

# UNT Budget Overview

## Executive Summary and Highlights

### Strategic Impact and Major Goals Addressed by FY 2019 Budget

At the University of North Texas, our caring and creative community prepares students for careers in a rapidly changing world. One of the state's largest public universities, UNT awarded 9,159 degrees in the 2016-17 academic year and anticipates surpassing that number in 2017-18. Investments made during FY 2019 and in subsequent years will ensure continued growth as a research institution that is focused on delivering an exceptional educational experience.

This year's University of North Texas budget reflects its commitment to our strategic goals to:

- Grow Enrollment & Graduation
- Grow Research
- Grow Foundation Assets
- Grow Top Rated Programs
- Become a Best Place to Work
- Achieve Efficient and Effective Operations

Investments in this budget that will support the university's strategic plan in the coming year, include:

- Expanding recruiting efforts for new students due to increased graduation rates in 2017-18
- Increasing emphasis on retaining current students by expanding student support services
- Expanding in Frisco
- Implementing a new Distance Education Technology model
- Providing funds for new research equipment
- Hiring new faculty
- Providing resources to facilities for the addition of 285,600 square feet
- Reserving 1.5% merit pool in recognition of outstanding faculty and staff members
- Transfer of several student focused service areas back to campus for more effective operations

Continuing investments in key areas will ensure UNT's ability to remain competitive while achieving strategic goals.

## Revenues



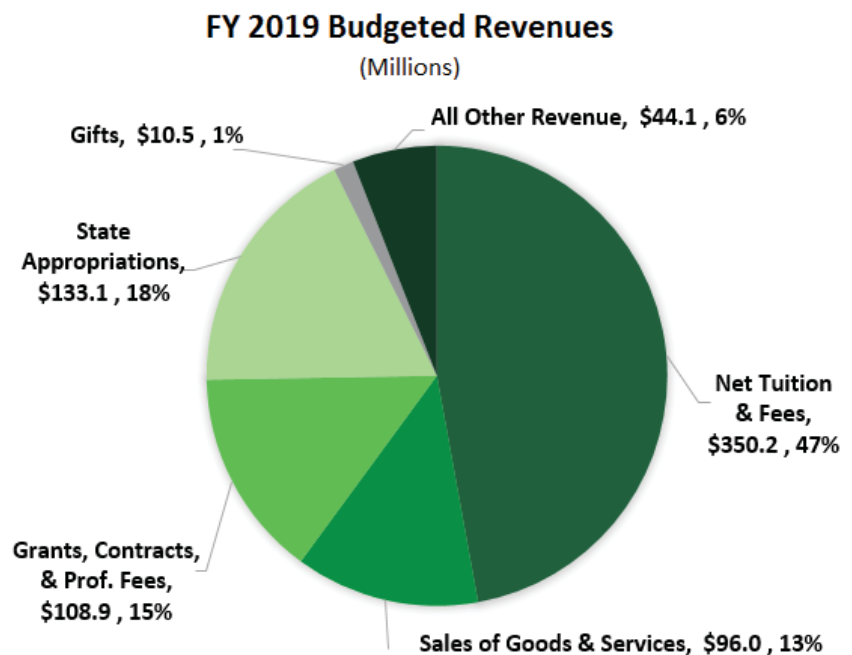
### State Appropriations

Support from the 85th Texas Legislative session for the 2018-19 biennium continues to help UNT to transform an increasingly first-generation college student population into the workforce leaders of tomorrow. For FY 2019 UNT will receive:

- \$133 M in general revenue fund and allocations for employee benefits, which includes:
  - \$2.4 M in research funding
  - \$11.5 M in tuition revenue bond retirement
- \$37.56 M in capital appropriation for Higher Education funds (HEF)

### Tuition and Fees

UNT anticipates net tuition and fees of \$350.2 M in FY 2019, an increase of \$28.2 M from FY2018 Year-End Forecast (\$31.3M budget to budget increase). The estimated increase contains projected gross tuition of \$326.4 M, gross fee revenue of \$126.8 M, and discount and allowances of \$103 M. The increase of tuition and fees includes a 2.75% growth in semester credit hours and reflects the UNT System Board of Regent's approved differential tuition rates.



## Expenses



In FY 2019 the university will focus on core issues with strategic funding including:

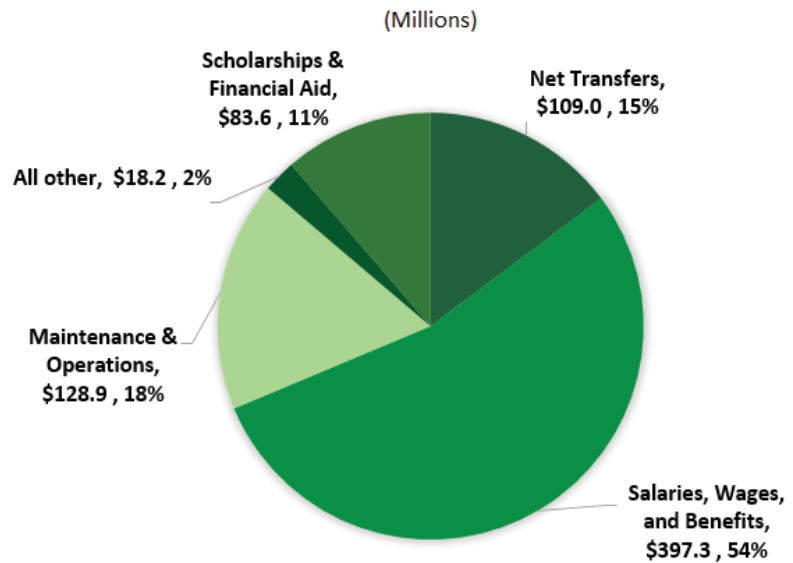
- \$4.2 M in new funding allocated for Academic Affairs
  - \$1.8 M for Frisco operations
  - \$1.2 M for faculty promotion and tenure, equity study, and market adjustments
  - \$1.2 M for other priorities

### *Other Strategic Funding*

Dedicated funding for FY 2019 also includes funding for:

- \$3.46 M to fund research equipment
- Increases in scholarships and financial aid of \$12.2 M
- \$2.85 M to fund faculty lines from differential tuition
- \$3.1 M allocated to distance learning
- Shared and core services costs transfers of \$42.5 M
- \$5.7 M to improve net financial position

**FY 2019 Budgeted Expenses and Net Transfers**



## Reserves and Capital Expenses

FY 2019 plant increases will include new projects for:

- \$5.8 M in auxiliary services that include: renovations in Maple Hall, Kerr Hall, Clark Hall, and new dining food stands
- General academic classrooms, art studio facility, music building recital hall, and class laboratory e-locking funded from HEAF for \$1.4 M
- \$0.7 M of commercial paper for the Apogee stadium turf

Previously approved capital projects include:

- \$72.1 M of revenue financing funds for Frisco campus development and property acquisition, new residence hall, track and field stadium, new dining hall, Fouts Field demolition, parking, and bus transfer station, General Academic Building renovations, and indoor athletic practice facility
- \$19.7 M of HEAF dedicated to master plan land acquisitions, Sage Hall academic success center, Terrill Hall renovations, and Discovery Park upgrades
- \$8.5 M in gift funds to renovate the Music Building courtyard and supplement the indoor athletic practice facility
- \$5.0 M of Tuition Revenue Bond funding to complete the College of Visual Arts and Design building
- \$3.7 M in auxiliary funding to renovate the lobby in Clark Hall

## FTEs

FTE Categories	FY 2017		FY 2018		FY 2019
	Budget	Actuals	Budget	Actuals	Budget
Administrators	64.0	68.8	68.0	58.4	68.0
Faculty	1,682.0	1,397.7	1,703.0	1,324.6	1,411.0
Other Staff	3,634.0	4,104.3	3,627.0	4,352.2	4,380.0
<b>Total FTE</b>	<b>5,380.0</b>	<b>5,570.8</b>	<b>5,398.0</b>	<b>5,735.2</b>	<b>5,859.0</b>

## FY 2019 Summary – Current Funds



### Budget for Revenues, Expenses & Other Changes in Fund Balances

	FY 2018 Budget	FY 2018 Forecast (Actuals)	FY 2019 Budget	Increases (Decreases) FY 2019 to FY 2018 Est Actuals	
				Amount	Percent
<b>Revenues</b>					
Net Tuition and Fees	318,834,500	322,000,000	350,175,215	28,175,215	8.8%
Sales of Goods and Services	98,899,496	98,167,127	96,006,829	(2,160,297)	-2.2%
Grants and Contracts	98,779,283	107,402,655	108,927,428	1,524,773	1.4%
State Appropriations	136,203,844	133,000,000	133,081,270	81,270	0.1%
Capital Appropriations	37,562,056	37,562,056	37,562,056	-	0.0%
Net Professional Fees	-	-	-	-	-
Gift Income	9,780,214	10,000,000	10,509,621	509,621	5.1%
Investment Income	3,827,576	6,000,000	5,401,332	(598,668)	-10.0%
Other Revenue	1,132,356	1,300,000	1,156,549	(143,451)	-11.0%
<b>Total Revenues</b>	<b>705,019,324</b>	<b>715,431,837</b>	<b>742,820,301</b>	<b>27,388,464</b>	<b>3.8%</b>
<b>Expenses</b>					
Salaries - Faculty	138,188,872	132,545,992	148,359,546	15,813,554	11.9%
Salaries - Staff	133,252,006	131,904,027	148,072,937	16,168,909	12.3%
Wages and Other Compensation	27,680,760	23,889,195	23,138,294	(750,901)	-3.1%
Benefits and Other Payroll-Related Costs	77,684,635	75,520,280	77,770,150	2,249,870	3.0%
<b>Subtotal - Personnel Costs</b>	<b>376,806,273</b>	<b>363,859,494</b>	<b>397,340,926</b>	<b>33,481,432</b>	<b>9.2%</b>
Cost of Goods Sold	12,300,640	8,662,823	8,196,524	(466,299)	-5.4%
Professional Fees and Services	12,826,585	14,903,501	16,867,058	1,963,556	13.2%
Travel	10,553,228	9,591,064	9,947,492	356,428	3.7%
Materials and Supplies	27,152,904	27,533,945	33,360,309	5,826,364	21.2%
Communication and Utilities	10,114,835	12,840,604	14,817,333	1,976,729	15.4%
Repairs and Maintenance	19,183,305	18,272,413	15,730,473	(2,541,939)	-13.9%
Rentals and Leases	8,317,171	10,078,732	4,117,441	(5,961,291)	-59.1%
Printing and Reproduction	2,019,274	3,721,775	5,299,142	1,577,367	42.4%
Other Expenditures	18,243,571	17,889,325	20,610,209	2,720,883	15.2%
<b>Subtotal - Maintenance &amp; Operation Costs</b>	<b>120,711,513</b>	<b>123,494,183</b>	<b>128,945,982</b>	<b>5,451,799</b>	<b>4.4%</b>
Capital Expenditures	12,161,799	14,250,000	17,875,791	3,625,791	25.4%
Federal and State Pass-Through Expense	152,650	152,650	339,793	187,143	122.6%
Scholarships	71,361,577	81,500,000	83,558,125	2,058,125	2.5%
<b>Total Expenses</b>	<b>581,193,812</b>	<b>583,256,327</b>	<b>628,060,617</b>	<b>44,804,290</b>	<b>7.7%</b>
<b>Transfers</b>					
<b>Intra-campus Transfers Between Funds</b>					
Inter-Fund Transfer In/(Out)	(27,138,556)	(33,800,000)	(22,750,556)	11,049,444	-32.7%
<b>Transfers Between UNTS Components</b>					
System Services Allocations	(46,165,944)	(44,165,944)	(42,472,275)	1,693,669	-3.8%
Debt Service Transfer In (Out)	(44,353,357)	(44,353,357)	(45,181,222)	(827,865)	1.9%
Other Inter-Unit Transfers In/(Out)	(45,884)	(189,493)	(273,420)	(83,927)	44.3%
<b>Other Transfers</b>					
Transfer to Other State Agencies In/(Out)	-	614,257	600,000	(14,257)	-2.3%
Legislative Transfers In/(Out)	30,357	1,096,059	1,055,357	(40,702)	-3.7%
<b>Total Transfers</b>	<b>(117,673,383)</b>	<b>(120,798,478)</b>	<b>(109,022,116)</b>	<b>11,776,362</b>	<b>-9.7%</b>
<b>Estimated Impact on Fund Balance</b>	<b>6,152,128</b>	<b>11,377,032</b>	<b>5,737,568</b>	<b>(5,639,464)</b>	<b>-49.6%</b>
<b>Planned Use of Fund Balance &amp; Debt Proceeds</b>			<b>314,055</b>		-



**FY 2019 – University of North Texas**  
**Budget Detail by Fund Group – Current Funds**



	Current Funds				
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
<b>REVENUES</b>					
Net Tuition and Fees	59,694,879	273,015,337	17,464,999	-	350,175,215
Sales of Goods and Services	292,502	21,042,145	73,922,183	750,000	96,006,829
Grants and Contracts	22,858,103	2,642,820	-	83,426,505	108,927,428
State Appropriations	133,081,270	-	-	-	133,081,270
Capital Appropriations	37,562,056	-	-	-	37,562,056
Net Professional Fees	-	-	-	-	-
Gift Income	-	2,878,031	3,590	7,628,000	10,509,621
Investment Income	117,883	5,137,703	138,746	7,000	5,401,332
Other Revenue	58,000	879,123	219,426	-	1,156,549
<b>Revenues</b>	<b>253,664,693</b>	<b>305,595,159</b>	<b>91,748,944</b>	<b>91,811,505</b>	<b>742,820,301</b>
<b>EXPENDITURES</b>					
Salaries - Faculty	93,029,803	51,422,429	-	3,907,313	148,359,546
Salaries - Staff	52,169,835	67,061,910	21,881,518	6,959,674	148,072,937
Wages and Other Compensation	510,520	13,339,044	4,739,997	4,548,732	23,138,294
Benefits and Other Payroll-Related Costs	43,016,641	25,223,219	7,070,196	2,460,094	77,770,150
Cost of Goods Sold	-	882,743	7,313,781	-	8,196,524
Professional Fees and Services	319,862	11,465,661	2,126,099	2,955,436	16,867,058
Travel	6,817	8,992,915	85,044	862,716	9,947,492
Materials and Supplies	3,050,550	23,869,816	4,167,154	2,272,789	33,360,309
Communication and Utilities	600,390	9,351,453	4,847,506	17,984	14,817,333
Repairs and Maintenance	4,349,771	3,396,524	7,739,001	245,177	15,730,473
Rentals and Leases	74,188	3,210,883	680,352	152,018	4,117,441
Printing and Reproduction	6,197	4,773,302	340,176	179,467	5,299,142
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	7,041,154	6,179,202	3,571,848	1,083,587	17,875,791
Federal and State Pass-Through Expense	12,407	-	-	327,386	339,793
Scholarships	15,654,418	2,460,574	718,811	64,724,322	83,558,125
Other Expenditures	226,955	16,121,817	3,146,627	1,114,810	20,610,209
<b>Expenditures</b>	<b>220,069,509</b>	<b>247,751,494</b>	<b>68,428,109</b>	<b>91,811,505</b>	<b>628,060,617</b>
<b>TRANSFERS</b>					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(23,125,556)	1,918,132	(1,543,132)	-	(22,750,556)
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	(42,472,275)	-	-	(42,472,275)
Debt Service Transfer In (Out)	(11,524,985)	(15,017,568)	(18,638,668)	-	(45,181,222)
Other Inter-Unit Transfers In/(Out)	-	(273,420)	-	-	(273,420)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	600,000	-	-	600,000
Legislative Transfers In/(Out)	1,055,357	-	-	-	1,055,357
<b>Transfers</b>	<b>(33,595,184)</b>	<b>(55,245,132)</b>	<b>(20,181,800)</b>	<b>-</b>	<b>(109,022,116)</b>
<b>Estimated Impact on Fund Balance</b>	<b>-</b>	<b>2,598,534</b>	<b>3,139,034</b>	<b>-</b>	<b>5,737,568</b>
<b>Planned Use of Fund Balance &amp; Debt Proceeds</b>					
Auxiliary Funded Projects	-	-	-	-	-
Instructional Program Fee Reserves	-	314,055	-	-	314,055
Prior Year Project Funds	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
<b>Planned Use of Fund Balance &amp; Debt Proceeds</b>	<b>-</b>	<b>314,055</b>	<b>-</b>	<b>-</b>	<b>314,055</b>

**FY 2019 - University of North Texas**  
**Budget Detail by Fund Group - Non-Current Funds**



	Non-Current Funds				FY19
	Endowment Funds	Loan Funds	Plant and Debt	Non-Current	Allfunds
<b>REVENUES</b>					
Net Tuition and Fees	-	380,000	-	380,000	350,555,215
Sales of Goods and Services	-	1,000	-	1,000	96,007,829
Grants and Contracts	475,000	-	-	475,000	109,402,428
State Appropriations	-	-	-	-	133,081,270
Capital Appropriations	-	-	-	-	37,562,056
Net Professional Fees	-	-	-	-	-
Gift Income	990,000	-	8,500,000	9,490,000	19,999,621
Investment Income	700,000	-	243,704	943,704	6,345,036
Other Revenue	150,000	45,000	-	195,000	1,351,549
<b>Revenues</b>	<b>2,315,000</b>	<b>426,000</b>	<b>8,743,704</b>	<b>11,484,704</b>	<b>754,305,005</b>
<b>EXPENDITURES</b>					
Salaries - Faculty	-	-	-	-	148,359,546
Salaries - Staff	-	-	-	-	148,072,937
Wages and Other Compensation	-	-	-	-	23,138,294
Benefits and Other Payroll-Related Costs	-	-	-	-	77,770,150
Cost of Goods Sold	-	-	-	-	8,196,524
Professional Fees and Services	486,000	45,000	2,835,000	3,366,000	20,233,058
Travel	-	-	-	-	9,947,492
Materials and Supplies	-	-	-	-	33,360,309
Communication and Utilities	-	-	-	-	14,817,333
Repairs and Maintenance	-	-	-	-	15,730,473
Rentals and Leases	-	-	-	-	4,117,441
Printing and Reproduction	-	-	-	-	5,299,142
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	-	-	118,955,556	118,955,556	136,831,347
Federal and State Pass-Through Expense	-	-	-	-	339,793
Scholarships	-	-	-	-	83,558,125
Other Expenditures	-	29,996	-	29,996	20,640,205
<b>Expenditures</b>	<b>486,000</b>	<b>74,996</b>	<b>121,790,556</b>	<b>122,351,552</b>	<b>750,412,169</b>
<b>TRANSFERS</b>					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(375,000)	-	23,125,556	22,750,556	-
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	-	-	-	(42,472,275)
Debt Service Transfer In (Out)	-	-	45,181,222	45,181,222	-
Other Inter-Unit Transfers In/(Out)	-	-	(47,531,493)	(47,531,493)	(47,804,913)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	600,000
Legislative Transfers In/(Out)	-	-	-	-	1,055,357
<b>Transfers</b>	<b>(375,000)</b>	<b>-</b>	<b>20,775,285</b>	<b>20,400,285</b>	<b>(88,621,831)</b>
<b>Estimated Impact on Fund Balance</b>	<b>1,454,000</b>	<b>351,004</b>	<b>(92,271,568)</b>	<b>(90,466,564)</b>	<b>(84,728,996)</b>
<b>Planned Use of Fund Balance &amp; Debt Proceeds</b>					
Auxiliary Funded Projects	-	-	9,540,000	9,540,000	9,540,000
Instructional Program Fee Reserves	-	-	-	-	314,055
Prior Year Project Funds	-	-	3,385,272	3,385,272	3,385,272
Debt Proceeds	-	-	79,590,000	79,590,000	79,590,000
<b>Planned Use of Fund Balance &amp; Debt Proceeds</b>	<b>-</b>	<b>-</b>	<b>92,515,272</b>	<b>92,515,272</b>	<b>92,829,327</b>

**FY 2019 – University of North Texas**  
**Budgeted Revenue Breakout by Fund - Current Funds**



	<i>Current Funds</i>				
	<b>Educational &amp; General</b>	<b>Designated Operating</b>	<b>Auxiliary</b>	<b>Restricted Expendable</b>	<b>Current Funds</b>
Resident Undergrad Tuition	44,205,238	205,094,112	-	-	249,299,350
Non-resident Undergrad Tuition	26,518,272	13,165,400	-	-	39,683,672
Other Undergrad Tuition	6,257,000	155,531	-	-	6,412,531
Waivers Undergrad Tuition	(18,844,155)	(135,760)	-	-	(18,979,915)
<b>Gross Undergraduate Tuition</b>	<b>58,136,355</b>	<b>218,279,283</b>	-	-	<b>276,415,638</b>
Resident Graduate Tuition	8,621,182	18,885,484	-	-	27,506,666
Non-resident Graduate Tuition	17,080,179	6,707,016	-	-	23,787,195
Other Graduate Tuition	111,638	2,608,777	-	-	2,720,415
Waivers Graduate Tuition	(4,005,845)	(28,860)	-	-	(4,034,705)
<b>Gross Graduate Tuition</b>	<b>21,807,154</b>	<b>28,172,417</b>	-	-	<b>49,979,571</b>
Fees - Instructional	351,370	22,215,583	-	-	22,566,953
Fees - Mandatory	-	75,979,888	17,268,799	-	93,248,687
Fees - Incidental	-	10,834,936	207,500	-	11,042,436
Waivers - Fees	-	(66,770)	(11,300)	-	(78,070)
<b>Gross Fees</b>	<b>351,370</b>	<b>108,963,637</b>	<b>17,464,999</b>	-	<b>126,780,006</b>
Disc & Allow-Tuition and Fee	(20,600,000)	(82,400,000)	-	-	(103,000,000)
<b>Discount and Allowances</b>	<b>(20,600,000)</b>	<b>(82,400,000)</b>	-	-	<b>(103,000,000)</b>
Tuition and Waiver Conversion	-	-	-	-	-
<b>Net Tuition and Fees</b>	<b>59,694,879</b>	<b>273,015,337</b>	<b>17,464,999</b>	-	<b>350,175,215</b>
Athletics	-	7,720,130	-	-	7,720,130
Auxiliary Enterprises	-	356,089	70,832,783	-	71,188,872
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	292,502	12,965,925	3,089,400	750,000	17,097,828
<b>Sales of Goods and Services</b>	<b>292,502</b>	<b>21,042,145</b>	<b>73,922,183</b>	<b>750,000</b>	<b>96,006,829</b>
Federal Programs and Contracts	-	-	-	21,205,885	21,205,885
Federal Financial Aid	-	-	-	56,624,834	56,624,834
State Programs and Contracts	-	2,642,820	-	1,635,631	4,278,451
State Financial Aid	22,858,103	-	-	-	22,858,103
Other Grants and Contracts	-	-	-	3,960,155	3,960,155
<b>Grants and Contracts</b>	<b>22,858,103</b>	<b>2,642,820</b>	-	<b>83,426,505</b>	<b>108,927,428</b>
State Appropriations - General	105,488,342	-	-	-	105,488,342
State Appropriations - Additional	27,592,928	-	-	-	27,592,928
<b>State Appropriations</b>	<b>133,081,270</b>	-	-	-	<b>133,081,270</b>
Capital Appropriations - HEF	37,562,056	-	-	-	37,562,056
<b>Capital Appropriations</b>	<b>37,562,056</b>	-	-	-	<b>37,562,056</b>
Gross Professional Fees	-	-	-	-	-
Contractual Allowances and Discounts	-	-	-	-	-
<b>Net Professional Fees</b>	-	-	-	-	-
<b>Gift Income</b>	-	<b>2,878,031</b>	<b>3,590</b>	<b>7,628,000</b>	<b>10,509,621</b>
<b>Investment Income</b>	<b>117,883</b>	<b>5,137,703</b>	<b>138,746</b>	<b>7,000</b>	<b>5,401,332</b>
<b>Other Revenue</b>	<b>58,000</b>	<b>879,123</b>	<b>219,426</b>	-	<b>1,156,549</b>
<b>Revenues</b>	<b>253,664,693</b>	<b>305,595,159</b>	<b>91,748,944</b>	<b>91,811,505</b>	<b>742,820,301</b>



**FY 2019 – University of North Texas  
Budget - Current Funds by Quarter**



**University of North Texas  
FY19 - Quarterly Spread Worksheet**

	Q1 FYTD Estimate	Q2 FYTD Estimate	Q3 FYTD Estimate	Q4 FYTD Budget
<b>Revenues</b>				
Net Tuition and Fees	304,132,948	311,455,704	354,360,135	350,175,215
Sales of Goods and Services	67,519,183	76,186,256	86,939,319	96,006,829
Grants and Contracts	6,767,532	61,064,772	73,657,416	108,927,428
State Appropriations	112,938,433	121,216,311	129,494,189	133,081,270
Capital Appropriations	37,562,056	37,562,056	37,562,056	37,562,056
Net Professional Fees				
Gift Income	2,245,826	4,873,231	7,500,636	10,509,621
Investment Income	558,516	2,440,859	5,123,143	5,401,332
Other Revenue	289,137	578,275	867,412	1,156,549
<b>Total Revenues</b>	<b>532,013,630</b>	<b>615,377,464</b>	<b>695,504,307</b>	<b>742,820,301</b>
<b>Expenditures</b>				
Salaries - Faculty	44,376,914	88,753,827	133,644,965	148,359,546
Salaries - Staff	36,610,985	73,661,824	111,880,483	148,072,937
Wages and Other Compensation	7,485,004	13,920,823	18,341,321	23,138,294
Benefits and Other Payroll-Related Costs	21,407,102	44,246,107	66,937,734	77,770,150
Cost of Goods Sold	2,458,957	4,829,640	6,878,771	8,196,524
Professional Fees and Services	4,773,344	8,383,191	12,412,527	16,867,058
Travel	2,259,490	4,510,817	7,455,772	9,947,492
Materials and Supplies	7,756,214	15,766,242	23,552,522	33,360,309
Communication and Utilities	3,103,298	5,939,775	11,548,755	14,817,333
Repairs and Maintenance	4,319,568	8,239,563	11,772,608	15,730,473
Rentals and Leases	1,785,082	2,349,609	3,292,118	4,117,441
Printing and Reproduction	1,655,327	3,131,967	4,491,708	5,299,142
Debt Service - Principal	0	0	0	0
Debt Service - Interest	0	0	0	0
Capital Expenditures	5,200,199	10,400,398	13,585,533	17,875,791
Federal and State Pass-Through Expense	49,108	135,297	254,845	339,793
Depreciation and Amortization	0	0	0	0
Scholarships	13,410,175	50,350,546	52,239,334	83,558,125
Other Expenditures	5,522,303	10,030,711	15,909,877	20,610,209
<b>Total Expenditures</b>	<b>162,173,072</b>	<b>344,650,338</b>	<b>494,198,873</b>	<b>628,060,617</b>
<b>Transfers</b>				
<i>Intra-campus Transfers Between Funds:</i>				
Inter-Fund Transfer In/(Out)	(22,750,556)	(22,750,556)	(22,750,556)	(22,750,556)
<i>Transfers Between UNTS Components:</i>				
System Services Allocations	(10,618,069)	(21,236,138)	(31,854,206)	(42,472,275)
Debt Service Transfer In (Out)	(11,295,305)	(22,590,611)	(33,885,916)	(45,181,222)
Other Inter-Unit Transfers In/(Out)	(68,355)	(136,710)	(205,065)	(273,420)
<i>Other Transfers:</i>				
Transfer to Other State Agencies In/(Out)	0	0	600,000	600,000
Legislative Transfers In/(Out)	30,357	30,357	1,055,357	1,055,357
<b>Total Transfers</b>	<b>(44,701,928)</b>	<b>(66,683,658)</b>	<b>(87,040,387)</b>	<b>(109,022,116)</b>

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# UNT Health Science Center Budget Overview

## Executive Summary and Highlights

UNT Health Science Center is committed through Extraordinary Teamwork to its vision of ***One University, built on values, defining and producing the providers of the future***. The budget priorities for the coming FY represent UNTHSC's commitment to the future of health care and science.

Those institutional priorities are:

- Funding key positions, including two department chairs and three faculty members, in the growing UNT System College of Pharmacy. These positions will help meet and maintain accreditation standards for the only pharmacy college in the Dallas-Fort Worth area and help the college expand into clinical trials and pharmacogenomics
- Creating 10 new positions related to operations in the new Interdisciplinary Research and Education Building, which is scheduled to open in October 2018 and will be home to the College of Pharmacy, the North Texas Eye Research Institute, and the TCU and UNTHSC School of Medicine

The institution also is supporting additions and renovations to the BioSkills Laboratory housed within the Center for Anatomical Sciences. These improvements are integral to the medical education of UNTHSC students and the continuing education of health care practitioners across Texas. About 580 UNTHSC students pass through the anatomy lab each year, along with another 180 nurse anesthetist students from TCU and Texas Wesleyan.

The last FY experienced several milestones, including:

- Partnering with HCA Healthcare to develop 500 resident positions in 14 hospitals across the DFW area to help address the State's growing physician shortage
- Starting the largest and most comprehensive study in the U.S. encompassing Mexican-Americans and Alzheimer's disease
- Launching a no-cost vision screening program for Fort Worth preschoolers
- Funding from State and Federal sources for UNTHSC's forensic DNA program, which assists criminal justice agencies with solving crimes, as well as reducing the backlog of sexual assault kits to be analyzed, was renewed
- Collaborating with the UNT College of Music in Denton to offer the world's first music doctoral degree in performing arts health
- Partnering with Lena Pope to open an on-campus Early Learning Center that provides high-quality, affordable child care for UNTHSC students and employees

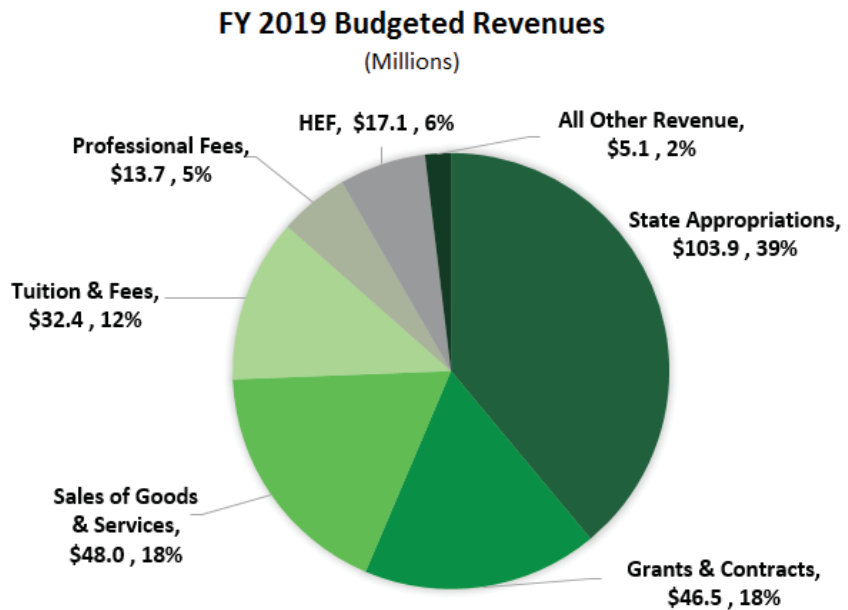
In the coming year, UNTHSC plans to create even more residency positions through partnerships with regional health care systems, prepare for the expected 2019 opening of the new School of Medicine, and launch a groundbreaking research study that could make it possible to diagnose Alzheimer's disease via a simple blood test.

**Revenues**

Overall, UNTHSC expects to generate \$266.8 M in revenue over the next FY. This represents a net increase of \$21.6 M (9%) from FY 2018. The majority of this increase is attributable to the continued participation with the federal correctional program. Moreover, the budget reflects an increase in grants and contracts related to research programs.

*Tuition and Fees, State Appropriations*

Net Tuition and Fees, along with State Appropriations, are expected to increase by \$1.0 M (1%) from the FY 2018 budget. This is primarily due to the schools/colleges restructuring the fees charged for various student-related activities and programs, as well as State-paid benefits.



*Sales of Goods & Services*

Sales of Goods & Services reflect a net increase of \$8.8 M (22%) from the FY 2018 budget, due to the continuation of medical services provided to incarcerated patients, which were expected to cease in FY 2018.

*Grants and Contracts*

Grants and contracts are expected to increase from the FY 2018 budget by \$10.6 M (30%), as a result of a steady rise in awards, coupled with an increase in the average award amount.

*Investment Income*

Investment income will likely increase from the FY 2018 budget by \$0.9 M (38%) as a result of diversifying institutional funds into higher-yielding investments.

## Expenses

Total Expenses are estimated at \$226.7 M over the next FY. This represents an overall increase of \$16.1 M (8%) from FY 2018. The majority of this increase is attributable to the federal prison program, research activities, and capital projects and equipment.

### *Personnel Costs*

Personnel costs represent 66% of the UNTHSC expenditure budget. Overall, UNTHSC is projecting a net increase of \$1.7 M (1%) from the FY 2018 budget driven by the ongoing recruitment of key academic personnel, including chairs, deans, and other faculty positions, as well as additional staff required for the Interdisciplinary Research & Education Building (IREB).

### *Professional Fees and Services*

Professional fees and services are expected to increase by \$5.5 M (18%) from the FY 2018 budget, as a significant contract to provide medical services to incarcerated patients was unexpectedly continued.

### *Materials and Supplies*

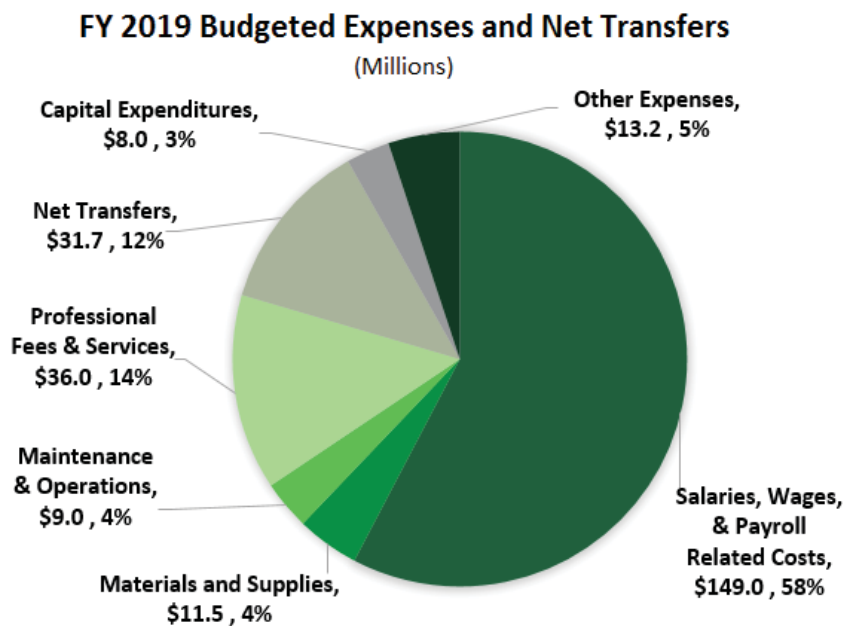
Materials and supplies are expected to increase by \$2.5 M (28%) from the FY 2018 budget, primarily due to increased research activities.

### *Capital Expenses*

Capital Expenses are expected to increase by \$3.6 M (82%) from the FY 2018 budget, due to classroom and lab renovations, lab equipment and other deferred maintenance needs.

### *Transfers*

Net Transfers increased \$3.9 M (14%) from FY 2018, a part of which reflects UNTHSC's portion of the shared UNT System costs, as well as additional funding for major capital projects.





## Reserves and Capital Expenses



### *Capital Expenses*

As part of the capital plan, UNTHSC will issue bonds for both new endeavors and previously approved projects.

New project: East Parking Garage Renovation (\$6 M total cost; of which \$2.5 M-RFS)

Previously-approved project: Interdisciplinary Research & Education Building (\$17.7 M-RFS)

### FTEs

FTE Categories	FY 2017		FY 2018		FY 2019
	Budget	Actuals	Budget	Actuals	Budget
Administrators	27.7	26.2	26.6	27.3	29.0
Faculty	454.5	311.8	308.0	293.0	329.0
Other Staff	1017.2	1000.8	974.4	965.1	1034.0
<b>Total FTE</b>	<b>1499.4</b>	<b>1338.8</b>	<b>1309.0</b>	<b>1285.4</b>	<b>1392.0</b>

## FY 2019 Summary – Current Funds



### Budget for Revenues, Expenses & Other Changes in Fund Balances

	FY 2018 Budget	FY 2018 Forecast (Actuals)	FY 2019 Budget	Increases (Decreases)	
				FY 2019 to FY 2018 Est Amount	Actuals Percent
<b>Revenues</b>					
Net Tuition and Fees	31,750,280	31,200,000	32,400,000	1,200,000	3.8%
Sales of Goods and Services	39,225,000	48,225,000	48,000,000	(225,000)	-0.5%
Grants and Contracts	35,900,000	38,000,000	46,500,000	8,500,000	22.4%
State Appropriations	103,643,662	103,000,000	103,943,258	943,258	0.9%
Capital Appropriations	17,091,856	17,091,856	17,091,856	-	0.0%
Net Professional Fees	13,722,182	16,000,000	13,740,100	(2,259,900)	-14.1%
Gift Income	1,500,000	1,800,000	1,500,000	(300,000)	-16.7%
Investment Income	2,240,000	3,000,000	3,100,000	100,000	3.3%
Other Revenue	120,000	500,000	500,000	-	0.0%
<b>Total Revenues</b>	<b>245,192,980</b>	<b>258,816,856</b>	<b>266,775,214</b>	<b>7,958,358</b>	<b>3.1%</b>
<b>Expenditures</b>					
Salaries - Faculty	48,000,000	46,500,000	49,500,000	3,000,000	6.5%
Salaries - Staff	61,300,000	59,000,000	63,000,000	4,000,000	6.8%
Wages and Other Compensation	7,000,000	4,000,000	5,500,000	1,500,000	37.5%
Benefits and Other Payroll-Related Costs	31,000,000	28,000,000	31,000,000	3,000,000	10.7%
<b>Subtotal - Personnel Costs</b>	<b>147,300,000</b>	<b>137,500,000</b>	<b>149,000,000</b>	<b>11,500,000</b>	<b>8.4%</b>
Cost of Goods Sold	20,000	20,000	10,000	(10,000)	-50.0%
Professional Fees and Services	30,500,000	35,500,000	36,000,000	500,000	1.4%
Travel	2,000,000	2,000,000	2,400,000	400,000	20.0%
Materials and Supplies	9,000,000	13,000,000	11,500,000	(1,500,000)	-11.5%
Communication and Utilities	2,400,000	2,200,000	2,750,000	550,000	25.0%
Repairs and Maintenance	3,500,000	3,750,000	3,750,000	-	0.0%
Rentals and Leases	1,500,000	3,000,000	2,000,000	(1,000,000)	-33.3%
Printing and Reproduction	750,000	650,000	500,000	(150,000)	-23.1%
Other Expenditures	5,500,000	11,000,000	6,500,000	(4,500,000)	-40.9%
<b>Subtotal - Maintenance &amp; Operation Costs</b>	<b>55,170,000</b>	<b>71,120,000</b>	<b>65,410,000</b>	<b>(5,710,000)</b>	<b>-8.0%</b>
Capital Expenditures	4,400,000	6,000,000	8,000,000	2,000,000	33.3%
Federal and State Pass-Through Expense	700,000	1,300,000	1,250,000	(50,000)	-3.8%
Scholarships	3,000,000	3,000,000	3,000,000	-	0.0%
<b>Total Expenses</b>	<b>210,570,000</b>	<b>218,920,000</b>	<b>226,660,000</b>	<b>7,740,000</b>	<b>3.5%</b>
<b>Transfers</b>					
<b>Intra-campus Transfers Between Funds</b>					
Inter-Fund Transfer In/(Out)	(2,600,000)	(3,000,000)	(7,677,574)	(4,677,574)	155.9%
<b>Transfers Between UNTS Components</b>					
System Service Allocations	(2,017,718)	(1,500,000)	(3,323,282)	(1,823,282)	121.6%
Debt Service Transfer in/(Out)	(15,891,925)	(15,183,928)	-	15,183,928	-100.0%
Other Inter-Unit Transfers in/(Out)	-	(7,869,781)	(15,476,812)	(7,607,031)	96.7%
<b>Other Transfers</b>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	(7,289,981)	-	(5,179,124)	(5,179,124)	100.0%
<b>Total Transfers</b>	<b>(27,799,624)</b>	<b>(27,553,709)</b>	<b>(31,656,792)</b>	<b>(4,103,083)</b>	<b>14.9%</b>
<b>Estimated Impact on Fund Balance</b>	<b>6,823,356</b>	<b>12,343,147</b>	<b>8,458,422</b>	<b>-3,884,725</b>	<b>-31.5%</b>
<b>Planned Use of Fund Balance &amp; Debt</b>	-	-	-	-	-

**FY 2019 – UNT Health Science Center**  
**Budget Detail by Fund Group – Current Funds**



	Current Funds				
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
<b>REVENUES</b>					
Net Tuition and Fees	11,896,750	20,503,250	-	-	32,400,000
Sales of Goods and Services	-	47,275,105	631,145	93,750	48,000,000
Grants and Contracts	7,571	2,809,748	-	43,682,681	46,500,000
State Appropriations	103,844,827	-	-	98,431	103,943,258
Capital Appropriations	17,091,856	-	-	-	17,091,856
Net Professional Fees	-	13,740,100	-	-	13,740,100
Gift Income	-	-	-	1,500,000	1,500,000
Investment Income	-	3,100,000	-	-	3,100,000
Other Revenue	-	500,000	-	-	500,000
<b>Revenues</b>	<b>132,841,004</b>	<b>87,928,203</b>	<b>631,145</b>	<b>45,374,862</b>	<b>266,775,214</b>
<b>EXPENDITURES</b>					
Salaries - Faculty	32,299,394	10,531,289	-	6,669,317	49,500,000
Salaries - Staff	37,840,484	15,561,941	55,911	9,541,664	63,000,000
Wages and Other Compensation	2,936,174	733,764	36,930	1,793,132	5,500,000
Benefits and Other Payroll-Related Costs	18,075,201	8,000,620	8,041	4,916,138	31,000,000
Cost of Goods Sold	-	100	-	9,900	10,000
Professional Fees and Services	766,170	25,058,375	48,000	10,127,455	36,000,000
Travel	22,000	2,334,500	3,500	40,000	2,400,000
Materials and Supplies	2,921,289	6,930,844	50,000	1,597,867	11,500,000
Communication and Utilities	100,676	2,533,824	10,000	105,500	2,750,000
Repairs and Maintenance	868,874	1,665,555	112,004	1,103,567	3,750,000
Rentals and Leases	247,444	1,502,556	-	250,000	2,000,000
Printing and Reproduction	50,000	250,000	6,000	194,000	500,000
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	7,029,166	690,000	16,000	264,834	8,000,000
Federal and State Pass-Through Expense	-	-	-	1,250,000	1,250,000
Scholarships	1,259,495	1,740,505	-	-	3,000,000
Other Expenditures	2,387,183	2,801,076	15,000	1,296,741	6,500,000
<b>Expenditures</b>	<b>106,803,550</b>	<b>80,334,949</b>	<b>361,386</b>	<b>39,160,115</b>	<b>226,660,000</b>
<b>TRANSFERS</b>					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(2,671,549)	815,913	-	(5,821,938)	(7,677,574)
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	(3,323,282)	-	-	(3,323,282)
Debt Service Transfer In (Out)	-	-	-	-	-
Other Inter-Unit Transfers In/(Out)	(15,476,812)	-	-	-	(15,476,812)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	(5,179,124)	-	-	-	(5,179,124)
<b>Transfers</b>	<b>(23,327,485)</b>	<b>(2,507,369)</b>	<b>-</b>	<b>(5,821,938)</b>	<b>(31,656,792)</b>
<b>Estimated Impact on Fund Balance</b>	<b>2,709,969</b>	<b>5,085,885</b>	<b>269,759</b>	<b>392,809</b>	<b>8,458,422</b>
<b>Planned Use of Fund Balance &amp; Debt Proceeds</b>					
Planned Use of Fund Balance & Debt Proceeds	-	-	-	-	-

**FY 2019 – UNT Health Science Center**  
**Budget Detail by Fund Group – Non-Current Funds**



	Non-Current Funds				FY19
	Endowment Funds	Loan Funds	Plant and Debt	Non-Current	Allfunds
<b>REVENUES</b>					
Net Tuition and Fees	-	-	-	-	32,400,000
Sales of Goods and Services	-	-	-	-	48,000,000
Grants and Contracts	-	-	-	-	46,500,000
State Appropriations	-	-	-	-	103,943,258
Capital Appropriations	-	-	-	-	17,091,856
Net Professional Fees	-	-	-	-	13,740,100
Gift Income	2,000,000	-	-	2,000,000	3,500,000
Investment Income	1,528,062	-	-	1,528,062	4,628,062
Other Revenue	-	-	-	-	500,000
<b>Revenues</b>	<b>3,528,062</b>	<b>-</b>	<b>-</b>	<b>3,528,062</b>	<b>270,303,276</b>
<b>EXPENDITURES</b>					
Salaries - Faculty	-	-	-	-	49,500,000
Salaries - Staff	-	-	-	-	63,000,000
Wages and Other Compensation	-	-	-	-	5,500,000
Benefits and Other Payroll-Related Costs	-	-	-	-	31,000,000
Cost of Goods Sold	-	-	-	-	10,000
Professional Fees and Services	-	-	-	-	36,000,000
Travel	-	-	-	-	2,400,000
Materials and Supplies	-	-	-	-	11,500,000
Communication and Utilities	-	-	-	-	2,750,000
Repairs and Maintenance	-	-	-	-	3,750,000
Rentals and Leases	-	-	-	-	2,000,000
Printing and Reproduction	-	-	-	-	500,000
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	-	-	41,374,237	41,374,237	49,374,237
Federal and State Pass-Through Expense	-	-	-	-	1,250,000
Scholarships	-	950,000	-	950,000	3,950,000
Other Expenditures	-	-	-	-	6,500,000
<b>Expenditures</b>	<b>-</b>	<b>950,000</b>	<b>41,374,237</b>	<b>42,324,237</b>	<b>268,984,237</b>
<b>TRANSFERS</b>					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(1,528,062)	2,221,399	6,984,237	7,677,574	-
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	-	-	-	(3,323,282)
Debt Service Transfer In (Out)	-	-	-	-	-
Other Inter-Unit Transfers In/(Out)	-	-	-	-	(15,476,812)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	-	-	-	-	(5,179,124)
<b>Transfers</b>	<b>(1,528,062)</b>	<b>2,221,399</b>	<b>6,984,237</b>	<b>7,677,574</b>	<b>(23,979,218)</b>
<b>Estimated Impact on Fund Balance</b>	<b>2,000,000</b>	<b>1,271,399</b>	<b>(34,390,000)</b>	<b>(31,118,601)</b>	<b>(22,660,179)</b>
<b>Planned Use of Fund Balance &amp; Debt Proceeds</b>					
Gift Funds for Capital Expenses	-	-	5,730,000	5,730,000	5,730,000
Debt Proceeds	-	-	28,660,000	28,660,000	28,660,000
<b>Planned Use of Fund Balance &amp; Debt Proceeds</b>	<b>-</b>	<b>-</b>	<b>34,390,000</b>	<b>34,390,000</b>	<b>34,390,000</b>

**FY 2019 – UNT Health Science Center**  
**Budgeted Revenue Breakout by Fund – Current Funds**



	Current Funds				Current Funds
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	
Resident Undergrad Tuition	-	-	-	-	-
Non-resident Undergrad Tuition	-	-	-	-	-
Other Undergrad Tuition	-	-	-	-	-
Waivers Undergrad Tuition	-	-	-	-	-
<b>Gross Undergraduate Tuition</b>	-	-	-	-	-
Resident Graduate Tuition	10,690,990	11,991,486	-	-	22,682,476
Non-resident Graduate Tuition	2,904,770	1,042,738	-	-	3,947,508
Other Graduate Tuition	-	-	-	-	-
Waivers Graduate Tuition	-	-	-	-	-
<b>Gross Graduate Tuition</b>	<b>13,595,760</b>	<b>13,034,224</b>	-	-	<b>26,629,984</b>
Fees - Instructional	-	4,592,140	-	-	4,592,140
Fees - Mandatory	-	3,778,270	-	-	3,778,270
Fees - Incidental	-	519,728	-	-	519,728
Waivers - Fees	-	(520,419)	-	-	(520,419)
<b>Gross Fees</b>	-	<b>8,369,719</b>	-	-	<b>8,369,719</b>
Disc & Allow-Tuition and Fee	(1,699,010)	(900,693)	-	-	(2,599,703)
<b>Discount and Allowances</b>	<b>(1,699,010)</b>	<b>(900,693)</b>	-	-	<b>(2,599,703)</b>
Tuition and Waiver Conversion	-	-	-	-	-
<b>Net Tuition and Fees</b>	<b>11,896,750</b>	<b>20,503,250</b>	-	-	<b>32,400,000</b>
Athletics	-	-	-	-	-
Auxiliary Enterprises	-	-	507,645	-	507,645
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	-	47,275,105	123,500	93,750	47,492,355
<b>Sales of Goods and Services</b>	-	<b>47,275,105</b>	<b>631,145</b>	<b>93,750</b>	<b>48,000,000</b>
Federal Programs and Contracts	-	208,640	-	36,370,067	36,578,707
Federal Financial Aid	-	-	-	-	-
State Programs and Contracts	7,571	825,000	-	3,002,130	3,834,701
State Financial Aid	-	-	-	-	-
Other Grants and Contracts	-	1,776,108	-	4,310,484	6,086,592
<b>Grants and Contracts</b>	<b>7,571</b>	<b>2,809,748</b>	-	<b>43,682,681</b>	<b>46,500,000</b>
State Appropriations - General	88,302,840	-	-	-	88,302,840
State Appropriations - Additional	15,541,987	-	-	98,431	15,640,418
<b>State Appropriations</b>	<b>103,844,827</b>	-	-	<b>98,431</b>	<b>103,943,258</b>
Capital Appropriations - HEF	17,091,856	-	-	-	17,091,856
<b>Capital Appropriations</b>	<b>17,091,856</b>	-	-	-	<b>17,091,856</b>
Gross Professional Fees	-	34,512,751	-	-	34,512,751
Contractual Allowances and Discounts	-	(20,772,651)	-	-	(20,772,651)
<b>Net Professional Fees</b>	-	<b>13,740,100</b>	-	-	<b>13,740,100</b>
<b>Gift Income</b>	-	-	-	<b>1,500,000</b>	<b>1,500,000</b>
<b>Investment Income</b>	-	<b>3,100,000</b>	-	-	<b>3,100,000</b>
<b>Other Revenue</b>	-	<b>500,000</b>	-	-	<b>500,000</b>
<b>Revenues</b>	<b>132,841,004</b>	<b>87,928,203</b>	<b>631,145</b>	<b>45,374,862</b>	<b>266,775,214</b>



**FY 2019 – UNT Health Science Center**  
**Budget - Current Funds by Quarter**



**University of North Texas Health Science Center**  
**FY19 - Quarterly Spread Worksheet**

	Q1 FYTD Estimate	Q2 FYTD Estimate	Q3 FYTD Estimate	Q4 FYTD Budget
<b>Revenues</b>				
Net Tuition and Fees	11,750,000	24,750,000	28,250,000	32,400,000
Sales of Goods and Services	10,000,000	32,000,000	43,000,000	48,000,000
Grants and Contracts	12,500,000	24,750,000	34,000,000	46,500,000
State Appropriations	91,802,840	95,302,840	98,802,840	103,943,258
Capital Appropriations	17,091,856	17,091,856	17,091,856	17,091,856
Net Professional Fees	4,000,000	9,000,000	12,000,000	13,740,100
Gift Income	500,000	1,000,000	1,250,000	1,500,000
Investment Income	750,000	1,500,000	2,500,000	3,100,000
Other Revenue	100,000	200,000	400,000	500,000
<b>Total Revenues</b>	<b>148,494,696</b>	<b>205,594,696</b>	<b>237,294,696</b>	<b>266,775,214</b>
<b>Expenditures</b>				
Salaries - Faculty	12,000,000	23,500,000	36,000,000	49,500,000
Salaries - Staff	15,250,000	29,750,000	46,000,000	63,000,000
Wages and Other Compensation	1,500,000	2,500,000	3,500,000	5,500,000
Benefits and Other Payroll-Related Costs	6,750,000	14,500,000	22,000,000	31,000,000
Cost of Goods Sold	10,000	10,000	10,000	10,000
Professional Fees and Services	9,000,000	17,250,000	27,000,000	36,000,000
Travel	300,000	700,000	1,500,000	2,400,000
Materials and Supplies	2,250,000	5,000,000	8,500,000	11,500,000
Communication and Utilities	750,000	1,500,000	2,000,000	2,750,000
Repairs and Maintenance	1,000,000	2,000,000	3,000,000	3,750,000
Rentals and Leases	500,000	1,000,000	1,250,000	2,000,000
Printing and Reproduction	200,000	300,000	400,000	500,000
Capital Expenditures	1,000,000	3,000,000	5,000,000	8,000,000
Federal and State Pass-Through Expense	250,000	500,000	1,000,000	1,250,000
Scholarships, Exemptions, and Financial Aid	750,000	2,000,000	2,500,000	3,000,000
Other Expenditures	1,500,000	2,750,000	4,750,000	6,500,000
<b>Total Expenditures</b>	<b>53,010,000</b>	<b>106,260,000</b>	<b>164,410,000</b>	<b>226,660,000</b>
<b>Transfers</b>				
<i>Intra-campus Transfers Between Funds:</i>				
Inter-Fund Transfer In/(Out)	(500,000)	(2,500,000)	(5,200,000)	(7,677,574)
<i>Transfers Between UNTS Components:</i>				
System Services Allocations		(3,323,282)	(3,323,282)	(3,323,282)
Debt Service Transfer In (Out)	(3,869,203)	(7,738,406)	(11,607,609)	(15,476,812)
Other Inter-Unit Transfers In/(Out)				
<i>Other Transfers:</i>				
Transfer to Other State Agencies In/(Out)				-
Other Legislative Transfers In/(Out)	(5,179,124)	(5,179,124)	(5,179,124)	(5,179,124)
<b>Total Transfers</b>	<b>(9,548,327)</b>	<b>(18,740,812)</b>	<b>(25,310,015)</b>	<b>(31,656,792)</b>

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