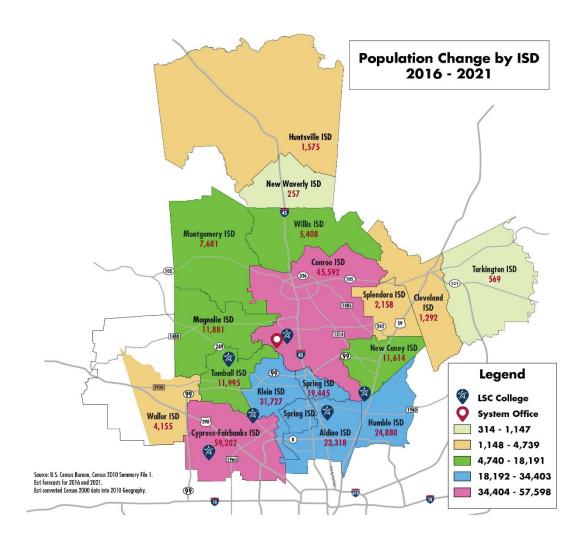
Discipline	2017-2018 Fee
Agriculture	\$2
Architecture and Precision Production Trades	\$11
Biology, Physical Sciences, and Science Technology	\$14
Business Management, Marketing, and Administrative Services	\$15
Communications	\$7
Computer and Information Sciences	\$16
Construction Trades	\$15
Consumer and Homemaking Education	\$14
Engineering	\$6
Engineering Related	\$15
Eng Language, Literature, Philosophy, Humanities, and Interdisciplinary	\$11
Foreign Languages	\$6
Health Occupations - Dental Assistant, Medical Lab, and Associate Degree	\$17
Health Occupations - Dental Hygiene	\$18
Health Occupations - Other	\$15
Health Occupations - Respiratory Therapy	\$17
Health Occupations - Vocational Nursing	\$16
Mathematics	\$9
Mechanics and Repairers - Automotive	\$16
Mechanics and Repairers - Diesel, Aviation Mech., and Transport Workers	\$14
Mechanics and Repairers - Electronics	\$15
Physical Education and Fitness	\$15
Protective Services and Public Administration	\$15
Psychology, Social Services, and History	\$0
Visual and Performing Arts	\$16



ENROLLMENT GROWTH

Lone Star College serves an area of more than 1,400 square miles with a population of 2.1 million, including some of the fastest growing communities in the state. In the past four years alone, the LSC service area has grown by 176,000 people, more people than 39 U.S. states added during the same time period. An additional 242,000 people are expected to increase the region's population to 2.55 million by 2019.

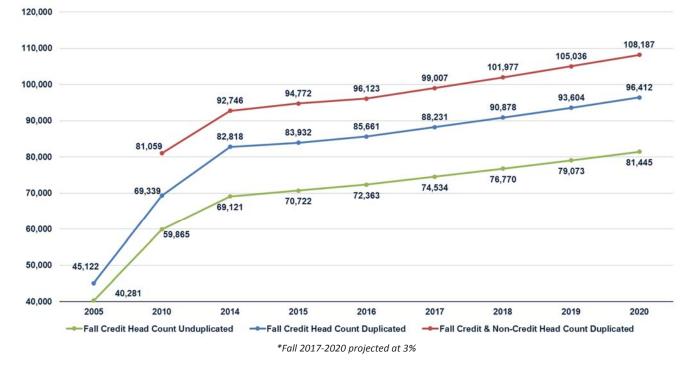
The workforce in the LSC area has grown by 9% in the past five years. From fall 2006 – fall 2016, LSC added more than 39,000 credit students — an 86% increase.

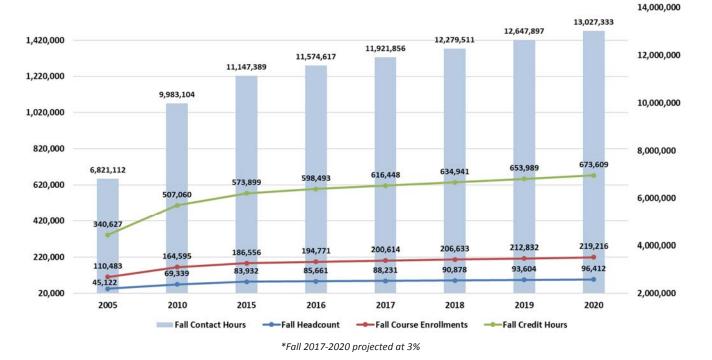


POPULATION GROWTH



HEADCOUNT PROJECTED GROWTH





ENROLLMENT PROJECTED GROWTH

Approved Budget Report Fiscal Year 2018





FISCAL YEAR 2018 APPROVED BUDGET



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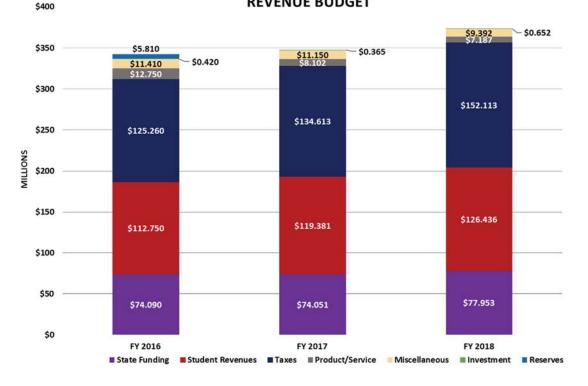


Approved Budget Report Fiscal Year 2018

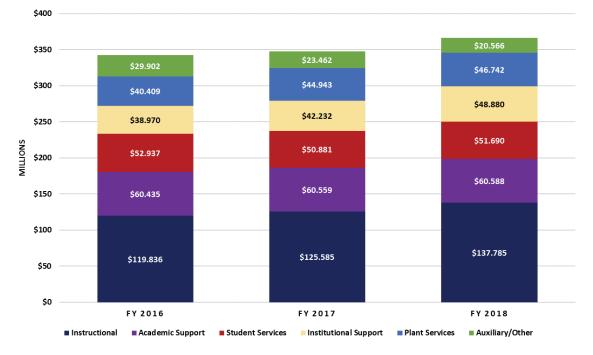
EXECUTIVE SUMMARY



REVENUE BUDGET



EXPENDITURE BUDGET





LONE STAR COLLEGE EXECUTIVE SUMMARY GENERAL AND AUXILIARY FUNDS FY 2018 Approved Budget

	FY 20: Approved		FY 2017 Approved Budget			FY 2018 proved Budget	Incre FY 20	Percent Change	
Revenues									
State Funding	\$	74,090,000	\$	74,051,000	\$	77,952,734	\$	3,901,734	5%
Student Revenues		111,840,000		119,381,000		126,435,957		7,054,957	6%
Student Contingency		910,000		-		-		-	-
Taxes		125,260,000		134,613,000		152,113,453		17,500,453	13%
Product/Service		12,750,000		8,101,800		7,186,953		(914,847)	-11%
Investment		420,000		365,000		651,988		286,988	79%
Misc Revenues		11,410,000		11,150,200		9,392,006		(1,758,194)	-16%
Reserves		5,810,000		-		-		-	
Total Revenues	\$	342,490,000	\$	347,662,000	\$	373,733,091	\$	26,071,091	7%

	FY 2016 FY 2017 FY 2018 Approved Budget Approved Budget Approved Budg			Incre	Percent Change				
	Ар	proved budget	Арр	noveu budget	Арр	noveu budget	FT 20	018 vs FY 2017	change
Expenditures									
Full Time Faculty	\$	65,571,331	\$	67,780,772	\$	71,368,592	\$	3,587,820	5%
Part Time Faculty		27,627,341		26,263,994		30,602,072		4,338,078	17%
Full Time Staff		106,577,637		106,150,218		109,501,231		3,351,013	3%
Part Time Staff		11,211,496		10,257,851		11,185,376		927,525	9%
Health/Retirement Benefits		26,098,478		32,063,438		33,596,473		1,533,035	5%
Other Employee Benefits		1,631,901		1,456,874		1,367,299		(89,575)	-6%
Services		36,341,615		35,400,163		39,966,969		4,566,806	13%
Prof Dev/'Travel		3,419,135		3,038,937		3,303,350		264,413	9%
Supplies		11,479,045		10,216,662		10,442,033		225,371	2%
Monthly Charges		6,542,435		5,662,629		5,972,397		309,768	5%
Utilities		8,866,848		9,631,614		10,066,801		435,187	5%
Other		13,301,385		18,330,941		18,558,182		227,241	1%
Growth Contingency		1,910,000		-		-		-	-
Non-Capital Equipment		8,636,567		8,851,900		5,438,305		(3,413,595)	-39%
Resale Goods		809,794		-		-		-	-
Capital Expenditures		404,704		308,507		355,500		46,993	15%
Furn, Fixtures & Equip		1,560,288		1,427,500		556,800		(870,700)	-61%
Total Expenditures	\$	331,990,000	\$	336,842,000	\$	352,281,380	\$	15,439,380	5%
Operating Transfers		10,500,000		7,500,000		13,970,000		6,470,000	86%
Reserves ⁽¹⁾		-		3,320,000		-		(3,320,000)	-100%
	\$	342,490,000	\$	347,662,000	\$	366,251,380	\$	18,589,380	5%

(1) In FY 2017 the contribution to reserves was a budgeted item. Beginning in FY 2018 the contribution to reserves is not budgeted, but will occur to the extent that revenues exceed expenditures.



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Approved Budget Report Fiscal Year 2018

EXECUTIVE SUMMARY BY FUND



FUND DESCRIPTIONS

FUND	DESCRIPTION
<u>Operating</u> Fund 10	Unrestricted funds that support the primary missions of the College.
<u>Student Activity</u> Fund 14	Funds that must be used for activities that directly involve or benefit students. LSC collects \$2 per credit hour to fund the student activities. The fee supports recreational and entertainment related activities as allowed by Sec 54.503 of the Education Code. Such activities include but are not limited to, recreational, intramural athletics, student government and other student organizations made available to students.
<u>Technology</u> Fund 15	LSC collects \$11 per credit hour for the Technology fund. The fee provides funding for the maintenance and usage of technology related equipment that is made available to students in classrooms, libraries, computer labs, or other facilities on-site.
<u>Corporate College</u> Fund 16	Funds that are spent on Corporate College operations. Lone Star Corporate College partners with global corporations to provide customized training, open enrollment courses, and professional seminars. Staff members focus on the energy, computer technology and advanced manufacturing sectors, but also provide training for retail, hospitality, school districts, health care organizations, non- profits, and many other industries.
<u>Auxiliary</u> Funds 2X	Activities that exist primarily to furnish goods and/or services to students, faculty, and staff and are expected to be self-supporting. Revenues will equal or exceed the expenses. Examples include food services, bookstore and tenant activities.



LONE STAR COLLEGE EXECUTIVE SUMMARY BY FUND GENERAL AND AUXILIARY FUNDS FY 2018 Approved Budget

		Student		Corporate		FY 2018
	Operating	Activity	Technology	College	Auxiliary	Approved Budget
Revenues						
State Funding	\$ 77,952,734	\$ -	\$ -	\$ -	\$ -	\$ 77,952,734
Student Revenues	105,435,957	2,760,000	14,990,000	3,250,000	-	126,435,957
Student Contingency	-	-	-	-	-	-
Taxes	152,113,453	-	-	-	-	152,113,453
Product/Service	390,953	-	-	-	6,796,000	7,186,953
Investment	651,988	-	-	-	-	651,988
Misc Revenues	4,818,006	<u> </u>			4,574,000	9,392,006
Total Revenues	\$341,363,091	\$2,760,000	\$14,990,000	\$3,250,000	\$11,370,000	\$ 373,733,091
Expenditures						
Full Time Faculty	\$ 70,913,443	\$ -	\$-	\$ 380,841	\$ 74,308	\$ 71,368,592
Part Time Faculty	30,539,347	14,898	-	47,827	-	30,602,072
Full Time Staff	106,941,494	672,359	-	1,181,079	706,299	109,501,231
Part Time Staff	10,844,733	277,674	-	-	62,969	11,185,376
Health/Retirement Benefits	33,051,870	91,464	-	235,715	217,424	33,596,473
Other Employee Benefits	1,081,078	2,772	-	7,809	275,640	1,367,299
Services	28,536,174	253,574	7,826,791	166,393	3,184,037	39,966,969
Prof Dev/'Travel	2,889,484	191,688	-	115	222,063	3,303,350
Supplies	7,634,136	732,381	1,819,890	207	255,419	10,442,033
Monthly Charges	5,383,250	211,434	-	9	377,704	5,972,397
Utilities	8,271,496	200	-	-	1,795,105	10,066,801
Other	12,392,573	306,556	639,516	1,230,005	3,989,532	18,558,182
Non-Capital Equipment	543,002	5,000	4,685,803	-	204,500	5,438,305
Capital Expenditures	355,500	-	-	-	-	355,500
Furn, Fixtures & Equip	533,800		18,000		5,000	556,800
Total Expenditures	\$319,911,380	\$2,760,000	\$14,990,000	\$3,250,000	\$11,370,000	\$ 352,281,380
Operating Transfers	13,970,000					13,970,000
	\$333,881,380	\$2,760,000	\$14,990,000	\$3,250,000	\$11,370,000	\$ 366,251,380



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OPERATING FUND

Unrestricted funds that support the primary missions of the College



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LONE STAR COLLEGE OPERATING FUND SUMMARY FY 2018 Approved Budget

	Ар	FY 2016 proved Budget	Арр	FY 2017 proved Budget	Арр	FY 2018 proved Budget	ase (Decrease) 018 vs FY 2017	Percent Change
Revenues								
State Funding	\$	74,090,000	\$	74,051,000	\$	77,952,734	\$ 3,901,734	5.3%
Student Revenues		92,560,000		101,241,000		105,435,957	4,194,957	4.1%
Student Contingency		500,000		-		-	-	-
Taxes		125,260,000		134,613,000		152,113,453	17,500,453	13.0%
Product/Service		20,000		47,000		390,953	343,953	731.8%
Investment		420,000		365,000		651,988	286,988	78.6%
Misc Revenues		6,000,000		5,915,000		4,818,006	(1,096,994)	-18.5%
Reserves		5,810,000		-		-	 -	-
Total Revenues	\$	304,660,000	\$	316,232,000	\$	341,363,091	\$ 25,131,091	7.9%
Expenditures								
Full Time Faculty	\$	65,376,724	\$	67,630,478	\$	70,913,443	\$ 3,282,965	4.9%
Part Time Faculty		26,930,394		25,916,972		30,539,347	4,622,375	17.8%
Full Time Staff		101,531,542		102,515,254		106,941,494	4,426,240	4.3%
PartTime Staff		10,587,956		9,823,709		10,844,733	1,021,024	10.4%
Health/Retirement Benefits		24,934,717		31,142,733		33,051,870	1,909,137	6.1%
Other Employee Benefits		1,213,254		1,160,496		1,081,078	(79,418)	-6.8%
Services		25,242,295		25,611,833		28,536,174	2,924,341	11.4%
Prof Dev/Travel		2,879,466		2,617,173		2,889,484	272,311	10.4%
Supplies		8,831,050		7,194,381		7,634,136	439,755	6.1%
Monthly Charges		5,872,133		5,135,272		5,383,250	247,978	4.8%
Jtilities		7,078,642		7,727,978		8,271,496	543,518	7.0%
Other		6,722,273		12,847,132		12,392,573	(454,559)	-3.5%
Non-Capital Equipment		787,562		810,582		543,002	(267,580)	-33.0%
Capital Expenditures		404,704		308,507		355,500	46,993	15.2%
Furn, Fixtures & Equip		1,017,288		907,500		533,800	 (373,700)	-41.2%
Total Expenditures	\$	289,410,000	\$	301,350,000	\$	319,911,380	\$ 18,561,380	6.2%
Operating Transfers		10,500,000		7,500,000		13,970,000	6,470,000	86.3%
Reserves ⁽¹⁾		-		1,820,000		-	 (1,820,000)	-100.0%
	\$	299,910,000	\$	310,670,000	\$	333,881,380	\$ 23,211,380	7.5%

(1) In FY 2017 the contribution to reserves was a budgeted item. Beginning in FY 2018 the contribution to reserves is not budgeted, but will occur to the extent that revenues exceed expenditures.



LONE STAR COLLEGE OPERATING FUND SUPPLEMENTAL SUMMARY FY 2018 Approved Budget

		LSC-NH	 LSC-KW	 LSC-TB		LSC-MG		LSC-CF	 LSC-UP
Revenues									
State Funding	\$	-	\$ -	\$ -	\$	-	\$	-	\$ -
Student Revenues		-	-	-		-		-	-
Student Contingency		-	-	-		-		-	-
Taxes		-	-	-		-		-	-
Product/Service		-	21,500	-		-		-	-
Investment		-	-	-		-		-	-
Misc Revenues	_	136,500	 211,500	 414,000	_	362,500	_	2,002,100	 133,500
Total Revenues	\$	136,500	\$ 233,000	\$ 414,000	\$	362,500	\$	2,002,100	\$ 133,500
Expenditures									
Full Time Faculty	\$	15,778,514	\$ 10,304,390	\$ 8,014,105	\$	11,327,236	\$	15,607,184	\$ 5,531,249
Part Time Faculty		4,693,410	4,594,601	2,305,562		4,624,029		7,397,148	4,979,061
Full Time Staff		8,681,875	8,066,357	6,335,873		7,378,222		12,358,009	5,669,466
Part Time Staff		1,118,342	962,048	849,668		1,232,608		2,611,050	850,829
Health/Retirement Benefits		4,032,806	3,210,284	2,456,359		3,222,341		4,834,248	2,005,534
Other Employee Benefits		45,268	52,663	31,714		36,878		61,547	53,348
Services		4,407,497	1,549,624	1,458,220		1,825,068		2,554,389	2,632,520
Prof Dev/Travel		256,576	163,248	168,213		270,078		217,113	187,030
Supplies		1,068,748	524,059	593,498		946,029		1,112,594	683,857
Monthly Charges		339,617	282,038	224,098		501,895		381,858	207,602
Utilities		1,628,469	890,157	787,132		867,660		1,797,947	1,153,374
Other		1,302,378	142,417	590,558		457,956		325,273	1,696,130
Non-Capital Equipment		-	13,114	-		-		26,640	-
Capital Expenditures		96,500	35,000	85,000		20,000		89,000	30,000
Furn, Fixtures & Equip		-	 -	 -				16,000	 -
Total Expenditures	\$	43,450,000	\$ 30,790,000	\$ 23,900,000	\$	32,710,000	\$	49,390,000	\$ 25,680,000
Operating Transfers		-	 	 -		<u> </u>		-	 -
	\$	43,450,000	\$ 30,790,000	\$ 23,900,000	\$	32,710,000	\$	49,390,000	\$ 25,680,000



LONE STAR COLLEGE OPERATING FUND SUPPLEMENTAL SUMMARY FY 2018 Approved Budget

	System Wide	FY 2018 Approved Budget
Revenues		
State Funding	\$ 77,952,734	\$ 77,952,734
Student Revenues	105,435,957	105,435,957
Student Contingency	-	-
Taxes	152,113,453	152,113,453
Product/Service	369,453	390,953
Investment	651,988	651,988
Misc Revenues	1,557,906	4,818,006
Total Revenues	\$ 338,081,491	\$ 341,363,091
Expenditures		
Full Time Faculty	\$ 4,350,765	\$ 70,913,443
Part Time Faculty	1,945,536	30,539,347
Full Time Staff	58,451,692	106,941,494
Part Time Staff	3,220,188	10,844,733
Health/Retirement Benefits	13,290,298	33,051,870
Other Employee Benefits	799,660	1,081,078
Services	14,108,856	28,536,174
Prof Dev/Travel	1,627,226	2,889,484
Supplies	2,705,351	7,634,136
Monthly Charges	3,446,142	5,383,250
Utilities	1,146,757	8,271,496
Other	7,877,861	12,392,573
Non-Capital Equipment	503,248	543,002
Capital Expenditures	-	355,500
Furn, Fixtures & Equip	517,800	533,800
Total Expenditures	\$ 113,991,380	\$ 319,911,380
Operating Transfers	13,970,000	13,970,000
	\$ 127,961,380	\$ 333,881,380



Department	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease) FY 2018 vs FY 2017
0000900003 - Chancellor's Office	\$ 1,121,000	\$ 978,173	\$ 1,100,000	\$ 121,827
0000900004 - VC Finance & Administration	5 537,400	466,409	469,967	3,558
0000900005 - AVC Accounting	2,252,100	2,357,477	2,349,306	(8,171)
0000900006 - AVC, Budget, Finance & Treasury	2,232,100	2,537,477	926,058	926,058
0000900000 - Avc, Budget, Finance & Treasury 0000900007 - Associate CFO	2,639,700	3,058,839	2,114,073	(944,766)
0000900007 - Associate CFO 0000900008 - Governance, Audit & Compliance	420,000	503,337	1,070,520	(944,788) 567,183
0000900009 - AVC-Facilities & Construction	420,000	131,401	305,880	174,479
00009000011 - Online	4,289,003	3,930,101	3,921,753	(8,348)
0000900011 - Onnie 0000900015 - External Affairs	4,289,003			332,566
		565,560 3,776,624	898,126 3,912,837	
0000900016 - AVC Marketing & Communications	3,752,408	596,152	, ,	136,213
0000900020 - Foundation 0000900021 - SBDC	720,000	,	615,284	19,132
	177,355	209,847	211,744 196,680	1,897
0000900022 - Community Leadership	216,519	211,817	358,286	(15,137)
0000900023 - CEO - System Office at UP	696,464	399,181	,	(40,895)
0000900027 - Police/Public Safety	7,502,617	8,460,092	9,281,274	821,182
0000900029 - Director, System Prof Dev	986,000	993,934	1,358,698	364,764
0000900033 - AVC Workforce Development	833,855	1,069,206	1,487,576	418,370
0000900036 - Continuing Education	4,544,616	4,213,152	2,992,379	(1,220,774)
0000900037 - Director Corp College	-	-	437,041	437,041
0000900038 - General Counsel	1,020,000	1,656,663	2,005,020	348,357
0000900040 - Chief Security Officer	200,919	223,517	228,695	5,178
0000900041 - CIO/Technology Services	124,788	261,161	121,044	(140,117)
0000900042 - OTS Business Operations	1,379,603	1,365,072	1,370,017	4,945
0000900043 - Technology Projects	724,688	702,947	702,947	-
0000900044 - Technical Services	5,249,763	5,025,065	5,066,667	41,601
0000900045 - Enterprise Applications	4,906,686	4,996,035	5,248,756	252,720
0000900046 - OTS-Campus Services	8,720,772	9,128,444	9,353,901	225,457
0000900050 - Resource Dev & Adm	785,057	775,652	788,764	13,112
0000900051 - System Facility Operations	4,075,200	3,831,711	9,440,377	5,608,666
0000900057 - OTS Phone/Internet	758,000	694,841	673,360	(21,481)
0000900059 - Print & Copy Services	79,500	79,500	79,500	-
0000900062 - LSC Contact Center	1,491,569	1,487,070	1,512,340	25,270
0000900064 - Student Success	8,635,129	8,722,739	8,302,875	(419,864)
0000900065 - Completion & Adm Enroll Svcs	1,729,039	1,821,071	1,960,211	139,140
0000900070 - Academic Affairs	2,748,907	2,065,334	1,942,964	(122,370)
0000900073 - System Office Utilities	406,400	408,888	455,743	46,855
0000900079 - Int'l, Honors, Engagement Prog	460,720	1,502,596	1,920,145	417,549
0000900080 - Job Placement	149,131	346,507	360,351	13,844
0000900084 - Workforce Grant Funding	957,608	670,658	599,643	(71,015)
0000900085 - Analytics&Institutional Report	2,705,101	3,003,160	3,101,113	97,954
0000900086 - VC CIO/HR/A&IR	1,297,253	1,738,419	1,219,856	(518,563)
0000900087 - Academic & Student Affairs	1,601,139	568,159	882,052	313,893
0000900088 - Community Education	691,638	590,477	632,503	42,026
0000900089 - Expanded Learning	130,637	-	-	-
0000900090 - Human Resources	648,875	582,055	1,166,209	584,154
0000900091 - HR Support Services	1,492,283	1,666,516	1,897,143	230,627
0000900092 - HR College Services	1,500,619	1,459,214	1,645,531	186,316
0000900093 - Real Estate&Stategic Planning	68,000	58,000	58,000	-
0000900095 - VC & Chief of Staff	233,000	536,066	1,011,302	475,236
0000900097 - SO-UP Facilities Mngt	-	651,558	617,311	(34,247)
0000900098 - Supplier Diversity	-	-	119,295	119,295
0000900099 - VC Gen Counsel & Admin	-	-	545,608	545,608
0000900101 - Workforce Administration	-	-	1,729,574	1,729,574
0000900102 - Mobile-Go	-	-	45,329	45,329
0000900103 - Veterans Services	-	-	636,862	636,862
0000900104 - Health Occupations	-	-	164,071	164,071
0000910002 - CFO Contingency	491,700	87,775	847,440	759,665
0000910007 - CIO Contingency	-	-	110,000	110,000
0000910008 - General Institutional	14,950,000	12,558,858	14,740,000	2,181,142
0000910009 - Syst-Wide Initiatives	4,010,000	10,992,969	10,651,380	(341,589)
0000310003-2021-00106 1111191162				



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		FY 2016		FY 2017		FY 2018	Increa	ase (Decrease)	
Department	App	oroved Budget	App	roved Budget	Арр	roved Budget	FY 2018 vs FY 2017		
0100900002 - NH Pres Office	\$	351,074	\$	293,709	\$	291,217	\$	(2,492)	
0100900003 - VP Adm Services		348,408		325,197		297,965		(27,232)	
0100900004 - Director Business Operations		751,158		753,478		770,483		17,005	
0100900006 - Director Facilities		3,264,128		3,046,346		3,575,927		529,581	
0100900007 - VP Instruction		1,334,128		1,344,834		1,509,431		164,597	
0100900008 - Dean 1 - SBSBEE		3,532,637		3,497,844		3,784,136		286,292	
0100900009 - Dean 2 - Career Tchnology		3,088,354		2,819,693		3,018,507		198,814	
0100900010 - Dean 4 - Language & Comms 0100900011 - Dean 3 - Health & Human Svcs		4,948,582		4,329,706		4,340,770		11,064	
0100900011 - Dean 3 - Health & Human Svcs 0100900012 - Dean 5 - Math & Natural Sci		4,279,979 5,311,314		4,937,626 5,181,697		4,709,478 5,035,348		(228,148) (146,349)	
0100900012 - Dean 5 - Math & Natural Sci 0100900013 - Dean 6 - VAPAC		4,442,185		3,479,883		3,602,789		(146,349)	
0100900013 - Dean 0 - VAFAC		954,704		894,147		1,003,539		109,392	
0100900014 - Director Englary 0100900016 - VP Enrollment Management		744,582		644,704		622,624		(22,080)	
0100900010 - VP Enrollment Management		2,118,071		2,267,201		1,775,198		(492,003)	
0100900019 - Recruitment & Retention		251,227		234,461		199,625		(34,836)	
0100900021 - College Services		976,940		876,034		763,286		(112,748)	
0100900023 - VP Centers		3,617,987		4,355,180		4,014,235		(340,945)	
0100900029 - GPC - Facilites		344,533		301,727		426,383		124,656	
0100900030 - HPB Facilites		234,002		209,547		249,142		39,595	
0100900031 - VC - Facilites Roll-Up		397,044		351,801		419,273		67,472	
0100900032 - Academic Success Initiatives		1,700,604		1,459,553		36,380		(1,423,173)	
0100900033 - Utilities		1,172,308		1,554,378		1,502,853		(51,525)	
0100910001 - NH Contingency		436,051		1,011,254		1,501,411		490,157	
0100900001 - LSC-North Harris	\$	44,600,000	\$	44,170,000	\$	43,450,000	\$	(720,000)	
0200900002 - KC Pres Office	\$	344,765	\$	370,582	\$	358,427	\$	(12,155)	
0200900003 - VP Adm Services		190,287		164,395		163,175		(1,220)	
0200900004 - Director Business Operations		640,860		610,766		605,940		(4,826)	
0200900005 - Director Facilities		2,587,344		2,582,343		2,600,998		18,655	
0200900007 - VP Instruction		332,759		265,348		512,964		247,616	
0200900009 - Director Library		744,670		703,203		701,203		(2,000)	
0200900010 - Dean 1 - FLAK		4,403,257		4,434,600		5,184,963		750,363	
0200900011 - Dean 2 - SHO		5,942,554		6,293,755		6,365,112		71,357	
0200900012 - Dean 3 - SSH		2,996,846		2,962,535		2,944,908		(17,627)	
0200900013 - VP Student Success 0200900016 - Education Services		373,395		2,550,486		2,590,327		39,841	
		2,361,129		-		-		-	
0200900019 - Director College Relations 0200900020 - Dean of Acad Initiatives		760,772 715,069		738,026		687,283 379,281		(50,743)	
0200900020 - Dean - Atascocita Ctr		966,966		478,772 1,065,380		1,132,698		(99,491) 67,318	
0200900021 - Dean - Alascocha Ch		702,368		765,839				7,453	
0200900022 - Otimites 0200900023 - Dean 4 - MEES		2,532,451		2,596,089		773,292 2,788,480		192,391	
0200900023 - Dean 4 - MELS 0200900024 - Business, Tech, Comm & Lang		2,517,303		2,629,698		2,521,668		(108,030)	
0200900025 - Process Technology Ctr		2,517,505		126,419		241,044		114,625	
0200910001 - KW Contingency		127,205		191,763		238,238		46,475	
0200900001 - LSC-Kingwood	\$	29,240,000	\$	29,530,000	\$	30,790,000	\$	1,260,000	
0300900002 - TB Pres Office	\$	327,503	\$	314,634	\$	319,763	\$	5,129	
0300900003 - VP Adm Services		240,670		255,980		219,233		(36,747)	
0300900004 - Director Business Operations		581,262		594,326		566,818		(27,508)	
0300900005 - Director Facilities		2,111,762		2,533,751		2,678,917		145,166	
0300900008 - VP Instruction		1,122,118		1,028,658		1,394,036		365,377	
0300900009 - FYFO Division		3,298,035		3,543,787		3,852,664		308,877	
0300900010 - ABSS Division		2,670,460		2,743,428		3,002,958		259,530	
0300900011 - HSCI Division		4,302,056		4,587,953		4,760,266		172,313	
0300900013 - VP Student Success		2,452,048		2,569,378		2,803,436		234,058	
0300900018 - Office of Strategic Initiative		783,035		827,193		938,137		110,944	
0300900021 - Utilities		838,720		874,858		787,132		(87,726)	
0300900022 - CB&I Division		1,531,017		1,856,573		2,045,483		188,910	
0300910001 - TB Adm Contingency		353,323		159,482		31,157		(128,325)	
0300910002 - TB Instr Contingency	-	317,991	-	-	-	500,000	-	-	
0300900001 - LSC-Tomball	\$	20,930,000	\$	21,890,000	\$	23,900,000	\$	2,010,000	



		FY 2016		FY 2017		FY 2018	Incro	ase (Decrease)
	A		A		A			. ,
Department	Арр	proved Budget	Арр	roved Budget	Арр	roved Budget	FY Z	018 vs FY 2017
0400900002 - MC Pres Office	\$	320,374	\$	303,972	\$	290,576	\$	(13,396)
0400900004 - VP Adm Services		217,956		(20,197)		228,094		248,291
0400900005 - Director Business Operations		538,765		438,170		420,917		(17,253)
0400900006 - Director Facilities		2,604,493		2,505,792		2,394,730		(111,062)
0400900008 - VP Instruction		575,534		754,878		345,166		(409,712)
0400900009 - Dean 1 - TEAM		4,682,093		4,963,128		4,932,546		(30,582)
0400900010 - Dean 2 - BELS		4,677,584		4,803,986		5,299,266		495,280
0400900011 - Dean 3 - NASH		5,726,121		5,822,731		6,166,266		343,535
0400900012 - Dean 4 - BASS		3,086,347		3,226,972		3,506,857		279,885
0400900013 - Library		622,689		665,047		1,436,329		771,282
0400900014 - Conroe Center		350,361		421,979		398,472		(23,507)
0400900015 - Director InstructionalSuptSvcs 0400900016 - Dean Student Services		627,782 262,275		657,934 221,869		1,558,133 329,844		900,199
		,		,		,		107,975
0400900017 - Student Services		505,323		551,336		509,092 718,394		(42,244)
0400900021 - College Relations 0400900022 - VP Student Success		710,532 2,117,762		744,954 2,288,252		447,648		(26,560) (1,840,604)
0400900022 - VP Student Success 0400900024 - Conroe Ctr Dir Business Oper		63,310		2,288,252 57,347		58,283		(1,840,804) 936
0400900025 - Conroe Ctr Director Facilities		278,834		362,288		440,650		78,362
0400900026 - Conroe Ctr Student Services		77,430		45,625		93,910		48,285
0400900027 - Conroe Ctr Dean 1 TEAM		126,844		181,685		232,112		50,427
0400900028 - Conroe Ctr Dean 2 BELS		105,642		70,754		185,629		114,875
0400900029 - Conroe Ctr Dean 3 NASH		82,941		63,021		128,545		65,524
0400900030 - Conroe Ctr Dean 4 BASS		372,250		477,821		710,531		232,710
0400900031 - Utilities		973,341		892,134		867,660		(24,474)
0400900033 - Conroe Ctr Testing Center		-		-		29,900		29,900
0400900034 - Conroe Ctr Extended Learning		8,000		28,240		64,982		36,742
0400900035 - The Initiatives		5,000		-		-		-
0400900036 - First Year Experience		72,417		51,107		-		(51,107)
0400900037 - Campus Services		-		102,916		102,916		-
0400900038 - Wellness Center		-		-		9,878		9,878
0400900039 - Director Student Services		-		-		410,611		410,611
0400910001 - MG Contingency		608,000		686,259		392,063		(294,196)
0400900001 - LSC-Montgomery	\$	30,400,000	\$	31,370,000	\$	32,710,000	\$	1,340,000
0500900002 - CF Pres Office	\$	347,052	\$	433,495	\$	469,930	\$	36,435
0500900003 - VP Adm Services		2,066,937		594,559		507,955		(86,604)
0500900004 - Director Business Operations		1,482,953		1,232,832		1,160,804		(72,028)
0500900005 - Director Facilities		3,610,375		3,864,547		3,788,642		(75,905)
0500900008 - VP Instruction		357,144		452,169		640,417		188,248
0500900009 - Division 1		3,433,543		3,628,233		4,170,703		542,470
0500900010 - WestWay Center		1,513,335		1,529,267		1,877,673		348,406
0500900011 - Div 2: Sci, Math & Engr		4,397,426		4,472,562		5,756,839		1,284,277
0500900012 - Div 4: PSvc, Health, Behv Sci		4,325,709		4,563,441		5,317,277		753,836
0500900013 - Div 5: TransStudy, Edu, 1stYr		3,644,350		3,368,268		3,759,349		391,081
0500900014 - Div 6: Arts, Hum & Social Sci		3,949,999		4,174,290		4,487,470		313,180
0500900015 - Dean Ed Programs & Org Dev		1,356,259		1,703,966		2,052,978		349,012
0500900016 - VP Student Success		607,523		509,946		225,737		(284,209)
0500900017 - Dean Student Services		5,086,095		4,117,623		5,214,785		1,097,162
0500900019 - Director Library		2,412,376		2,502,851		2,477,372		(25,479)
0500900021 - College Relations		597,596		539,695		532,466		(7,229)
0500900022 - Fairbanks Center		1,834,226		2,073,128		2,450,924		377,796
0500900025 - Utilities		1,633,070		1,626,759		1,697,793		71,034
0500900027 - Cypress Center		2,148,232		2,344,035		2,622,641		278,606
0500900029 - CF Centers		-		-		153,979		153,979
0500910001 - CF Contingency		1,375,800	-	3,238,334	_	24,266		(3,214,068)
0500900001 - LSC-Cy Fair	\$	46,180,000	\$	46,970,000	\$	49,390,000	\$	2,420,000



Department	Арр	FY 2016 Approved Budget		FY 2017 Approved Budget		FY 2018 Approved Budget		ease (Decrease) 2018 vs FY 2017
0800900002 - UP-President's Office	Ś	473,052	Ś	1,287,737	Ś	1,142,023	Ś	(145,714)
0800900003 - Facilities University Park	Ŷ	3,020,600	Ŷ	3,341,377	Ŷ	3,343,239	Ŷ	1,862
0800900004 - Civic Engagement		20,600		291,498		291,231		(267)
0800900005 - Div 1 - Arts & Humanities		3,664,354		3,411,458		4,003,632		592,174
0800900006 - Div 2 - Math/Science		4,686,350		4,049,969		4,414,729		364,760
0800900008 - Div 3 - UP Workforce		2,734,495		2,827,894		2,726,074		(101,820)
0800900009 - Div 4 - Social Behavioral Sci		-		2,208,182		2,599,876		391,694
0800900010 - Student Learning Resource CTR		867,784		957,104		1,010,314		53,210
0800900011 - Utilities		732,049		986,634		1,116,374		129,740
0800900012 - VP Adm Services		910,616		1,312,777		883,290		(429,487)
0800900013 - VP Instruction		679,959		740,171		581,793		(158,378)
0800900014 - VP Student Success		2,744,874		2,795,894		2,855,801		59,907
0800900015 - Special Assistant II		1,425,703		209,579		190,417		(19,162)
0800910001 - UP Contingency		589,564		139,726		521,207		381,481
0800900001 - LSC-University Park	\$	22,550,000	\$	24,560,000	\$	25,680,000	\$	1,120,000
0000900001 - LSC-Operating	Ś	299,910,000	Ś	310,670,000	\$	333,881,380	\$	23,211,380



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STUDENT ACTIVITY FUND

Funds that must be used for activities that directly involve or benefit students. LSC collects \$2 per credit hour to fund the student activities. The fee supports recreational and entertainment related activities as allowed by Sec 54.503 of the Education Code. Such activities include but are not limited to, recreational, intramural athletics, student government and other student organizations made available to students.



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LONE STAR COLLEGE STUDENT ACTIVITY FUND SUMMARY

FY 2018 Approved Budget

	Арр	FY 2016 roved Budget	Арр	FY 2017 roved Budget	Арр	FY 2018 roved Budget	se (Decrease) L8 vs FY 2017
Revenues							
Student Revenues	\$	2,730,000	\$	2,760,000	\$	2,760,000	\$ -
Student Contingency		10,000		-		-	 -
Total Revenues	\$	2,740,000	\$	2,760,000	\$	2,760,000	\$
Expenditures							
Full Time Faculty	\$	-	\$	-	\$	-	\$ -
Part Time Faculty		33,735		34,713		14,898	(19,815)
Full Time Staff		642,597		648,124		672,359	24,235
Part Time Staff		271,216		272,062		277,674	5,612
Health/Retirement Benefits		107,664		109,466		91,464	(18,002)
Other Employee Benefits		6,498		2,612		2,772	160
Services		189,989		283,131		253,574	(29,557)
Prof Dev/Travel		194,624		170,947		191,688	20,741
Supplies		453,136		405,077		732,381	327,304
Monthly Charges		250,363		185,357		211,434	26,077
Utilities		400		400		200	(200)
Other		569,078		641,411		306,556	(334,855)
Growth Contingency		10,000		-		-	-
Non-Capital Equipment		10,700		6,700		5,000	 (1,700)
Total Expenditures	\$	2,740,000	\$	2,760,000	\$	2,760,000	\$ -





LONE STAR COLLEGE STUDENT ACTIVITY FUND SUPPLEMENTAL SUMMARY FY 2018 Approved Budget

	 LSC-NH	 LSC-KW	LSC-TB		LSC-MG	 LSC-CF	 LSC-UP
Revenues							
Student Revenues	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -
Student Contingency	 -	 -		-	 -	 -	 -
Total Revenues	\$ 	\$ -	\$	-	\$ -	\$ -	\$ -
Expenditures							
Full Time Faculty	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -
Part Time Faculty	4,008	-		-	-	-	10,890
Full Time Staff	118,327	103,844		93,433	120,820	151,343	84,592
Part Time Staff	57,425	37,050		21,135	68,205	69,859	24,000
Health/Retirement Benefits	19,111	-		14,078	20,257	24,755	13,263
Other Employee Benefits	572	-		467	605	710	418
Services	62,500	49,475		17,500	25,396	39,153	59,550
Prof Dev/Travel	17,834	56,900		10,000	49,493	41,001	16,460
Supplies	72,955	71,361		23,699	139,127	291,401	133,838
Monthly Charges	30,200	25,100		76,654	37,347	40,133	2,000
Utilities	200	-		-	-	-	-
Other	106,868	76,270		38,034	8,750	11,645	64,989
Growth Contingency	-	-		-	-	-	-
Non-Capital Equipment	 -	 -		5,000	 -	 -	 -
Total Expenditures	\$ 490,000	\$ 420,000	\$	300,000	\$ 470,000	\$ 670,000	\$ 410,000



LONE STAR COLLEGE STUDENT ACTIVITY FUND SUPPLEMENTAL SUMMARY FY 2018 Approved Budget

	Sy	stem Wide	FY 2018 roved Budget
Revenues			
Student Revenues	\$	2,760,000	\$ 2,760,000
Student Contingency		-	 -
Total Revenues	\$	2,760,000	\$ 2,760,000
Expenditures			
Full Time Faculty	\$	-	\$ -
Part Time Faculty		-	14,898
Full Time Staff		-	672,359
Part Time Staff		-	277,674
Health/Retirement Benefits		-	91,464
Other Employee Benefits		-	2,772
Services		-	253,574
Prof Dev/Travel		-	191,688
Supplies		-	732,381
Monthly Charges		-	211,434
Utilities		-	200
Other		-	306,556
Growth Contingency		-	-
Non-Capital Equipment		-	 5,000
Total Expenditures	\$	-	\$ 2,760,000

LONE STAR COLLEGE

Department	I	FY 2016	F	Y 2017	I	Y 2018	Increase (Decrease)		
	Appro	oved Budget	Appro	oved Budget	Appro	oved Budget	FY 201	8 vs FY 2017	
0000010007 - Growth Contingency	\$	10,000	\$	10,000	\$	-	\$	(10,000)	
0000000108 - IAFY18 Club Sports - SA Fund		50,000		50,000		-		(50,000)	
System Wide	\$	60,000	\$	60,000	\$	-	\$	(60,000)	
010000028 - Student ACTIVITY	\$	429,268	\$	434,227	\$	412,690	\$	(21,537)	
0100000043 - Stu Ambass		5,000		4,000		12,928		8,928	
0100000044 - Intramurals		63,744		64,473		42,954		(21,519)	
0100000051 - Phi Betta Kappa		10,130		7,000		11,128		4,128	
0100000052 - Women's Resource Center		41,858		10,300		10,300		-	
0100900001 - LSC-North Harris	\$	550,000	\$	520,000	\$	490,000	\$	(30,000)	
020000026 - Student ACTIVITY	\$	294,500	\$	290,400	\$	310,400	\$	20,000	
020000034 - Student Govt		18,000		17,550		17,550		-	
020000035 - Stu Ambass		6,000		6,800		6,800		-	
020000036 - PTK		37,500		36,500		36,500		-	
020000038 - Intramurals		22,000		6,750		6,750		-	
0200000039 - Men's Baseball		15,000		17,000		17,000		-	
0200000040 - Men's Basketball		6,000		8,000		8,000		-	
0200000041 - Women's Volleyball		3,000		5,000		5,000		-	
0200000042 - Tennis		5,000		7,000		7,000		-	
0200000045 - Women's Soccer		3,000		5,000		5,000		-	
0200900001 - LSC-Kingwood	\$	410,000	\$	400,000	\$	420,000	\$	20,000	
030000028 - Student Life	\$	278,500	\$	276,500	\$	286,500	\$	10,000	
0300000040 - Student Govt		7,000		3,000		3,000		-	
0300000044 - Intramurals		2,000		1,500		1,500		-	
0300000046 - Men's Basketball		3,000		2,000		2,000		-	
0300000047 - Women's Basketball		3,000		2,000		2,000		-	
0300000048 - Women's Volleyball		3,000		1,000		1,000		-	
0300000049 - Men's Soccer		3,000		2,000		2,000		-	
0300000050 - Women's Soccer		500		2,000		2,000	-	-	
0300900001 - LSC-Tomball	\$	300,000	\$	290,000	\$	300,000	\$	10,000	



Department	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease) FY 2018 vs FY 2017	
0400000025 - Student ACTIVITY	\$ 215,726	\$ 231,001	\$ 323,855	\$ 92,854	
0400000034 - Student Govt	16,615	15,640	6,200	(9,440)	
0400000035 - Maverick Leaders	16,586	15,886	21,780	5,894	
040000036 - PTK	17,591	23,000	6,500	(16,500)	
0400000039 - Intramurals	69,881	70,881	72,449	1,568	
0400000046 - Computer Club	-	-	500	500	
0400000047 - RSAMC	8,796	7,360	3,000	(4,360)	
0400000048 - ISO	4,496	3,680	3,400	(280)	
0400000049 - Club Espanol	-	1,104	400	(704)	
040000050 - Swirl	6,450	5,888	1,900	(3,988)	
0400000051 - Student Nurses	4,887	4,600	1,400	(3,200)	
0400000052 - PTA	4,887	4,048	1,300	(2,748)	
0400000053 - Writers in Performance	1,202	3,680	-	(3,680)	
0400000055 - Accounting Club	3,421	2,300	600	(1,700)	
0400000056 - 2nd Amendment Academy	4,398	3,680	1,200	(2,480)	
0400000057 - Habitat for Humanity	2,932	-	-	-	
040000058 - Psychology Club	-	2,116	2,116	-	
0400000059 - Sigma Kappa Delta	1,661	2,576	900	(1,676)	
0400000061 - Human Services	1,759	1,288	450	(838)	
0400000068 - The Academy Philosophy Club	880	644	250	(394)	
0400000070 - Psi Beta Club	-	1,840	1,200	(640)	
0400000076 - Music Club	15,637	14,720	6,000	(8,720)	
0400000081 - Environmental	1,173	1,012	350	(662)	
040000082 - Film	2,736	1,840	1,100	(740)	
040000085 - Continuum	1,564	920	850	(70)	
040000086 - Speech	2,932	3,910	-	(3,910)	
040000087 - The Mission	7,818	6,900	2,000	(4,900)	
040000088 - Art 2	-	3,496	1,200	(2,296)	
040000089 - Spanish Guitar	2,443	2,576	650	(1,926)	



Department	F	Y 2016		FY 2017	I	FY 2018	Increase (Decrease)		
	Appro	ved Budget	Appr	oved Budget	Appro	oved Budget	FY 20	18 vs FY 2017	
0400000092 - Transfer Student		2,932		2,852		-		(2,852)	
0400000094 - Travelers in the Mind's Eye		977		782		325		(457)	
0400000095 - Healthier U		2,443		2,300		-		(2,300)	
040000098 - Rotaract		4,104		2,944		1,100		(1,844)	
0400000108 - Business & Economics Club		2,932		1,932		500		(1,432)	
0400000112 - Right to Life		-		-		300		300	
0400000113 - Emergency Med Srvc		6,840		11,040		5,000		(6,040)	
0400000114 - Level Up		2,312		-		-		-	
0400000116 - Chess Club		489		-		-		-	
0400000117 - Student Veterans Association		500		1,564		600		(964)	
0400000125 - Mavrick Pets Alive		-		-		625		625	
0400900001 - LSC-Montgomery	\$	440,000	\$	460,000	\$	470,000	\$	10,000	
050000033 - Student ACTIVITY	\$	630,000	\$	534,958	\$	286,809	\$	(248,149)	
050000050 - Fitness Center		-		2,862		29,698		26,836	
0500000051 - Recreational Sports		-		86,000		13,652		(72,348)	
050000052 - Men's Basketball		-		-		21,037		21,037	
050000053 - Tennis		-		6,180		18,921		12,741	
050000054 - Men's Soccer		-		-		23,313		23,313	
0500000055 - Women's Soccer		-		-		21,601		21,601	
0500000057 - Women's Volleyball		-		-		13,413		13,413	
050000081 - Women's Basketball		-		-		15,714		15,714	
0500000082 - Dance Team		-		-		12,996		12,996	
050000083 - Men's Volleyball		-		-		10,350		10,350	
0500000084 - All-In-One Gaming		-		-		1,660		1,660	
050000085 - Alpha Omega Ministry		-		-		650		650	
0500000086 - American Society for Quality		-		-		2,740		2,740	
050000087 - Anime Club		-		-		1,050		1,050	
0500000088 - Asian Busi Student Association		-		-		1,200		1,200	
050000089 - Band Club		-		-		6,102		6,102	



Department	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease) FY 2018 vs FY 2017
	Approved Budget	Approved Budget	Approved Budget	FT 2018 V3 FT 2017
1500000090 - Billards 8-Ball	-	-	2,200	2,200
1500000091 - Black Student Union	-	-	7,435	7,435
1500000092 - Bowling Club	-	-	2,500	2,500
1500000094 - Caribbean Student Org	-	-	3,070	3,070
50000095 - CRU	-	-	6,160	6,160
500000096 - Catholic Student Union	-	-	370	370
500000097 - Chess Club	-	-	8,275	8,275
500000098 - College Conservative	-	-	850	850
500000100 - Computer Science	-	-	850	850
500000101 - Creative Writing Club	-	-	4,750	4,750
500000102 - Criminal Justice Club	-	-	8,896	8,896
500000105 - Economics Club	-	-	2,495	2,495
500000107 - Fellowship Christian Athletes	-	-	5,390	5,390
500000108 - Future Professional educators	-	-	4,450	4,450
1500000110 - LGBTQA/A	-	-	425	425
500000112 - Global Friendship Club	-	-	2,470	2,470
500000113 - Humanitarian Connection	-	-	1,000	1,000
500000114 - International Heritage Society	-	-	1,850	1,850
1500000116 - National Society of Black Engr	-	-	1,750	1,750
500000117 - Performance Troupe	-	-	7,598	7,598
1500000118 - Phi Theta Kappa	-	-	21,175	21,175
1500000120 - Psychology Get Psyched	-	-	2,430	2,430
1500000121 - Radiology Student Association	-	-	4,071	4,071
500000122 - Science and Engineering Club	-	-	10,172	10,172
1500000123 - SIDO	-	-	1,850	1,850
500000124 - Singers Club	-	-	7,676	7,676
500000125 - Sociology Club	-	-	7,900	7,900
0500000126 - Students of Diverse Abilities	-	-	2,568	2,568



Department		FY 2016		FY 2017		FY 2018	Increase (Decrease)		
	Арр	roved Budget	Арр	roved Budget	Арр	roved Budget	FY 201	8 vs FY 2017	
0500000128 - Student Government Association		-		-		27,375		27,375	
0500000129 - Student Nurse's Organization		-		-		750		750	
0500000130 - Student Programming Board		-		-		21,373		21,373	
0500000131 - Tabletop Game Club		-		-		525		525	
0500000132 - Women in STEM		-		-		2,440		2,440	
0500000133 - X-Presate		-		-		1,900		1,900	
050000134 - Math		-		-		1,670		1,670	
0500900001 - LSC-Cy Fair	\$	630,000	\$	630,000	\$	670,000	\$	40,000	
0800000017 - Student ACTIVITY	\$	291,000	\$	400,000	\$	410,000	\$	10,000	
0800000018 - Student Government Assoc.		1,000		-		-		-	
0800000020 - Psychology Student Org.		1,000		-		-		-	
080000028 - Teacher 2B Club		1,000		-		-		-	
080000032 - PTK		16,500		-		-		-	
0800000038 - Student Ambassadors		13,000		-		-		-	
0800000039 - Student Magazine Uproar		8,500		-		-		-	
800000052 - Gay Straight Alliance Club		1,000		-		-		-	
080000053 - Criminal Justice Club		1,000		-		-		-	
080000054 - Student ACTIVITY Board		1,000		-		-		-	
080000055 - Honors College Student Club		1,000		-		-		-	
080000056 - VETS on Campus		1,000		-		-		-	
080000057 - Magic the Gathering		1,000		-		-		-	
080000058 - Anime and Gaming Club		1,000		-		-		-	
080000059 - Rec Sports Services		11,000		-		-		-	
0800900001 - LSC-University Park	\$	350,000	\$	400,000	\$	410,000	\$	10,000	
0000900001 - LSC-Operating	\$	2,740,000	\$	2,760,000	\$	2,760,000	\$		



TECHNOLOGY FUND

LSC collects \$11 per credit hour for the Technology fund. The fee provides funding for the maintenance and usage of technology related equipment that is made available to students in classrooms, libraries, computer labs, or other facilities on-site.



LONE STAR COLLEGE TECHNOLOGY FUND SUMMARY

FY 2018 Approved Budget

	FY 2016 Approved Budget		Арр	FY 2017 proved Budget	Арр	FY 2018 proved Budget	Increase (Decrease) FY 2018 vs FY 2017		
Revenues									
Student Revenues	\$	12,270,000	\$	12,380,000	\$	14,990,000	\$	2,610,000	
Student Contingency		100,000		-		-		-	
Total Revenues	\$	12,370,000	\$	12,380,000	\$	14,990,000	\$	2,610,000	
Expenditures									
Services	\$	6,494,150	\$	6,048,594	\$	7,826,791	\$	1,778,197	
Supplies		1,441,387		2,070,664		1,819,890		(250,774)	
Utilities		248,720		174,999		-		(174,999)	
Other		269,611		269,611		639,516		369,905	
Growth Contingency		100,000		-		-		-	
Non-Capital Equipment		3,298,132		3,298,132		4,685,803		1,387,671	
Furniture, Fixtures & Equip		518,000		518,000		18,000		(500,000)	
Total Expenditures	\$	12,370,000	\$	12,380,000	\$	14,990,000	\$	2,610,000	



LONE STAR COLLEGE TECHNOLOGY FUND BY DEPARTMENT

Department		FY 2016 roved Budget	Арр	FY 2017 roved Budget	Арр	FY 2018 proved Budget	Increase (Decrease) FY 2018 vs FY 2017	
0000010017 - Growth Contingency	\$	100,000	\$	50,000	\$	-	\$	(50,000)
0000000073 - Contracts & Maintenance		5,525,582		5,306,270		6,676,467		1,370,197
000000081 - OTS-SO		6,445,698		6,763,231		7,750,033		986,802
000000094 - OTS Telecom		248,720		260,499		493,500		233,001
0000010007 - CIO Contingency		50,000		-		70,000		70,000
0000900001 - LSC-Operating	\$	12,370,000	\$	12,380,000	\$	14,990,000	\$	2,610,000



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CORPORATE COLLEGE FUND

Funds that are spent on Corporate College operations. Lone Star Corporate College partners with global corporations to provide customized training, open enrollment courses, and professional seminars. Staff members focus on the energy, computer technology and advanced manufacturing sectors, but also provide training for retail, hospitality, school districts, health care organizations, non-profits, and many other industries.



LONE STAR COLLEGE CORPORATE COLLEGE FUND SUMMARY FY 2018 Approved Budget

	FY 2016 oved Budget	FY 2017 roved Budget	FY 2018 roved Budget	Increase (Decrease) FY 2018 vs FY 2017		
Revenues						
Student Revenues	\$ 4,280,000	\$ 3,000,000	\$ 3,250,000	\$	250,000	
Student Contingency	 300,000	 -	 -		-	
Total Revenues	\$ 4,580,000	\$ 3,000,000	\$ 3,250,000	\$	250,000	
Expenditures						
Full Time Faculty	\$ 64,859	\$ 66,156	\$ 380,841	\$	314,685	
Part Time Faculty	636,500	216,000	47,827		(168,173)	
Full Time Staff	1,566,809	1,897,585	1,181,079		(716,506)	
Part Time Staff	13,585	20,000	-		(20,000)	
Health/Retirement Benefits	219,645	311,459	235,715		(75,744)	
Other Benefits	75,738	9,488	7,809		(1,679)	
Services	400,608	42,010	166,393		124,383	
Prof Dev/Travel	78,000	48,050	115		(47,935)	
Supplies	237,289	277,865	207		(277,658)	
Monthly Charges	25,800	36,050	9		(36,041)	
Utilities	211,467	-	-		-	
Other	4,200	74,337	1,230,005		1,155,668	
Growth Contingency	300,000	-	-		-	
Non-Capital Equipment	5,500	1,000	-		(1,000)	
Furniture, Fixtures & Equip	 -	 -	 -		-	
Total Expenditures	\$ 3,840,000	\$ 3,000,000	\$ 3,250,000	\$	250,000	



LONE STAR COLLEGE CORPORATE COLLEGE FUND BY DEPARTMENT

Department		FY 2016 Approved Budget		FY 2017 Approved Budget		FY 2018 Approved Budget		ase (Decrease) 018 vs FY 2017
0000010015 - Other Initiatives Contingency	\$	-	\$	-	\$	870,000	\$	870,000
0000010017 - Growth Contingency		300,000		-		-		-
000000068 - Corporate College Administration		1,430,942		1,530,855		310,277		(1,220,578)
000000069 - Customized Training		488,585		717,481		1,151,652		434,171
0000000070 - Conference Center		313,855		264,097		-		(264,097)
000000071 - CC Open Enrollment		790,529		487,217		328,071		(159,146)
0000000160 - Corporate College Utilities		221,467		-		-		-
000000200 - Houston Airport Ed CNST Callab		294,622		350		590,000		589,650
0000900001 - LSC-Operating	\$	3,840,000	\$	3,000,000	\$	3,250,000	\$	250,000



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AUXILIARY FUND

Activities that exist primarily to furnish goods and/or services to students, faculty, and staff and are expected to be self-supporting. Revenues will equal or exceed the expenses. Examples include food services, bookstore and tenant activities.



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LONE STAR COLLEGE AUXILIARY FUND SUMMARY FY 2018 Approved Budget

	Арр	FY 2016 roved Budget	Арр	FY 2017 roved Budget	Арр	FY 2018 roved Budget	ase (Decrease) 018 vs FY 2017	Percent Change
Revenues								
Product/Service	\$	12,730,000	\$	8,054,800	\$	6,796,000	\$ (1,258,800)	-16%
Misc Revenues		5,410,000		5,235,200		4,574,000	 (661,200)	-13%
Total Revenues	\$	18,140,000	\$	13,290,000	\$	11,370,000	\$ (1,920,000)	-14%
Expenditures								
Full Time Faculty	\$	129,748	\$	84,138	\$	74,308	\$ (9,830)	-12%
Part Time Faculty		26,712		96,309		-	(96,309)	-100%
Full time Staff		2,663,289		900,047		706,299	(193,748)	-22%
Part Time Staff		338,739		142,080		62,969	(79,111)	-56%
Health/Retirement Benefits		795,703		442,758		217,424	(225,334)	-51%
Other Employee Benefits		335,544		283,258		275,640	(7,618)	-3%
Services		3,362,949		2,619,845		3,184,037	564,192	22%
Prof Dev/Travel		263,745		200,767		222,063	21,296	11%
Supplies		515,383		264,675		255,419	(9,256)	-3%
Monthly Charges		392,639		303,950		377,704	73,754	24%
Utilities		1,327,519		1,728,237		1,795,105	66,868	4%
Other		5,736,223		4,498,450		3,989,532	(508,918)	-11%
Growth Contingency		1,500,000		-		-	-	-
Non-Capital Equipment		357,013		223,486		204,500	(18,986)	-8%
Food Service		809,794		-		-	-	-
Furniture, Fixtures & Equip		25,000		2,000		5,000	 3,000	150%
Total Expenditures	\$	18,580,000	\$	11,790,000	\$	11,370,000	\$ (420,000)	-4%
Reserves		-		1,500,000		-	 (1,500,000)	-100%
	\$	18,580,000	\$	13,290,000	\$	11,370,000	\$ (1,920,000)	-14%



LONE STAR COLLEGE AUXILIARY FUND SUPPLEMENTAL SUMMARY FY 2018 Approved Budget

	 SC-NH	 LSC-KW	 LSC-TB	SC-MG	 LSC-CF	 LSC-UP
Revenues						
Product/Service	\$ 83,000	\$ 1,000	\$ 20,000	\$ 3,000	\$ 17,000	\$ -
Misc Revenues	 755,000	 879,000	 480,000	 777,000	 953,000	 480,000
Total Revenues	\$ 838,000	\$ 880,000	\$ 500,000	\$ 780,000	\$ 970,000	\$ 480,000
Expenditures						
Full Time Faculty	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Part Time Faculty	-	-	-	-	-	-
Full time Staff	-	-	-	-	-	-
Part Time Staff	-	12,738	-	-	-	-
Health/Retirement Benefits	-	221	-	-	-	-
Other Employee Benefits	-	6,000	-	10,000	6,500	8,500
Services	62,128	65,250	30,000	141,856	42,300	440,796
Prof Dev/Travel	-	20,000	-	-	200	-
Supplies	3,200	18,500	21,644	19,000	39,200	20,789
Monthly Charges	4,004	2,550	10,000	45,000	100	27,250
Utilities	74,111	14,352	15,196	21,432	35,624	51,961
Other	105,337	100,889	63,160	80,568	156,076	6,500
Non-Capital Equipment	-	4,500	-	-	-	-
Furniture, Fixtures & Equip	 -	 5,000	 -	 -	 -	 -
Total Expenditures	\$ 248,780	\$ 250,000	\$ 140,000	\$ 317,856	\$ 280,000	\$ 555,796



LONE STAR COLLEGE AUXILIARY FUND SUPPLEMENTAL SUMMARY FY 2018 Approved Budget

	Syste	m Wide	FY 2	018 Approved Budget
Revenues				
Product/Service	\$6,	672,000	\$	6,796,000
Misc Revenues	:	250,000		4,574,000
Total Revenues	\$ 6,9	922,000	\$	11,370,000
Expenditures				
Full Time Faculty	\$	74,308	\$	74,308
Part Time Faculty		-		-
Full time Staff		706,299		706,299
Part Time Staff		50,231		62,969
Health/Retirement Benefits	:	217,203		217,424
Other Employee Benefits	:	244,640		275,640
Services	2,4	401,707		3,184,037
Prof Dev/Travel	:	201,863		222,063
Supplies	:	133,086		255,419
Monthly Charges	:	288,800		377,704
Utilities	1,	582,429		1,795,105
Other	3,4	477,002		3,989,532
Non-Capital Equipment	:	200,000		204,500
Furniture, Fixtures & Equip		-		5,000
Total Expenditures	\$ 9,!	577,568	\$	11,370,000



LONE STAR COLLEGE AUXILIARY FUND BY DEPARTMENT

Department 0000000001 - Chancellor Office 0000000002 - VC Finance & Admin-CFO 0000000013 - Administration - F&C 0000000014 - Construction	\$	roved Budget		roved Budget		oved Budget	Increase (Decrease) FY 2018 vs FY 2017		
0000000002 - VC Finance & Admin-CFO 0000000013 - Administration - F&C	5		\$	10.000	\$	10.000	Ś		
000000013 - Administration - F&C	Ŧ	-	Ş	10,000	Ş	10,000	Ş	-	
		15,000		5,000		8,000		3,000	
UUUUUUUUI 4 - CONSTRUCTION		-		5,000		-		(5,000	
		215,000		-		-			
000000029 - External Affairs		20,000		15,000		15,000			
000000038 - CEO - System Office at UP		15,000		5,000		-		(5,000	
000000043 - Chief of Police/Pub Safety		146,000		174,014		166,880		(7,134	
000000054 - General Counsel		15,000		5,000		-		(5,000	
000000056 - Risk Management		100,000		184,302		193,050		8,748	
000000057 - University Center		417,600		581,423		591,822		10,399	
000000081 - OTS-SO		95,000		64,681		25,786		(38,895	
000000091 - General Institutional		2,805,400		2,307,247		3,024,189		716,942	
000000116 - Auxiliary Contract Services		168,030		50,067		50,952		885	
000000122 - Lease Administration		2,456,745		1,268,912		1,569,195		300,283	
000000132 - Foundation Special Projects		151,200		-		-			
000000158 - Utilities		940,000		1,519,283		1,582,429		63,146	
000000173 - Purchasing Cards		165,000		-		-			
000000175 - VC Wrkce & Econ Development		20,000		-		-			
000000180 - PSSA - System Office at UP		12,500		15,000		15,000			
000000181 - VC CIO AIR Operations		15,000		5,000		5,000			
000000184 - Executive Vice Chancellor		20,000		5,000		5,000			
000000185 - Support Staff Council		12,500		16,500		16,500			
0000000199 - Engagement Programs				280,000		240,000		(40,000	
0000000201 - SO-UP Facilities Mngt		-		874,608		831,639		(42,969	
000000202 - VC & Chief of Staff				5,000		5,000		(42,50)	
0000000210 - VC Gen Counsel & Admin				5,000		5,000		5,000	
0000010015 - Other Initiatives Contingency		1,520,000		-		1,217,126		1,217,120	
0000010017 - Growth Contingency		1,500,000		1,115,947		1,217,120		(1,115,947	
		450,000		1,113,947		-		(1,113,94)	
0000010018 - Student Success Contingency		450,000		1 500 000		-		(1 500 00)	
0000010022 - Fund Balance Allocation Contingency		-		1,500,000		-		(1,500,000	
0900000001 - IAFY18 External Instruct Partnership	S	1,306,795		1,348,585		-		(1,348,585	
0900100001 - IAFY18 English		-		2,752		-		(2,752	
0900100301 - IAFY18 Mathematics		-		12,385		-		(12,385	
0900101501 - IAFY18 Art		-		4,128		-		(4,128	
0900101804 - IAFY18 History		90,524		52,222		-		(52,222	
0900101805 - IAFY18 Poli Science		75,167		39,334		-		(39,334	
0900102403 - IAFY18 Chemistry		-		28,898		-		(28,898	
0900102404 - IAFY18 Biology		-		4,128		-		(4,128	
0900102406 - IAFY18 Environmental Science		7,861		-		-			
0900102702 - IAFY18 Education		5,896		-		-			
0900102703 - IAFY18 Kinesiology		5,896		2,064		-		(2,064	
0900102704 - IAFY18 Engineering		-		5,504		-		(5,504	
0900102705 - IAFY18 Business		7,861		-		-			
System Wide	\$	12,774,975	\$	11,511,984	\$	9,577,568	\$	(1,934,416	
010000003 - Business Operations	\$	316,971	\$	-	\$	-	\$	-	
010000005 - Facilities		-		19,349		11,688		(7,661	
010000037 - General Institutional		560,203		193,554		154,337		(39,217	
010000042 - Support Staff Council		8,644		8,644		8,644		-	
010000053 - Utilities		123,907		75,123		74,111		(1,012	
0100900001 - LSC-North Harris	\$	1,009,725	\$	296,670	\$	248,780	\$	(47,890	
					•			. ,	
0200000002 - VP Admin Services	\$	75,000	\$	45,000	\$	51,000	\$	6,000	
020000005 - Facilities		93,500		-		-			
020000028 - Cable TV		5,000		-		-			
0200000029 - General Institutional		310,700		95,650		154,789		59,139	
020000032 - Support Staff Council		8,000		7,825		7,825			
0200000049 - Faculty Senate		3,000		9,106		8,075		(1,03	
020000052 - Kid Care		93,300		-		-			
020000059 - Utilities		66,018		13,919		14,352		433	
0200010001 - Kingwood Contingency		108,682		-		-			
0 0,		15,300		18,500		13,959		(4,54)	
0200102703 - Kinesiology				,3				(1,51)	

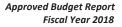


LONE STAR COLLEGE AUXILIARY FUND BY DEPARTMENT

		FY 2016		FY 2017		FY 2018		ase (Decrease)
Department	Арр	roved Budget	Арр	roved Budget	Арр	roved Budget	FY 2	018 vs FY 2017
030000002 - VP Admin Services	\$	31,000	\$	30,000	\$	30,000	\$	-
0300000003 - Business Operations		750		-		-		-
030000004 - Cafe		560,128		-		-		-
0300000007 - Facilities & Maintenance		8,500		6,530		-		(6,530)
030000018 - Wellness Center		30,900		-		-		-
0300000037 - General Institutional		170,665		93,353		94,804		1,451
030000054 - Coffee Shop		24,000		-		-		-
030000065 - Performing Arts Center		25,750		-		-		-
030000067 - Utilities		11,107		16,647		15,196		(1,451)
0300900001 - LSC-Tomball	\$	862,800	\$	146,530	\$	140,000	\$	(6,530)
0400000003 - VP Admin Services	\$	20,000	\$	-	\$	-	\$	-
040000005 - Facilities		94,000		100,788		97,856		(2,932)
0400000029 - General Institutional		332,066		140,939		140,568		(371)
040000033 - Support Staff Council		22,500		10,000		10,000		-
0400000042 - Faculty Senate		1,000		5,000		5,000		-
0400000043 - Auxiliary Services		155,932		92,000		43,000		(49,000
040000080 - Utilities		73,502		22,061		21,432		(629)
0400900001 - LSC-Montgomery	\$	699,000	\$	370,788	\$	317,856	\$	(52,932)
050000002 - VP Admin Services	\$	61,100	\$	-	\$	-	\$	-
050000005 - Food Services		1,102,719		-		-		-
050000041 - General Institutional		596,092		-		-		-
050000046 - Support Staff Council		3,335		-		2,500		2,500
050000061 - Faculty Senate		1,550		-		5,100		5,100
050000064 - Auxiliary Services		-		226,801		236,776		9,975
050000070 - Utilities		35,204		33,199		35,624		2,425
0500900001 - LSC-Cy Fair	\$	1,800,000	\$	260,000	\$	280,000	\$	20,000
080000001 - UP President Office	\$	26,740	\$	9,500	\$	9,500	\$	-
0800000002 - Business Operations		40,500		-		-		-
0800000003 - Academic & Student Services		25,490		-		-		-
080000004 - College Relations		49,780		-		-		-
080000005 - Auxiliary Services		3,500		3,500		5,000		1,500
080000006 - Prof Support Staff Assoc		10,000		10,000		10,000		-
080000008 - Bldg & Grounds - UP		345,000		344,028		415,796		71,768
080000021 - General Institutional		76,209		98,995		63,539		(35,456)
080000026 - Utilities		77,781		48,005		51,961		3,956
0800900001 - LSC-University Park	\$	655,000	\$	514,028	\$	555,796	\$	41,768
0000900001 - LSC-Operating	\$	18,580,000	\$	13,290,000	\$	11,370,000	\$	(1,920,000)



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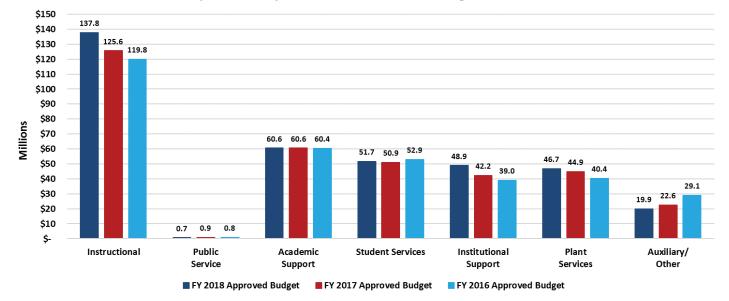


EXPENDITURES BY FUNCTIONAL CLASSIFICATION

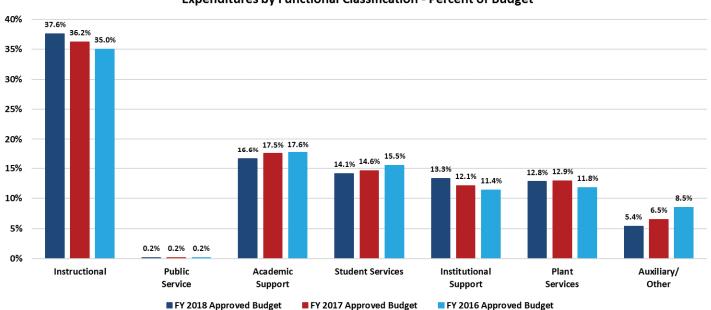
A method of grouping expenses according to the purpose for which the costs are incurred used in higher education, as defined by NACUBO. The functional expense categories used at LSC are instruction, public service, academic support, student services, institutional support, plant services, scholarships and fellowships, and other (auxiliary) revenue.

Approved Budget Report Fiscal Year 2018





Expenditures by Functional Classification - Budget in Millions



Expenditures by Functional Classification - Percent of Budget



LONE STAR COLLEGE EXPENDITURES BY FUNCTIONAL CLASSIFICATION FY 2018 Approved Budget

	 Salaries	 Benefits	 Operating	 Total	Percent
Instructional	\$ 103,584,295	\$ 12,594,604	\$ 21,606,567	\$ 137,785,466	37.6%
Public Service	602,361	70,808	22,395	695,564	0.2%
Academic Support	41,502,931	5,699,679	13,385,758	60,588,368	16.6%
Student Services	35,338,867	4,890,995	11,459,966	51,689,828	14.1%
Institutional Support	25,440,113	6,816,097	16,623,967	48,880,177	13.3%
Plant Services	15,345,127	4,398,523	26,998,327	46,741,977	12.8%
Auxiliary/Other	 843,576	 493,064	 18,533,360	 19,870,000	5.4%
TOTAL	\$ 222,657,270	\$ 34,963,770	\$ 108,630,340	\$ 366,251,380	100.0%

LONE STAR COLLEGE EXPENDITURES BY FUNCTIONAL CLASSIFICATION FY 2017 Approved Budget

Salaries Benefits Operating Total Percent Instructional Ś 96,165,670 \$ 11,503,936 \$ 17,915,545 \$ 125,585,151 36.2% Public Service 670,530 99,005 82,067 851,602 17.5% Academic Support 39,700,621 6,039,134 14,819,594 60,559,349 Student Services 34,372,545 4,984,769 11,523,744 50,881,058 14.6% Institutional Support 23,586,957 5,832,659 12,812,368 42,231,984 12.1% Plant Services 14,733,938 4,334,793 25,874,125 44,942,856 12.9% Auxiliary/Other 726,016 20,661,410 1,222,574 22,610,000 TOTAL \$ 210,452,835 33,520,312 \$ 103,688,853 \$ 347,662,000 100.0% \$

0.2%

6.5%

LONE STAR COLLEGE EXPENDITURES BY FUNCTIONAL CLASSIFICATION

FY 2016 Approved Budget

	 Salaries	 Benefits	 Operating	 Total	Percent
Instructional	\$ 92,988,222	\$ 8,069,345	\$ 18,778,740	\$ 119,836,307	35.0%
Public Service	632,577	57,895	131,678	822,150	0.2%
Academic Support	42,062,469	5,568,814	12,804,190	60,435,473	17.6%
Student Services	34,420,843	4,390,504	14,125,661	52,937,008	15.5%
Institutional Support	23,563,031	5,567,218	9,839,346	38,969,595	11.4%
Plant Services	14,162,175	2,945,356	23,301,936	40,409,467	11.8%
Auxiliary/Other	 3,158,488	 1,131,247	 24,790,265	 29,080,000	8.5%
TOTAL	\$ 210,987,805	\$ 27,730,379	\$ 103,771,816	\$ 342,490,000	100.0%



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INSTRUCTIONAL BUDGET

The section is required by Texas Administrative Code Title 19 Part 1 Chapter 13 Subchapter C Rule §13.45 and LSC Board Policy III.B.1.5.(d).



LONE STAR COLLEGE INSTRUCTIONAL BUDGET SUMMARY

Department	FY 2016 Approved Budget		Ар	FY 2017 proved Budget	Ар	FY 2018 proved Budget	Increase (Decrease) FY 2018 vs FY 2017		
0100900001 - LSC-North Harris	\$	23,766,460	\$	24,997,343	\$	25,321,035	\$	323,692	
0200900001 - LSC-Kingwood		16,303,221		17,286,397		18,365,613		1,079,216	
0300900001 - LSC-Tomball		10,851,989		11,280,021		12,555,323		1,275,302	
0400900001 - LSC-Montgomery		17,209,691		18,069,009		19,248,960		1,179,951	
0500900001 - LSC-Cy Fair		25,179,904		23,541,581		29,534,031		5,992,450	
0800900001 - LSC-University Park		10,900,941		12,155,932		13,381,551		1,225,619	
0000920006 - College Services		6,011,090		6,512,037		7,296,839		784,802	
0000920011 - Workforce Ed & Corp Ptshps		4,199,519		3,744,564		4,821,987		1,077,423	
0000920012 - Academic, WF & Student Success		70,119		173,270		-		(173,270)	
0000920013 - System-Wide Initiatives		4,443,373		6,550,949		5,844,807		(706,142)	
0000920014 - Facilities & Construction		900,000		36,200		38,000		1,800	
0000920016 - General Institutional		-		1,237,848		1,377,320		139,472	
0000900001 - LSC-Operating	\$	119,836,307	\$	125,585,151	\$	137,785,466	\$	12,200,315	



INSTRUCTIONAL BUDGET DIRECTOR LEVEL SUMMARY

Department	Арг	FY 2016 proved Budget	Арр	FY 2017 roved Budget	Арр	FY 2018 roved Budget		ase (Decrease) 18 vs FY 2017
0000900033 - AVC Workforce Development	\$		\$		\$	400,000	Ś	400,000
0000900035 - Ave workforce Development 0000900036 - Continuing Education	Ş	2,786,694	Ş	- 2,503,153	Ş	2,992,379	Ş	489,226
0000900037 - Director Corp College		721,188		650,934		797,105		489,220
0000900042 - OTS Business Operations		13,000		13,000		-		,
-				,				(13,000
0000900046 - OTS-Campus Services 0000900051 - System Facility Operations		5,948,090 900,000		6,260,037 36,200		7,246,839 38,000		986,802 1,800
0000900051 - System Facility Operations 0000900057 - OTS Phone/Internet		900,000		189,000		- 58,000		(189,000
0000900064 - Student Success		- 70,119		,		-		
		,		173,270		-		(173,270
0000900088 - Community Education		691,638		590,477		632,503		42,026
0000910007 - CIO Contingency 0000910008 - General Institutional		50,000		50,000 1,237,848		50,000 1,377,320		- 139,472
0000910009 - Syst-Wide Initiatives		4,443,373		6,550,949		5,844,807		(706,142
System Wide	\$	15,624,102	\$	18,254,868	\$	19,378,953	\$	1,124,085
0100900007 - VP Instruction	s,	364,153	\$	334,368	\$ \$	438,315	\$	103,947
0100900008 - Dean 1 - SBSBEE	Ş	3,771,412	Ş	3,331,434	Ş	3,394,663	Ş	63,229
0100900009 - Dean 2 - Career Technology		1,356,003		2,306,840		2,540,176		233,336
0100900010 - Dean 4 - Language & Comms		4,450,270		3,796,415		3,943,998		147,583
0100900011 - Dean 3 - Health & Human Svcs		3,670,627		4,145,936		4,196,487		50,551
0100900011 - Dean 5 - Math & Natural Sci		4,388,458		4,663,693		4,522,732		(140,961
0100900012 - Dean 5 - Math & Natural Sci 0100900013 - Dean 6 - VAPAC		4,071,799		3,067,199				(140,961 89,507
						3,156,706		,
0100900023 - VP Centers 0100910001 - NH Contingency		1,257,688 436,050		2,340,204		1,626,547		(713,657 490,157
0100910001 - NH Contingency 0100900001 - LSC-North Harris	\$	23,766,460	\$	1,011,254 24,997,343	\$	1,501,411 25,321,035	\$	490,137 323,692
0200900007 - VP Instruction	ş S	30,230	, \$	24,997,343	, \$	4,629	, \$	4,429
0200900007 - VP Instruction 0200900010 - Dean 1 - FLAK	Ş	3,736,431	Ş	3,797,500	Ş	4,629	Ş	4,429 799,168
0200900011 - Dean 2 - SHO		5,111,089		5,469,186		5,548,252		79,066
0200900011 - Dean 2 - SHO		2,735,051		2,702,193		2,680,578		(21,615
0200900021 - Dean - Atascocita Ctr		270,068		511,264		518,183		6,919
0200900021 - Dean 4 - MEES		2,087,132		2,174,350		2,347,052		172,702
0200900024 - Business, Tech, Comm & Lang		2,206,015		2,313,522		2,190,967		(122,555
0200900025 - Process Technology Ctr		2,200,015		126,419		2,150,507		114,625
0200910001 - KW Contingency		127,205		191,763		238,240		46,477
0200900001 - LSC-Kingwood	\$	16,303,221	\$	17,286,397	\$	18,365,613	\$	1,079,216
0300900004 - Director Business Operations	Ś	55,042	\$		\$		\$	
0300900008 - VP Instruction	Ŷ	92,613	Ŷ	1,450	Ŷ	-	Ŷ	(1,450
0300900009 - FYFO Division		3,078,812		3,319,838		3,439,617		119,779
0300900010 - ABSS Division		2,320,049		2,414,008		2,642,756		228,748
0300900011 - HSCI Division		3,456,465		3,896,486		4,117,007		220,521
0300900022 - CB&I Division		1,531,017		1,648,239		1,824,786		176,547
0300910001 - TB Adm Contingency		-		-		31,157		31,157
0300910002 - TB Instr Contingency		317,991		-		500,000		500,000
0300900001 - LSC-Tomball	\$	10,851,989	\$	11,280,021	\$	12,555,323	\$	1,275,302
0400900005 - Director Business Operations	\$	7,200	\$	7,200	\$	-	\$	(7,200
0400900008 - VP Instruction		3,817		25,034		-		(25,034
0400900009 - Dean 1 - TEAM		4,113,565		4,382,739		4,355,675		(27,064
0400900010 - Dean 2 - BELS		4,314,972		4,449,929		4,909,337		459,408
0400900011 - Dean 3 - NASH		4,717,215		4,841,725		5,160,852		319,127
0400900012 - Dean 4 - BASS		2,736,345		2,882,842		3,145,188		262,346
0400900027 - Conroe Ctr Dean 1 TEAM		126,744		181,685		232,112		50,427
0400900028 - Conroe Ctr Dean 2 BELS		105,642		70,754		185,629		114,875
0400900029 - Conroe Ctr Dean 3 NASH		82,941		63,021		128,545		65,524
0400900030 - Conroe Ctr Dean 4 BASS		372,250		477,821		710,531		232,710
0400900033 - Conroe Ctr Testing Center		-		-		29,029		29,029
0400900036 - First Year Experience		21,000		-		-		-
0400910001 - MG Contingency	<u> </u>	608,000		686,259		392,062		(294,197
0400900001 - LSC-Montgomery	\$	17,209,691	\$	18,069,009	\$	19,248,960	\$	1,179,951



INSTRUCTIONAL BUDGET DIRECTOR LEVEL SUMMARY

Department	Ар	FY 2016 proved Budget	Ар	FY 2017 proved Budget	Ap	FY 2018 pproved Budget	Increase (Decrease) FY 2018 vs FY 2017	
0500900003 - VP Adm Services	Ś	1,361,962	Ś	21.000	Ś		Ś	(21,000
0500900008 - VP Instruction	Ŷ	125.072	Ŷ	175.450	Ŷ	372.828	Ŷ	197,378
0500900009 - Division 1		3,148,861		3,316,484		3,835,450		518,966
0500900010 - WestWay Center		989.533		1,267,604		1,618,485		350,881
0500900011 - Division 2: Sci, Math & Engr		4,001,986		4,073,491		5,389,224		1,315,733
0500900012 - Division 4: PSvc, Health, Behv Sci		3,498,457		3,870,081		4,819,296		949,215
0500900013 - Division 5: TransStudy, Edu, 1stYr		3,458,463		3,093,191		3,466,934		373,743
0500900014 - Division 6: Arts, Hum & Social Sci		3,686,460		3,680,138		4,002,872		322,734
0500900015 - Dean Ed Programs & Org Dev		45,000		575,000		709,375		134,375
0500900022 - Fairbanks Center		1,618,615		1,581,224		2,064,498		483,274
0500900027 - Cypress Center		1,869,695		1,887,918		2,135,069		247,151
0500910001 - CF Contingency		1,375,800		-		1,120,000		1,120,000
0500900001 - LSC-Cy Fair	\$	25,179,904	\$	23,541,581	\$	29,534,031	\$	5,992,450
0800900005 - Div 1 - Arts & Humanities	\$	2,818,020	\$	3,130,215	\$	3,715,411	\$	585,196
0800900006 - Div 2 - Math/Science		3,254,272		3,811,054		4,158,954		347,900
0800900008 - Div 3 - UP Workforce		2,448,700		2,538,462		2,441,072		(97,390
0800900009 - Div 4 - Social Behavioral Sci		1,640,385		2,208,182		2,377,807		169,625
0800900013 - VP Instruction		150,000		328,293		167,100		(161,193
0800910001 - UP Contingency		589,564		139,726		521,207		381,481
0800900001 - LSC-University Park	\$	10,900,941	\$	12,155,932	\$	13,381,551	\$	1,225,619
0000900001 - LSC-Operating	Ś	119,836,307	\$	125,585,151	\$	137,785,466	\$	12,200,315



Department	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease) FY 2018 vs FY 2017
000000073 - Contracts & Maintenance	Ś 13,000	\$ 13,000	\$ -	\$ (13,000)
0000000081 - OTS-SO	5,948,090	6,260,037	7,246,839	986,802
0000000094 - OTS Telecom	5,540,050	189,000	-	(189,000)
0000010007 - CIO Contingency	50.000	50,000	50,000	(105,000)
0000000059 - AVC Workforce Ed Corp Partners	-	-	400.000	400,000
0000000060 - CE SO Administration		28,540		(28,540)
0000200001 - Business	81,621	94,750	107,209	12,459
0000200008 - Health Occup & Emer Services	713,417	688,078	733,703	45,625
0000200302 - Sftwr/Prog/Scrty	169,574	83,017	77,763	(5,254)
0000200308 - General Occupational	19,055	26,600	16,210	(10,390)
0000200604 - Law Enforcement Academy	-	-	474,000	474,000
0000200608 - Transportation	974,025	717,791	639,361	(78,430)
0000200610 - Engineering Technology	52,400	7,400	6,650	(750)
0000200612 - Construct Trades	73,685	203,722	205,213	1,491
0000200613 - Welding	271,836	258,650	255,036	(3,614)
0000200614 - Machining	61,107	20,474	100,263	79,789
0000200615 - Mechnical/Repair	10,240			-
0000240001 - Business & Professional (NF)	25,375	15,375	5,175	(10,200)
0000240015 - Teacher Cert (NF)	329,271	354,191	369,746	15,555
0000240016 - Testing/Assessment (NF)	5,088	4,515	2,000	(2,515
0000250701 - ESL (NF)	-	50	50	-
000000068 - Corporate College Administrat	216,257	285,875	286,666	791
000000069 - Customized Training	50,000	127,477	330,570	203,093
0000000071 - CC Open Enrollment	287,767	237,582	179,869	(57,713
000000200 - Houston Airport Ed CNST Callab	167,164	-	-	-
0000200902 - ESL - Workforce	195,421	179,664	203,633	23,969
0000250110 - GED/ABE (NF)	106,074	110,299	123,613	13,314
0000250111 - Languages	17,300	12,300	12,300	-
0000250401 - Leisure Learning Other - NF	48,774	24,090	23,590	(500)
0000250410 - Discovery College - Youth (NF)	158,072	156,072	163,900	7,828
0000250411 - Academy for Life Long Learning	165,997	108,052	105,468	(2,584)
000000187 - IAFY18 LifePATH	70,119	173,270	-	(173,270)
0000010015 - Other Initiatives Contingency	-	1,300,000	350,000	(950,000)
0000010016 - Workforce Equip Contingency	750,000	400,000	500,000	100,000
0000010017 - Growth Contingency	400,000	1,300,000	600,000	(700,000)
0000010019 - Compensation Contingency	3,293,373	3,550,949	4,394,807	843,858
0000000056 - Risk Management	900,000	36,200	38,000	1,800
000000091 - General Institutional	-	1,237,848	1,377,319	139,471
System Wide	\$ 15,624,102	\$ 18,254,868	\$ 19,378,953	\$ 1,124,085



partment	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease) FY 2018 vs FY 2017
0100000011 - VP Instruction	\$ 341,253	\$ 331,918	\$ 437,440	\$ 105,522
010000047 - Faculty Senate	22,000	1,500	-	(1,500
010000054 - Center for Diversity Studies	900	950	875	(75
010000012 - Dean 1 - Soc & Behavorial Sci	18,442	500,001	500,000	(1
0100101801 - Anthropology	3,930	-	-	-
0100101802 - Economics	251,429	263,312	232,755	(30,557
0100101803 - Geography	11,896	55	55	-
0100101804 - History	628,501	385,506	389,468	3,962
0100101805 - Poli Science	449,898	381,513	420,327	38,814
0100102101 - Psychology	481,159	333,437	268,266	(65,171
0100102102 - Sociology	313,338	228,120	266,075	37,955
0100102702 - Education	539,763	526,886	520,920	(5,966
0100102705 - Business	260,255	201,937	201,249	(688
0100102706 - Crim Justice	105,854	67,875	79,370	11,495
0100150001 - Accounting	327,720	203,505	237,528	34,023
0100150006 - Mgmt/Mrkting	158,469	77,681	90,418	12,737
0100151203 - Legal Assistant	220,758	161,606	188,232	26,626
010000013 - Dean 2 - Career Technology	-	495,433	500,925	5,492
0100102708 - Petroleum Technology	74,672	84,939	84,954	15
0100150901 - Welding Tech	188,630	348,052	391,145	43,093
0100150903 - Manufact Tech	178,682	291,319	213,223	(78,096
0100150905 - Drafting	268,633	302,886	323,800	20,914
0100150906 - Electrician	-	-	16,516	16,516
0100150908 - Automotive Tech	232,504	278,414	313,038	34,624
0100150909 - Heat/Air/Refrig	223,854	275,543	346,794	71,25
0100150910 - Diesel Mechanics Technology	164,028	205,254	238,581	33,32
0100150912 - Pipe Fitting	25,000	25,000	94,684	69,684
0100150913 - Construction Trades	-	-	16,516	16,516
0100000014 - Dean 4 - Lang & Comunications	977,864	500,001	500,000	(1
0100100001 - English	1,069,589	1,113,017	1,225,280	112,263
0100100002 - Develop English	1,251,893	1,102,958	941,564	(161,394
0100100003 - ESL	709,186	666,188	786,293	120,10
0100100601 - Foreign Lang	180,188	167,138	202,114	34,97
0100100602 - Sign Language	174,613	166,171	187,897	21,72
0100100902 - Philosophy	86,452	80,782	100,690	19,90
0100101202 - Journalism	485	160	160	-
0100000015 - IAFY18 Dean 3 - Health & Human Svcs	-	600,000	-	(600,000
0100102703 - Kinesiology	312,426	332,394	331,705	(689
0100150610 - Pharmacy Tech	185,488	216,231	-	(216,233
0100150613 - Emer Med Svc	732,554	561,435	617,873	56,438
0103000016 - Dean 3 HPB	-	19,900	606,077	586,177
0103150601 - Nursing - RN	1,551,131	1,492,400	1,586,470	94,070
0103150606 - Resp Care	12,000	-	-	-
0103150608 - Prof Medical Off	71,234	98,063	97,353	(710
0103150610 - Pharmacy Technology	-	-	213,980	213,980
0103150614 - Health Info Tech	197,514	203,547	203,716	169
0103150631 - Med Office Tech	28,767	-	-	-
0105150617 - Massage Therapy	147,302	101,246	102,569	1,323
0105151505 - CHI Cosmetology	432,211	520,720	436,744	(83,976
010000017 - Dean 5 - Math & Natural Sci	32,099	770,000	770,000	-
0100100301 - Mathematics	1,561,278	1,535,911	1,436,051	(99,86)
0100100302 - Develop Math	286,556	374,085	359,232	(14,85)
0100102401 - Geology	136,505	83,739	82,260	(1,479
0100102402 - Physics	263,233	188,514	181,545	(6,96
0100102403 - Chemistry	576,063	474,919	463,430	(11,489
0100102404 - Biology	1,532,724	1,236,525	1,230,214	(6,31
0100000018 - Dean 6 - Fine Arts	-,,	500,000	500,000	
0100100901 - Humanities	76,443	78,470	78,666	19
0100101201 - Speech	557,076	535,137	540,285	5,148
•	753,753	580,601	585,359	4,758
0100101501 - Art				



LONE STAR COLLEGE

partment	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease) FY 2018 vs FY 2017
0100101503 - Applied Music	86,211	1,145	-	(1,145
0100101504 - Band	156,340	147,500	161,747	14,247
0100101505 - Choir	128,385	116,980	115,989	(991
0100101506 - Drama	133,435	126,983	127,858	875
0100101507 - Dance	18,121	1,001	600	(401
0100101508 - Photography	500	500	500	(403
0100150002 - Prof Office Tech	222,213	16,831	12,572	(4,259
0100150302 - Sftwr/Prog/Scrty	1,061,183	634,830	725,639	90,809
0100150303 - Graph Arts/Video	207,426	100,457	109,558	9,103
0100150304 - Multimedia	425,298	168,198	161,998	(6,200
0100150307 - Cisco Engin	425,258	14,284	13,772	(0,200
01000000019 - Library Services	45,055	14,204	15,772	(514
-	-	-	-	-
010000033 - VP Centers		672,141	33,138	(639,003
0102100001 - English	188,071	229,343	228,850	(493
0102100301 - Mathematics	-	7,122	4,008	(3,11)
0102100601 - Foreign Language	-	286	-	(28)
0102100901 - Humanities	-	68,186	68,439	253
0102100902 - Philosophy	-	458	-	(45)
0102101201 - Speech	151,209	182,972	184,461	1,489
0102101501 - Art	61,753	80,095	81,053	958
0102101802 - Economics	-	458	-	(45)
0102101804 - History	60,858	72,957	72,628	(32)
0102101805 - Political Science	-	1,832	-	(1,83
0102102102 - Sociology	-	572	-	(57)
0102102402 - Physics	-	114	-	(114
0102102404 - Biology	62,965	79,572	79,480	(92
0102102702 - Education	-	1,202	-	(1,20
0102102703 - Kinesiology	-	172	-	(17)
0102102705 - Business	-	801	-	(80)
0102102706 - Criminal Justice	-	172	-	(17)
0102150001 - Accounting	45,000	305		(30)
0102150302 - Sftwr/Prog/Scrty		1,240		(1,24
0104100001 - English	29,247	37,908	34,904	(3,004
0104100002 - Developmental English	94,756	113,586	114,876	1,29
0104100002 - Developmental English				29
	164,742	215,859	216,153	294 970
0104100302 - Develop Math	72,788	85,890	86,866	
0104100601 - Foreign Language	-	114	-	(11)
0104100901 - Humanities	-	515	-	(51)
0104101501 - Art	-	744	-	(74
0104101802 - Economics	-	515	-	(51
0104101804 - History	-	1,317	-	(1,31
0104101805 - Political Science	61,731	123,053	66,659	(56,39
0104102101 - Psychology	69,965	86,302	87,504	1,20
0104102102 - Sociology	-	515	-	(51
0104102401 - Geology	-	-	3,630	3,63
0104102404 - Biology	-	1,145	-	(1,14
0104102702 - Education	-	5,118	-	(5,11
0104102703 - Kinesiology	-	687	-	(68
0104102705 - Business	-	401	-	(40
0104102706 - Criminal Justice	-	57	-	(5
0104150302 - Sftwr/Prog/Scrty	-	26,144	25,000	(1,14
0104150901 - Welding Tech	62,666	81,558	80,785	(77
0104150904 - Machining Tech	61,437	79,250	79,319	6
0104150909 - Heat/Air/Refrig	70,500	79,526	78,794	(73
0100010001 - North Harris Contingency	436,050	1,011,254	1,501,411	490,15
contraction in the second below and the second seco	.55,050	1,011,234	1,001,411	.50,15



epartment	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease) FY 2018 vs FY 2017
	Approved Budget	Approved Budget	Approved Budget	112010 0311 2017
020000010 - VP Instruction	\$ 30,230	\$ 200	\$ 4,629	\$ 4,429
0200100001 - English	1,266,159	1,248,958	1,409,626	160,668
0200100002 - Develop English	338,484	407,666	458,621	50,955
0200100003 - ESL	237,903	254,739	291,415	36,676
0200101501 - Art	303,842	329,861	344,068	14,207
0200101502 - Music	430,165	437,181	509,928	72,747
0200101506 - Drama	129,450	158,425	189,890	31,465
0200101507 - Dance	31,002	11,792	-	(11,792
0200102703 - Kinesiology	427,817	419,762	447,397	27,635
0200150613 - Emer Med Svc	15,421	23,316	26,516	3,200
0200151201 - Fire Science	152,243	169,726	686,909	517,183
0200151503 - Interior Design	95,803	-	-	-
0200151505 - Cosmetology	308,142	336,075	232,298	(103,777
0200102401 - Geology	157,289	145,823	226,595	80,772
0200102402 - Physics	285,680	291,253	384,257	93,004
0200102403 - Chemistry	412,845	495,142	385,419	(109,723
0200102403 - Biology	1,012,786	1,089,814	1,208,384	118,570
0200150601 - Nursing - RN	1,241,953	1,339,433	1,297,185	(42,248
0200150602 - Nursing - LVN	245,805	218,410	207,669	(10,741
0200150605 - Occup Therapy	172,983	171,258	178,761	7,503
	,			
0200150606 - Resp Care	1,174,947	1,296,601	1,228,791	(67,810
0200150609 - Dental Hygiene	406,801	421,453	431,191	9,738
0200100901 - Humanities	14,581	22,550	17,222	(5,328
0200100902 - Philosophy	229,105	248,146	262,986	14,840
0200101801 - Anthropology	9,700	9,851	10,331	480
0200101802 - Economics	119,518	120,392	109,413	(10,979
0200101803 - Geography	31,944	25,599	20,834	(4,765
0200101804 - History	918,919	1,001,310	916,099	(85,211
0200101805 - Poli Science	698,204	607,566	666,425	58,859
0200102101 - Psychology	386,616	347,236	367,963	20,727
0200102102 - Sociology	211,430	209,760	205,279	(4,481
0200102706 - Crim Justice	115,034	109,783	104,026	(5,757
0201100001 - English	72,575	110,602	100,794	(9,808
0201100002 - Develop English	16,595	24,608	30,554	5,946
0201100301 - Mathematics	74,190	95,155	76,674	(18,48)
0201100302 - Develop Math	20,669	38,121	41,376	3,255
0201100601 - Foreign Lang	4	-	-	-
0201100901 - Humanities	5	3,991	4,198	207
0201100902 - Philosophy	5	3,951	2,094	(1,857
0201101201 - Speech	65,004	16,033	10,630	(5,403
0201101501 - Art	54	11,871	14,529	2,658
0201101506 - Drama	5	7,926	10,386	2,460
0201101802 - Economics	4	-	-	-
0201101803 - Geography	5		-	
0201101804 - History	504	33,570	35,250	1,680
0201101805 - Poli Science	3,963	29,689	29,107	(582
0201102101 - Psychology	4	21,948	20,971	(97)
0201102102 - Sociology	4	4,036	2,169	(1,867
	4	4,030	9,697	
0201102401 - Geology	- 15,893	- 56,480	9,697 80,685	9,69
0201102404 - Biology	,	,	· · ·	24,20
0201102701 - Develop Courses	4	33,549	22,845	(10,704
0201102702 - Education	54			•
0201102703 - Kinesiology	5	5,896	6,192	296
0201102704 - Engineering	254	-	-	-
0201102706 - Criminal Justice	4	1,990	4,153	2,163
0201150001 - Accounting	254	6,601	10,370	3,769
0201150006 - Mgmt/Mrkting	5	1,971	2,069	98



Department		FY 2016 Approved Budget		FY 2017 oved Budget	FY 2018 Approved Budget		Increase (Decrease) FY 2018 vs FY 2017	
		_						
0201150302 - Sftwr/Prog/Scrty		5		3,276		3,440		164
0200100301 - Mathematics		1,234,497		1,388,165		1,465,303		77,138
0200100302 - Develop Math		256,953		198,630		244,786		46,156
0200102701 - Develop Courses		349,218		328,418		311,445		(16,973
0200102702 - Education		134,604		119,703		193,851		74,148
0200102704 - Engineering		111,860		139,435		131,667		(7,768
0200100601 - Foreign Lang		235,112		263,948		249,028		(14,920
0200101201 - Speech		459,850		533,568		501,391		(32,177
0200101202 - Journalism		4,480		5,921		6,218		297
0200150001 - Accounting		117,723		125,276		112,528		(12,748
0200150002 - Prof Office Tech		183,491		159,258		95,289		(63,969
0200150006 - Mgmt/Mrkting		273,374		242,445		191,576		(50,869
0200150302 - Sftwr/Prog/Scrty		694,620		709,662		737,789		28,127
0200150303 - Graph Arts/Video		221,471		256,977		288,627		31,650
0200150304 - Multimedia		15,894		16,468		8,521		(7,947
0203102408 - Process Technology Ctr		-		126,419		241,044		114,625
0200010001 - Kingwood Contingency		127,205		191,763		238,240		46,477
0200900001 - LSC-Kingwood	\$ 1	6,303,221	\$	17,286,397	\$	18,365,613	\$	1,079,216



partment	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease) FY 2018 vs FY 2017	
0200000E1 Office Services	ć 55.040	\$ -	ć	\$ -	
030000051 - Office Services	\$ 55,042	Ş -	\$ -	Ş -	
0300000012 - VP Instruction 0300000068 - Service Learning	91,163 1,450	- 1.450	-	- (1,450	
0300000093 - LifePath	1,450	1,450	- 191,267	191,267	
	1,126,884	- 1,166,349			
0300100001 - English 0300100002 - Develop English	329,850		1,116,203 368,778	(50,146 (43,459	
0300100002 - Develop English	77,364	412,237 79,992	41,089	(43,459	
0300100003 - ESL 0300100301 - Mathematics	895,982	1,041,279	876,044	(165,235	
0300100302 - Develop Math	336,658	227,446	385,420	157,974	
0300100601 - Foreign Lang	111,941	157,822	139,652	(18,170	
0300100901 - Humanities	8,849	6,833	16,613	9,780	
0300102702 - Education	191,284	227,880	304,551	76,671	
0300100902 - Philosophy	100,783	105,605	125,859	20,254	
0300101201 - Speech	175,291	182,320	220,460	38,140	
0300101202 - Journalism 0300101501 - Art	1,058 207,582	- 204,366	- 231,437	- 27,071	
		,	,	,	
0300101502 - Music	97,723	105,355	134,117	28,762	
0300101503 - Applied Music	11,340	11,340	30,603	19,263	
0300101506 - Drama	128,922	133,648	135,882	2,234	
0300101508 - Photography	2,200	2,200	2,200	-	
0300101803 - Geography 0300101804 - History	2,122 541,938	23,821 567,369	365 554,076	(23,456 (13,293	
-	,	,	,		
0300101805 - Poli Science	481,009	497,174	535,303	38,129	
0300102101 - Psychology	282,218	289,091	352,087	62,996	
0300102102 - Sociology	166,539	166,986	193,481	26,49	
0300102706 - Crim Justice	121,324	124,732	126,886	2,154	
0300102401 - Geology	66,959	77,088	80,370	3,282	
0300102402 - Physics	121,689	148,782	137,473	(11,309	
0300102403 - Chemistry	327,072	358,269	324,492	(33,77)	
0300102404 - Biology	784,742	987,331	1,074,775	87,44	
0300102406 - Environ Science	50	-	-	-	
0300102703 - Kinesiology	191,308	212,352	211,389	(963	
0300150601 - Nursing - RN	717,842	784,136	831,567	47,433	
0300150602 - Nursing - LVN	204,925	204,093	259,005	54,912	
0300150605 - Occup Therapy	255,020	274,202	276,560	2,358	
0300150610 - Pharmacy Tech	194,818	201,310	230,118	28,808	
0300150615 - Veterinary Tech	339,571	307,067	348,636	41,569	
0300150620 - Surgical Tech	252,469	341,856	342,622		
0300101802 - Economics	252,776	263,524	270,230	6,706	
0300102705 - Business	3,681	5,646	28,265	22,619 982	
0300102707 - Petroleum Engineering	- 229,877	5,037	6,019	61,70	
0300150001 - Accounting	,	253,279	314,986	,	
0300150002 - Prof Office Tech	90,281	95,866	97,647	1,783	
0300150006 - Mgmt/Mrkting	189,509	198,168	237,140	38,972	
0300150302 - Sftwr/Prog/Scrty	453,818	443,859	470,179	26,320	
0300150303 - Graph Arts/Video	90,631	93,474	94,958	1,484	
0300150906 - Electrician	102,260	160,499	172,632	12,13	
0300150907 - Electronics Tech	118,184	126,823	119,895	(6,92	
0300151203 - Legal Assistant	-	2,064	12,835	10,773	
0300010001 - Tomball Adm Contingency	-	-	31,157	31,157	
0300010002 - Tomball Instruct Contingency	317,991	-	500,000	500,000	
0300900001 - LSC-Tomball	\$ 10,851,989	\$ 11,280,021	\$ 12,555,323	\$ 1,275,302	



artment	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease) FY 2018 vs FY 2017
0400000004 - Business Operations	\$ 7,200	\$ 7,200	\$ -	\$ (7,200
040000011 - VP Instruction	-	18,566	-	(18,566
040000115 - Civic Engagement	3,817	6,468	-	(6,468
0400100301 - Mathematics	1,494,833	1,582,653	1,744,598	161,945
0400100302 - Develop Math	544,059	501,677	474,641	(27,036
0400100901 - Humanities	103,955	105,703	84,002	(21,701
0400101501 - Art	494,459	567,042	559,449	(7,593
0400101502 - Music	523,640	529,595	455,066	(74,529
0400101506 - Drama	266,640	264,701	269,291	4,59
0400101507 - Dance	11,920	11,841	14,301	2,46
0400102702 - Education	488,752	538,305	488,514	(49,79
0400102704 - Engineering	7,225	6,446	6,704	25
0400151501 - Radio & TV	178,082	274,776	259,109	(15,66
0400100001 - English	1,527,467	1,714,737	2,050,455	335,71
0400100002 - Develop English	230,704	148,143	171,707	23,56
0400100003 - ESL	173,371	170,703	286,786	116,08
0400100601 - Foreign Lang	180,312	185,508	196,617	11,10
0400100902 - Philosophy	209,114	209,583	225,020	15,43
0400101201 - Speech	489,692	504,164	417,681	(86,48
0400101801 - Anthropology	9,583	8,861	9,256	39
0400102101 - Psychology	513,001	528,096	564,984	36,88
0400102102 - Sociology	321,289	321,987	246,840	(75,14
0400102706 - Crim Justice	103,953	87,600	110,041	22,44
0400150616 - Human Services	213,843	216,918	229,052	12,13
0400151201 - Fire Science	342,643	353,629	400,898	47,26
0400102401 - Geology	222,574	221,598	249,636	28,03
0400102402 - Physics	201,666	200,287	255,607	55,32
0400102403 - Chemistry	392,004	425,541	472,882	47,34
0400102403 - Chemistry 0400102404 - Biology	1,203,377	1,285,316	1,392,181	106,86
0400102407 - Biotechnology	216,486	210,239	210,200	(3
0400102703 - Kinesiology	289,943	296,413	273,740	(22,67
0400150601 - Nursing - RN	744,713	746,993	724,193	(22,80
0400150602 - Nursing - LVN	321,837	309,428	299,533	
0400150602 - Ned Rad Tech	341,632	348,901	428,892	(9,89 79,99
0400150607 - Phys Therapy	359,171	369,759	384,035	14,27
	,			
0400150613 - Emer Med Svc	284,979	291,076	333,707	42,63
0400151507 - Computed Tomography	138,833	136,174	136,246	7
0400101803 - Geography	-	9,826	19,094	9,26
0400101804 - History	623,431	713,679	910,618	196,93
0400101805 - Poli Science	685,290	779,753	718,915	(60,83
0400102705 - Business	294,638	326,629	358,592	31,96
0400150001 - Accounting	338,738	335,871	387,234	51,36
0400150002 - Prof Office Tech	21,363	21,013	25,681	4,66
0400150006 - Mgmt/Mrkting	152,620	122,631	194,657	72,02
0400150302 - Sftwr/Prog/Scrty	417,497	417,245	385,564	(31,68
0400150303 - Graph Arts/Video	17,589	27,513	19,265	(8,24
0400150905 - Drafting	20,134	19,752	12,485	(7,26
0400151502 - Survey Tech	165,045	108,930	113,083	4,15
0401100301 - Mathematics	31,133	84,453	108,755	24,30
0401100302 - Develop Math	53,194	52,906	56,368	3,46
0401100901 - Humanities	100	-	-	-
0401101501 - Art	9,927	9,926	14,549	4,62
0401101502 - Music	100	5,896	4,128	(1,76
0401101506 - Drama	6.024	5,946	8,306	2,36
0401101507 - Dance	100	5,540	8,500	2,30
0401102702 - Education	26,166	22,558	40,006	17,44
0401100001 - English	37,203	32,584	134,102	101,51
0401100002 - Develop English	18,808	16,252	18,201	1,94
0401100003 - ESOL	1,000	-	-	-
0401100601 - Foreign Languages	600	-	-	-
0401100902 - Philosophy	2,008	-	-	-



epartment	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease) FY 2018 vs FY 2017	
0401101201 - Speech	6.024	5.996	14.549	8,553	
0401102101 - Psychology	8,562	8.011	14,599	6,588	
0401102102 - Sociology	26,721	7,911	4,178	(3,733	
0401102706 - Criminal Justice	4.716	-	-	-	
0401102401 - Geology	9,601	8,361	17,313	8,952	
0401102402 - Physics	11,921	1.250	5,378	4,128	
0401102404 - Biology	46,501	40,561	81,997	41,436	
0401102703 - Kinesiology	14,918	12,849	23,857	11,008	
0401101804 - History	24,064	23,883	37,454	13,57	
0401101805 - Political Science	12,223	12,091	27,134	15,043	
0401102705 - Business Economics	414	8,011	-	(8,011	
0401150001 - Accounting	6,515	6,851	3,740	(3,11)	
0401150006 - Mgmt/Mrkting	-	-	2,064	2,06	
0401150302 - Sftwr/Prog/Scrty	7,137	6,651	6,980	329	
0401150901 - Welding Tech	75,340	151,881	290,437	138,55	
0401150904 - Machining Tech	154,854	150,774	160,385	9,613	
0401150905 - Drafting	100	-	-	-	
0401150908 - Automotive Tech	90,603	117,679	182,337	64,658	
0401150909 - Heat/Air/Refrig	1,000	-	-	-	
0401000010 - Testing Center	-	-	29,029	29,029	
0400000107 - First Year Experience	21,000	-	-	-	
0400010001 - Montgomery Contingency	608,000	686,259	392,062	(294,197	
0400900001 - LSC-Montgomery	\$ 17,209,691	\$ 18,069,009	\$ 19,248,960	\$ 1,179,951	



partment	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease) FY 2018 vs FY 2017
0500000041 - General Institutional	\$ 1,361,962	\$ 21,000	\$ -	Ś (21,000
0500000012 - VP Instruction	125,072	3 21,000 175,450	372,828	\$ (21,000 197,378
0500100001 - English	1,375,391	1,457,487	1,681,328	223,841
0500100601 - Foreign Lang	228,152	172,995	230,687	57,692
0500100602 - Sign Language	213,461	208,765	205,415	(3,350
0500101201 - Speech/Journalism	519,744	581,663	644,342	62,679
0500101802 - Economics	146,084	181,325	237,327	56,002
0500102705 - Business	196,172	176,739	196,109	19,370
0500150001 - Accounting	256,489	332,569	365,207	32,638
0500150005 - Logistics	98,016	79,033	100,292	21,259
0500150006 - Mgmt/Mrkting	115,352	125,908	174,743	48,835
0500150002 - Prof Office Tech	8,260	6,880	13,761	6,881
0500150302 - Sftwr/Prog/Scrty	580,569	533,753	636,580	102,827
0500150303 - Graph Arts/Video	213,670	210,179	232,651	22,472
0500150304 - Multimedia	12,690	13,079	28,901	15,822
0500150307 - Cisco	87,580	359,631	528,659	169,028
0500151501 - Radio & TV	86,764	144,082	177,933	33,851
0500100301 - Mathematics	1,104,876	1,252,307	1,551,461	299,154
0500102401 - Geology	178,769	197,436	195,524	(1,912
0500102402 - Physics	263,175	255,865	386,466	130,603
0500102403 - Chemistry	604,787	539,227	875,256	336,029
0500102404 - Biology	1,319,091	1,366,114	1,788,350	422,23
0500102406 - Environ Science	41,437	34,129	71,879	37,75
0500102703 - Kinesiology	352,663	323,495	402,784	79,28
	,	,		,
0500102704 - Engineering	137,188	104,918	117,504	12,58
0500102101 - Psychology	509,866	461,258	519,183	57,92
0500102102 - Sociology	207,339	181,688	199,930	18,243
0500102706 - Crim Justice	107,735	95,523	109,323	13,800
0500150601 - Nursing - RN	856,439	1,074,052	1,320,268	246,216
0500150602 - Nursing - LVN	163,361	182,511	228,833	46,32
0500150603 - Med Rad Tech	313,488	419,846	531,513	111,66
0500150604 - Sonography	477,421	545,229	735,701	190,47
0500150613 - Emer Med Svc	416,817	432,404	601,230	168,82
0500150631 - Med Office Tech	105,101	102,506	115,617	13,11
0500151201 - Fire Science	340,890	375,064	457,698	82,63
0500100002 - Develop English	742,916	584,890	622,570	37,68
0500100003 - ESL	770,424	674,607	813,322	138,71
0500100302 - Develop Math	1,303,289	1,024,506	1,169,473	144,96
0500102702 - Education	641,834	809,188	861,569	52,38
0500000020 - Dean 6: Arts, Hum & Social Sci	2,000	-	-	52,50
0500100901 - Humanities	112,089	101,202	120,716	19,51
0500100902 - Philosophy	231,965	287,226	267,570	
	,	,		(19,65
0500101501 - Art	658,063	607,983	665,852	57,86
0500101502 - Music	373,756	382,577	363,391	(19,18
0500101503 - Applied Music	57,423	35,690	76,454	40,76
0500101506 - Drama	134,896	130,066	182,088	52,02
0500101507 - Dance	8,887	13,335	15,807	2,47
0500101508 - Photography	16,346	3,001	1,000	(2,00)
0500101801 - Anthropology	77,480	85,335	91,199	5,864
0500101803 - Geography	85,691	85,088	90,343	5,25
0500101804 - History	1,084,564	1,122,553	1,229,393	106,84
0500101805 - Poli Science	729,023	650,356	716,252	65,89
0500102707 - Petroleum Engineering	15,411	79,617	82,466	2,84
0500150306 - Geo Info Sys	98,866	96,109	100,341	4,23
	,	50,109	100,541	4,25
0500102701 - IAFY17 HUMD	45,000	-	-	-
050000021 - Dean Ed Programs & Org Dev		575,000	709,375	134,37
050000074 - IAFY18 Learning Commons	34,150	-	-	-
050000075 - IAFY18 Tutoring	70,450	-	-	-
0501100001 - English	164,316	182,639	193,792	11,15
0501100002 - Develop English	93,618	168,096	175,436	7,340
0501100003 - ESL	214,613	226,957	300,957	74,000



partment	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget	Increase (Decrease FY 2018 vs FY 201
0501100301 - Mathematics	149,662	174,982	199,267	24,23
0501100302 - Develop Math	168,054	178,943	209,951	31,0
0501100601 - Foreign Lang	4,900	100	10,320	10,2
0501100602 - Sign Language	-	-	3,440	3,4
0501100901 - Humanities	-		4,129	4,1
0501100902 - Philosophy	4,450	6,392	14,451	8,0
0501101201 - Speech	74,997	86,902	83,815	(3,0
0501101501 - Art	18,600	10,421	24,769	14,3
0501101502 - Music	3,200	3,930	8,257	4,3
0501101802 - Economics	4,100	6,592	14,451	7,8
0501101803 - Geography	3,250	100	10,323	10,2
0501101804 - History	122,918	119,630	182,687	63,0
0501101805 - Poli Science	100,142	106,932	164,383	57,4
0501102101 - Psychology	90,142	18,977	47,474	28,4
0501102101 - Psychology 0501102102 - Sociology	17,200	12,685	28,898	16,2
	221.373	229.457	303.752	
0501102404 - Biology	/	-, -	, -	74,2
0501102702 - Education	14,500	16,616	33,028	16,4
0501102705 - Business	3,240	2,164	6,193	4,0
0501102706 - Crim Justice	3,240	4,228	10,323	6,0
0501150001 - Accounting	20,500	20,941	20,641	(3
0501150302 - Sftwr/Prog/Scrty	17,000	3,540	13,761	10,2
0500150901 - IAFY18 Welding Tech	234,813	301,929	-	(301,9
0500150902 - IAFY18 Metallurgy/QC	3,579	10,082	-	(10,0
0500150903 - IAFY18 Manufact Tech	336,603	329,388	-	(329,3
0500150905 - IAFY18 Drafting	231,414	193,813	-	(193,8
0500150907 - IAFY18 Electronics Tech	106,695	85,455	-	(85,4
0500150911 - IAFY18 Engineering Technology	108,057	85,086	-	(85,0
0502000006 - Learning Commons	34,700	40,832	-	(40,8
0502000007 - Tutoring	78,900		-	
0502100001 - English	108,284	124,334	152,721	28,3
0502100002 - Develop English	106,860	114,226	110,698	(3,5
0502100301 - Mathematics	55,516	73,582	86,934	13,3
0502100302 - Develop Math	135,743	119,495	143,080	23,
0502100601 - Foreign Lang	5,600	3,351	-	(3,3
0502100902 - Philosophy	4,050	2,264	4,154	1,8
0502101201 - Speech	8,100	4,328	8,283	3,9
0502101501 - Art	8,050	2,164	4,177	2,0
0502101502 - Music	3,200	2,064	4,129	2,0
0502101502 - Music 0502101802 - Economics	3,250	2,264	4,229	2,
0502101802 - Economics 0502101803 - Geography	3,078	2,204	4,225	1,.
0502101803 - Geography 0502101804 - History	34,088	94,684	- 98,905	4,2
0502101804 - History 0502101805 - Poli Science	28,200	85,538	83,995	4,.
0502102101 - Psychology	11,250	6,592	12,412	5,8
0502102102 - Sociology	11,300	6,492	12,487	5,9
0502102404 - Biology	145,090	149,779	154,231	4,4
0502102406 - Environ Science	-		8,318	8,3
0502102702 - Education	32,100	25,072	45,569	20,4
0502102704 - Engineering	1,225	-	-	
0502102705 - Business	3,300	4,228	10,353	6,3
0502150001 - Accounting	6,450	3,575	10,369	6,5
0502150006 - Mgmt/Mrkting		3,440	7,010	3,5
0502150302 - Sftwr/Prog/Scrty	20,200	13,861	13,786	
0502150901 - Welding Tech.	-	-	272,170	272,2
0502150902 - Metalurgy /QC		-	4,514	4,5
0502150903 - Manufact Tech	-	-	402,049	402,0
0502150905 - Drafting	-	-	276,014	276,0
0502150907 - Electronics Tech	-	-	95,920	95,9
0502150911 - Engineering Technology		-	108,562	108,5
0500010001 - CyFair Contingency	1,375,800		1,120,000	1,120,0
	\$ 25,179,904	\$ 23,541,581	\$ 29,534,031	=,120,0



artment	FY 2016 Approved Budget		FY 2017 Approved Budget		FY 2018 Approved Budget		Increase (Decrease) FY 2018 vs FY 2017	
0800000015 - Dean 1 - Arts & Humanities	\$	75,000	Ś	950	Ś	3,300	Ś	2,350
0800100001 - English		28,484	Ŷ	1,009,577	Ŷ	1,179,382	Ŷ	169,805
0800100002 - Develop English		2,953		577,835		486,611		(91,224
0800100003 - ESOL		7,142		366,080		442,940		76,860
0800100601 - Foreign Lang		2,393		99,592		114,002		14,410
0800100901 - Humanities		9,630		31,624		40,018		8,394
0800100902 - Philosophy		5,742		98,977		169,764		70,78
0800101501 - Art		52,965		132,331		291,077		158,74
0800101502 - Music		58,193		57,426		129,850		72,42
0800101503 - Applied Music	-	-		655		6,840		6,18
0800101506 - Drama	12	20,970		99,537		119,496		19,95
0800101804 - History)4,548		655,631		732,131		76,50
0800000016 - Dean 2 - Math/Science	50	-		875		4,725		3,85
0800100301 - Mathematics	7/	15,474		1,154,476		1,308,967		154,49
0800100302 - Develop Math		36,948		333,206		356,960		23,75
0800102401 - Geology		20,948		187,248		226,273		39,02
0800102402 - Physics		51,853		275,883		365,870		89,98
0800102402 - Filysics 0800102403 - Chemistry		1,833		528,768		595,247		66,47
0800102403 - Chemistry 0800102404 - Biology		35,543		1,294,105		1,255,301		(38,80
0800102406 - Environ Sciences		13,883		36,493		45,611		9,11
0800102400 - Environ Sciences 0800150006 - IAFY18 Mgmt Mrkting		18,425				45,011		5,11
0800200604 - IAFY18 Law Enforcement Academy		73,938		253,788		-		- /252.70
0800000023 - Dean 3 - UP Workforce	47	3,930				- 1,570		(253,78
0800000023 - Dean 3 - OP Workforce 0800101802 - Economics	10	- 89,060		1,175		,		39
				170,252		245,779		75,52
0800102703 - Kinesiology		1,842		278,980		406,219		127,23
0800102704 - Engineering		93,927		289,513		301,339		11,82
0800102705 - Business		53,387		270,181		282,700		12,51
0800102708 - Petroleum Technology		88,738		93,161		75,708		(17,45
0800150001 - Accounting		7,180		295,715		297,123		1,40
0800150302 - Sftwr_Prog_Scrty		3,055		485,179		460,422		(24,75
0800150904 - Machining Technology		10,578		110,325		82,444		(27,88
0800150911 - Engineering Technology	47	8,570		290,193		287,768		(2,42
080000024 - Dean 4 - Social Behavioral Sci	-	-		-		4,500		4,50
0800100604 - Criminal Justice Law Enfrc		32,279		21,507		26,796		5,28
0800101201 - Speech		07,565		369,424		433,433		64,00
0800101803 - Geography		27,682		31,919		16,838		(15,08
0800101805 - Poli Science		07,071		605,023		629,719		24,69
0800102101 - Psychology		5,739		406,567		405,901		(66
0800102102 - Sociology		18,949		143,684		209,230		65,54
0800102702 - Education		3,141		492,607		524,619		32,01
0800102706 - Crim Justice		7,959		137,451		126,771		(10,68
080000042 - VP Instruction		50,000		328,293		167,100		(161,19
0800010001 - University Park Contingency 0800010002 - Univ Park Budget Set-aside		39,564 00,000		- 139,726		521,207		521,20 (139,72
0800900001 - LSC-University Park	-	0,941	\$	12,155,932	\$	13,381,551	\$	1,225,61
boossesse Loc-onversity raik	÷ 10,50		<u> </u>			10,001,001	<u> </u>	1,223,013
0000900001 - LSC-Operating	\$ 119,830	207	\$	125,585,151	\$	137,785,466	\$	12,200,315



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DEBT SERVICE FUND

A fund used to account for the accumulation of resources for, and the payment of, general long-term debt obligation principal and interest.

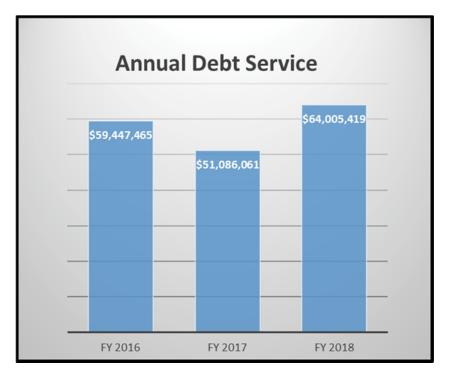


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LONE STAR COLLEGE DEBT SERVICE FUND

	FY 2016 Approved Budget	FY 2017 Approved Budget	FY 2018 Approved Budget		Increase (Decrease) FY 2018 vs FY 2017	Percent Change
Sources of Funds						
Taxes			\$	53,736,061		
Prior Years' Excess Collections			\$	2,569,358		
Transfer from Operating			\$	8,500,000		
Total Revenues	N/A	N/A	\$	64,805,419	N/A	N/A
Expenditures						
Principal Payment			\$	30,145,000		
Interest Payment			\$	33,860,419		
Other			\$	800,000		
Total Expenditures	N/A	N/A	\$	64,805,419	N/A	N/A





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Approved Budget Report Fiscal Year 2018



GLOSSARY



Glossary –

The definitions in this glossary are for reference purposes only and give a general description.

Academic Support – A functional expense category. Includes funds expended to provide support services for the institution's primary missions, including: retention, preservation and display of educational materials (libraries, galleries), academic administration (deans' salaries and office expenses), technical support (computer services and audiovisual information) and separately budgeted support for course and curriculum development, and organized activities related to instruction.

Auxiliary Fund – Activities that exist primarily to furnish goods and/or services to students, faculty, and staff and are expected to be self-supporting. Revenues will equal or exceed the expenses. Examples include food services, bookstore, and tenant activities.

AVC – Associate Vice Chancellor.

Balanced Budget – Revenue budget equals or exceeds the expense budget.

Budget – A financial plan that sets forth the estimated expenses and revenues for a financial period.

Budget Transfer – Shifts previously budgeted funds from one category of expenditure to another.

CIP – Capital Improvement Projects.

Contingency – Funds set-aside for a future event or circumstance that is possible but cannot be predicted with certainty.

Corporate College Fund – Funds that are spent on Corporate College operations. Lone Star Corporate College partners with global corporations to provide customized training, open enrollment courses, and professional seminars. Staff members focus on the energy, computer technology and advanced manufacturing sectors, but also provide training for retail, hospitality, school districts, health care organizations, non-profits, and many other industries.

Debt Service Fund – A fund used to account for the accumulation of resources for, and the payment of, general long-term debt obligation principal and interest.

Expenditure – A disbursement, the incurrence of a liability, or the transfer of an asset for the purpose of obtaining goods or services.

FTE – Full Time Equivalent.

Functional Classification – a method of grouping expenses according to the purpose for which the costs are incurred used in higher education, as defined by NACUBO. The functional expense categories used at LSC are instruction, public service, academic support, student services, institutional support, plant services, scholarships and fellowships, and other (auxiliary) revenue.

Fund – A fiscal and accounting entity with a self-balancing set of accounts.



FY – Fiscal Year. The LSC FY is the period of time beginning September 1 and ending the following August 31.

General Funds – A group of funds that includes the Operating, Repair & Replacement (FY 2017 and prior years), Student Activity, Technology and Corporate College funds.

IAFY – When used as part of a department description, indicates that the department is no longer in use, has become inactive and indicates the fiscal year.

Institutional Support – A functional expense category. Funds expended to support the entire organization including: fiscal operations, administrative data processing, employee personnel and records, logistics activities (procurement), support services for faculty and staff that do not operate as auxiliary enterprises and activities concerned with community or alumni relations including development and fundraising.

Instruction – A functional expense category. Includes faculty salaries, academic departmental operating expenses, and support staff salaries, but not academic deans.

lifePATH tm – Lone Star College-Tomball's lifePATH tm is a four-year comprehensive model of post-secondary educational opportunities for students who have disabilities that affect executive functioning.

LSC – Lone Star College.

LSC-CF – CyFair College, one of the Lone Star Colleges.

LSC-KW – Kingwood College, one of the Lone Star Colleges.

LSC-NH – North Harris College, one of the Lone Star Colleges.

LSC-MG – Montgomery College, one of the Lone Star Colleges.

LSC-TB – Tomball College, one of the Lone Star Colleges.

LSC-UP – University Park College, one of the Lone Star Colleges.

NACUBO – National Association of College and University Business Officers.

Operating Fund – Unrestricted funds that support the primary missions of the College.

Plant Services – A functional expense category. Includes: custodial, building and grounds maintenance, security, and utilities.

Public Service – A functional expense category. Includes non-instructional services benefitting external groups or individuals.

Revenue – Funds received from student tuition, property taxes, state appropriations, grants, and other additional sources.

SBDC – Small Business Development Center. The SBDC Network provides management and technical assistance to small business owners and aspiring entrepreneurs.

SO-UP – System Office University Park.



Student Activity Fund – Funds that must be used for activities that directly involve or benefit students. LSC collects \$2 per credit hour to fund the student activities. The fee supports recreational and entertainment related activities as allowed by Sec 54.503 of the Education Code. Such activities include but are not limited to, recreational, intramural athletics, student government and other student organizations made available to students.

Student Services – A functional expense category. Funds expended for activities that primarily contribute to students' emotional and physical well-being and to their intellectual, cultural, and social development outside the context of formal instruction including: admissions, registrar, counseling, and financial aid administration (not awarding).

System Wide – A function or a department associated with the whole organization, and not at a specific college.

Technology Fund – LSC collects \$11 per credit hour for the Technology fund. The fee provides funding for the maintenance and usage of technology related equipment that is made available to students in classrooms, libraries, computer labs, or other facilities on-site.

Texas Completes Initiative – Led by Lone Star College, the Texas Completes cadre includes over 35 colleges. Members seek to increase college completion rates in Texas through the utilization and implementation of high impact practices geared towards degree or certificate completion, seamless transfer to four-year institutions and entry into the workforce.

Texas Reverse Transfer Initiative – A program specifically designed to allow students who transfer to a four-year university prior to earning an associate's degree to be awarded that credential while pursuing the baccalaureate.

THECB – Texas Higher Education Coordinating Board.

VC – Vice Chancellor.

VP – Vice President.

Sources:

Lone Star College, www.lonestar.edu.

National Association of College & University Business Officers, *Financial Accounting and Reporting Manual for Higher Education (FARM), www.nacubo.org.*

Ruppel, Warren, 2008, GAAP for Governments, John Wiley & Sons, Inc., New Jersey.