

UNT Health Science Center Budget Overview

Executive Summary and Highlights

UNT Health Science Center is committed through Extraordinary Teamwork to its vision of ***One University, built on values, defining and producing the providers of the future***. The budget priorities for the coming FY represent UNTHSC's commitment to the future of health care and science.

Those institutional priorities are:

- Funding key positions, including two department chairs and three faculty members, in the growing UNT System College of Pharmacy. These positions will help meet and maintain accreditation standards for the only pharmacy college in the Dallas-Fort Worth area and help the college expand into clinical trials and pharmacogenomics
- Creating 10 new positions related to operations in the new Interdisciplinary Research and Education Building, which is scheduled to open in October 2018 and will be home to the College of Pharmacy, the North Texas Eye Research Institute, and the TCU and UNTHSC School of Medicine

The institution also is supporting additions and renovations to the BioSkills Laboratory housed within the Center for Anatomical Sciences. These improvements are integral to the medical education of UNTHSC students and the continuing education of health care practitioners across Texas. About 580 UNTHSC students pass through the anatomy lab each year, along with another 180 nurse anesthetist students from TCU and Texas Wesleyan.

The last FY experienced several milestones, including:

- Partnering with HCA Healthcare to develop 500 resident positions in 14 hospitals across the DFW area to help address the State's growing physician shortage
- Starting the largest and most comprehensive study in the U.S. encompassing Mexican-Americans and Alzheimer's disease
- Launching a no-cost vision screening program for Fort Worth preschoolers
- Funding from State and Federal sources for UNTHSC's forensic DNA program, which assists criminal justice agencies with solving crimes, as well as reducing the backlog of sexual assault kits to be analyzed, was renewed
- Collaborating with the UNT College of Music in Denton to offer the world's first music doctoral degree in performing arts health
- Partnering with Lena Pope to open an on-campus Early Learning Center that provides high-quality, affordable child care for UNTHSC students and employees

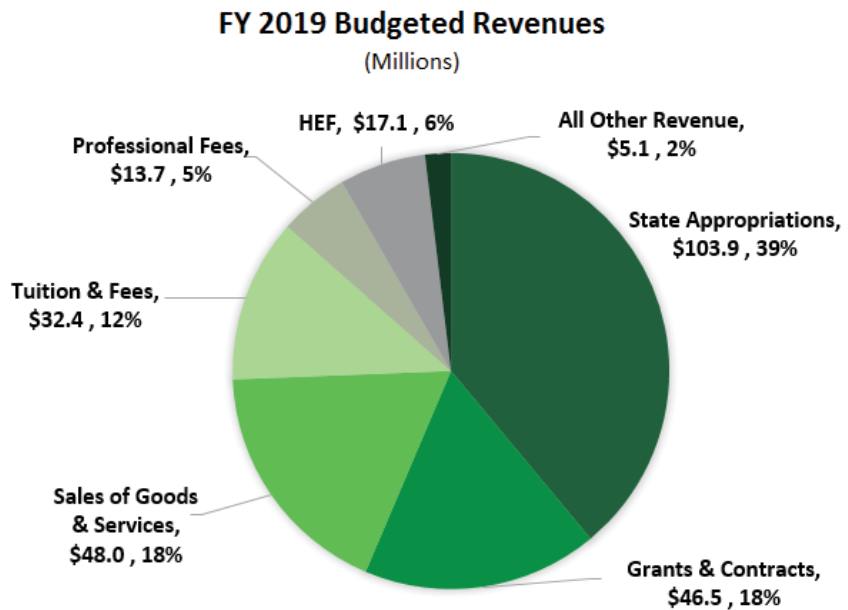
In the coming year, UNTHSC plans to create even more residency positions through partnerships with regional health care systems, prepare for the expected 2019 opening of the new School of Medicine, and launch a groundbreaking research study that could make it possible to diagnose Alzheimer's disease via a simple blood test.

Revenues

Overall, UNTHSC expects to generate \$266.8 M in revenue over the next FY. This represents a net increase of \$21.6 M (9%) from FY 2018. The majority of this increase is attributable to the continued participation with the federal correctional program. Moreover, the budget reflects an increase in grants and contracts related to research programs.

Tuition and Fees, State Appropriations

Net Tuition and Fees, along with State Appropriations, are expected to increase by \$1.0 M (1%) from the FY 2018 budget. This is primarily due to the schools/colleges restructuring the fees charged for various student-related activities and programs, as well as State-paid benefits.



Sales of Goods & Services

Sales of Goods & Services reflect a net increase of \$8.8 M (22%) from the FY 2018 budget, due to the continuation of medical services provided to incarcerated patients, which were expected to cease in FY 2018.

Grants and Contracts

Grants and contracts are expected to increase from the FY 2018 budget by \$10.6 M (30%), as a result of a steady rise in awards, coupled with an increase in the average award amount.

Investment Income

Investment income will likely increase from the FY 2018 budget by \$0.9 M (38%) as a result of diversifying institutional funds into higher-yielding investments.

Expenses

Total Expenses are estimated at \$226.7 M over the next FY. This represents an overall increase of \$16.1 M (8%) from FY 2018. The majority of this increase is attributable to the federal prison program, research activities, and capital projects and equipment.

Personnel Costs

Personnel costs represent 66% of the UNTHSC expenditure budget. Overall, UNTHSC is projecting a net increase of \$1.7 M (1%) from the FY 2018 budget driven by the ongoing recruitment of key academic personnel, including chairs, deans, and other faculty positions, as well as additional staff required for the Interdisciplinary Research & Education Building (IREB).

Professional Fees and Services

Professional fees and services are expected to increase by \$5.5 M (18%) from the FY 2018 budget, as a significant contract to provide medical services to incarcerated patients was unexpectedly continued.

Materials and Supplies

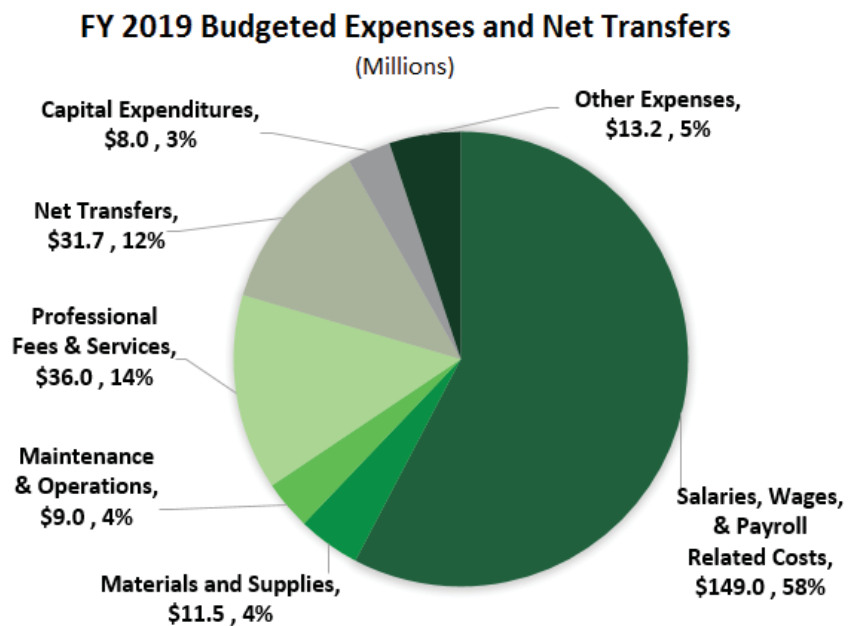
Materials and supplies are expected to increase by \$2.5 M (28%) from the FY 2018 budget, primarily due to increased research activities.

Capital Expenses

Capital Expenses are expected to increase by \$3.6 M (82%) from the FY 2018 budget, due to classroom and lab renovations, lab equipment and other deferred maintenance needs.

Transfers

Net Transfers increased \$3.9 M (14%) from FY 2018, a part of which reflects UNTHSC's portion of the shared UNT System costs, as well as additional funding for major capital projects.



Reserves and Capital Expenses



Capital Expenses

As part of the capital plan, UNTHSC will issue bonds for both new endeavors and previously approved projects.

New project: East Parking Garage Renovation (\$6 M total cost; of which \$2.5 M-RFS)

Previously-approved project: Interdisciplinary Research & Education Building (\$17.7 M-RFS)

FTEs

FTE Categories	FY 2017		FY 2018		FY 2019
	Budget	Actuals	Budget	Actuals	Budget
Administrators	27.7	26.2	26.6	27.3	29.0
Faculty	454.5	311.8	308.0	293.0	329.0
Other Staff	1017.2	1000.8	974.4	965.1	1034.0
Total FTE	1499.4	1338.8	1309.0	1285.4	1392.0

FY 2019 Summary – Current Funds



Budget for Revenues, Expenses & Other Changes in Fund Balances

	FY 2018 Budget	FY 2018 Forecast (Actuals)	FY 2019 Budget	Increases (Decreases)	
				FY 2019 to FY 2018 Est Amount	Actuals Percent
Revenues					
Net Tuition and Fees	31,750,280	31,200,000	32,400,000	1,200,000	3.8%
Sales of Goods and Services	39,225,000	48,225,000	48,000,000	(225,000)	-0.5%
Grants and Contracts	35,900,000	38,000,000	46,500,000	8,500,000	22.4%
State Appropriations	103,643,662	103,000,000	103,943,258	943,258	0.9%
Capital Appropriations	17,091,856	17,091,856	17,091,856	-	0.0%
Net Professional Fees	13,722,182	16,000,000	13,740,100	(2,259,900)	-14.1%
Gift Income	1,500,000	1,800,000	1,500,000	(300,000)	-16.7%
Investment Income	2,240,000	3,000,000	3,100,000	100,000	3.3%
Other Revenue	120,000	500,000	500,000	-	0.0%
Total Revenues	245,192,980	258,816,856	266,775,214	7,958,358	3.1%
Expenditures					
Salaries - Faculty	48,000,000	46,500,000	49,500,000	3,000,000	6.5%
Salaries - Staff	61,300,000	59,000,000	63,000,000	4,000,000	6.8%
Wages and Other Compensation	7,000,000	4,000,000	5,500,000	1,500,000	37.5%
Benefits and Other Payroll-Related Costs	31,000,000	28,000,000	31,000,000	3,000,000	10.7%
Subtotal - Personnel Costs	147,300,000	137,500,000	149,000,000	11,500,000	8.4%
Cost of Goods Sold	20,000	20,000	10,000	(10,000)	-50.0%
Professional Fees and Services	30,500,000	35,500,000	36,000,000	500,000	1.4%
Travel	2,000,000	2,000,000	2,400,000	400,000	20.0%
Materials and Supplies	9,000,000	13,000,000	11,500,000	(1,500,000)	-11.5%
Communication and Utilities	2,400,000	2,200,000	2,750,000	550,000	25.0%
Repairs and Maintenance	3,500,000	3,750,000	3,750,000	-	0.0%
Rentals and Leases	1,500,000	3,000,000	2,000,000	(1,000,000)	-33.3%
Printing and Reproduction	750,000	650,000	500,000	(150,000)	-23.1%
Other Expenditures	5,500,000	11,000,000	6,500,000	(4,500,000)	-40.9%
Subtotal - Maintenance & Operation Costs	55,170,000	71,120,000	65,410,000	(5,710,000)	-8.0%
Capital Expenditures	4,400,000	6,000,000	8,000,000	2,000,000	33.3%
Federal and State Pass-Through Expense	700,000	1,300,000	1,250,000	(50,000)	-3.8%
Scholarships	3,000,000	3,000,000	3,000,000	-	0.0%
Total Expenses	210,570,000	218,920,000	226,660,000	7,740,000	3.5%
Transfers					
Intra-campus Transfers Between Funds					
Inter-Fund Transfer In/(Out)	(2,600,000)	(3,000,000)	(7,677,574)	(4,677,574)	155.9%
Transfers Between UNTS Components					
System Service Allocations	(2,017,718)	(1,500,000)	(3,323,282)	(1,823,282)	121.6%
Debt Service Transfer in/(Out)	(15,891,925)	(15,183,928)	-	15,183,928	-100.0%
Other Inter-Unit Transfers in/(Out)	-	(7,869,781)	(15,476,812)	(7,607,031)	96.7%
Other Transfers					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	(7,289,981)	-	(5,179,124)	(5,179,124)	100.0%
Total Transfers	(27,799,624)	(27,553,709)	(31,656,792)	(4,103,083)	14.9%
Estimated Impact on Fund Balance	6,823,356	12,343,147	8,458,422	-3,884,725	-31.5%
Planned Use of Fund Balance & Debt	-	-	-	-	-

FY 2019 – UNT Health Science Center
Budget Detail by Fund Group – Current Funds



	Current Funds				
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
REVENUES					
Net Tuition and Fees	11,896,750	20,503,250	-	-	32,400,000
Sales of Goods and Services	-	47,275,105	631,145	93,750	48,000,000
Grants and Contracts	7,571	2,809,748	-	43,682,681	46,500,000
State Appropriations	103,844,827	-	-	98,431	103,943,258
Capital Appropriations	17,091,856	-	-	-	17,091,856
Net Professional Fees	-	13,740,100	-	-	13,740,100
Gift Income	-	-	-	1,500,000	1,500,000
Investment Income	-	3,100,000	-	-	3,100,000
Other Revenue	-	500,000	-	-	500,000
Revenues	132,841,004	87,928,203	631,145	45,374,862	266,775,214
EXPENDITURES					
Salaries - Faculty	32,299,394	10,531,289	-	6,669,317	49,500,000
Salaries - Staff	37,840,484	15,561,941	55,911	9,541,664	63,000,000
Wages and Other Compensation	2,936,174	733,764	36,930	1,793,132	5,500,000
Benefits and Other Payroll-Related Costs	18,075,201	8,000,620	8,041	4,916,138	31,000,000
Cost of Goods Sold	-	100	-	9,900	10,000
Professional Fees and Services	766,170	25,058,375	48,000	10,127,455	36,000,000
Travel	22,000	2,334,500	3,500	40,000	2,400,000
Materials and Supplies	2,921,289	6,930,844	50,000	1,597,867	11,500,000
Communication and Utilities	100,676	2,533,824	10,000	105,500	2,750,000
Repairs and Maintenance	868,874	1,665,555	112,004	1,103,567	3,750,000
Rentals and Leases	247,444	1,502,556	-	250,000	2,000,000
Printing and Reproduction	50,000	250,000	6,000	194,000	500,000
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	7,029,166	690,000	16,000	264,834	8,000,000
Federal and State Pass-Through Expense	-	-	-	1,250,000	1,250,000
Scholarships	1,259,495	1,740,505	-	-	3,000,000
Other Expenditures	2,387,183	2,801,076	15,000	1,296,741	6,500,000
Expenditures	106,803,550	80,334,949	361,386	39,160,115	226,660,000
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(2,671,549)	815,913	-	(5,821,938)	(7,677,574)
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	(3,323,282)	-	-	(3,323,282)
Debt Service Transfer In (Out)	-	-	-	-	-
Other Inter-Unit Transfers In/(Out)	(15,476,812)	-	-	-	(15,476,812)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	(5,179,124)	-	-	-	(5,179,124)
Transfers	(23,327,485)	(2,507,369)	-	(5,821,938)	(31,656,792)
Estimated Impact on Fund Balance	2,709,969	5,085,885	269,759	392,809	8,458,422
Planned Use of Fund Balance & Debt Proceeds					
Planned Use of Fund Balance & Debt Proceeds	-	-	-	-	-

FY 2019 – UNT Health Science Center
Budget Detail by Fund Group – Non-Current Funds



	Non-Current Funds				FY19
	Endowment Funds	Loan Funds	Plant and Debt	Non-Current	Allfunds
REVENUES					
Net Tuition and Fees	-	-	-	-	32,400,000
Sales of Goods and Services	-	-	-	-	48,000,000
Grants and Contracts	-	-	-	-	46,500,000
State Appropriations	-	-	-	-	103,943,258
Capital Appropriations	-	-	-	-	17,091,856
Net Professional Fees	-	-	-	-	13,740,100
Gift Income	2,000,000	-	-	2,000,000	3,500,000
Investment Income	1,528,062	-	-	1,528,062	4,628,062
Other Revenue	-	-	-	-	500,000
Revenues	3,528,062	-	-	3,528,062	270,303,276
EXPENDITURES					
Salaries - Faculty	-	-	-	-	49,500,000
Salaries - Staff	-	-	-	-	63,000,000
Wages and Other Compensation	-	-	-	-	5,500,000
Benefits and Other Payroll-Related Costs	-	-	-	-	31,000,000
Cost of Goods Sold	-	-	-	-	10,000
Professional Fees and Services	-	-	-	-	36,000,000
Travel	-	-	-	-	2,400,000
Materials and Supplies	-	-	-	-	11,500,000
Communication and Utilities	-	-	-	-	2,750,000
Repairs and Maintenance	-	-	-	-	3,750,000
Rentals and Leases	-	-	-	-	2,000,000
Printing and Reproduction	-	-	-	-	500,000
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	-	-	41,374,237	41,374,237	49,374,237
Federal and State Pass-Through Expense	-	-	-	-	1,250,000
Scholarships	-	950,000	-	950,000	3,950,000
Other Expenditures	-	-	-	-	6,500,000
Expenditures	-	950,000	41,374,237	42,324,237	268,984,237
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(1,528,062)	2,221,399	6,984,237	7,677,574	-
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	-	-	-	(3,323,282)
Debt Service Transfer In (Out)	-	-	-	-	-
Other Inter-Unit Transfers In/(Out)	-	-	-	-	(15,476,812)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	-	-	-	-	(5,179,124)
Transfers	(1,528,062)	2,221,399	6,984,237	7,677,574	(23,979,218)
Estimated Impact on Fund Balance	2,000,000	1,271,399	(34,390,000)	(31,118,601)	(22,660,179)
Planned Use of Fund Balance & Debt Proceeds					
Gift Funds for Capital Expenses	-	-	5,730,000	5,730,000	5,730,000
Debt Proceeds	-	-	28,660,000	28,660,000	28,660,000
Planned Use of Fund Balance & Debt Proceeds	-	-	34,390,000	34,390,000	34,390,000

FY 2019 – UNT Health Science Center
Budgeted Revenue Breakout by Fund – Current Funds



	Current Funds				Current Funds
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	
Resident Undergrad Tuition	-	-	-	-	-
Non-resident Undergrad Tuition	-	-	-	-	-
Other Undergrad Tuition	-	-	-	-	-
Waivers Undergrad Tuition	-	-	-	-	-
Gross Undergraduate Tuition	-	-	-	-	-
Resident Graduate Tuition	10,690,990	11,991,486	-	-	22,682,476
Non-resident Graduate Tuition	2,904,770	1,042,738	-	-	3,947,508
Other Graduate Tuition	-	-	-	-	-
Waivers Graduate Tuition	-	-	-	-	-
Gross Graduate Tuition	13,595,760	13,034,224	-	-	26,629,984
Fees - Instructional	-	4,592,140	-	-	4,592,140
Fees - Mandatory	-	3,778,270	-	-	3,778,270
Fees - Incidental	-	519,728	-	-	519,728
Waivers - Fees	-	(520,419)	-	-	(520,419)
Gross Fees	-	8,369,719	-	-	8,369,719
Disc & Allow-Tuition and Fee	(1,699,010)	(900,693)	-	-	(2,599,703)
Discount and Allowances	(1,699,010)	(900,693)	-	-	(2,599,703)
Tuition and Waiver Conversion	-	-	-	-	-
Net Tuition and Fees	11,896,750	20,503,250	-	-	32,400,000
Athletics	-	-	-	-	-
Auxiliary Enterprises	-	-	507,645	-	507,645
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	-	47,275,105	123,500	93,750	47,492,355
Sales of Goods and Services	-	47,275,105	631,145	93,750	48,000,000
Federal Programs and Contracts	-	208,640	-	36,370,067	36,578,707
Federal Financial Aid	-	-	-	-	-
State Programs and Contracts	7,571	825,000	-	3,002,130	3,834,701
State Financial Aid	-	-	-	-	-
Other Grants and Contracts	-	1,776,108	-	4,310,484	6,086,592
Grants and Contracts	7,571	2,809,748	-	43,682,681	46,500,000
State Appropriations - General	88,302,840	-	-	-	88,302,840
State Appropriations - Additional	15,541,987	-	-	98,431	15,640,418
State Appropriations	103,844,827	-	-	98,431	103,943,258
Capital Appropriations - HEF	17,091,856	-	-	-	17,091,856
Capital Appropriations	17,091,856	-	-	-	17,091,856
Gross Professional Fees	-	34,512,751	-	-	34,512,751
Contractual Allowances and Discounts	-	(20,772,651)	-	-	(20,772,651)
Net Professional Fees	-	13,740,100	-	-	13,740,100
Gift Income	-	-	-	1,500,000	1,500,000
Investment Income	-	3,100,000	-	-	3,100,000
Other Revenue	-	500,000	-	-	500,000
Revenues	132,841,004	87,928,203	631,145	45,374,862	266,775,214

FY 2019 – UNT Health Science Center
Budget - Current Funds by Quarter



University of North Texas Health Science Center
FY19 - Quarterly Spread Worksheet

Revenues	Q1 FYTD Estimate	Q2 FYTD Estimate	Q3 FYTD Estimate	Q4 FYTD Budget
Net Tuition and Fees	11,750,000	24,750,000	28,250,000	32,400,000
Sales of Goods and Services	10,000,000	32,000,000	43,000,000	48,000,000
Grants and Contracts	12,500,000	24,750,000	34,000,000	46,500,000
State Appropriations	91,802,840	95,302,840	98,802,840	103,943,258
Capital Appropriations	17,091,856	17,091,856	17,091,856	17,091,856
Net Professional Fees	4,000,000	9,000,000	12,000,000	13,740,100
Gift Income	500,000	1,000,000	1,250,000	1,500,000
Investment Income	750,000	1,500,000	2,500,000	3,100,000
Other Revenue	100,000	200,000	400,000	500,000
Total Revenues	148,494,696	205,594,696	237,294,696	266,775,214
Expenditures				
Salaries - Faculty	12,000,000	23,500,000	36,000,000	49,500,000
Salaries - Staff	15,250,000	29,750,000	46,000,000	63,000,000
Wages and Other Compensation	1,500,000	2,500,000	3,500,000	5,500,000
Benefits and Other Payroll-Related Costs	6,750,000	14,500,000	22,000,000	31,000,000
Cost of Goods Sold	10,000	10,000	10,000	10,000
Professional Fees and Services	9,000,000	17,250,000	27,000,000	36,000,000
Travel	300,000	700,000	1,500,000	2,400,000
Materials and Supplies	2,250,000	5,000,000	8,500,000	11,500,000
Communication and Utilities	750,000	1,500,000	2,000,000	2,750,000
Repairs and Maintenance	1,000,000	2,000,000	3,000,000	3,750,000
Rentals and Leases	500,000	1,000,000	1,250,000	2,000,000
Printing and Reproduction	200,000	300,000	400,000	500,000
Capital Expenditures	1,000,000	3,000,000	5,000,000	8,000,000
Federal and State Pass-Through Expense	250,000	500,000	1,000,000	1,250,000
Scholarships, Exemptions, and Financial Aid	750,000	2,000,000	2,500,000	3,000,000
Other Expenditures	1,500,000	2,750,000	4,750,000	6,500,000
Total Expenditures	53,010,000	106,260,000	164,410,000	226,660,000
Transfers				
<i>Intra-campus Transfers Between Funds:</i>				
Inter-Fund Transfer In/(Out)	(500,000)	(2,500,000)	(5,200,000)	(7,677,574)
<i>Transfers Between UNTS Components:</i>				
System Services Allocations		(3,323,282)	(3,323,282)	(3,323,282)
Debt Service Transfer In (Out)	(3,869,203)	(7,738,406)	(11,607,609)	(15,476,812)
Other Inter-Unit Transfers In/(Out)				
<i>Other Transfers:</i>				
Transfer to Other State Agencies In/(Out)				-
Other Legislative Transfers In/(Out)	(5,179,124)	(5,179,124)	(5,179,124)	(5,179,124)
Total Transfers	(9,548,327)	(18,740,812)	(25,310,015)	(31,656,792)

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