LEGISLATIVE APPROPRIATIONS REQUEST



LEGISLATIVE APPROPRIATIONS REQUEST FOR FISCAL YEARS 2020 & 2021

Submitted to the Governor's Office of Budget, Planning and Policy and the Legislative Budget Board by Texas State Technical College Marshall. Originally submitted August 3, 2018.

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In accordance with the instructions, Texas State Technical College (TSTC) submits the following Legislative Appropriation Request (LAR) for fiscal years 2020 and 2021 to the Governor's Office of Budget, Policy, and Planning and the Legislative Budget Board. TSTC's LAR is submitted in a manner consistent with the description of TSTC in Section 135.02 of the Texas Education Code, including a LAR for the System Administration unit and the College's six campuses.

OVERVIEW

TSTC is the State of Texas' leading provider of two-year technical education in Texas. TSTC's operations are dispersed across 10 campuses, allowing the College to meet workforce needs not just regionally but across the state. The campus locations include Abilene, Breckenridge, Brownwood, the East Williamson County Higher Education Center (in Hutto), TSTC in Fort Bend County (in Rosenberg), Harlingen, Marshall, TSTC in North Texas (in Red Oak), Sweetwater, and Waco. With these 10 campuses across Texas, TSTC is set to place nearly 5,000 of its graduates in great paying job during this biennium (2018-2019).

With a focus on employability, TSTC executes its legislative mission of economic development through workforce education. This mission has never been so relevant as Texas faces a middle-skills gap that is already severe with an incumbent skilled workforce that is rapidly "greying" and who will retire soon in record numbers.

TSTC has many unique advantages contributing to success in addressing this skills gap, including

- (1) an extraordinary funding structure that is designed to fund the College only when it succeeds in placing students in great paying jobs,
- (2) an operating structure that focuses directly on education and placement and not administration, and

(3) a narrowly focused mission statement.

The result is an alignment of interests between TSTC, its students, and the employers it serves, setting TSTC apart from other institutions. This job-creating advantage becomes threatened, however, as TSTC's different funding mechanisms become less reliable year after year. Maintaining this advantage drives the purpose of TSTC's funding requests:

PURPOSE OF FUNDING REQUESTS THAT SUPPORT JOB CREATION

Performance and Accountability Funding. The accountability notions embedded within TSTC's results-based funding structure lose their strength when the link between performance and funding unravels as the funding rate (also referred to as TSTC's "commission rate") loses consistency and predictability. While funding formulas are not addressed in this document, funding requests within this LAR are directly impacted by the results-oriented nature and recent instability of TSTC's returned value funding formula (Instruction and Administration).

Start Up Funding. The returned-value funding method used for TSTC measures the first five years of employment earnings of job-placed students and then indicates funding levels based on that actual salary performance. Accordingly, there is a significant delay between teaching a student and realizing a funding amount— sometimes as much as 8 to 10 years. So, for new campuses, working capital is needed until the student performance begins to reflect in the formula. Start Up funding is that working capital for the newly authorized campuses for TSTC. Eventually, Start Up funding will phase out as the funding formula results begin to show for new campuses.

Dual Credit Funding. TSTC is not funded for dual credit under the outcomes-based funding formula. The last Legislature recognized this problem and directed the THECB to recommend a method to solve this matter. The resulting recommendation is to fund TSTC's dual credit offerings using the same contact hour method that

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is used for the community colleges. The need for career and technical dual credit classes is strong and underserved. Implementing this recommendation is critical to meeting the CTE needs of Texas students.

Infrastructure Funding. Historically, TSTC has been underfunded in infrastructure support and we request an increase in our rates of funding. This problem was observed during the space model study required by Rider 55 of House Bill 1, General Appropriations Act, 84th Legislature, Regular Session. The problem was later confirmed and validated by an independent consultant engaged by the THECB. The trend results in extremely lean facilities operations, significant deferred maintenance, and aging equipment. This impact on TSTC's facilities and equipment jeopardizes the ability to offer cutting edge experiences essential to high-quality technical education. When the College was founded, then Governor John Connally predicted that it would be "the most sophisticated technical-vocational institute in the country." Decades of accrued deferred maintenance, however, chip away at the College's ability to maintain that brand standard.

HIGHLIGHTS SINCE THE 85TH LEGISLATURE

TSTC is a top performer in THECB's 60x30 Strategic Plan: 92% of TSTC graduates leave with identified marketable skills. Plan Goal :80% Student loan debt of TSTC students averages 40% of their first year wage. Plan Goal: 60%

Other Student Success Achievements: TSTC Degrees and awards have increased 30% in the past 5 years. Total Wages produced by TSTC graduates in their first year working increased 47% in the past 5 years.

EXCEPTIONAL ITEMS OVERVIEW

Establish Funding for Dual Enrollment

This funding request implements the recommendation of the Texas Higher Education Coordinating Board and its Formula Advisory Committees to fund TSTC at the community college formula funding rate. If the base bill adopts the THECB recommendation to add formula funding for dual credit at the community college rate, this funding request is unnecessary. TSTC has incurred significant losses over the years it has continued dual credit partnerships with school districts. Without resolution to this issue, those operations (and a significant portion of the State's technical dual credit offerings) are in jeopardy.

Tuition Revenue Bonds: Expand Instructional Training Facilities

TSTC includes capital needs within the TRB portion of the LAR to demonstrate its highest priority capital needs and expansion plans. The project at TSTC in Marshall would add \$8.5 million in technical training facilities and support consolidation of its offerings to its central campus site in Marshall, Texas. Migrating programs to the central campus will enhance the student experience, use space more suitable for instruction, and add technical training capacity in response to the increased workforce development need in the East Texas region.

SIGNIFICANT CHANGES IN PROVISION OF SERVICE (CLIENT POPULATION, COST, EFFICIENCIES, TECHNOLOGIES, ETC)

Academic Dual Credit. At the close of the 85th Legislative Session, TSTC informed its dual credit partners that it was phasing out its academic dual credit offerings in favor of technical dual credit offerings. Since TSTC is not funded for dual credit, the administration determined it would only focus any dual credit offerings on technical coursework that led to certain career pathways. Since academic dual credit is pervasively offered in Texas, affected school districts could find partners to

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offer the academic coursework (students would not lose access). Consequently, TSTC's dual credit enrollment declined significantly during the current biennium as TSTC narrowed its focus of offerings.

Operational Consolidation. TSTC's merged statewide operational structure continued to create efficiencies and contain costs during the period that it brought new campuses online in recent years. This cost containment continued through the current biennium with higher faculty to administrator ratios, elimination of redundancies, and increased consistency in service delivery across statewide operations.

Technologies. TSTC's centralized operations provides new opportunities for modernizing information systems and reporting. The College anticipates evaluation and implementation of enterprise systems, including its enterprise resource planning platform.

SIGNIFICANT EXTERNALITIES

As mentioned previously, the growth in the nationwide skills gap continues to outpace the nationwide skills supply chain. Improving economic conditions and low unemployment exacerbate the growing labor shortage. With the historical go-to-college mantra, the reality of a healthy skills supply ratio is overlooked. The true ratio of jobs in the economy is 1:2:7. For every job that requires a master's degree or more, two jobs require a bachelor's degree, and more than half a dozen jobs require a credential or two-year degree. This ratio is across all industries and was the same in 1950, 1990, and will be the same in 2030. TSTC's programs directly address this creeping issue.

10% BIENNIAL BASE REDUCTION OPTIONS

The cumulative effect of the 10% Base Reduction scenario across the statewide college would be nearly \$2.4 million with the largest impact relating to the \$1.4 million reduction of start-up funding for TSTC's newest locations. Start Up funding is a proxy for instruction and administrative costs with the substantial portion funding teaching and learning. Cutting the Start Up funding at these highest potential locations would account for nearly 60% of TSTC's overall reduction calculation statewide. Cutting services at these new locations would have a significant impact on TSTC's delivery of services. Consequently, responding to the reduction requires a statewide, strategic approach to mitigate the impact of the reductions.

In accordance with the request, TSTC's strategies for responding to the Base Reduction Scenarios would impact the following:

o Institutional Enhancement Special Item Support strategy for Harlingen, Marshall, Waco, and West Texas;

o Start-Up Funding Special Item Support strategy for North Texas and Fort Bend;

o Instruction/Operations System Office Operations strategy at System Administration.

TSTC's baseline reduction approach would be similar to its ongoing budget approach. That is, TSTC would reduce programming/funding based on its appraisal of markets and related program performance and potential across the state. To mitigate the statewide impact of reductions, TSTC would invest first in programs and activities with the highest return potential. Based on the extent of cuts, TSTC would reduce or close services in its lowest performing and lowest potential markets to mitigate the impact of reductions to the returns on the State's investment. TSTC is unique in the college sector because of its concentrated focus on placing students in jobs. Through careful budgeting and a streamlined statewide structure, the organization is lean on activities that are not directly related to education. The following reduction considerations would be required under the proposed reductions:

o Student Oriented Activities not directly related to teaching. Continue reduction efforts for activities not essential to Place More Texans. For example, even though student recreation centers help provide a vibrant student life, TSTC might consider elimination of the activity to mitigate the reduction impact on providing a skilled

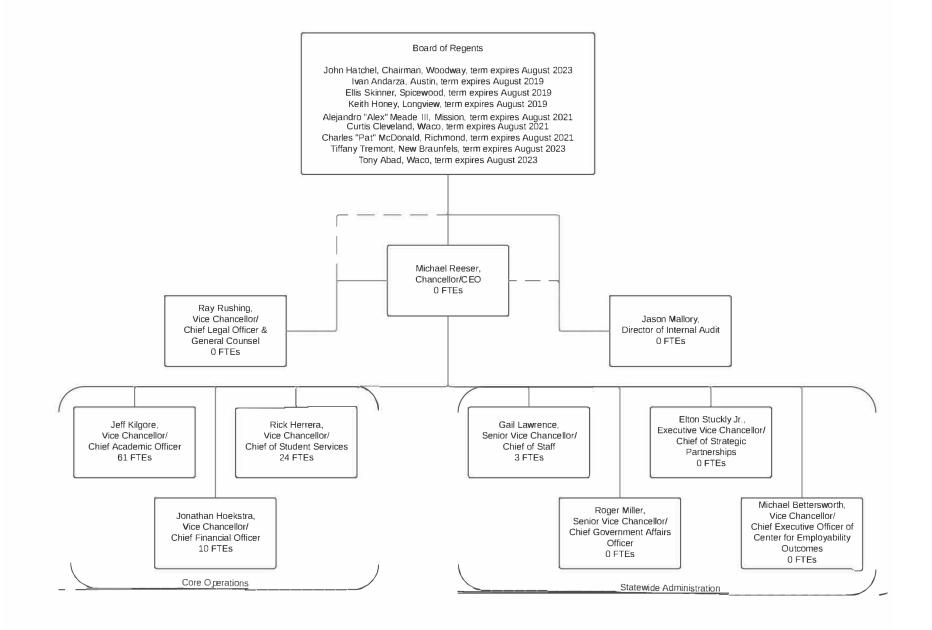
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workforce to Texas.

o Level of Dual Credit Offerings. Continue refining the focus of dual credit offerings (TSTC eliminated a substantial portion of offerings following the 85th Session). TSTC still partners with over 100 high schools in offering dual credit; however, it receives no appropriations support for the effort. The dual enrollment effort is extremely important to TSTC but it is an activity that requires significant resources of the College without the ability to recoup the costs.

o Core Programmatic Offerings. Evaluate markets by recent performance and growth potential. Depending on the reduction request, TSTC would eliminate programming in areas that provide the lowest prospects for return on capital to the State.



Budget Overview - Biennial Amounts

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Automated Budget and	I Evaluatior	n System of Texa	as (ABEST)

				State Technica	•	shall						
	GENERAL REVE			GENERAL REVENUE FUNDS		Appropriation Years: 2020-21 R DEDICATED FEDERAL FUNDS	L FUNDS	OTHER	OTHER FUNDS ALL		NDS	EXCEPTIONAL ITEM FUNDS
	2018-19	2020-21	2018-19	2020-21	2018-19	2020-21	2018-19	2020-21	2018-19	2020-21	2020-21	
Goal: 1. Provide Instructional and												
Operations Support												
1.1.1. Instruction And Administration	5,490,386		911,706						6,402,092			
1.1.3. Staff Group Insurance Premiums	60,702		166,265	252,179					226,967	252,179		
1.1.4. Workers' Compensation Insurance	10,000	10,000							10,000	10,000		
1.1.6. Texas Public Education Grants			78,667	98,318					78,667	98,318		
Total, Goal	5,561,088	10,000	1,156,638	350,497					6,717,726	360,497		
Goal: 2. Provide Infrastructure Support												
2.1.1. E&G Space Support	624,085		37,675						661,760			
2.1.2. Tuition Revenue Bond Retirement	253,272	252,943							253,272	252,943	1,494,692	
2.1.5. Small Institution Supplement	750,000		74,137						824,137			
Total, Goal	1,627,357	252,943	111,812						1,739,169	252,943	1,494,692	
Goal: 3. Provide Non-formula Support												
3.4.1. Institutional Enhancement	1,095,949	1,095,949	792,904						1,888,853	1,095,949		
3.5.1. Exceptional Item Request											200,000	
Total, Goal	1,095,949	1,095,949	792,904						1,888,853	1,095,949	200,000	
Total, Agency	8,284,394	1,358,892	2,061,354	350,497					10,345,748	1,709,389	1,694,692	
Total FTEs									93.8	94.0	2.0	

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
1 Provide Instructional and Operations Support					
<u>1</u> Provide Instructional and Operations Support					
1 INSTRUCTION AND ADMINISTRATION (1)	6,350,404	3,164,061	3,238,031	0	0
3 STAFF GROUP INSURANCE PREMIUMS	409,842	110,327	116,640	122,796	129,383
4 WORKERS' COMPENSATION INSURANCE	3,243	5,000	5,000	5,000	5,000
6 TEXAS PUBLIC EDUCATION GRANTS	347,638	32,991	45,676	47,960	50,358
TOTAL, GOAL 1	\$7,111,127	\$3,312,379	\$3,405,347	\$175,756	\$184,741
2 Provide Infrastructure Support					
<u>1</u> <i>Provide Operation and Maintenance of E&G Space</i>					
1 E&G SPACE SUPPORT (1)	319,840	330,808	330,952	0	0
2 TUITION REVENUE BOND RETIREMENT	979,877	126,657	126,615	126,328	126,615
5 SMALL INSTITUTION SUPPLEMENT (1)	377,407	418,054	406,083	0	0

2.A. Summary of Base Request by Strategy

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Goal / <i>Objective</i> / STRATEGY	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
TOTAL, GOAL 2	\$1,677,124	\$875,519	\$863,650	\$126,328	\$126,615
<u>3</u> Provide Non-formula Support					
4 Institutional					
1 INSTITUTIONAL ENHANCEMENT	1,027,581	988,015	900,838	547,975	547,974
5 Exceptional Item Request					
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 3	\$1,027,581	\$988,015	\$900,838	\$547,975	\$547,974
TOTAL, AGENCY STRATEGY REQUEST	\$9,815,832	\$5,175,913	\$5,169,835	\$850,059	\$859,330
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$9,815,832	\$5,175,913	\$5,169,835	\$850,059	\$859,330

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	7,466,566	3,656,672	4,627,722	679,303	679,589
SUBTOTAL	\$7,466,566	\$3,656,672	\$4,627,722	\$679,303	\$679,589
General Revenue Dedicated Funds:					
770 Est. Other Educational & General	2,349,266	1,519,241	542,113	170,756	179,741
SUBTOTAL	\$2,349,266	\$1,519,241	\$542,113	\$170,756	\$179,741
TOTAL, METHOD OF FINANCING	\$9,815,832	\$5,175,913	\$5,169,835	\$850,059	\$859,330

*Rider appropriations for the historical years are included in the strategy amounts.

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Agency code: 71E Agency	y name: Texas State Te	chnical College - Mars	shall		
METHOD OF FINANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
GENERAL REVENUE					
1 General Revenue Fund					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2016-17 GAA)	\$4,935,646	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2020-21 GAA)	\$0	\$0	\$0	\$0	\$970,144
Regular Appropriations from MOF Table (2020-21	\$0	\$0	\$0	\$679,303	\$679,589
TRANSFERS					
North Texas - From System to North Texas	\$3,000,000	\$0	\$0	\$0	\$0
Administrative - From North Tx to System	\$(184,490)	\$0	\$0	\$0	\$0
Administrative - From North Tx to Harlingen					

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Agency code:	71E	Agency name: Texas S	tate Technical College -	Marshall		
METHOD OF	FINANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
<u>GENERAL</u>	REVENUE					
	Administrative - From Marsahll to Fort Bend	\$(13,311)	\$0	\$0	\$0	\$0
	Administrative - From Marshall to Waco for EWC	\$(691,681)	\$0	\$0	\$0	\$0
	Administrative - From Marshall to Harlingen	\$(215,000)	\$0	\$0	\$0	\$0
	Administrative - From Marshall to System	\$0	\$(522,563)	\$0	\$0	\$0
	Administrative - From Marshall to Waco for EWC	\$0	\$(1,686,490)	\$0	\$0	\$0
	Art. III, Special Provisions, Section 64, Contingency f	for HB 100 (2016-17 GAA) \$853,899	\$0	\$0	\$0	\$0

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Agency code: 71E	Agency name: Texas Sta	Texas State Technical College - Marshall					
METHOD OF FINANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021		
<u>GENERAL REVENUE</u>							
Administrative - From Marshall to System	\$0	\$0	\$(1,227,681)	\$0	\$0		
Administrative - From Marshall to Harlingen	\$0	\$0	\$(2,230)	\$0	\$0		
LAPSED APPROPRIATIONS							
Marshall - Lapse Hiring Freeze	\$(13,123)	\$0	\$0	\$0	\$0		
North Tx - Lapse Hiring Freeze	\$(105,374)	\$0	\$0	\$0	\$0		
TOTAL, General Revenue Fund	\$7,466,566	\$(2,209,053)	\$(1,229,911)	\$679,303	\$1,649,733		
TOTAL, ALL GENERAL REVENUE	\$7,466,566	\$(2,209,053)	\$(1,229,911)	\$679,303	\$1,649,733		

GENERAL REVENUE FUND - DEDICATED

770 GR Dedicated - Estimated Other Educational and General Income Account No. 770 REGULAR APPROPRIATIONS

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Agency code: 71E Agen	ency name: Texas State Te	chnical College - Ma	rshall		
METHOD OF FINANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
GENERAL REVENUE FUND - DEDICATED					
Regular Appropriations from MOF Table (2016-17 GAA)	\$1,698,818	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2018-19 GAA)	\$0	\$1,840,951	\$1,933,655	\$0	\$0
Regular Appropriations from MOF Table (2020	\$0	\$0	\$0	\$170,756	\$179,741
BASE ADJUSTMENT					
Revised Receipts	\$839,629	\$(1,611,305)	\$(1,605,049)	\$0	\$0
Comments: The large adjustment to revised receipts is beginning (Fall 2016) 09/01/2016 in TSTC's tuition str average of about \$120 per semester credit hour and cha credit hour. Designated tuition was \$46 per semester cr an average of about \$150 per semester credit hour.	ructure. State tuition was an anged to \$16 per semester				
Adjustments to Expended	\$(189,181)	\$1,289,595	\$213,507	\$0	\$0
TOTAL, GR Dedicated - Estimated Other Educational and Gen	eral Income Account No. 77(\$2,349,266) \$1,519,241	\$542,113	\$170,756	\$179,741

86th Regular Session, Agency Submission, Version 1

Agency code:	71E	Agency name: Texas State	Technical College - Mar	shall		
METHOD OF F	INANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
TOTAL GENE	RAL REVENUE FUND - DEDICATED - 704, 708	& 770				
		\$2,349,266	\$1,519,241	\$542,113	\$170,756	\$179,741
TOTAL, ALL	GENERAL REVENUE FUND - DEDICATED	\$2,349,266	\$1,519,241	\$542,113	\$170,756	\$179,741
TOTAL,	GR & GR-DEDICATED FUNDS					
		\$9,815,832	\$(689,812)	\$(687,798)	\$850,059	\$1,829,474
GRAND TOTAL		\$9,815,832	\$(689,812)	\$(687,798)	\$850,059	\$1,829,474

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Agency code: 71E Agency name:	Texas State Te	echnical College - Mars	shall		
METHOD OF FINANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
FULL-TIME-EQUIVALENT POSITIONS					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2016-17 GAA)	93.8	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2018-19 GAA)	0.0	146.1	146.1	94.0	94.0
RIDER APPROPRIATION					
 Art IX, Sec 6.10(a)(2), Board or Administrator FTE Adjustment (2016-17 GAA) Comments: Addition of North Texas campus at Red Oak required bringing on staff and instructors. For FY17 North Texas is being reported with Marshall. Marshall total is 87.6 + North Texas total 35.8 = 123.40. North Texa total is 35.8 plus Marshall variance (6.2) = 29.6. 9.4 + 20.2 = 29.6 	9.4 as	0.0	0.0	0.0	0.0
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Unauthorized Over Cap Comments: Addition of North Texas campus at Red Oak required bringing on staff and instructors. For FY17 North Texas is being reported with Marshall. Marshall total is 87.6 + North Texas total 35.8 = 123.40. North Tex total is 35.8 plus Marshall variance (6.2) = 29.6. 9.4 + 20.2 = 29.6	20.2 as	0.0	0.0	0.0	0.0
Unauthorized Below Cap	0.0	(52.3)	(52.3)	0.0	0.0
TOTAL, ADJUSTED FTES	123.4	93.8	93.8	94.0	94.0

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Agency code:	71E	Agency name:	Texas State Technical College - Marshall						
METHOD OF FINA	ANCING		Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021		

NUMBER OF 100% FEDERALLY FUNDED FTEs

2.C. Summary of Base Request by Object of Expense

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OBJECT OF EXPENSE	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
1001 SALARIES AND WAGES	\$2,959,402	\$1,996,148	\$2,012,315	\$100,000	\$100,000
1002 OTHER PERSONNEL COSTS	\$620,392	\$156,902	\$165,947	\$97,103	\$103,690
1005 FACULTY SALARIES	\$3,032,779	\$2,300,199	\$2,333,857	\$444,975	\$444,974
2001 PROFESSIONAL FEES AND SERVICES	\$19,598	\$0	\$0	\$0	\$0
2002 FUELS AND LUBRICANTS	\$16,944	\$34,054	\$19,000	\$0	\$0
2003 CONSUMABLE SUPPLIES	\$55,592	\$18,000	\$15,000	\$0	\$0
2004 UTILITIES	\$212,526	\$151,000	\$150,500	\$0	\$0
2005 TRAVEL	\$46,038	\$0	\$0	\$0	\$0
2006 RENT - BUILDING	\$136,758	\$70,000	\$70,000	\$0	\$0
2007 RENT - MACHINE AND OTHER	\$39,008	\$2,000	\$1,000	\$0	\$0
2008 DEBT SERVICE	\$979,877	\$126,657	\$126,615	\$126,328	\$126,615
2009 OTHER OPERATING EXPENSE	\$1,270,433	\$237,962	\$222,925	\$33,693	\$33,693
3001 CLIENT SERVICES	\$415,416	\$82,991	\$52,676	\$47,960	\$50,358
5000 CAPITAL EXPENDITURES	\$11,069	\$0	\$0	\$0	\$0
- DOE Total (Excluding Riders)	\$9,815,832	\$5,175,913	\$5,169,835	\$850,059	\$859,330
OOE Total (Riders) Grand Total	\$9,815,832	\$5,175,913	\$5,169,835	\$850,059	\$859,330

2.D. Summary of Base Request Objective Outcomes

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Goal/ Objec	ctive / Outcome	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
1 Provid	le Instructional and Operations Support					
1 F	Provide Instructional and Operations Support					
KEY	1 % of 1st-time, Full-time, Deg or Cert-seeking	g Students Graduated 3yrs				
		24.00%	30.00%	35.00%	40.00%	45.00%
KEY	2 Number of Associate Degrees and Certificate	s Awarded Annually				
		170.00	155.00	170.00	179.00	188.00
KEY	3 Number of Minority Students Graduated An	nually				
		94.00	90.00	94.00	99.00	104.00
KEY	4 # of Former TSTC Students Working after O	one Year of Not Attending TS	STC			
		546.00	691.00	579.00	599.00	593.00
KEY	5 % of Former TSTC Students Working after	One Year of Not Attending T	STC			
		56.00%	57.00%	57.00%	58.00%	58.00%
	6 Total Annual Salaries of Stds Wrkg after On	e Yr of Not Attending TSTC				
		14,431,992.00	18,888,570.00	16,385,522.00	17,553,643.00	17,979,451.00

2.E. Summary of Exceptional Items Request

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 71E

Agency name: Texas State Technical College - Marshall

		2020			2021			Biennium	
Priority Item	GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	
1 Dual Enrollment	\$100,000	\$100,000	2.0	\$100,000	\$100,000	2.0	\$200,000	\$200,000	
2 TRB - Single Campus Consolidation	\$747,346	\$747,346		\$747,346	\$747,346		\$1,494,692	\$1,494,692	
Total, Exceptional Items Request	\$847,346	\$847,346	2.0	\$847,346	\$847,346	2.0	\$1,694,692	\$1,694,692	
Method of Financing General Revenue General Revenue - Dedicated Federal Funds Other Funds	\$847,346	\$847,346		\$847,346	\$847,346		\$1,694,692	\$1,694,692	
	\$847,346	\$847,346		\$847,346	\$847,346		\$1,694,692	\$1,694,692	
Full Time Equivalent Positions			2.0			2.0			

Number of 100% Federally Funded FTEs

2.F. Summary of Total Request by Strategy

86th Regular Session, Agency Submission, Version 1

Agency code: 71E Agency name:	Texas State Technical College -	Marshall				
Goal/Objective/STRATEGY	Base 2020	Base 2021	Exceptional 2020	Exceptional 2021	Total Request 2020	Total Request 2021
1 Provide Instructional and Operations Support						
1 Provide Instructional and Operations Support						
1 INSTRUCTION AND ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0
3 STAFF GROUP INSURANCE PREMIUMS	122,796	129,383	0	0	122,796	129,383
4 WORKERS' COMPENSATION INSURANCE	5,000	5,000	0	0	5,000	5,000
6 TEXAS PUBLIC EDUCATION GRANTS	47,960	50,358	0	0	47,960	50,358
TOTAL, GOAL 1	\$175,756	\$184,741	\$0	\$0	\$175,756	\$184,741
2 Provide Infrastructure Support						
1 Provide Operation and Maintenance of E&G Space						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	126,328	126,615	747,346	747,346	873,674	873,961
5 SMALL INSTITUTION SUPPLEMENT	0	0	0	0	0	0
TOTAL, GOAL 2	\$126,328	\$126,615	\$747,346	\$747,346	\$873,674	\$873,961

2.F. Summary of Total Request by Strategy

86th Regular Session, Agency Submission, Version 1

Agency code: 71E	Agency name:	Texas State Technical College -	Marshall				
_Goal/Objective/STRATEGY		Base 2020	Base 2021	Exceptional 2020	Exceptional 2021	Total Request 2020	Total Request 2021
3 Provide Non-formula Support							
4 Institutional							
1 INSTITUTIONAL ENHANCEMENT		\$547,975	\$547,974	\$0	\$0	\$547,975	\$547,974
5 Exceptional Item Request							
1 EXCEPTIONAL ITEM REQUEST		0	0	100,000	100,000	100,000	100,000
TOTAL, GOAL 3		\$547,975	\$547,974	\$100,000	\$100,000	\$647,975	\$647,974
TOTAL, AGENCY STRATEGY REQUEST		\$850,059	\$859,330	\$847,346	\$847,346	\$1,697,405	\$1,706,676
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST							
GRAND TOTAL, AGENCY REQUEST		\$850,059	\$859,330	\$847,346	\$847,346	\$1,697,405	\$1,706,676

2.F. Summary of Total Request by Strategy

86th Regular Session, Agency Submission, Version 1

Agency code: 71E	Agency name:	Texas State Technical College -	Texas State Technical College - Marshall					
Goal/Objective/STRATEGY		Base 2020	Base 2021	Exceptional 2020	Exceptional 2021	Total Request 2020	Total Request 2021	
General Revenue Funds:								
1 General Revenue Fund		\$679,303	\$679,589	\$847,346	\$847,346	\$1,526,649	\$1,526,935	
		\$679,303	\$679,589	\$847,346	\$847,346	\$1,526,649	\$1,526,935	
General Revenue Dedicated Funds:								
770 Est. Other Educational & General		170,756	179,741	0	0	170,756	179,741	
		\$170,756	\$179,741	\$0	\$0	\$170,756	\$179,741	
TOTAL, METHOD OF FINANCING		\$850,059	\$859,330	\$847,346	\$847,346	\$1,697,405	\$1,706,676	
FULL TIME EQUIVALENT POSITIONS	5	94.0	94.0	2.0	2.0	96.0	96.0	

2.G. Summary of Total Request Objective Outcomes

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST)

Agency cod	de: 71E Agency	name: Texas State Technical	College - Marshall			
Goal/ <i>Objec</i>	ctive / Outcome BL 2020	BL 2021	Excp 2020	Excp 2021	Total Request 2020	Total Request 2021
1	Provide Instructional and Operations S Provide Instructional and Operations					
KEY	1 % of 1st-time, Full-time, Deg or	Cert-seeking Students Gradu	ated 3yrs			
	40.00%	45.00%			40.00%	45.00%
KEY	2 Number of Associate Degrees a	nd Certificates Awarded Annu	ally			
	179.00	188.00			179.00	188.00
KEY	3 Number of Minority Students C	raduated Annually				
	99.00	104.00			99.00	104.00
KEY	4 # of Former TSTC Students Wo	rking after One Year of Not A	ttending TSTC			
	599.00	593.00			599.00	593.00
KEY	5 % of Former TSTC Students W	orking after One Year of Not .	Attending TSTC			
	58.00%	58.00%			58.00%	58.00%
	6 Total Annual Salaries of Stds W	rkg after One Yr of Not Atten	ding TSTC			
	17,553,643.00	17,979,451.00			17,553,643.00	17,979,451.00

71E Texas State Technical College - Marshall

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	: 1 Provide Instructional and Operations Support			Service Categori	es:	
STRATEGY:	1 Instruction and Administration			Service: 19	Income: A.1	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
Output Meas	ures:					
1 Nun	nber of Contact Hours Taught Annually	742,992.00	421,949.00	443,046.00	454,123.00	465,476.00
	Acad. Contact Hrs Completed Annually at the End of the	98.27 %	100.00 %	99.00 %	99.00 %	99.00 %
1 0	g Period Headcount	840.00	500.00	(20.00	(15.00)	((1.00
		840.00	599.00	629.00	645.00	661.00
	nber of Minority Students Enrolled Annually	475.00	296.00	344.00	353.00	362.00
	ual Headcount Enrollment	1,138.00	806.00	846.00	867.00	889.00
	nber of Semester Credit Hours Taught Annually	24,948.00	14,427.00	15,148.00	15,527.00	15,915.00
	emester Credit Hours Completed at the End of the	98.23 %	100.00 %	99.00 %	99.00 %	99.00 %
-	ting Period					
Efficiency Me						
KEY 1 Adn	ninistrative Cost as a Percent of Operating Budget	8.10%	7.80 %	8.13 %	7.50 %	7.50 %
Objects of Ex	pense:					
1001 SA	LARIES AND WAGES	\$2,443,821	\$1,407,162	\$1,418,232	\$0	\$0
1002 OT	THER PERSONNEL COSTS	\$230,169	\$53,489	\$56,000	\$0	\$0
1005 FA	CULTY SALARIES	\$2,403,134	\$1,630,174	\$1,753,019	\$0	\$0
2001 PR	OFESSIONAL FEES AND SERVICES	\$6,224	\$0	\$0	\$0	\$0
2002 FU	JELS AND LUBRICANTS	\$2,913	\$0	\$0	\$0	\$0

71E	Texas State	e Technical College	- Marshall
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GOAL: 1 Provide Instructional and Operations Support					
OBJECTIVE: 1 Provide Instructional and Operations Support			Service Categori	es:	
STRATEGY: 1 Instruction and Administration			Service: 19	Income: A.1	Age: B.3
CODE DESCRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
2003 CONSUMABLE SUPPLIES	\$36,893	\$0	\$0	\$0	\$0
2004 UTILITIES	\$27,134	\$0	\$0	\$0	\$0
2005 TRAVEL	\$43,153	\$0	\$0	\$0	\$0
2006 RENT - BUILDING	\$75,288	\$0	\$0	\$0	\$0
2007 RENT - MACHINE AND OTHER	\$38,807	\$0	\$0	\$0	\$0
2009 OTHER OPERATING EXPENSE	\$964,021	\$23,236	\$3,780	\$0	\$0
3001 CLIENT SERVICES	\$67,778	\$50,000	\$7,000	\$0	\$0
5000 CAPITAL EXPENDITURES	\$11,069	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE	\$6,350,404	\$3,164,061	\$3,238,031	\$0	\$0
Method of Financing:					
1 General Revenue Fund	\$4,958,937	\$2,252,355	\$3,238,031	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$4,958,937	\$2,252,355	\$3,238,031	\$0	\$0
Method of Financing:					
770 Est. Other Educational & General	\$1,391,467	\$911,706	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$1,391,467	\$911,706	\$0	\$0	\$0

71E Texas State Technical College - Marshall

GOAL:	1	Provide Instructional and Operations Support					
OBJECTIVE:	1	Provide Instructional and Operations Support			Service Categori	es:	
STRATEGY:	1	Instruction and Administration			Service: 19	Income: A.1	Age: B.3
CODE	DESC	CRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
TOTAL, METH	HOD O	F FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METH	HOD O	F FINANCE (EXCLUDING RIDERS)	\$6,350,404	\$3,164,061	\$3,238,031	\$0	\$0
FULL TIME E	QUIVA	LENT POSITIONS:	99.5	61.8	60.8	61.0	61.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

In the General Appropriations Act, HB 1, 84th Texas Legislature, Section 11 (page III-224), allocated funding under the Instruction & Operations strategy among Texas State Technical Colleges (TSTC) based on the additional direct and indirect state tax revenues generated as a result of the education provided. This formula furthers the goal of rewarding job placement and graduate earnings projections, not time in training or contact hours. This funding facilitates the provision of industry standard, state-of-the-art education and training in high priority careers.

The formula advisory committee elected to exclude dual credit and continuing education outcomes from the funding formula and determined it would continue to evaluate the appropriateness of their inclusion. In short, TSTC does not receive appropriations funding for dual credit and continuing education.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Texas businesses in key industries are unable to find enough sufficiently trained workers to fill available, middle-skill jobs (those which require credentials between high school and a four-year college degree). Consequently, many Texas employers are left unable to grow and innovate, restricting their ability to compete in the current economy. This growing need for workers in middle-skill occupations is concentrated in the STEM fields, TSTC's primary focus. According to the U.S. Census Bureau, Harrison County has experienced slight population growth in recent years.

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
STRATEGY:	1 Instruction and Administration			Service: 19	Income: A.1	Age: B.3
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	es:	
GOAL:	1 Provide Instructional and Operations Support					

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAI	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	VATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$6,402,092	\$0	\$(6,402,092)		
		-	\$0	Total of Explanation of Biennial Change

71E Texas State Technical College - Marshall

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	ies:	
STRATEGY:	3 Staff Group Insurance Premiums			Service: 06	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Ex	pense:					
1002 OT	THER PERSONNEL COSTS	\$354,786	\$71,383	\$87,947	\$94,103	\$100,690
2009 OT	THER OPERATING EXPENSE	\$55,056	\$38,944	\$28,693	\$28,693	\$28,693
TOTAL, OBJ	JECT OF EXPENSE	\$409,842	\$110,327	\$116,640	\$122,796	\$129,383
Method of Fir	nancing:					
1 Ger	neral Revenue Fund	\$46,661	\$33,618	\$27,084	\$0	\$0
SUBTOTAL,	MOF (GENERAL REVENUE FUNDS)	\$46,661	\$33,618	\$27,084	\$0	\$0
Method of Fir	nancing:					
770 Est	t. Other Educational & General	\$363,181	\$76,709	\$89,556	\$122,796	\$129,383
SUBTOTAL,	MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$363,181	\$76,709	\$89,556	\$122,796	\$129,383
TOTAL, MET	THOD OF FINANCE (INCLUDING RIDERS)				\$122,796	\$129,383
TOTAL, MET	THOD OF FINANCE (EXCLUDING RIDERS)	\$409,842	\$110,327	\$116,640	\$122,796	\$129,383
FULL TIME I	EQUIVALENT POSITIONS:					

71E Texas State Technical College - Marshall

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	les:	
STRATEGY:	3 Staff Group Insurance Premiums			Service: 06	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide the proportional share of staff group insurance premiums paid from Other Educational and General Funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Change in premium rates.

Number of employees working 30 hours or more.

Strategy based upon percentage of other E & G income to total appropriation.

There is a general revenue shortfall for group insurance; therefore, other stratagies must supplement group insurance expenditures.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIA	L TOTAL - ALL FUNDS	BIENNIAL	EXPLAN	VATION OF BIENNIAL CHANGE
 Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$226,967	\$252,179	\$25,212	\$25,212	Increase in group insurance premiums. MOF - Other E&G. FTE's 0
			\$25,212	Total of Explanation of Biennial Change

71E Texas State Technical College - Marshall

GOAL: 1	Provide Instructional and Operations Support					
OBJECTIVE: 1	Provide Instructional and Operations Support			Service Categori	es:	
STRATEGY: 4	Workers' Compensation Insurance			Service: 06	Income: A.2	Age: B.3
CODE DES	CRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Expense:						
2009 OTHER OF	PERATING EXPENSE	\$3,243	\$5,000	\$5,000	\$5,000	\$5,000
TOTAL, OBJECT O	FEXPENSE	\$3,243	\$5,000	\$5,000	\$5,000	\$5,000
Method of Financing:						
1 General Re	venue Fund	\$3,243	\$5,000	\$5,000	\$5,000	\$5,000
SUBTOTAL, MOF (C	GENERAL REVENUE FUNDS)	\$3,243	\$5,000	\$5,000	\$5,000	\$5,000
TOTAL, METHOD O	PF FINANCE (INCLUDING RIDERS)				\$5,000	\$5,000
TOTAL, METHOD O	OF FINANCE (EXCLUDING RIDERS)	\$3,243	\$5,000	\$5,000	\$5,000	\$5,000

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy funds the Worker's Compensation payments related to Education and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Changes in workers' compensation are related to payroll costs, number of employees and workers' compensation claims.

		71E Texas St	tate Technical College	- Marshall			
GOAL:	1 Provide Instructi	onal and Operations Support					
OBJECTIVE:	1 Provide Instructi	onal and Operations Support			Service Categorie	es:	
STRATEGY:	4 Workers' Compe	nsation Insurance			Service: 06	Income: A.2	Age: B.3
CODE	DESCRIPTION		Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
EXPLANATIO	N OF BIENNIAL CHANC	E (includes Rider amounts):					
	STRATEGY BIENN	<u>AL TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLA	NATION OF BIENNL	AL CHANGE	
Base Spen	nding (Est 2018 + Bud 2019	Baseline Request (BL 2020 + BL 2021)) CHANGE	\$ Amount	Explanation(s) of Ar	<u>mount (must specify M</u>	OFs and FTEs)
	\$10,000	\$10,000	\$0				
				\$0	Total of Explanati	on of Biennial Chang	e

71E Texas State Technical College - Marshall

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	ies:	
STRATEGY:	6 Texas Public Education Grants			Service: 20	Income: A.1	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Expe	nse:					
3001 CLIE	NT SERVICES	\$347,638	\$32,991	\$45,676	\$47,960	\$50,358
TOTAL, OBJEC	CT OF EXPENSE	\$347,638	\$32,991	\$45,676	\$47,960	\$50,358
Method of Finar	icing:					
770 Est. C	Other Educational & General	\$347,638	\$32,991	\$45,676	\$47,960	\$50,358
SUBTOTAL, M	OF (GENERAL REVENUE FUNDS - DEDICATED)	\$347,638	\$32,991	\$45,676	\$47,960	\$50,358
TOTAL, METH	OD OF FINANCE (INCLUDING RIDERS)				\$47,960	\$50,358
TOTAL, METH	OD OF FINANCE (EXCLUDING RIDERS)	\$347,638	\$32,991	\$45,676	\$47,960	\$50,358

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This stategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Change in enrollment

71E	Texas	State	Technical	College -	Marshall
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CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
STRATEGY:	6 Texas Public Education Grants			Service: 20	Income: A.1	Age: B.3
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	les:	
GOAL:	1 Provide Instructional and Operations Support					

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$78,667	\$98,318	\$19,651	\$19,651	Increase in enrollment. MOF - Other E&G. FTE's - 0.
			\$19,651	Total of Explanation of Biennial Change

71E 🖸	Гехаѕ	State	Technical	College -	Marshall
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GOAL:	2	Provide Infrastructure Support					
OBJECTIVI	E: 1	Provide Operation and Maintenance of E&G Space			Service Categori	es:	
STRATEGY	<i>I</i> : 1	Educational and General Space Support			Service: 10	Income: A.1	Age: B.3
CODE	DESC	RIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
Objects of E	Expense:						
1001 S	SALARIES .	AND WAGES	\$138,860	\$200,026	\$200,000	\$0	\$0
1002 C	OTHER PEF	RSONNEL COSTS	\$11,867	\$18,000	\$9,000	\$0	\$0
2001 P	ROFESSIC	NAL FEES AND SERVICES	\$13,374	\$0	\$0	\$0	\$0
2002 F	FUELS ANI	DLUBRICANTS	\$0	\$1,000	\$1,000	\$0	\$0
2003 C	CONSUMA	BLE SUPPLIES	\$17,133	\$18,000	\$14,000	\$0	\$0
2004 U	JTILITIES		\$7,064	\$1,000	\$500	\$0	\$0
2007 R	RENT - MA	CHINE AND OTHER	\$201	\$2,000	\$1,000	\$0	\$0
2009 O	OTHER OPI	ERATING EXPENSE	\$131,341	\$90,782	\$105,452	\$0	\$0
TOTAL, OF	BJECT OF	EXPENSE	\$319,840	\$330,808	\$330,952	\$0	\$0
Method of F	Financing:						
1 G	General Rev	enue Fund	\$319,840	\$316,067	\$308,018	\$0	\$0
SUBTOTAI	L, MOF (G	ENERAL REVENUE FUNDS)	\$319,840	\$316,067	\$308,018	\$0	\$0
Method of F	Financing:						
770 E	Est. Other Ed	ducational & General	\$0	\$14,741	\$22,934	\$0	\$0
SUBTOTAI	L, MOF (G	ENERAL REVENUE FUNDS - DEDICATED)	\$0	\$14,741	\$22,934	\$0	\$0

71E Texas State Technical College - Marshall

GOAL:	2 Provide Infrastructure Support					
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space	1 Provide Operation and Maintenance of E&G Space				
STRATEGY:	1 Educational and General Space Support			Service: 10	Income: A.1	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
TOTAL, METI	HOD OF FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METI	HOD OF FINANCE (EXCLUDING RIDERS)	\$319,840	\$330,808	\$330,952	\$0	\$0
FULL TIME E	QUIVALENT POSITIONS:	5.4	9.0	9.0	9.0	9.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

Funding for this strategy is determined through a formula that applies a funding rate to a determination of predicted square feet for an institution, the Space Projection Model. The Space Projection Model is generated through The Texas Higher Education Coordinating Board.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

71E Texas State Technical College - Marshall

GOAL:	2 Provide Infrastructure Support					
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	les:	
STRATEGY:	1 Educational and General Space Support			Service: 10	Income: A.1	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021

House Bill 1 (General Appropriations Act), 84th Legislature, Regular Session, Article III, Higher Education Coordinating Board, Section 55 (p. III-54), directed the Texas Higher Education Coordinating Board (THECB) to conduct a study of the Space Projection Model.

The study conducted in response to Rider 55 treated the allocation of space for TSTC different than other institutions evaluated by dramatically increasing the allocation of teaching space for TSTC. This was validated as necessary by a third-party consultant who noted the space-intensive nature for TSTC training programs, relative to other spaces considered in the model.

During its formula funding development process, the Texas Higher Education Coordinating Board Formula Advisory Committee recommended incorporating Space Support funding into the Returned-Value formula to, as directed by the Legislature, further the goal of rewarding job placement and graduate earnings, not time in training or contact hours.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL	TOTAL - ALL FUNDS	BIENNIAL	EXPLAN	NATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$661,760	\$0	\$(661,760)		
		•	\$0	Total of Explanation of Biennial Change

71E Texas State Technical College - Marshall

GOAL: 2	2 Provide Infrastructure Support					
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	es:	
STRATEGY: 2	2 Tuition Revenue Bond Retirement			Service: 10	Income: A.2	Age: B.3
CODE DES	CRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Expense:						
2008 DEBT SER	RVICE	\$979,877	\$126,657	\$126,615	\$126,328	\$126,615
TOTAL, OBJECT O	FEXPENSE	\$979,87 7	\$126,657	\$126,615	\$126,328	\$126,615
Method of Financing:						
1 General Re	evenue Fund	\$979,877	\$126,657	\$126,615	\$126,328	\$126,615
SUBTOTAL, MOF (C	GENERAL REVENUE FUNDS)	\$979,877	\$126,657	\$126,615	\$126,328	\$126,615
TOTAL, METHOD O	OF FINANCE (INCLUDING RIDERS)				\$126,328	\$126,615
TOTAL, METHOD O	OF FINANCE (EXCLUDING RIDERS)	\$979,877	\$126,657	\$126,615	\$126,328	\$126,615

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is essential for the College to meet the annual debt service requirements for the Tuition Revenue Bonds issued during FY 2002, as authorized by the 77th Texas Legislature. The FY 2002 TRB issue was refinanced in FY 2016, lowering the debt service on that issue, thereby resulting in savings for the state.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

TRB funds used for remodeling have enabled the college to better serve the needs of our students in technical education.

71E Texas State Technical College - Marshall

GOAL:	2 Provide Infrastructure Support					
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	es:	
STRATEGY:	2 Tuition Revenue Bond Retirement			Service: 10	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIA	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	ATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$253,272	\$252,943	\$(329)	\$(329)	Slight decrease in actual bond interest rate.
			\$(329)	Total of Explanation of Biennial Change

71E Texas State Technical College - Marshall

GOAL: 2	Provide Infrastructure Support					
OBJECTIVE: 1	Provide Operation and Maintenance of E&G Space			Service Categori	ies:	
STRATEGY: 5	Small Institution Supplement			Service: 19	Income: A.1	Age: B.3
CODE DESC	RIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
Objects of Expense:						
1001 SALARIES	AND WAGES	\$47,004	\$80,000	\$84,083	\$0	\$0
1002 OTHER PER	RSONNEL COSTS	\$0	\$5,000	\$3,000	\$0	\$0
2002 FUELS AND	LUBRICANTS	\$13,816	\$33,054	\$18,000	\$0	\$0
2003 CONSUMA	BLE SUPPLIES	\$465	\$0	\$1,000	\$0	\$0
2004 UTILITIES		\$178,328	\$150,000	\$150,000	\$0	\$0
2005 TRAVEL		\$632	\$0	\$0	\$0	\$0
2006 RENT - BUI	LDING	\$61,470	\$70,000	\$70,000	\$0	\$0
2009 OTHER OPP	ERATING EXPENSE	\$75,692	\$80,000	\$80,000	\$0	\$0
TOTAL, OBJECT OF	EXPENSE	\$377,407	\$418,054	\$406,083	\$0	\$0
Method of Financing:						
1 General Rev	enue Fund	\$375,000	\$375,000	\$375,000	\$0	\$0
SUBTOTAL, MOF (G	ENERAL REVENUE FUNDS)	\$375,000	\$375,000	\$375,000	\$0	\$0
Method of Financing:						
770 Est. Other Ed	lucational & General	\$2,407	\$43,054	\$31,083	\$0	\$0
SUBTOTAL, MOF (G	ENERAL REVENUE FUNDS - DEDICATED)	\$2,407	\$43,054	\$31,083	\$0	\$0

71E Texas State Technical College - Marshall

GOAL:	2 Provide Infrastructure Support						
OBJECTIVE:	1 Prov	vide Operation and Maintenance of E&G Space		Service Categories:			
STRATEGY:	5 Sma	all Institution Supplement			Service: 19	Income: A.1	Age: B.3
CODE	DESCRIPTI	ION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
TOTAL, METH	OD OF FINA	ANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METH	OD OF FINA	ANCE (EXCLUDING RIDERS)	\$377,407	\$418,054	\$406,083	\$0	\$0
FULL TIME EQ	QUIVALENT	POSITIONS:	1.0	1.0	1.0	1.0	1.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Small Institution Supplement strategy provides \$750,000 during a biennium for institutions that enroll less than 5,000 students (phased out between 5,000 and 10,000), recognizing that institutions have a minimum cost of operation that may not be covered by funds generated through the formulas.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Utility costs.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOT	AL - ALL FUNDS	BIENNIAL	EXPLAN	JATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019) Base	line Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$824,137	\$0	\$(824,137)		
		-	\$0	Total of Explanation of Biennial Change

GOAL: 3 Provide Non-formula Support					
OBJECTIVE: 4 Institutional			Service Categor	ies:	
STRATEGY: 1 Institutional Enhancement			Service: 19	Income: A.2	Age: B.3
CODE DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Expense:					
1001 SALARIES AND WAGES	\$329,717	\$308,960	\$310,000	\$100,000	\$100,000
1002 OTHER PERSONNEL COSTS	\$23,570	\$9,030	\$10,000	\$3,000	\$3,000
1005 FACULTY SALARIES	\$629,645	\$670,025	\$580,838	\$444,975	\$444,974
2002 FUELS AND LUBRICANTS	\$215	\$0	\$0	\$0	\$0
2003 CONSUMABLE SUPPLIES	\$1,101	\$0	\$0	\$0	\$0
2005 TRAVEL	\$2,253	\$0	\$0	\$0	\$0
2009 OTHER OPERATING EXPENSE	\$41,080	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE	\$1,027,581	\$988,015	\$900,838	\$547,975	\$547,974
Method of Financing:					
1 General Revenue Fund	\$783,008	\$547,975	\$547,974	\$547,975	\$547,974
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$783,008	\$547,975	\$547,974	\$547,975	\$547,974
Method of Financing:					
770 Est. Other Educational & General	\$244,573	\$440,040	\$352,864	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$244,573	\$440,040	\$352,864	\$0	\$0

71E Texas State Technical College - Marshall

GOAL:	3 Provide Non-formula Support						
OBJECTIVE:	4 Institutional	4 Institutional S			Service Categories:		
STRATEGY:	1 Institutional Enhancement			Service: 19	Income: A.2	Age: B.3	
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021	
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$547,975	\$547,974	
TOTAL, METI	HOD OF FINANCE (EXCLUDING RIDERS)	\$1,027,581	\$988,015	\$900,838	\$547,975	\$547,974	
FULL TIME EQUIVALENT POSITIONS:		17.5	22.0	23.0	23.0	23.0	

STRATEGY DESCRIPTION AND JUSTIFICATION:

The 76th Legislature created the initial Institutional Enhancement appropriation based on a consolidation of certain special item appropriations with inclusion of \$1.0 million per year to the strategy. This funding is an important source of funding for various E&G components.

For the 2020-2021 biennial budget, these funds will support educational support activities, instructional services, and student services.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

In the last biennium, this strategy was further reduced from the 2016-2017 levels, despite it funding core operations of the college. In light of the reduction, TSTC has implemented stringent reviews of programs and services to ensure that the investment of available dollars is made in programs and activities with the highest return potential. Based on the extent of cuts, TSTC has had to reduce and close services in its lowest performing and lowest potential markets.

71E Texas State Technical College - Marshall							
GOAL:	3	Provide Non-formula Support					
OBJECTIVE:	4	Institutional			Service Categori	ies:	
STRATEGY:	1	Institutional Enhancement			Service: 19	Income: A.2	Age: B.3
CODE	DESC	RIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 20
			r ·				-

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL	<u>. TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	VATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$1,888,853	\$1,095,949	\$(792,904)		
			\$0	Total of Explanation of Biennial Change

BL 2021

	71E Texas State Technical Col	lege - Marshall			
GOAL: 3 Provide Non-formula Support					
OBJECTIVE: 5 Exceptional Item Request			Service Categori	es:	
STRATEGY: 1 Exceptional Item Request			Service: 19	Income: A.2	Age: B.3
CODE DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Expense:					
1005 FACULTY SALARIES	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE	\$0	\$0	\$0	\$0	\$0
Method of Financing:					
1 General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$0	\$0	\$0	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:	0.0	0.0	0.0	0.0	0.0
STRATEGY DESCRIPTION AND JUSTIFICATION:					

71E Texas State Technical College - Marshall

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
STRATEGY:	1 Exceptional Item Request			Service: 19	Income: A.2	Age: B.3
OBJECTIVE:	E: 5 Exceptional Item Request Service Categories				es:	
GOAL:	3 Provide Non-formula Support					

As the formula advisory group assembled by the Texas Higher Education Coordinating Board evaluated TSTC's new Instruction and Operations funding formula (the Returned Value formula), several factors led to the exclusion of dual credit from the returned value formula. Consequently, TSTC receives no appropriation for dual credit. Despite that, TSTC continued to offer dual credit programs with a specific emphasis on Career and Technical Education pathway programs.

If faced with continued lack of funding for dual credit programs, TSTC will assess the necessity to suspend, or considerably change, the business model for dual credit offerings since it receives no appropriations support for the effort. The dual enrollment effort is extremely important to TSTC but it is an activity that requires significant resources of the College without the ability to recoup the costs.

Exceptional Item funding for dual credit programs would allow TSTC Marshall to continue and/or grow its dual credit programs.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Today, TSTC Marshall partners with several schools to offer dual credit at the secondary level without receiving appropriations funding for related offerings

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIA	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	NATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$0	\$0	\$0		
			\$0	Total of Explanation of Biennial Change

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$9,815,832	\$5,175,913	\$5,169,835	\$850,059	\$859,330
METHODS OF FINANCE (INCLUDING RIDERS):				\$850,059	\$859,330
METHODS OF FINANCE (EXCLUDING RIDERS):	\$9,815,832	\$5,175,913	\$5,169,835	\$850,059	\$859,330
FULL TIME EQUIVALENT POSITIONS:	123.4	93.8	93.8	94.0	94.0

4.A. Exceptional Item Request Schedule

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 71E Agency name:		
Texas State Technical College - Marshall		
CODE DESCRIPTION	Excp 2020	Excp 2021
Item Name: Dual Enrollment		
Item Priority: 1		
IT Component: No		
Anticipated Out-year Costs: Yes		
Involve Contracts > \$50,000: No		
Includes Funding for the Following Strategy or Strategies: 03-05-01 Exceptional Item Request		
OBJECTS OF EXPENSE:		
1005 FACULTY SALARIES	100,000	100,000
TOTAL, OBJECT OF EXPENSE	\$100,000	\$100,000
METHOD OF FINANCING:		
1 General Revenue Fund	100,000	100,000
TOTAL, METHOD OF FINANCING	\$100,000	\$100,000
FULL-TIME EQUIVALENT POSITIONS (FTE):	2.00	2.00

DESCRIPTION / JUSTIFICATION:

This funding request implements the recommendation of the Texas Higher Education Coordinating Board and its Formula Advisory Committees to fund TSTC at the community college formula funding rate. If the base bill adopts the THECB recommendation to add formula funding for dual credit at the community college rate, this funding request is unnecessary.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years: Dual Credit participation in Technical programs rose from 15% in 2016 to 97% in 2018. Focus on technical pathways is expected to further increase enrollment.

Year established and funding source prior to receiving special item funding: Not applicable.

Formula funding: Not applicable.

Non-general revenue sources of funding: Funding from local community and industry to be sought to assist with start up operational cost and instructional equipment.

Consequences of not funding: Reduced capacity for reducing Texas' technical skills shortage. **PCLS TRACKING KEY:**

Agency code:	71E	Agency name:	Texas State Technical College - Marshall		
CODE DESC	CRIPTION		8	Excp 2020	Excp 2021

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

_

Faculty salaries are the largest component of the continuing costs.

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2022	2023	2024
\$100,000	\$100,000	\$100,000

4.A. Exceptional Item Request Schedule

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 71E	Agency name:		
	Texas State Technical College - Marshall		
CODE DESCRIPTION		Excp 2020	Excp 2021
	Item Name: TRB - Single Campus Consolidation		
	Item Priority: 2		
	IT Component: No		
	Anticipated Out-year Costs: Yes		
	Involve Contracts > \$50,000: No		
Includes Funding for the	Following Strategy or Strategies: 02-01-02 Tuition Revenue Bond Retirement		
DBJECTS OF EXPENSE:			
2008 DEBT SERVICE	E	747,346	747,346
TOTAL, OBJECT O	DF EXPENSE	\$747,346	\$747,346
METHOD OF FINANCING:			
1 General Reven	ue Fund	747,346	747,346
TOTAL, METHOD	OFFINANCING	\$747,346	\$747,346

DESCRIPTION / JUSTIFICATION:

TSTC Marshall requests funding to add technical training capacity and support consolidation of its offerings to its central campus site in Marshall, Texas. Migrating programs to the central campus will enhance the student experience, use space more suitable for instruction, and add technical training capacity in response to the increased workforce development need in the East Texas region. This project will construct labs and additional classroom space to house regionally in-demand, technical programs. Tuition Revenue Bond Issuance Authority in the amount of \$8,572,000 is requested by TSTC North Texas for the new Industrial Technology Center.

State funding is requested for projected debt service payments of \$1,494,692 for the FY 2020/2021 biennium. This is based upon an amortization of 20 years at 6.00%.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years: This facility would increase first year capacity for an additional 120 students.

Year established and funding source prior to receiving special item funding: Not applicable.

Formula funding: Not applicable.

Non-general revenue sources of funding: Funding from local community and industry to be sought to assist with start up operational cost and instructional equipment.

Consequences of not funding: Reduced capacity for reducing Texas' technical skills shortage.

4.A. Exceptional Item Request Schedule

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 71E	Agency name:		
	Texas State Technical College - Marshall		
CODE DESCRIPTION		Ехср 2020	Excp 2021
PCLS TRACKING KEY:			

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Debt service for Tuition Revenue Bonds lasts the term of the bond, which is 20 years.

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

202	2	2023	2024
\$747	,346	\$747,346	\$747,346

4.B. Exceptional Items Strategy Allocation Schedule

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 7	1E	Agency name: Te	xas State Technical College - Marshall		
Code Description				Excp 2020	Excp 2021
Item Name:		Dual Enrollmer	t		
Allocation to Str	ategy:	3-5-1	Exceptional Item Request		
OBJECTS OF EXPL	ENSE:				
	1005 FACU	LTY SALARIES		100,000	100,000
TOTAL, OBJECT C	F EXPENSE			\$100,000	\$100,000
METHOD OF FINA	NCING:				
	1 General	Revenue Fund		100,000	100,000
TOTAL, METHOD	OF FINANCIN	G		\$100,000	\$100,000
FULL-TIME EQUI	VALENT POSI	ΓΙΟΝS (FTE):		2.0	2.0

4.B. Exceptional Items Strategy Allocation Schedule

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code:	71E	Agency name: Te	exas State Technical College - Marshall		
Code Description				Excp 2020	Excp 2021
Item Name:		TRB - Single C	Campus Consolidation		
Allocation to	Strategy:	2-1-2	Tuition Revenue Bond Retirement		
OBJECTS OF E	XPENSE:				
	2008 DEI	BT SERVICE		747,346	747,346
TOTAL, OBJEC	T OF EXPENSE			\$747,346	\$747,346
METHOD OF F	INANCING:				
	1 Gener	al Revenue Fund		747,346	747,346
TOTAL, METH	OD OF FINANC	ING		\$747,346	\$747,346

4.C. Exceptional Items Strategy Request 86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code:	71E	Agency name:	Texas State Technical College - Marshall	
GOAL:	2 Pr	ovide Infrastructure Support		
OBJECTIVE:	1 Pr	ovide Operation and Maintenance of E&G Space	Service Categories:	
STRATEGY:	2 Tu	uition Revenue Bond Retirement	Service: 10 Income: A.2 Age	e: B.3
CODE DESCRIF	PTION		Excp 2020	Excp 2021
OBJECTS OF EX	PENSE:			
2008 DEBT S	SERVICE		747,346	747,346
Total, O	bjects of E	Expense	\$747,346	\$747,346
METHOD OF FIN	NANCING	:		
1 General	Revenue F	und	747,346	747,346
Total, M	1ethod of F	linance	\$747,346	\$747,346
EXCEPTIONAL I	ITEM(S) I	NCLUDED IN STRATEGY:		

TRB - Single Campus Consolidation

4.C. Exceptional Items Strategy Request 86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code:	71E	Agency name:	Texas State Technical College - Marshall	
GOAL:	3 Provide Non-formula Support			
OBJECTIVE:	5 Exceptional Item Request		Service Categories:	
STRATEGY:	1 Exceptional Item Request		Service: 19 Income: A.2	Age: B.3
CODE DESCRI	PTION		Excp 2020	Excp 2021
OBJECTS OF E	XPENSE:			
1005 FACUI	LTY SALARIES		100,000	100,000
Total, O	Objects of Expense		\$100,000	\$100,000
METHOD OF FI	NANCING:			
1 Genera	l Revenue Fund		100,000	100,000
Total, I	Method of Finance		\$100,000	\$100,000
				2.0

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Dual Enrollment

General Revenue (GR) & General Revenue Dedicated (GR-D) Baseline

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: Agency name: **Texas State Technical College - Marshall** GR Baseline Request Limit = \$1,105,951 **GR-D** Baseline Request Limit = \$0 Strategy/Strategy Option/Rider 2020 Funds Biennial Biennial 2021 Funds **Cumulative GR Cumulative Ded** FTEs Total GR Ded FTEs Total GR Ded Page # Strategy: 1 - 1 - 1 **Instruction and Administration** 61.0 0 0 0 0 0 0 0 0 61.0 61.0 *****GR-D Baseline Request Limit=\$0****** 61.0 Strategy: 1 - 1 - 3 **Staff Group Insurance Premiums** 0 122,796 129,383 0 129,383 0 252,179 0.0 122,796 0.0 Strategy: 1 - 1 - 4 Workers' Compensation Insurance 0.0 0 5,000 5,000 5,000 5,000 0.0 0 10,000 252,179 Strategy: 1 - 1 - 6 **Texas Public Education Grants** 0.0 0 47,960 47,960 0.0 50,358 0 50,358 10,000 350,497 Strategy: 2 - 1 - 1 **Educational and General Space Support** 9.0 0 0 0 9.0 0 0 0 10,000 350,497 Strategy: 2 - 1 - 2 **Tuition Revenue Bond Retirement** 0.0 0 0 126,328 126.328 0.0 126,615 126,615 262,943 350,497 Strategy: 2 - 1 - 5 **Small Institution Supplement** 0 1.0 0 0 1.0 0 0 0 262,943 350,497 71.0 71.0 *****GR Baseline Request Limit=\$1,105,951****** Strategy: 3 - 4 - 1 Institutional Enhancement 23.0 547,975 547,975 0 547,974 0 23.0 547,974 1,358,892 350,497 Excp Item: 1 **Dual Enrollment** 0 2.0 100,000 100,000 2.0 100,000 100,000 0 1,558,892 350,497 **Strategy Detail for Excp Item: 1 Exceptional Item Request** Strategy: 3 - 5 - 1 2.0 100,000 100,000 0 2.0 100,000 100,000 0

General Revenue (GR) & General Revenue Dedicated (GR-D) Baseline

			Automa	ted Budget and	d Evaluation System	n of Texas (ABEST)				
gency code:			Agency n	ame: Texas	State Technical Co	ollege - Marshall		GR Baseline Req	uest Limit = \$1,105,95	51
St	rategy/Strategy C	Option/Rider						GR-D Base	eline Request Limit =	\$0
	2020	Funds			2021	Funds		Biennial	Biennial	
FTEs	Total	GR	Ded	FTEs	Total	GR	Ded	Cumulative GR	Cumulative Ded	Page #
Excp Item: 2	TRB - Sin	gle Campus Consoli	dation							
0.0	747,346	747,346	0	0.0	747,346	747,346	0	3,053,584	350,497	
Strategy Detail fo	or Excp Item: 2									
Strategy: 2 - 1 - 2	Tuition Re	evenue Bond Retiren	nent							
0.0	747,346	747,346	0	0.0	747,346	747,346	0			
96.0	\$1,697,405	\$1,526,649	\$170,756	96.0	\$1,706,676	\$1,526,935	179,741			

6.A. Historically Underutilized Business Supporting Schedule

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 71E Agency: Texas State Technical College - Marshall

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year 2016 - 2017 HUB Expenditure Information

						Total					Total
Statewide	Procurement		HUB E	xpenditure	<u>s FY 2016</u>	Expenditures		HUB Ex	penditures F	<u>Y 2017</u>	Expenditures
HUB Goals	Category	% Goal	% Actual	Diff	Actual \$	FY 2016	% Goal	% Actual	Diff	Actual \$	FY 2017
11.2%	Heavy Construction	11.2 %	0.0%	-11.2%	\$0	\$60,312	11.2 %	7.0%	-4.2%	\$4,100	\$58,275
21.1%	Building Construction	21.1 %	0.1%	-21.0%	\$23,737	\$21,683,391	21.1 %	0.8%	-20.3%	\$42,915	\$5,159,091
32.9%	Special Trade	32.7 %	31.2%	-1.5%	\$1,358,056	\$4,358,201	32.9 %	3.6%	-29.3%	\$208,915	\$5,851,854
23.7%	Professional Services	23.6 %	9.5%	-14.1%	\$84,245	\$888,266	23.7 %	1.0%	-22.7%	\$197,249	\$19,187,293
26.0%	Other Services	24.6 %	11.2%	-13.4%	\$860,022	\$7,660,757	26.0 %	18.6%	-7.4%	\$1,843,212	\$9,911,643
21.1%	Commodities	21.0 %	9.3%	-11.7%	\$1,675,252	\$18,100,071	21.1 %	3.5%	-17.6%	\$691,363	\$19,763,719
	Total Expenditures		7.6%		\$4,001,312	\$52,750,998		5.0%		\$2,987,754	\$59,931,875

B. Assessment of Fiscal Year 2016 - 2017 Efforts to Meet HUB Procurement Goals

Attainment:

The agency attained zero of six, or 0%, of the applicable statewide HUB procurement goals in FY 2016 and FY 2017. The agency had expenditures in five of the six HUB categories in FY 2016 and in all of the six HUB categories in FY 2017. The agency's overall spent increased from FY 2016 to FY 2017.

Applicability:

The agency increased HUB usage in Heavy Construction and Building Construction due to new projects from FY 2016 to FY 2017.

Factors Affecting Attainment:

- The agency routinely utilizes vendors that could qualify for HUB certification, but they have no direct incentive to complete the HUB certification steps. This creates a limited supply of "HUB certified" vendors.
- The agency HUB spent decreased due to the increased use of contracts and purchasing cooperatives.

"Good-Faith" Efforts:

The agency made the following good faith efforts to comply with statewide HUB procurement goals per 34 TAC Section 20.13(c):

- · Developed and conducted training to internal departments regarding the HUB program and policies and procedures
- Promoted the use of HUBs with internal departments
- Attended various vendor fairs, demonstrations, and other events to learn more about HUB vendors
- Provided a purchasing/HUB overview to new employees during new employee orientation
- Meet with potential HUB vendors and encouraged them to apply for certification and showed them how to participate in the bidding process
- Ensured that the TPASS HUB Electronic Database is accessible to all employees and encouraged use of the directory in procurement activities.

6.A. Historically Underutilized Business Supporting Schedule

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 71E Agency: Texas State Technical College - Marshall

· Posted information to our website regarding the HUB Program and provided a link to apply for HUB certification

6.H. Estimated Funds Outside the Institution's Bill Pattern

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

TSTC Marshall (71E) Estimated Funds Outside the Institution's Bill Pattern 2018-19 and 2020-21 Biennia

		2018-19 Bi	enniur	n		2020-21 Biennium					
	 FY 2018	FY 2019		Biennium	Percent		FY 2020		FY 2021	Biennium	Percent
	Revenue	Revenue		<u>Total</u>	<u>of Total</u>		Revenue		Revenue	<u>Total</u>	of Total
APPROPRIATED SOURCES INSIDE THE BILL PATTERN											
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 3,530,015	\$ 4,501,107	\$	8,031,122		\$	4,501,107	\$	4,501,107	\$ 9,002,214	
Tuition and Fees (net of Discounts and Allowances)	301,180	433,760		734,940			455,448		478,220	933,668	
Endowment and Interest Income	-	-		-			-		-	-	
Sales and Services of Educational Activities (net)	-	-		-			-		-	-	
Sales and Services of Hospitals (net)	-	-		-			-		-	-	
Other Income	 	 -		-					-	 -	
Total	 3,831,195	 4,934,867		8,766,062	41.2%		4,956,555		4,979,327	 9,935,882	41.6%
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN											
State Appropriations (HEGI & State Paid Fringes)	\$ 962,468	\$ 1,362,723	\$	2,325,191		\$	1,444,486	\$	1,531,156	\$ 2,975,642	
Higher Education Assistance Funds	359,997	359,997		719,994			359,997		359,997	719,994	
Available University Fund	-	-		-			-		-	-	
State Grants and Contracts	390,020	399,771		789,791			409,765		420,009	829,774	
Total	 1,712,485	 2,122,491		3,834,976	18.0%		2,214,248		2,311,162	 4,525,410	18.9%
NON-APPROPRIATED SOURCES											
Tuition and Fees (net of Discounts and Allowances)	2,375,267	2,364,625		4,739,892			2,482,857		2,606,999	5,089,856	
Federal Grants and Contracts	1,173,135	1,202,463		2,375,598			1,232,525		1,263,338	2,495,863	
State Grants and Contracts	-	-		-			-		-	-	
Local Government Grants and Contracts	-	-		-			-		-	-	
Private Gifts and Grants	1,511	1,549		3,060			1,587		1,627	3,214	
Endowment and Interest Income	2,298	2,500		4,798			2,500		2,500	5,000	
Sales and Services of Educational Activities (net)	301,014	511,175		812,189			521,399		531,826	1,053,225	
Sales and Services of Hospitals (net)	-	-		-			-		-	-	
Professional Fees (net)	-	-		-			-		-	-	
Auxiliary Enterprises (net)	352,697	387,584		740,281			395,335		403,242	798,577	
Other Income	-	-		-			-		-	-	
Total	 4,205,922	 4,469,896		8,675,818	40.8%		4,636,203		4,809,532	 9,445,735	39.5%
TOTAL SOURCES	\$ 9,749,602	\$ 11,527,254	\$	21,276,856	100.0%	\$	11,807,006	\$	12,100,021	\$ 23,907,027	100.0%

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 71E Agency name: Texas State Technical College - Marshall

	REVENUI	E LOSS		REDUC	ΓΙΟΝ ΑΜΟυ	NT	PROGRAM	AMOUNT	TARGET
Item Priority and Name/			Biennial			Biennial			Biennial
Method of Financing	2020	2021	Total	2020	2021	Total	2020	2021	Total

1 Program Service Reductions - 5%

Category: Programs - Service Reductions (Other)

Item Comment: TSTC would combine the statewide impact of proposed reductions and apply to program service reductions based on markets performance and growth potential. Depending on the reduction request, TSTC would eliminate programming in areas that provide the lowest prospects for return on capital to the State.

Strategy: 3-4-1 Institutional Enhancement

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$27,649	\$27,649	\$55,298
General Revenue Funds Total	\$0	\$0	\$0	\$27,649	\$27,649	\$55,298
Item Total	\$0	\$0	\$0	\$27,649	\$27,649	\$55,298

FTE Reductions (From FY 2020 and FY 2021 Base Request)

2 Program Service Reductions - Add'l 5%

Category: Programs - Service Reductions (Other)

Item Comment: TSTC would combine the statewide impact of proposed reductions and apply to program service reductions based on markets performance and growth potential. Depending on the reduction request, TSTC would eliminate programming in areas that provide the lowest prospects for return on capital to the State.

Strategy: 3-4-1 Institutional Enhancement

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

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Agency code: 71E Agency name: Texas State Technical College - Marshall

	REVENUI	E LOSS		REDU	CTION AMOUN	Т	PROGRAM	AMOUNT	Т	ARGET
Item Priority and Name/			Biennial			Biennial			Biennial	
Method of Financing	2020	2021	Total	2020	2021	Total	2020	2021	Total	
General Revenue Funds										
1 General Revenue Fund	\$0	\$0	\$0	\$27,648	\$27,649	\$55,297				
General Revenue Funds Total	\$0	\$0	\$0	\$27,648	\$27,649	\$55,297				
Item Total	\$0	\$0	\$0	\$27,648	\$27,649	\$55,297				
FTE Reductions (From FY 2020 and FY	2021 Base Rec	quest)								
AGENCY TOTALS										
General Revenue Total				\$55,297	\$55,298	\$110,595				\$110,595
Agency Grand Total	\$0	\$0	\$0	\$55,297	\$55,298	\$110,595				\$110,595
Difference, Options Total Less Target Agency FTE Reductions (From FY 20		21 Base Reques	st)							
Article Total				\$55,297	\$55,298	\$110,595				
Statewide Total				\$55,297	\$55,298	\$110,595				

6.L. Document Production Standards Summary of Savings Due to Improved Document Production Standards

Agency Code:	Agency Name:	Prepared By:	
71E	TSTC Marshall	Nathan Ehlert	
Doc	umented Production Standards Strategies	Estimated 2018	Budgeted 2019
1. Adobe Sign		\$606	\$636
2. Moodle Training]	\$2,627	\$2,758
3.		\$0	\$0
4.		\$0	\$0
Total, All Strategi	es	\$3,233	\$3,394
Total Estimated P	aper Volume Reduced	32,940.00	34,587.00

Description:

Adobe Sign is a time and print saving initiative that enables signatures to be obtained electronically, as well as retaining a copy of the document. Because of TSTC's multiple locations, documents were often printed multiple times as they proceeded through the approval process.

Moodle Training is a tool used to deliver employee and student training electronically in lieu of paper handouts.

Schedule 1A: Other Educational and General Income

	71E Texas State Technical College - Marshall				
	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021
Gross Tuition					
Gross Resident Tuition	2,757,461	216,974	412,483	433,107	454,762
Gross Non-Resident Tuition	274,138	11,192	21,277	22,341	23,458
Gross Tuition	3,031,599	228,166	433,760	455,448	478,220
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(459,286)	(60,118)	(86,583)	(14,205)	(14,915)
Less: Non-Resident Waivers and Exemptions	(29,055)	(2,317)	(3,337)	(548)	(575)
Less: Hazlewood Exemptions	(226,399)	(33,942)	(48,883)	(8,020)	(8,421)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	0	0	0	0	0
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	0	0	0	0
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	2,316,859	131,789	294,957	432,675	454,309
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(347,638)	(32,991)	(45,676)	(47,960)	(50,358)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095) Less: Other Authorized Deduction	0	0	0	0	0
Net Tuition	1,969,221	98,798	249,281	384,715	403,951

Schedule 1A: Other Educational and General Income

	71E Texas State Technical College - Marshall						
	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021		
Student Teaching Fees	0	0	0	0	0		
Special Course Fees	0	0	0	0	0		
Laboratory Fees	0	0	0	0	0		
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	1,969,221	98,798	249,281	384,715	403,951		
OTHER INCOME							
Interest on General Funds:							
Local Funds in State Treasury	0	0	0	0	0		
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0		
Other Income (Itemize)							
Subtotal, Other Income	0	0	0	0	0		
Subtotal, Other Educational and General Income	1,969,221	98,798	249,281	384,715	403,951		
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(89,827)	(11,601)	(13,687)	(13,987)	(13,987)		
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(77,338)	(9,849)	(11,623)	(11,886)	(11,886)		
Less: Staff Group Insurance Premiums	(409,842)	(110,327)	(116,640)	(122,796)	(129,383)		
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	1,392,214	(32,979)	107,331	236,046	248,695		
Reconciliation to Summary of Request for FY 2017-2019							
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	347,638	32,991	45,676	47,960	50,358		
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0		
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0		
Plus: Organized Activities	0	0	0	0	0		
Plus: Staff Group Insurance Premiums	409,842	110,327	116,640	122,796	129,383		
Plus: Board-authorized Tuition Income	0	0	0	0	0		
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0		

Schedule 1A: Other Educational and General Income

71E Texas State Technical College - Marshall						
	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021	
Plus: Tuition Increases Charged to Undergraduate	0	0	0	0	0	
Students with Excessive Hours above Degree						
Requirements (TX. Educ. Code Ann. Sec. 61.0595)						
Plus: Tuition rebates for certain undergraduates (TX	0	0	0	0	0	
Educ.Code Ann. Sec. 54.0065)						
Plus: Tuition for repeated or excessive hours (TX.	0	0	0	0	0	
Educ. Code Ann. Sec. 54.014)						
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0	
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0	
Total, Other Educational and General Income Reported on Summary of Request	2,149,694	110,339	269,647	406,802	428,436	

Schedule 2: Selected Educational, General and Other Funds

71E Texas State Technical College - Marshall							
	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021		
General Revenue Transfers							
Transfer from Coordinating Board for Texas College Work Study Program (2017, 2018, 2019)	5,203	1,149	3,800	2,500	2,500		
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	0	0	0	0	0		
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	0	0	0	0	0		
Less: Transfer to Other Institutions	(76,291)	(1,909,053)	(511,066)	(511,066)	(511,066)		
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2017, 2018, 2019)	0	0	0	0	0		
Other (Itemize)							
Other: Fifth Year Accounting Scholarship	0	0	0	0	0		
Texas Grants	0	0	0	0	0		
B-on-Time Program	0	0	0	0	0		
Texas Research Incentive Program	0	0	0	0	0		
Less: Transfer to System Administration	2,186,809	(300,000)	(718,845)	(718,845)	(718,845)		
GME Expansion	0	0	0	0	0		
Subtotal, General Revenue Transfers	2,115,721	(2,207,904)	(1,226,111)	(1,227,411)	(1,227,411)		
General Revenue HEF for Operating Expenses	804,255	519,765	608,336	608,336	608,336		
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0		
Other Additions (Itemize)							
Increase Capital Projects - Educational and General Funds	0	0	0	0	0		
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2017, 2018, 2019)	0	0	0	0	0		
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0		
Other (Itemize)							
Gross Designated Tuition (Sec. 54.0513)	1,220,526	2,375,267	2,364,625	2,482,857	2,606,999		
Indirect Cost Recovery (Sec. 145.001(d))	0	0	0	0	0		
Correctional Managed Care Contracts	0	0	0	0	0		

Schedule 3A: Staff Group Insurance Data Elements (ERS)

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Automated Budget and Evaluation System of Texas (ABEST)

		GR-D/OEGI		GR-D/OEGI			
		E&G Enrollment	GR Enrollment	Enrollment	Total E&G (Check)	Local Non-E&G	
GR & GR-D Percentages							
GR %	96.48%						
GR-D/Other %	3.52%						
Total Percentage	100.00%						
FULL TIME ACTIVES							
1a Employee Only		41	40	1	41	1	
2a Employee and Children		15	14	1	15	0	
3a Employee and Spouse		14	14	0	14	1	
4a Employee and Family		15	14	1	15	0	
5a Eligible, Opt Out		1	1	0	1	0	
6a Eligible, Not Enrolled		3	3	0	3	0	
Total for This Section		89	86	3	89	2	
PART TIME ACTIVES							
1b Employee Only		0	0	0	0	0	
2b Employee and Children		0	0	0	0	0	
3b Employee and Spouse		0	0	0	0	0	
4b Employee and Family		0	0	0	0	0	
5b Eligible, Opt Out		0	0	0	0	0	
6b Eligible, Not Enrolled		0	0	0	0	0	
Total for This Section		0	0	0	0	0	
Total Active Enrollment		89	86	3	89	2	

Schedule 3A: Staff Group Insurance Data Elements (ERS)

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

	GR-D/OEGI					
	E&G Enrollment	GR Enrollment	Enrollment	Total E&G (Check)	Local Non-E&G	
FULL TIME RETIREES by ERS						
1c Employee Only	0	0	0	0	0	
2c Employee and Children	0	0	0	0	0	
3c Employee and Spouse	0	0	0	0	0	
4c Employee and Family	0	0	0	0	0	
5c Eligible, Opt Out	0	0	0	0	0	
6c Eligible, Not Enrolled	0	0	0	0	0	
Total for This Section	0	0	0	0	0	
PART TIME RETIREES by ERS						
1d Employee Only	0	0	0	0	0	
2d Employee and Children	0	0	0	0	0	
3d Employee and Spouse	0	0	0	0	0	
4d Employee and Family	0	0	0	0	0	
5d Eligible, Opt Out	0	0	0	0	0	
6d Eligible, Not Enrolled	0	0	0	0	0	
Total for This Section	0	0	0	0	0	
Total Retirees Enrollment	0	0	0	0	0	
TOTAL FULL TIME ENROLLMENT						
1e Employee Only	41	40	1	41	1	
2e Employee and Children	15	14	1	15	0	
3e Employee and Spouse	14	14	0	14	1	
4e Employee and Family	15	14	1	15	0	
5e Eligible, Opt Out	1	1	0	1	0	
6e Eligible, Not Enrolled	3	3	0	3	0	
Total for This Section	89	86	3	89	2	

Schedule 3A: Staff Group Insurance Data Elements (ERS) 86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

			GR-D/OEGI		
	E&G Enrollment	GR Enrollment	Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	41	40	1	41	1
2f Employee and Children	15	14	1	15	0
3f Employee and Spouse	14	14	0	14	1
4f Employee and Family	15	14	1	15	0
5f Eligible, Opt Out	1	1	0	1	0
6f Eligible, Not Enrolled	3	3	0	3	0
Total for This Section	89	86	3	89	2

Schedule 4: Computation of OASI

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Automated Budget and Evaluation System of Texas (ABEST)

Agency 71E Texas State Technical College - Marshall

	201	17	20	18	20	19	20	20	20	21
Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	% to Total	Allocation of OASI								
General Revenue (% to Total)	79.6603	\$351,805	96.4775	\$317,730	96.0730	\$334,850	96.0730	\$342,197	96.0730	\$342,197
Other Educational and General Funds (% to Total)	20.3397	\$89,827	3.5225	\$11,601	3.9270	\$13,687	3.9270	\$13,987	3.9270	\$13,987
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
Grand Total, OASI (100%)	100.0000	\$441,632	100.0000	\$329,331	100.0000	\$348,537	100.0000	\$356,184	100.0000	\$356,184

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

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Automated Budget and Evaluation System of Texas (ABEST)

71E Texas State Technical College - Marshall

Description	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	4,635,353	3,391,825	3,537,564	3,587,564	3,587,564
Employer Contribution to TRS Retirement Programs	315,204	230,644	240,554	243,954	243,954
Gross Educational and General Payroll - Subject To ORP Retirement	985,258	741,611	839,616	889,616	889,616
Employer Contribution to ORP Retirement Programs	65,027	48,946	55,415	58,715	58,715
Proportionality Percentage					
General Revenue	79.6603 %	96.4775 %	96.0730 %	96.0730 %	96.0730 %
Other Educational and General Income	20.3397 %	3.5225 %	3.9270 %	3.9270 %	3.9270 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	77,338	9,849	11,623	11,886	11,886
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	1.9000 %	1.9000 %	1.9000 %	1.9000 %	1.9000 %
Gross Payroll Subject to Differential - Optional Retirement Program	115,563	69,344	62,280	62,280	62,280
Total Differential	2,196	1,318	1,183	1,183	1,183

Schedule 6: Constitutional Capital Funding

86th Regular Session, Agency Submission, Version 1

71E Texas State Technical College - Marshall							
Activity	Act 2017	Act 2018	Bud 2019	Est 2020	Est 202		
		<u>^</u>	<u>^</u>	<u>^</u>			
A. PUF Bond Proceeds Allocation	0	0	0	0	0		
Project Allocation							
Library Acquisitions	0	0	0	0	0		
Construction, Repairs and Renovations	0	0	0	0	0		
Furnishings & Equipment	0	0	0	0	0		
Computer Equipment & Infrastructure	0	0	0	0	0		
Reserve for Future Consideration	0	0	0	0	0		
Other (Itemize)							
3. HEF General Revenue Allocation	1,118,988	614,657	722,169	622,169	617,586		
Project Allocation							
Library Acquisitions	0	0	0	0	0		
Construction, Repairs and Renovations	128,576	81,285	226,250	125,683	134,721		
Furnishings & Equipment	199,120	0	44,750	0	50,000		
Computer Equipment & Infrastructure	24,992	0	0	0	0		
Reserve for Future Consideration	165,644	104,583	4,583	50,000	0		
HEF for Debt Service	600,656	428,789	446,586	446,486	432,865		
Other (Itemize)							

Schedule 7: Personnel

Agency code: 71E Ag	gency name:	TSTC - Marshall				
		Actual	Actual	Budgeted	Estimated	Estimated
		2017	2018	2019	2020	2021
Part A.						
FTE Positions						
Directly Appropriated Funds (Bill Pattern)						
Educational and General Funds Faculty Employees		57.5	45.0	45.0	45.0	45.0
Educational and General Funds Non-Faculty Employees		64.9	48.0	48.0	48.0	0.0
Subtotal, Directly Appropriated Funds		122.4	93.0	93.0	93.0	45.
Other Appropriated Funds						
AUF		1.0	1.0	1.0	1.0	1.0
HEF		0.0	0.0	0.0	0.0	0.0
Subtotal, Other Appropriated Funds		1.0	1.0	1.0	1.0	1.0
Subtotal, All Appropriated		123.4	94.0	94.0	94.0	46.0
Non Appropriated Funds Employees		6.5	4.0	4.0	4.0	4.0
Subtotal, Other Funds & Non-Appropriated		6.5	4.0	4.0	4.0	4.
GRAND TOTAL		129.9	98.0	98.0	98.0	50.

Schedule 7: Personnel

86th Regular Session, Agency Submission, Version 1

Agency code: 71E Ag	ency name: TSTC - Marsha	11			
	Actual 2017	Actual 2018	Budgeted 2019	Estimated 2020	Estimated 2021
Part B. Personnel Headcount					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	77.0	52.0	52.0	52.0	52.
Educational and General Funds Non-Faculty Employees	61.0	55.0	55.0	55.0	55.
Subtotal, Directly Appropriated Funds	138.0	107.0	107.0	107.0	107.
Other Appropriated Funds					
AUF	0.0	0.0	0.0	0.0	0.
HEF	1.0	1.0	1.0	1.0	1.
Subtotal, Other Appropriated Funds	1.0	1.0	1.0	1.0	1.
Subtotal, All Appropriated	139.0	108.0	108.0	108.0	108.
Non Appropriated Funds Employees	16.0	10.0	10.0	10.0	10.
Subtotal, Non-Appropriated	16.0	10.0	10.0	10.0	10.
GRAND TOTAL	155.0	118.0	118.0	118.0	118.

Schedule 7: Personnel

Agency code: 71E	Agency name:	TSTC - Marshall				
		Actual 2017	Actual 2018	Budgeted 2019	Estimated 2020	Estimated 2021
PART C. Salaries						
Directly Appropriated Funds (Bill Pattern)						
Educational and General Funds Faculty Employees		\$3,032,779	\$2,253,697	\$2,337,288	\$2,407,407	\$2,479,629
Educational and General Funds Non-Faculty Employees		\$2,959,403	\$1,938,089	\$2,232,695	\$2,299,676	\$2,368,666
Subtotal, Directly Appropriated Funds		\$5,992,182	\$4,191,786	\$4,569,983	\$4,707,083	\$4,848,295
Other Appropriated Funds						
AUF		\$5,203	\$1,253	\$1,500	\$1,500	\$1,500
HEF		\$0	\$0	\$0	\$0	\$0
Subtotal, Other Appropriated Funds		\$5,203	\$1,253	\$1,500	\$1,500	\$1,500
Subtotal, All Appropriated		\$5,997,385	\$4,193,039	\$4,571,483	\$4,708,583	\$4,849,795
Non Appropriated Funds Employees		\$253,222	\$232,238	\$1,034,479	\$1,065,513	\$1,097,479
Subtotal, Non-Appropriated		\$253,222	\$232,238	\$1,034,479	\$1,065,513	\$1,097,479
GRAND TOTAL		\$6,250,607	\$4,425,277	\$5,605,962	\$5,774,096	\$5,947,274

Schedule 8A: Tuition Revenue Bond Projects

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency 71E Texas State Technical College - Marshall

Project Priority: 1	Project Code: 1	Tuition Revenue Bond Request \$ 8,572,000	Total Project Cost \$ 8,572,000	Cost Per Total Gross Square Feet \$ 194
Name of Proposed Facility: Single Campus Consolidation	Project Type: New Construction			
Location of Facility: Marshall, TX	Type of Facility: Industrial Technology Lab			
Project Start Date: 09/01/2019	Project Completion Date: 08/01/2021			
Gross Square Feet: 37,447	Net Assignable Square Feet in Project 35,175			

Project Description

The Single Campus Consolidation will create new space for the Electrical Lineworker and Welding Technology programs, as well as additional instructional space created by the relocation of the Learning Resource Center. The new facility will consist of large, industrial grade instructional spaces, an attached shade structure for covered demonstration, secure storage facilities for tools and supplies, and restrooms. This will result in a significant change for the Welding Technology program. The current Welding lab is undersized, which limits program enrollment, and has an exhaust system and ventilation that need improvement. Both instructional programs for this project are highly in demand in the area, and average excellent wages for students. This construction project will not only increase enrollment, but more importantly will result in a more robust supply of trained technicians for Texas industry employers.

Schedule 8C: Tuition Revenue Bonds Request by Project

86th Regular Session, Agency Submission, Version 1

Agency Code: 71E

Agency Name: Texas State Technical College - Marshall

Project Name	Authorization Year	Estimated Final Payment Date	Requested	Amount 2020	Request	ted Amount 2021
Series 2002 - Construct a Library & Administrative						
Activities Facility	2002	8/1/2022	\$	126,329.00	\$	126,616.00
			\$	-	\$	-
			\$	-	\$	-
			\$	-	\$	-
			\$	-	\$	-
			\$	126,329.00	\$	126,616.00

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1 - Institutional Enhancement

(1) Year Non-Formula Support Item First Funded:	2000
Year Non-Formula Support Item Established:	2000
Original Appropriation:	\$1,003,231

(2) Mission:

Though funded at slightly more than one half its original allocation, this funding is an important source of funding for various core E&G components. For the 2020-2021 biennial budget, these funds will continue to support essential educational support activities, instructional services, and student services.

(3) (a) Major Accomplishments to Date:

Educational support. Increased investment in student outreach services resulting in higher levels of prospect to registered students. Instructional support. Deployment of faculty development across statewide campuses with emphasis on new faculty bootcamp, multi-level instructor certification courses, department chair training, competency based education training, and online learning courses and assistance. Institutional Research Tools: Implementation of data research and visualization tools that enabled various levels of college stakeholders to participate in the improvement of instructional programs.

Educational Services: Increased capacity of success coach program to increase persistence/retention of students. Deaf and disabled services: Continued services for deaf and disabled students.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Instructional Support: Increased development for faculty, improving and innovating the student learning experience. Institutional Research: Improved effectiveness and productivity of student learning through available dashboards, insights, and analysis. Educational Support: Increasing persistence and retention levels facilitated by improved student support services as well as increased capacities.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

The 76th Legislature created Institutional Enhancement to consolidate Special Items including scholarships, instructional services, plant expansion, new plant startup, and disabilities services.

(5) Formula Funding: Not needed

(6) Category: Institutional Enhancement

(7) Transitional Funding:

N

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(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

Reduced capacity for Instructional Support. Due to core nature of services supported by Institutional Enhancement funds, funding reductions or eliminations would be evaluated statewide across funding categories. Most likely consequences of lower funding will be reduced programming, specifically in areas that are considered low-performance, low-potential.

(10) Non-Formula Support Needed on Permanent Basis/Discontinued

Non-formula support will be needed on a permanent basis.

(11) Non-Formula Support Associated with Time Frame:

This item is not associated with a particular time frame.

(12) Benchmarks:

TSTC is an active participant in the THECB 60x30 strategic plan, which provides an excellent source external benchmarks. Although the strategic plan ends in 2030, TSTC statewide has already surpassed two of the four strategic plan goals. The first achievement is goal number 3, in which 80% of institution graduates will have completed programs with identified marketable skills. The second is goal number 4, in which TSTC students have an average student loan debt of 42% relative to their first year wage, which positively exceeds the plan goal of 60%. TSTC is actively working on improving the number and rate of students with a degree, which comprise the remaining two goals of the THECB 60x30 strategic plan.

(13) Performance Reviews:

Student success is continually reviewed throughout the fiscal year with the use of an increasing number of analytic tools. These reporting tools provide a view of the student lifecycle, from application to working in Texas. While different departments are focused on various sections of the student lifecycle, the reporting tools enable all areas to be continually refined and improved throughout the year. Each semester program review reports are created for college stakeholders to continually monitor performance and to identify potential areas of improvement.

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2 - Dual Enrollment

(1) Year Non-Formula Support Item First Funded:	2020
Year Non-Formula Support Item Established:	2020
Original Appropriation:	\$100,000

(2) Mission:

Assist the 1,247 school districts across Texas with the incorporation of the Career and Technical Education sequenced pathways mandated by the 83rd Legislature's House Bill 5. TSTC is able to meet these needs for many school districts statewide. Today, TSTC has dual credit partnerships with nearly 100 school districts statewide.

(3) (a) Major Accomplishments to Date:

Partnered with 3 school districts in delivery of dual credit.

Creation of compressed sequences, shortening road to TSTC graduation and entry to Texas workforce in a shorter time frame, ensuring qualification to meet the workforce demands.

Expanded reach of service through direct, smooth and transitionless online dual credit offerings addressing CTE/Career Cluster occupations and needs in high demand TWC identified occupations. This provides access to these pathways electronically, regardless of available faculty or staff on the ISD campus.

For technical pathways requiring face-to-face format for hands-on training (e.g., Welding and Automotive) delivery is made by credentialed and qualified ISD faculty.

Created crosswalk for technical pathways between the The Public Education Information Management System standards (PEIMS), allowing the districts to meet standards regardless of available, qualified faculty or staff.

Where feasible, facilitate student travel to local TSTC campus to access technically qualified staff.

Participated with the Advanced Technical Credit (ATC) Leadership Committee, a committee of high school community/technical college representatives, in setting the criteria for ATC dual credit across the state, with input from TEA and THECB.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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Expand to 200 school district partnerships statewide (depending on funding).

Create statewide centers of excellence, providing scaling capability to meet statewide needs.

Expand number of HB 5 mandated CTE pathways offered.

Expand number of students graduating on a distinguished level (through completed foundation plan endorsements).

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding: None

(6) Category:

Instructional Support

(7) Transitional Funding: N

(8) Non-General Revenue Sources of Funding:

General Revenue Dedicated - Statutory Tuition at a Discounted Rate

(9) Impact of Not Funding:

Significant reduction to dual credit offerings and increased costs to high school students for tuition revenue to be charged.

(10) Non-Formula Support Needed on Permanent Basis/Discontinued

Non-formula support will be needed on a permanent basis if the THEB formula funding recommendation for dual credit at TSTC is not approved.

(11) Non-Formula Support Associated with Time Frame:

This item is not associated with a particular time frame.

(12) Benchmarks:

TSTC is an active participant in the THECB 60x30 strategic plan, which provides an excellent external benchmark of high school students enrolling in college and, subsequently, obtaining a degree.

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(13) Performance Reviews:

Dual credit enrollment is continually reviewed throughout the fiscal year with the use of a Dual Credit Vitality tool. This reporting tool reviews the outcomes of dual credit students from each partnering high school institution. It reviews potential performance with actual, as well as measuring trends of student success and financial viability.



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Equal opportunity shall be afforded within TSTC to all employees and applicants for admission or employment regardless of race, color, gender, religion, national origin, age, genetic information, disability or veteran status. TSTC will make reasonable accommodations for persons with disabilities. TSTC's policy is that, in all aspects of its operations, each person with a disability shall be considered for admission or access to or treatment or employment in its programs and activities in accordance with Part 84 of Title 45, the regulation implementing Section 504 of the Rehabilitation Act of 1973.

