

# LEGISLATIVE APPROPRIATIONS REQUEST

## For Fiscal Years 2020-2021

*Submitted to the  
Governor's Office of Budget, Planning and Policy  
and the Legislative Budget Board*

by

# Tarleton State University



October 19, 2018

# Tarleton State University

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<b>Agency Code:</b>	<b>Agency Name:</b>	<b>Prepared by:</b>	<b>Date:</b>	<b>Request Level:</b>
<b>713</b>	<b>Tarleton State University</b>	<b>Lori Beaty</b>	<b>August 2018</b>	

For the schedules identified below, the Tarleton State University Administration either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the Tarleton State University Administration Legislative Appropriations Request for the 2020-2021 biennium.

Number	Name
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TARLETON STATE UNIVERSITY – ADMINISTRATOR STATEMENT

BOARD OF REGENTS

THE TEXAS A&M UNIVERSITY SYSTEM

Charles W. Schwartz, Chairman, Houston, TX – Term Expires 2019

Elaine Mendoza, Vice Chairwoman, San Antonio, TX – Term Expires 2023

Phil Adams, Bryan/College Station, TX – Term Expires 2021

Robert L. Albritton, Fort Worth, TX – Term Expires 2021

Anthony G. Buzbee, Houston, TX – Term Expires 2019

Morris E. Foster, Austin, TX – Term Expires 2019

Tim Leach, Midland, TX – Term Expires 2023

Bill Mahomes, Dallas, TX – Term Expires 2021

Cliff Thomas, Victoria, TX – Term Expires 2023

Ervin Bryant, Student Regent, Spring, TX – Term Expires 2019

OVERVIEW

Founded in 1899 as a four-year liberal arts school, John Tarleton College became a founding member of The Texas A&M System in 1917. Tarleton State University celebrated this Centennial throughout 2017, which culminated in hosting a meeting of The Texas A&M University System Board of Regents and groundbreaking for the university's new 80-acre campus in Fort Worth.

Tarleton is a place of uncommon spirit and pride that maintains a focus on students. Guided by our Core Values — Integrity, Leadership, Tradition, Civility, Excellence and Service — the university strives to provide students with an affordable and high-quality education, while being mindful of demands on state resources. The university's growth confirms that we are attractive to prospective students and a place where Texans want to work and study. Tarleton's vision is to become the premier student-focused university in Texas and beyond. To achieve this vision, Tarleton demands financial stewardship, maintains affordability and accessibility, strives for purposeful growth, and holds all university employees responsible for student engagement and success.

To remain good stewards of state resources, Tarleton strives to be financially conservative. The university maintains the lowest overhead cost per student among all state universities in Texas and is among the lowest 15 universities nationally for administrative costs, (National Center for Education Statistics – USDE). Tarleton has the lowest total general revenue per FTSE and receives the smallest amount of capital funds per FTSE from PUF (or HEF equivalent) in the A&M System, (THECB & TAMUS Treasury Services). The university has reduced overhead costs for six straight years and has increased staff by only 3.6% since 2011, all-the-while growing total enrollment 51%.

The university's commitment to financial stewardship ensures affordability and accessibility for students. Tarleton ranks 22nd in cost of tuition and fees among the 38 state universities and has remained 10% below the statewide average for tuition and fees during the past decade, (THECB). Additionally, Tarleton's network of outreach centers, global campus and community college partnerships uniquely positions the university to serve traditional first-time-in-college students, non-traditional adult learners, large numbers of students who begin their collegiate experience at a junior/community college, and a large population of first-generation college students in some of the fastest growing areas of Texas.

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Growth continues to be purposeful and strategic. Projected total growth for Fall 2018 is 1% over 2017. Overall headcount for Fall 2017 was 13,019, and projections for Fall 2018 place the university at approximately 13,150 students. A strategic slowing of growth in the Fall of 2017 allowed university infrastructure to partially recoup following five straight years of record enrollment. This smaller Fall 2017 freshman class has adverse effects on operating budgets, however, an approximate 13% growth in the Fall 2018 freshman class has provided offset for the university. In 2017, Tarleton awarded 58% more degrees than five years prior and, in the next year, increased degrees awarded to at-risk students by 40% over the same time period. During that time, Hispanic (+59.2%), African-American (+39.8%), and Asian (+52.3%) student populations all saw increases at the university.

Finally, each member of the Tarleton Family is committed to our students' success through meaningful engagement. The results speak for themselves as the university's graduation rates are the best among regional universities in the A&M System, increasing four-year rates by 6% and six-year rates by 4% over the last five years. This increase is significant considering that 52% of Tarleton students are first-generation. In addition, the university continues to experience record retention rates for freshmen (89%) and overall retention rates (82%) from Fall 2017 to Spring 2018. Tarleton's transfer student graduation rate is among the best in the state, and time-to-degree has dropped one full semester.

#### SIGNIFICANT CHANGES IN POLICY AND ORGANIZATION:

In 2017-2018, the university lost an Associate Provost, Dean of the College of Business Administration, and Dean of the College of Health Sciences and Human Services to retirement. A Chief of Staff, Vice President for Finance and Administration/CFO, and Vice President of Student Affairs moved to other institutions. All positions have been filled, and the university is moving in a positive direction following this large leadership shift.

Additionally, in 2017, the university separated enrollment management functions from the Division of Academic Affairs and reclassified an Associate Vice President to a Vice President position to create a new division. Providing a supportive and seamless network for current and prospective students, the Division of Enrollment Management consists of admissions, academic advising, financial aid, scholarships, career development, disability services, and assistance for veterans and their dependents.

#### SIGNIFICANT CHANGES IN PROVISION OF SERVICE:

Two additional schools were formed in 2017-2018 — the School of Engineering and the School of Kinesiology. The School of Engineering brings together many complementary programs, including civil, electrical, environmental and mechanical engineering; computer science; mechanical and manufacturing engineering technology and construction science and management. The School of Kinesiology brings together kinesiology, athletic training, sport science and health and human performance.

In 2017-2018, Tarleton added the following degree programs: Bachelor of Science in Mechanical Engineering, Child and Family Studies, Legal Studies and Public Administration; Bachelor of Applied Science in Manufacturing Engineering Technology, Mechanical Engineering Technology, Construction Science, and Management; Satellite campus Master of Science degrees in Accounting, Communications and Psychology; Online Master of Science in Nursing and RELLIS Academic Alliance Bachelor of Science degrees in Criminal Justice and Public Administration. The State Bar of Texas and State Board of Accountancy approved Tarleton's Mediation Certification Program in the School of Criminology, Criminal Justice and Strategic Studies

Academic milestones in 2017-2018 included:

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- Acceptance into the Carnegie Project on the Education Doctorate (CPED), which will improve education doctoral programs worldwide;
- One of four public universities awarded a Texas Affordable Baccalaureate program grant to evaluate and implement alternative credit courses that reduce cost and time-to-degree for students;
- Collaboration with JPS Health Network, Tarrant County's publicly supported healthcare system, to prepare the hospital's nurse residency program for accreditation by the Commission on Collegiate Nursing Education;
- A Bronze Rating from the Association for the Advancement of Sustainability in Higher Education (AASHE); and
- Accreditation to the Master of Science in Athletic Training program by the Commission on Accreditation of Athletic Training Education (CAATE).

#### SIGNIFICANT EXTERNALITIES

At the local level, university growth has generated the need for additional land acquisition on the Stephenville campus. Ongoing growth is complicated by the campus being landlocked by residential and retail properties. Additionally, campus growth in Stephenville tests the capacity of city utilities. The university has partnered with the City of Stephenville to connect to city water and sewer, and utilities continue to represent a significant expense for the university.

Tarleton's outreach centers and global campus have brought opportunities to adult learners and first-generation college students, often place-bound by job and family commitments. The university first offered degree programs in Fort Worth in 1978 and today offers 48 degree and certification options. Tarleton was the first public university in Fort Worth to provide baccalaureate degrees. Thanks to the generous donation of 80 acres of land, promised contributions of infrastructure, and legislative support to fund a first building, a permanent site for Tarleton State University-Fort Worth will become reality in Fall 2019. The university's relationship with Walton Development, the City of Fort Worth, and the North Texas Tollway Authority continues to be positive. Walton, along with leadership from the City of Fort Worth, is assisting with land development and infrastructure. Unfortunately, because of the university's rapid growth, the initial building on the new Fort Worth campus will be at capacity when it opens in 2019. Therefore, the lack of new capital funding will significantly reduce the ability for Tarleton to meet the rapidly growing demand for an affordable public education in Fort Worth.

In the last three years, Tarleton spent \$29M of its reserves to acquire property, demolish structures, build parking lots, and refurbish academic and student service space to accommodate growth at its Stephenville location. Because of the low overhead and small general revenue and PUF dollars cited earlier, Tarleton slowed growth in FY18 and is focused on building reserves.

#### PURPOSE OF NEW FUNDING REQUESTS

##### EXCEPTIONAL ITEMS

Initiative for Child Development and Literacy (\$3M)

Child Development and Literacy programs are among the most requested services of new and existing businesses in the DFW area. Fort Worth's new Economic Development Strategic Plan calls for the development of collaborative childcare/child development models jointly funded by industry. Quality childcare has become critical to industries as Fort Worth recruits businesses and employees to the area. Texas saves \$142 million annually due to fewer kids who participate in Pre-K, need special education services, or have to repeat a grade. Additionally, Pre-K programs close the achievement gaps in urban and suburban schools, particularly programs focusing on Bilingual Education.

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The proposed initiative addresses developmental and literacy needs for Pre-K through 5th grade students critical to educational, economic, and workforce growth for North Texas. This new effort would be housed at Tarleton State University's new Fort Worth Campus, providing educational and developmental opportunities for future and current childcare professionals, as well as service and partnership opportunities.

Via this one-time funding request, the initiative would provide start-up funds for the operation of a:

1. Child Development Center –
  - On-campus and classroom space to provide quality childcare for surrounding communities and corporate partners.
  - Child care professional education/credentialing and research in child development.
2. Pre-K Program –
  - On-campus and classroom space will provide 3- and 4-year-old Pre-kindergarten programming for surrounding communities.
  - Partnerships with local ISDs will be designed to research and create best practices for Pre-K education.
3. Math and Language Literacy Program –
  - On-campus and classroom space to provide children in grades 3 through 5 ongoing literacy support in the areas of reading and mathematics.
  - Partnerships with local ISDs and the City of Fort Worth on bilingual, early literacy.

Partnerships will be key to the success of the initiative, regional need will drive programming and services provided to external users have the ability to generate revenue after start-up. Multiple organizations are among prospects for involvement in the initiative, and include municipalities, corporates, non-profits and public school districts. The Sid Richardson Foundation, Head Start, and TCC have approached Tarleton with offers to partner.

Tarleton's expanding presence and reputation for educator preparation are well received in the Metroplex and the university is recognized as an important partner in Fort Worth's education, workforce, and economic development efforts. Currently, Tarleton offers robust programs in child and family studies, elementary and early childhood certification, and English as a Second Language or Bilingual Education certification supplements. Additionally, the university currently operates a Child Development Center on its Stephenville campus.

**Tarleton Analytics Initiative (\$1.75M)**

Waste, fraud, and abuse are estimated to be greater than 10% in some governmental programs, and cost taxpayers billions of dollars annually. Applied data mining and data analytics research at Tarleton has been conducted to improve governmental programs by eliminating fraud, waste, and abuse through the Center for Agribusiness Excellence. The current proposal is an extension of an ongoing USDA project, funded for more than \$60 million over 15 years and saving the U.S. government in excess of \$3 billion with an annualized return of \$22 per dollar invested.

The Tarleton Analytics Initiative has potential to generate substantial savings for taxpayers and enhance accountability in the State of Texas through the reduction of fraud, waste, and abuse. A one-time investment will provide for computing and personnel to conduct advanced analytics and data mining to reduce waste in programs such as, but not limited to: SNAPs (food stamps program), School Nutrition Program; United States Department of Agriculture Partnerships; Property and Casualty Insurance, etc.

The program will leverage existing supercomputing expertise, personnel, and infrastructure at the Tarleton's Center for Agribusiness Excellence to ensure rapid start-up and implementation of the program. Supporting academic programs at Tarleton include a Master of Science in Mathematics, concentration in data mining research, and experienced Research Faculty, Research Graduate Assistants, and Research Interns.

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This request links directly to strategies associated with Tarleton's strategic plan and is a natural continuum that builds on nationally recognized success, providing more than \$100 million of savings to the federal government each year. If leveraged, the State of Texas could realize a similar return on investment.

**CAPITAL FUNDING REQUEST**

The university is sensitive to current budgetary concerns in the state; however, capital support continues to be a significant issue for Tarleton considering our growth rate, efficiencies, and efforts to maintain performance metrics. The university continues to be appreciative of the generosity extended during the 84th and 85th Legislatures and looks forward to working with state leadership to provide ongoing exemplary service to our students. To that end, the following capital request is presented.

**Agricultural and Natural Resources Building (\$72M)**

Tarleton State University is a historical and founding member of The Texas A&M University System that attracts students from across the state and nation who attend to study agriculture. The university hosts the second largest agricultural program in The Texas A&M University System, larger than most land-grant colleges of agriculture across the nation, and consistently produces the most secondary agricultural teachers in the nation.

This request is for new construction to house the College of Agricultural & Environmental Sciences. The facility would replace a 70-year-old space developed when Tarleton was a two-year college, preceding modern agricultural and natural resource practices, and help consolidate programs scattered across seven buildings on campus. If funded, the building would provide state-of-the-art classroom, laboratory, and research areas to compensate for record growth and outdated facilities.

The project is identified in the university's current master plan as a near-term Academic Building 2 and will allow for the demolition of three antiquated residential halls erected in the 1930s through the 1950s (75,101 square feet). Overall project costs are estimated at \$76.4M, as \$4.4M has been identified in the university's capital plan for remediation and demolition of Davis, Bender, and Ferguson halls.

The university's student population has increased more than 70% since 2010, and current on-campus classroom and office space for agricultural sciences is inadequate. Ten faculty currently are housed in converted closets, lab storage, or are doubled-up in offices. Laboratories for research and teaching in the current agricultural building are small and outdated. New space would also house the Texas Institute for Applied Environmental Research.

**Tarleton State University Fort Worth Building 2/Physical Plant/Infrastructure (\$70M)**

Tarleton State University-Fort Worth provides a strategic opportunity for a growing population of individuals in need of state university access to higher education in Fort Worth and surrounding communities. Unique partnerships with two-year colleges and a favorable location along the high-growth Chisholm Trail Parkway promises access, value, and innovation for students and employers in Fort Worth.

This proposal is for new construction to include a second academic building, physical plant, and infrastructure development at Tarleton State University's Fort Worth Campus. The 80 acres of greenfield development gifted to Tarleton from Walton Development has been master planned and Building 1 will open Fall 2019. Due to rapid growth, Building 1 will be at capacity upon opening. Additionally, Building 1 has infrastructure to support itself and multiple buildings will require physical facility connectivity and controls for a growing campus.

Fort Worth Building 2 will provide general academic space that will ultimately service the College of Education and School of Kinesiology. Initial spaces will include



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classrooms and computer labs for all programs, specialized laboratories and activity spaces (School of Kinesiology), general science laboratories (science and math preparation for STEM educators), laboratories for the health sciences, and academic office space and program support spaces. The proposed physical plant will provide centralized controls for efficiency of HVAC, utilities, security, etc. Finally, infrastructure development includes a utility central loop, streets, sidewalks, signage, grounds, etc.

**TEN-PERCENT GENERAL REVENUE-RELATED BASE REDUCTION EXERCISE**

No doubt, a 10% reduction in general revenue will impact the university's ability to help grow the economy of Texas, continue enrollment growth, and serve our large number of low-income, first-generation students. Cuts on the scale being proposed have consequences for people, programs, and services. Ultimately, students would experience a curtailment of services and programs to make up for the lost revenue from a 10% cut. Specifically, the students most negatively impacted by the budget reductions are first-generation students and those from low-income families who make up a large percentage of our student body.

Tarleton's budget reduction plan requires the university to make difficult, yet strategic cuts, providing an opportunity to align our priorities and focus on mission-related programs and activities. Tarleton will meet its requirement by implementing greater efficiencies along with reductions in special item funding; however, our plan does not require the use of university reserves.

Additional general revenue reductions to formula funds would decrease direct student services and academic programs. Such a reduction would hamper our ability to ensure student success, putting our students at a disadvantage in the marketplace.

**Criminal History Record Check**

The Texas A&M University System is committed to protecting the safety and welfare of employees and the general public, preserving state property, and upholding the reputation and integrity of The A&M System for the citizens of Texas. To achieve these goals, Tarleton may obtain, at any time, criminal history record information on any applicant for employment or any existing employee. Criminal history record information may be used to make employment decisions affecting the applicant or employee as provided by System Regulation 33.99.14, Criminal History Record Information – Employees and Applicants.

Individuals with a criminal history will not be automatically disqualified for employment with The A&M System except as provided by System Regulation 33.99.14. It is the practice of The A&M System not to employ or to continue the employment of individuals who may be deemed unsuited for service by reason of certain convictions, or conduct leading to arrest or conviction. While an arrest or conviction of a crime, in and of itself, may not be an automatic bar to employment, if conduct leading to arrest or conviction relates to suitability of the individual to perform duties in a particular position, such person may be denied employment. Criminal history records shall not be used to discriminate on the basis of race, color, national origin, religion, sex, disability, or age.

**HIGH PRIORITY REQUESTS of THE TEXAS A&M UNIVERSITY SYSTEM:**

**Base Funding** – Maintaining an equitable, reliable, and predictable source of funding for higher education is critical to allow our institutions to plan and grow, teach and support our students through to graduation, and pursue excellence. This base funding is provided by the State through both formula and non-formula support.

Formula funding, which accounts for 80 percent of our institutions' net GR appropriations, supports the core instructional, operational and infrastructure costs at our institutions and is not keeping pace on a per student basis as enrollments grow. And that is before considering inflation. Consistent formula appropriations that fund student enrollment growth and inflation are needed to avoid adverse impacts on students' success. Our highest priority is additional funding in the formulas to cover student enrollment growth through the spring 2019 semester. Any additional funding you can provide through the formulas to increase the rates to cover the cost of

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inflation on the state's share of the cost of educating students will help to offset pressure on the portion of core costs borne by tuition .

Until formula funding can keep pace with enrollment growth and inflation, non-formula support remains a critical source of base funding. The Legislature has already enacted two recent major step downs on non-formula support items. For the general academics, these items were cut by approximately one-third last session. These cuts are on top of the 25 percent reductions in special items made during the 2011 session. We request that non-formula support items be maintained at current levels in the upcoming biennium.

We also request consideration of expanding the Small Institution Supplement – both in lengthening the runway to include institutions up to 20,000 headcount and increasing the amount of funding provided through this formula supplement. Institutions with fewer than 20,000 students do not have the economies of scale of a research or emerging research institution and therefore are not able to operate on the formula-only funding. Additional funding through this mechanism could be an important tool in getting institutions to a point of financial stability as they grow to the 20,000 student enrollment.

Even though the A&M Agencies do not have an operations formula, they need base funding support much in the same manner as the formulas that provide basic, on-going support for the academics and health related institutions.

Outcomes Based Funding - Our Board is increasingly incorporating performance and outcomes into our internal budget review processes. We welcome a continued dialog on this issue during the legislative session. However, we believe there are several fundamentals that are important in consideration of any performance funding system:

- Any performance funding should be an incentive bonus on top of current formula funding. Again, formula funding is not keeping pace on a per student basis as enrollments grow. Reallocating existing formula funding for performance will negatively impact some of the very institutions that performance funding is trying to incentivize.
- A fundamental consideration with any performance funding model is the need to avoid penalizing institutions already performing at a high level vs. putting in place a system that rewards those that have room to improve.
- Any performance funding model should be implemented over an extended period of time.

Higher Education Group Health Insurance – We request funding to cover increases in covered enrollments and in health care costs that are beyond our control . We would also request restoration of some of the ever-widening gap in funding level for our employees as compared to the employees in the state employees ERS group insurance plan.

Student Financial Aid – We request increased support for student financial aid because it is vitally important for our students and families and will help students graduate with lower debt. However, since it is a method of paying for tuition and fees and does not increase much needed funding for the universities, we request increases to TEXAS grants and other financial aid programs be made in conjunction with funding the formula that provides the state's share of the costs of educating students .

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**UNIVERSITY ORGANIZATIONAL STRUCTURE**

**Texas A&M University System Board of Regents**  
 Charles W. Schwartz, Chairman, Houston, expires 2/1/19  
 Elaine Mendoza, Vice Chairwoman, San Antonio, expires 2/1/23  
 Phil Adams, Bryan/College Station, expires 2/1/21  
 Robert L. Albritton, Fort Worth, expires 2/1/21  
 Anthony G. Buzbee, Houston, expires 2/1/19  
 Morris E. Foster, Belton, expires 2/1/19  
 Tim Leach, Midland, expires 2/1/23  
 Bill Mahomes, Dallas, expires 2/2021  
 Cliff Thomas, Victoria, expires 2/1/21  
 Ervin Bryant, Student Regent, expires 5/31/19

**Texas A&M University System Chancellor**  
 John Sharp

**Tarleton State University President**  
 F. Dominic Dottavio, Ph.D  
 Function: Chief Executive Officer  
 FTE: 7.0

**Provost/Vice President for Academic Affairs**  
 Dr. Karen Murray  
 Function: Chief Academic Officer  
 FTE: 708.8

**Vice President for Institutional Advancement**  
 Dr. Kyle McGregor  
 Function: Advancement, External Relations, Development, Legislative Affairs, Marketing & Communications, Business Development  
 FTE: 33.8

**Vice President for Finance & Administration**  
 Dr. Rick Richardson  
 Function: Chief Financial Officer, Business Services, SSC, Budgets & Payroll, Human Resources, Risk Management, Compliance  
 FTE: 99.4

**Vice President for Enrollment Management**  
 Dr. Javier Garza  
 Function: Outreach Campuses, School Relations, Admissions, Scholarships, Financial Aid, Registrar  
 FTE: 119.0

**Vice President Student Affairs**  
 Dr. Mike Leese  
 Function: Residential, Leadership, Family Relations, Career Services, Student Health/Counseling, Rec Sports, Rodeo, Campus Dining, Judicial Affairs, NCAA Compliance, University Police  
 FTE: 96.1

**Director of Athletics**  
 Lon Reisman  
 Function: Athletics & Sports Information  
 FTE: 37.3

**Chief of Staff**  
 Dr. Kimberly McCuiston  
 Function: Office of the President, Policy, Legal, System Relations,  
 FTE: 3.0

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## CERTIFICATE

Agency Name Tarleton State University (713)

This is to certify that the information contained in the agency Legislative Appropriations Request filed with the Legislative Budget Board (LBB) and the Governor's Office Budget Division (Governor's Office) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the Governor's Office will be notified in writing in accordance with Article IX, Section 7.01 (2018-19 GAA).

Chief Executive Officer or Presiding Judge

*F. Dominic Dottavio*  
Signature

F. Dominic Dottavio, Ph.D.

Printed Name

President and Chief Executive Officer

Title

July 30, 2018

Date

Board or Commission Chair

*Charles W. Schwartz*  
Signature

Charles W. Schwartz

Printed Name

Chairman, Board of Regents

Title

July 30, 2018

Date

Chief Financial Officer

*Rick Richardson*  
Signature

Rick Richardson, CPA, J.D., Ph.D.

Printed Name

Senior Vice President and Chief Financial Officer

Title

July 30, 2018

Date

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**Budget Overview - Biennial Amounts**  
**86th Regular Session, Agency Submission, Version 1**  
Automated Budget and Evaluation System of Texas (ABEST)

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Appropriation Years: 2020-21

	GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		EXCEPTIONAL ITEM FUNDS	
	2018-19	2020-21	2018-19	2020-21	2018-19	2020-21	2018-19	2020-21	2018-19	2020-21	2020-21	
<b>Goal: 1. Provide Instructional and Operations Support</b>												
1.1.1. Operations Support	64,362,618		20,174,696				10,000,050		94,537,364			
1.1.3. Staff Group Insurance Premiums			6,876,634	7,049,062					6,876,634	7,049,062		
1.1.4. Workers' Compensation Insurance	196,559	145,395	60,020						256,579	145,395		
1.1.5. Unemployment Compensation Insurance	12,084	26,932	12,577						24,661	26,932		
1.1.6. Texas Public Education Grants			4,749,642	4,897,706					4,749,642	4,897,706		
1.1.7. Organized Activities			422,900	442,024					422,900	442,024		
<b>Total, Goal</b>	<b>64,571,261</b>	<b>172,327</b>	<b>32,296,469</b>	<b>12,388,792</b>			<b>10,000,050</b>		<b>106,867,780</b>	<b>12,561,119</b>		
<b>Goal: 2. Provide Infrastructure Support</b>												
2.1.1. E&G Space Support	1,096,176		448,202						1,544,378			
2.1.2. Tuition Revenue Bond Retirement	21,585,412	21,467,640							21,585,412	21,467,640	24,760,416	
<b>Total, Goal</b>	<b>22,681,588</b>	<b>21,467,640</b>	<b>448,202</b>						<b>23,129,790</b>	<b>21,467,640</b>	<b>24,760,416</b>	
<b>Goal: 3. Provide Non-formula Support</b>												
3.1.1. Tarleton Outreach	32,490	32,490							32,490	32,490		
3.1.2. Multi-Institution Teaching Center	1,984,755	1,984,755							1,984,755	1,984,755		
3.2.1. Environmental Research	981,552	989,856	8,304						989,856	989,856		
3.2.2. Ag & Environmental Sciences Center	159,906	159,906							159,906	159,906		
3.3.1. Small Business Development	157,997	157,997							157,997	157,997		
3.4.1. Institutional Enhancement	488,238	3,819,396							488,238	3,819,396		
3.5.1. Exceptional Item Request												4,750,000
<b>Total, Goal</b>	<b>3,804,938</b>	<b>7,144,400</b>	<b>8,304</b>						<b>3,813,242</b>	<b>7,144,400</b>		<b>4,750,000</b>
<b>Goal: 6. Research Funds</b>												
6.3.1. Comprehensive Research Fund	928,186								928,186			
<b>Total, Goal</b>	<b>928,186</b>								<b>928,186</b>			
<b>Total, Agency</b>	<b>91,985,973</b>	<b>28,784,367</b>	<b>32,752,975</b>	<b>12,388,792</b>			<b>10,000,050</b>		<b>134,738,998</b>	<b>41,173,159</b>		<b>29,510,416</b>
<b>Total FTEs</b>									<b>618.2</b>	<b>618.2</b>		<b>25.0</b>



2.A. Summary of Base Request by Strategy

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

Goal / Objective / STRATEGY	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
<b>1</b> Provide Instructional and Operations Support					
<b>1</b> <i>Provide Instructional and Operations Support</i>					
<b>1 OPERATIONS SUPPORT</b> (1)	41,128,927	52,058,390	42,478,974	0	0
<b>3 STAFF GROUP INSURANCE PREMIUMS</b>	3,574,957	3,421,211	3,455,423	3,524,531	3,524,531
<b>4 WORKERS' COMPENSATION INSURANCE</b>	107,968	127,651	128,928	72,698	72,697
<b>5 UNEMPLOYMENT COMPENSATION INSURANCE</b>	12,157	12,269	12,392	13,466	13,466
<b>6 TEXAS PUBLIC EDUCATION GRANTS</b>	2,456,547	2,348,806	2,400,836	2,448,853	2,448,853
<b>7 ORGANIZED ACTIVITIES</b>	302,778	208,325	214,575	221,012	221,012
<b>TOTAL, GOAL</b> <b>1</b>	<b>\$47,583,334</b>	<b>\$58,176,652</b>	<b>\$48,691,128</b>	<b>\$6,280,560</b>	<b>\$6,280,559</b>
<b>2</b> Provide Infrastructure Support					
<b>1</b> <i>Provide Operation and Maintenance of E&amp;G Space</i>					
<b>1 E&amp;G SPACE SUPPORT</b> (1)	463,414	1,076,330	468,048	0	0
<b>2 TUITION REVENUE BOND RETIREMENT</b>	12,155,579	10,793,406	10,792,006	10,736,876	10,730,764

(1) - Formula funded strategies are not requested in 2020-21 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

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Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

Goal / Objective / STRATEGY	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
<b>TOTAL, GOAL 2</b>	<b>\$12,618,993</b>	<b>\$11,869,736</b>	<b>\$11,260,054</b>	<b>\$10,736,876</b>	<b>\$10,730,764</b>
<b>3 Provide Non-formula Support</b>					
<b>1 INSTRUCTIONAL SUPPORT</b>					
1 TARLETON OUTREACH	33,569	16,245	16,245	16,245	16,245
2 MULTI-INSTITUTION TEACHING CENTER	1,403,380	992,378	992,377	992,378	992,377
<b>2 Research</b>					
1 ENVIRONMENTAL RESEARCH	772,966	494,928	494,928	494,928	494,928
2 AG & ENVIRONMENTAL SCIENCES CENTER	168,498	79,953	79,953	79,953	79,953
<b>3 Public Service</b>					
1 SMALL BUSINESS DEVELOPMENT	121,000	78,999	78,998	78,999	78,998
<b>4 INSTITUTIONAL SUPPORT</b>					
1 INSTITUTIONAL ENHANCEMENT	204,059	188,238	300,000	1,909,698	1,909,698
<b>5 Exceptional Item Request</b>					

2.A. Summary of Base Request by Strategy

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

Goal / Objective / STRATEGY	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
<b>1 EXCEPTIONAL ITEM REQUEST</b>	0	0	0	0	0
<b>TOTAL, GOAL 3</b>	<b>\$2,703,472</b>	<b>\$1,850,741</b>	<b>\$1,962,501</b>	<b>\$3,572,201</b>	<b>\$3,572,199</b>
<b>6 Research Funds</b>					
<b>3 Comprehensive Research Fund</b>					
<b>1 COMPREHENSIVE RESEARCH FUND</b>	544,517	464,093	464,093	0	0
<b>TOTAL, GOAL 6</b>	<b>\$544,517</b>	<b>\$464,093</b>	<b>\$464,093</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, AGENCY STRATEGY REQUEST</b>	<b>\$63,450,316</b>	<b>\$72,361,222</b>	<b>\$62,377,776</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>
<b>TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*</b>				<b>\$0</b>	<b>\$0</b>
<b>GRAND TOTAL, AGENCY REQUEST</b>	<b>\$63,450,316</b>	<b>\$72,361,222</b>	<b>\$62,377,776</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>

2.A. Summary of Base Request by Strategy

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

Goal / Objective / STRATEGY	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
<u>METHOD OF FINANCING:</u>					
<b>General Revenue Funds:</b>					
1 General Revenue Fund	45,254,906	45,955,374	46,030,599	14,395,241	14,389,126
<b>SUBTOTAL</b>	<b>\$45,254,906</b>	<b>\$45,955,374</b>	<b>\$46,030,599</b>	<b>\$14,395,241</b>	<b>\$14,389,126</b>
<b>General Revenue Dedicated Funds:</b>					
704 Est Bd Authorized Tuition Inc	1,254,568	1,394,328	1,330,971	0	0
770 Est. Other Educational & General	16,940,787	15,011,495	15,016,181	6,194,396	6,194,396
<b>SUBTOTAL</b>	<b>\$18,195,355</b>	<b>\$16,405,823</b>	<b>\$16,347,152</b>	<b>\$6,194,396</b>	<b>\$6,194,396</b>
<b>Other Funds:</b>					
802 Lic Plate Trust Fund No. 0802, est	55	25	25	0	0
8000 Disaster/Deficiency/Emergency Grant	0	10,000,000	0	0	0
<b>SUBTOTAL</b>	<b>\$55</b>	<b>\$10,000,025</b>	<b>\$25</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCING</b>	<b>\$63,450,316</b>	<b>\$72,361,222</b>	<b>\$62,377,776</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>

\*Rider appropriations for the historical years are included in the strategy amounts.

**2.B. Summary of Base Request by Method of Finance**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

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Agency code: **713** Agency name: **Tarleton State University**

METHOD OF FINANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
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**GENERAL REVENUE**

**1** General Revenue Fund

*REGULAR APPROPRIATIONS*

Regular Appropriations from MOF Table (2016-17 GAA)

\$39,150,293	\$0	\$0	\$0	\$0
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Regular Appropriations from MOF Table (2018-19 GAA)

\$0	\$45,955,374	\$46,030,599	\$14,395,241	\$14,389,126
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*TRANSFERS*

Art. III, Special Provisions, Section 64, Contingency for HB 100 (2016-17 GAA)

\$7,239,558	\$0	\$0	\$0	\$0
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*SUPPLEMENTAL, SPECIAL OR EMERGENCY APPROPRIATIONS*

Governor's Veto (2016-17 GAA)

\$(1,000,000)	\$0	\$0	\$0	\$0
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*LAPSED APPROPRIATIONS*

Savings due to Hiring Freeze

\$(134,945)	\$0	\$0	\$0	\$0
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**2.B. Summary of Base Request by Method of Finance**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

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Agency code:	<b>713</b>	Agency name:	<b>Tarleton State University</b>			
<b>METHOD OF FINANCING</b>		<b>Exp 2017</b>	<b>Est 2018</b>	<b>Bud 2019</b>	<b>Req 2020</b>	<b>Req 2021</b>
<b><u>GENERAL REVENUE</u></b>						
<b>TOTAL,</b>	<b>General Revenue Fund</b>	<b>\$45,254,906</b>	<b>\$45,955,374</b>	<b>\$46,030,599</b>	<b>\$14,395,241</b>	<b>\$14,389,126</b>
<b>TOTAL, ALL</b>	<b>GENERAL REVENUE</b>	<b>\$45,254,906</b>	<b>\$45,955,374</b>	<b>\$46,030,599</b>	<b>\$14,395,241</b>	<b>\$14,389,126</b>
<b><u>GENERAL REVENUE FUND - DEDICATED</u></b>						
<b>704</b>	<b>GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704</b>					
	<i>REGULAR APPROPRIATIONS</i>					
	Regular Appropriations from MOF Table (2016-17 GAA)	\$1,106,200	\$0	\$0	\$0	\$0
	Regular Appropriations from MOF Table (2018-19 GAA)	\$0	\$1,241,704	\$1,241,704	\$0	\$0
	<i>BASE ADJUSTMENT</i>					
	Revised Receipts	\$148,368	\$152,624	\$89,267	\$0	\$0
<b>TOTAL,</b>	<b>GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704</b>	<b>\$1,254,568</b>	<b>\$1,394,328</b>	<b>\$1,330,971</b>	<b>\$0</b>	<b>\$0</b>

**770** GR Dedicated - Estimated Other Educational and General Income Account No. 770  
*REGULAR APPROPRIATIONS*

2.B. Summary of Base Request by Method of Finance  
86th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

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Agency code: 713		Agency name: Tarleton State University				
METHOD OF FINANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021	
<b><u>GENERAL REVENUE FUND - DEDICATED</u></b>						
Regular Appropriations from MOF Table (2016-17 GAA)	\$14,260,821	\$0	\$0	\$0	\$0	
Regular Appropriations from MOF Table (2018-19 GAA)	\$0	\$14,036,394	\$14,073,594	\$6,194,396	\$6,194,396	
<i>BASE ADJUSTMENT</i>						
Revised Receipts	\$741,643	\$316,947	\$882,362	\$0	\$0	
Adjust to expended	\$1,938,323	\$658,154	\$60,225	\$0	\$0	
<b>TOTAL, GR Dedicated - Estimated Other Educational and General Income Account No. 770</b>	<b>\$16,940,787</b>	<b>\$15,011,495</b>	<b>\$15,016,181</b>	<b>\$6,194,396</b>	<b>\$6,194,396</b>	
<b>TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 &amp; 770</b>	<b>\$18,195,355</b>	<b>\$16,405,823</b>	<b>\$16,347,152</b>	<b>\$6,194,396</b>	<b>\$6,194,396</b>	
<b>TOTAL, ALL GENERAL REVENUE FUND - DEDICATED</b>	<b>\$18,195,355</b>	<b>\$16,405,823</b>	<b>\$16,347,152</b>	<b>\$6,194,396</b>	<b>\$6,194,396</b>	

**2.B. Summary of Base Request by Method of Finance**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

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Agency code: <b>713</b>		Agency name: <b>Tarleton State University</b>				
<b>METHOD OF FINANCING</b>		<b>Exp 2017</b>	<b>Est 2018</b>	<b>Bud 2019</b>	<b>Req 2020</b>	<b>Req 2021</b>
<b>TOTAL,</b>	<b>GR &amp; GR-DEDICATED FUNDS</b>	<b>\$63,450,261</b>	<b>\$62,361,197</b>	<b>\$62,377,751</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>
<b><u>OTHER FUNDS</u></b>						
<b><u>802</u> License Plate Trust Fund Account No. 0802</b>						
<i>REGULAR APPROPRIATIONS</i>						
	Regular Appropriations from MOF Table (2016-17 GAA)	\$0	\$0	\$0	\$0	\$0
	Regular Appropriations from MOF Table (2018-19 GAA)	\$0	\$25	\$25	\$0	\$0
<i>RIDER APPROPRIATION</i>						
	Art III, Special Provisions for Higher Education, Sec 60, Texas Collegiate License Plate Scholarship	\$55	\$0	\$0	\$0	\$0
<b>TOTAL,</b>	<b>License Plate Trust Fund Account No. 0802</b>	<b>\$55</b>	<b>\$25</b>	<b>\$25</b>	<b>\$0</b>	<b>\$0</b>
<b><u>8000</u> Governor's Disaster/Deficiency/Emergency Grant</b>						
<i>GOVERNOR'S EMERGENCY/DEFICIENCY GRANT</i>						
	Art 1, Trusteed Programs within the Office of the Governor, Rider 2, Disaster and Deficiency Grants	\$0	\$10,000,000	\$0	\$0	\$0



**2.B. Summary of Base Request by Method of Finance**  
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Agency code: <b>713</b>		Agency name: <b>Tarleton State University</b>				
<b>METHOD OF FINANCING</b>		<b>Exp 2017</b>	<b>Est 2018</b>	<b>Bud 2019</b>	<b>Req 2020</b>	<b>Req 2021</b>
<b><u>OTHER FUNDS</u></b>						
<b>TOTAL,</b>	<b>Governor's Disaster/Deficiency/Emergency Grant</b>	<b>\$0</b>	<b>\$10,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, ALL</b>	<b>OTHER FUNDS</b>	<b>\$55</b>	<b>\$10,000,025</b>	<b>\$25</b>	<b>\$0</b>	<b>\$0</b>
<b>GRAND TOTAL</b>		<b>\$63,450,316</b>	<b>\$72,361,222</b>	<b>\$62,377,776</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>
<b>FULL-TIME-EQUIVALENT POSITIONS</b>						
<b>REGULAR APPROPRIATIONS</b>						
	Regular Appropriations from MOF Table (2016-17 GAA)	564.8	0.0	0.0	0.0	0.0
	Regular Appropriations from MOF Table (2018-19 GAA)	0.0	587.6	618.2	618.2	618.2
<b>RIDER APPROPRIATION</b>						
	Art IX, Sec 6.10(a) (2), Board or Administrator FTE Adjustment (2016-2017 GAA)	34.0	0.0	0.0	0.0	0.0
<b>LAPSED APPROPRIATIONS</b>						
	Savings Due to Hiring Freeze	(3.0)	0.0	0.0	0.0	0.0
<b>TOTAL, ADJUSTED FTES</b>		<b>595.8</b>	<b>587.6</b>	<b>618.2</b>	<b>618.2</b>	<b>618.2</b>

**2.B. Summary of Base Request by Method of Finance**  
86th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

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Agency code: **713**

Agency name: **Tarleton State University**

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**METHOD OF FINANCING**

**Exp 2017**

**Est 2018**

**Bud 2019**

**Req 2020**

**Req 2021**

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**NUMBER OF 100% FEDERALLY FUNDED  
FTEs**

2.C. Summary of Base Request by Object of Expense

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713 Tarleton State University

OBJECT OF EXPENSE	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
1001 SALARIES AND WAGES	\$15,830,950	\$16,215,711	\$16,361,269	\$981,533	\$981,530
1002 OTHER PERSONNEL COSTS	\$1,209,361	\$498,246	\$502,749	\$20,391	\$20,391
1005 FACULTY SALARIES	\$26,844,694	\$27,264,680	\$27,531,704	\$562,225	\$562,225
1010 PROFESSIONAL SALARIES	\$111,981	\$70,635	\$71,309	\$3,145	\$3,145
2001 PROFESSIONAL FEES AND SERVICES	\$26,895	\$1,080	\$1,112	\$1,145	\$1,145
2002 FUELS AND LUBRICANTS	\$6,312	\$6,072	\$6,254	\$6,441	\$6,441
2003 CONSUMABLE SUPPLIES	\$28,681	\$23,004	\$22,688	\$22,819	\$22,819
2004 UTILITIES	\$308,398	\$916,312	\$309,413	\$3,188	\$3,188
2005 TRAVEL	\$20,054	\$17,622	\$17,624	\$17,629	\$17,631
2006 RENT - BUILDING	\$21,234	\$19,272	\$19,097	\$19,097	\$19,097
2007 RENT - MACHINE AND OTHER	\$28,685	\$29,433	\$29,608	\$29,989	\$29,989
2008 DEBT SERVICE	\$12,155,579	\$10,793,406	\$10,792,006	\$10,736,876	\$10,730,764
2009 OTHER OPERATING EXPENSE	\$4,341,618	\$4,057,653	\$4,222,702	\$5,701,799	\$5,701,797
3001 CLIENT SERVICES	\$14,167	\$55,371	\$55,903	\$0	\$0
4000 GRANTS	\$2,456,547	\$2,348,806	\$2,400,836	\$2,448,853	\$2,448,853
5000 CAPITAL EXPENDITURES	\$45,160	\$10,043,919	\$33,502	\$34,507	\$34,507
<b>OOE Total (Excluding Riders)</b>	<b>\$63,450,316</b>	<b>\$72,361,222</b>	<b>\$62,377,776</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>
<b>OOE Total (Riders)</b>					
<b>Grand Total</b>	<b>\$63,450,316</b>	<b>\$72,361,222</b>	<b>\$62,377,776</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>

**2.D. Summary of Base Request Objective Outcomes**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

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**713 Tarleton State University**

Goal/ Objective / Outcome	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
1 Provide Instructional and Operations Support					
1 Provide Instructional and Operations Support					
<b>KEY</b> 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs	43.50%	43.50%	44.00%	45.00%	45.00%
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs	48.84%	49.00%	49.50%	50.50%	50.50%
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs	42.41%	42.50%	43.00%	44.00%	44.00%
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs	37.66%	38.00%	38.50%	39.50%	39.50%
5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs	43.64%	44.00%	45.00%	46.00%	46.00%
<b>KEY</b> 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs	30.45%	30.50%	31.00%	32.00%	32.00%
7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs	33.85%	34.00%	34.50%	35.00%	35.00%
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs	24.36%	25.00%	26.00%	27.00%	27.00%
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	14.49%	15.00%	16.00%	17.00%	17.00%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	25.81%	26.00%	27.00%	28.00%	28.00%
<b>KEY</b> 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	67.40%	69.00%	70.00%	71.00%	72.00%
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	68.41%	70.00%	71.00%	72.00%	73.00%

**2.D. Summary of Base Request Objective Outcomes**  
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 Automated Budget and Evaluation system of Texas (ABEST)

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**713 Tarleton State University**

<i>Goal/ Objective / Outcome</i>	<b>Exp 2017</b>	<b>Est 2018</b>	<b>Bud 2019</b>	<b>BL 2020</b>	<b>BL 2021</b>
<b>13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr</b>	66.98%	68.00%	69.00%	70.50%	71.50%
<b>14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr</b>	61.76%	62.00%	63.00%	64.50%	65.50%
<b>15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr</b>	67.11%	69.00%	70.00%	71.00%	72.00%
<b>16 Percent of Semester Credit Hours Completed</b>	96.57%	97.00%	97.00%	98.00%	98.00%
<b>KEY 17 Certification Rate of Teacher Education Graduates</b>	91.80%	92.00%	92.50%	93.00%	93.00%
<b>18 Percentage of Underprepared Students Satisfy TSI Obligation in Math</b>	67.81%	70.00%	72.00%	75.00%	78.00%
<b>19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing</b>	89.44%	91.00%	92.00%	95.00%	95.00%
<b>20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading</b>	90.00%	91.00%	92.00%	95.00%	95.00%
<b>KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates</b>	41.20%	42.00%	43.00%	44.00%	44.00%
<b>KEY 22 Percent of Transfer Students Who Graduate within 4 Years</b>	72.03%	73.00%	74.00%	75.00%	75.00%
<b>KEY 23 Percent of Transfer Students Who Graduate within 2 Years</b>	54.17%	54.50%	55.00%	56.00%	56.00%
<b>KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track</b>	36.94%	37.00%	37.00%	38.00%	38.00%
<b>KEY 25 State Licensure Pass Rate of Nursing Graduates</b>	94.00%	94.00%	94.00%	94.00%	94.00%

**2.D. Summary of Base Request Objective Outcomes**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

10/19/2018 9:38:30AM

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**713 Tarleton State University**

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<i>Goal/ Objective / Outcome</i>		<b>Exp 2017</b>	<b>Est 2018</b>	<b>Bud 2019</b>	<b>BL 2020</b>	<b>BL 2021</b>
<b>KEY</b>	<b>26 Dollar Value of External or Sponsored Research Funds (in Millions)</b>	6.11	6.50	7.00	8.00	8.00
	<b>27 External Research Funds As Percentage Appropriated for Research</b>	1,144.70%	1,150.00%	1,150.00%	1,150.00%	1,150.00%

**2.E. Summary of Exceptional Items Request**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/19/2018  
 TIME : 9:38:30AM

Agency code: 713

Agency name: Tarleton State University

Priority	Item	2020			2021			Biennium	
		GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1	Init. For Child Develop. & Literacy	\$1,500,000	\$1,500,000	15.0	\$1,500,000	\$1,500,000	15.0	\$3,000,000	\$3,000,000
2	Tarleton Analytics Initiative	\$875,000	\$875,000	10.0	\$875,000	\$875,000	10.0	\$1,750,000	\$1,750,000
3	Agri. & Natural Res. Bldg	\$6,277,289	\$6,277,289		\$6,277,289	\$6,277,289		\$12,554,578	\$12,554,578
4	Tarleton St. Univ Fort Worth Bldg 2	\$6,102,919	\$6,102,919		\$6,102,919	\$6,102,919		\$12,205,838	\$12,205,838
<b>Total, Exceptional Items Request</b>		<b>\$14,755,208</b>	<b>\$14,755,208</b>	<b>25.0</b>	<b>\$14,755,208</b>	<b>\$14,755,208</b>	<b>25.0</b>	<b>\$29,510,416</b>	<b>\$29,510,416</b>

**Method of Financing**

General Revenue	\$14,755,208	\$14,755,208		\$14,755,208	\$14,755,208		\$29,510,416	\$29,510,416
General Revenue - Dedicated								
Federal Funds								
Other Funds								
	<b>\$14,755,208</b>	<b>\$14,755,208</b>		<b>\$14,755,208</b>	<b>\$14,755,208</b>		<b>\$29,510,416</b>	<b>\$29,510,416</b>

**Full Time Equivalent Positions**

**25.0**

**25.0**

**Number of 100% Federally Funded FTEs**

**2.F. Summary of Total Request by Strategy**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/19/2018  
 TIME : 9:38:30AM

Agency code: 713 Agency name: Tarleton State University

<b>Goal/Objective/STRATEGY</b>	<b>Base 2020</b>	<b>Base 2021</b>	<b>Exceptional 2020</b>	<b>Exceptional 2021</b>	<b>Total Request 2020</b>	<b>Total Request 2021</b>
<b>1 Provide Instructional and Operations Support</b>						
<i>1 Provide Instructional and Operations Support</i>						
1 OPERATIONS SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
3 STAFF GROUP INSURANCE PREMIUMS	3,524,531	3,524,531	0	0	3,524,531	3,524,531
4 WORKERS' COMPENSATION INSURANCE	72,698	72,697	0	0	72,698	72,697
5 UNEMPLOYMENT COMPENSATION INSURANCE	13,466	13,466	0	0	13,466	13,466
6 TEXAS PUBLIC EDUCATION GRANTS	2,448,853	2,448,853	0	0	2,448,853	2,448,853
7 ORGANIZED ACTIVITIES	221,012	221,012	0	0	221,012	221,012
<b>TOTAL, GOAL 1</b>	<b>\$6,280,560</b>	<b>\$6,280,559</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,280,560</b>	<b>\$6,280,559</b>
<b>2 Provide Infrastructure Support</b>						
<i>1 Provide Operation and Maintenance of E&amp;G Space</i>						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	10,736,876	10,730,764	12,380,208	12,380,208	23,117,084	23,110,972
<b>TOTAL, GOAL 2</b>	<b>\$10,736,876</b>	<b>\$10,730,764</b>	<b>\$12,380,208</b>	<b>\$12,380,208</b>	<b>\$23,117,084</b>	<b>\$23,110,972</b>



**2.F. Summary of Total Request by Strategy**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/19/2018  
 TIME : 9:38:30AM

Agency code: 713 Agency name: Tarleton State University

<b>Goal/Objective/STRATEGY</b>	<b>Base 2020</b>	<b>Base 2021</b>	<b>Exceptional 2020</b>	<b>Exceptional 2021</b>	<b>Total Request 2020</b>	<b>Total Request 2021</b>
<b>3 Provide Non-formula Support</b>						
<i>1 INSTRUCTIONAL SUPPORT</i>						
1 TARLETON OUTREACH	\$16,245	\$16,245	\$0	\$0	\$16,245	\$16,245
2 MULTI-INSTITUTION TEACHING CENTER	992,378	992,377	0	0	992,378	992,377
<i>2 Research</i>						
1 ENVIRONMENTAL RESEARCH	494,928	494,928	0	0	494,928	494,928
2 AG & ENVIRONMENTAL SCIENCES CENTER	79,953	79,953	0	0	79,953	79,953
<i>3 Public Service</i>						
1 SMALL BUSINESS DEVELOPMENT	78,999	78,998	0	0	78,999	78,998
<i>4 INSTITUTIONAL SUPPORT</i>						
1 INSTITUTIONAL ENHANCEMENT	1,909,698	1,909,698	0	0	1,909,698	1,909,698
<i>5 Exceptional Item Request</i>						
1 EXCEPTIONAL ITEM REQUEST	0	0	2,375,000	2,375,000	2,375,000	2,375,000
<b>TOTAL, GOAL 3</b>	<b>\$3,572,201</b>	<b>\$3,572,199</b>	<b>\$2,375,000</b>	<b>\$2,375,000</b>	<b>\$5,947,201</b>	<b>\$5,947,199</b>

**2.F. Summary of Total Request by Strategy**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/19/2018  
 TIME : 9:38:30AM

Agency code: 713 Agency name: Tarleton State University

<b>Goal/Objective/STRATEGY</b>	<b>Base 2020</b>	<b>Base 2021</b>	<b>Exceptional 2020</b>	<b>Exceptional 2021</b>	<b>Total Request 2020</b>	<b>Total Request 2021</b>
<b>6</b> Research Funds						
<b>3</b> <i>Comprehensive Research Fund</i>						
<b>1</b> COMPREHENSIVE RESEARCH FUND	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL, GOAL 6</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, AGENCY STRATEGY REQUEST</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>	<b>\$14,755,208</b>	<b>\$14,755,208</b>	<b>\$35,344,845</b>	<b>\$35,338,730</b>
<b>TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST</b>						
<b>GRAND TOTAL, AGENCY REQUEST</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>	<b>\$14,755,208</b>	<b>\$14,755,208</b>	<b>\$35,344,845</b>	<b>\$35,338,730</b>

**2.F. Summary of Total Request by Strategy**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/19/2018  
 TIME : 9:38:30AM

Agency code: 713 Agency name: Tarleton State University

<b>Goal/Objective/STRATEGY</b>	<b>Base 2020</b>	<b>Base 2021</b>	<b>Exceptional 2020</b>	<b>Exceptional 2021</b>	<b>Total Request 2020</b>	<b>Total Request 2021</b>
<b>General Revenue Funds:</b>						
1 General Revenue Fund	\$14,395,241	\$14,389,126	\$14,755,208	\$14,755,208	\$29,150,449	\$29,144,334
	<b>\$14,395,241</b>	<b>\$14,389,126</b>	<b>\$14,755,208</b>	<b>\$14,755,208</b>	<b>\$29,150,449</b>	<b>\$29,144,334</b>
<b>General Revenue Dedicated Funds:</b>						
704 Est Bd Authorized Tuition Inc	0	0	0	0	0	0
770 Est. Other Educational & General	6,194,396	6,194,396	0	0	6,194,396	6,194,396
	<b>\$6,194,396</b>	<b>\$6,194,396</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,194,396</b>	<b>\$6,194,396</b>
<b>Other Funds:</b>						
802 Lic Plate Trust Fund No. 0802, est	0	0	0	0	0	0
8000 Disaster/Deficiency/Emergency Grant	0	0	0	0	0	0
	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCING</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>	<b>\$14,755,208</b>	<b>\$14,755,208</b>	<b>\$35,344,845</b>	<b>\$35,338,730</b>
<b>FULL TIME EQUIVALENT POSITIONS</b>	<b>618.2</b>	<b>618.2</b>	<b>25.0</b>	<b>25.0</b>	<b>643.2</b>	<b>643.2</b>

**2.G. Summary of Total Request Objective Outcomes**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/19/2018  
 Time: 9:38:31AM

Agency code: 713 Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2020	BL 2021	Excp 2020	Excp 2021	Total Request 2020	Total Request 2021
1 Provide Instructional and Operations Support						
1 <i>Provide Instructional and Operations Support</i>						
<b>KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs</b>						
	45.00%	45.00%			45.00%	45.00%
<b>2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs</b>						
	50.50%	50.50%			50.50%	50.50%
<b>3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs</b>						
	44.00%	44.00%			44.00%	44.00%
<b>4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs</b>						
	39.50%	39.50%			39.50%	39.50%
<b>5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs</b>						
	46.00%	46.00%			46.00%	46.00%
<b>KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs</b>						
	32.00%	32.00%			32.00%	32.00%
<b>7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs</b>						
	35.00%	35.00%			35.00%	35.00%
<b>8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs</b>						
	27.00%	27.00%			27.00%	27.00%

**2.G. Summary of Total Request Objective Outcomes**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/19/2018  
 Time: 9:38:31AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2020	BL 2021	Excp 2020	Excp 2021	Total Request 2020	Total Request 2021
<b>9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs</b>	17.00%	17.00%			17.00%	17.00%
<b>10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs</b>	28.00%	28.00%			28.00%	28.00%
<b>KEY 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr</b>	71.00%	72.00%			71.00%	72.00%
<b>12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr</b>	72.00%	73.00%			72.00%	73.00%
<b>13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr</b>	70.50%	71.50%			70.50%	71.50%
<b>14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr</b>	64.50%	65.50%			64.50%	65.50%
<b>15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr</b>	71.00%	72.00%			71.00%	72.00%
<b>16 Percent of Semester Credit Hours Completed</b>	98.00%	98.00%			98.00%	98.00%
<b>KEY 17 Certification Rate of Teacher Education Graduates</b>	93.00%	93.00%			93.00%	93.00%

**2.G. Summary of Total Request Objective Outcomes**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/19/2018  
 Time: 9:38:31AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2020	BL 2021	Excp 2020	Excp 2021	Total Request 2020	Total Request 2021
<b>18 Percentage of Underprepared Students Satisfy TSI Obligation in Math</b>	75.00%	78.00%			75.00%	78.00%
<b>19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing</b>	95.00%	95.00%			95.00%	95.00%
<b>20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading</b>	95.00%	95.00%			95.00%	95.00%
<b>KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates</b>	44.00%	44.00%			44.00%	44.00%
<b>KEY 22 Percent of Transfer Students Who Graduate within 4 Years</b>	75.00%	75.00%			75.00%	75.00%
<b>KEY 23 Percent of Transfer Students Who Graduate within 2 Years</b>	56.00%	56.00%			56.00%	56.00%
<b>KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track</b>	38.00%	38.00%			38.00%	38.00%
<b>KEY 25 State Licensure Pass Rate of Nursing Graduates</b>	94.00%	94.00%			94.00%	94.00%
<b>KEY 26 Dollar Value of External or Sponsored Research Funds (in Millions)</b>	8.00	8.00			8.00	8.00

**2.G. Summary of Total Request Objective Outcomes**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/19/2018  
 Time: 9:38:31AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	<b>BL 2020</b>	<b>BL 2021</b>	<b>Excp 2020</b>	<b>Excp 2021</b>	<b>Total Request 2020</b>	<b>Total Request 2021</b>
<b>27 External Research Funds As Percentage Appropriated for Research</b>	1,150.00%	1,150.00%			1,150.00%	1,150.00%

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020 <sup>(1)</sup>	BL 2021 <sup>(1)</sup>
<b>Output Measures:</b>						
1	Number of Undergraduate Degrees Awarded	2,507.00	2,607.00	2,711.00	2,819.00	2,931.00
2	Number of Minority Graduates	736.00	780.00	827.00	877.00	930.00
3	Number of Underprepared Students Who Satisfy TSI Obligation in Math	257.00	270.00	283.00	296.00	310.00
4	Number of Underprepared Students Who Satisfy TSI Obligation in Writing	161.00	172.00	183.00	194.00	206.00
5	Number of Underprepared Students Who Satisfy TSI Obligation in Reading	189.00	202.00	215.00	228.00	242.00
6	Number of Two-Year College Transfers Who Graduate	1,102.00	1,146.00	1,192.00	1,240.00	1,290.00
<b>Efficiency Measures:</b>						
KEY 1	Administrative Cost As a Percent of Operating Budget	8.49%	8.50%	8.75%	8.75%	8.75%
KEY 2	Avg Cost of Resident Undergraduate Tuition and Fees for 15 SCH	3,860.00	4,581.00	4,750.00	4,883.00	4,883.00
<b>Explanatory/Input Measures:</b>						
1	Student/Faculty Ratio	18.90	19.00	19.50	20.00	21.00
2	Number of Minority Students Enrolled	3,646.00	3,792.00	4,107.00	4,448.00	4,817.00
3	Number of Community College Transfers Enrolled	3,836.00	3,913.00	4,075.00	4,244.00	4,421.00
4	Number of Semester Credit Hours Completed	154,369.00	157,456.00	163,990.00	170,796.00	177,884.00

(1) - Formula funded strategies are not requested in 2020-21 because amounts are not determined by institutions.



**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020 <sup>(1)</sup>	BL 2021 <sup>(1)</sup>
5	Number of Semester Credit Hours	148,377.00	151,345.00	157,626.00	164,325.00	171,145.00
6	Number of Students Enrolled as of the Twelfth Class Day	13,019.00	13,280.00	13,831.00	14,405.00	15,003.00
KEY 7	Average Student Loan Debt	24,695.00	24,000.00	23,500.00	23,000.00	22,500.00
KEY 8	Percent of Students with Student Loan Debt	74.00 %	72.00 %	70.00 %	68.00 %	66.00 %
KEY 9	Average Financial Aid Award Per Full-Time Student	13,352.00	13,500.00	14,000.00	14,500.00	15,000.00
KEY 10	Percent of Full-Time Students Receiving Financial Aid	81.66 %	82.00 %	82.00 %	82.50 %	82.50 %
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$13,767,429	\$14,686,698	\$14,833,565	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$1,149,654	\$473,779	\$478,517	\$0	\$0
1005	FACULTY SALARIES	\$26,014,006	\$26,656,516	\$26,923,081	\$0	\$0
1010	PROFESSIONAL SALARIES	\$44,446	\$49,921	\$50,420	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$139,247	\$136,127	\$137,488	\$0	\$0
3001	CLIENT SERVICES	\$14,145	\$55,349	\$55,903	\$0	\$0
5000	CAPITAL EXPENDITURES	\$0	\$10,000,000	\$0	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$41,128,927</b>	<b>\$52,058,390</b>	<b>\$42,478,974</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$29,418,432	\$32,010,518	\$32,352,100	\$0	\$0

(1) - Formula funded strategies are not requested in 2020-21 because amounts are not determined by institutions.

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020 <sup>(1)</sup>	BL 2021 <sup>(1)</sup>
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$29,418,432</b>	<b>\$32,010,518</b>	<b>\$32,352,100</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
704	Est Bd Authorized Tuition Inc	\$1,254,568	\$1,394,328	\$1,330,971	\$0	\$0
770	Est. Other Educational & General	\$10,455,872	\$8,653,519	\$8,795,878	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$11,710,440</b>	<b>\$10,047,847</b>	<b>\$10,126,849</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
802	Lic Plate Trust Fund No. 0802, est	\$55	\$25	\$25	\$0	\$0
8000	Disaster/Deficiency/Emergency Grant	\$0	\$10,000,000	\$0	\$0	\$0
<b>SUBTOTAL, MOF (OTHER FUNDS)</b>		<b>\$55</b>	<b>\$10,000,025</b>	<b>\$25</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$41,128,927</b>	<b>\$52,058,390</b>	<b>\$42,478,974</b>	<b>\$0</b>	<b>\$0</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>547.8</b>	<b>555.1</b>	<b>584.2</b>	<b>584.2</b>	<b>584.2</b>
<b>STRATEGY DESCRIPTION AND JUSTIFICATION:</b>						

(1) - Formula funded strategies are not requested in 2020-21 because amounts are not determined by institutions.

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020 <sup>(1)</sup>	BL 2021 <sup>(1)</sup>
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The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. the rate per weighted semester credit hour is established by the Legislature each biennium.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$94,537,364	\$0	\$(94,537,364)	\$(94,537,364)	Institutions of Higher Ed do not request formula strategies.
			<b>\$(94,537,364)</b>	<b>Total of Explanation of Biennial Change</b>

(1) - Formula funded strategies are not requested in 2020-21 because amounts are not determined by institutions.

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 3 Staff Group Insurance Premiums

Service Categories:

Service: 06      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
2009	OTHER OPERATING EXPENSE	\$3,574,957	\$3,421,211	\$3,455,423	\$3,524,531	\$3,524,531
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$3,574,957</b>	<b>\$3,421,211</b>	<b>\$3,455,423</b>	<b>\$3,524,531</b>	<b>\$3,524,531</b>
<b>Method of Financing:</b>						
770	Est. Other Educational & General	\$3,574,957	\$3,421,211	\$3,455,423	\$3,524,531	\$3,524,531
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$3,574,957</b>	<b>\$3,421,211</b>	<b>\$3,455,423</b>	<b>\$3,524,531</b>	<b>\$3,524,531</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$3,524,531</b>	<b>\$3,524,531</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$3,574,957</b>	<b>\$3,421,211</b>	<b>\$3,455,423</b>	<b>\$3,524,531</b>	<b>\$3,524,531</b>

**FULL TIME EQUIVALENT POSITIONS:**

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General Funds.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 3 Staff Group Insurance Premiums

Service Categories:

Service: 06      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2018 + Bud 2019)</u>	<u>Baseline Request (BL 2020 + BL 2021)</u>	<u>CHANGE</u>	<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$6,876,634	\$7,049,062	\$172,428	\$172,428	Increase expected due to workforce growth and possible rate increases
			<b>\$172,428</b>	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 4 Workers' Compensation Insurance

Service Categories:

Service: 06      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
2009	OTHER OPERATING EXPENSE	\$107,968	\$127,651	\$128,928	\$72,698	\$72,697
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$107,968</b>	<b>\$127,651</b>	<b>\$128,928</b>	<b>\$72,698</b>	<b>\$72,697</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$81,347	\$97,790	\$98,769	\$72,698	\$72,697
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$81,347</b>	<b>\$97,790</b>	<b>\$98,769</b>	<b>\$72,698</b>	<b>\$72,697</b>
<b>Method of Financing:</b>						
770	Est. Other Educational & General	\$26,621	\$29,861	\$30,159	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$26,621</b>	<b>\$29,861</b>	<b>\$30,159</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$72,698</b>	<b>\$72,697</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$107,968</b>	<b>\$127,651</b>	<b>\$128,928</b>	<b>\$72,698</b>	<b>\$72,697</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>						

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 4 Workers' Compensation Insurance

Service Categories:

Service: 06      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The strategy funds the Worker's Compensation payments related to Educational and General Funds.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2018 + Bud 2019)</u>	<u>Baseline Request (BL 2020 + BL 2021)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$256,579	\$145,395	\$(111,184)	\$(111,184)	Decreased FY20-21 to match LBB GR Limit.
			<b>\$(111,184)</b>	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 5 Unemployment Compensation Insurance

Service Categories:  
 Service: 06      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
1002	OTHER PERSONNEL COSTS	\$12,157	\$12,269	\$12,392	\$13,466	\$13,466
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$12,157</b>	<b>\$12,269</b>	<b>\$12,392</b>	<b>\$13,466</b>	<b>\$13,466</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$5,947	\$6,012	\$6,072	\$13,466	\$13,466
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$5,947</b>	<b>\$6,012</b>	<b>\$6,072</b>	<b>\$13,466</b>	<b>\$13,466</b>
<b>Method of Financing:</b>						
770	Est. Other Educational & General	\$6,210	\$6,257	\$6,320	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$6,210</b>	<b>\$6,257</b>	<b>\$6,320</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$13,466</b>	<b>\$13,466</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$12,157</b>	<b>\$12,269</b>	<b>\$12,392</b>	<b>\$13,466</b>	<b>\$13,466</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>						



**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:  
 STRATEGY: 5 Unemployment Compensation Insurance Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The strategy funds the Unemployment Compensation payments related to Educational and General Funds.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$24,661	\$26,932	\$2,271	\$2,271	Slight increase due to growth
			<b>\$2,271</b>	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 6 Texas Public Education Grants

Service Categories:  
 Service: 20      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
4000	GRANTS	\$2,456,547	\$2,348,806	\$2,400,836	\$2,448,853	\$2,448,853
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$2,456,547</b>	<b>\$2,348,806</b>	<b>\$2,400,836</b>	<b>\$2,448,853</b>	<b>\$2,448,853</b>
<b>Method of Financing:</b>						
770	Est. Other Educational & General	\$2,456,547	\$2,348,806	\$2,400,836	\$2,448,853	\$2,448,853
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$2,456,547</b>	<b>\$2,348,806</b>	<b>\$2,400,836</b>	<b>\$2,448,853</b>	<b>\$2,448,853</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$2,448,853</b>	<b>\$2,448,853</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$2,456,547</b>	<b>\$2,348,806</b>	<b>\$2,400,836</b>	<b>\$2,448,853</b>	<b>\$2,448,853</b>

**FULL TIME EQUIVALENT POSITIONS:**

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 6 Texas Public Education Grants

Service Categories:

Service: 20      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$4,749,642	\$4,897,706	\$148,064	\$148,064	Increase in set asides driven by increased tuition revenue due to enrollment growth.
			<b>\$148,064</b>	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 7 Organized Activities

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$92,050	\$90,956	\$91,865	\$93,703	\$93,703
1002	OTHER PERSONNEL COSTS	\$548	\$616	\$622	\$635	\$635
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$1,080	\$1,112	\$1,145	\$1,145
2002	FUELS AND LUBRICANTS	\$6,297	\$6,056	\$6,238	\$6,425	\$6,425
2003	CONSUMABLE SUPPLIES	\$6,754	\$4,239	\$4,366	\$4,497	\$4,497
2005	TRAVEL	\$93	\$105	\$106	\$109	\$109
2007	RENT - MACHINE AND OTHER	\$17,706	\$18,426	\$18,601	\$18,982	\$18,982
2009	OTHER OPERATING EXPENSE	\$134,170	\$54,321	\$58,163	\$61,009	\$61,009
5000	CAPITAL EXPENDITURES	\$45,160	\$32,526	\$33,502	\$34,507	\$34,507
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$302,778</b>	<b>\$208,325</b>	<b>\$214,575</b>	<b>\$221,012</b>	<b>\$221,012</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$57	\$0	\$0	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$57</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
770	Est. Other Educational & General	\$302,721	\$208,325	\$214,575	\$221,012	\$221,012

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 7 Organized Activities

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$302,721</b>	<b>\$208,325</b>	<b>\$214,575</b>	<b>\$221,012</b>	<b>\$221,012</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$221,012</b>	<b>\$221,012</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$302,778</b>	<b>\$208,325</b>	<b>\$214,575</b>	<b>\$221,012</b>	<b>\$221,012</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>3.0</b>	<b>2.3</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

Organized activities are connected with instructional departments primarily to provide training for students. The costs are funded by the income derived from the goods and services produced as a by-product of the activities.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 7 Organized Activities

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$422,900	\$442,024	\$19,124	\$19,124	Estimated 3% annual increase in organized activity, which is slightly more than prior year.
			<b>\$19,124</b>	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space

STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 10

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020 <sup>(1)</sup>	BL 2021 <sup>(1)</sup>
<b>Efficiency Measures:</b>						
1	Space Utilization Rate of Classrooms	33.00	32.00	34.00	34.00	34.00
2	Space Utilization Rate of Labs	21.00	21.00	24.00	24.00	24.00
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$159,414	\$161,966	\$161,008	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$807	\$1,220	\$815	\$0	\$0
2004	UTILITIES	\$303,193	\$913,124	\$306,225	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$20	\$0	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$463,414</b>	<b>\$1,076,330</b>	<b>\$468,048</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$351,543	\$741,118	\$355,058	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$351,543</b>	<b>\$741,118</b>	<b>\$355,058</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
770	Est. Other Educational & General	\$111,871	\$335,212	\$112,990	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$111,871</b>	<b>\$335,212</b>	<b>\$112,990</b>	<b>\$0</b>	<b>\$0</b>

(1) - Formula funded strategies are not requested in 2020-21 because amounts are not determined by institutions.

**713 Tarleton State University**

GOAL: 2 Provide Infrastructure Support  
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space  
 STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 10      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020 <sup>(1)</sup>	BL 2021 <sup>(1)</sup>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$463,414</b>	<b>\$1,076,330</b>	<b>\$468,048</b>	<b>\$0</b>	<b>\$0</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>3.4</b>	<b>3.2</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. The formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

(1) - Formula funded strategies are not requested in 2020-21 because amounts are not determined by institutions.



**713 Tarleton State University**

GOAL: 2 Provide Infrastructure Support  
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space  
 STRATEGY: 1 Educational and General Space Support

Service Categories:  
 Service: 10      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020 <sup>(1)</sup>	BL 2021 <sup>(1)</sup>
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**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$1,544,378	\$0	\$(1,544,378)	\$(1,544,378)	Institutions of Higher Ed do not have to request formula strategies.
			<b>\$(1,544,378)</b>	<b>Total of Explanation of Biennial Change</b>

(1) - Formula funded strategies are not requested in 2020-21 because amounts are not determined by institutions.

**713 Tarleton State University**

GOAL: 2 Provide Infrastructure Support  
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space  
 STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:  
 Service: 10      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
2008	DEBT SERVICE	\$12,155,579	\$10,793,406	\$10,792,006	\$10,736,876	\$10,730,764
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$12,155,579</b>	<b>\$10,793,406</b>	<b>\$10,792,006</b>	<b>\$10,736,876</b>	<b>\$10,730,764</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$12,155,579	\$10,793,406	\$10,792,006	\$10,736,876	\$10,730,764
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$12,155,579</b>	<b>\$10,793,406</b>	<b>\$10,792,006</b>	<b>\$10,736,876</b>	<b>\$10,730,764</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$10,736,876</b>	<b>\$10,730,764</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$12,155,579</b>	<b>\$10,793,406</b>	<b>\$10,792,006</b>	<b>\$10,736,876</b>	<b>\$10,730,764</b>

**FULL TIME EQUIVALENT POSITIONS:**

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Tuition Revenue Bond strategy provides funds for service of debt related to capital projects.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**713 Tarleton State University**

GOAL: 2 Provide Infrastructure Support  
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space  
 STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:  
 Service: 10      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$21,585,412	\$21,467,640	\$(117,772)	\$(117,772)	Decrease in TRB debt service
			<b>\$(117,772)</b>	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 1 INSTRUCTIONAL SUPPORT  
 STRATEGY: 1 Tarleton Outreach

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$29,651	\$16,154	\$16,153	\$16,151	\$16,149
2003	CONSUMABLE SUPPLIES	\$308	\$0	\$0	\$0	\$0
2005	TRAVEL	\$466	\$91	\$92	\$94	\$96
2006	RENT - BUILDING	\$174	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$2,970	\$0	\$0	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$33,569</b>	<b>\$16,245</b>	<b>\$16,245</b>	<b>\$16,245</b>	<b>\$16,245</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$33,569	\$16,245	\$16,245	\$16,245	\$16,245
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$33,569</b>	<b>\$16,245</b>	<b>\$16,245</b>	<b>\$16,245</b>	<b>\$16,245</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$16,245</b>	<b>\$16,245</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$33,569</b>	<b>\$16,245</b>	<b>\$16,245</b>	<b>\$16,245</b>	<b>\$16,245</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>0.5</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 1 INSTRUCTIONAL SUPPORT Service Categories:  
 STRATEGY: 1 Tarleton Outreach Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The mission of the outreach initiatives in Waco and Fort Worth are to focus on the following: (1) expand citizens’ access to affordable higher education in underserved and growing regions of Texas; (2) provide affordable pathways for Bachelor’s completion programs and graduate programs; and (3) position Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board’s 60X30TX initiative.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.

**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$32,490	\$32,490	\$0	\$0	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 1 INSTRUCTIONAL SUPPORT  
 STRATEGY: 2 Multi-Institution Teaching Center

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$486,861	\$349,047	\$349,047	\$349,047	\$349,047
1002	OTHER PERSONNEL COSTS	\$27,728	\$4,459	\$4,459	\$4,459	\$4,459
1005	FACULTY SALARIES	\$753,460	\$554,544	\$554,544	\$554,544	\$554,544
2003	CONSUMABLE SUPPLIES	\$1,081	\$1,435	\$1,435	\$1,435	\$1,435
2004	UTILITIES	\$950	\$570	\$570	\$570	\$570
2005	TRAVEL	\$6,541	\$8,466	\$8,466	\$8,466	\$8,466
2006	RENT - BUILDING	\$31,890	\$18,172	\$18,172	\$18,172	\$18,172
2007	RENT - MACHINE AND OTHER	\$7,409	\$8,026	\$8,026	\$8,026	\$8,026
2009	OTHER OPERATING EXPENSE	\$87,460	\$47,659	\$47,658	\$47,659	\$47,658
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$1,403,380</b>	<b>\$992,378</b>	<b>\$992,377</b>	<b>\$992,378</b>	<b>\$992,377</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$1,403,380	\$992,378	\$992,377	\$992,378	\$992,377
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$1,403,380</b>	<b>\$992,378</b>	<b>\$992,377</b>	<b>\$992,378</b>	<b>\$992,377</b>

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 1 INSTRUCTIONAL SUPPORT  
 STRATEGY: 2 Multi-Institution Teaching Center

Service Categories:  
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					\$992,378	\$992,377
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		\$1,403,380	\$992,378	\$992,377	\$992,378	\$992,377
<b>FULL TIME EQUIVALENT POSITIONS:</b>		17.0	9.3	10.0	10.0	10.0

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The mission of the Midlothian Higher Education Center is to form a partnership between its active members, Tarleton State University, Navarro College, and Texas A&M University – Commerce. The partnership provides access to affordable higher education in a rapidly growing and underserved region in Texas and positions Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board’s 60X30TX initiative.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.

**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2018 + Bud 2019)</u>	<u>Baseline Request (BL 2020 + BL 2021)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$1,984,755	\$1,984,755	\$0	<b>\$0</b>	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 2 Research  
 STRATEGY: 1 Institute for Applied Environmental Research

Service Categories:  
 Service: 21      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$620,306	\$394,223	\$394,223	\$394,223	\$394,223
1002	OTHER PERSONNEL COSTS	\$4,454	\$961	\$961	\$961	\$961
2001	PROFESSIONAL FEES AND SERVICES	\$26,895	\$0	\$0	\$0	\$0
2002	FUELS AND LUBRICANTS	\$15	\$16	\$16	\$16	\$16
2003	CONSUMABLE SUPPLIES	\$20,538	\$16,887	\$16,887	\$16,887	\$16,887
2004	UTILITIES	\$4,255	\$2,618	\$2,618	\$2,618	\$2,618
2005	TRAVEL	\$12,954	\$8,960	\$8,960	\$8,960	\$8,960
2006	RENT - BUILDING	\$(10,830)	\$925	\$925	\$925	\$925
2007	RENT - MACHINE AND OTHER	\$3,570	\$2,981	\$2,981	\$2,981	\$2,981
2009	OTHER OPERATING EXPENSE	\$90,809	\$67,357	\$67,357	\$67,357	\$67,357
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$772,966</b>	<b>\$494,928</b>	<b>\$494,928</b>	<b>\$494,928</b>	<b>\$494,928</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$766,978	\$486,624	\$494,928	\$494,928	\$494,928
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$766,978</b>	<b>\$486,624</b>	<b>\$494,928</b>	<b>\$494,928</b>	<b>\$494,928</b>

**Method of Financing:**



**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 2 Research  
 STRATEGY: 1 Institute for Applied Environmental Research

Service Categories:  
 Service: 21      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
770	Est. Other Educational & General	\$5,988	\$8,304	\$0	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$5,988</b>	<b>\$8,304</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$494,928</b>	<b>\$494,928</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$772,966</b>	<b>\$494,928</b>	<b>\$494,928</b>	<b>\$494,928</b>	<b>\$494,928</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>10.6</b>	<b>7.3</b>	<b>7.5</b>	<b>7.5</b>	<b>7.5</b>

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

In accordance with Section 87.004 of the Texas Education Code, TIAER conducts scientific research, economic inquiry, and institutional, statutory and regulatory analysis to address pressing environmental issues facing the state and nation, assists public entities in the development and implementation of policies that promote environmental quality while maintaining a viable economy. In pursuing these objectives, TIAER seeks to involve all affected interests through open research forums. These forums draw together elected officials, agency personnel, researchers, and affected interest group representatives to define key issues, focus research activities and develop proposed solutions. This approach aids the development of practical, equitable, and economically feasible solutions to environmental concerns.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 2 Research  
 STRATEGY: 1 Institute for Applied Environmental Research

Service Categories:  
 Service: 21      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$989,856	\$989,856	\$0	\$0	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 2 Research  
 STRATEGY: 2 Tarleton Agricultural and Environmental Sciences Research Center

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$117,172	\$49,410	\$49,410	\$49,410	\$49,410
1002	OTHER PERSONNEL COSTS	\$3,360	\$870	\$870	\$870	\$870
1005	FACULTY SALARIES	\$35,457	\$7,681	\$7,681	\$7,681	\$7,681
1010	PROFESSIONAL SALARIES	\$12,509	\$3,145	\$3,145	\$3,145	\$3,145
2009	OTHER OPERATING EXPENSE	\$0	\$18,847	\$18,847	\$18,847	\$18,847
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$168,498</b>	<b>\$79,953</b>	<b>\$79,953</b>	<b>\$79,953</b>	<b>\$79,953</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$168,498	\$79,953	\$79,953	\$79,953	\$79,953
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$168,498</b>	<b>\$79,953</b>	<b>\$79,953</b>	<b>\$79,953</b>	<b>\$79,953</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$79,953</b>	<b>\$79,953</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$168,498</b>	<b>\$79,953</b>	<b>\$79,953</b>	<b>\$79,953</b>	<b>\$79,953</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>3.3</b>	<b>1.1</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 2 Research Service Categories:  
 STRATEGY: 2 Tarleton Agricultural and Environmental Sciences Research Center Service: 19    Income: A.2    Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The mission of the Center is to provide an academically progressive and diverse instructional laboratory that represents the current agricultural industry and enables students to acquire understanding, knowledge, and skills necessary to establish successful careers and become responsible citizens and leaders.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.

**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2018 + Bud 2019)</u>	<u>Baseline Request (BL 2020 + BL 2021)</u>	<u>CHANGE</u>	<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$159,906	\$159,906	\$0	<b>\$0</b>	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 3 Public Service  
 STRATEGY: 1 Small Business Development Center

Service Categories:

Service: 13      Income: A.1      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$121,000	\$78,999	\$78,998	\$78,999	\$78,998
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$121,000</b>	<b>\$78,999</b>	<b>\$78,998</b>	<b>\$78,999</b>	<b>\$78,998</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$121,000	\$78,999	\$78,998	\$78,999	\$78,998
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$121,000</b>	<b>\$78,999</b>	<b>\$78,998</b>	<b>\$78,999</b>	<b>\$78,998</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$78,999</b>	<b>\$78,998</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$121,000</b>	<b>\$78,999</b>	<b>\$78,998</b>	<b>\$78,999</b>	<b>\$78,998</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>1.8</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Tarleton State University Small Business Development Center (SBDC) is an outreach program of the Northwest Texas Small Business Development Center. The SBDC provides business counseling, technical assistance, training workshops, and business plan development for a ten county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). The SBDC's mission is to stimulate economic growth through the starting and expanding of small businesses by providing consulting, training and research to entrepreneurs and community leaders.

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 3 Public Service  
 STRATEGY: 1 Small Business Development Center

Service Categories:  
 Service: 13      Income: A.1      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.

**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2018 + Bud 2019)</u>	<u>Baseline Request (BL 2020 + BL 2021)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$157,997	\$157,997	\$0	<b>\$0</b>	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 4 INSTITUTIONAL SUPPORT  
 STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$0	\$495	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$0	\$443	\$0	\$0	\$0
2006	RENT - BUILDING	\$0	\$175	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$204,037	\$175,710	\$300,000	\$1,909,698	\$1,909,698
3001	CLIENT SERVICES	\$22	\$22	\$0	\$0	\$0
5000	CAPITAL EXPENDITURES	\$0	\$11,393	\$0	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$204,059</b>	<b>\$188,238</b>	<b>\$300,000</b>	<b>\$1,909,698</b>	<b>\$1,909,698</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$204,059	\$188,238	\$300,000	\$1,909,698	\$1,909,698
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$204,059</b>	<b>\$188,238</b>	<b>\$300,000</b>	<b>\$1,909,698</b>	<b>\$1,909,698</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$1,909,698</b>	<b>\$1,909,698</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$204,059</b>	<b>\$188,238</b>	<b>\$300,000</b>	<b>\$1,909,698</b>	<b>\$1,909,698</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>						

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 4 INSTITUTIONAL SUPPORT  
 STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The mission of this strategy is to supplement institutional base funding for core academic operations, expanded access through new academic degree and certificate programs, and improve responsiveness to 2-year college partnerships to grow the transfer pathway. This funding enables Tarleton to provide access in critical need STEM and health science fields.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.

**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$488,238	\$3,819,396	\$3,331,158	\$3,331,158	Institutional Enhancement is also allocated to Operations Support.
			<b>\$3,331,158</b>	<b>Total of Explanation of Biennial Change</b>



**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 5 Exceptional Item Request  
 STRATEGY: 1 Exceptional Item Request

Service Categories:

Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
1002	OTHER PERSONNEL COSTS	\$0	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$0	\$0	\$0	\$0	\$0
1010	PROFESSIONAL SALARIES	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>STRATEGY DESCRIPTION AND JUSTIFICATION:</b>						

**713 Tarleton State University**

GOAL: 3 Provide Non-formula Support  
 OBJECTIVE: 5 Exceptional Item Request  
 STRATEGY: 1 Exceptional Item Request

Service Categories:  
 Service: 19      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2018 + Bud 2019)</u>	<u>Baseline Request (BL 2020 + BL 2021)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$0	\$0	\$0	<b>\$0</b>	<b>Total of Explanation of Biennial Change</b>

**713 Tarleton State University**

GOAL: 6 Research Funds  
 OBJECTIVE: 3 Comprehensive Research Fund  
 STRATEGY: 1 Comprehensive Research Fund

Service Categories:  
 Service: 21      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$437,067	\$387,763	\$387,000	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$10,653	\$4,072	\$4,113	\$0	\$0
1005	FACULTY SALARIES	\$41,771	\$45,939	\$46,398	\$0	\$0
1010	PROFESSIONAL SALARIES	\$55,026	\$17,569	\$17,744	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$8,750	\$8,838	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$544,517</b>	<b>\$464,093</b>	<b>\$464,093</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$544,517	\$464,093	\$464,093	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$544,517</b>	<b>\$464,093</b>	<b>\$464,093</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$544,517</b>	<b>\$464,093</b>	<b>\$464,093</b>	<b>\$0</b>	<b>\$0</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>8.4</b>	<b>7.3</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>



**713 Tarleton State University**

GOAL: 6 Research Funds  
 OBJECTIVE: 3 Comprehensive Research Fund  
 STRATEGY: 1 Comprehensive Research Fund

Service Categories:  
 Service: 21      Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
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**EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$928,186	\$0	\$(928,186)	\$(928,186)	Institutions of Higher Ed do not request formula strategies.
			<b>\$(928,186)</b>	<b>Total of Explanation of Biennial Change</b>

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**SUMMARY TOTALS:**

<b>OBJECTS OF EXPENSE:</b>	<b>\$63,450,316</b>	<b>\$72,361,222</b>	<b>\$62,377,776</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>
<b>METHODS OF FINANCE (INCLUDING RIDERS):</b>				<b>\$20,589,637</b>	<b>\$20,583,522</b>
<b>METHODS OF FINANCE (EXCLUDING RIDERS):</b>	<b>\$63,450,316</b>	<b>\$72,361,222</b>	<b>\$62,377,776</b>	<b>\$20,589,637</b>	<b>\$20,583,522</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>	<b>595.8</b>	<b>587.6</b>	<b>618.2</b>	<b>618.2</b>	<b>618.2</b>

**3.A.1. PROGRAM-LEVEL REQUEST SCHEDULE**  
85th Regular Session, Agency Submission, Version 1

Agency Code: 713		Agency: Tarleton State University				Prepared By: Lori Beaty					
Date:						18-19	Requested	Requested	Biennial Total	Biennial Difference	
Goal	Goal Name	Strategy	Strategy Name	Program	Program Name	Base	2020	2021	20-21	\$	%
A	Instructions/Operations	A.1.1.	Operations Support	1	Operations Support	\$94,537,364			\$0	(\$94,537,364)	-100.0%
		A.1.2.	Staff Group Insurance Premiums	2	Staff Group Insurance Premiums	\$6,876,634	\$3,524,531	\$3,524,531	\$7,049,062	\$172,428	2.5%
		A.1.3.	Worker's Compensation Insurance	3	Worker's Compensation Insurance	\$256,579	\$72,698	\$72,697	\$145,395	(\$111,184)	-43.3%
		A.1.4.	Unemployment Compensation Insurance	4	Unemployment Compensation Insurance	\$24,661	\$13,466	\$13,466	\$26,932	\$2,271	9.2%
		A.1.5.	Texas Public Education Grants	5	Texas Public Education Grants	\$4,749,642	\$2,448,853	\$2,448,853	\$4,897,706	\$148,064	3.1%
		A.1.6.	Organized Activities	6	Organized Activities	\$422,900	\$221,012	\$221,012	\$442,024	\$19,124	4.5%
B	Infrastructure Support	B.1.1.	E&G Space Support	1	E&G Space Support	\$1,544,378			\$0	(\$1,544,378)	-100.0%
	Tuition Revenue Bond Retirement	B.1.2.	Tuition Revenue Bond Retirement	1	Tuition Revenue Bond Retirement	\$21,585,412	\$10,736,876	\$10,730,764	\$21,467,640	(\$117,772)	-0.5%
C	Non-Formula Support	C.1.1.	Tarleton Outreach	1	Tarleton Outreach	\$32,490	\$16,245	\$16,245	\$32,490	\$0	0.0%
		C.1.2.	Multi-Institution Teaching Center	1	Multi-Institution Teaching Center	\$1,984,755	\$992,378	\$992,377	\$1,984,755	\$0	0.0%
		C.1.3.	Environmental Research	1	Environmental Research	\$989,856	\$494,928	\$494,928	\$989,856	\$0	0.0%
		C.1.4.	Ag & Environmental Sciences Center	1	Ag & Environmental Sciences Center	\$159,906	\$79,953	\$79,953	\$159,906	\$0	0.0%
		C.1.5.	Small Business Development	1	Small Business Development	\$157,997	\$78,999	\$78,998	\$157,997	\$0	0.0%
		C.1.6.	Institutional Enhancement	1	Institutional Enhancement	\$488,238	\$1,909,698	\$1,909,698	\$3,819,396	\$3,331,158	682.3%
D	Comprehensive Research Fund	D.1.1.	Comprehensive Research Fund	1	Comprehensive Research Fund	\$928,186			\$0	(\$928,186)	-100.0%
E	Exceptional Item Request	E.1.1.	The Initiative for Child Development and Literacy	1	The Initiative for Child Development and Literacy		\$1,500,000	\$1,500,000	\$3,000,000	\$3,000,000	
		E.1.2.	Tarleton Analytics Initiative	1	Tarleton Analytics Initiative		\$875,000	\$875,000	\$1,750,000	\$1,750,000	

### 3.B. Rider Revisions and Additions Request

<b>Agency Code:</b> 713	<b>Agency Name:</b> Tarleton State University	<b>Prepared By:</b> Lori Beaty	<b>Date:</b> 07/06/2018	<b>Request Level:</b>
<b>Current Rider Number</b>	<b>Page Number in 2018-2019 GAA</b>	<b>Proposed Rider Language</b>		

**III-101**

**Tarleton State University License Plate Revenue.** The university is requesting a rider revision to Sec. 57 in order to remove License Plate Revenue from the 2020-2021 GAA bill pattern. The Comptroller’s Office suggests it be removed because Tarleton will not be receiving these funds in the future. This would be removed from Strategy C.4.1. Institutional Enhancement, Fund 802, License Plate Trust Fund No. 0802, Other Funds.



**4.A. Exceptional Item Request Schedule**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/19/2018  
 TIME: 9:39:14AM

Agency code: 713

Agency name: Tarleton State University

CODE	DESCRIPTION	Excp 2020	Excp 2021
	<p><b>Item Name:</b> The Initiative For Child Development and Literacy  <b>Item Priority:</b> 1  <b>IT Component:</b> No  <b>Anticipated Out-year Costs:</b> No  <b>Involve Contracts &gt; \$50,000:</b> No  <b>Includes Funding for the Following Strategy or Strategies:</b> 03-05-01 Exceptional Item Request</p>		
<b>OBJECTS OF EXPENSE:</b>			
1002	OTHER PERSONNEL COSTS	125,000	125,000
1005	FACULTY SALARIES	749,925	749,925
1010	PROFESSIONAL SALARIES	375,075	375,075
2009	OTHER OPERATING EXPENSE	250,000	250,000
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$1,500,000</b>	<b>\$1,500,000</b>
<b>METHOD OF FINANCING:</b>			
1	General Revenue Fund	1,500,000	1,500,000
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$1,500,000</b>	<b>\$1,500,000</b>
<b>FULL-TIME EQUIVALENT POSITIONS (FTE):</b>		15.00	15.00

**DESCRIPTION / JUSTIFICATION:**

Child Development and Literacy programs are among the most requested services of new and existing businesses in the DFW area. The proposed initiative addresses developmental and literacy needs for Pre-K through 5th grade students critical to educational, economic and workforce growth for North Texas. This new effort would be housed at Tarleton State University's new Fort Worth Campus, providing educational and developmental opportunities for future and current childcare professionals as well as service and partnership opportunities.

Via this one-time funding request, the initiative would provide start-up funds for the operation of a:

1. Child Development Center –
  - On-campus and classroom space to provide quality childcare for surrounding communities.
  - Child care professional education/credentialing and research in child development.
2. Pre-K Program –
  - On-campus and classroom space will provide 3- and 4-year old Pre-kindergarten programming for surrounding communities.
  - Partnerships with local ISDs will be designed to research and create best practices for Pre-K education.
3. Math and Language Literacy Program –
  - On-campus and classroom space to provide children in grades 3 through 5 ongoing literacy support in the areas of reading and mathematics.
  - Partnerships with local ISDs and the City of Fort Worth on bilingual, early literacy.

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Agency code: 713

Agency name:  
**Tarleton State University**

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CODE	DESCRIPTION	Excp 2020	Excp 2021
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**EXTERNAL/INTERNAL FACTORS:**

Tarleton's expanding presence and reputation for educator preparation are well received in the Metroplex and the university is recognized as an important partner in Fort Worth's education, workforce and economic development needs

Currently, Tarleton offers robust programs in child and family studies, elementary and early childhood certification, and English as a Second Language or Bilingual Education certification supplements. Additionally, the university currently operates a Child Development Center on its Stephenville campus.

Partnerships will be key to the success of the initiative, regional need will drive programming, and services provided to external users have the ability to generate revenue after start-up. Multiple organizations are among prospects for involvement in the initiative, and include municipalities, corporates, non-profits and public school districts.

**PCLS TRACKING KEY:**

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**4.A. Exceptional Item Request Schedule**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/19/2018  
 TIME: 9:39:14AM

Agency code: 713

Agency name: Tarleton State University

CODE	DESCRIPTION	Excp 2020	Excp 2021
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**Item Name:** Tarleton Analytics Initiative  
**Item Priority:** 2  
**IT Component:** No  
**Anticipated Out-year Costs:** No  
**Involve Contracts > \$50,000:** No  
**Includes Funding for the Following Strategy or Strategies:** 03-05-01 Exceptional Item Request

**OBJECTS OF EXPENSE:**

1002	OTHER PERSONNEL COSTS	87,500	87,500
1010	PROFESSIONAL SALARIES	641,667	641,667
2009	OTHER OPERATING EXPENSE	145,833	145,833
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$875,000</b>	<b>\$875,000</b>

**METHOD OF FINANCING:**

1	General Revenue Fund	875,000	875,000
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$875,000</b>	<b>\$875,000</b>

**FULL-TIME EQUIVALENT POSITIONS (FTE):**

	10.00	10.00
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**DESCRIPTION / JUSTIFICATION:**

Waste, fraud, and abuse are estimated to be greater than 10% in some governmental programs, and cost taxpayers billions of dollars annually. Applied data mining and data analytics research at Tarleton has been conducted to improve governmental programs by eliminating fraud, waste and abuse through the Center for Agribusiness Excellence. The current proposal is an extension of an ongoing USDA project, funded for more that \$60 million over 15 years and saving the U.S. government in excess of \$3 billion with an annualized return of \$22 per dollar invested.

The Tarleton Analytics Initiative has potential to generate substantial savings for taxpayers and enhance accountability in the State of Texas through the reduction of fraud, waste, and abuse. A one-time investment will provide for computing and personnel to conduct advanced analytics and data mining to reduce waste in programs such as, but not limited to: SNAPS (food stamps program), School Nutrition Program; United States Department of Agriculture Partnerships; Property and Casualty Insurance, etc.

The program will leverage existing supercomputing expertise, personnel, and infrastructure at the Tarleton's Center for Agribusiness Excellence to ensure rapid start-up and implementation of the program. Supporting academic programs at Tarleton include a Master of Science in Mathematics, concentration in data mining research, and experienced Research Faculty, Research Graduate Assistants, and Research Interns.

- The LBB Objective category for this item: Research.

**EXTERNAL/INTERNAL FACTORS:**

External/Internal Factors Impacting Exceptional Item Request:

- The applied research previously supported at Tarleton was used to improve governmental programs by eliminating fraud, waste, and abuse through the Center for

**4.A. Exceptional Item Request Schedule**  
86th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/19/2018  
TIME: 9:39:14AM

Agency code: 713

Agency name:  
**Tarleton State University**

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<b>CODE</b>	<b>DESCRIPTION</b>	<b>Excp 2020</b>	<b>Excp 2021</b>
	Agribusiness Excellence. • Partners - USDA		
	Results-Major Accomplishments during next 2 Years: • Reduction in third-party fraud, waste and abuse. • Savings of dollars associated with state and federal programs. • Assurance that state/federal funds allocated by agencies are directed to intended constituent groups.		
	Consequences of Not Funding: • The request links directly to strategies associated with Tarleton's strategic plan and is a natural continuum that builds on nationally recognized success, providing more than \$100 million of savings to the federal government each year. If leveraged, the State of Texas could realize a similar return on investment.		
	<b>PCLS TRACKING KEY:</b>		

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**4.A. Exceptional Item Request Schedule**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/19/2018  
 TIME: 9:39:14AM

Agency code: 713 Agency name: Tarleton State University

CODE	DESCRIPTION	Excp 2020	Excp 2021
	<b>Item Name:</b> Agricultural & Natural Resources Building <b>Item Priority:</b> 3 <b>IT Component:</b> No <b>Anticipated Out-year Costs:</b> No <b>Involve Contracts &gt; \$50,000:</b> No <b>Includes Funding for the Following Strategy or Strategies:</b> 02-01-02 Tuition Revenue Bond Retirement		

**OBJECTS OF EXPENSE:**

2008	DEBT SERVICE	6,277,289	6,277,289
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$6,277,289</b>	<b>\$6,277,289</b>

**METHOD OF FINANCING:**

1	General Revenue Fund	6,277,289	6,277,289
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$6,277,289</b>	<b>\$6,277,289</b>

**DESCRIPTION / JUSTIFICATION:**

- New construction to house College of Agri & Environ Sciences. The facility replaces 70 yr-old space developed when Tarleton was a 2-yr college, preceding modern agricultural and natural resource practices. If funded, the bldg. would provide state of the art classroom, lab and research areas to compensate for record growth and outdated facilities.
- Key Points:
  - o 160,000 GSF
  - o Identified as a near-term Academic Bldg 2 in the university's current master plan
  - o Project will allow for the demolition of 3 antiquated residential halls erected in the 1930's-1950's (75,101 sqft)
  - o No land purchases will be required
- Need:
  - o On-campus classroom and office space for agricultural sciences is inadequate
  - o The student population has increased more than 70% since 2010
  - o Faculty office space in agriculture has been exhausted
  - o Ten faculty currently housed in converted closets, lab storage or doubled up in offices
  - o Laboratories for research and teaching are small and outdated
  - o New space would house the College of Agricultural & Environmental Sciences and the Texas Institute of Applied Environmental Research
- Additional Funds - \$4.4M has been identified in the university's capital plan for remediation and demolition of Davis, Bender and Ferguson Halls

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Agency code: 713

Agency name:  
**Tarleton State University**

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CODE	DESCRIPTION	Excp 2020	Excp 2021
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**EXTERNAL/INTERNAL FACTORS:**

- Tarleton is a historical member and founding member of The Texas A&M University System that attracts students from across the state and nation who attend to study agriculture
- Tarleton consistently produces the most secondary agricultural teachers in the nation
- Tarleton's Agricultural College is larger than most land-grant colleges of agriculture across the nation
- Facility will support state-wide veterinary college efforts
- University hosts state and nation-wide events as a service to secondary agricultural education
- Agricultural Industry partners - Texas Farm Bureau, National Farm Life Insurance, Ag Workers Mutual Insurance, Texas FFA Association, Lone Star Ag Credit, Texas Association of Dairymen

**PCLS TRACKING KEY:**

Agency code: **713**

Agency name:  
**Tarleton State University**

CODE	DESCRIPTION	Excp 2020	Excp 2021
	<b>Item Name:</b> Tarleton State University Fort Worth Building 2/Physical Plant/Infrastructure <b>Item Priority:</b> 4 <b>IT Component:</b> No <b>Anticipated Out-year Costs:</b> No <b>Involve Contracts &gt; \$50,000:</b> No <b>Includes Funding for the Following Strategy or Strategies:</b> 02-01-02 Tuition Revenue Bond Retirement		

**OBJECTS OF EXPENSE:**

2008	DEBT SERVICE	6,102,919	6,102,919
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$6,102,919</b>	<b>\$6,102,919</b>

**METHOD OF FINANCING:**

1	General Revenue Fund	6,102,919	6,102,919
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$6,102,919</b>	<b>\$6,102,919</b>

**DESCRIPTION / JUSTIFICATION:**

- Key Points:
  - o Fort Worth Building 2 will provide general academic space that will ultimately service the College of Education and School of Kinesiology. Initial spaces to include:
    - Classrooms and computer labs for all programs
    - Specialized laboratories and activity spaces - School of Kinesiology
    - General science laboratories - science and math preparation for STEM educators
    - Laboratories for the health sciences
    - Academic office space and program support spaces
  - o Need:
    - Fort Worth Building 1 at capacity upon opening Fall 2019
    - Physical Plant - Efficiency and safety needs for a multiple building campus
    - Infrastructure - Greenfield project in need of basic infrastructure

**EXTERNAL/INTERNAL FACTORS:**

External/Internal Factors Impacting Exceptional Item Request:

- Tarleton State University Fort Worth provides a strategic opportunity for a growing population of individuals in need of state university access to higher education in Fort Worth and surrounding communities
- Unique partnerships with two-year colleges keep education costs low for students
- Positioned in a high growth rate area along the Chisholm Trail Parkway

**4.A. Exceptional Item Request Schedule**  
86th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/19/2018**  
TIME: **9:39:14AM**

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Agency code: **713**

Agency name:  
**Tarleton State University**

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<b>CODE</b>	<b>DESCRIPTION</b>	<b>Excp 2020</b>	<b>Excp 2021</b>
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• Noted as important to the City of Fort Worth's growth and an educational partner of the City's Economic Development Strategic Plan  
**PCLS TRACKING KEY:**

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4.B. Exceptional Items Strategy Allocation Schedule  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/19/2018  
 TIME: 9:39:14AM

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2020	Excp 2021
<b>Item Name:</b>		The Initiative For Child Development and Literacy	
<b>Allocation to Strategy:</b>		3-5-1	Exceptional Item Request
<b>OBJECTS OF EXPENSE:</b>			
1002	OTHER PERSONNEL COSTS	125,000	125,000
1005	FACULTY SALARIES	749,925	749,925
1010	PROFESSIONAL SALARIES	375,075	375,075
2009	OTHER OPERATING EXPENSE	250,000	250,000
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$1,500,000</b>	<b>\$1,500,000</b>
<b>METHOD OF FINANCING:</b>			
1 General Revenue Fund		1,500,000	1,500,000
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$1,500,000</b>	<b>\$1,500,000</b>
<b>FULL-TIME EQUIVALENT POSITIONS (FTE):</b>		15.0	15.0

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2020	Excp 2021
<b>Item Name:</b> Tarleton Analytics Initiative			
<b>Allocation to Strategy:</b> 3-5-1 Exceptional Item Request			
<b>OBJECTS OF EXPENSE:</b>			
1002	OTHER PERSONNEL COSTS	87,500	87,500
1010	PROFESSIONAL SALARIES	641,667	641,667
2009	OTHER OPERATING EXPENSE	145,833	145,833
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$875,000</b>	<b>\$875,000</b>
<b>METHOD OF FINANCING:</b>			
1	General Revenue Fund	875,000	875,000
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$875,000</b>	<b>\$875,000</b>
<b>FULL-TIME EQUIVALENT POSITIONS (FTE):</b>		10.0	10.0

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2020	Excp 2021
<b>Item Name:</b> Agricultural & Natural Resources Building			
<b>Allocation to Strategy:</b> 2-1-2 Tuition Revenue Bond Retirement			
<b>OBJECTS OF EXPENSE:</b>			
2008	DEBT SERVICE	6,277,289	6,277,289
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$6,277,289</b>	<b>\$6,277,289</b>
<b>METHOD OF FINANCING:</b>			
1	General Revenue Fund	6,277,289	6,277,289
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$6,277,289</b>	<b>\$6,277,289</b>

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2020	Excp 2021
<b>Item Name:</b> Tarleton State University Fort Worth Building 2/Physical Plant/Infrastructure			
<b>Allocation to Strategy:</b> 2-1-2 Tuition Revenue Bond Retirement			
<b>OBJECTS OF EXPENSE:</b>			
2008	DEBT SERVICE	6,102,919	6,102,919
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$6,102,919</b>	<b>\$6,102,919</b>
<b>METHOD OF FINANCING:</b>			
1	General Revenue Fund	6,102,919	6,102,919
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$6,102,919</b>	<b>\$6,102,919</b>

**4.C. Exceptional Items Strategy Request**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

**DATE: 10/19/2018**  
**TIME: 9:39:14AM**

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space

STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:

Service: 10 Income: A.2 Age: B.3

<b>CODE DESCRIPTION</b>	<b>Excp 2020</b>	<b>Excp 2021</b>
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**OBJECTS OF EXPENSE:**

2008 DEBT SERVICE	12,380,208	12,380,208
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<b>Total, Objects of Expense</b>	<b>\$12,380,208</b>	<b>\$12,380,208</b>
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**METHOD OF FINANCING:**

1 General Revenue Fund	12,380,208	12,380,208
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<b>Total, Method of Finance</b>	<b>\$12,380,208</b>	<b>\$12,380,208</b>
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**EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:**

Agricultural & Natural Resources Building

Tarleton State University Fort Worth Building 2/Physical Plant/Infrastructure

**4.C. Exceptional Items Strategy Request**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

**DATE: 10/19/2018**  
**TIME: 9:39:14AM**

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 5 Exceptional Item Request

STRATEGY: 1 Exceptional Item Request

Service Categories:

Service: 19 Income: A.2 Age: B.3

<b>CODE DESCRIPTION</b>	<b>Excp 2020</b>	<b>Excp 2021</b>
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**OBJECTS OF EXPENSE:**

1002 OTHER PERSONNEL COSTS	212,500	212,500
1005 FACULTY SALARIES	749,925	749,925
1010 PROFESSIONAL SALARIES	1,016,742	1,016,742
2009 OTHER OPERATING EXPENSE	395,833	395,833
<b>Total, Objects of Expense</b>	<b>\$2,375,000</b>	<b>\$2,375,000</b>

**METHOD OF FINANCING:**

1 General Revenue Fund	2,375,000	2,375,000
<b>Total, Method of Finance</b>	<b>\$2,375,000</b>	<b>\$2,375,000</b>

**FULL-TIME EQUIVALENT POSITIONS (FTE):**

25.0	25.0
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**EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:**

The Initiative For Child Development and Literacy

Tarleton Analytics Initiative

**6.A. Historically Underutilized Business Supporting Schedule**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

Date: **10/19/2018**  
 Time: **9:39:14AM**

Agency Code: **713** Agency: **Tarleton State University**

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

**A. Fiscal Year 2016 - 2017 HUB Expenditure Information**

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2016			Total Expenditures FY 2016		HUB Expenditures FY 2017			Total Expenditures FY 2017	
			% Actual	Diff	Actual \$	% Goal	% Actual	Diff	Actual \$	FY 2017		
11.2%	Heavy Construction	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	100.0%	100.0%	\$141,400	\$141,400	
21.1%	Building Construction	4.8 %	0.0%	-4.8%	\$0	\$0	1.6 %	0.0%	-1.6%	\$0	\$0	
32.9%	Special Trade	32.9 %	6.1%	-26.8%	\$7,073	\$116,527	38.2 %	7.0%	-31.2%	\$63,702	\$908,651	
23.7%	Professional Services	14.8 %	0.0%	-14.8%	\$0	\$94,834	11.9 %	10.0%	-1.9%	\$11,000	\$109,881	
26.0%	Other Services	26.0 %	20.8%	-5.2%	\$9,297,887	\$44,702,302	24.1 %	17.6%	-6.5%	\$8,058,961	\$45,863,282	
21.1%	Commodities	21.1 %	35.2%	14.1%	\$3,737,196	\$10,607,547	29.1 %	37.3%	8.2%	\$4,028,393	\$10,807,716	
	<b>Total Expenditures</b>		<b>23.5%</b>		<b>\$13,042,156</b>	<b>\$55,521,210</b>		<b>21.3%</b>		<b>\$12,303,456</b>	<b>\$57,830,930</b>	

**B. Assessment of Fiscal Year 2016 - 2017 Efforts to Meet HUB Procurement Goals**

**Attainment:**

The agency attained one of six, or 10.00% of the agency's HUB procurement goals in 2016

The agency attained two of six, or 33.33% of the agency's HUB procurement goals in 2017

**Applicability:**

Construction projects are managed by the Facilities, Planning and Construction Department of the Texas A&M University System therefore Tarleton will not show significant amounts in these areas.

Physical Facilities are outsourced including all custodial, landscaping and building/equipment maintenance and smaller construction projects.

Other outsourced services such as food (Sodexo) affected goal attainment

**Factors Affecting Attainment:**

Departments are delegated purchasing authority for expenditures less than \$5,000. All expenditures over \$5,000 are bid out with procurement department oversight.

Limited number of HUB vendors in our geographic region for some of the categories, e.g., professional services.

The types of contracts available for bidding vary from year to year based on Tarleton's needs.

**6.A. Historically Underutilized Business Supporting Schedule**  
86th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

Date: **10/19/2018**  
Time: **9:39:14AM**

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Agency Code: **713** Agency: **Tarleton State University**

HUB vendors do not respond to solicitations and pricing is considerably higher.

**"Good-Faith" Efforts:**

HUB coordinator aligns with organizations that promote the HUB program, e.g., Texas University HUB Coordinators Alliance.

HUB training given to all employees including how to identify HUB vendors using the CMBL.

Procurement transactions are monitored to identify potential HUB expenditures and departments are notified to use HUB vendors where possible.

Attend economic opportunity forums to meet new HUB vendors and strengthen current relationships.

Sponsor annual HUB fair with other A&M System members.

Sponsor quarterly HUB showcases on campus and encourage departments to attend.

Regular reporting to campus and executive leadership on HUB issues, goals and promote awareness through use of website.



**Schedule 6H: Estimated Funds Outside the GAA  
86th Regular Session**

**Tarleton State University (713)  
Estimated Funds Outside the Institution's Bill Pattern  
2018-19 and 2020-21 Biennium**

	2018-19 Biennium				2020-21 Biennium			
	FY 2018 Revenue	FY 2019 Revenue	Biennium Total	Percent of Total	FY 2020 Revenue	FY 2021 Revenue	Biennium Total	Percent of Total
<b>APPROPRIATED SOURCES INSIDE THE BILL PATTERN</b>								
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 45,955,374	\$ 46,030,599	\$ 91,985,973		\$ 46,030,599	\$ 46,030,599	\$ 92,061,198	
Tuition and Fees (net of Discounts and Allowances)	16,370,618	16,445,684	32,816,302		16,334,852	16,004,307	32,339,159	
Endowment and Interest Income	91,433	92,347	183,780		94,194	94,194	188,388	
Sales and Services of Educational Activities (net)	-	-	-		-	-	-	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	1,150	700	1,850		700	700	1,400	
<b>Total</b>	<b>62,418,575</b>	<b>62,569,330</b>	<b>124,987,905</b>	<b>31.4%</b>	<b>62,460,345</b>	<b>62,129,800</b>	<b>124,590,145</b>	<b>31.4%</b>
<b>APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN</b>								
State Appropriations (HEGI & State Paid Fringes)	\$ 20,845,715	\$ 11,237,531	\$ 32,083,246		\$ 11,237,531	\$ 11,237,531	22,475,062	
Higher Education Assistance Funds	-	-	-		-	-	-	
Available University Fund	-	-	-		-	-	-	
State Grants and Contracts	7,728,859	7,806,148	\$ 15,535,007		7,962,271	7,962,271	15,924,542	
<b>Total</b>	<b>28,574,574</b>	<b>19,043,679</b>	<b>47,618,253</b>	<b>12.0%</b>	<b>19,199,802</b>	<b>19,199,802</b>	<b>38,399,604</b>	<b>9.7%</b>
<b>NON-APPROPRIATED SOURCES</b>								
Tuition and Fees (net of Discounts and Allowances)	51,000,000	51,510,000	102,510,000		52,540,200	52,540,200	105,080,400	
Federal Grants and Contracts	26,889,000	27,157,890	54,046,890		28,629,258	28,629,258	57,258,516	
State Grants and Contracts	901,000	910,010	1,811,010		928,210	928,210	1,856,420	
Local Government Grants and Contracts	130,250	131,553	261,803		134,184	134,184	268,368	
Private Gifts and Grants	1,343,000	1,356,430	2,699,430		1,383,000	1,383,000	2,766,000	
Endowment and Interest Income	4,370,000	4,413,700	8,783,700		4,501,974	4,501,974	9,003,948	
Sales and Services of Educational Activities (net)	1,260,000	1,272,600	2,532,600		1,298,052	1,298,052	2,596,104	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Professional Fees (net)	-	-	-		-	-	-	
Auxiliary Enterprises (net)	26,000,000	26,260,000	52,260,000		26,785,200	26,785,200	53,570,400	
Other Income	400,000	400,000	800,000		400,000	400,000	800,000	
<b>Total</b>	<b>112,293,250</b>	<b>113,412,183</b>	<b>225,705,433</b>	<b>56.7%</b>	<b>116,600,078</b>	<b>116,600,078</b>	<b>233,200,156</b>	<b>58.9%</b>
<b>TOTAL SOURCES</b>	<b>\$ 203,286,399</b>	<b>\$ 195,025,192</b>	<b>\$ 398,311,591</b>	<b>100.0%</b>	<b>\$ 198,260,225</b>	<b>\$ 197,929,680</b>	<b>\$ 396,189,905</b>	<b>100.0%</b>

**6.I. Percent Biennial Base Reduction Options**

**10 % REDUCTION**

86th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/19/2018  
Time: 9:39:22AM

Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			PROGRAM AMOUNT		TARGET
	2020	2021	Biennial Total	2020	2021	Biennial Total	2020	2021	Biennial Total

**1 Reduced Small Business Development Center**

**Category:** Programs - Service Reductions (Other)

**Item Comment:** If this item is not funded, the Tarleton SBDC's ability to deliver basic and advanced business services to its ten-county service areas would be severely impacted. Without this special item to provide our cash match, the one to one federal SBA funds would be lost and the center would most likely be required to close. In the rural areas, the support the SBDC provides to businesses is critical to the communities. This SBDC program is a critical piece in the ecosystem of new business creation in our region. Potential entrepreneurs and rural community leaders depend heavily on the SBDC to provide the resources and advice needed to successfully create new businesses, which in turn create new jobs in the area.

Strategy: 3-3-1 Small Business Development Center

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$39,499	\$39,499	\$78,998			
<b>General Revenue Funds Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$39,499</b>	<b>\$39,499</b>	<b>\$78,998</b>			
<b>Item Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$39,499</b>	<b>\$39,499</b>	<b>\$78,998</b>			

**FTE Reductions (From FY 2020 and FY 2021 Base Request)**

**2 Reduced Environmental Research Operations**

**Category:** Programs - Service Reductions (Other)

**6.I. Percent Biennial Base Reduction Options**

**10 % REDUCTION**

86th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/19/2018

Time: 9:39:22AM

Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ <u>Method of Financing</u>	REVENUE LOSS			REDUCTION AMOUNT			PROGRAM AMOUNT		TARGET
	2020	2021	Biennial Total	2020	2021	Biennial Total	2020	2021	Biennial Total

**Item Comment:** The funds appropriated to TIAER from the State Legislature are the foundation dollars that make it possible for TIAER to operate and produce value for the citizens of Texas and the Nation. Without State appropriations, TIAER would struggle to meet its needs for investment in technology and growth for advanced research. If State Funding is lost or inadequate, the following would happen:

- 1) Graduate/undergraduate student research opportunities in environmental science lost.
- 2) Support for Texas farmers in applying cutting edge technology to make farming more environmentally and economically efficient and productive would be lost.
- 3) Primary Tarleton research center lost.
- 4) Primary TAMUS research center lost.
- 5) >\$2.5 million in federal, state and private sector grants lost per year.
- 6) Tarleton loses Indirect/Overhead fees generated by TIAER.
- 7) Students lose practical learning opportunities through mentoring by TIAER staff.
- 8) State environmental agencies would lose a “go to” resource for information, understanding and possible solutions to environmental issues.
- 9) A source of science-based knowledge that weighs concerns of environmental quality and business development would be lost, potentially leading to more regulatory development through the courts without sound research backing.

Strategy: 3-2-1 Institute for Applied Environmental Research

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$123,732	\$123,732	\$247,464
<b>General Revenue Funds Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$123,732</b>	<b>\$123,732</b>	<b>\$247,464</b>
<b>Item Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$123,732</b>	<b>\$123,732</b>	<b>\$247,464</b>

**FTE Reductions (From FY 2020 and FY 2021 Base Request)**

**3 Reduced Multi-Institution Teaching Center**

**Category:** Programs - Service Reductions (Other)

**6.I. Percent Biennial Base Reduction Options**

**10 % REDUCTION**

86th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/19/2018  
Time: 9:39:22AM

Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			PROGRAM AMOUNT		TARGET
	2020	2021	Biennial Total	2020	2021	Biennial Total	2020	2021	Biennial Total

**Item Comment:** The Midlothian Higher Education Center is located in one of the fastest growing areas of Texas. The individuals served in Midlothian include non-traditional students who are working adults, as well as traditional age students who transfer from Navarro College or who complete an early college or traditional high school curriculum. Area college students balancing important commitments to home, family and work would face a nearly one hour round trip commute to partake in the nearest Bachelor’s and Master’s degree program offerings. Area students would lose the ability to dually/simultaneously enroll in lower-level and upper-level courses to shorten their time to degree completion. Tarleton would not be able to support the current and expected high growth rate of students seeking affordable, public upper-level and graduate educational opportunities within their communities. The Midlothian Economic Development Corporation continue to be strongly committed proponents of Tarleton degree offerings available in Midlothian. This partnership is a cooperative effort among the institutional members of the Midlothian Higher Education Center.

Strategy: 3-1-2 Multi-Institution Teaching Center

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$202,606	\$202,605	\$405,211			
<b>General Revenue Funds Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$202,606</b>	<b>\$202,605</b>	<b>\$405,211</b>			
<b>Item Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$202,606</b>	<b>\$202,605</b>	<b>\$405,211</b>			

**FTE Reductions (From FY 2020 and FY 2021 Base Request)**

**AGENCY TOTALS**

<b>General Revenue Total</b>				<b>\$365,837</b>	<b>\$365,836</b>	<b>\$731,673</b>			<b>\$731,673</b>
<b>Agency Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$365,837</b>	<b>\$365,836</b>	<b>\$731,673</b>			<b>\$731,673</b>

**Difference, Options Total Less Target**

**Agency FTE Reductions (From FY 2020 and FY 2021 Base Request)**

**6.I. Percent Biennial Base Reduction Options**

**10 % REDUCTION**

86th Regular Session, Agency Submission, Version 1  
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Date: 10/19/2018

Time: 9:39:22AM

Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ <u>Method of Financing</u>	REVENUE LOSS			REDUCTION AMOUNT			PROGRAM AMOUNT		TARGET
	2020	2021	Biennial Total	2020	2021	Biennial Total	2020	2021	Biennial Total
<b>Article Total</b>				\$365,837	\$365,836	\$731,673			
<b>Statewide Total</b>				\$365,837	\$365,836	\$731,673			

**6.L. Document Production Standards**  
**Summary of Savings Due to Improved Document Production Standards**

<b>Agency Code:</b>	<b>Agency Name:</b>	<b>Prepared By:</b>
713	Tarleton State University	Lori Beaty

Documented Production Standards Strategies	Estimated 2018	Budgeted 2019
1.	\$0	\$0
2.	\$0	\$0
3.	\$0	\$0
4.	\$0	\$0
<b>Total, All Strategies</b>	\$0	\$0
<b>Total Estimated Paper Volume Reduced</b>	-	-

**Description:**  
Chapter 2052 of the Government Code (State Agency Reports and Publications) addresses similar issues as the rider provision. Tarleton State University has been following the statutory requirements in this chapter since they were enacted; there are no cost savings for this biennium.



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<b>713 Tarleton State University</b>					
	<b>Act 2017</b>	<b>Act 2018</b>	<b>Bud 2019</b>	<b>Est 2020</b>	<b>Est 2021</b>
<b>Gross Tuition</b>					
Gross Resident Tuition	16,509,489	16,546,005	17,262,954	17,780,844	18,314,269
Gross Non-Resident Tuition	3,747,455	4,066,471	3,975,674	4,094,945	4,217,794
<b>Gross Tuition</b>	<b>20,256,944</b>	<b>20,612,476</b>	<b>21,238,628</b>	<b>21,875,789</b>	<b>22,532,063</b>
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(610)	(400,320)	(412,330)	(424,700)	(437,441)
Less: Non-Resident Waivers and Exemptions	(2,235,596)	(2,341,908)	(2,371,744)	(2,442,896)	(2,516,183)
Less: Hazlewood Exemptions	(872,179)	(1,191,045)	(1,273,454)	(1,918,307)	(2,819,099)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(1,254,568)	(1,394,328)	(1,330,971)	(1,370,900)	(1,412,027)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(140,719)	(109,202)	(101,000)	(103,020)	(103,020)
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	(524,490)	(661,575)	(626,153)	(641,721)	(651,129)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
<b>Subtotal</b>	<b>15,228,782</b>	<b>14,514,098</b>	<b>15,122,976</b>	<b>14,974,245</b>	<b>14,593,164</b>
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(2,456,547)	(2,348,806)	(2,400,836)	(2,448,853)	(2,448,853)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0
Less: Other Authorized Deduction					
<b>Net Tuition</b>	<b>12,772,235</b>	<b>12,165,292</b>	<b>12,722,140</b>	<b>12,525,392</b>	<b>12,144,311</b>



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<b>713 Tarleton State University</b>					
	<b>Act 2017</b>	<b>Act 2018</b>	<b>Bud 2019</b>	<b>Est 2020</b>	<b>Est 2021</b>
Student Teaching Fees	0	0	0	0	0
Special Course Fees	0	0	0	0	0
Laboratory Fees	282,606	246,031	352,882	359,940	359,940
<b>Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)</b>	<b>13,054,841</b>	<b>12,411,323</b>	<b>13,075,022</b>	<b>12,885,332</b>	<b>12,504,251</b>
<b>OTHER INCOME</b>					
<b>Interest on General Funds:</b>					
Local Funds in State Treasury	64,385	118,314	92,347	94,194	94,194
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
MISCELLANEOUS	600	1,500	0	0	0
<b>Subtotal, Other Income</b>	<b>64,985</b>	<b>119,814</b>	<b>92,347</b>	<b>94,194</b>	<b>94,194</b>
<b>Subtotal, Other Educational and General Income</b>	<b>13,119,826</b>	<b>12,531,137</b>	<b>13,167,369</b>	<b>12,979,526</b>	<b>12,598,445</b>
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(805,636)	(783,802)	(825,470)	(844,588)	(844,588)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(736,260)	(721,902)	(728,507)	(745,379)	(745,379)
Less: Staff Group Insurance Premiums	(3,574,957)	(3,421,211)	(3,455,423)	(3,524,531)	(3,524,531)
<b>Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)</b>	<b>8,002,973</b>	<b>7,604,222</b>	<b>8,157,969</b>	<b>7,865,028</b>	<b>7,483,947</b>
<b>Reconciliation to Summary of Request for FY 2017-2015</b>					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	2,456,547	2,348,806	2,400,836	2,448,853	2,448,853
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	302,778	208,325	214,575	221,012	221,012
Plus: Staff Group Insurance Premiums	3,574,957	3,421,211	3,455,423	3,524,531	3,524,531
Plus: Board-authorized Tuition Income	1,254,568	1,394,328	1,330,971	1,370,900	1,412,027
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

<b>713 Tarleton State University</b>					
	<b>Act 2017</b>	<b>Act 2018</b>	<b>Bud 2019</b>	<b>Est 2020</b>	<b>Est 2021</b>
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	140,719	109,202	101,000	103,020	103,020
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	524,490	661,575	626,153	641,721	651,129
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
<b>Total, Other Educational and General Income Reported on Summary of Request</b>	<b>16,257,032</b>	<b>15,747,669</b>	<b>16,286,927</b>	<b>16,175,065</b>	<b>15,844,519</b>

Schedule 2: Selected Educational, General and Other Funds

10/19/2018 9:39:16AM

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713 Tarleton State University

	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021
<b>General Revenue Transfers</b>					
Transfer from Coordinating Board for Texas College Work Study Program (2017, 2018, 2019)	27,726	30,928	31,237	31,862	31,862
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	576,250	296,760	300,000	300,000	300,000
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	5,353,885	5,182,135	5,287,714	5,393,468	5,393,468
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2017, 2018, 2019)	0	0	0	0	0
<b>Other (Itemize)</b>					
Hazlewood Transfer-TVC	192,130	387,002	387,002	388,000	388,000
Hazlewood Transfer-Military Veterans Exemption	110,929	223,063	223,063	223,500	223,500
Engineering Summer Program	11,727	0	0	0	0
Other: Fifth Year Accounting Scholarship	4,106	3,877	4,000	4,000	4,000
Texas Grants	6,488,026	7,728,859	7,806,148	7,962,271	7,962,271
B-on-Time Program	0	0	0	0	0
Texas Research Incentive Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
GME Expansion	0	0	0	0	0
<b>Subtotal, General Revenue Transfers</b>	<b>12,764,779</b>	<b>13,852,624</b>	<b>14,039,164</b>	<b>14,303,101</b>	<b>14,303,101</b>
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
<b>Other Additions (Itemize)</b>					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2017, 2018, 2019)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Other (Itemize)					
<b>Gross Designated Tuition (Sec. 54.0513)</b>	<b>39,217,205</b>	<b>40,805,374</b>	<b>41,213,428</b>	<b>42,037,697</b>	<b>42,037,697</b>

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**713 Tarleton State University**

	<b>Act 2017</b>	<b>Act 2018</b>	<b>Bud 2019</b>	<b>Est 2020</b>	<b>Est 2021</b>
<b>Indirect Cost Recovery (Sec. 145.001(d))</b>	<b>760,107</b>	<b>773,996</b>	<b>774,000</b>	<b>774,000</b>	<b>774,000</b>
<b>Correctional Managed Care Contracts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**713 Tarleton State University**

	<b>E&amp;G Enrollment</b>	<b>GR Enrollment</b>	<b>GR-D/OEGI Enrollment</b>	<b>Total E&amp;G (Check)</b>	<b>Local Non-E&amp;G</b>
<b>GR &amp; GR-D Percentages</b>					
GR %	73.92%				
GR-D/Other %	26.08%				
<b>Total Percentage</b>	<b>100.00%</b>				
<b>FULL TIME ACTIVES</b>					
1a Employee Only	252	186	66	252	189
2a Employee and Children	93	69	24	93	45
3a Employee and Spouse	83	61	22	83	39
4a Employee and Family	144	106	38	144	90
5a Eligible, Opt Out	36	27	9	36	18
6a Eligible, Not Enrolled	15	11	4	15	11
<b>Total for This Section</b>	<b>623</b>	<b>460</b>	<b>163</b>	<b>623</b>	<b>392</b>
<b>PART TIME ACTIVES</b>					
1b Employee Only	1	1	0	1	70
2b Employee and Children	0	0	0	0	3
3b Employee and Spouse	0	0	0	0	3
4b Employee and Family	2	1	1	2	8
5b Eligible, Opt Out	0	0	0	0	13
6b Eligible, Not Enrolled	5	4	1	5	129
<b>Total for This Section</b>	<b>8</b>	<b>6</b>	<b>2</b>	<b>8</b>	<b>226</b>
<b>Total Active Enrollment</b>	<b>631</b>	<b>466</b>	<b>165</b>	<b>631</b>	<b>618</b>

**713 Tarleton State University**

	<b>E&amp;G Enrollment</b>	<b>GR Enrollment</b>	<b>GR-D/OEGI Enrollment</b>	<b>Total E&amp;G (Check)</b>	<b>Local Non-E&amp;G</b>
<b>FULL TIME RETIREES by ERS</b>					
1c Employee Only	179	132	47	179	88
2c Employee and Children	2	1	1	2	1
3c Employee and Spouse	97	72	25	97	47
4c Employee and Family	4	3	1	4	2
5c Eligible, Opt Out	1	1	0	1	0
6c Eligible, Not Enrolled	0	0	0	0	0
<b>Total for This Section</b>	<b>283</b>	<b>209</b>	<b>74</b>	<b>283</b>	<b>138</b>
<b>PART TIME RETIREES by ERS</b>					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
<b>Total for This Section</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Retirees Enrollment</b>	<b>283</b>	<b>209</b>	<b>74</b>	<b>283</b>	<b>138</b>
<b>TOTAL FULL TIME ENROLLMENT</b>					
1e Employee Only	431	318	113	431	277
2e Employee and Children	95	70	25	95	46
3e Employee and Spouse	180	133	47	180	86
4e Employee and Family	148	109	39	148	92
5e Eligible, Opt Out	37	28	9	37	18
6e Eligible, Not Enrolled	15	11	4	15	11
<b>Total for This Section</b>	<b>906</b>	<b>669</b>	<b>237</b>	<b>906</b>	<b>530</b>

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	<b>E&amp;G Enrollment</b>	<b>GR Enrollment</b>	<b>GR-D/OEGI Enrollment</b>	<b>Total E&amp;G (Check)</b>	<b>Local Non-E&amp;G</b>
<b>TOTAL ENROLLMENT</b>					
1f Employee Only	432	319	113	432	347
2f Employee and Children	95	70	25	95	49
3f Employee and Spouse	180	133	47	180	89
4f Employee and Family	150	110	40	150	100
5f Eligible, Opt Out	37	28	9	37	31
6f Eligible, Not Enrolled	20	15	5	20	140
<b>Total for This Section</b>	<b>914</b>	<b>675</b>	<b>239</b>	<b>914</b>	<b>756</b>

**Schedule 4: Computation of OASI**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

**Agency 713 Tarleton State University**

Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2017		2018		2019		2020		2021	
	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>
General Revenue (% to Total)	73.8288	\$2,272,695	75.1973	\$2,376,347	74.0156	\$2,351,321	73.9351	\$2,395,739	73.9351	\$2,395,739
Other Educational and General Funds (% to Total)	26.1712	\$805,636	24.8027	\$783,802	25.9844	\$825,470	26.0649	\$844,588	26.0649	\$844,588
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
<b>Grand Total, OASI (100%)</b>	100.0000	<b>\$3,078,331</b>	100.0000	<b>\$3,160,149</b>	100.0000	<b>\$3,176,791</b>	100.0000	<b>\$3,240,327</b>	100.0000	<b>\$3,240,327</b>



Schedule 5: Calculation of Retirement Proportionality and ORP Differential

10/19/2018 9:39:16AM

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Description	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021
<b>Proportionality Amounts</b>					
Gross Educational and General Payroll - Subject To TRS Retirement	25,692,765	27,444,500	25,605,208	26,117,310	26,117,309
Employer Contribution to TRS Retirement Programs	1,747,108	1,866,226	1,741,154	1,775,977	1,775,977
Gross Educational and General Payroll - Subject To ORP Retirement	16,153,599	15,823,530	16,098,145	16,420,115	16,420,121
Employer Contribution to ORP Retirement Programs	1,066,138	1,044,353	1,062,478	1,083,728	1,083,728
<b>Proportionality Percentage</b>					
General Revenue	73.8288 %	75.1973 %	74.0156 %	73.9351 %	73.9351 %
Other Educational and General Income	26.1712 %	24.8027 %	25.9844 %	26.0649 %	26.0649 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
<b>Proportional Contribution</b>					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	736,260	721,902	728,507	745,379	745,379
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
<b>Differential</b>					
Differential Percentage	1.9000 %	1.9000 %	1.9000 %	1.9000 %	1.9000 %
Gross Payroll Subject to Differential - Optional Retirement Program	4,898,369	4,187,089	4,307,863	4,394,020	4,394,020
<b>Total Differential</b>	93,069	79,555	81,849	83,486	83,486

**Schedule 6: Constitutional Capital Funding**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

10/19/2018 9:39:16AM

<b>713 Tarleton State University</b>					
<b>Activity</b>	<b>Act 2017</b>	<b>Act 2018</b>	<b>Bud 2019</b>	<b>Est 2020</b>	<b>Est 2021</b>
A. PUF Bond Proceeds Allocation	4,700,000	9,000,000	9,000,000	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	1,200,000	6,000,000	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
PUF Bond Proceeds					
Equipment/Minor Renovation Projects	4,700,000	7,800,000	3,000,000	0	0
B. HEF General Revenue Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	0	0	0	0	0
Other (Itemize)					

**Schedule 7: Personnel**  
86th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/19/2018  
Time: 9:39:16AM

Agency code: **713**      Agency name: **Tarleton State University**

	Actual 2017	Actual 2018	Budgeted 2019	Estimated 2020	Estimated 2021
<b>Part A.</b>					
<b>FTE Postions</b>					
<b>Directly Appropriated Funds (Bill Pattern)</b>					
Educational and General Funds Faculty Employees	280.9	291.7	336.8	336.8	336.8
Educational and General Funds Non-Faculty Employees	314.9	299.3	281.4	281.4	281.4
<b>Subtotal, Directly Appropriated Funds</b>	<b>595.8</b>	<b>591.0</b>	<b>618.2</b>	<b>618.2</b>	<b>618.2</b>
Non Appropriated Funds Employees	737.4	758.2	820.0	820.0	820.0
<b>Subtotal, Other Funds &amp; Non-Appropriated</b>	<b>737.4</b>	<b>758.2</b>	<b>820.0</b>	<b>820.0</b>	<b>820.0</b>
<b>GRAND TOTAL</b>	<b>1,333.2</b>	<b>1,349.2</b>	<b>1,438.2</b>	<b>1,438.2</b>	<b>1,438.2</b>
<b>Part B.</b>					
<b>Personnel Headcount</b>					
<b>Directly Appropriated Funds (Bill Pattern)</b>					
Educational and General Funds Faculty Employees	253.0	275.0	303.0	303.0	303.0
Educational and General Funds Non-Faculty Employees	337.0	324.0	348.0	348.0	348.0
<b>Subtotal, Directly Appropriated Funds</b>	<b>590.0</b>	<b>599.0</b>	<b>651.0</b>	<b>651.0</b>	<b>651.0</b>
Non Appropriated Funds Employees	1,430.0	1,459.0	1,430.0	1,430.0	1,430.0
<b>Subtotal, Non-Appropriated</b>	<b>1,430.0</b>	<b>1,459.0</b>	<b>1,430.0</b>	<b>1,430.0</b>	<b>1,430.0</b>
<b>GRAND TOTAL</b>	<b>2,020.0</b>	<b>2,058.0</b>	<b>2,081.0</b>	<b>2,081.0</b>	<b>2,081.0</b>

**Schedule 7: Personnel**  
 86th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/19/2018  
 Time: 9:39:16AM

Agency code: **713**      Agency name: **Tarleton State University**

	<b>Actual 2017</b>	<b>Actual 2018</b>	<b>Budgeted 2019</b>	<b>Estimated 2020</b>	<b>Estimated 2021</b>
<b>PART C.</b>					
<b>Salaries</b>					
<b>Directly Appropriated Funds (Bill Pattern)</b>					
Educational and General Funds Faculty Employees	\$26,532,563	\$27,219,380	\$28,696,462	\$29,270,391	\$29,270,391
Educational and General Funds Non-Faculty Employees	\$16,475,433	\$16,750,974	\$15,139,309	\$15,442,095	\$15,442,095
<b>Subtotal, Directly Appropriated Funds</b>	<b>\$43,007,996</b>	<b>\$43,970,354</b>	<b>\$43,835,771</b>	<b>\$44,712,486</b>	<b>\$44,712,486</b>
Non Appropriated Funds Employees	\$29,841,117	\$31,655,459	\$32,816,158	\$33,472,481	\$33,472,481
<b>Subtotal, Non-Appropriated</b>	<b>\$29,841,117</b>	<b>\$31,655,459</b>	<b>\$32,816,158</b>	<b>\$33,472,481</b>	<b>\$33,472,481</b>
<b>GRAND TOTAL</b>	<b>\$72,849,113</b>	<b>\$75,625,813</b>	<b>\$76,651,929</b>	<b>\$78,184,967</b>	<b>\$78,184,967</b>

**Agency 713 Tarleton State University**

<b>Project Priority:</b>	<b>Project Code:</b>	<b>Tuition Revenue Bond Request</b>	<b>Total Project Cost</b>	<b>Cost Per Total Gross Square Feet</b>
1	1	\$ 72,000,000	\$ 76,400,000	\$ 477
<b>Name of Proposed Facility:</b>		<b>Project Type:</b>		
Agricultural & Natural Resources Building		New Construction		
<b>Location of Facility:</b>		<b>Type of Facility:</b>		
Stephenville, Texas		Classroom/Lab/Research		
<b>Project Start Date:</b>		<b>Project Completion Date:</b>		
09/01/2020		08/01/2023		
<b>Gross Square Feet:</b>		<b>Net Assignable Square Feet in Project</b>		
160,000		100,000		

**Project Description**

New construction to house College of Agricultural & Environmental Sciences. The facility replaces 70 year-old space developed when Tarleton was a two-year college, preceding modern agricultural and natural resource practices. If funded, the building would provide state of the art classroom, laboratory and research areas to compensate for record growth and outdated facilities. No land purchases will be required. The project will allow for the demolition of three antiquated residential halls erected in the 1930's through the 1950's. (75,101 sq. ft.) \$4.4 million has been identified in the University's capital plan for remediation and demolition of Davis, Bender and Ferguson Halls. On-campus classroom and office space for agricultural sciences is inadequate. Laboratories are small and outdated. Student population has increased 70% since 2010. New space would house the College of Agriculture & Environmental Sciences and the Texas Institute of Applied Environmental Research.

**Agency 713 Tarleton State University**

<b>Project Priority:</b>	<b>Project Code:</b>	<b>Tuition Revenue Bond Request</b>	<b>Total Project Cost</b>	<b>Cost Per Total Gross Square Feet</b>
2	2	\$ 70,000,000	\$ 70,000,000	\$ 538
<b>Name of Proposed Facility:</b>		<b>Project Type:</b>		
Ft. Worth Building #2/Physical Plant/Infrastructu		New Construction		
<b>Location of Facility:</b>		<b>Type of Facility:</b>		
Fort Worth, Texas		Classroom/Physical Plant		
<b>Project Start Date:</b>		<b>Project Completion Date:</b>		
09/01/2020		08/01/2023		
<b>Gross Square Feet:</b>		<b>Net Assignable Square Feet in Project</b>		
130,000		66,500		

**Project Description**

New construction to include a second academic building, physical plant and infrastructure development at Tarleton State University's Fort Worth Outreach Center. The 80 acres of greenfield development gifted to Tarleton from Walton Development has been master planned and Building 1 will open Fall 2019. Due to rapid growth, Building 1 will be at capacity upon opening. Additionally, Building 1 has infrastructure to support itself and multiple buildings will require physical facility connectivity and controls for a growing campus. If funded, Fort Worth Building 2, will provide general academic space that will ultimately service the College of Education and School of Kinesiology. Initial spaces to include classrooms and computer labs for all programs, specialized laboratories and activity spaces-School of Kinesiology, general science laboratories-science and math preparation for STEM educators, laboratories for the health sciences and academic office space and program support spaces.

**Schedule 8C: Tuition Revenue Bonds Request by Project**  
 86th Regular Session, Agency Submission, Version 1

Agency Code: 713

Agency Name: **Tarleton State University**

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2020	Requested Amount 2021
Library Addition & Renovation of Math Building	2001	5/15/2025	\$ 1,091,363.00	\$ 1,091,738.00
Dairy Center	2006	5/15/2029	\$ 730,000.00	\$ 732,562.00
Nursing Building	2006	5/15/2029	\$ 1,404,950.00	\$ 1,404,700.00
Applied Sciences Building	2016	5/15/2032	\$ 4,333,055.00	\$ 4,328,230.00
Southwest Metroplex Building	2016	5/15/2032	\$ 3,177,508.00	\$ 3,173,534.00
			\$ 10,736,876.00	\$ 10,730,764.00

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**Environmental Research: Texas Inst for Applied Environ Research-TIAER**

<b>(1) Year Non-Formula Support Item First Funded:</b>	1992
Year Non-Formula Support Item Established:	1992
Original Appropriation:	\$1,500,000

**(2) Mission:**

In accordance with Section 87.004 of the Texas Education Code, TIAER addresses environmental challenges and affected socioeconomic conditions by a) providing science based data and analysis for elected officials, government agencies, community planners and business leaders; b) enhancing environmental literacy within the general public; and c) engaging in the educational goals for Tarleton State University students and faculty.

**(3) (a) Major Accomplishments to Date:**

Released nationally via USDA Office of Environmental Markets the Nutrient Tracking Tool (NTT)(<https://www.oem.usda.gov/nutrient-tracking-tool-ntt>) allowing producers to evaluate environmental and economic impacts of farming and forestry practices on nutrient and sediment losses.

Developed internet-based Animal Production Life Cycle Analysis Tool(APLCAT) for beef producers in Texas, Oklahoma and Kansas to evaluate practices to mitigate environmental concerns while optimizing production under a USDA funded project with Kansas State Univ. and other partners.

Operated 1M acre Bosque River watershed as outdoor laboratory for research, student learning, policy development.

Developed water quality/quantity internet-based NTT with USDA used in Texas, Missouri, Washington, Oregon, Mississippi, Ohio, and internationally in Ecuador & Costa Rica; basis for nutrient trading registry in Chesapeake Bay.

Obtained National Environmental Laboratory Accreditation Program certification for ambient and drinking water parameters and license for low-level radioactive materials.

Aided TCEQ in defining a tiered approach to bacteria impairments in recreational waterbodies.

Developed Planned Intervention Microwatershed Approach adopted by the Texas Legislature to address water quality issues in agriculture.

Delivered to EPA and Congress models simulating environmental and economic cost of policy options via the Comprehensive Economic and Environmental Optimization Tool applied in Texas & Iowa.

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**



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Provide a comprehensive program for risk assessment of catastrophic events such as floods addressing public health, environmental health, and economic development pre-, during and post-event.  
 Develop a toolkit for rapid threat detection in waters for bacteria, heavy metals and hydrocarbons for use in flood disaster areas.  
 Expand use of NTT and APLCAT within Texas and US providing training and maintaining cloud-based access to environmental and economic models and national environmental databases working with USDA.  
 Maintain National Environmental Laboratory Accreditation for ambient and drinking water quality and expand it to low-level radioactive materials for research and mine decommissioning.  
 Continue to provide research assisting TCEQ in development of water quality nutrient criteria for Texas Water Quality Standards.  
 Develop and assess new water quality tools for real-time monitoring of nutrients and rapid evaluation of bacteria using advanced microbiological methods.  
 Develop and support watershed protection planning with stakeholders and agencies to secure and improve water quality in Texas streams and reservoirs.  
 Provide technical assistance to Trinity River Authority in developing models for long-term water supply planning.  
 Assist in developing long-range water planning for Texas and the US.  
 Continue to support research at Southwest Regional Dairy facility.  
 Notably expand student learning/research experiences and faculty research opportunities at Tarleton.

**(4) Funding Source Prior to Receiving Non-Formula Support Funding:**

State agencies, including distributions of federal grant money (1990, 1991)

**(5) Formula Funding:**

None

**(6) Category:**

Research Support

**(7) Transitional Funding:**

N

**(8) Non-General Revenue Sources of Funding:**

Funds Received (Expended) last 10 fiscal years

	FEDERAL GRANTS	STATE GRANTS	OTHER GRANTS	TOTAL GRANTS	STATE GRANTS APPROP.	GRANTS \$/ APPROP. \$
FY 2018	\$828,904	\$355,082	\$39,481	\$1,223,467	\$494,928	2.74
FY 2017	\$1,023,179	\$585,319	\$91,119	\$1,700,417	\$748,094	2.17
FY 2016	\$1,014,304	\$458,164	\$178,711	\$1,161,179	\$748,094	1.55
FY 2015	\$776,740	\$943,434	\$115,371	\$1,835,545	\$748,094	2.45
FY 2014	\$831,841	\$1,219,974	\$147,575	\$2,199,390	\$748,094	2.94
FY 2013	\$767,706	\$1,274,348	\$316,877	\$2,358,931	\$748,094	3.15

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FY 2012	\$505,212	\$657,008	\$248,855	\$1,429,075	\$748,094	1.91
FY 2011	\$289,804	\$795,015	\$114,776	\$1,199,595	\$748,094	1.60
FY 2010	\$323,412	\$697,591	\$190,416	\$1,211,419	\$1,049,956	1.15
FY 2009	\$520,954	\$301,814	\$115,487	\$938,255	\$1,049,956	0.89

**(9) Impact of Not Funding:**

The funds appropriated to TIAER from the State Legislature are the foundation dollars that make it possible for TIAER to operate and produce value for the citizens of Texas and the Nation. Without State appropriations, TIAER would struggle to meet its needs for investment in technology and growth for advanced research. If State Funding is lost or inadequate, the following would happen:

- 1) Students lose practical learning opportunities through mentoring by TIAER staff.
- 2) Graduate/undergraduate student research opportunities in environmental science lost.
- 3) Support for Texas farmers in applying cutting edge technology to make farming more environmentally and economically efficient and productive would be lost.
- 4) Primary Tarleton research center lost.
- 5) >\$2.5 million in federal, state and private sector grants lost per year.
- 6) Tarleton loses Indirect/Overhead fees generated by TIAER.
- 7) State environmental agencies would lose a "go to" resource for information, understanding and possible solutions to environmental issues.
- 8) A source of science-based knowledge that weighs concerns of environmental quality and business development would be lost, potentially leading to more regulatory development through the courts without sound research backing.
- 9) 30 professional, technical and administrative positions lost.
- 10) TIAER could cease to exist.

**(10) Non-Formula Support Needed on Permanent Basis/Discontinuu**

Formula funding does not exist for Texas Inst for Applied Environ Research-TIAER and as a result non-formula support is needed on a permanent basis for continued operation.

**(11) Non-Formula Support Associated with Time Frame:**

N/A

**(12) Benchmarks:**

N/A

**(13) Performance Reviews:**

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Internally TIAER tracks performance in meeting its goals as follows:

Goal 1 - Research- number of proposals submitted and annual comparison of external to state funding (FY17 - 25 proposals submitted; 2.17 Grant \$:State\$)

Goal 2: Provide Educational Outreach – tracked through number of presentations, reports and briefings (FY17 – 12 reports, 10 presentations, 10 public briefings)

Goal 3: Engage Tarleton State University Students in Research – tracked through number of students directly working for TIAER on research or Applied Learning Experiences, service by TIAER staff on graduate committees and contact by TIAER staff with students as course instructors and guest lecturers for classes (FY17 – employed at least 10 students; staff taught 3 courses and gave lectures in 5 additional courses; TIAER staff currently serving on 12 graduate committees)

Externally TIAER undergoes contractor performance evaluations, monitoring system audits and annual laboratory audits primarily in relation to its TCEQ projects and NELAP accreditation. Under contractor performance evaluations, TIAER consistently has received ratings of satisfactory or exceeds expectations from TCEQ.

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**Initiative for Child Development and Literacy**

<b>(1) Year Non-Formula Support Item First Funded:</b>	2020
Year Non-Formula Support Item Established:	2020
Original Appropriation:	\$3,000,000

**(2) Mission:**

Child Development and Literacy programs are among the most requested services of new and existing businesses in the DFW area. The proposed initiative addresses developmental and literacy needs for Pre-K through 5th grade students critical to educational, economic, and workforce growth for North Texas. This new effort would be housed at Tarleton State University's new Fort Worth Campus, providing educational and developmental opportunities for future and current childcare professionals, as well as service and partnership opportunities.

Via this one-time funding request, the initiative would provide start-up funds for the operation of a:

1. Child Development Center –
  - On-campus and classroom space to provide quality childcare for surrounding communities and corporate partners.
  - Child care professional education/credentialing and research in child development.
2. Pre-K Program –
  - On-campus and classroom space will provide 3- and 4-year-old Pre-kindergarten programming for surrounding communities.
  - Partnerships with local ISDs will be designed to research and create best practices for Pre-K education.
3. Math and Language Literacy Program –
  - On-campus and classroom space to provide children in grades 3 through 5 ongoing literacy support in the areas of reading and mathematics.
  - Partnerships with local ISDs and the City of Fort Worth on bilingual, early literacy.

**(3) (a) Major Accomplishments to Date:**

Tarleton's expanding presence and reputation for educator preparation are well received in the Metroplex and the university is recognized as an important partner in Fort Worth's education, workforce, and economic development efforts. Currently, Tarleton offers robust programs in child and family studies, elementary and early childhood certification, and English as a Second Language or Bilingual Education certification supplements. Additionally, the university currently operates a Child Development Center on its Stephenville campus.

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

Partnerships will be key to the success of the initiative, regional need will drive programming, and services provided to external users have the ability to generate revenue after start-up. Multiple organizations are among prospects for involvement in the initiative, and include municipalities, corporates, non-profits and public school districts. The Sid Richardson Foundation, Head Start, and TCC have approached Tarleton with offers to partner.

**(4) Funding Source Prior to Receiving Non-Formula Support Funding:**

None

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**(5) Formula Funding:**

None

**(6) Category:**

Instructional Support

**(7) Transitional Funding:**

N

**(8) Non-General Revenue Sources of Funding:**

None

**(9) Impact of Not Funding:**

- 8.3% (70,891) of Fort Worth population (854,133) is five or under.
- Only 34% of third graders read at grade level in Fort Worth.
- Multiple early childhood education studies indicate if children in third grade are not reading at that level, these students are four times more likely to drop out of high school.
- A recent Texas-specific study found that every dollar invested in Pre-K saves \$3.50 through the reduced need for remedial or special education, lower crime rates, and decreases in participation in public programs.
- Texas saves \$142 million annually due to fewer kids who participated in Pre-K needing special education services or having to repeat a grade.
- Pre-K programs close the achievement gaps in urban and suburban schools, particularly programs focusing on Bilingual Education.
- Reading and mathematics bridge programs over the summer provide skill retention support for students in grades 3 through 5.

**(10) Non-Formula Support Needed on Permanent Basis/Discontinuu**

None

**(11) Non-Formula Support Associated with Time Frame:**

N/A

**(12) Benchmarks:**

N/A

**(13) Performance Reviews:**

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1. Secure major partnerships with corporate, public schools and non-profit agencies in Fort Worth.
  2. Secure credentialing for child care professional certification and develop Pre-K and literacy programming.
  3. Integrate the initiative into Tarleton's master planned Building 2 at the university's Fort Worth Campus.
  4. Develop programming and employ faculty and staff for program delivery.
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**Institutional Enhancement (Academic and Student Support)**

<b>(1) Year Non-Formula Support Item First Funded:</b>	2000
Year Non-Formula Support Item Established:	2000
Original Appropriation:	\$2,742,167

**(2) Mission:**

The mission of this item is to supplement institutional base funding for core academic operations, expand access through new academic degree and certificate programs, and improve responsiveness to 2-year college partnerships to grow the transfer pathway. This funding enables Tarleton to provide access in critical need STEM and health science fields.

**(3) (a) Major Accomplishments to Date:**

- Funded faculty and support staff in high demand health sciences school.
- Funded faculty and support staff in critical needed STEM fields in school of engineering.
- Created a series of student success initiatives in academic advising and academic department programming resulting in efficiencies and enhancements that have impacted student success
  - Increased completions by 17.6% from 2015 to 2017 including 21.9% for economically disadvantaged students
  - Graduation rates of 2 year transfer students increased by 5.8% in same time frame

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

- Increased number of engineering graduates
- Increased number of health science graduates
- Assist in funding student success at-risk, and on-time graduation initiatives to improve retention and graduation rates
- Assist in funding faculty, professional and staff salaries in STEM and health sciences
- Expand academic certificate and program offerings to support Tarleton's 2020 completion targets

**(4) Funding Source Prior to Receiving Non-Formula Support Funding:**

None

**(5) Formula Funding:**

None

**(6) Category:**

Institutional Enhancement

**(7) Transitional Funding:**

N

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**(8) Non-General Revenue Sources of Funding:**

None

**(9) Impact of Not Funding:**

Not funding this special item would severely impact Tarleton's ability to fund the core academic costs of the university. A reduction in these funds would negatively impact access, success and retention of students. Completion targets outlined by the THECB program, 60x30, will be impossible to reach. It is likely that persistence and graduation rates will fall due to inability to sustain critical initiatives.

**(10) Non-Formula Support Needed on Permanent Basis/Discontinuu**

Formula funding does not exist for Institutional Enhancement and as a result non-formula support is needed on a permanent basis for continued operation.

**(11) Non-Formula Support Associated with Time Frame:**

N/A

**(12) Benchmarks:**

N/A

**(13) Performance Reviews:**

- 1.) First year retention - increase 0.5% per year
  - 2.) Graduation rate - increase 0.5% per year
  - 3.) Transfer retention - increase by 0.5% per year
  - 4.) Transfer graduation rate - increase by 0.5% per year
  - 5.) Increase STEM graduates by 5% over the biennium
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**Multi-Institution Teaching Center**

<b>(1) Year Non-Formula Support Item First Funded:</b>	2012
Year Non-Formula Support Item Established:	2012
Original Appropriation:	\$1,500,000

**(2) Mission:**

The mission of the Midlothian Higher Education Center is to provide academically challenging educational opportunities for students in Ellis and surrounding counties in partnership between its active members, Tarleton State University and Navarro College. Tarleton's continued engagement in the MITC partnership provides access to affordable higher education in a rapidly growing and underserved region in Texas and positions Tarleton State University to reach the completion targets set forth by the Texas Higher Education Coordinating Board's 60x30TX initiative.

**(3) (a) Major Accomplishments to Date:**

- 7 undergraduate degree completion programs are available for Midlothian area students.
- Enrollment of approximately 275 students in Fall 2017.
- Estimated 324 degrees awarded in 4 years since Fall 2014.
- Two full-time faculty members have been hired to support course delivery.
- One staff member was hired to provide additional financial assistance counseling and support to students.
- One staff member was hired to provide career services support to students.
- Tarleton staff and faculty members play an active role in the community and surrounding area to support the Midlothian Higher Education Center and its program offerings.
- Two local high schools have established enhanced partnership agreements with Tarleton and Navarro College to provide seamless transition into Tarleton degree program offerings.
- Expanded engagement with the North Texas Regional P-16 Council to enhance involvement and opportunities for prospective students in the DFW metroplex area.
- Tarleton is currently the only 4-year university that remains in the MITC agreement.

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

- Actively partnering with the new Navarro College administration to continued access by residents of Ellis, Johnson, Dallas and Tarrant counties to affordable bachelor completion programs and graduate programs which are aligned with the workforce needs of those and surrounding counties.
- Partnership agreements between Tarleton and Navarro College with a number of area early college high schools (ECHS).
- Accessibility of peer mentors on selected high school campuses and through the Midlothian Higher Education Center, to provide college readiness and college preparation counseling for area high school students and parents.
- Continue a growth rate of approximately 5% annually.
- Continue to expand degree programs at each outreach site in response to regional workforce demands.
- Complete all baccalaureate transfer pathways as part of the North Texas Community College Consortium's (NTCCC) Transfer Collaborative (TC) online portal for students who wish to complete Bachelor's degrees through enrollment at the Midlothian Higher Education Center.

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**(4) Funding Source Prior to Receiving Non-Formula Support Funding:**

None

**(5) Formula Funding:**

None

**(6) Category:**

Instructional Support

**(7) Transitional Funding:**

N

**(8) Non-General Revenue Sources of Funding:**

None

**(9) Impact of Not Funding:**

The Midlothian Higher Education Center is located in one of the fastest growing areas of Texas. The individuals served in Midlothian include non-traditional students who are working adults, as well as traditional age students who transfer from Navarro College or who complete an early college or traditional high school curriculum. Area college students balancing important commitments to home, family and work would face a nearly one hour round trip commute to partake in the nearest Bachelor's and Master's degree program offerings. Area students would lose the ability to dually/simultaneously enroll in lower-level and upper-level courses to shorten their time to degree completion. Tarleton would not be able to support the current and expected high growth rate of students seeking affordable, public upper-level and graduate educational opportunities within their communities. The Midlothian Economic Development Corporation continue to be strongly committed proponents of Tarleton degree offerings available in Midlothian. This partnership is a cooperative effort among the institutional members of the Midlothian Higher Education Center.

**(10) Non-Formula Support Needed on Permanent Basis/Discontinued:**

Formula funding does not exist for the Multi-Institutional Teaching Center and as a result non-formula support is needed on a permanent basis for continued operation.

**(11) Non-Formula Support Associated with Time Frame:**

N/A

**(12) Benchmarks:**

N/A

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**(13) Performance Reviews:**

- Residents from Ellis and surrounding counties enrolling at Tarleton - increase 5% per year
  - MITC-Navarro College growth
    - o Enrollment increase 5% per year
    - o Degree/certificate completions increase 5% per year
  - Increase transfer graduation rate 0.5% per year
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**Small Business Development**

<b>(1) Year Non-Formula Support Item First Funded:</b>	2008
Year Non-Formula Support Item Established:	2008
Original Appropriation:	\$121,000

**(2) Mission:**

The Tarleton State University Small Business Development Center (SBDC), a part of the Northwest Texas SBDC, promotes small business and community economic development to its service area. The SBDC provides at no cost, individual business consulting, technical assistance, business training workshops, improved management skill and business plan development for a ten county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). The SBDC's mission is to stimulate economic growth in Texas and the region through the starting and expanding of small businesses by providing business consulting, training and research to entrepreneurs and community leaders.

The SBDC program addresses the increasing demand for small business services as the Texas economy diversifies and grows. Tarleton SBDC adjusts service offering to meet these shifts in the local and state economy. Examples include the rural-urban migration, Shale Development, Government Contracting (HUB) and changing technology. A Public Health program, "Disaster Proofing Your Business", is available to assist business survival after a disaster by maintaining the local workforce. Public Safety measures include Cyber-Security awareness and protection training which work to prevent hacking crimes and business disruption.

**(3) (a) Major Accomplishments to Date:**

- Provided business consulting and technical assistance to over 8,200 small businesses
- Provided over 28,000 free consulting hours to pre and existing small businesses
- Instrumental in helping to open over 500 new business in the ten county rural Texas service area
- Involved in the creation of over 1,900 Full Time jobs since 2008
- In 2017, SBDC clients generated back tax revenue of \$6.30 for every \$1.00 invested in Texas SBCCs (Chrisman Study 2017)
- Partnered with Chamber of Commerce and Economic Development Center to establish 18 client meeting locations in the 10 county service area
- Established a SBDC satellite office in Brownwood (Brown County) to serve Comanche, Mills and Brown counties
- Assisted businesses in securing over \$30 million in new capital generated through private sector equity investment and loan proceeds
- Frequently assist clients with securing State and Federal Government contracts and HUB certifications
- Accreditation by the National Association of Small Business Development Centers (ASBDC)

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

- Facilitate the creation of 300 new full time jobs
- 70 new businesses opening in the 10 County Texas Service Area
- \$6 million in new capital generated through private sector equity investment and loan proceeds

**(4) Funding Source Prior to Receiving Non-Formula Support Funding:**

None

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**(5) Formula Funding:**

None

**(6) Category:**

Economic Development

**(7) Transitional Funding:**

N

**(8) Non-General Revenue Sources of Funding:**

SBA Federal funding through the National Small Business Development Association, which is distributed on a pro-rata basis to regional SBDC centers and sub-centers.

In addition to the SBA federal funding, Tarleton State University is required to provide a percentage of "matched" funding.

The Brownwood Municipal Development District has granted the SBDC \$40,000 in funds for both FY18 and FY19.

**(9) Impact of Not Funding:**

If this item is not funded, the Tarleton SBDC's ability to deliver basic and advanced business services to its ten-county service areas would be severely impacted. Without this non-formula funding to provide our cash match, the one to one federal SBA funds would be lost and the center would most likely be required to close. In the rural areas, the support the SBDC provides to businesses is critical to the local communities. This SBDC program is a critical piece in the ecosystem of new business creation in Texas. Potential entrepreneurs and rural community leaders depend heavily on the SBDC to provide the resources and advice needed to successfully create new businesses in Texas which in turn creates new jobs in the area.

**(10) Non-Formula Support Needed on Permanent Basis/Discontinuu**

N/a

**(11) Non-Formula Support Associated with Time Frame:**

N/A

**(12) Benchmarks:**

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Benchmarks are set by the SBDC Region Office and SBA in the areas of job creation, business startups, number of clients, hours of business consulting, number of training events, and business capital (loans) received by clients. This SBDC has:

- Provided business consulting and technical assistance to over 8,200 small businesses
- Provided over 28,000 free consulting hours to pre and existing small businesses
- Instrumental in helping to open over 500 new business in the ten county rural Texas service area
- Involved in the creation of over 1,900 Full Time jobs since 2008
- Partnered with Chamber of Commerce and Economic Development Center to establish 18 client meeting locations in the 10 county service area and Brown counties
- Assisted businesses in securing over \$30 million in new capital generated through private sector equity investment and loan proceeds
- Frequently assist clients with securing State and Federal Government contracts and HUB certifications
- Accreditation by the National Association of Small Business Development Centers (ASBDC)

**(13) Performance Reviews:**

The Tarleton SBDC is audited biennially both programmatically and financially by the Federal Small Business Administration to ensure compliance. The FY16 audit resulted in no findings and was labeled as low risk. The FY18 desk audit is in progress. The SBA West Texas District and Northwest Texas SBDC Region at Texas Tech University conduct an annual joint performance and financial audit. No audit findings were reported. A national accreditation process occurs every five years with the National Association of Small Business Development Centers that involves reviewing data, conducting interviews regarding the center's operational procedures, employee and client satisfaction and safety procedures. Tarleton SBDC received accreditation in 2013 with current re-accreditation currently in progress. In addition, an annual impact study is conducted by a third party National Research Firm (Chrisman) to verify the positive Economic Impact of the SBDC on the State of Texas. The current survey indicates a ROI of \$6.30 in tax revenue generated for each \$1 in funding received. This calculates to an increase of \$85.8 million in tax revenue to the State of Texas as a result of SBDC assistance provided to small business.

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**Tarleton Agricultural and Environmental Sciences Research Center**

<b>(1) Year Non-Formula Support Item First Funded:</b>	2000
Year Non-Formula Support Item Established:	2000
Original Appropriation:	\$748,094

**(2) Mission:**

The mission of the Center is to provide an academically progressive and diverse instructional laboratory that represents the current agricultural industry and enables students to acquire understanding, knowledge, and skills necessary to establish successful careers and become responsible citizens and leaders.

**(3) (a) Major Accomplishments to Date:**

- Provided salaries for AG Center staff responsible for livestock care and management; feed production; manure management; greenhouses; aquaponics; the Southwest Regional Dairy Center and overall facilities upkeep required for implementing hands-on-learning labs, faculty research and service responsibilities.
- Upgraded and modernized outdated Ag Center classrooms and laboratory facilities necessary for teaching effectiveness.
- Purchased meats processing equipment for the Meats Lab to teach students about value-added meat products.

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

- Support salaries for Ag Center staff responsible for keeping the Ag Center functional so that we can provide the applied learning that is the cornerstone to our educational approach.
- Purchase equipment for Animal and Plant Center that will be constructed this year.
- Replace damaged fencing at the Equine Center.

**(4) Funding Source Prior to Receiving Non-Formula Support Funding:**

none

**(5) Formula Funding:**

none

**(6) Category:**

Research Support

**(7) Transitional Funding:**

N

**(8) Non-General Revenue Sources of Funding:**

None

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**(9) Impact of Not Funding:**

If this item is not funded, Tarleton's national preeminence in agriculture and natural resource education will be diminished. Many hands-on aspects of the teaching, research, and service programs will be reduced or eliminated. Tarleton is home to the nation's largest Agricultural Teacher Certification program and the nation's 25th largest total agricultural student enrollment. Current growth in student numbers and advancements in the agricultural industry make this funding vital in maintaining the college's learn-by-doing opportunities for students. Without this funding, we will still teach, research, and serve the agricultural industries and professions, but our effectiveness will be greatly diminished. There are plenty of university agriculture programs that do not effectively teach and apply the skills and knowledge that can only be nurtured in an advanced laboratory setting. It would be a shame to allow Tarleton Agriculture to join them.

**(10) Non-Formula Support Needed on Permanent Basis/Discontinuu**

Formula funding does not exist for Tarleton Agricultural and Environmental Sciences Research Center and as a result non-formula support is needed on a permanent basis for continued operation.

**(11) Non-Formula Support Associated with Time Frame:**

N/A

**(12) Benchmarks:**

N/A

**(13) Performance Reviews:**

Measures used to assess the results of this funding:

- A. The number of students enrolled in programs within Agricultural and Environmental Sciences programs: 2017-2018 enrollment was 1940 students
  - B. The number of students and faculty conducting research at the Center: Currently 11 faculty members, 13 graduate students, and 21 undergraduate students are conducting research at the facility
  - C. The retention rate of undergraduate students enrolled in Agricultural and Environmental Sciences programs: the retention rate of Freshman from Fall 2016 to Fall 2017 was 70%
  - D. The graduation rate of undergraduate students enrolled in Agricultural and Environmental Sciences programs: the six year graduation rate for 2016-17 was 45%
  - E. Full environmental compliance with all aspects of the Center: The Center was not in full compliance in 2013-14 but has been in compliance each year since and needs funding to maintain compliance.
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**Tarleton Analytics Initiative**

<b>(1) Year Non-Formula Support Item First Funded:</b>	2020
Year Non-Formula Support Item Established:	2020
Original Appropriation:	\$1,750,000

**(2) Mission:**

Waste, fraud, and abuse are estimated to be greater than 10% in some governmental programs, and cost taxpayers billions of dollars annually. Applied data mining and data analytics research at Tarleton has been conducted to improve governmental programs by eliminating fraud, waste and abuse through the Center for Agribusiness Excellence. The current proposal is an extension of an ongoing USDA project funded for more that \$60 million over 15 years and saving the U.S. government in excess of \$3 billion with an annualized return of \$22 per dollar invested.

The Tarleton Analytics Initiative has potential to generate substantial savings for taxpayers and enhance accountability in the State of Texas through the reduction of fraud, waste and abuse. A one-time investment will provide for computing and personnel to conduct advanced analytics and data mining to reduce waste in programs such as, but not limited to: SNAPS (food stamps program); School Nutrition Program; United State Department of Agriculture Partnerships; Property and Casualty Insurance; etc.

The program will leverage existing supercomputing expertise, personnel, and infrastructure at the Tarleton's Center for Agribusiness Excellence to ensure rapid start-up and implementation of the program. Supporting academic programs at Tarleton include a Master of Science in Mathematics, concentration in data mining research, and experienced Research Faculty, Research Graduate Assistants , and Research Interns.

**(3) (a) Major Accomplishments to Date:**

Applied data mining and data analytics research at Tarleton has been conducted to improve governmental programs by eliminating fraud, waste, and abuse through the Center for Agribusiness Excellence. The current proposal is an extension of an ongoing USDA project, funded for more than \$60 million over 15 years saving the U.S. government in excess of \$3 billion with an annualized return of \$22 per dollar invested.

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

Reduction in third-party fraud, waste and abuse.  
Savings of dollars associated with state and federal programs.  
Assurance that state/federal funds allocated by agencies are directed to intended constituent groups.

**(4) Funding Source Prior to Receiving Non-Formula Support Funding:**

None

**(5) Formula Funding:**

None

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**(6) Category:**

Research Support

**(7) Transitional Funding:**

N

**(8) Non-General Revenue Sources of Funding:**

None

**(9) Impact of Not Funding:**

This request links directly to strategies associated with Tarleton's strategic plan and is a natural continuum that builds on nationally recognized success, providing more than \$100 million of savings to the federal government each year. If leveraged, the State of Texas could realize a similar return on investment.

**(10) Non-Formula Support Needed on Permanent Basis/Discontinuu**

None

**(11) Non-Formula Support Associated with Time Frame:**

N/A

**(12) Benchmarks:**

N/A

**(13) Performance Reviews:**

Return on investment of state dollars.

Number of agencies served.

Number of tax dollars saved.

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**Tarleton Outreach**

<b>(1) Year Non-Formula Support Item First Funded:</b>	2008
Year Non-Formula Support Item Established:	2008
Original Appropriation:	\$35,625

**(2) Mission:**

The mission of the outreach initiatives in Forth Worth, Waco, Global and RELLIS-Bryan are to focus on the following:

- (1) improve access, expand learning opportunities, and engage purposefully with students by providing citizens' access to affordable higher education in underserved and growing regions of Texas;
- (2) provide high quality and affordable pathways for Bachelor's completion programs and graduate degree programs;
- (3) increase enrollments from Top Academic Partner colleges by 5% annually;
- (4) help meet the workforce needs of Texas;
- (5) position Tarleton State University to reach the regional completion targets set forth by the Texas Higher Education Coordinating Board's 60X30TX initiative.

**(3) (a) Major Accomplishments to Date:**

- In Spring 2018, over 1,900 students were enrolled through the Southwest Metroplex Center in Fort Worth, which represented an increase of approximately 4.2% over the Spring 2017 semester.
- In Spring 2018, approximately 950 students were enrolled through Tarleton's Waco programs on the McLennan Community College campus.
- In Spring 2018, approximately 650 students were enrolled through Tarleton's Global campus with total student enrollments in online course offerings increasing over 20% between Spring 2017 and Spring 2018.
- Undergraduate degree completion programs in high demand content areas have been added at the Fort Worth/Southwest Metroplex Center, Waco, RELLIS-Bryan and Global outreach initiatives. Additional undergraduate and graduate degree programs are planned for the outreach sites for the coming biennium.
- Degree program growth, enhanced enrollments, and program expansion have resulted in hiring additional faculty to provide instruction and enhanced needs for staff members to provide academic support to students. Office and classroom space have increased in Fort Worth and Waco locations and are at maximum capacities.
- A donation of 80 acres of land was secured for construction of a future permanent campus for the Southwest Metroplex Center in Fort Worth and construction has begun on the 74,000 square foot building which will allow Tarleton State University to respond to the rapidly growing educational needs in Tarrant, Parker and Johnson counties.

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

- Continue a growth rate of approximately 5% annually.
- Continue to expand degree programs at each outreach site in response to regional workforce demands (i.e. Nursing, Engineering/Engineering Technology-related areas, Social Work, dual-credit subject areas).
- Continue ongoing work to refine Memoranda of Understanding with community college partners throughout the state. Complete all baccalaureate transfer pathways as part of the North Texas Community College Consortium's (NTCCC) Transfer Collaborative (TC) online portal for students who wish to complete Bachelor's degrees.

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**(4) Funding Source Prior to Receiving Non-Formula Support Funding:**

None

**(5) Formula Funding:**

None

**(6) Category:**

Instructional Support

**(7) Transitional Funding:**

N

**(8) Non-General Revenue Sources of Funding:**

None

**(9) Impact of Not Funding:**

Tarleton outreach presence and efforts concentrate in the rapidly growing areas centered on Fort Worth, Waco and RELLIS-Bryan, as well as the high demand online higher educational marketplace. A lack of financial support for this initiative would significantly hinder Tarleton's ability to support the growth rate of its outreach sites and to develop new degree programs at these sites, thus decreasing affordable opportunities for area residents to earn bachelor's degrees and graduate degrees from a public institution of higher education. The individuals served at the outreach sites include non-traditional students who are working adults as well as an increasing number of traditional-age students who have completed a significant number of both academic and workforce education college credits while completing high school. At each site, students have the opportunity to dually/simultaneously enroll in lower-level and upper-level courses to shorten their time to degree completion. Importantly, degree program offerings are planned based on regional workforce needs and prospective student interest. Students served at these sites can achieve their educational goals and meet the increased demands for a more skilled and knowledgeable workforce. Tarleton works very closely with its community college partners in these regions to ensure seamless, clear transfer pathways for students.

**(10) Non-Formula Support Needed on Permanent Basis/Discontinuation:**

Formula funding does not exist for Tarleton Outreach and as a result non-formula support is needed on a permanent basis for continued operation.

**(11) Non-Formula Support Associated with Time Frame:**

N/A

**(12) Benchmarks:**

N/A

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**(13) Performance Reviews:**

- SW Metroplex initiative: Residents from Tarrant or surrounding counties enrolling at Tarleton – increase 5% per year
  - Waco/Central Texas initiative: Residents originating from McLennan or surrounding counties enrolling at Tarleton – increase 5% per year
  - RELIS-Bryan initiative: Residents originating from Brazos or surrounding counties enrolling at Tarleton – increase 5% per year
  - Outreach site (SW Metroplex, Waco and Bryan) and Global campus growth
    - o Enrollment increase 5% per year
    - o Degree/certificate completions increase 5% per year
  - Increase transfer graduation rate 0.5% per year
-