

TEMPLE COLLEGE ANNUAL BUDGET

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FY 2019-20

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Introduction



August 26, 2019

Honorable Chairman, Board of Trustees, and President
Temple Junior College District
2600 South 1st Street
Temple, TX 76504

Dear Trustees and President:

The proposed 2019-2020 fiscal year revenue budget for the Temple Junior College District (the “District”) totals \$42,999,692. The budget was developed with consideration given to revenue budget performance in recent years, and steps were taken to improve the accuracy of the District’s revenue estimates and adopt more conservative practices in the estimation of tuition and fee revenue.

The proposed 2019-2020 fiscal year expense budget for the District totals \$44,101,616. Significant efforts were made to reduce expenses where possible, while continuing to invest in the District’s information technology and personnel to ensure the District continues to make progress toward the strategic goals of the District and priorities established by the Board of Trustees.

BUDGET PROCESS

The budget process began by initially distributing budget request forms to division chairs. Each division chair had the opportunity to reallocate funds among their functional areas to meet the changing goals and targeted actions of the District. If additional funds were needed, chairs could request a formal budget hearing. Budget hearings were conducted during the months of April and May. Each division chair presented their budget needs during open budget hearings before the College administrative team (Executive Cabinet).

The Vice President of Administrative Services proposed strategies to reduce costs to the Executive Cabinet in July and subsequently met with division chairs to create a budget that was as lean as possible while providing the resources necessary to deliver vital student services and invest in key areas of need.

BUDGET SUMMARY

The annual budget, is unbalanced, but reflects an achievable revenue projection and targeted investments to improve the operation of the District and to bolster the recruiting, retention and success of students.

BUDGET SUMMARY

FY 2019-2020

REVENUES

Educational & General:

State Funds	\$10,074,837
Federal Funds	\$9,960,418
Local Funds	<u>\$26,783,207</u>

Total Education & General **\$46,818,462**

Auxiliary Enterprises:

Auxiliary Funds	<u>\$12,800</u>
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Total Auxiliary Enterprises **\$12,800**

Transfers:

Transfer of Funds	<u>(\$3,831,570)</u>
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Total Transfers **(\$3,831,570)**

TOTAL REVENUE **\$42,999,692**

EXPENDITURES

Educational & General:

Instruction	\$14,484,545
Public Service	\$1,316,486
Academic Support	\$2,519,336
Student Services	\$3,830,430
Institutional Support	\$7,811,891
Physical Plant Operation & Maintenance	<u>\$3,198,846</u>

Total Educational & General **\$33,161,534**

Student Aid:

Scholarships & Fellowships	<u>\$9,508,092</u>
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Total Student Aid **\$9,508,092**

Auxiliary Enterprises:

Auxiliary Expenses	<u>\$1,326,990</u>
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Total Auxiliary Enterprises **\$1,326,990**

Contingency for Unexpected Expenditures **\$105,000**

TOTAL EXPENDITURES **\$44,101,616**

For 2019-2020, the total Educational & General revenues are projected to decrease by \$162,059, or 0.3%, from the 2018-2019 budgeted revenues.

Aggregate local revenues declined \$393,885 (1.4%), and within local revenues, tuition and fees declined \$1,236,425 (7.9%) compared to FY 2019. The decline in the budgeted tuition and fees is not due to a sudden decline in enrollment nor a decrease in tuition and fees, but rather a change to budgeted practice to adopt a more conservative strategy for estimating tuition and fees. The decline in tuition and fees revenue is partially offset due to an increase in private contracts and grants of \$253,066 (12.6%) which is driven largely by growth in the Hutto ISD branch maintenance tax, an increase in local ad valorem taxes of \$477,568 (5.4%) due to growth in the Temple taxing district and an increase in other income of \$111,906 (16.9%) primarily due to increased investment earnings.

Basic state appropriations declined \$48,223 (0.7%), but overall state appropriations are anticipated to increase by \$272,692 (2.8%) due to increased group health insurance and benefit funding of \$174,499 (8.6%), and a one-time increase in the state nursing grant of \$151,000 (48.6%) due to a large graduating cohort. Other state grants and contracts are anticipated to remain relatively flat with a slight decline of \$4,584 (0.9%) budgeted.

Federal funds are budgeted to decrease slightly based on current programs, but the pursuit of new grant opportunities may yield additional revenues and expenses that will be accounted for with a midyear adjustment.

For 2019-2020, total expenditures are projected to increase \$970,843, or 2.3%. The following is a summary of functional budget changes as compared to the 2018-2019 budget:

- Total Instruction expenses are budgeted at \$14,484,545. The increase of \$247,104 (1.7%) compared to FY 2019 is primarily the result of the 2% increase in employee compensation and the reinstatement of the District's Police Academy program, offset by the reduction in budgets that were underutilized in previous years.
- Public Service expenses are budgeted at \$1,316,486. The increase of \$22,710 is primarily the result of additional costs associated with absorbing TC Foundation operating expenses as part of a strategy to create a resource development office for the College, offset by anticipated declines in AEL and EL Civics expenses.
- Academic Support expenses are budgeted at \$2,519,336. The decrease of \$149,427 (5.6%) is primarily the result of e-learning software savings and the reclassification of hardware lease costs from the division of computer labs to the division of IT, which falls under the Institutional Support function.
- Student Services expenses are budgeted at \$3,830,430. The increase of \$135,605 (3.7%) is primarily the result of increased personnel costs specific to the testing division and the 2% increase in employee compensation.

OFFICIALS AND STAFF

Elected Officials:

<u>Board of Trustees</u>	<u>Place</u>	<u>Term Expires</u>
Mr. Bob Browder, Chair	5	May 2022
Mr. John R. Bailey, Vice Chair	7	May 2024
Mr. Harry Adams, Secretary	6	May 2022
Mr. Stephen H. Niemeier	1	May 2020
Mr. Larry J. Wilkerson	2	May 2020
Ms. Lydia Santibanez	3	May 2020
Dr. Andrejs Avots-Avotins	4	May 2022
Ms. Katie Burrows, Chair	8	May 2024
Dr. Alejandro J. Arroliga	9	May 2024

Principal Administrative Officers (Executive Cabinet):

<u>Name</u>	<u>Position</u>
Dr. Christina Ponce	President
Dr. Susan Guzman-Trevino	Vice President, Academic Affairs/CAO
Mr. Brandon Bozon	Vice President, Administrative Services/CFO
Dr. Mark A. Smith	Vice President, Educational Services
Dr. Randolph P. Baca	Associate Vice President, Resource Management
Mr. Gary C. Jackson	Associate Vice President, Finance
Dr. Shelley M. Pearson	Associate Vice President, Health Professions
Ms. Claudia Turner	President, Faculty Council
Dr. Robbin M. Ray	Center Director, EWCHEC

COLLEGE MISSION, VALUES, GOALS, & OBJECTIVES

(2016 - 2021)

Mission Statement

The mission of Temple College is to foster student success for our diverse community by providing quality lifelong learning and enrichment experiences that empower students to achieve their dreams and aspirations.

Value Statements

Learning - Temple College's commitment to excellence in teaching and learning is foremost. Our endeavors support educational success and a lifetime of learning.

Opportunity - Temple College actively promotes education for all by providing affordable access to a variety of courses and programs through innovative and traditional approaches.

Integrity - Temple College demonstrates integrity by ethical decision making, excellent stewardship of our resources, and accountability to our constituents.

Community - Temple College cultivates collaborations that promote community partnerships, workforce development, and enrichment experiences. We foster an environment that promotes mutual respect, social responsibility, and open communication among students, faculty, staff, and the public.

Equity – Temple College creates a fair, impartial, and inclusive educational and work environment, so all individuals have the opportunity to achieve their maximum potential.

Strategic Goals and Objectives

Goal 1. Foster Student Success

Objectives:

1. Increase course completion with an earned grade of “C” or better.
2. Increase students' attainment of recognized credentials.
3. Increase retention of credential-seeking students from term to term and year to year.
4. Increase the number of career and technical education students who are employed or continue in higher education within one year of graduation.
5. Increase the number of transfers to baccalaureate granting institutions.

Goal 2. Optimize Community Partnerships and Outreach

Objectives:

1. Develop new and strengthen existing partnerships to meet identified community needs.
2. Enhance marketing and communication to promote the college, its programs, functions, and services.

Goal 3. Manage Resources Effectively

Objectives:

1. Create a culture of professional excellence, innovation, and accountability.
2. Optimize the utilization of resources.
3. Increase resources.

BUDGET DEVELOPMENT CALENDAR

Fiscal Year 2019-20

March 25, 2019	Budget Request Forms submitted to all cost center managers
April 10, 2019	Deadline to return Budget Request Forms
April & May 2019	Budget hearings with Executive Cabinet for those managers requesting budget increases
July 16, 2019	Certification of Tax Roll by Appraisal District
July 29, 2019	Administration consultation with Board Finance Committee
August 8, 2019	Notice of Public Hearings published in Temple Daily Telegram
August 15, 2019	1 st Public Hearing regarding tax increase
August 22, 2019	2 nd Public Hearing regarding tax increase
August 23, 2019	Notice of Vote on Tax Rate published in Temple Daily Telegram
August 26, 2019	Board reviews and approves the Fiscal Year 2019-20 proposed budget, including 2019 property tax rate

Budget

Temple College
Schedule of Revenues and Transfers
2019-2020

EDUCATIONAL & GENERAL

STATE FUNDS

State Appropriations

Basic State Appropriation	\$7,022,459
Nursing Shortage Over 70% Grad	\$311,000
State Insurance-Reg.Appr.	\$1,112,007
State Insurance-Retirees	\$579,646
State Matching ORP	\$145,111
State Matching TRS	\$371,592
Total	\$9,541,815

State Grants & Contracts

State Work Study	\$23,387
Texas Work Study Mentorship	\$13,771
TEOG Initial	\$192,905
TEOG Renewal	\$202,377
State AEL Grants	\$100,582
Total	\$533,022

TOTAL STATE FUNDS **\$10,074,837**

FEDERAL FUNDS

Federal Grants & Contracts

C.Perkins Basic Grant	\$209,583
CP State Leadership Project #2	\$45,000
CP State Leadership Project #2	\$30,000
FWS Income	\$159,054
Fed.Reimburse.of PELL (ACA)	\$15,000
PELL Income	\$8,500,000
SEOG Income	\$168,617
Federal AEL Grant	\$520,337
Federal TANF Grant	\$230,582
EL Civics	\$82,245
Total	\$9,960,418

TOTAL FEDERAL FUNDS **\$9,960,418**

LOCAL FUNDS

Private Gifts,Grants,&Contracts

Hutto Contract(Tax Rev.)	\$1,818,181
Miscellaneous Contracts	\$30,000
Miscellaneous Gifts	\$2,000
Music TC-TAMU Agreement	\$59,885
Texas Book Company	\$250,000
TISD Legacy/DC Enrollment Rev	\$70,000
TSTC Contract	\$30,000
Total	\$2,260,066

Tuition

Health Science Tuition	\$196,910
Tuition-Comm.Ser.Funded	\$593,350
Tuition-Comm.Ser.Non-Funded	\$35,100
Tuition-District	\$7,326,759
Tuition-Out of Dist.-In State	\$4,060,916
Tuition-Out of Dist.-Out State	\$196,222
Tuition-Out of State/Foreign	\$206,820
Total	\$12,616,077

Fees

3-peat course fee	\$72,450
ADN/LVN Exit Exam	\$28,361
Audit Fee	\$45
Clinic Fee Dental Hygiene	\$1,680
Comp Acct App Cert Exam Fee	\$1,782
Data Arc - Surg Tech	\$650
Data Arc Tracking Fee	\$980
Dental Materials	\$600
Developmental Over 70	\$893
EMS Clinicial Rotation Fee	\$10,000
EWCHEC Fee	\$94,930
Fees-Adm.Comm.Educ.F	\$12,830
Fees-Laboratory	\$136,038
General Fee	\$192,632
Internet/VCT Fee	\$1,168,946
Liability Insurance	\$16,657
Marketing Testing	\$600
Music	\$16,785
Nat'l CST Exam Fee	\$3,600
Photograhly Supplies	\$2,415
Radiology Film Dental Hygiene	\$1,200
Simulation Fee A.D.N./L.V.N	\$20,366
Sonography ARDMS Exam Fees	\$9,100
Sonography-Trajecsys Software	\$1,200
Spec.Mat.(Sculpture/Ceramics)	\$2,061

Surg Tech Sterile Supply Pack	\$3,600
Technology Fee	\$866,843
Transcript Fee	\$285
Use Fee	\$1,252,107
Total	\$3,919,636
Remissions & Exemptions	
Deaf & Blind	(\$24,732)
Foster Care Up to 18	(\$119,913)
Hazelwood	(\$570,875)
No Tuition up 6 cr.hr.65&over	(\$4,243)
Peace Officers	(\$2,541)
Valedictorian	(\$4,697)
Military Personnel & Dep.In TX	(\$111,412)
Non-Resident Property Owner	(\$24,850)
Nonresident w/comp.Acad.Schl	(\$14,007)
TC Cameron Dual Cr Waiver	(\$198)
TC Dual Cr In Service Waiver	(\$165,527)
TC Dual Cr Out Service Waiver	(\$18,720)
TC Dual Credit Tuition Waiver	(\$438,504)
TC EWC Dual Credit Waiver	(\$15,388)
TC EWCHEC (Legacy) Waiver	(\$499,558)
TC Waiver for Employees/Dep.	(\$75,157)
Total	(\$2,090,322)
Local Taxes	
Current Taxes	\$9,978,182
Delinquent Tax Revenue	\$156,809
Interest on Current Taxes	\$5,000
Interest on Delinquent Taxes	\$16,009
Misc. Current Tax Col.	\$11,773
Penalty on Current Taxes	\$25,000
Penalty on Delinquent Taxes	\$6,288
TIF Payment - City of Temple	(\$895,948)
Total	\$9,303,113
Other Income	
Interest on Investment	\$287,173
Sales/Ser.Equip & Materials	\$5,000
Dental Hygiene Service Fees	\$3,000
Donations from Agency Accts.	\$7,600
Federal Work Study Adm. Fee	\$9,941
Library Fines	\$1,000
Lost Library Books	\$500
Miscellaneous Income	\$108,769
NACES fee	\$1,000
Other Fees	\$408
Parking Fines	\$6,955

Printing Fees	\$5,000
Recovered Costs-CP Basic Grant	\$12,123
Rental of Facilities	\$25,941
SEOG Adm. Fee	\$10,539
Service Fees-T & F Installments	\$25,000
Testing Fees	\$145,472
VCT-Reimbursement from colleges	\$466
Rental of Facilities	\$118,750
Total	\$774,637
TOTAL LOCAL FUNDS	\$26,783,207
TOTAL EDUCATIONAL & GENERAL	\$46,818,462
AUXILIARY ENTERPRISES	
Auxiliary Income	
Intercollegiate Athletics	\$2,800
Vending Income	\$10,000
Total	\$12,800
TOTAL AUXILIARY ENTERPRISES	\$12,800
TRANSFERS	
Transfer to Plant	
Trans to Plant from GO Taxes	(\$2,364,463)
Trans to Plant-Unallocated	(\$200,000)
Trans to Plant-Use Fee 1.1%	(\$1,252,107)
Transfer to Plant from Parking	(\$15,000)
Total	(\$3,831,570)
TOTAL TRANSFERS	(\$3,831,570)
Total Revenue and Transfers	\$42,999,692

Other Fees	\$408
Parking Fines	\$6,955
Printing Fees	\$5,000
Recovered Costs-CP Basic Grant	\$12,123
Rental of Facilities	\$25,941
SEOG Adm. Fee	\$10,539
Service Fees-T & F Installments	\$25,000
Testing Fees	\$145,472
VCT-Reimbursement from colleges	\$466
Rental of Facilities	\$118,750
Total	\$774,637
TOTAL LOCAL FUNDS	\$26,783,207
TOTAL EDUCATIONAL & GENERAL	\$46,818,462
AUXILIARY ENTERPRISES	
Auxiliary Income	
Intercollegiate Athletics	\$2,800
Vending Income	\$10,000
Total	\$12,800
TOTAL AUXILIARY ENTERPRISES	\$12,800
TRANSFERS	
Transfer to Plant	
Trans to Plant from GO Taxes	(\$2,364,463)
Trans to Plant-Unallocated	(\$200,000)
Trans to Plant-Use Fee 1.1%	(\$1,252,107)
Transfer to Plant from Parking	(\$15,000)
Total	(\$3,831,570)
TOTAL TRANSFERS	(\$3,831,570)
Total Revenue and Transfers	\$42,999,692

**Temple College
Schedule of Expenditures
2019-2020**

EDUCATIONAL & GENERAL

Instruction

Community Educ.Funded

Non-Faculty Salaries	\$	225,230
Staff Benefits	\$	112,871
Supplies	\$	26,119
Operating Expense	\$	8,881
Contract Labor	\$	280,000
Total	\$	653,101

Visual Arts

Faculty Salaries	\$	219,116
Non-Faculty Salaries	\$	21,196
Staff Benefits	\$	77,198
Supplies	\$	18,085
Operating Expense	\$	4,465
Student Aid	\$	8,500
Total	\$	348,560

Humanities

Faculty Salaries	\$	81,781
Staff Benefits	\$	18,120
Operating Expense	\$	600
Total	\$	100,501

Music

Faculty Salaries	\$	540,097
Non-Faculty Salaries	\$	10,500
Staff Benefits	\$	170,681
Supplies	\$	3,054
Travel	\$	26,400
Operating Expense	\$	23,296
Contract Labor	\$	5,700
Student Aid	\$	53,140
Total	\$	832,868

Music - TC-TAMUCT			
	Faculty Salaries	\$	46,340
	Staff Benefits	\$	3,545
	Supplies	\$	5,000
	Operating Expense	\$	5,000
	Total	\$	59,885
Speech			
	Faculty Salaries	\$	177,495
	Staff Benefits	\$	48,784
	Operating Expense	\$	500
	Total	\$	226,779
Theater			
	Faculty Salaries	\$	14,635
	Staff Benefits	\$	885
	Operating Expense	\$	1,500
	Total	\$	17,020
Biology			
	Faculty Salaries	\$	854,102
	Non-Faculty Salaries	\$	31,549
	Staff Benefits	\$	260,561
	Supplies	\$	28,184
	Operating Expense	\$	31,766
	Total	\$	1,206,162
Chem.P.Sci,Physics,Geol,EnvSc.			
	Faculty Salaries	\$	343,346
	Non-Faculty Salaries	\$	31,549
	Staff Benefits	\$	132,762
	Supplies	\$	20,607
	Operating Expense	\$	6,183
	Total	\$	534,447
Math			
	Faculty Salaries	\$	836,528
	Staff Benefits	\$	230,114
	Supplies	\$	966
	Operating Expense	\$	2,334
	Contract Labor	\$	1,500
	Total	\$	1,071,442
Physical Education			
	Faculty Salaries	\$	169,163
	Staff Benefits	\$	70,067
	Supplies	\$	3,850
	Operating Expense	\$	850
	Total	\$	243,930

Dev. English/Study Skills		
Faculty Salaries	\$	269,328
Staff Benefits	\$	45,164
Supplies	\$	754
Operating Expense	\$	196
Total	\$	315,442
Development Math		
Faculty Salaries	\$	41,704
Staff Benefits	\$	10,061
Total	\$	51,765
English & Communications		
Faculty Salaries	\$	849,629
Staff Benefits	\$	280,965
Supplies	\$	959
Operating Expense	\$	541
Contract Labor	\$	9,000
Total	\$	1,141,094
Social Sciences		
Faculty Salaries	\$	1,428,645
Staff Benefits	\$	412,279
Supplies	\$	1,199
Operating Expense	\$	6,601
Total	\$	1,848,724
Spanish		
Faculty Salaries	\$	66,157
Staff Benefits	\$	23,642
Supplies	\$	78
Operating Expense	\$	2,522
Total	\$	92,399
CAD/GIS		
Faculty Salaries	\$	64,934
Staff Benefits	\$	48,011
Supplies	\$	5,952
Operating Expense	\$	5,482
Total	\$	124,379
CIS		
Faculty Salaries	\$	327,282
Staff Benefits	\$	143,318
Supplies	\$	5,318
Operating Expense	\$	5,682
Total	\$	481,600

Criminal Justice		
Faculty Salaries	\$	103,585
Staff Benefits	\$	37,017
Supplies	\$	3,020
Operating Expense	\$	2,535
Total	\$	146,157
Police Academy		
Non-Faculty Salaries	\$	51,151
Staff Benefits	\$	17,349
Supplies	\$	2,500
Total	\$	71,000
Business & Mgt.		
Faculty Salaries	\$	296,217
Staff Benefits	\$	121,664
Supplies	\$	1,939
Operating Expense	\$	4,661
Total	\$	424,481
Child Dev/Educ. Personnel		
Faculty Salaries	\$	84,755
Staff Benefits	\$	11,647
Supplies	\$	1,499
Operating Expense	\$	3,001
Total	\$	100,902
Bio Tech Research		
Supplies	\$	11
Operating Expense	\$	2,989
Total	\$	3,000
Dental Hygiene		
Faculty Salaries	\$	297,897
Non-Faculty Salaries	\$	15,120
Staff Benefits	\$	107,737
Supplies	\$	2,232
Operating Expense	\$	7,768
Total	\$	430,754
Dental Hygiene Clinic		
Non-Faculty Salaries	\$	21,310
Staff Benefits	\$	10,692
Supplies	\$	11,297
Operating Expense	\$	10,803
Total	\$	54,102

EMS		
	Faculty Salaries	\$ 355,532
	Non-Faculty Salaries	\$ 55,389
	Staff Benefits	\$ 116,153
	Supplies	\$ 9,323
	Operating Expense	\$ 19,677
	Contract Labor	\$ 23,000
	Total	\$ 579,074
Respiratory Care		
	Faculty Salaries	\$ 218,285
	Non-Faculty Salaries	\$ 12,876
	Staff Benefits	\$ 94,905
	Supplies	\$ 5,335
	Operating Expense	\$ 4,325
	Contract Labor	\$ 2,500
	Total	\$ 338,226
Surgical Technology		
	Faculty Salaries	\$ 156,007
	Non-Faculty Salaries	\$ 15,120
	Staff Benefits	\$ 44,585
	Supplies	\$ 12,450
	Operating Expense	\$ 6,050
	Contract Labor	\$ 5,300
	Total	\$ 239,512
Sonography		
	Faculty Salaries	\$ 162,769
	Non-Faculty Salaries	\$ 42,103
	Staff Benefits	\$ 53,151
	Supplies	\$ 13,366
	Operating Expense	\$ 50,935
	Total	\$ 322,324
A.D.N.		
	Faculty Salaries	\$ 714,485
	Non-Faculty Salaries	\$ 83,998
	Staff Benefits	\$ 317,511
	Supplies	\$ 11,122
	Travel	\$ 1,000
	Operating Expense	\$ 30,278
	Contract Labor	\$ 16,800
	Total	\$ 1,175,194
Prof Nursing Over 70 FY19		
	Faculty Salaries	\$ 124,109
	Staff Benefits	\$ 35,727
	Total	\$ 159,836

L.V.N.

Faculty Salaries	\$	744,654
Non-Faculty Salaries	\$	72,017
Staff Benefits	\$	236,593
Supplies	\$	3,526
Travel	\$	4,500
Operating Expense	\$	28,595
Total	\$	1,089,885

Total for Instruction \$ **14,484,545**

Public Service**Community Educ.Non-Funded**

Operating Expense	\$	3,500
Contract Labor	\$	15,000
Total	\$	18,500

Temple College Foundation

Non-Faculty Salaries	\$	122,886
Staff Benefits	\$	48,541
Operating Expense	\$	12,000
Total	\$	183,427

Fed AEL 19-20

Non-Faculty Salaries	\$	330,909
Supplies	\$	28,226
Travel	\$	8,000
Operating Expense	\$	153,202
Total	\$	520,337

Fed TANF 19-20

Non-Faculty Salaries	\$	141,341
Supplies	\$	9,409
Operating Expense	\$	79,832
Total	\$	230,582

EL Civics 19-20

Non-Faculty Salaries	\$	47,396
Supplies	\$	9,409
Travel	\$	2,500
Operating Expense	\$	22,940
Total	\$	82,245

Project Access

Supplies	\$	855
Operating Expense	\$	145
Total	\$	1,000

State AEL 2019-20		
Non-Faculty Salaries	\$	56,482
Supplies	\$	9,408
Operating Expense	\$	34,692
Total	\$	100,582
S.T.A.R.		
Non-Faculty Salaries	\$	123,887
Staff Benefits	\$	33,174
Supplies	\$	22,746
Operating Expense	\$	6
Total	\$	179,813
Total for Public Service	\$	1,316,486
Academic Support		
Media Center		
Non-Faculty Salaries	\$	83,952
Staff Benefits	\$	34,604
Supplies	\$	11,269
Operating Expense	\$	1,231
Total	\$	131,056
VP Academic Affairs		
Non-Faculty Salaries	\$	194,205
Staff Benefits	\$	86,355
Supplies	\$	1,348
Travel	\$	83,950
Operating Expense	\$	3,652
Total	\$	369,510
Achieving the Dream		
Operating Expense	\$	14,500
Total	\$	14,500
Faculty Council		
Travel	\$	2,648
Operating Expense	\$	200
Total	\$	2,848
Texas Pathways		
Operating Expense	\$	1,000
Total	\$	1,000
AVP Com Initiatives/SpecProg		
Staff Benefits	\$	11,740
Total	\$	11,740

General Computer Labs		
Operating Expense	\$	16,388
Total	\$	16,388
AVP Acad Outreach/Ext Prog		
Staff Benefits	\$	14,962
Total	\$	14,962
Dual Credit Courses		
Non-Faculty Salaries	\$	62,000
Staff Benefits	\$	23,726
Operating Expense	\$	850
Total	\$	86,576
Distance Educ (e-Learning)		
Non-Faculty Salaries	\$	111,622
Staff Benefits	\$	52,054
Supplies	\$	198
Operating Expense	\$	140,302
Total	\$	304,176
Div. Fine Arts		
Non-Faculty Salaries	\$	108,929
Staff Benefits	\$	43,353
Supplies	\$	351
Operating Expense	\$	3,149
Total	\$	155,782
Div. Natural Sciences		
Non-Faculty Salaries	\$	85,357
Staff Benefits	\$	28,690
Total	\$	114,047
Div. Student Success		
Operating Expense	\$	250
Total	\$	250
Writing Lab		
Faculty Salaries	\$	49,820
Non-Faculty Salaries	\$	43,258
Staff Benefits	\$	17,828
Operating Expense	\$	1,000
Total	\$	111,906
Math Lab		
Faculty Salaries	\$	41,110
Non-Faculty Salaries	\$	38,446
Staff Benefits	\$	16,468
Supplies	\$	1,000
Total	\$	97,024

Div. Liberal Arts		
Non-Faculty Salaries	\$	65,669
Staff Benefits	\$	23,642
Supplies	\$	952
Operating Expense	\$	48
Total	\$	90,311
Div. Bus/Career Prof.		
Non-Faculty Salaries	\$	76,920
Staff Benefits	\$	42,970
Supplies	\$	1,995
Operating Expense	\$	12,205
Total	\$	134,090
Division of Health Professions		
Non-Faculty Salaries	\$	126,083
Staff Benefits	\$	51,820
Supplies	\$	1,388
Operating Expense	\$	11,412
Total	\$	190,703
Library		
Non-Faculty Salaries	\$	306,121
Staff Benefits	\$	134,653
Supplies	\$	5,250
Operating Expense	\$	226,443
Total	\$	672,467
Total for Academic Support	\$	2,519,336
Student Services		
VP Educational Services		
Non-Faculty Salaries	\$	199,708
Staff Benefits	\$	38,008
Supplies	\$	400
Travel	\$	24,400
Operating Expense	\$	350
Total	\$	262,866
CP Basic 19-20		
Non-Faculty Salaries	\$	79,003
Travel	\$	17,142
Operating Expense	\$	91,438
Cap.Expenses-Non-Current	\$	22,000
Total	\$	209,583

CP State Leadership 5P		
Non-Faculty Salaries	\$	27,050
Travel	\$	5,400
Operating Expense	\$	12,550
Total	\$	45,000
Perkins Leadership Special Pop.		
Non-Faculty Salaries	\$	21,885
Staff Benefits	\$	8,115
Total	\$	30,000
Div. Student Enrollment Ser.		
Faculty Salaries	\$	257,917
Non-Faculty Salaries	\$	262,435
Staff Benefits	\$	195,800
Supplies	\$	1,755
Travel	\$	400
Operating Expense	\$	7,545
Total	\$	725,852
Student Accommodations		
Non-Faculty Salaries	\$	41,108
Staff Benefits	\$	40,124
Supplies	\$	1,903
Operating Expense	\$	6,307
Contract Labor	\$	50,000
Total	\$	139,442
Admissions & Records		
Non-Faculty Salaries	\$	357,574
Staff Benefits	\$	143,802
Supplies	\$	9,881
Operating Expense	\$	20,119
Total	\$	531,376
Retention and Recruitment		
Non-Faculty Salaries	\$	82,955
Staff Benefits	\$	32,824
Supplies	\$	179
Operating Expense	\$	4,571
Total	\$	120,529
Advising		
Non-Faculty Salaries	\$	313,649
Staff Benefits	\$	114,037
Supplies	\$	2,181
Operating Expense	\$	3,319
Total	\$	433,186

Student Life		
	Non-Faculty Salaries	\$ 65,203
	Staff Benefits	\$ 17,342
	Supplies	\$ 3,567
	Operating Expense	\$ 9,733
	Total	\$ 95,845
Veterans Affairs		
	Non-Faculty Salaries	\$ 81,477
	Staff Benefits	\$ 12,345
	Supplies	\$ 373
	Operating Expense	\$ 377
	Total	\$ 94,572
Financial Aid		
	Non-Faculty Salaries	\$ 312,964
	Student Wages	\$ 15,000
	Staff Benefits	\$ 129,570
	Supplies	\$ 1,182
	Operating Expense	\$ 25,618
	Total	\$ 484,334
FWS 2019-2020		
	Student Wages	\$ 198,818
	Student Aid	\$ 9,941
	Total	\$ 208,759
TWS 2019-2020		
	Student Wages	\$ 46,484
	Total	\$ 46,484
Testing		
	Non-Faculty Salaries	\$ 256,691
	Staff Benefits	\$ 86,156
	Supplies	\$ 57,534
	Operating Expense	\$ 2,221
	Total	\$ 402,602
Total for Student Services		\$ 3,830,430

Institutional Support

Board of Trustees

Staff Benefits	\$	7,464
Supplies	\$	159
Operating Expense	\$	4,341
Total	\$	11,964

President

Non-Faculty Salaries	\$	312,421
Staff Benefits	\$	92,261
Supplies	\$	1,476
Travel	\$	36,500
Operating Expense	\$	2,742
Total	\$	445,400

Marketing/Public Relations Dep

Non-Faculty Salaries	\$	192,311
Staff Benefits	\$	81,484
Supplies	\$	4,291
Operating Expense	\$	129,955
Contract Labor	\$	65,000
Total	\$	473,041

Duplication Center

Supplies	\$	6,500
Operating Expense	\$	(45,100)
Equip. & Software Rental	\$	15,000
Total	\$	(23,600)

Inst.Effectiveness/Research

Non-Faculty Salaries	\$	124,768
Staff Benefits	\$	38,827
Supplies	\$	956
Operating Expense	\$	944
Total	\$	165,495

Institutional Memberships¹

Operating Expense	\$	57,000
Total	\$	57,000

Official Functions

Operating Expense	\$	8,000
Total	\$	8,000

Professional Growth

Operating Expense	\$	1,100
Total	\$	1,100

Accreditation/QEP			
	Travel	\$	10,000
	Operating Expense	\$	1,000
	Total	\$	11,000
VP Administration			
	Non-Faculty Salaries	\$	296,375
	Staff Benefits	\$	86,306
	Supplies	\$	120
	Travel	\$	8,450
	Operating Expense	\$	1,880
	Total	\$	393,131
GL Accounting Services			
	Non-Faculty Salaries	\$	170,787
	Staff Benefits	\$	62,871
	Supplies	\$	685
	Operating Expense	\$	15
	Total	\$	234,358
Tax Collection Expense			
	Operating Expense	\$	110,027
	Total	\$	110,027
Student & Revenue Accounting			
	Non-Faculty Salaries	\$	241,643
	Staff Benefits	\$	95,436
	Supplies	\$	2,071
	Operating Expense	\$	3,329
	Total	\$	342,479
Auditing			
	Operating Expense	\$	27,000
	Total	\$	27,000
Purchasing			
	Non-Faculty Salaries	\$	166,846
	Staff Benefits	\$	71,447
	Supplies	\$	437
	Operating Expense	\$	3,163
	Total	\$	241,893
Copiers			
	Operating Expense	\$	87,000
	Total	\$	87,000
General Insurance			
	Operating Expense	\$	90,000
	Total	\$	90,000
Legal Fees			
	Operating Expense	\$	30,000
	Total	\$	30,000

Miscellaneous Expense		
Non-Faculty Salaries	\$	17,500
Supplies	\$	268
Operating Expense	\$	332,957
Total	\$	350,725
College Programs		
Operating Expense	\$	1,000
Total	\$	1,000
IT		
Non-Faculty Salaries	\$	960,839
Staff Benefits	\$	344,181
Supplies	\$	95,823
Travel	\$	19,000
Operating Expense	\$	1,350,468
Cap.Expenses-Non-Current	\$	159,782
Total	\$	2,930,093
Mail Service		
Non-Faculty Salaries	\$	39,281
Staff Benefits	\$	17,691
Supplies	\$	425
Operating Expense	\$	475
Equip. & Software Rental	\$	8,704
Total	\$	66,576
Security Systems		
Supplies	\$	200
Operating Expense	\$	17,300
Total	\$	17,500
Telecommunications		
Supplies	\$	1,230
Operating Expense	\$	146,202
Cap.Expenses-Non-Current	\$	44,064
Total	\$	191,496
Texas BioScience TBI		
Non-Faculty Salaries	\$	65,974
Staff Benefits	\$	36,717
Supplies	\$	4,284
Operating Expense	\$	10,132
Total	\$	117,107
EWCHEC		
Non-Faculty Salaries	\$	55,093
Staff Benefits	\$	41,168
Supplies	\$	3,996
Operating Expense	\$	7,076
Total	\$	107,333

EWCHEC-Hutto		
Non-Faculty Salaries	\$	158,013
Staff Benefits	\$	34,866
Supplies	\$	7,332
Travel	\$	2,350
Operating Expense	\$	13,168
Total	\$	215,729
Campus Police		
Non-Faculty Salaries	\$	380,592
Staff Benefits	\$	136,420
Supplies	\$	237
Operating Expense	\$	20,863
Contract Labor	\$	58,000
Total	\$	596,112
Emergency Management		
Supplies	\$	959
Operating Expense	\$	8,941
Total	\$	9,900
AVP Human Resources		
Non-Faculty Salaries	\$	299,166
Staff Benefits	\$	103,841
Supplies	\$	2,820
Operating Expense	\$	75,980
Total	\$	481,807
Commencement		
Operating Expense	\$	16,000
Total	\$	16,000
TC Connection		
Operating Expense	\$	5,225
Total	\$	5,225
Total for Institutional Support	\$	7,811,891
Physical Plant Operation & Maintenance		
Plant Support		
Non-Faculty Salaries	\$	123,474
Staff Benefits	\$	77,767
Supplies	\$	3,967
Operating Expense	\$	862,180
Cap.Expenses-Non-Current	\$	42,986
Total	\$	1,110,374

Bus, Vans, SUV, Cars		
Operating Expense	\$	(11,950)
Total	\$	(11,950)
EPA Compliance Audit		
Supplies	\$	500
Operating Expense	\$	1,000
Total	\$	1,500
Golf Carts		
Operating Expense	\$	3,000
Total	\$	3,000
Building Maintenance		
Non-Faculty Salaries	\$	186,790
Staff Benefits	\$	65,620
Supplies	\$	8,000
Operating Expense	\$	221,000
Contract Labor	\$	26,500
Total	\$	507,910
Custodial Services		
Non-Faculty Salaries	\$	135,332
Staff Benefits	\$	124,963
Supplies	\$	52,500
Contract Labor	\$	263,957
Total	\$	576,752
Grounds Maintenance		
Non-Faculty Salaries	\$	51,267
Staff Benefits	\$	14,300
Supplies	\$	5,660
Operating Expense	\$	25,040
Contract Labor	\$	84,099
Total	\$	180,366
Utilities		
Operating Expense	\$	830,894
Total	\$	830,894
Total for Physical Plant Operation & Maintenance	\$	3,198,846
TOTAL for EDUCATIONAL & GENERAL	\$	33,161,534

STUDENT AID

Scholarships & Fellowships

State Scholarships (TPEG)		
Student Aid	\$	376,500
Total	\$	376,500
TEOG 2019-2020		
Student Aid	\$	395,282
Total	\$	395,282
PELL 2019-2020		
Student Aid	\$	8,515,000
Total	\$	8,515,000
SEOG 2019-2020		
Student Aid	\$	221,310
Total	\$	221,310
Total for Scholarships & Fellowships	\$	9,508,092
TOTAL FOR STUDENT AID	\$	9,508,092

AUXILIARY ENTERPRISES

General Institutional Scholarships

Student Aid	\$	8,500
Total	\$	8,500

Gen.Intercollegiate

Non-Faculty Salaries	\$	39,289
Staff Benefits	\$	30,181
Supplies	\$	153
Travel	\$	995
Operating Expense	\$	6,947
Total	\$	77,565

Baseball

Non-Faculty Salaries	\$	116,383
Staff Benefits	\$	35,646
Supplies	\$	12,837
Travel	\$	31,600
Operating Expense	\$	24,663
Contract Labor	\$	12,000
Student Aid	\$	114,960
Total	\$	348,089

Men's Basketball

Non-Faculty Salaries	\$	38,259
Staff Benefits	\$	7,896
Supplies	\$	5,405
Travel	\$	19,500
Operating Expense	\$	15,595
Contract Labor	\$	9,000
Student Aid	\$	85,400
Total	\$	181,055

Women's Basketball

Non-Faculty Salaries	\$	40,398
Staff Benefits	\$	8,074
Supplies	\$	7,505
Travel	\$	10,000
Operating Expense	\$	13,595
Contract Labor	\$	9,000
Student Aid	\$	85,400
Total	\$	173,972

Softball

Faculty Salaries	\$	3,000
Non-Faculty Salaries	\$	79,959
Staff Benefits	\$	17,348
Supplies	\$	9,648
Travel	\$	15,700
Operating Expense	\$	18,652
Contract Labor	\$	7,402
Student Aid	\$	109,000
Total	\$	260,709

Volleyball

Non-Faculty Salaries	\$	30,579
Staff Benefits	\$	7,123
Supplies	\$	10,530
Travel	\$	11,400
Operating Expense	\$	14,770
Contract Labor	\$	4,500
Student Aid	\$	65,400
Total	\$	144,302

Athletic Training		
	Non-Faculty Salaries	\$ 51,116
	Staff Benefits	\$ 15,242
	Supplies	\$ 9,257
	Operating Expense	\$ 743
	Total	\$ 76,358
Recreational Sports		
	Faculty Salaries	\$ 8,100
	Non-Faculty Salaries	\$ 31,495
	Staff Benefits	\$ 12,889
	Supplies	\$ 2,608
	Operating Expense	\$ 698
	Total	\$ 55,790
Vending		
	Operating Expense	\$ 650
	Total	\$ 650
	TOTAL for AUXILIARY ENTERPRISES	\$ 1,326,990
	CONTINGENCY FOR UNEXPECTED EXPENDITURES	\$ 105,000
	Total Expenditures	\$ 44,101,616

¹ Included within the budget for Institutional Memberships are the annual dues for Temple College to be a member of the Texas Association of Community Colleges (TACC). A portion of these dues funds the efforts of TACC to directly or indirectly influence the outcome of legislation or administrative action, as those terms are defined in Section 305.002, Government Code. The amount of the dues paid by Temple College allocated to these efforts are \$2,727 in FY 2020 and were \$2,858 in FY 2019.

TEMPLE COLLEGE
DEBT SERVICE
Fiscal Year 2019-20

REVENUE:	
Use Fees:	\$1,252,107.00
TOTAL REVENUE:	<u><u>\$1,252,107.00</u></u>

EXPENSES:	
2006 Series-Revenue (Use and General Fees) & Refunding Issue	
Interest	\$156,600.00
Principal	<u>\$915,000.00</u>
	\$1,071,600.00
2013 Series-Revenue (Use Fees) and Refunding Bonds	
Interest	\$13,485.00
Principal	<u>\$230,000.00</u>
	\$243,485.00
2015 Series-Revenue (Use Fees) and Refunding Bonds	
Interest	\$100,820.00
Principal	<u>\$200,000.00</u>
	<u>\$300,820.00</u>
TOTAL EXPENSES:	<u><u>\$1,615,905.00</u></u>
NET DECREASE IN UNRESTRICTED CAPITAL RESERVES	<u><u>(\$363,798.00)</u></u>

REVENUE:	
Taxes for Debt Service (Unfrozen)	\$2,336,682.00
Taxes for Debt Service (Frozen)	\$261,032.00
Taxes for Debt Service (IIF Remittance)	(\$233,251.00)
TOTAL REVENUE:	<u><u>\$2,364,463.00</u></u>

EXPENSES:	
2002 Series-Limited Tax School Bldg, Equip & Refunding Bonds	
Interest	\$76,930.00
Principal	<u>\$500,000.00</u>
	\$576,930.00
2007 Series-Limited Tax School Bldg & Equip Issue	
Interest	\$149,449.00
Principal	<u>\$410,000.00</u>
	\$559,449.00
2010 Series-Limited Tax School Building Bonds	
Interest	\$376,632.50
Principal	<u>\$635,000.00</u>
	<u>\$1,011,632.50</u>
TOTAL EXPENSES:	<u><u>\$2,148,011.50</u></u>
NET INCREASE IN RESTRICTED (GO DEBT SERVICE) RESERVES	<u><u>\$216,451.50</u></u>

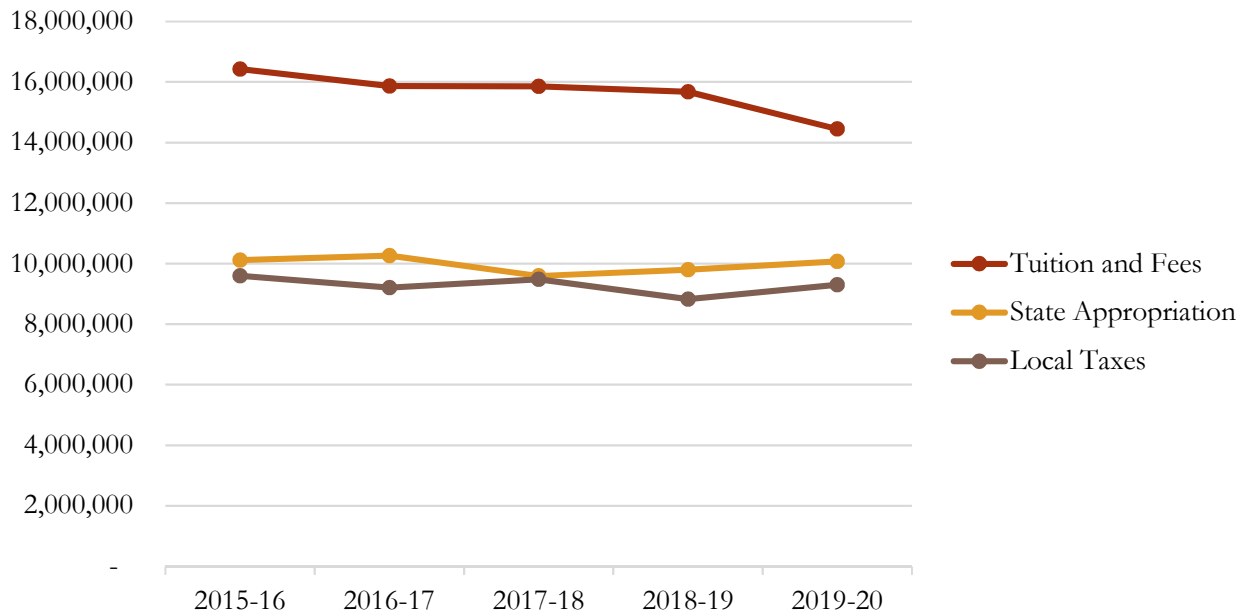
Analysis & Trends

TEMPLE COLLEGE
SUMMARY OF REVENUES AND EXPENDITURES (budgeted)

Budget Years 2016-17 thru 2019-20

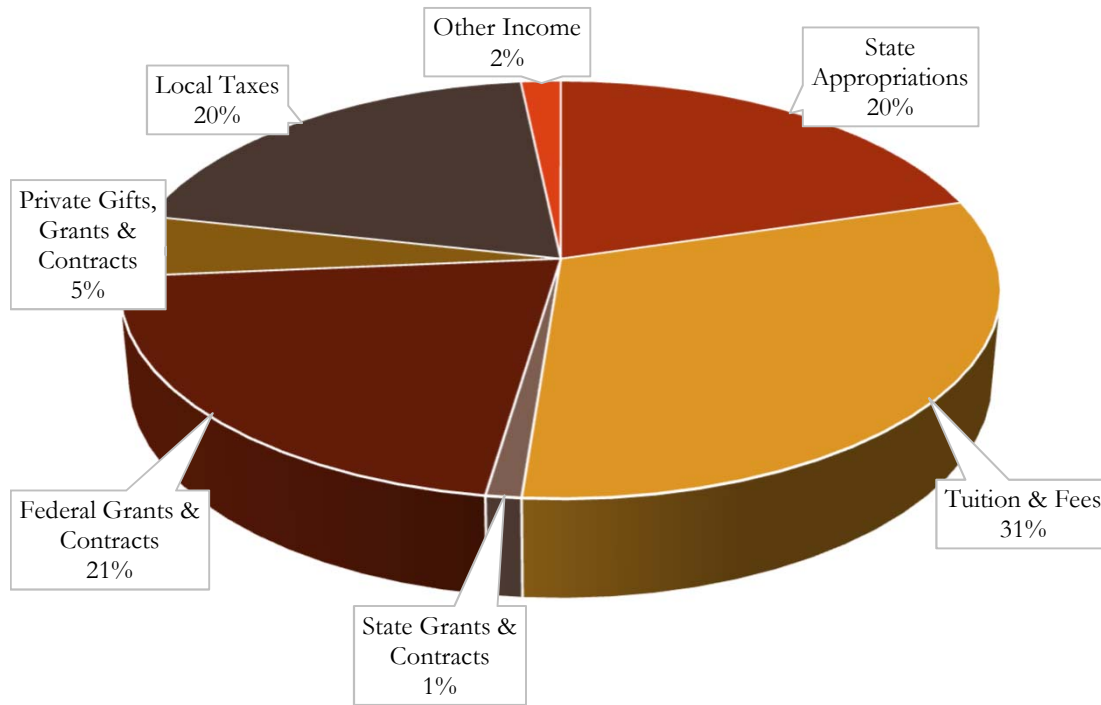
REVENUES	2019-20 <u>Budget</u>	2018-19 <u>Budget</u>	2017-18 <u>Budget</u>	2016-17 <u>Budget</u>	<u>One-Year Incr/Decr</u>	<u>One-Year % Change</u>
Educational & General						
State Funds	10,074,837	9,802,145	9,594,204	10,264,131	272,692	2.8%
Federal Funds	9,960,418	10,001,284	9,719,156	11,237,230	(40,866)	-0.4%
Local Funds	26,783,207	27,177,092	27,725,034	27,111,625	(393,885)	-1.4%
Total Educational & General	46,818,462	46,980,521	47,038,394	48,612,986	(162,059)	-0.3%
Auxiliary Enterprises						
Auxiliary Funds	12,800	7,600	6,500	6,500	5,200	68.4%
Total Auxiliary Enterprises	12,800	7,600	6,500	6,500	5,200	68.4%
Transfers						
Transfer of Funds	(3,831,570)	(3,857,348)	(4,964,299)	(5,122,168)	25,778	-0.7%
Total Transfers	(3,831,570)	(3,857,348)	(4,964,299)	(5,122,168)	25,778	-0.7%
TOTAL REVENUES	42,999,692	43,130,773	42,080,595	43,497,318	(131,081)	-0.3%
EXPENDITURES						
Educational & General						
Instruction	14,484,545	14,237,441	14,291,189	14,212,002	247,104	1.7%
Public Service	1,316,486	1,293,776	910,305	969,771	22,710	1.8%
Academic Support	2,519,336	2,668,763	2,799,434	2,721,414	(149,427)	-5.6%
Student Services	3,830,430	3,694,825	3,334,527	3,311,561	135,605	3.7%
Institutional Support	7,811,891	6,995,830	6,431,724	6,368,207	816,061	11.7%
Physical Plant Operation & Maintenance	3,198,846	3,337,139	3,293,166	3,348,656	(138,293)	-4.1%
Total Educational & General	33,161,534	32,227,774	31,060,345	30,931,611	933,760	2.9%
Student Aid						
Scholarships & Fellowships	9,508,092	9,510,220	9,508,735	11,118,130	(2,128)	0.0%
Total Student Aid	9,508,092	9,510,220	9,508,735	11,118,130	(2,128)	0.0%
Auxiliary Enterprises	1,326,990	1,286,722	1,123,094	1,083,968	40,268	3.1%
Contingency for Unexpected Expenditures	105,000	106,057	388,421	363,609	(1,057)	-1.0%
TOTAL EXPENDITURES	44,101,616	43,130,773	42,080,595	43,497,318	970,843	2.3%

TEMPLE COLLEGE
REVENUE ANALYSIS
 Budget Years 2015-16 thru 2019-20



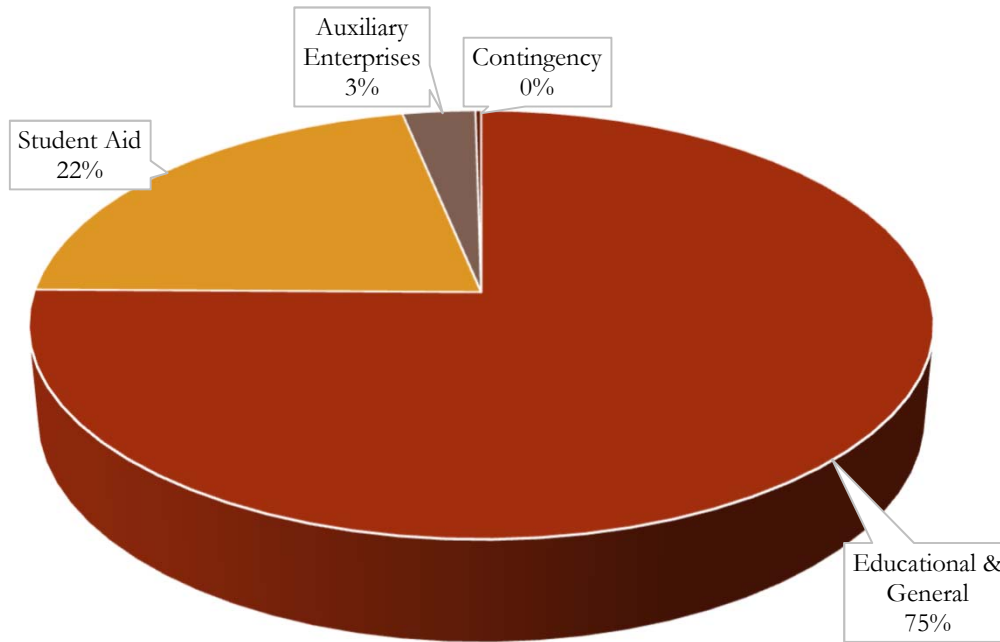
Budget Year	Tuition and Fees	Percent of Total	State Appropriation	Percent of Total	Local Taxes	Percent of Total
2015-16	16,425,375	45.5%	10,113,040	28.0%	9,600,960	26.6%
2016-17	15,863,575	44.9%	10,264,131	29.0%	9,210,671	26.1%
2017-18	15,855,786	45.4%	9,594,204	27.5%	9,482,974	27.1%
2018-19	15,681,816	45.7%	9,802,145	28.6%	8,825,545	25.7%
2019-20	14,445,391	42.7%	10,074,837	29.8%	9,303,113	27.5%

TEMPLE COLLEGE
REVENUE SUMMARY
 Budget Year 2019-20



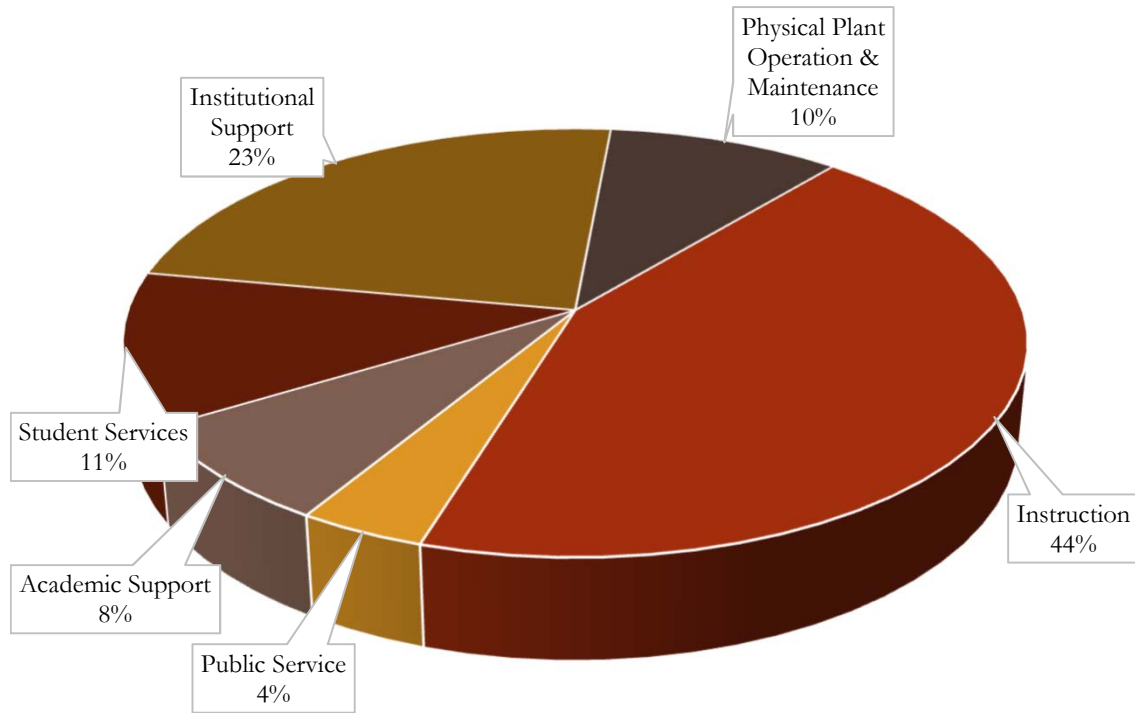
	Fiscal Year 2019-20	Percent of Budget
State Appropriations	9,541,815	20.4%
Tuition & Fees	14,445,391	30.8%
State Grants & Contracts	533,022	1.1%
Federal Grants & Contracts	9,960,418	21.3%
Private Gifts, Grants & Contracts	2,260,066	4.8%
Local Taxes	9,303,113	19.9%
Other Income	787,437	1.7%
Total Educational & General Revenue	46,831,262	100.0%

TEMPLE COLLEGE
EXPENDITURE SUMMARY
 Budget Year 2019-20



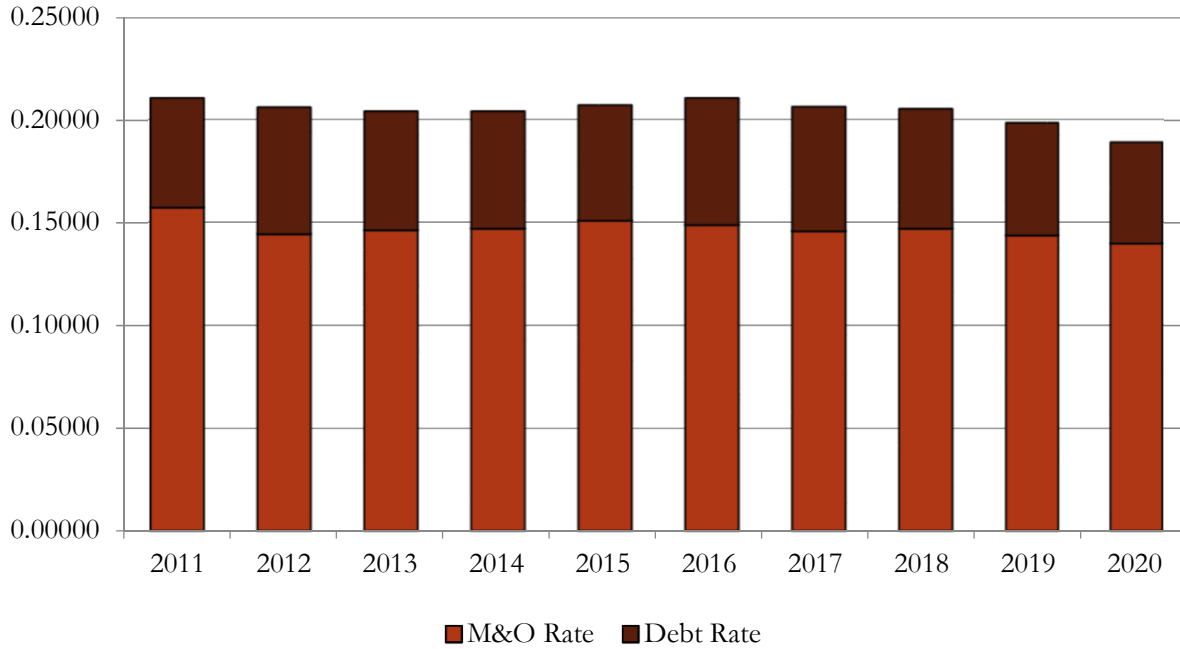
	Fiscal Year 2019-20	Percent of Budget
Educational & General	33,161,534	75.2%
Student Aid	9,508,092	21.6%
Auxiliary Enterprises	1,326,990	3.0%
Contingency	<u>105,000</u>	<u>0.2%</u>
Total Expenditures	44,101,616	100.0%

TEMPLE COLLEGE
EDUCATIONAL & GENERAL EXPENDITURES
 Budget Year 2019-20



	Fiscal Year 2019-20	Percent of Budget
Instruction	14,484,545	43.7%
Public Service	1,316,486	4.0%
Academic Support	2,519,336	7.6%
Student Services	3,830,430	11.6%
Institutional Support	7,811,891	23.6%
Physical Plant Operation & Maintenance	<u>3,198,846</u>	<u>9.6%</u>
Total Educational & General Expenditures	33,161,534	100.0%

TEMPLE COLLEGE
PROPERTY TAX: RATES
 Fiscal Years 2011 to 2020



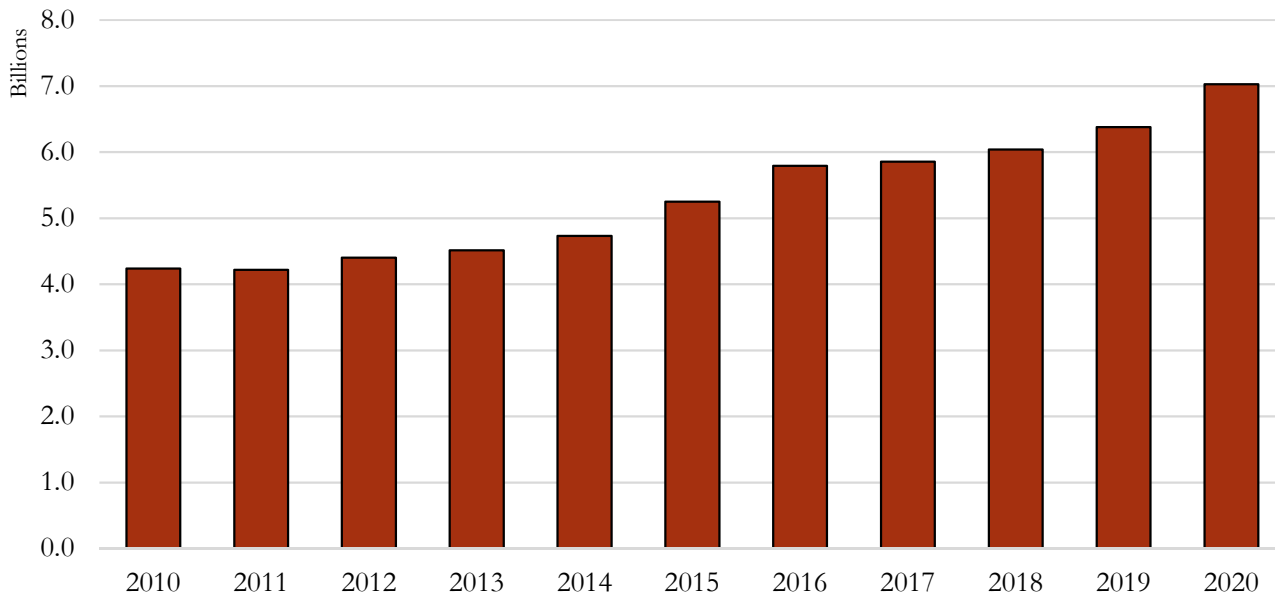
	<u>M&O</u> <u>Rate</u>	<u>Debt</u> <u>Rate</u>	<u>Total</u> <u>Rate</u>
2011	0.15670	0.05330	0.21000
2012	0.14400	0.06140	0.20540
2013	0.14590	0.05770	0.20360
2014	0.14660	0.05700	0.20360
2015	0.15050	0.05600	0.20650
2016	0.14830	0.06170	0.21000
2017	0.14540	0.06030	0.20570
2018	0.14670	0.05800	0.20470
2019	0.14341	0.05454	0.19795
2020	0.13950	0.04910	0.18860

TEMPLE COLLEGE PROPERTY TAX: APPRAISAL VALUES

Fiscal Years 2010 to 2020

Fiscal Year	(+) Appraised Value	(-) Homestead Cap	(=) Assessed Value	(-) Total Exemptions	(=) Net Taxable	Freeze Adjusted Taxable
2010	4,250,201,770	13,368,125	4,236,833,645	848,681,086	3,388,152,559	3,056,813,744
2011	4,223,400,920	6,288,770	4,217,112,150	855,574,985	3,361,537,165	3,019,456,143
2012	4,413,551,969	7,882,434	4,405,669,535	922,592,900	3,483,076,635	3,134,077,942
2013	4,517,922,725	4,746,806	4,513,175,919	938,920,982	3,574,254,937	3,209,834,373
2014	4,734,883,907	2,789,142	4,732,094,765	948,163,906	3,783,930,859	3,411,908,004
2015	5,255,179,019	2,697,208	5,252,481,811	1,036,020,831	4,216,460,980	3,836,381,309
2016	5,797,723,904	3,254,693	5,794,469,211	1,251,956,051	4,542,513,160	4,133,717,553
2017	5,861,845,618	4,823,653	5,857,021,965	1,415,446,712	4,441,575,253	4,001,825,210
2018	6,043,798,204	5,008,908	6,038,789,296	1,428,327,780	4,610,461,516	4,135,039,515
2019	6,383,787,235	4,161,370	6,379,625,865	1,506,599,937	4,873,025,928	4,387,642,637
2020	7,078,037,520	50,210,511	7,027,827,009	1,629,195,629	5,398,631,380	4,856,052,210
1-yr change	10.9%	1106.6%	10.2%	8.1%	10.8%	10.7%
10-yr change	66.5%	275.6%	65.9%	92.0%	59.3%	58.9%

Assessed Value



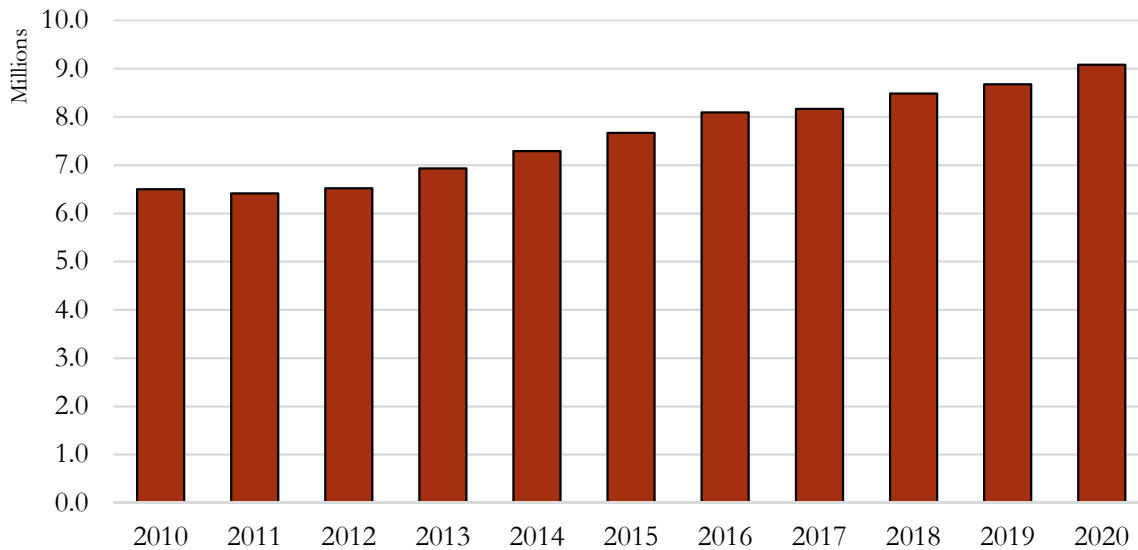
TEMPLE COLLEGE
PROPERTY TAX: PROJECTED AND ACTUAL COLLECTIONS

Fiscal Years 2010 to 2020

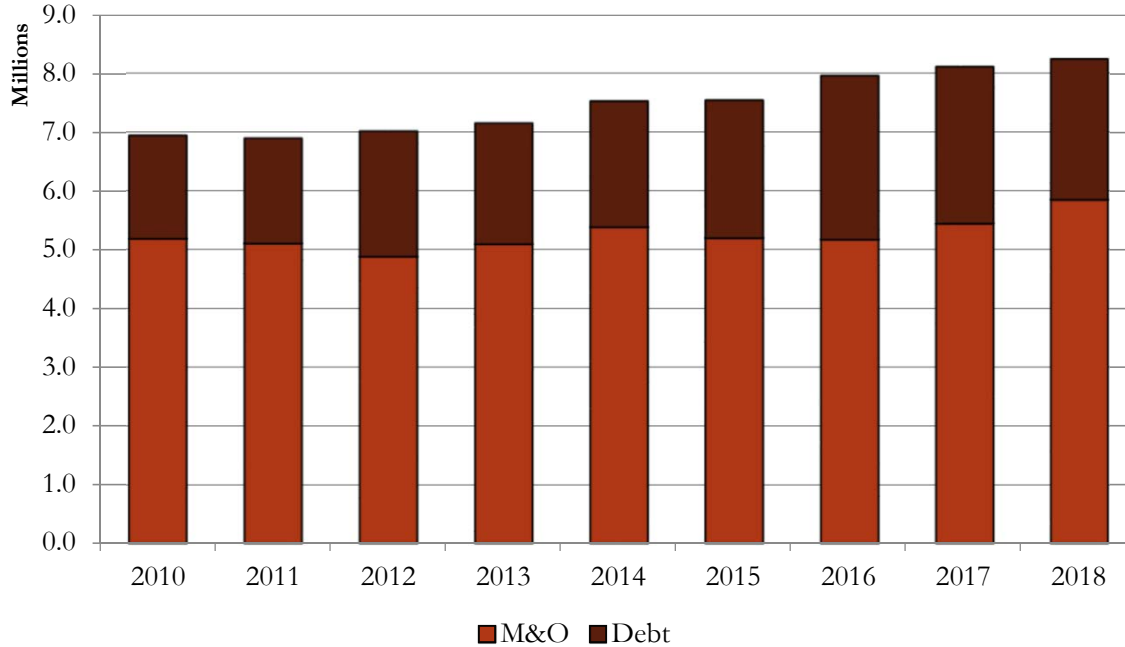
Fiscal Year	(+) Approximate Total Levy	(-) Projected TIF Levy	(=) Projected Net Tax Levy	(+) Actual Total Levy	(-) Actual TIF Levy	(=) Actual Net Tax Levy
2010	6,770,000	271,497	6,498,503	6,935,809	269,942	6,935,809
2011	6,683,780	271,535	6,412,245	6,883,744	305,694	6,883,744
2012	6,801,554	279,550	6,522,004	7,001,974	287,477	7,001,974
2013	7,250,000	317,751	6,932,249	7,448,222	308,253	7,139,969
2014	7,600,000	311,621	7,288,379	7,850,054	337,758	7,512,296
2015	8,663,324	992,637	7,670,687	8,525,710	996,394	7,529,316
2016	9,476,960	1,383,813	8,093,147	9,349,463	1,406,131	7,943,332
2017	9,086,671	922,298	8,164,373	8,956,452	861,515	8,094,937
2018	9,358,974	878,028	8,480,946	9,243,879	1,015,385	8,228,494
2019	9,584,000	907,455	8,676,545	<i>9,348,985</i>	1,044,836	<i>8,304,149</i>
2020	9,978,182	895,948	9,082,234			
1-yr change	2.4%	3.4%	2.3%	3.2%	17.9%	1.6%
9-yr change				33.3%	276.1%	18.6%
10-yr change	41.6%	234.2%	33.5%			

(italics) - as of August 6

Projected Net Tax Levy



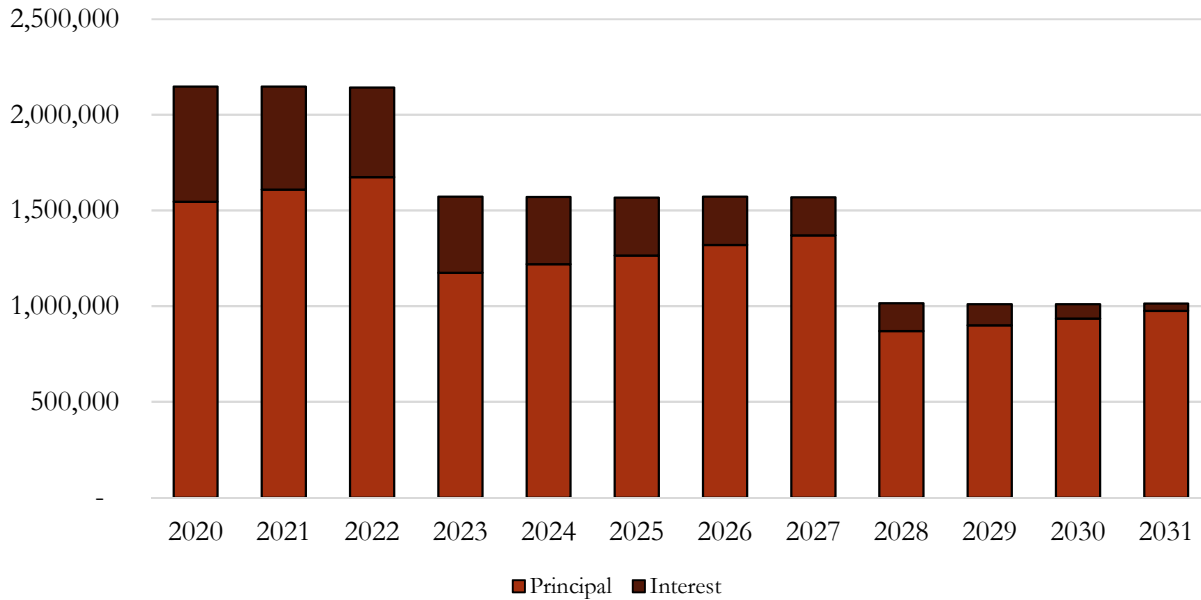
TEMPLE COLLEGE
PROPERTY TAX: REVENUE COLLECTIONS (NET OF TIF)
 Fiscal Years 2010 to 2019



	<u>M&O</u> <u>Tax Revenue</u>	<u>Debt</u> <u>Tax Revenue</u>	<u>Total</u> <u>Tax Revenue</u>
2010	5,176,994	1,758,815	6,935,809
2011	5,093,782	1,789,962	6,883,744
2012	4,870,705	2,131,269	7,001,974
2013	5,082,695	2,057,274	7,139,969
2014	5,371,884	2,140,412	7,512,296
2015	5,188,685	2,340,631	7,529,316
2016	5,158,747	2,784,585	7,943,332
2017	5,431,205	2,663,732	8,094,937
2018	5,836,275	2,392,219	8,228,494
2019	<i>5,939,430</i>	<i>2,364,719</i>	<i>8,304,149</i>

(italics) - as of August 6

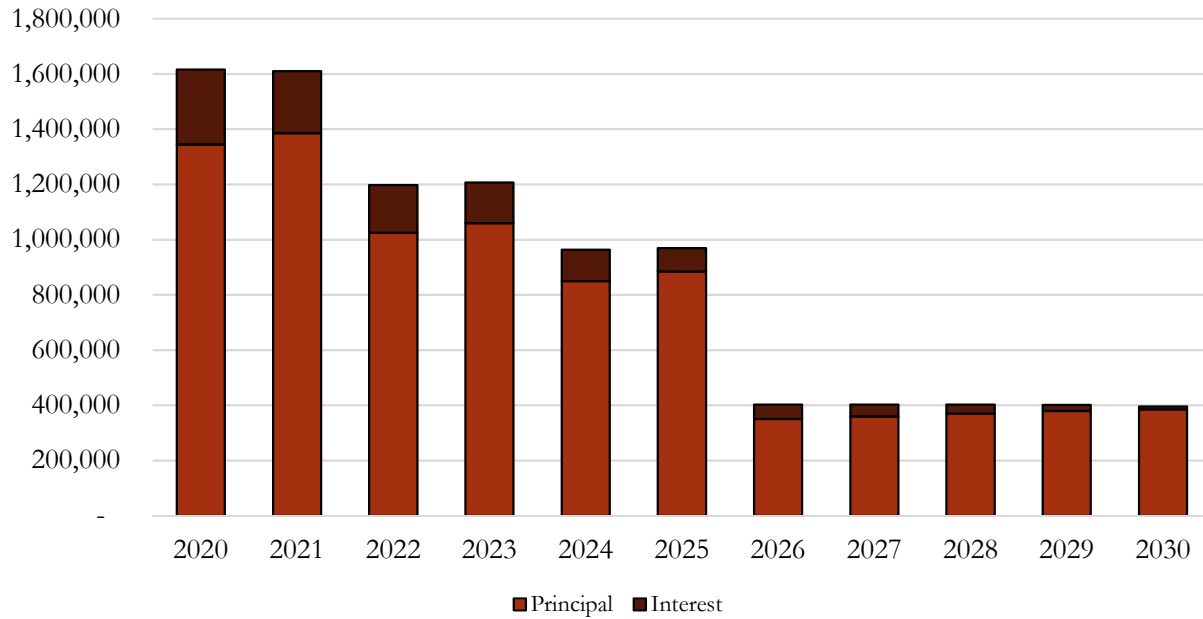
TEMPLE COLLEGE
DEBT SERVICE SCHEDULE
 ALL GENERAL OBLIGATION ISSUES



<u>Fiscal</u> <u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2020	1,545,000	603,012	2,148,012
2021	1,610,000	537,111	2,147,111
2022	1,675,000	468,401	2,143,401
2023	1,175,000	396,929	1,571,929
2024	1,220,000	350,379	1,570,379
2025	1,265,000	302,046	1,567,046
2026	1,320,000	251,930	1,571,930
2027	1,370,000	199,636	1,569,636
2028	870,000	145,360	1,015,360
2029	900,000	110,995	1,010,995
2030	935,000	75,445	1,010,445
2031	975,000	38,513	1,013,513
TOTALS	\$14,860,000	\$3,479,757	\$18,339,757

Average Annual Debt \$1,528,313
 Years 12

TEMPLE COLLEGE
DEBT SERVICE SCHEDULE
 ALL REVENUE ISSUES



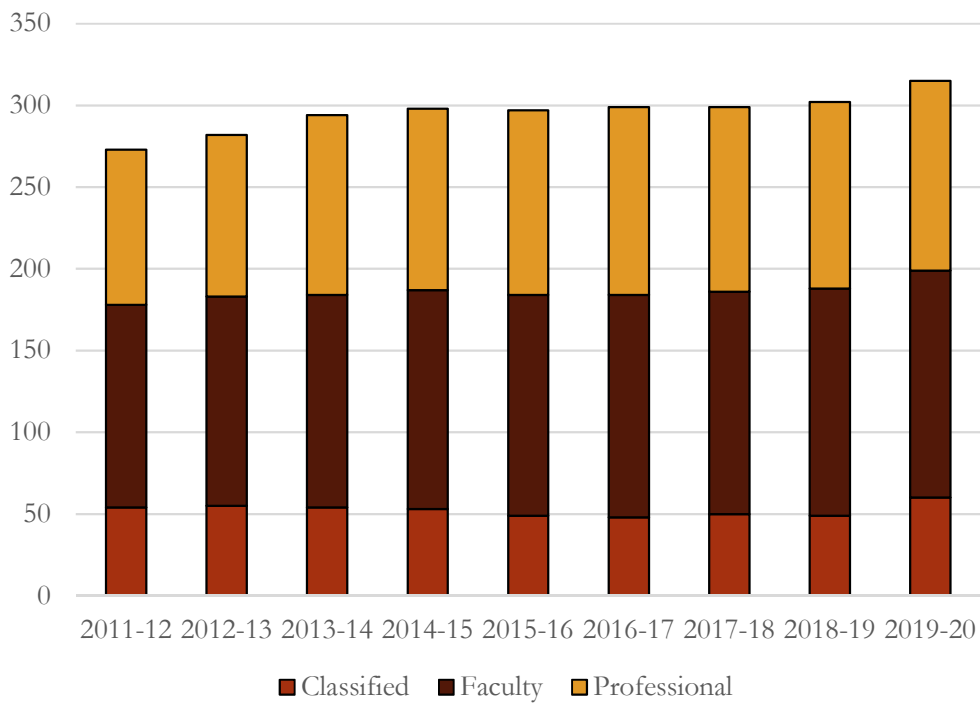
<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2020	1,345,000	270,905	1,615,905
2021	1,385,000	225,290	1,610,290
2022	1,025,000	172,133	1,197,133
2023	1,060,000	146,722	1,206,722
2024	850,000	114,026	964,026
2025	885,000	83,854	968,854
2026	350,000	52,398	402,398
2027	360,000	42,458	402,458
2028	370,000	32,234	402,234
2029	380,000	21,726	401,726
2030	385,000	10,934	395,934
TOTALS	\$8,395,000	\$1,172,680	\$9,567,680

Average Annual Debt Years \$869,789
11

TEMPLE COLLEGE FULL-TIME EMPLOYEES

Fiscal Years 2011-12 to 2019-20

	Employee Classification			Total
	Classified	Faculty	Professional	
2011-12	54	124	95	273
2012-13	55	128	99	282
2013-14	54	130	110	294
2014-15	53	134	111	298
2015-16	49	135	113	297
2016-17	48	136	115	299
2017-18	50	136	113	299
2018-19	49	139	114	302
2019-20	60	139	116	315



TEMPLE COLLEGE
SUMMARY OF REVENUES AND EXPENDITURES (audited)

Fiscal Years 2012-13 thru 2017-18

REVENUES	<u>2017-18</u>	<u>2016-17</u>	<u>2015-16</u>	<u>2014-15</u>	<u>2013-14</u>	<u>2012-13</u>
Educational & General						
State Funds	9,571,656	10,275,412	10,274,003	10,460,233	10,020,792	9,663,101
Federal Funds	10,039,419	9,681,217	10,856,974	12,286,381	13,203,419	13,615,064
Local Funds	20,824,099	19,943,938	20,059,049	20,136,197	20,707,174	20,917,570
Tuition and Fees (Net)	9,895,666	9,504,632	10,102,218	10,841,836	11,467,980	12,237,686
Local Taxes	8,451,587	8,243,451	8,098,985	7,643,710	7,665,068	7,275,176
Other	2,476,846	2,195,855	1,857,846	1,650,651	1,574,126	1,404,708
Total Educational & General	40,435,174	39,900,567	41,190,026	42,882,811	43,931,385	44,195,735
Auxiliary Enterprises						
Auxiliary Funds	240,136	292,870	282,992	316,675	323,505	295,841
Total Auxiliary Enterprises	240,136	292,870	282,992	316,675	323,505	295,841
TOTAL REVENUES	40,675,310	40,193,437	41,473,018	43,199,486	44,254,890	44,491,576
EXPENDITURES						
Educational & General						
Instruction	13,545,957	13,249,328	13,399,344	13,530,849	13,801,015	13,343,474
Public Service	979,593	1,018,036	1,325,617	870,514	628,553	640,914
Academic Support	2,655,103	2,626,018	2,608,753	2,534,136	2,568,976	2,450,670
Student Services	3,519,085	3,266,462	3,299,988	3,097,365	3,061,536	2,809,378
Institutional Support	6,696,787	6,354,163	6,057,993	5,975,117	6,234,634	6,221,177
Physical Plant Operation & Maintenance	3,268,126	3,148,387	3,470,881	3,370,457	3,364,739	3,014,972
Total Educational & General	30,664,651	29,662,394	30,162,576	29,378,438	29,659,453	28,480,585
Student Aid						
Scholarships & Fellowships	5,435,826	5,366,887	6,294,320	8,177,253	8,747,793	9,340,659
Total Student Aid	5,435,826	5,366,887	6,294,320	8,177,253	8,747,793	9,340,659
Auxiliary Enterprises	1,358,238	1,244,708	1,060,678	1,019,076	1,034,566	1,079,387
Other	2,850,009	2,947,277	3,075,525	2,999,931	3,157,981	3,527,175
TOTAL EXPENDITURES	40,308,724	39,221,266	40,593,099	41,574,698	42,599,793	42,427,806
Increase in Net Assets	366,586	972,171	879,919	1,624,788	1,655,097	2,063,770
Annual Unduplicated Student Enrollment	8,544	8,678	9,127	9,660	9,922	10,348

