



LONE STAR  
COLLEGE



# BUDGET REPORT

FISCAL YEAR  
2020



# BUDGET REPORT

FISCAL YEAR 2020

Prepared by Financial Operations and Facilities  
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## REPORT FROM THE CHIEF FINANCIAL OFFICER

### FY 2020 Budget Highlights

I am pleased to present the FY 2020 Annual Budget, which represents the collective and collaborative work of Lone Star College (the “College”) system-wide support operations and campus administration consisting of LSC-CyFair, LSC-Houston North, LSC-Kingwood, LSC-Montgomery, LSC-North Harris, LSC-Tomball, LSC-University Park. The administration and staff thank the Board of Trustees for their continued support and guidance in conducting the financial operations of the College in a highly ethical and responsible manner.

The \$453.2 million FY 2020 Annual Budget is supported by \$392.1 million in revenues for operations, \$56.3 million in revenues for general obligation debt service and \$4.8 million in prior years’ excess debt service collections. Operating expenditures are \$392.1 million and debt service expenditures are \$61.1 million.

The College has financially prioritized increasing to 20% year-end long-term cash reserves as a percentage of budgeted expenditures less debt service and transfers (“reserves”). Exceeding budgeted reserves for fiscal years 2017 and 2018 of 13.5% and 16.0%, actual reserves was 16.4% and 19.0%, respectively. Fiscal year 2019 had budgeted reserves of 17.0% and, at the time of FY 2020 budget adoption, actual reserves was forecasted to be 16.0%. In the FY 2020 budget, the College remained committed to the growth of cash reserves and budgeted replenishing reserves to 17.0%.

Subsequent to FY 2020 budget adoption and continuing the trend of a positive variance to forecasts, actual year-end reserves for fiscal year 2019 was 18.1%.

Community colleges in Texas are required by law to prepare an annual operating budget of anticipated revenues and expenditures for the fiscal year beginning September 1. The budget presented was prepared in accordance with the College Board Policy and The Texas Higher Education Coordinating Board guidelines as defined in the *Budget Requirements and Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges*.

### Revenue Highlights

The College anticipates increased revenues for FY 2020 from two of the three primary revenue sources; ad valorem taxes, tuition and fees, and state appropriations.

The College received preliminary taxable assessed values from Harris, Montgomery and San Jacinto Counties in April, which anticipates taxable values growing 7.6%. Allowing for a 1% margin of error, the College is assuming 6.6% growth from \$196.1 billion to \$208.4 billion. This is estimated to generate \$163.8 million in tax revenues for operations; an increase of \$8.3 million from FY 2019 estimated actual tax revenues of \$155.5 million. Certified assessed values will be received in late August and will be presented to the Board of Trustees at the September board

meeting. A tax rate, which is proposed to be flat at 10.78 cents per \$100 of taxable value, will be submitted for adoption at the October board meeting.

Tuition and fees are estimated to generate \$130.3 million in FY 2020; an increase of \$13.7 million from FY 2019 estimated actual student revenues of \$116.5 million. This increase assumes 2.5% growth in credit hour enrollments along with various tuition and fee increases. At the March 7, 2019 board meeting, the Board of Trustees approved a credit tuition increase of \$5 per credit hour, a differential tuition fee increase of \$1 (on average) per credit hour, a distance learning fee increase of \$1 per credit hour, an out-of-district fee increase of \$10 per credit hour, an out-of-state/international fee increase of \$30 per credit hour, and increases in the per semester registration fee and infrastructure fee of \$1 each. The projected growth, tuition and fee increases are estimated to have the following impacts on FY 2020 tuition and fees:

- \$5.8 million increase from credit tuition
- \$2.5 million increase from enrollment growth
- \$1.8 million increase from differential tuition
- \$1.5 million increase from out-of-district fees
- \$1.3 million increase from out-of-state/international fees
- \$703,000 increase from distance learning, registration and infrastructure fees
- \$123,000 increase from non-credit fees

Finally, state appropriations are estimated to generate \$78.7 million in FY 2020. This amount includes a \$701,000 increase. The 86th State Legislature provided an increase of \$67.8 million in total state appropriations for community colleges, and the College received additional funding based on increased student success funding. The 86th legislative session began on January 2, 2019, during which the state set appropriations for community colleges for FY 2020 and FY 2021.

### **Expenditure Highlights**

The College's 2015-2020 Strategic Plan; built with feedback from faculty, staff, students, and community stakeholders; includes five strategic priorities and resources have been allocated to support these goals.

#### **Academic & Workforce Program Quality**

- \$3.5 million for operations at new facilities offering new instructional spaces
- \$2.0 million for new faculty

#### **Student Success**

- \$1.5 million to support startup costs for LSC–Houston North
- \$915,000 to support Communities in Schools
- \$500,000 distributed to six campuses based on their respective improvements in program quality as measured by established performance metrics
- \$230,000 for marketing

The College received approval in April 2019 to begin operation of its seventh campus, LSC-Houston North. The campus combines three of the College's existing satellite centers and a proposed new center into a comprehensive campus. The mission is to provide a unique education experience dedicated to putting students first and serving the community by advocating for and providing opportunities to enrich lives. The vision for LSC-Houston North is to enhance total local community through student-focus mentoring culture which will encompass guided academic pathways, enhanced partnerships and comprehensive services for personal success. The campus is being funded through a combination of existing budget for the centers and new funding added over the next several years.

### Culture

- \$6.3 million for a 3% increase for full-time faculty and non-faculty and part-time non-faculty employees, excluding college work-study students
- \$2.5 million for the compensation changes related to compression
- \$1.5 million for adjunct pay increase
- \$172,000 miscellaneous other

### Financial Responsibility & Accountability

- \$700,000 for insurance
- \$542,000 for system initiatives
- \$100,000 for planning consultants
- (\$800,000) for one-time reductions to misc. college capital projects
- (\$1.4 million) for one-time reductions to Repair and Replacement ("R&R")
- (\$3.7 million) for LSC-North Harris Adjustment

The one-time adjustment to R&R will be offset during FY 2020 using funds designated for repair and replacement projects as part of the 2014 General Obligation Bond program. The adjustment to LSC-North Harris is a result of continued enrollment decline. This is the first reduction to align LSC-North Harris with the per student expenditure base as compared to the college's other campuses.

The full budget detail has been provided to the Board of Trustees ahead of their consideration of the budget.

This document is available on the Lone Star College website at [www.lonestar.edu](http://www.lonestar.edu).



Jennifer Mott, CFA  
Chief Financial Officer  
Lone Star College



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# OVERVIEW/PROFILE

## TRADITION OF EXCELLENCE

Lone Star College (“LSC”) has been helping students start close and go far for more than 40 years. With its beginnings in 1973, LSC remains steadfast in its commitment to student success and credential completion.

In 1972, residents in the Aldine, Humble and Spring Independent School Districts elected to create a junior college district, which became known as North Harris County College. The college opened its doors in the fall of 1973 and the 16-member staff welcomed 613 students to the first classes held at Aldine High School.

Fast forward 45 years and Lone Star College has grown to seven colleges, multiple centers and two University Centers with 89,150 credit students and a total 95,446 students. LSC is now the largest institution of higher education in the Houston area and is one of the fastest-growing community college systems in the nation.

In 2008, Lone Star College became the new name for the North Harris Montgomery Community College District after months of deliberation and a polling process that included input from more than 5,000 participants from the community. The Board of Trustees voted unanimously to change the name to Lone Star College, which was the overwhelmingly favorite choice among those who participated.

The original three school districts have been joined by eight others: New Caney in 1981, Tomball in 1982, Conroe in 1991, Willis and Splendora in 1996, Klein in 1998, and Cypress-Fairbanks and Magnolia in 2000.

The Lone Star College system offices were relocated to their current location in The Woodlands in 2003. The Training and Development Center was added to serve as the home of the district's monthly board meetings as well as create an ideal learning facility for the college system and the community.

## ACCREDITATION

Lone Star College is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools to award Associate of Arts, Associate of Arts in Teaching, Associate of Science and Associate of Applied Science Degrees.

Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097 or call 404-679-4500 for questions about the accreditation of Lone Star College, to file a third-party comment at the time of the ten-year review, and to file a complaint against the institution for alleged non-compliance with a standard or requirement. Normal inquiries about Lone Star College such as admissions requirements, financial aid, educational programs, etc. should be addressed directly to Lone Star College and not to the Commission's office.

Accredited since 1976, Lone Star College's accreditation was reaffirmed in 2012.



### NATIONALLY RECOGNIZED, GLOBALLY CONNECTED, LOCALLY FOCUSED

Lone Star College is the largest institution of higher education in the Houston area and one of the fastest-growing community colleges in the nation. Not only great in size, LSC is a key driver and growing contributor to the local and regional economy with an annual economic impact of nearly \$3 billion. LSC provides more than 170 programs of study and students obtain Associate Degrees, certifications for work in high-demand industries, and credits that enable them to transfer anywhere.

#### Lone Star College is the college of choice

- 1 in 4, or 25%, of May graduates from area high schools attend LSC in the fall.
- 13,000+ high school students take dual credit courses, earning simultaneous high school and college credit, to accelerate their college completion.

#### Fall 2018 Transfers to 4-Year Institutions

##### Top Ten 4-year Institutions to which Our Students Transferred



#### Sources

- Lone Star College Office of Analytics & Institutional Reporting <http://www.lonestar.edu/official-day-reports.htm>
- Texas Higher Education Data [http://www.txhighereddata.org/Interactive/Accountability/CC\\_Success.cfm](http://www.txhighereddata.org/Interactive/Accountability/CC_Success.cfm) and <http://www.txhighereddata.org/index.cfm?objectId=2783AAA6-ADC8-E35A-5BFC8F501DC1D65A>
- National Student Clearinghouse <http://www.studentclearinghouse.org/>

**We provide educational programs for all ages**

- Academy for Lifelong Learning for residents 50+.
- Discovery College summer programs for youths.

**COMMITTED TO STUDENT SUCCESS**

A national leader in conferring degrees and dedicated to student success and credential completion, Lone Star College is:

- Recognized nationally as a Top 10 Associate Degree Producer.
- Leading the Texas Reverse Transfer Initiative, in collaboration with The University of Texas, a key strategy in Texas' goal of increasing higher education degree attainment.
- Leading the Texas Completes effort statewide to dramatically increase college completion rates.

<u>Discipline</u>	<u>Ranking</u>
All Disciplines	4 <sup>th</sup>
All Disciplines-Hispanics	4 <sup>th</sup>
All Disciplines-Total Minority	6 <sup>th</sup>
All Disciplines-Total Non-Minority	6 <sup>th</sup>
All Disciplines-African American	16 <sup>th</sup>

<u>Discipline</u>	<u>Ranking</u>
Education	2 <sup>nd</sup>
Nursing, Registered Nursing, Administration, Nursing Research and Clinical Nursing Degrees	3 <sup>rd</sup>
Liberal Arts and Sciences, General Studies, & Humanities	3 <sup>rd</sup>
Health Professionals and Related Programs	5 <sup>th</sup>



*Rankings based on fall 2014 to fall 2015 data published Sept. 20, 2016 by Community College Week.*

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### LONE STAR COLLEGE BOARD OF TRUSTEES



**Alton Smith, Ed.D.**  
Chair  
Trustee, District 3



**Myriam Saldívar**  
Vice Chair  
Trustee, District 6



**Art Murillo**  
Secretary  
Trustee, District 4



**Linda S. Good, J.D.**  
Assistant Secretary  
Trustee, District 7



**Michael Stoma**  
Trustee, District 1



**Ernestine Pierce**  
Trustee, District 2



**David A. Vogt**  
Trustee, District 5



**Mike Sullivan**  
Trustee, District 8



**Ken E. Lloyd**  
Trustee District 9

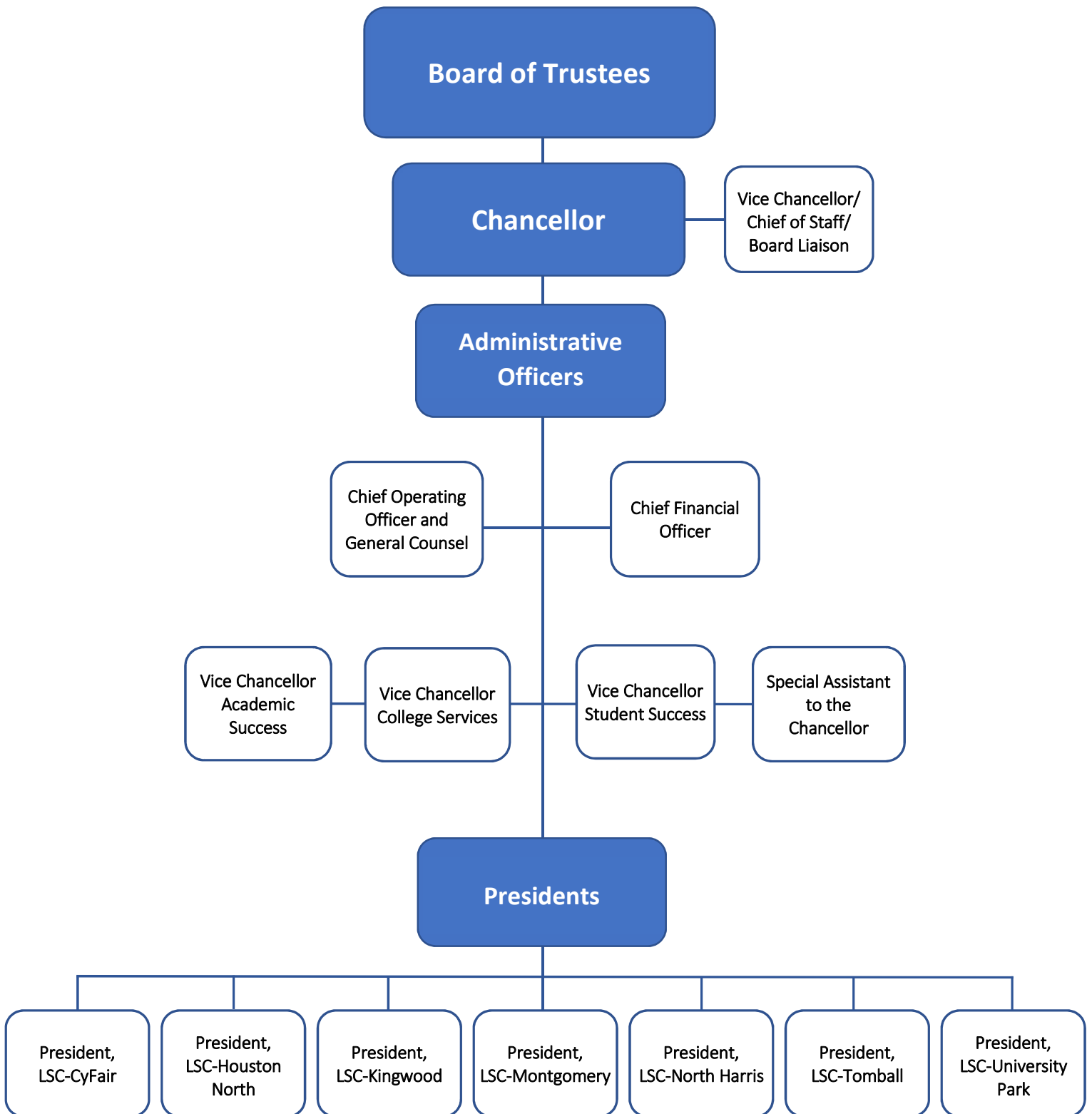
### LONE STAR COLLEGE ADMINISTRATION

#### Principal Administrative Officers

Stephen C. Head, Ph.D.      Chancellor

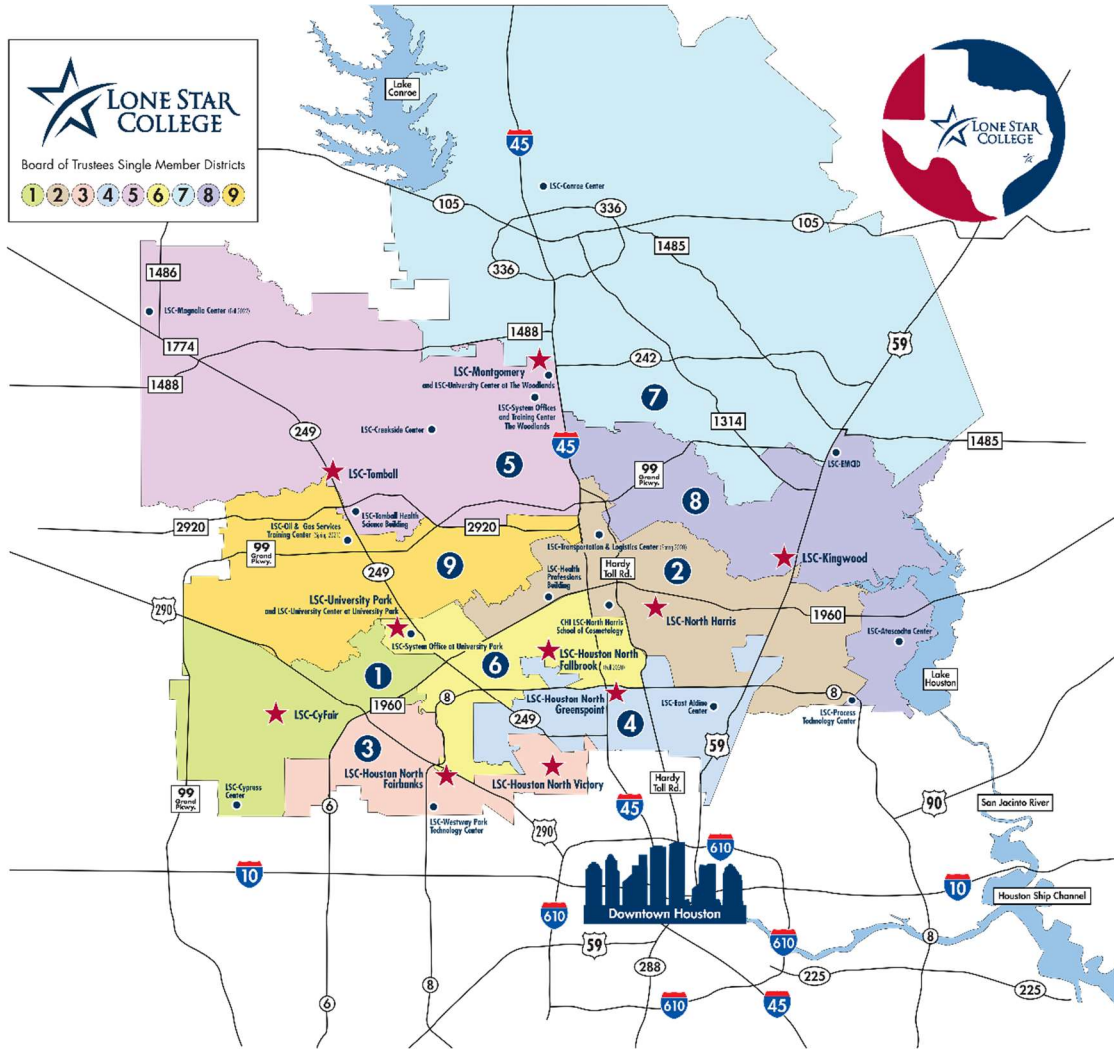
Link Alander	Vice Chancellor College Services	Seelpa Keshvala, Ph.D.	President, LSC-CyFair
Archie Blanson, Ph.D.	Vice Chancellor Student Success	Quentin Wright, Ed.D.	President, LSC-Houston North
Mario K. Castillo, J.D.	Chief Operating Officer and General Counsel	Katherine Persson, Ph.D.	President, LSC-Kingwood
Helen Clougherty	Vice Chancellor/ Chief of Staff/ Board Liaison	Rebecca Riley, Ed.D.	President, LSC-Montgomery
Jennifer Mott, CFA	Chief Financial Officer	Gerald Napoles, Ph.D.	President, LSC-North Harris
Dwight L. Smith, III, Ed.D.	Vice Chancellor Academic Success	Lee Ann Nutt, Ed.D.	President, LSC-Tomball
		Shah Ardalan, Ed.D.	President, LSC-University Park

### LONE STAR COLLEGE ORGANIZATIONAL CHART





## LSC SERVICE AREA



- ❖ 89,150 credit students each semester, total enrollment of 95,446 (credit and non-credit).
- ❖ One of the top 3 largest colleges in the nation.
- ❖ One of the fastest-growing college systems in U.S.
- ❖ Added 37,656 students fall 2008 to fall 2018, a 73% increase.
- ❖ 11 school districts, 1,400 square miles, population of 2.1 million.
- ❖ 6,743 employees (part-time and full-time).

Sources: Top 3 Largest: <http://www.campusexplorer.com/college-advice-tips/E8748B21/10-Biggest-Community-Colleges/Fastest Growing>; <http://ccweek.com/article-4972-fastest-growing-community-colleges-2015-rankings.html>  
All others: Fast Facts Fall 2018

## LONE STAR COLLEGE CAMPUS LOCATIONS

### Seven Campuses



LSC-Houston North, which opens Fall 2019, is the seventh college in the LSC system. The college, which will serve residents living inside Beltway 8, encompasses four locations including LSC-Houston North Fairbanks, LSC-Houston North Greenspoint, LSC-Houston North Victory and LSC-Houston North Fallbrook. LSC-Houston North Fallbrook will open fall 2020.

## LONE STAR COLLEGE CAMPUS LOCATIONS

### Six Centers



*Opening Fall 2019*

### Two University Centers



## LONE STAR COLLEGE CAMPUS LOCATIONS

### Workforce Centers of Excellence



Opening Spring 2020



## LONE STAR COLLEGE NEW FACILITIES

### LSC-East Aldine Center



Scheduled Completion:  
Fall 2019

### LSC-Transportation & Logistics Center



Scheduled Completion:  
Spring 2020

### LSC-Houston North Fallbrook



Scheduled Completion:  
Spring 2021

### LSC-Drilling Services Training Center



Scheduled Completion:  
Spring 2021

### LSC-Magnolia Center



Scheduled Completion:  
TBD

## STRATEGIC PLAN 2015 – 2020

The Lone Star College 2015-2020 Strategic Plan was initiated by the Chancellor and Board of Trustees and is based on feedback and recommendations from all members of the LSC community – faculty, staff, students and community stakeholders – and is designed to address our continuing student population growth and ensure student success.

### CORE VALUES

#### **Excellence:**

Lone Star College champions excellence in teaching, learning, and services.

#### **Learning:**

Lone Star College is a learning-focused college that values not only student learning, but also faculty and staff learning.

#### **Student Success:**

Lone Star College believes that student success is multi-dimensional: it includes, but is not limited to, students achieving individual educational goals, mastering learning outcomes, and acquiring career and life skills.

#### **Access and Affordability:**

Lone Star College believes in providing affordable education to all citizens within its service areas.

#### **Accountability:**

Lone Star College champions personal accountability and ensures institutional accountability.

#### **Community:**

Lone Star College prides itself on civic engagement and being responsive to community needs.

#### **Diversity:**

Lone Star College ensures that its student populations and ensures that its student population and employee demographics reflect the diversity of the community. Differences in language, culture, ethnicity, social status and perspectives are respected throughout the college.

### **Human Resources:**

Lone Star College students and employees are our most valuable assets. We make all efforts to ensure a safe learning and working environment for them, to promote their well-being and to provide them with opportunities to grow in this institution and beyond.

### **Innovation and Creativity:**

Lone Star College plays a leadership role in creating innovative solutions and best practices for enhancing student learning and student success.

### **Integrity:**

Lone Star College espouses academic and professional integrity, as well as integrity of business processes.

## **MISSION AND VISION**

### **Mission**

Lone Star College provides comprehensive educational opportunities and programs to enrich lives.

### **Vision**

Lone Star College will be a model college globally recognized for achieving exceptional levels of success in student learning, student completion, gainful employment, equity and affordability.

### **Guiding Principles**

- 1. Access and Equity:** Lone Star College is committed to access and equity for all, regardless of socio-economic background, preparation for college or workforce, or disability.
- 2. Student Learning and Success:** Lone Star College is committed to transformational changes with the purpose of maximizing student learning and success.
- 3. Dignity and Respect:** Everyone – students, employees and the community – should be treated with dignity and respect.
- 4. Community Value:** Lone Star College recognizes the respect the college holds in the community and values that reputation.
- 5. Responsibility:** Lone Star College has an important fiduciary responsibility to taxpayers and all citizens.

## CULTURAL BELIEFS

As part of the 2015-2020 Strategic Plan, the LSC 20/20 task force, a team of 115 faculty and staff representatives from across Lone Star College, developed six Cultural Beliefs to help clarify and focus actions to achieve the results we want to achieve:

- **Students Matter**
- **Inspire Excellence**
- **Act Intentionally**
- **Better Together**
- **No Fear!**
- **Trust!**

During Fiscal Year 2019, it was determined that it was time to give the Cultural Beliefs a refresh. LSCFocus is a leader-led process designed to create a culture of accountability and achieve Lone Star College’s key organizational results.



- **One LSC**  
I develop meaningful relationships and collaborate for mutual success.



- **Advance Equity**  
I advance diversity and inclusion to create an equitable environment.



- **Student Focused**  
I support and prepare each student to succeed in college and in life.



- **Cultivate Community**  
I cultivate a community of trust and integrity through transparent dialogue and purposeful actions.



- **Own It**  
I bring my best, rise above challenges and own my contributions.



- **Choose Learning**  
I learn, grow and create opportunities for others to do the same.



## STRATEGIC GOALS



### Academic & Workforce Program Quality

Provide high quality academic and workforce programs that enhance students' learning experience and prepare them for the 21st century workforce.

- 1. Program Development and Promotion:** Develop and promote programs based on the workforce and community needs to increase entry into workforce programs.
- 2. Program Review and Post-Graduation Outcomes:** Strengthen the program review process by incorporating graduate employment rates and earnings into the process; use the data for decision-making and continuous improvement.
- 3. Program and Service Collaboration:** Strengthen collaboration among academic programs, workforce programs and student services to improve students' mastery of both academic and workforce learning outcomes.
- 4. Workforce Skills Training:** Provide training in 21<sup>st</sup> century workforce skills to better prepare students for career readiness.
- 5. Career Services:** Provide career advising, career exploration opportunities and job placement services to help students choose the right career path and improve their chances for gainful employment.

## Student Success

Promote student success by ensuring excellence in teaching, learning and student-centered support services.

- 1. Goal-Setting, Evaluation and Data Use:** Set objectives that will shape improvement efforts. Implement broad-based, ongoing evaluation processes and make data-driven decisions for the continuous improvement of teaching, learning, initiatives and services.
- 2. Academic and Career Pathways:** Implement well-defined academic and career pathways to help students obtain their educational and career goals.
- 3. Curriculum and Instruction:** Design and implement innovative, relevant, and collaborative curriculum and instruction to promote deep learning, student engagement and preparedness for future employment and further education.
- 4. Student Support:** Provide student-focused support services to guarantee students benefit from the college's academic support, student services, college and community resources, financial literacy training, student life, and mentoring programs.
- 5. Advising:** Provide comprehensive, personalized and proactive advising, using an intrusive case management model, to ensure students make seamless transitions from high schools to college, from first year experience to second year experience, and from completion to 4-year institutions or jobs.
- 6. Serving Diverse Student Populations:** Provide equitable and expanded services to diverse student populations to bridge achievement gaps.
- 7. Hiring Process and Professional Development:** Focus recruitment efforts on employing faculty and staff members who have the qualities and diversity to advance student learning and success goals. Provide professional development focused on enhancing student learning and success.
- 8. Online and Technological Support:** Provide user-friendly online and technological support to promote the awareness of services and resources, and help students navigate through their academic and career pathways.

## Financial Responsibility & Accountability

Ensure sound financial practices that are accountable to stakeholders and fairly allocate budget and resources.

1. **Funding Allocation:** Allocate funding based on strategic priorities, data analyses and a well-researched funding model.
2. **Revenue Expansion:** Expand revenue streams by exploring creative ways to fund our institution.
3. **Cost Savings:** Implement ongoing cost-saving initiatives.
4. **Inclusive and Transparent Processes:** Promote inclusive and transparent financial and budgeting processes by providing financial training, engaging stakeholders in financial planning, and sharing clear financial information and data.
5. **Compliance with Financial Standards:** Review and implement a financial structure and auditing process to ensure compliance with local policy standards and applicable state and federal laws.

## Culture

Nurture a culture that values and respects all Lone Star College members and encourages collaboration.

1. **Appreciation and Recognition:** Recognize faculty, staff and student excellence, and celebrate achievements.
2. **Collaboration and Collegiality:** Promote collaboration, mutual support and professionalism at all levels to ensure a collegial work environment.
3. **Ownership and Pride:** Implement initiatives to foster a sense of belonging and make students and employees feel proud to be part of Lone Star College.
4. **Consistency and Equity:** Promote consistency and equity in policies, processes, procedures and services across colleges.
5. **Communication and Transparency:** Ensure transparent and timely communication to internal and external stakeholders.
6. **Culture of Service:** Empower everyone at Lone Star College to claim ownership so students and clients receive the best customer service.

## Partnerships

Build strong partnerships with local ISDs and civic, charitable, higher education, industry and business organizations to promote student and community success.

- 1. Partnership with ISDs:** Strengthen and expand partnerships with ISDs to collaborate on college bound, college readiness and pathway initiatives.
- 2. Partnership with Other Higher Education Institutions:** Strengthen and expand partnerships with other higher education institutions to collaborate on transfer success and pathway initiatives.
- 3. Partnership with Business and Industry:** Identify and grow partnerships with business and industry sectors to collaborate on workforce training, job placement, funding and resources.
- 4. Partnership with Community Organizations:** Strengthen and expand partnerships with the community organizations for civic engagement, community services and community support.
- 5. Partnership with Organizations at All Levels:** Increase partnerships with local, state, national and international organizations to create collective impact on student success.

## 2015-2020 Strategic Plan in Review

Lone Star College has been reviewing the 2015-2020 Strategic Priorities in preparation for developing Strategic Priorities beyond 2020. The following are some of the many successes that have been achieved since the implementation of this Strategic Plan in FY 2015.

### Academic & Workforce Program Quality:

- Three bachelor's programs opening in Fall 2020
- 24 additional programs initiated since FY 2016
- 95% licensure rate (Percentage of students passing their licensure exam for programs leading to professions requiring licensure or certification.)

### Student Success:

- Full-time 3-year graduation rate up 8.3%
- 8,564 degrees and certificates awarded

**Financial Accountability & Responsibility:**

- AAA bond rating
- Budget planning includes allocating resources that align with the Strategic Goals
- Received Certificate of Excellence in Financial Reporting recognition each year since FY 2004
- Received the Certification of Investment Policy from the Government Treasurers' Organization of Texas for the two-year period of FY 2019 and FY 2020

**Culture:**

- Great Place to Work – 3 years in a row
- Over 100 employees developed cultural beliefs
- 1,466 participants in Cultural Beliefs sessions

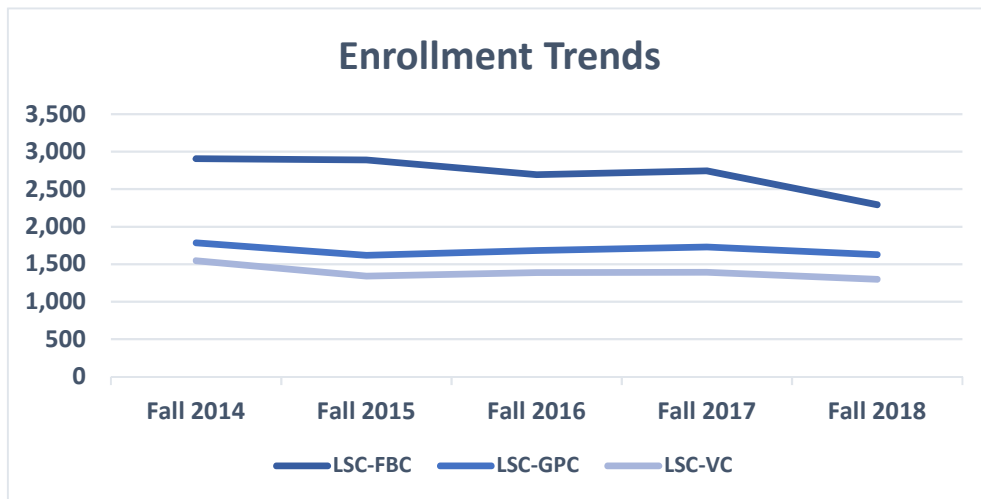
**Partnerships:**

- 38% increase in Dual Credit headcount
- 36% increase in Dual Credit enrollments
- 97 new university agreements with 32 universities

### LONE STAR COLLEGE- HOUSTON NORTH

Lone Star College strives to meet the evolving needs of students and the associated service areas. Through continual analyses of institutional and community-based data, the college has taken a proactive approach to finding new ways to fulfill the mission of providing comprehensive educational opportunities and programs to enrich lives.

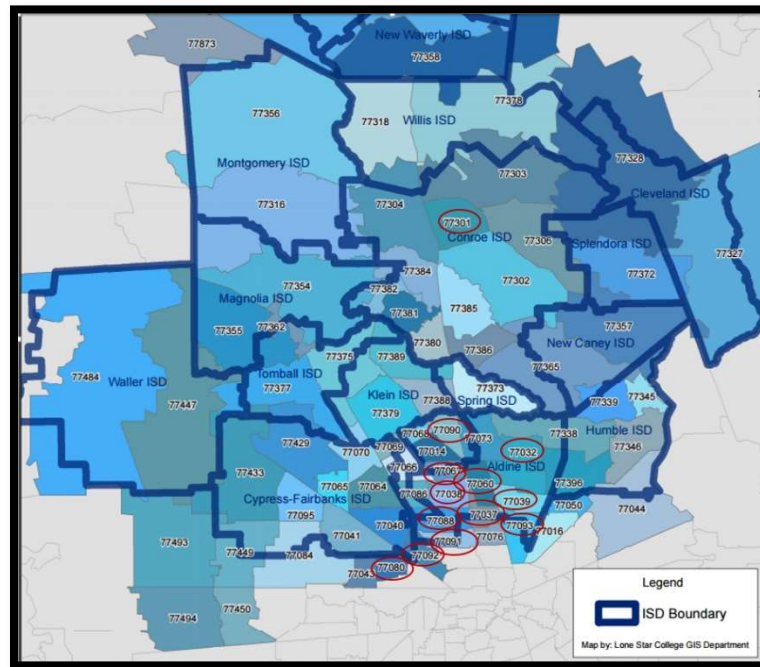
One example of this proactive approach is the development of Lone Star College-Houston North (LSC-HN). In 2017, Lone Star College began a thorough examination of the enrollment and success trends of three satellite centers in the southern section of the system’s 1,400 square mile service area. These locations, Lone Star College-Fairbanks Center (LSC-FBC), Lone Star College-Greenspoint Center (LSC-GPC), and Lone Star College-Victory Center (LSC-VC), peaked in enrollment in 2014. However, after a steep decline the following year, the centers never reached the high point again.



A review of potential causes for the enrollment decline led to a discovery that success rates at two of the three satellite centers were among the lowest in the system. The overall Lone Star College system success rates ranged from 67.7% to 68.8% from fall 2014 to fall 2017. During that same period, the student success rates at LSC-GPC and LSC-VC ranged from 55% to 61%.

The above-mentioned data implied that the three satellite locations were not meeting the LSC system’s standard for completion or success. Therefore, the college looked deeper by also studying community-based data. A review of basic median household income, college attainment, and poverty rates showed that the students from these areas were most likely facing circumstances not experienced in other segments of the system’s service area. A review of Lone Star College service area found that of the 15 zip codes with lowest median household incomes,

12 were within 99 square miles and included in the previously stated LSC satellite locations. The income ranges were from \$27,000-\$41,000.



Based upon this data, Lone Star College made the decision to bring more support to the area by realigning these three centers into their own campus with an administration, budget, and resources that were consistent with the other six campuses. The college also implemented a different institutional model, based upon a combination of several best practices from around the country, proven to best serve traditionally underserved communities.

The new college, LSC-Houston North (LSC-HN) began in August 2019 with several student success feature initiatives including:

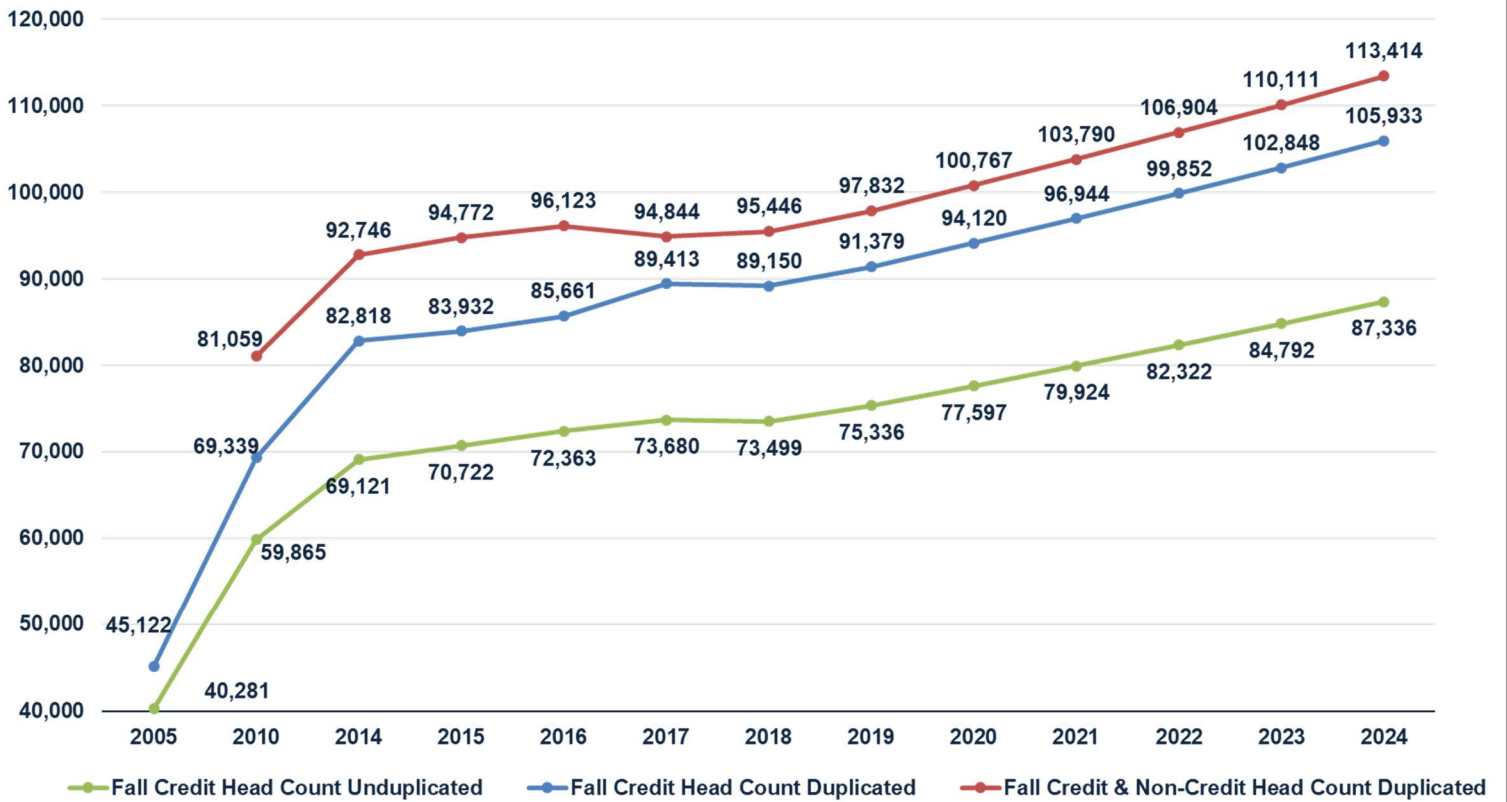
- 8-week courses (scheduled in blocks) to help students accumulate credit in an efficient manner,
- Wraparound Services to support student out-of-class needs, and
- Faculty mentors for all first-time-in-college (FTIC) students.

Currently, each location has a Community Assistance Resources for Everyone (CARE) Center to address food insecurity. Within nine weeks, the CARE Centers have had over 800 visits with 1 out of every 11 LSC-HN students using the service. All LSC-HN faculty have a course release to mentor FTIC students. This initiative has resulted in the college helping students with temporary housing, transportation assistance, and emergency funding. In addition, students have expressed satisfaction with the new eight-week structure that has provided them with the ability to take more classes, while still maintaining their work schedules.

## ENROLLMENT GROWTH

Lone Star College serves an area of more than 1,400 square miles with a population of 2.1 million, including some of the fastest growing communities in the state. From fall 2008 – fall 2018, LSC added more than 37,656 credit students — a 73% increase, and annual growth rate of 5.6%.

### HEADCOUNT PROJECTED GROWTH



\*Fall 2019 projected at 2.5%, Fall 2020-2024 projected at 3%



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# FINANCIAL OVERVIEW

## BUDGET PLANNING

### Lone Star College Budget Policy

Budget planning is an integral part of overall program planning so that the budget effectively reflects the College's programs and activities and provides the resources to implement them. In the planning process, general educational goals, specific program goals, and alternatives for achieving program goals are considered. As part of each year's proposed budget, the administration provides the Board with key indicators of College needs, resources, and demographic and economic trends to assist the Board in its deliberations. Budget planning and evaluation are continuous processes.

The budget is developed in a manner that fulfills the College's educational mission and responsibility to taxpayers, addressing short-term needs while reflecting the College's long-term plans and goals in fiscal terms and demonstrating good stewardship of public resources. The following principles are adhered to in developing the annual budget:

1. The budget shall be structurally balanced, in that recurring revenues are equal to or greater than recurring expenditures on an annual basis.
2. The budget shall reasonably provide for financial reserves and contingencies to meet unforeseen demands.
3. The budget will include sufficient resources to expend funds in an amount at least equal to the projected statewide median of expenditures per full-time student equivalent at Texas community colleges for the fiscal year, based on the most recent data available from the THECB and adjusted for inflation as appropriate.
4. The budget will equalize revenue from ad valorem property taxes and revenue from student in-district tuition and all fees except out-of-district and out-of-state fees.

The budget may include reasonable adjustments to property tax rates, tuition and/or fees to ensure compliance with the principles outlined above or shall include a plan for achieving such goals within the next five fiscal years. Should revenue increases be necessary, the College will not increase in-district tuition or student fees by more than 8 percent in any fiscal year.

### Budget Philosophy

**Reach State median of expenditures (including debt) per full time student equivalent in five years.**

- \$9,958 to \$10,914 without growth from inflation (i.e. 2017 dollars)
- \$9,958 to \$12,291 with 2% assumed inflation

**Equalize property tax revenue and student revenue.**

- Projected Taxpayers/Students            34.5% / 34.5%
- Assumes State Appropriations            21%
- Out-of-District/State/Int'l Fees        5%
- Misc.    5%

**Limits increases in tuition and fees to 8% of previous year's rate.**

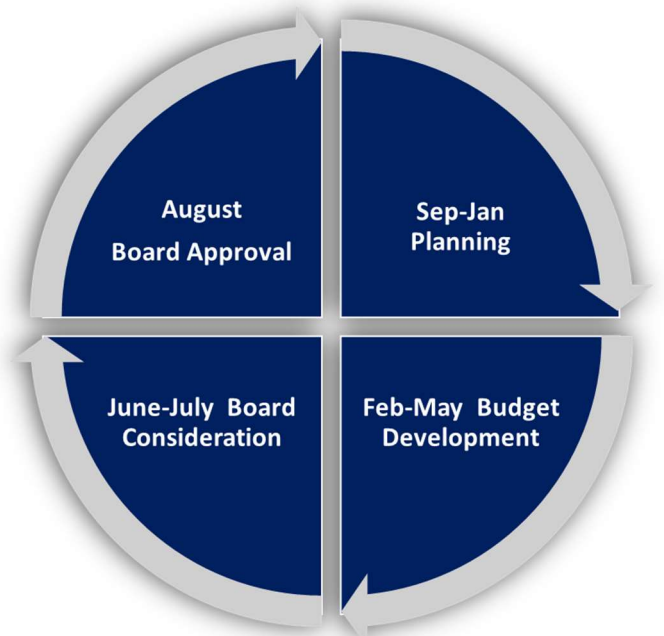
**Budget Planning Cycle**

Lone Star College seeks to create a balanced budget each year. Balancing the budget involves comparing the estimated revenues to expenditures; determining how to close any gaps and making the necessary adjustments. Budget allocations are created each fiscal year for each campus and administrative area. The allocation objectives are to meet basic needs, provide balanced FT/PT faculty ratios, fairly distribute discretionary funds, limit administrative spending, support enrollment increases, and fund system-wide priorities. The allocations for each college also take into account the following: new faculty funding, funding for other newly approved positions, new facility funding (program [instruction, supplies, etc.], maintenance, security, and IT needs), growth funding (based on contact hour increases from fall to fall), performance metric funding based on KPI results, and salary/benefit increases (FT,PT and Adjunct).

The Budget Cycle is a year-long process that begins with the start of each new fiscal year in September. The Financial Planning and Analysis team works closely with the Chief Financial Officer to direct this process. Below is a list of the major tasks that are scheduled throughout the year:

❖ **September - January**

- Financial Planning and Analysis Team creates/distributes Budget Calendar
- The Chancellor and CFO develop high-level budget outline through an iterative process.
- Board Budget Retreat



❖ **February - May**

- College Presidents submit growth estimates to CFO
- CFO/Financial Planning and Analysis Team send out new fiscal year preliminary allocations
- CFO/Financial Planning and Analysis Team send out benefits costs as a percent of payroll
- Preliminary Budget allocations by campus and administrative area are entered and balanced
- Final adjustments made prior to first level system budget lock – budget managers balance to latest allocation

❖ **June - July**

- Board Budget Workshop
- Final Budgets balanced prior to final system budget lock
- Proposed Budget Report prepared and delivered to the Board of Trustees and high-level staff

❖ **August**

- Budget is presented to the Board of Trustees for adoption at monthly board meeting

## CHALLENGES

### Hurricane Harvey

On August 25, 2017, Hurricane Harvey, characterized as a Category 4 hurricane at its peak, made landfall on the Texas coast before stalling over the Houston-Galveston region and producing widespread and significant flooding. Many residences, commercial properties and industrial properties in the region sustained damage.

Lone Star College Kingwood campus sustained major flood damage to 6 of its 9 buildings and damages system-wide currently total \$50 million. The college experienced a slight decline in enrollment beginning with the Fall 2018 semester that continued through Summer 2019. Enrollment growth in Fall 2019 was 1.5%. LSC-Kingwood fully reopened its facilities for the start of the Spring 2019 semester.

### LSC-North Harris

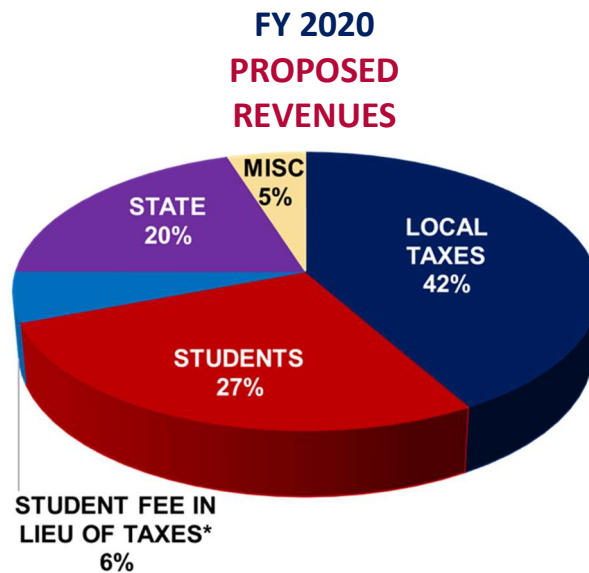
Enrollment began declining at LSC-North Harris with the Fall 2015 semester and continues to decline.

### State Appropriations

State appropriates account for twenty percent of the college's revenue stream for fiscal year 2020 down from twenty one percent for fiscal year 2019. Appropriations as established by the 86<sup>th</sup> Texas Legislative Session provided a slight increase the college due to increased funding for the student success points. LSC anticipates that state appropriations will continue to decline in proportion to other revenue streams.

## REVENUE SUMMARY

Community colleges operate under the principle of shared responsibility for the cost of educating students with a proportion of the cost shared by the State of Texas, local taxpayers, and students. The college receives funding at 42% from local property taxes, 27% from student tuition and fees, 20% from state appropriations, 6% from Out-of-College fees, and 5% from grants and auxiliary operations. The FY 2020 Annual Budget is based on the following revenue assumptions:



*\*Student Fee in Lieu of Taxes –  
Out of District/ State/ International Fees*

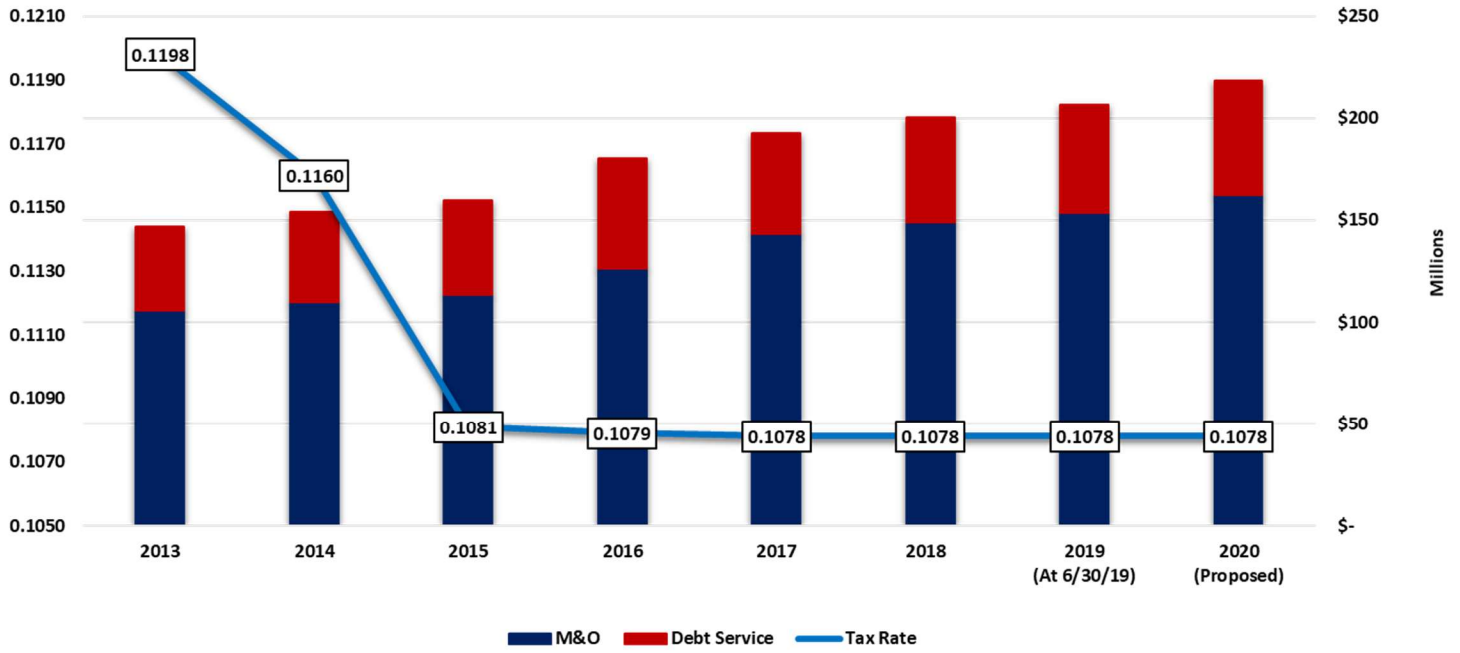
- 6.6% increase in taxable assessed values with no change in the tax rate
- Tuition and Fee increases Effective Fall 2019:
  - \$5 per credit hour tuition increase
  - \$10 per credit hour out-of-district fee increase
  - \$30 per credit hour out-of-state/international fee increase
  - Increase in the discipline-based differential fee
  - \$1 per credit hour increase in the distance learning fee
  - \$1 per semester registration increase in the registration fee
  - \$1 per semester registration increase in the infrastructure fee
- 2.5% enrollment growth in credit hours
- \$700,000 annual increase in state appropriations

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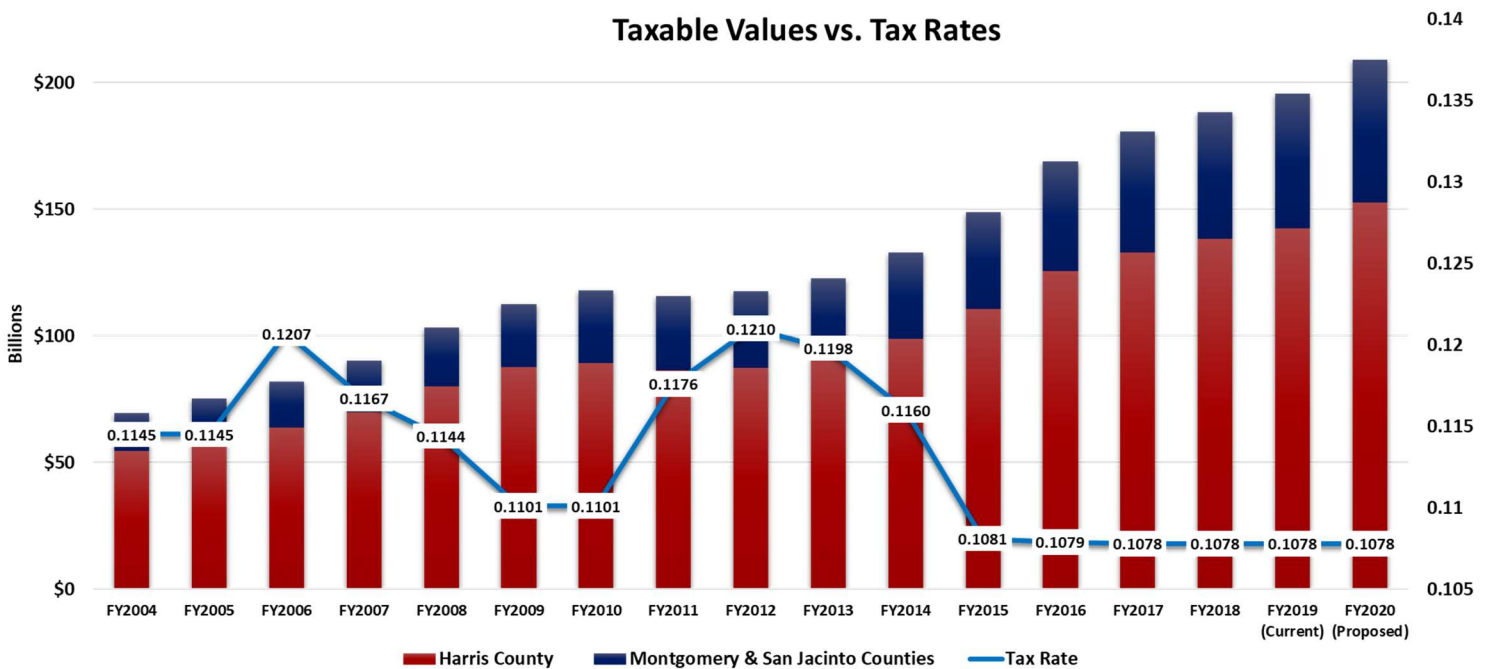
## AD VALOREM TAXES

### Property Tax Rate and Revenues

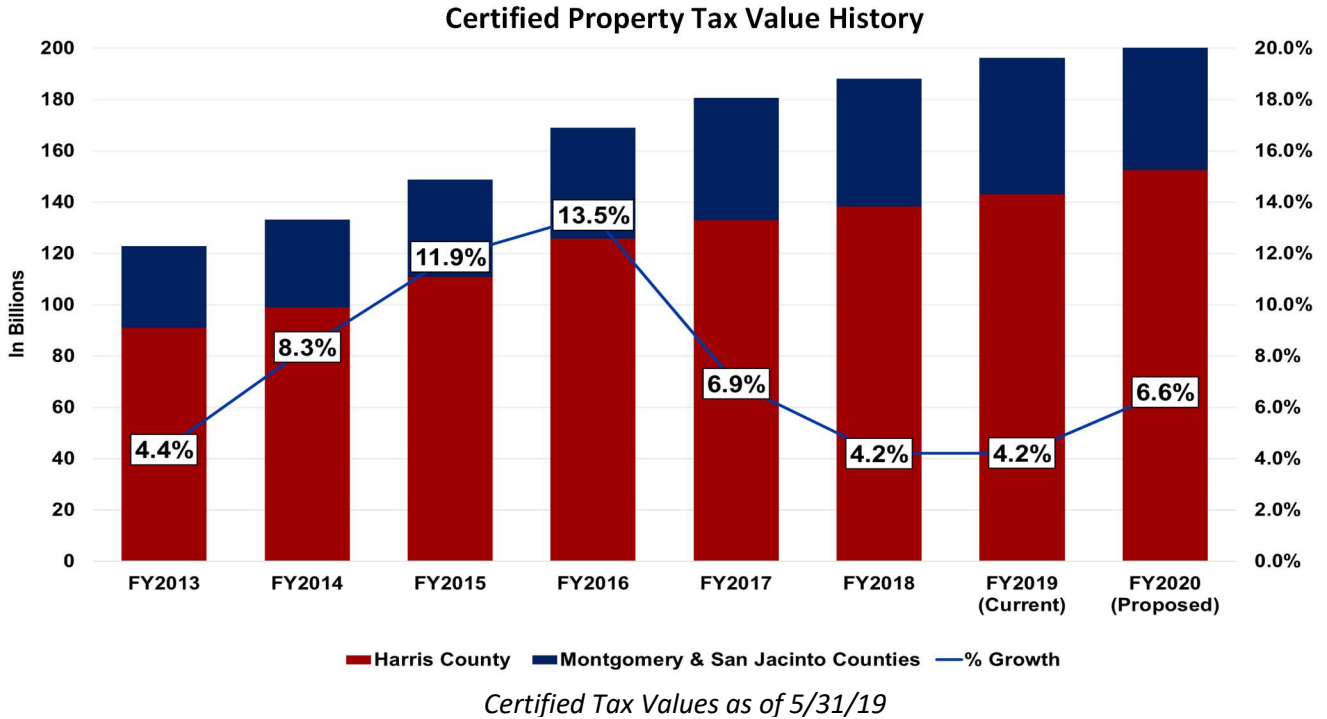


Ad Valorem Taxes consist of two categories: maintenance and operations funding (“M&O”) and interest and sinking funding (“I&S”) (also referred to as debt service). The debt service revenues are used to pay the annual principal and interest of general obligation bonds.

### Taxable Values vs. Tax Rates



The Board of Trustees approve the combined property tax rate in October of each year. The ad valorem property tax rate is levied each October 1 on the assessed valued as of the prior January 1 for all real and business property in the 11 ISD jurisdictions located in Harris, Montgomery, and San Jacinto Counties. The collection rate is assumed to be 98.8%. Operating revenues of \$162.1M from total ad valorem taxes are included in the FY 2020 budget and restricted revenue of \$56.3M is for the debt service on general obligation bonds.



## TUITION AND FEES

Tuition is paid per semester credit hour; the amount varies by student and depends on the type and number of courses taken. Fees can be either general fees paid by every student (student activity fee, technology fee, general use fee, etc.) or course specific.

The Board of Trustees approved a tuition increase of \$5 per semester credit hour and an increase in various fees effective fall 2019.

### Description of Tuition and Fees:

#### **Tuition**

Minimum tuition rates are set by the state legislature and are subject to change by legislative action.

#### **Differential Fee**

A student fee added to base tuition to offset the higher educational costs associated with specific disciplines.

#### **Out of District and Out of State Fee**

Out of District applies to U.S. citizens who are residents of Texas but do not reside in the college district. Out of State applies to U.S. citizens who are not Texas residents.

#### **Technology Fee, Student Activity Fee, General Use Fee**

Per credit hour fees.

#### **Registration Fee**

Per semester, non-refundable fee.

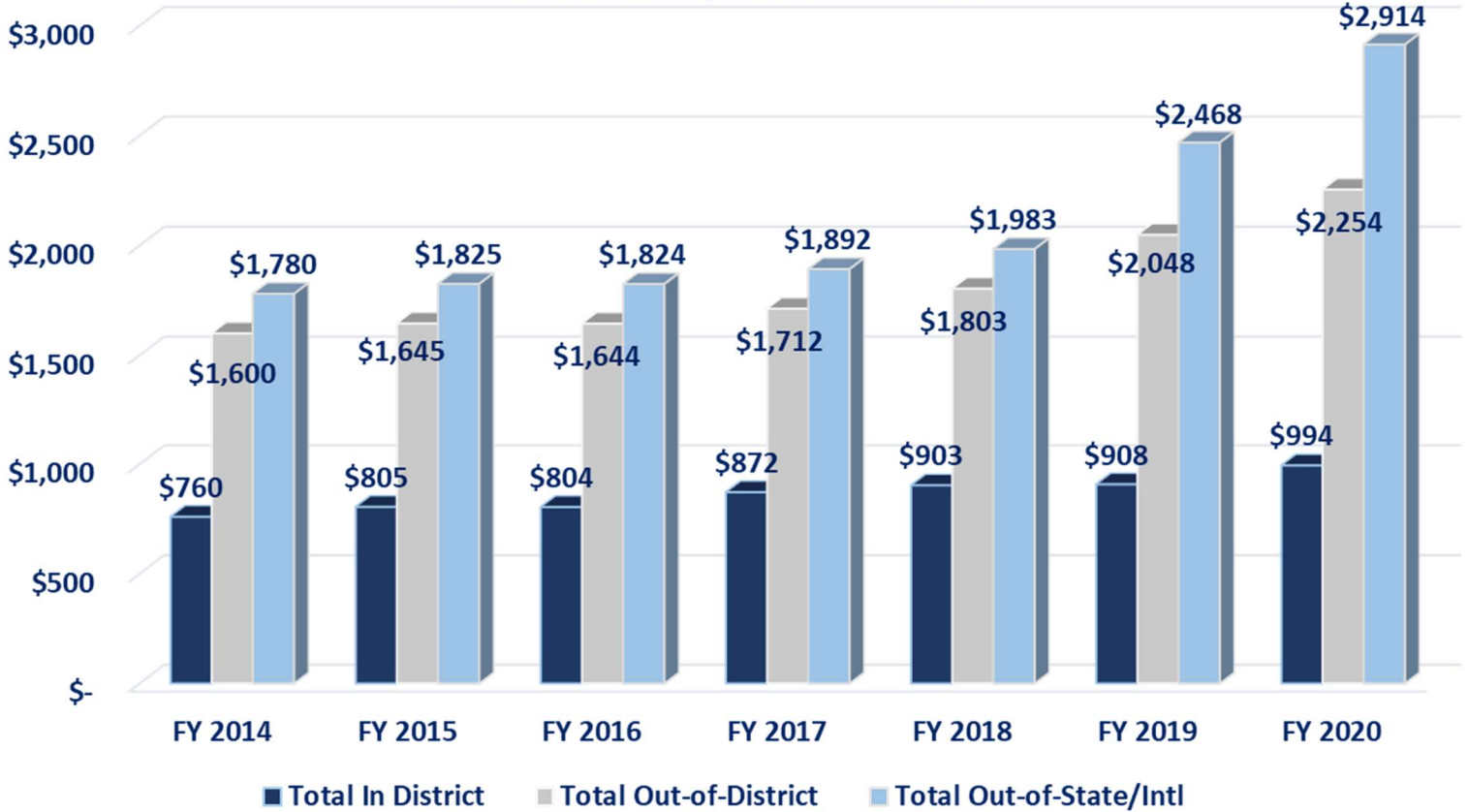
#### **Infrastructure Fee**

Per semester. (Fully online course loads do not require an infrastructure fee.)

#### **Online Fee**

Per credit hour fee for online courses.

### Lone Star College Tuition & Fees



*12 Semester Credit Hours  
Includes averaged differential fees*

Out-of-district students do not contribute directly or indirectly to local property taxes. Out-of-state and international students do not pay local property taxes and generate no contact hour reimbursement funding from the state. Therefore, out of district students are charged an out-of-district fee to help mitigate the subsidy that local property taxpayers provide for them. Out-of-state/international students are charged an out-of-state/international fee to account for the lack of property taxes and state funding. Based on 2017-2018 enrollment data and audited revenues, in-district students paid a combined \$208 per credit hour in tuition, fees, and property taxes and generate \$64 in contact hour funding. Out-of-district students pay \$175 and generate \$64 in contact hour funding and out-of-state/international students pay \$211 per credit hour and generate no contact hour funding, resulting in a \$32 and \$61 gap, respectively, between in-district students and other students. Out-of-College fees were raised for FY 2019 in March 2018 for Fall 2018 classes. The increase for FY 2020 is necessary to ensure that out-of-district, state, and international students are effectively covering the costs of instruction given that we do not collect in taxes and, in the case of out-of-state/international students, state funding for them.

## 2019-2020 Tuition & Fee Schedule

The below rates take effect Fall 2019.

Credit Hours	In-District <sup>1</sup>	Out-of-District Texas Resident <sup>2</sup>	International/ Out-of-State <sup>3</sup>
1	103	208	263
2	172	382	492
3	241	556	721
4	310	730	950
5	379	904	1,179
6	448	1,078	1,408
7	517	1,252	1,637
8	586	1,426	1,866
9*	655	1,600	2,095
10	724	1,774	2,324
11	793	1,948	2,553
12	862	2,122	2,782
13	931	2,296	3,011
14	1,000	2,470	3,240
15	1,069	2,644	3,469

\*Average student credit hours.

**Note:** Minimum tuition rates are set by the state legislature and are subject to change by legislative action. Student tuition and fees are subject to change by the Lone Star College Board of Trustees. Dual credit courses taught off-site will not be assessed a lab fee. Textbooks and lab fees vary by program. Applies to all students enrolled in credit classes: includes tuition at the rate of \$49 per credit hour, a \$11 per credit hour technology fee, a \$2 per credit hour student activity fee, a \$7 per credit hour general use fee, a non-refundable registration fee of \$13, and an infrastructure fee of \$21.

<sup>1</sup> In-District: Applies to U.S. citizens and permanent residents who are residents of Aldine, Conroe, Cypress-Fairbanks, Humble, Klein, Magnolia, New Caney, Splendora, Spring, Tomball and Willis Independent School Districts.

<sup>2</sup> Out-of-district: Applies to U.S. citizens and permanent residents who are residents of Texas but do not reside in the college district. Includes an additional out-of-district tuition fee of \$105 per credit hour.

<sup>3</sup> Out-of-State: Applies to all other students. Includes an additional out-of-state tuition fee of \$160 per credit hour.

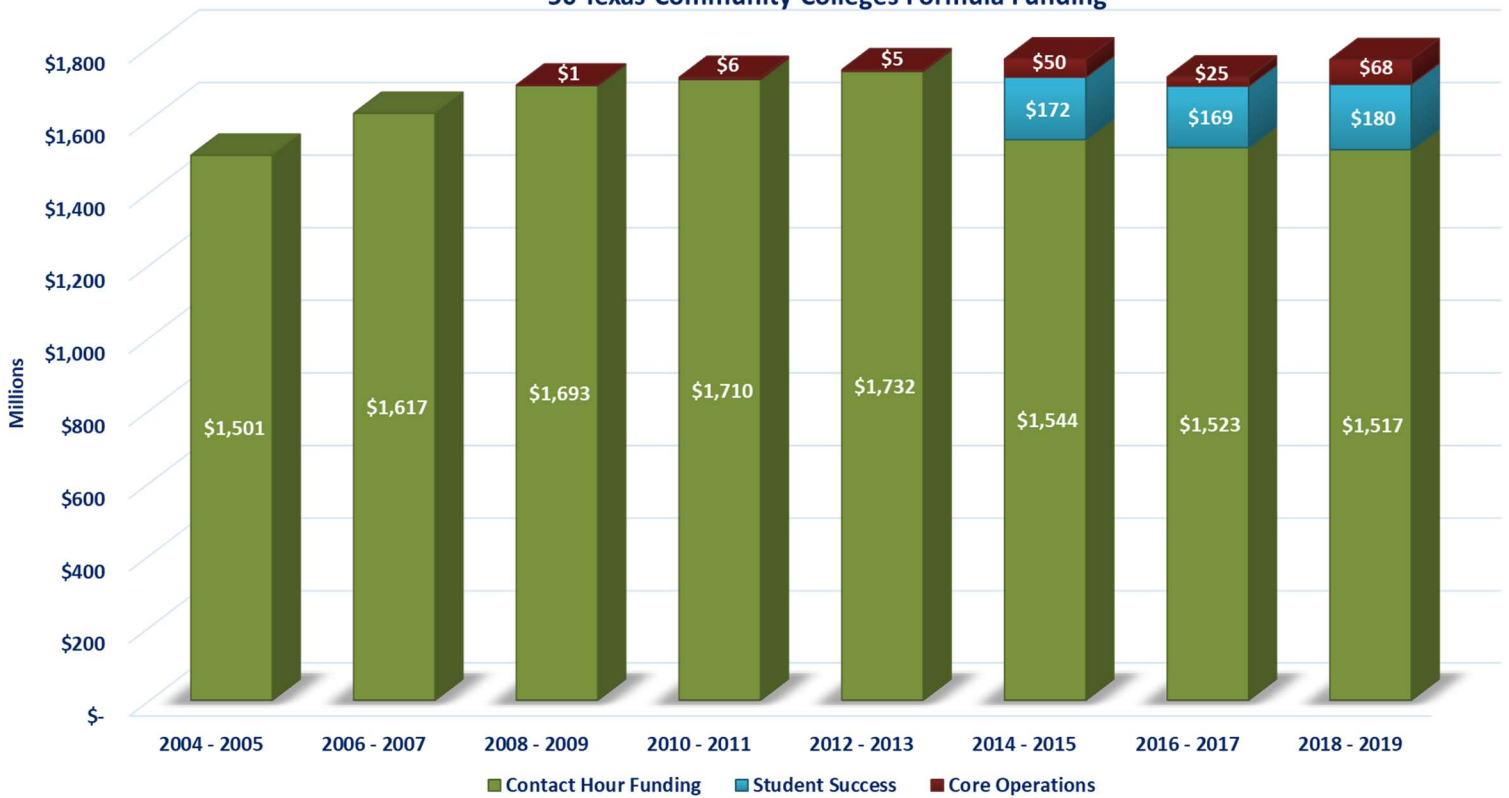
## 2019-2020 Differential Tuition Fee Schedule (Amounts per Credit Hour)

DISCIPLINE	2019-2020 FEE
Agriculture	\$6
Architecture and Precision Production Trades	\$15
Biology, Physical Sciences, and Science Technology	\$18
Business Management, Marketing, and Administrative Services	\$19
Communications	\$11
Computer and Information Sciences	\$20
Construction Trades	\$19
Consumer and Homemaking Education	\$18
Engineering	\$10
Engineering Related	\$19
Eng. Language, Literature, Philosophy, Humanities, and Interdisciplinary	\$15
Foreign Languages	\$10
Health Occupations-Dental Asst., Medical Lab, and Assoc. Degree Nursing	\$21
Health Occupations-Dental Hygiene	\$22
Health Occupations-Other	\$19
Health Occupations-Respiratory Therapy	\$21
Health Occupations-Vocational Nursing	\$20
Mathematics	\$13
Mechanics and Repairers-Automotive	\$20
Mechanics and Repairers-Diesel, Aviation Mech., and Transport Workers	\$18
Mechanics and Repairers-Electronics	\$19
Physical Education and Fitness	\$19
Protective Services and Public Administration	\$19
Psychology, Social Services, and History	\$0
Visual and Performing Arts	\$20

### STATE APPROPRIATIONS

Funds are allocated on a biennium basis and are limited by the Texas Legislature to cover instructional and administrative cost. Beginning in the 2014–15 biennium, the Legislature implemented a new outcomes-based model for the Instruction & Administration formula that includes three funding components: core operations, student success, and contact hours.

50 Texas Community Colleges Formula Funding



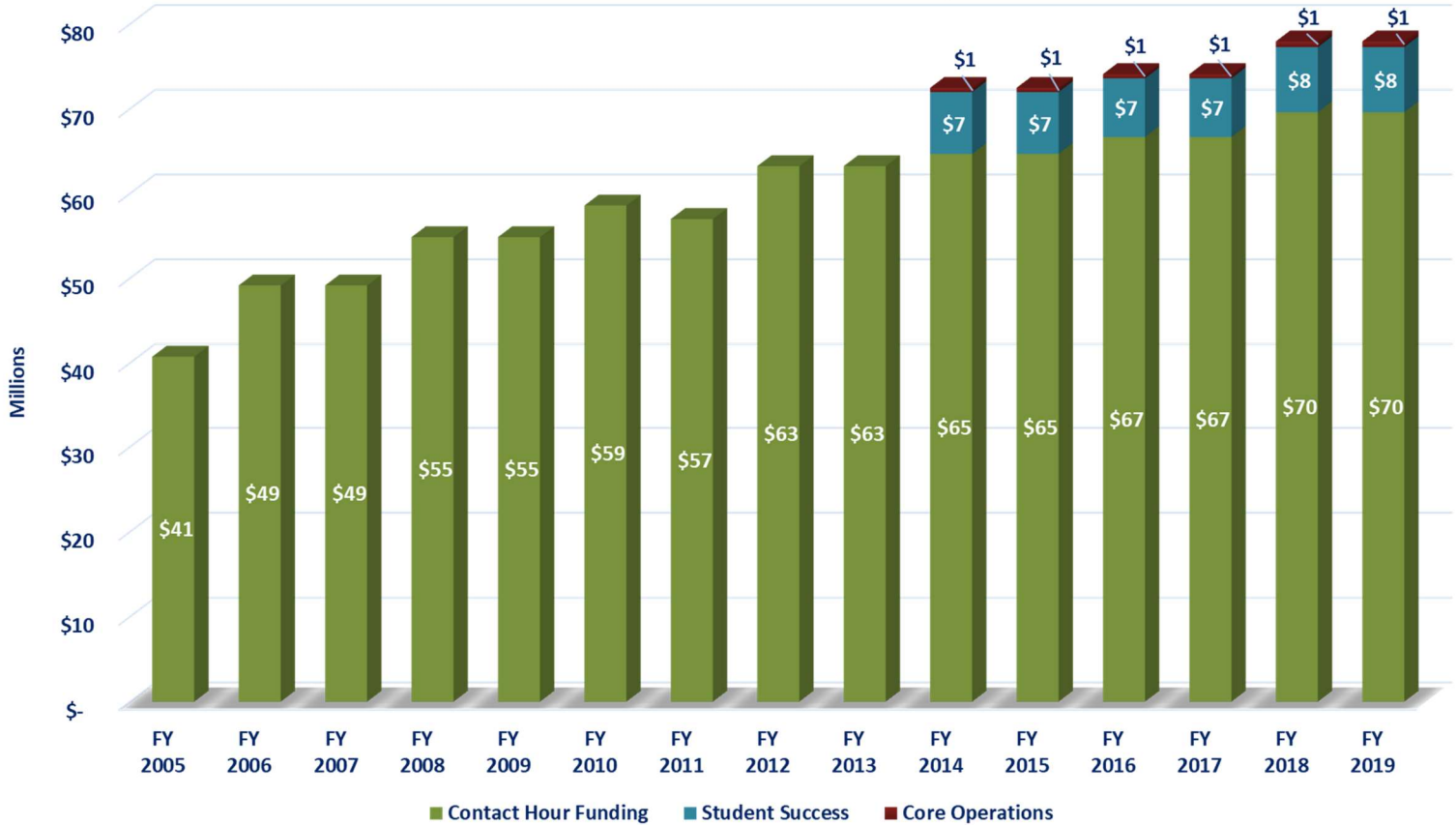
Formula funding shown per biennium.

The 86<sup>th</sup> legislative session continued to use the combination of the three different approaches to calculate the appropriation to community colleges:

- Core Operations – each of the fifty community colleges in Texas received \$680,000 annually (\$1.36 million for the biennium) to fund core operations, regardless of the size of the institution.
- Contact Hours – a formula composed of the average cost of instruction per contact hour multiplied by the total contact hours in the base period. The key component of the formula, the average cost of instruction, is calculated statewide for all academic and technical programs (26 funded disciplines).

- Student Success (outcomes-based) - the formula funding is allocated based on each community college’s student success points earned from a three-year average of student completion and other defined metrics.

**Lone Star College Formula Funding**



**MISCELLANEOUS INCOME**

Other sources of income include, but are not limited to, sales of assets, contributions, grants, income from auxiliary activities, and interest income.



## BUDGET PRIORITIES ALIGNED WITH STRATEGIC GOALS

The College's 2015-2020 Strategic Plan; built with feedback from faculty, staff, students, and community stakeholders; includes five strategic priorities. FY 2020 resources are allocated to support these goals.

**Academic & Workforce Program Quality** – Additional funding in support of providing high quality academic and workforce programs that enhance students' learning experience and prepare them for the 21st century workforce includes:

- \$3.5 million for operations at new facilities offering new instructional spaces
  - Permanent funding provided for technology, safety and security, maintenance, student support services and academic programs.
- \$2.0 million for new faculty
  - 28 new full-time faculty positions. The college has committed to a goal of fifty percent full-time faculty teaching course sections.

**Student Success** – Additional funding in support of ensuring excellence in teaching, learning and student-centered support services includes:

- \$1.5 million to support startup costs for LSC–Houston North
  - Lone Star College made the decision to bring more support to the area by realigning three centers into their own campus with administration, budget, and resources that were consistent with the other six campuses. The college implemented a different institutional model, based upon a combination of several best practices from around the country, proven to best serve traditionally underserved communities. The campus is being funded through a combination of existing budget for the centers and new funding added over the next several years.
- \$915,000 to support Communities in Schools
  - Communities in Schools provides advising and counseling.
- \$500,000 distributed to six campuses based on their respective improvements in program quality as measured by established performance metrics
  - Explained in more detail in the section titled Lone Star College Performance Funding.
- \$230,000 for marketing
  - Funding to be used for targeted enrollment campaigns.
- \$200,000 for international programs
  - Funding to provide enhanced international student experiences.

**Culture** – Additional funding to nurture a culture that values and respects the College members and encourages collaboration includes:

- \$6.3 million for a 3% increase for full-time faculty and non-faculty and part-time non-faculty employees.
- \$2.5 million for compensation changes related to compression.

- LSC implemented new compensation and pay bands in fiscal year 2019 to maintain a competitive salary structure with local employers. LSC will address compression in the new pay bands.
- \$1.5 million for adjunct pay increase
  - LSC strives to remain competitive to attract qualified adjunct faculty. A \$2 per contact hour pay increase was approved for fiscal year 2020 to maintain compensation levels that are competitive with other regional higher educational institutions.
- \$172,000 miscellaneous other

**Financial Responsibility & Accountability** – Additional funding to ensure sound financial practices that are accountable to stakeholders and fairly allocate budget and resources includes:

- \$700,000 for insurance
  - The college is committed to providing adequate financial coverage for system operations. Coverage related to flood and property damages were increased after Hurricane Harvey in August 2017. Other policies such as Cyber-security were added to provided addition protection in the event of cyber-attacks on the college.
- \$542,000 for system initiatives
  - The college’s administrative areas do not receive growth or performance funding. Annually funds are allocated based on priorities and initiatives designed to meet the strategic goals of the college.
- \$100,000 for planning consultants
  - LSC will be engaging an Organizational Design Consultant to review the college’s current structure
- (\$2.2 million) for one-time reductions to Repair and Replacement (“R&R”) and misc. college capital projects
  - The college annually funds repair and replacement expenditures from the operating budget. The college’s voters approved a \$485 million General Obligation Bond program in November 2014 that included funding for major repairs and renovations of existing assets, this allows the college to use the annual operating funding to meet other one-time expenditures in the FY 2020 budget.
- (\$3.7 million) for LSC-North Harris Adjustment
  - LSC-North Harris has experienced enrollment declines over the past 5 years. An adjustment to the college allocation was made to better align the per FTSE budget allocation as compared to LSCs other campuses. The allocation will be evaluated annually to determine if additional adjustments are necessary.

### LONE STAR COLLEGE PERFORMANCE FUNDING MODEL

The college has chosen to allocate FY 2020 performance based funding to the campuses based on the Texas Higher Education Coordinating Board’s performance model and college initiatives.



#### LSC Performance Funding Allocation 2020-2021

Reset Values

Variables Area			Campus Funding Allocation					Variables Area		
Available Performance Funding and Percent of Funding Amount			Campus	Performance			Total	Percent of Sub Performance Funding Amount		
	% of Total Funding	Amount		THECB Student Success <small>(Su 18, Fa 18, Sp 19)</small>	African American Student Success <small>(Su 18, Fa 18, Sp 19)</small>	Faculty Diversity <small>(3/1/2018 - 4/1/2019)</small>			% of Total Funding	Amount
<b>Total Performance Funding</b>	<b>100.0%</b>	<b>\$500,000</b>	LSC-CyFair	\$92,898.26	\$23,494.91	\$25,000.00	<b>\$141,393.00</b>	<b>THECB Student Success</b>	<b>100.00%</b>	<b>\$300,000</b>
THECB Student Success	60.0%	\$300,000	LSC-Kingwood	\$39,810.97	\$13,510.22	\$25,000.00	<b>\$78,321.00</b>	Developmental Math Completion	9.09%	\$27,270
African American Student Success	20.0%	\$100,000	LSC-Montgomery	\$51,372.19	\$12,010.74	\$25,000.00	<b>\$88,383.00</b>	Developmental Reading Completion	9.09%	\$27,270
Faculty Diversity (3/31/2018 - 4/1/2019)	20.0%	\$100,000	LSC-North Harris	\$53,302.28	\$31,817.63	\$0.00	<b>\$85,120.00</b>	Developmental English Completion	9.09%	\$27,270
			LSC-Tomball	\$24,862.94	\$7,190.07	\$0.00	<b>\$32,053.00</b>	Attain 15-hours college credit	9.09%	\$27,270
			LSC-University Park	\$37,753.36	\$11,976.44	\$25,000.00	<b>\$74,730.00</b>	Attain 30-hours college credit	9.09%	\$27,270
								Transfer after 15-hours	9.09%	\$27,270
								Complete Math Gateway	9.09%	\$27,270
<b>Percent of Sub Performance Funding Amount</b>	<b>% of Total Funding</b>	<b>Amount</b>						Complete Reading Gateway	9.09%	\$27,270
African American Student Success	100.0%	\$100,000	<b>Total Awarded</b>	<b>\$300,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>	Complete Writing Gateway	9.09%	\$27,270
Attain 15-hours college credit	25.0%	\$25,000	<b>Available Funding</b>	<b>\$300,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>	Credentials Awarded Critical Field	9.09%	\$27,270
Attain 30-hours college credit	25.0%	\$25,000						Credentials Awarded	9.10%	\$27,300
Transfer after 15-hours	25.0%	\$25,000								
Credentials Awarded	25.0%	\$25,000								
Faculty Diversity (3/31/2018 - 4/1/2019)	100.0%	\$100,000								

**Data Source:**  
1. Performance data provided by AIR on 9/5/2019  
2. Faculty diversity data provided by HR on 7/16/2019

#### THECB Student Success Points

- Distribute funds available for this performance category by the same percentage/weight of the Texas Success Point category itself.
- Identify the percentage each campus contributes to the total points earned by LSC for each Texas Success Point category.
- Distribute funds available for each Texas Success Point category according to the percentage of points each college contributes in that category. Summer 2018, Fall 2018, and Spring 2019 is the measurement period.

#### African American Student Success Key Performance Indicators:

- Evenly distribute \$100,000 for improvement in four key performance indicators for African American Student Success.
- Identify the percentage each campus contributes to the total points earned by LSC for each Texas Success Point category by African American status.
- Award available funding according to percent contribution.

#### Faculty Diversity Key Performance Indicators:


Distribute \$100,000 for improvement in diversifying faculty as follows:

- Calculate annual hires for each campus from March 31, 2018 to April 1, 2019.
- Calculate for each campus the percentage of diverse hires.
- The top four colleges with the highest percentage will evenly split the funding.


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### FIVE YEAR PLANNING MODEL

The college's five-year financial planning model is a tool that helps guide the annual budget process and is subject to change. The college's Board of Trustees does not formally approve the financial planning model.

 <span style="float: right;"> <a href="#">Reset</a> <span style="margin-left: 200px;">FY 2020 Planning Five Year Plan</span> <a href="#">View Charts</a> </span>										
(Based on FY 19 Revenue Projections thru March, and certain outer year known items/adjustments)										
NET BUDGET RESULTS	#/%	2019-20	#/%	2020-21	#/%	2021-22	#/%	2022-23	#/%	2023-24
<b>Base Revenues</b>		\$369,347,061		\$392,120,353		\$413,510,200		\$436,574,933		\$459,434,879
<b>New Revenues</b>		\$22,773,292		\$21,389,847		\$23,064,733		\$22,859,946		\$33,502,948
<b>Total Revenue</b>		\$392,120,353		\$413,510,200		\$436,574,933		\$459,434,879		\$492,937,827
<b>Base Expenses</b>		(\$376,889,194)		(\$392,141,815)		(\$410,931,550)		(\$431,812,194)		(\$446,593,533)
<b>New Expenses</b>		(\$15,252,621)		(\$18,789,735)		(\$20,880,644)		(\$14,781,340)		(\$14,912,686)
<b>Total Expenses</b>		(\$392,141,815)		(\$410,931,550)		(\$431,812,194)		(\$446,593,533)		(\$461,506,220)
<b>Net Revenues/Contribution to Reserves</b>		(\$21,462)		\$2,578,650		\$4,762,739		\$12,841,346		\$31,431,608
<b>CASH RESERVES</b>										
Cash Reserve % (Goal & Actual)	16.0%	16.0%	16.0%	16.0%	16.0%	16.4%	19%	18.8%	20%	25.3%
(Under) Over Goal Amount		(\$13,640)		(\$105,348)		\$1,508,488		(\$768,892)		\$23,575,608
1% of Total Revenue		\$3,921,204		\$4,135,102		\$4,365,749		\$4,594,349		\$4,929,378
<b>BUDGET CHANGES</b>										
<b>REVENUES (Net of Waivers)</b>										
Prior Year's Net Revenue				(\$21,462)		\$2,578,650		\$4,762,739		\$12,841,346
Credit Tuition	\$5	\$5,786,921	\$6	\$7,152,634	\$6	\$7,367,213	\$7	\$8,852,934	\$7	\$9,118,522
Differential Fees	\$2	\$1,795,266	\$2	\$2,135,587	\$2	\$2,328,721	\$0	\$0	\$0	\$0
Technology Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Out-of-District Fees	\$10	\$1,527,232	\$4	\$629,220	\$1	\$162,024	\$1	\$166,885	\$0	\$0
Out-of State & Int'l Fees	\$30	\$1,251,329	\$4	\$171,849	\$1	\$44,251	\$1	\$45,579	\$0	\$0
Distance Learning Fee	\$1	\$416,604	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Registration Fee	\$1	\$171,544	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Infrastructure Fee	\$1	\$114,877	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Enrollment Growth (T&F)	2.5%	\$2,547,122	3.0%	\$3,272,211	3.0%	\$3,659,795	3.0%	\$3,974,838	3.0%	\$4,349,632
Non-credit Fees		\$123,891								
M&O Tax Rate	0.0800		0.0800		0.0800		0.0800		0.0800	
I&S Tax Rate	0.0278		0.0278		0.0278		0.0278		0.0278	
Property Taxes	6.60%	\$8,337,188	5.0%	\$8,049,807	3.0%	\$4,924,079	3.0%	\$5,056,972	3.0%	\$5,193,448
State Allocations		\$701,318				\$2,000,000				\$2,000,000
Misc/Aux Rev	0%	\$0	0%	\$0	0%	\$0	0%	\$0	0%	\$0
<b>Total New Revenues</b>		\$22,773,292		\$21,389,847		\$23,064,733		\$22,859,946		\$33,502,948
<b>REQUIRED ANNUAL EXPENSES</b>										
Revenue Bonds		\$8,200,000		\$8,500,000		\$8,500,000		\$8,500,000		\$8,500,000
Elections				\$500,000				\$520,000		
Repair & Replacement		\$3,000,000		\$4,800,000		\$6,000,000		\$7,000,000		\$8,000,000
Emergency Repairs		\$350,000		\$350,000		\$350,000		\$350,000		\$350,000
College Projects				\$700,000		\$700,000		\$700,000		\$700,000
Separation Incentive Program		\$763,450		\$763,450						
Sub Total-Req. Annu.		\$12,313,450		\$15,613,450		\$15,550,000		\$16,020,000		\$16,500,000
<b>Net New Exp. (Change from PY)</b>		(\$2,220,000)		\$3,300,000		(\$63,450)		\$470,000		\$480,000

### FIVE YEAR PLANNING MODEL

 <span style="float: right; border: 1px solid black; padding: 2px 5px;">View Charts</span>										
<span style="border: 1px solid black; padding: 2px 5px; margin-right: 10px;">Reset</span> FY 2020 Planning Five Year Plan										
(Based on FY 19 Revenue Projections thru March, and certain outer year known items/adjustments)										
NET BUDGET RESULTS	#/%	2019-20	#/%	2020-21	#/%	2021-22	#/%	2022-23	#/%	2023-24
<b>PERSONNEL EXPENSES</b>										
FT Pay Increase	3%	\$5,917,560	2%	\$4,113,391	2%	\$4,295,659	2%	\$4,451,572	2%	\$4,560,604
Adj Pay Increase	\$2	\$1,507,131	\$0	\$0	\$2	\$1,507,131	\$0	\$0	\$2	\$1,507,131
PT Pay Increase	3%	\$368,208	2%	\$252,836	2%	\$257,893	2%	\$263,051	2%	\$268,312
* Advisor Positions	0	\$0	7	\$346,714	7	\$346,714	7	\$346,714	7	\$346,714
* Job Placement Positions	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
* Faculty Positions	28	\$2,002,661	15	\$1,072,854	15	\$1,072,854	15	\$1,072,854	15	\$1,072,854
* Fund Prorated Positions				\$0						
Classification Project										
* Salary Adjustments		\$2,500,000		\$5,000,000		\$3,500,000		\$1,000,000		
* Faculty Prof Development										
State Benefit Increases		\$0		\$718,425		\$750,035		\$751,426		\$751,487
<b>Sub Total-Personnel</b>		<b>\$12,295,560</b>		<b>\$11,504,219</b>		<b>\$11,730,286</b>		<b>\$7,885,617</b>		<b>\$8,507,101</b>
<b>OTHER EXPENSES</b>										
* New Facilities (20-24 updated as of 5.7.19)		\$3,375,351		\$3,026,444		\$4,213,808		\$3,825,723		\$1,925,585
* College Performance Metrics/Growth		\$1,000,000		\$1,000,000		\$2,000,000		\$1,000,000		\$2,000,000
System Priorities		\$541,566		\$500,000		\$1,000,000		\$600,000		\$1,000,000
COO/OGAC/OGC										
* Student Services		\$915,000								
* Workforce Equipment						\$1,000,000		\$1,000,000		\$1,000,000
Workforce										
* Safety & Security										
Institutional		\$972,040								
VC/Chief of Staff										
Financial Operations & Facilities										
Positions Moving Off Bond Funds		\$0		\$167,072						
College Services										
Academic Affairs		\$200,000								
Human Resources										
* Marketing		\$230,000								
* LSC-Houston North		\$1,511,329		\$1,000,000		\$1,000,000				
* LSC-North Harris		(\$3,735,225)		(\$2,541,000)						
* Fallbrook		\$167,000		\$833,000						
<b>Sub Total-Other</b>		<b>\$5,177,061</b>		<b>\$3,985,516</b>		<b>\$9,213,808</b>		<b>\$6,425,723</b>		<b>\$5,925,585</b>
<b>Total New Expenses</b>		<b>\$15,252,621</b>		<b>\$18,789,735</b>		<b>\$20,880,644</b>		<b>\$14,781,340</b>		<b>\$14,912,686</b>

## PROVEN FINANCIAL MANAGEMENT

- The College is fiscally responsible and maintains a AAA Bond Rating from Standard & Poor's Rating Services – enabling LSC to borrow money at lower interest rates. LSC's credit rating was increased eight times in the last 10 years.
- The College tax rate is lower than it was 15 years ago, and the Board of Trustees has lowered the tax rate 6 of the last 10 years. (11.74 cents/thousand (TY 2000) vs. 10.78 cents/thousand (TY 2017)).
- The College maintains a tax freeze for residents age 65+ and/or disabled, which means the actual dollar amount owed will never increase even if the property value increases.
- The College has received a Certificate of Excellence in Financial Reporting recognition each year since FY 2004.
- The College has received the Certification of Investment Policy from the Government Treasurers' Organization of Texas for the two-year period of FY 2019 and FY 2020.





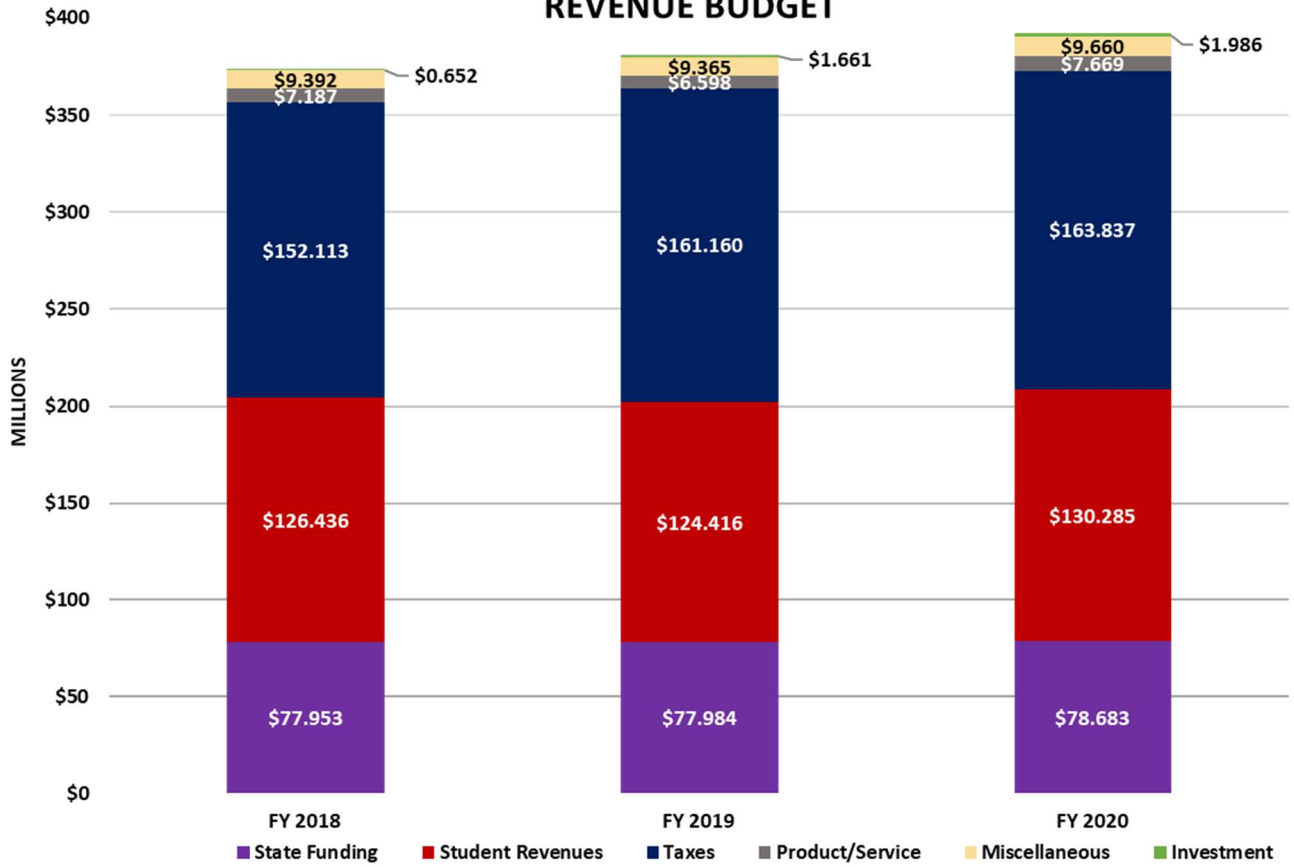
# FISCAL YEAR 2020 BUDGET



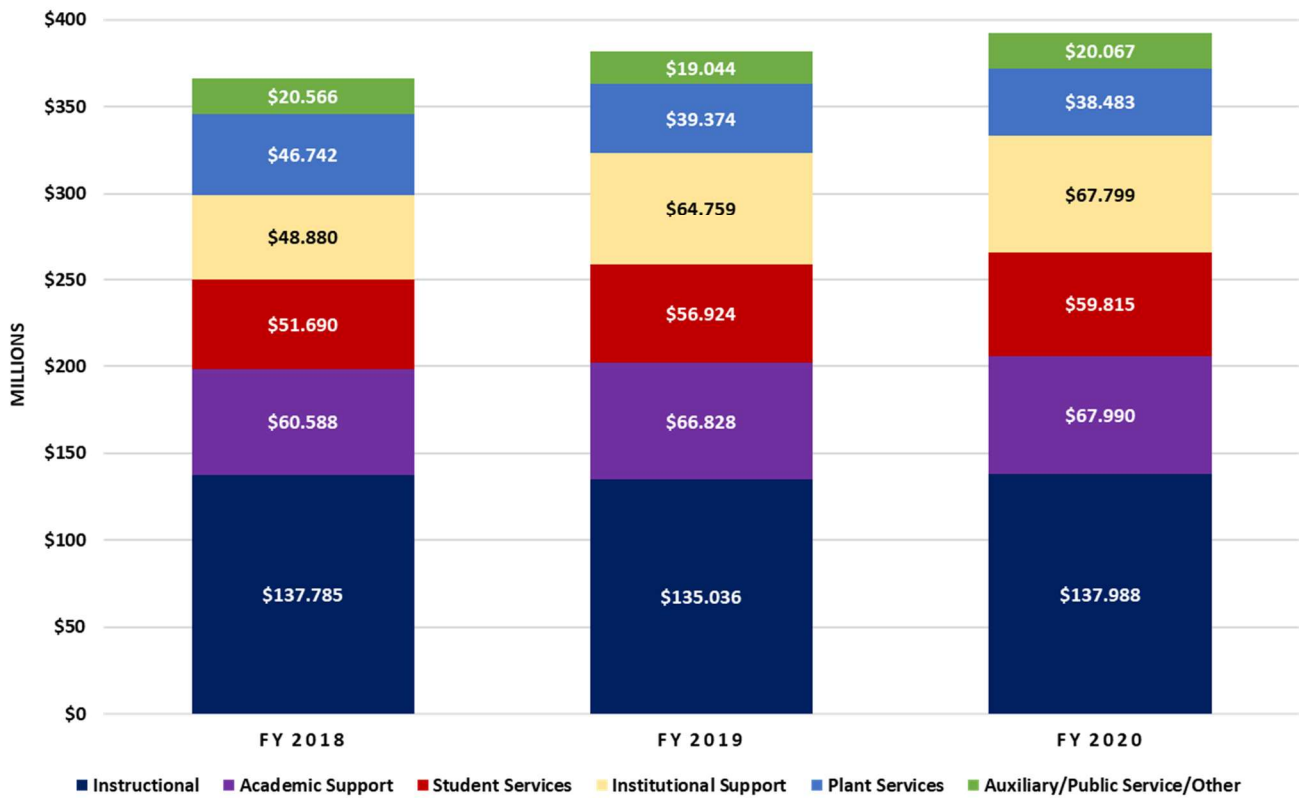
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# EXECUTIVE SUMMARY

### REVENUE BUDGET



### EXPENDITURE BUDGET



**LONE STAR COLLEGE  
EXECUTIVE SUMMARY  
GENERAL AND AUXILIARY FUNDS  
FY 2020 Budget**

	<b>FY 2018 Budget</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>Increase (Decrease) FY 2020 vs FY 2019</b>	<b>Percent Change</b>
<b>Revenues</b>					
State Funding	\$ 77,952,734	\$ 77,983,684	\$ 78,683,229	\$ 699,545	1%
Student Revenues	126,435,957	124,416,026	130,284,570	5,868,544	5%
Taxes	152,113,453	161,159,785	163,837,188	2,677,403	2%
Product/Service	7,186,953	6,598,334	7,669,160	1,070,826	14%
Investment	651,988	1,660,907	1,986,012	325,105	16%
Misc Revenues	9,392,006	9,365,452	9,660,194	294,742	3%
<b>Total Revenues</b>	<b>\$ 373,733,091</b>	<b>\$ 381,184,188</b>	<b>\$ 392,120,353</b>	<b>\$ 10,936,165</b>	<b>3%</b>

	<b>FY 2018 Budget</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>Increase (Decrease) FY 2019 vs FY 2018</b>	<b>Percent Change</b>
<b>Expenditures</b>					
Full Time Faculty	\$ 71,368,592	\$ 72,661,890	\$ 74,934,867	\$ 2,272,977	3%
Part Time Faculty	30,602,072	31,159,674	30,395,681	(763,993)	-3%
Full Time Staff	109,501,231	116,184,599	124,357,269	8,172,670	7%
Part Time Staff	11,185,376	11,429,560	12,875,601	1,446,041	11%
Health/Retirement Benefits	33,596,473	34,732,102	33,156,032	(1,576,070)	-5%
Other Employee Benefits	1,367,299	2,725,847	2,515,090	(210,757)	-8%
Services	39,966,969	41,695,522	45,916,193	4,220,671	9%
Prof Dev/Travel	3,303,350	3,478,839	4,023,817	544,978	14%
Supplies	10,442,033	10,566,934	10,821,037	254,103	2%
Monthly Charges	5,972,397	6,847,762	6,711,804	(135,958)	-2%
Utilities	10,066,801	9,941,777	9,250,402	(691,375)	-7%
Other	18,558,182	19,685,655	18,501,726	(1,183,929)	-6%
Non-Capital Equipment	5,438,305	5,299,616	5,656,759	357,143	6%
Capital Expenditures	355,500	304,500	316,400	11,900	4%
Furn, Fixtures & Equip	556,800	1,481,811	1,159,136	(322,675)	-28%
<b>Total Expenditures</b>	<b>\$ 352,281,380</b>	<b>\$ 368,196,088</b>	<b>\$ 380,591,814</b>	<b>\$ 12,395,726</b>	<b>3%</b>
<b>Operating Transfers</b>	<b>13,970,000</b>	<b>13,770,000</b>	<b>11,550,000</b>	<b>(2,220,000)</b>	<b>-19%</b>
	<b>\$ 366,251,380</b>	<b>\$ 381,966,088</b>	<b>\$ 392,141,814</b>	<b>\$ 10,175,726</b>	<b>3%</b>

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# EXECUTIVE SUMMARY BY FUND

## FUND DESCRIPTIONS

FUND	DESCRIPTION
<u>Operating</u> Fund 10	Unrestricted funds that support the primary missions of the College.
<u>Student Activity</u> Fund 14	Funds that must be used for activities that directly involve or benefit students. LSC collects \$2 per credit hour to fund the student activities. The fee supports recreational and entertainment related activities as allowed by Sec 54.503 of the Education Code. Such activities include but are not limited to, recreational, intramural athletics, student government and other student organizations made available to students.
<u>Technology</u> Fund 15	LSC collects \$11 per credit hour for the Technology fund. The fee provides funding for the maintenance and usage of technology related equipment that is made available to students in classrooms, libraries, computer labs, or other facilities on-site.
<u>Corporate College</u> Fund 16	Funds that are spent on Corporate College operations. Lone Star Corporate College partners with global corporations to provide customized training, open enrollment courses, and professional seminars. Staff members focus on the energy, computer technology and advanced manufacturing sectors, but also provide training for retail, hospitality, school districts, health care organizations, non-profits, and many other industries.
<u>Auxiliary</u> Funds 2X	Activities that exist primarily to furnish goods and/or services to students, faculty, and staff and are expected to be self-supporting. Revenues will equal or exceed the expenses. Examples include food services, bookstore and tenant activities.

**LONE STAR COLLEGE  
EXECUTIVE SUPPLEMENTAL SUMMARY  
GENERAL AND AUXILIARY FUNDS  
FY 2020 Budget**

	<u>Operating</u>	<u>Student Activity</u>	<u>Technology</u>	<u>Corporate College</u>	<u>Auxiliary</u>	<u>FY 2020 Budget</u>
<b>Revenues</b>						
State Funding	\$ 78,683,229	\$ -	\$ -	\$ -	\$ -	\$ 78,683,229
Student Revenues	110,442,550	2,653,365	14,688,655	2,500,000	-	130,284,570
Taxes	163,837,188	-	-	-	-	163,837,188
Product/Service	300,000	-	-	-	7,369,160	7,669,160
Investment	1,986,012	-	-	-	-	1,986,012
Misc Revenues	5,898,405	-	-	-	3,761,789	9,660,194
<b>Total Revenues</b>	<b><u>\$361,147,384</u></b>	<b><u>\$2,653,365</u></b>	<b><u>\$14,688,655</u></b>	<b><u>\$2,500,000</u></b>	<b><u>\$11,130,949</u></b>	<b><u>\$ 392,120,353</u></b>
<b>Expenditures</b>						
Full Time Faculty	\$ 74,218,742	\$ -	\$ -	\$ 665,725	\$ 50,400	\$ 74,934,867
Part Time Faculty	30,103,265	8,016	-	276,000	8,400	30,395,681
Full Time Staff	121,828,337	864,889	-	946,943	717,100	124,357,269
Part Time Staff	12,434,007	404,698	-	-	36,896	12,875,601
Health/Retirement Benefits	32,592,091	132,453	-	234,054	197,434	33,156,032
Other Employee Benefits	2,329,766	7,430	-	16,127	161,767	2,515,090
Services	34,767,997	296,500	7,770,017	187,482	2,894,197	45,916,193
ProfDev/Travel	3,483,944	242,706	-	5,800	291,367	4,023,817
Supplies	8,246,481	385,515	1,322,427	142,098	724,516	10,821,037
Monthly Charges	6,171,012	197,145	-	19,000	324,647	6,711,804
Utilities	7,782,441	-	-	-	1,467,961	9,250,402
Other	12,364,069	689,448	1,434,707	6,771	4,006,731	18,501,726
Non-Capital Equipment	1,255,722	8,000	4,143,504	-	249,533	5,656,759
Capital Expenditures	316,400	-	-	-	-	316,400
Furn, Fixtures & Equip	1,137,136	4,000	18,000	-	-	1,159,136
<b>Total Expenditures</b>	<b><u>\$349,031,410</u></b>	<b><u>\$3,240,800</u></b>	<b><u>\$14,688,655</u></b>	<b><u>\$2,500,000</u></b>	<b><u>\$11,130,949</u></b>	<b><u>\$ 380,591,814</u></b>
<b>Operating Transfers</b>	<b><u>11,550,000</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>11,550,000</u></b>
	<b><u>\$360,581,410</u></b>	<b><u>\$3,240,800</u></b>	<b><u>\$14,688,655</u></b>	<b><u>\$2,500,000</u></b>	<b><u>\$11,130,949</u></b>	<b><u>\$ 392,141,814</u></b>



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# OPERATING FUND

Unrestricted funds that support the primary missions of the College

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**LONE STAR COLLEGE  
OPERATING FUND SUMMARY  
FY 2020 Budget**

	<b>FY 2018 Budget</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>Increase (Decrease) FY 2020 vs FY 2019</b>	<b>Percent Change</b>
<b>Revenues</b>					
State Funding	\$ 77,952,734	\$ 77,983,684	\$ 78,683,229	\$ 699,545	0.9%
Student Revenues	105,435,957	104,073,526	110,442,550	6,369,024	5.8%
Taxes	152,113,453	161,159,785	163,837,188	2,677,403	1.6%
Product/Service	390,953	300,000	300,000	-	0.0%
Investment	651,988	1,660,907	1,986,012	325,105	16.4%
Misc Revenues	4,818,006	5,398,925	5,898,405	499,480	8.5%
<b>Total Revenues</b>	<b>\$ 341,363,091</b>	<b>\$ 350,576,827</b>	<b>\$ 361,147,384</b>	<b>\$ 10,570,557</b>	<b>3.0%</b>
<b>Expenditures</b>					
Full Time Faculty	\$ 70,913,443	\$ 72,246,881	\$ 74,218,742	\$ 1,971,861	2.7%
Part Time Faculty	30,539,347	31,057,382	30,103,265	(954,117)	-3.2%
Full Time Staff	106,941,494	113,841,227	121,828,337	7,987,110	6.6%
PartTime Staff	10,844,733	11,048,846	12,434,007	1,385,161	11.1%
Health/Retirement Benefits	33,051,870	34,220,906	32,592,091	(1,628,815)	-5.0%
Other Employee Benefits	1,081,078	2,133,792	2,329,766	195,974	8.4%
Services	28,536,174	30,625,037	34,767,997	4,142,960	11.9%
Prof Dev/Travel	2,889,484	3,067,084	3,483,944	416,860	12.0%
Supplies	7,634,136	8,165,010	8,246,481	81,471	1.0%
Monthly Charges	5,383,250	6,309,809	6,171,012	(138,797)	-2.2%
Utilities	8,271,496	8,070,415	7,782,441	(287,974)	-3.7%
Other	12,392,573	14,159,995	12,364,069	(1,795,926)	-14.5%
Non-Capital Equipment	543,002	402,813	1,255,722	852,909	67.9%
Capital Expenditures	355,500	304,500	316,400	11,900	3.8%
Furn, Fixtures & Equip	533,800	1,448,363	1,137,136	(311,227)	-27.4%
<b>Total Expenditures</b>	<b>\$ 319,911,380</b>	<b>\$ 337,102,060</b>	<b>\$ 349,031,410</b>	<b>\$ 11,929,350</b>	<b>3.4%</b>
<b>Operating Transfers</b>	<b>13,970,000</b>	<b>13,770,000</b>	<b>11,550,000</b>	<b>(2,220,000)</b>	<b>-19.2%</b>
	<b>\$ 333,881,380</b>	<b>\$ 350,872,060</b>	<b>\$ 360,581,410</b>	<b>\$ 9,709,350</b>	<b>2.8%</b>

**LONE STAR COLLEGE  
OPERATING FUND SUPPLEMENTAL SUMMARY  
FY 2020 Budget**

	<u>LSC-NH</u>	<u>LSC-KW</u>	<u>LSC-TB</u>	<u>LSC-MG</u>	<u>LSC-CF</u>	<u>LSC-UP</u>
<b>Revenues</b>						
State Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Student Revenues	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Product/Service	-	-	-	-	-	-
Investment	-	-	-	-	-	-
Misc Revenues	-	-	333,115	-	1,787,605	-
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 333,115</b>	<b>\$ -</b>	<b>\$ 1,787,605</b>	<b>\$ -</b>
<b>Expenditures</b>						
Full Time Faculty	\$ 14,403,881	\$ 11,244,500	\$ 8,070,486	\$ 12,322,693	\$ 15,820,886	\$ 7,381,935
Part Time Faculty	2,329,915	4,605,804	2,643,019	4,683,034	7,008,208	4,278,344
Full Time Staff	7,630,058	8,802,572	6,870,181	8,152,980	12,876,568	6,678,832
Part Time Staff	1,026,619	922,888	1,075,885	1,272,628	2,389,881	1,023,598
Health/Retirement Benefits	3,211,417	3,086,960	2,375,242	3,243,939	4,577,404	2,279,094
Other Employee Benefits	16,843	96,379	68,745	81,578	128,828	66,971
Services	4,555,091	1,505,396	1,525,451	1,829,495	2,827,561	2,540,343
Prof Dev/Travel	210,040	291,366	173,908	265,999	232,131	194,808
Supplies	879,402	695,207	606,004	1,114,001	1,153,525	1,050,512
Monthly Charges	284,548	240,864	214,846	459,300	315,812	245,691
Utilities	1,149,606	830,698	687,087	831,532	1,507,676	888,005
Other	1,398,221	409,227	771,227	820,364	720,525	2,235,866
Non-Capital Equipment	9,097	12,500	6,000	1,113	388,352	-
Capital Expenditures	86,000	19,500	85,000	34,000	63,900	18,000
Furn, Fixtures & Equip	-	5,000	-	3	60,552	366,581
<b>Total Expenditures</b>	<b>\$ 37,190,738</b>	<b>\$ 32,768,861</b>	<b>\$ 25,173,081</b>	<b>\$ 35,112,659</b>	<b>\$ 50,071,809</b>	<b>\$ 29,248,580</b>
<b>Operating Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>\$ 37,190,738</b>	<b>\$ 32,768,861</b>	<b>\$ 25,173,081</b>	<b>\$ 35,112,659</b>	<b>\$ 50,071,809</b>	<b>\$ 29,248,580</b>

**LONE STAR COLLEGE  
OPERATING FUND SUPPLEMENTAL SUMMARY  
FY 2020 Budget**

	<u>LSC-HN</u>	<u>System Wide</u>	<u>FY 2020 Budget</u>
<b>Revenues</b>			
State Funding	\$ -	\$ 78,683,229	\$ 78,683,229
Student Revenues	-	110,442,550	110,442,550
Taxes	-	163,837,188	163,837,188
Product/Service	-	300,000	300,000
Investment	-	1,986,012	1,986,012
Misc Revenues	-	3,777,685	5,898,405
<b>Total Revenues</b>	<b><u>\$ -</u></b>	<b><u>\$ 359,026,664</u></b>	<b><u>\$ 361,147,384</u></b>
<b>Expenditures</b>			
Full Time Faculty	\$ 2,349,644	\$ 2,624,717	\$ 74,218,742
Part Time Faculty	1,580,220	2,974,721	30,103,265
Full Time Staff	3,344,740	67,472,406	121,828,337
Part Time Staff	460,569	4,261,939	12,434,007
Health/Retirement Benefits	858,440	12,959,595	32,592,091
Other Employee Benefits	33,478	1,836,944	2,329,766
Services	139,700	19,844,960	34,767,997
Prof Dev/Travel	112,700	2,002,992	3,483,944
Supplies	406,741	2,341,089	8,246,481
Monthly Charges	-	4,409,951	6,171,012
Utilities	-	1,887,837	7,782,441
Other	169,297	5,839,342	12,364,069
Non-Capital Equipment	-	838,660	1,255,722
Capital Expenditures	10,000	-	316,400
Furn, Fixtures & Equip	-	705,000	1,137,136
<b>Total Expenditures</b>	<b><u>\$ 9,465,529</u></b>	<b><u>\$ 130,000,153</u></b>	<b><u>\$ 349,031,410</u></b>
<b>Operating Transfers</b>	<b><u>-</u></b>	<b><u>11,550,000</u></b>	<b><u>11,550,000</u></b>
	<b><u>\$ 9,465,529</u></b>	<b><u>\$ 141,550,153</u></b>	<b><u>\$ 360,581,410</u></b>

**LONE STAR COLLEGE  
OPERATING FUND BY DEPARTMENT**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0000900003 - Chancellor's Office	\$ 1,100,000	\$ 1,578,545	\$ 1,123,873	\$ (454,672)
0000900004 - CFO	469,967	559,280	524,163	(35,117)
0000900005 - AVC Financial Reporting & Ops	2,349,306	5,436,681	6,859,625	1,422,944
0000900006 - Fin Plan, Anlys & Treas	926,058	1,405,129	2,400,537	995,408
0000900007 - Supply Management	2,114,073	2,185,538	2,355,637	170,099
0000900008 - Governance, Audit & Compliance	1,070,520	1,729,772	2,384,490	654,718
0000900009 - AVC-Facilities & Construction	305,880	486,118	486,961	843
0000900011 - Online	3,921,753	3,175,234	3,887,933	712,699
0000900015 - IAFY19 External Affairs	898,126	-	-	-
0000900016 - AVC Marketing & Communications	3,912,837	4,867,623	4,445,918	(421,705)
0000900020 - Foundation	615,284	603,036	625,136	22,100
0000900021 - IAFY19 SBDC	211,744	-	-	-
0000900022 - IAFY19 Community Leadership	196,680	-	-	-
0000900023 - AVC - SO-UP and Real Estate	358,286	1,006,774	493,899	(512,875)
0000900027 - Police/Public Safety	9,281,274	11,369,261	10,886,387	(482,874)
0000900029 - Organizational Development	1,358,698	1,637,558	1,686,058	48,500
0000900033 - External&Empl Relations AVC	1,487,576	1,563,214	2,042,600	479,386
0000900036 - Continuing Education	2,992,379	2,501,579	2,334,117	(167,462)
0000900037 - Director Corp College	437,041	739,403	718,278	(21,125)
0000900038 - General Counsel	2,005,020	1,918,683	1,643,160	(275,523)
0000900040 - Chief Security Officer	228,695	411,756	-	(411,756)
0000900041 - CIO/Technology Services	121,044	121,044	121,044	-
0000900042 - OTS Business Operations	1,370,017	1,503,512	1,509,630	6,118
0000900043 - Technology Projects	702,947	754,435	552,947	(201,488)
0000900044 - Technical Services	5,066,667	5,224,376	5,450,343	225,967
0000900045 - Enterprise Applications	5,248,756	5,332,464	5,634,596	302,132
0000900046 - OTS-Campus Services	9,353,901	9,294,310	9,998,720	704,410
0000900050 - Resource Dev & Adm	788,764	797,217	867,314	70,097
0000900051 - System Facility Operations	9,440,377	7,093,925	6,632,560	(461,365)
0000900057 - OTS Phone/Internet	673,360	675,033	711,700	36,667
0000900059 - Print & Copy Services	79,500	78,664	78,664	-
0000900062 - LSC Contact Center	1,512,340	1,533,037	1,589,278	56,241
0000900064 - AVC Financial Aid	8,302,875	6,057,466	6,364,785	307,319
0000900065 - Student Success & Completion	1,960,211	3,370,485	2,921,287	(449,198)
0000900070 - AVC Academic Affairs	1,942,964	1,510,719	2,404,601	893,882
0000900073 - System Office Utilities	455,743	475,280	1,080,573	605,293
0000900079 - Honors & Int'l Education	1,920,145	2,305,327	2,564,832	259,505
0000900080 - Job Development	360,351	325,786	352,130	26,344
0000900084 - Workforce Grant Funding	599,643	-	-	-
0000900085 - Analytics&Institutional Report	3,101,113	3,141,786	3,272,476	130,690
0000900086 - VC CIO AIR	1,219,856	1,316,391	1,318,840	2,449
0000900087 - VC Student Success	882,052	1,206,218	2,118,806	912,588
0000900088 - Community Education	632,503	717,342	613,923	(103,419)
0000900090 - Human Resources	1,166,209	789,790	862,291	72,501
0000900091 - HR Support Services	1,897,143	1,833,850	1,944,989	111,139
0000900092 - HR College Services	1,645,531	1,672,748	1,612,964	(59,784)
0000900093 - IAFY19 Real Estate&Strategic Planning	58,000	-	-	-
0000900095 - VC & Chief of Staff	1,011,302	679,011	634,550	(44,461)
0000900097 - IAFY19 SO-UP Facilities Mngt	617,311	-	-	-
0000900098 - IAFY19 Supplier Diversity	119,295	-	-	-
0000900099 - VC Gen Counsel & Admin	545,608	1,200,970	1,674,396	473,426
0000900101 - CTE Administration	1,729,574	1,976,109	2,087,975	111,866
0000900102 - IAFY19 Mobile-Go	45,329	-	-	-
0000900103 - External Relations	636,862	1,187,440	1,638,420	450,980
0000900104 - IAFY19 Health Occupations	164,071	-	-	-
0000900105 - Student Disability Services	-	2,485,413	2,528,924	43,511
0000900106 - VC Academic Success	-	377,271	481,843	104,572
0000900107 - Web Services	-	-	441,608	441,608
0000900108 - SAVC of Public Safety	-	-	158,006	158,006
0000910002 - CFO Contingency	847,440	221,582	120,829	(100,753)
0000910007 - CIO Contingency	110,000	80,000	378,044	298,044
0000910008 - General Institutional	14,740,000	15,120,447	15,501,036	380,589
0000910009 - Syst-Wide Initiatives	10,651,380	12,369,897	10,280,455	(2,089,442)
0000910010 - COO Contingency	-	-	100,950	100,950
0000910011 - VC/Chief of Staff Contingency	-	-	45,052	45,052
<b>System Wide</b>	<b>\$ 127,961,380</b>	<b>\$ 136,004,529</b>	<b>\$ 141,550,153</b>	<b>\$ 5,545,624</b>

**LONE STAR COLLEGE  
OPERATING FUND BY DEPARTMENT**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0100900002 - NH Pres Office	\$ 291,217	\$ 468,559	\$ 330,406	\$ (138,153)
0100900003 - VP Adm Services	297,965	318,062	234,692	(83,370)
0100900004 - Director Business Operations	770,483	778,424	741,504	(36,920)
0100900006 - Director Facilities	3,575,927	4,048,647	3,841,279	(207,368)
0100900007 - VP Instruction	1,509,431	1,230,341	3,675,647	2,445,306
0100900008 - Dean 1 - SBSBEE	3,784,136	3,785,642	3,194,399	(591,243)
0100900009 - Dean 2 - Career Tchnology	3,018,507	3,443,911	2,587,801	(856,110)
0100900010 - Dean 4 - Language & Comms	4,340,770	4,299,587	3,259,641	(1,039,946)
0100900011 - Dean 3 - Health & Human Svcs	4,709,478	4,551,106	4,012,720	(538,386)
0100900012 - Dean 5 - Math & Natural Sci	5,035,348	5,135,897	4,308,806	(827,091)
0100900013 - Dean 6 - VAPAC	3,602,789	3,584,045	3,166,965	(417,080)
0100900014 - Director Library	1,003,539	1,101,520	1,002,594	(98,926)
0100900016 - VP Enrollment Management	622,624	586,838	587,152	314
0100900017 - Advising	1,775,198	1,776,695	1,721,463	(55,232)
0100900019 - Recruitment & Retention	199,625	191,434	143,392	(48,042)
0100900021 - College Services	763,286	701,079	735,850	34,771
0100900023 - VP Centers	4,014,235	3,876,453	-	(3,876,453)
0100900029 - GPC - Facilites	426,383	427,195	-	(427,195)
0100900030 - HPB Facilites	249,142	249,142	373,167	124,025
0100900031 - VC - Facilites	419,273	420,903	-	(420,903)
0100900032 - Academic Success Initiatives	36,380	-	-	-
0100900033 - Utilities	1,502,853	1,585,384	1,121,505	(463,879)
0100900034 - Dean East Aldine Center	-	-	1,480,993	1,480,993
0100900035 - EAC Facilities	-	-	252,000	252,000
0100910001 - NH Contingency	1,501,411	1,857,399	418,762	(1,438,637)
<b>0100900001 - LSC-North Harris</b>	<b>\$ 43,450,000</b>	<b>\$ 44,418,263</b>	<b>\$ 37,190,738</b>	<b>\$ (7,227,525)</b>
0200900002 - KC Pres Office	\$ 358,427	\$ 363,451	\$ 416,181	\$ 52,730
0200900003 - VP Adm Services	163,175	279,738	276,617	(3,121)
0200900004 - Director Business Operations	605,940	577,484	592,197	14,713
0200900005 - Director Facilities	2,600,998	2,601,388	2,963,522	362,134
0200900007 - VP Instruction	512,964	931,918	512,909	(419,009)
0200900009 - Director Library	701,203	601,963	1,153,894	551,931
0200900010 - Dean 1 - FLAK	5,184,963	4,679,894	4,381,713	(298,181)
0200900011 - Dean 2 - SHO	6,365,112	6,461,841	6,458,138	(3,703)
0200900012 - Dean 3 - SSH	2,944,908	3,278,849	3,259,159	(19,690)
0200900013 - VP Student Success	2,590,327	2,780,387	2,821,427	41,040
0200900019 - Director College Relations	687,283	573,349	613,740	40,391
0200900020 - Dean of Acad Initiatives	379,281	383,400	710,250	326,850
0200900021 - Dean - Atascocita Ctr	1,132,698	1,209,771	1,346,873	137,102
0200900022 - Utilities	773,292	874,966	798,898	(76,068)
0200900023 - Dean 4 - MEES	2,788,480	2,830,623	3,057,349	226,726
0200900024 - Business, Tech, Comm & Lang	2,521,668	2,547,362	2,550,133	2,771
0200900025 - Process Technology Ctr	241,044	984,537	741,474	(243,063)
0200910001 - KW Contingency	238,238	20,906	114,387	93,481
<b>0200900001 - LSC-Kingwood</b>	<b>\$ 30,790,000</b>	<b>\$ 31,981,827</b>	<b>\$ 32,768,861</b>	<b>\$ 787,034</b>
0300900002 - TB Pres Office	\$ 319,763	\$ 320,937	\$ 335,457	\$ 14,520
0300900003 - VP Adm Services	219,233	228,845	210,363	(18,482)
0300900004 - Director Business Operations	566,818	575,501	522,754	(52,747)
0300900005 - Director Facilities	2,678,917	2,761,764	2,818,199	56,435
0300900008 - VP Instruction	1,394,036	1,555,279	1,773,011	217,732
0300900009 - FYFO Division	3,852,664	3,812,726	3,742,121	(70,605)
0300900010 - ABSS Division	3,002,958	3,204,683	3,314,159	109,476
0300900011 - HSCI Division	4,760,266	5,060,147	5,053,425	(6,722)
0300900013 - VP Student Success	2,803,436	2,815,089	3,019,883	204,794
0300900018 - Office of Strategic Initiative	938,137	967,411	1,104,956	137,545
0300900021 - Utilities	787,132	791,263	687,087	(104,176)
0300900022 - CB&I Division	2,045,483	2,048,292	2,040,792	(7,500)
0300910001 - TB Adm Contingency	31,157	328,771	550,874	222,103
0300910002 - TB Instr Contingency	500,000	-	-	-
<b>0300900001 - LSC-Tomball</b>	<b>\$ 23,900,000</b>	<b>\$ 24,470,708</b>	<b>\$ 25,173,081</b>	<b>\$ 702,373</b>



**LONE STAR COLLEGE  
OPERATING FUND BY DEPARTMENT**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0400900002 - MC Pres Office	\$ 290,576	\$ 420,309	\$ 439,457	\$ 19,148
0400900004 - VP Adm Services	228,094	(150,681)	260,055	410,736
0400900005 - Director Business Operations	420,917	435,116	311,010	(124,106)
0400900006 - Director Facilities	2,394,730	2,440,717	2,406,609	(34,108)
0400900008 - VP Instruction	345,166	205,599	213,003	7,404
0400900009 - Dean 1 - TEAM	4,932,546	4,902,545	4,996,089	93,544
0400900010 - Dean 2 - BELS	5,299,266	5,377,397	5,368,706	(8,691)
0400900011 - Dean 3 - NASH	6,166,266	6,430,452	6,668,305	237,853
0400900012 - Dean 4 - BASS	3,506,857	3,641,509	3,995,891	354,382
0400900013 - Academic Excellence Division	1,436,329	1,596,996	1,676,077	79,081
0400900014 - Conroe Center	398,472	310,047	258,241	(51,806)
0400900015 - Director Advising & Counseling	1,558,133	1,544,795	1,647,542	102,747
0400900016 - Dean Student Services	329,844	423,212	496,277	73,065
0400900017 - Admission and Outreach	509,092	515,620	611,361	95,741
0400900021 - Public Relations & Marketing	718,394	623,329	756,935	133,606
0400900022 - VP Student Success	447,648	418,802	374,885	(43,917)
0400900024 - Conroe Ctr Dir Business Oper	58,283	59,025	62,625	3,600
0400900025 - Conroe Ctr Director Facilities	440,650	390,281	468,899	78,618
0400900026 - Conroe Ctr Student Services	93,910	109,015	191,953	82,938
0400900027 - Conroe Ctr Dean 1 TEAM	232,112	291,249	296,266	5,017
0400900028 - Conroe Ctr Dean 2 BELS	185,629	269,337	274,371	5,034
0400900029 - Conroe Ctr Dean 3 NASH	128,545	121,425	123,235	1,810
0400900030 - Conroe Ctr Dean 4 BASS	710,531	803,488	956,952	153,464
0400900031 - Utilities	867,660	826,391	811,532	(14,859)
0400900033 - Conroe Ctr Testing Center	29,900	31,293	90,582	59,289
0400900034 - Conroe Ctr Extended Learning	64,982	67,388	46,788	(20,600)
0400900037 - Campus Services	102,916	93,416	93,416	-
0400900038 - Wellness Center	9,878	69,156	72,116	2,960
0400900039 - Director Student Services	410,611	351,010	424,455	73,445
0400910001 - MG Contingency	392,063	959,010	719,026	(239,984)
<b>0400900001 - LSC-Montgomery</b>	<b>\$ 32,710,000</b>	<b>\$ 33,577,248</b>	<b>\$ 35,112,659</b>	<b>\$ 1,535,411</b>
0500900002 - CF Pres Office	\$ 469,930	\$ 454,225	\$ 580,190	\$ 125,965
0500900003 - VP Adm Services	507,955	545,099	275,340	(269,759)
0500900004 - Director Business Operations	1,160,804	1,222,609	937,455	(285,154)
0500900005 - Director Facilities	3,788,642	4,107,312	3,842,623	(264,689)
0500900008 - VP Instruction	640,417	390,160	340,101	(50,059)
0500900009 - Div 1: Bus & Comm Studies	4,170,703	4,414,688	4,629,081	214,393
0500900010 - WestWay Center	1,877,673	2,289,535	2,060,155	(229,380)
0500900011 - Div 2: Sci, Math & Engr	5,756,839	6,208,278	6,417,858	209,580
0500900012 - Div 4: PSvc, Health, Behv Sci	5,317,277	5,332,437	5,424,943	92,506
0500900013 - Div 5: TransStudy, Edu, 1stYr	3,759,349	3,683,474	3,591,412	(92,062)
0500900014 - Div 6: Arts, Hum & Social Sci	4,487,470	4,947,794	5,090,714	142,920
0500900015 - Dean Ed Programs & Org Dev	2,052,978	2,217,494	2,725,387	507,893
0500900016 - VP Student Success	225,737	224,770	292,655	67,885
0500900017 - Dean Student Services	5,214,785	5,290,836	5,132,758	(158,078)
0500900019 - Director Library	2,477,372	2,492,032	2,531,053	39,021
0500900021 - College Relations	532,466	537,365	649,616	112,251
0500900022 - Fairbanks Center	2,450,924	2,214,522	-	(2,214,522)
0500900025 - Utilities	1,697,793	1,931,944	1,507,676	(424,268)
0500900027 - Cypress Center	2,622,641	2,657,343	2,634,582	(22,761)
0500900029 - CF Centers	153,979	118,029	143,908	25,879
0500900032 - Director Projects	-	-	771,931	771,931
0500910001 - CF Contingency	24,266	518,000	492,371	(25,629)
<b>0500900001 - LSC-Cy Fair</b>	<b>\$ 49,390,000</b>	<b>\$ 51,797,946</b>	<b>\$ 50,071,809</b>	<b>\$ (1,726,137)</b>

**LONE STAR COLLEGE  
OPERATING FUND BY DEPARTMENT**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0800900002 - UP-President's Office	\$ 1,142,023	\$ 1,024,020	\$ 359,191	\$ (664,829)
0800900003 - Facilities University Park	3,343,239	3,377,502	3,565,757	188,255
0800900004 - Professional Development	291,231	327,746	288,880	(38,866)
0800900005 - Div 1 - Arts & Humanities	4,003,632	4,214,617	4,386,929	172,312
0800900006 - Div 2 - Math/Science	4,414,729	4,565,358	4,704,740	139,382
0800900008 - Div 3 - UP Workforce	2,726,074	2,823,997	2,598,027	(225,970)
0800900009 - Div 4 - Social Behavioral Sci	2,599,876	2,330,885	3,063,440	732,555
0800900010 - Student Learning Resource CTR	1,010,314	1,108,113	1,166,548	58,435
0800900011 - Utilities	1,116,374	966,529	846,005	(120,524)
0800900012 - VP Adm Services	883,290	1,948,426	343,767	(1,604,659)
0800900013 - VP Instruction	581,793	757,644	418,048	(339,596)
0800900014 - VP Student Success	2,855,801	3,042,901	3,313,946	271,045
0800900015 - Instructional Programs	190,417	211,307	1,958,450	1,747,143
0800900016 - Director Business Operations	-	-	598,886	598,886
0800900017 - Chief Strategist	-	-	843,481	843,481
0800910001 - UP Contingency	521,207	1,139,012	792,485	(346,527)
<b>0800900001 - LSC-University Park</b>	<b>\$ 25,680,000</b>	<b>\$ 27,838,057</b>	<b>\$ 29,248,580</b>	<b>\$ 1,410,523</b>
1000900002 - HN Pres Office	\$ -	\$ 783,482	\$ 414,358	(369,124)
1000900003 - VP Adm Services	-	-	189,281	189,281
1000900004 - Director Business Operations	-	-	229,049	229,049
1000900005 - VP Instruction/Student Service	-	-	235,082	235,082
1000900006 - VC/GC Academic Dean	-	-	2,789,707	2,789,707
1000900007 - FB Academic Dean	-	-	2,215,035	2,215,035
1000900008 - GC Student Services Dean	-	-	456,562	456,562
1000900009 - VC Student Services Dean	-	-	608,884	608,884
1000900010 - FB Student Services Dean	-	-	827,888	827,888
1000900011 - WF Associate Dean	-	-	165,923	165,923
1000900012 - Librarian	-	-	165,434	165,434
1000900013 - Community Relations	-	-	256,493	256,493
1000900014 - Chief Strategist	-	-	736,047	736,047
1000910001 - HN Contingency	-	-	175,786	175,786
<b>1000900001 - LSC - Houston North</b>	<b>\$ -</b>	<b>\$ 783,482</b>	<b>\$ 9,465,529</b>	<b>\$ 8,682,047</b>
<b>0000900001 - LSC-Operating</b>	<b>\$ 333,881,380</b>	<b>\$ 350,872,060</b>	<b>\$ 360,581,410</b>	<b>\$ 9,709,350</b>

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## STUDENT ACTIVITY FUND

Funds that must be used for activities that directly involve or benefit students. LSC collects \$2 per credit hour to fund the student activities. The fee supports recreational and entertainment related activities as allowed by Sec 54.503 of the Education Code. Such activities include but are not limited to, recreational, intramural athletics, student government and other student organizations made available to students.

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**LONE STAR COLLEGE  
STUDENT ACTIVITY FUND SUMMARY  
FY 2020 Budget**

	<u>FY 2018 Budget</u>	<u>FY 2019 Budget</u>	<u>FY 2020 Budget</u>	<u>Increase (Decrease) FY 2020 vs FY 2019</u>
<b>Revenues</b>				
Student Revenues	\$ 2,760,000	\$ 2,663,333	\$ 2,653,365	\$ (9,968)
<b>Total Revenues</b>	<b>\$ 2,760,000</b>	<b>\$ 2,663,333</b>	<b>\$ 2,653,365</b>	<b>\$ (9,968)</b>
<b>Expenditures</b>				
Part Time Faculty	\$ 14,898	\$ 11,268	\$ 8,016	\$ (3,252)
Full Time Staff	672,359	670,958	864,889	193,931
Part Time Staff	277,674	335,585	404,698	69,113
Health/Retirement Benefits	91,464	99,627	132,453	32,826
Other Employee Benefits	2,772	5,677	7,430	1,753
Services	253,574	262,619	296,500	33,881
Prof Dev/Travel	191,688	163,991	242,706	78,715
Supplies	732,381	377,675	385,515	7,840
Monthly Charges	211,434	203,634	197,145	(6,489)
Utilities	200	-	-	-
Other	306,556	992,518	689,448	(303,070)
Non-Capital Equipment	5,000	11,000	8,000	(3,000)
Furn, Fixtures & Equip	-	15,448	4,000	(11,448)
<b>Total Expenditures</b>	<b>\$ 2,760,000</b>	<b>\$ 3,150,000</b>	<b>\$ 3,240,800</b>	<b>\$ 90,800</b>

**LONE STAR COLLEGE  
STUDENT ACTIVITY FUND SUPPLEMENTAL SUMMARY  
FY 2020 Budget**

	<u>LSC-NH</u>	<u>LSC-KW</u>	<u>LSC-TB</u>	<u>LSC-MG</u>	<u>LSC-CF</u>	<u>LSC-UP</u>
<b>Revenues</b>						
Student Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Part Time Faculty	\$ 4,008	\$ -	\$ -	\$ -	\$ 4,008	\$ -
Full Time Staff	112,427	77,580	110,509	162,824	217,218	131,901
Part Time Staff	74,018	78,279	16,460	102,000	93,885	40,056
Health/Retirement Benefits	17,082	13,209	15,960	25,856	33,338	19,668
Other Employee Benefits	-	754	1,104	1,629	2,173	1,246
Services	47,300	40,300	31,000	16,300	104,100	30,000
Prof Dev/Travel	17,850	67,000	18,000	37,100	60,556	30,000
Supplies	68,050	76,935	26,000	57,300	94,230	45,000
Monthly Charges	21,950	24,395	43,000	46,720	38,580	500
Other	96,915	69,648	71,167	79,271	80,112	155,929
Non-Capital Equipment	-	-	-	-	8,000	-
Furn, Fixtures & Equip	4,000	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 463,600</b>	<b>\$ 448,100</b>	<b>\$ 333,200</b>	<b>\$ 529,000</b>	<b>\$ 736,200</b>	<b>\$ 454,300</b>

**LONE STAR COLLEGE  
STUDENT ACTIVITY FUND SUPPLEMENTAL SUMMARY  
FY 2020 Budget**

	LSC-HN	System Wide	FY 2020 Budget
<b>Revenues</b>			
Student Revenues	\$ -	\$ 2,653,365	\$ 2,653,365
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ 2,653,365</b>	<b>\$ 2,653,365</b>
<b>Expenditures</b>			
Part Time Faculty	\$ -	\$ -	\$ 8,016
Full Time Staff	52,430	-	864,889
Part Time Staff	-	-	404,698
Health/Retirement Benefits	7,340	-	132,453
Other Employee Benefits	524	-	7,430
Services	10,000	17,500	296,500
Prof Dev/Travel	10,000	2,200	242,706
Supplies	10,000	8,000	385,515
Monthly Charges	20,000	2,000	197,145
Other	88,106	48,300	689,448
Non-Capital Equipment	-	-	8,000
Furn, Fixtures & Equip	-	-	4,000
<b>Total Expenditures</b>	<b>\$ 198,400</b>	<b>\$ 78,000</b>	<b>\$ 3,240,800</b>



**LONE STAR COLLEGE  
STUDENT ACTIVITY FUND BY DEPARTMENT**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0000000091 - General Institutional	\$ -	\$ -	\$ 30,000	\$ 30,000
0000000223 - LSC Sports Club	-	48,000	48,000	-
<b>System Wide</b>	<b>\$ -</b>	<b>\$ 48,000</b>	<b>\$ 78,000</b>	<b>\$ 30,000</b>
0100000028 - Student Activities	\$ 412,690	\$ 401,730	\$ 368,749	\$ (32,981)
0100000043 - Stu Ambass	12,928	14,008	13,308	(700)
0100000044 - Intramurals	42,954	72,000	47,031	(24,969)
0100000051 - Phi Beta Kappa	11,128	13,008	10,508	(2,500)
0100000052 - Women's Resource Center	10,300	10,150	4,000	(6,150)
0100000081 - Hurricane Mens Baseball	-	2,000	1,650	(350)
0100000082 - Hurricane Mens Basketball	-	2,000	1,650	(350)
0100000083 - Hurricane Mens Soccer	-	2,000	1,650	(350)
0100000084 - Hurricane Tennis	-	500	150	(350)
0100000085 - Hurricane Womens Basketball	-	2,000	1,650	(350)
0100000086 - Hurricane Womens Soccer	-	2,000	1,650	(350)
0100000087 - Hurricane Womens Volleyball	-	2,000	1,650	(350)
0100000097 - Student Government Association	-	11,604	9,954	(1,650)
<b>0100900001 - LSC-North Harris</b>	<b>\$ 490,000</b>	<b>\$ 535,000</b>	<b>\$ 463,600</b>	<b>\$ (71,400)</b>
0200000026 - Student Activities	\$ 310,400	\$ 444,000	\$ 286,636	\$ (157,364)
0200000034 - Student Govt	17,550	-	19,000	19,000
0200000035 - Stu Ambass	6,800	-	23,700	23,700
0200000036 - PTK	36,500	-	10,000	10,000
0200000038 - Intramurals	6,750	-	1,500	1,500
0200000039 - Men's Baseball	17,000	-	17,000	17,000
0200000040 - Men's Basketball	8,000	-	7,500	7,500
0200000041 - Women's Volleyball	5,000	-	4,500	4,500
0200000042 - Tennis	7,000	-	5,500	5,500
0200000045 - Women's Soccer	5,000	-	-	-
0200000064 - Student Occupational Therapy	-	-	2,500	2,500
0200000065 - African American	-	-	2,500	2,500
0200000066 - Math	-	-	2,500	2,500
0200000067 - Religion 2	-	-	1,160	1,160
0200000068 - Teachers	-	-	2,500	2,500
0200000069 - Dental Hygiene Club	-	-	2,500	2,500
0200000070 - Gay/Lesbian	-	-	2,500	2,500
0200000071 - Camerata Music Club	-	-	3,840	3,840
0200000072 - Military	-	-	2,500	2,500
0200000073 - Respirator Care Club	-	-	2,500	2,500
0200000074 - Deaf/Sign Language	-	-	2,500	2,500
0200000075 - Student Nurses	-	-	3,000	3,000
0200000081 - Public Achievement	-	-	2,500	2,500
0200000082 - Psychology Club	-	-	2,500	2,500

**LONE STAR COLLEGE  
STUDENT ACTIVITY FUND BY DEPARTMENT**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0200000083 - Truth Alliance	\$ -	\$ -	\$ 2,500	\$ 2,500
0200000084 - Merr Club	-	-	3,000	3,000
0200000085 - Coyote Crew	-	-	14,100	14,100
0200000090 - Starburst Creative Writing	-	-	2,500	2,500
0200000094 - Sin Fronteras	-	-	2,500	2,500
0200000095 - KW Poets & Songwriters	-	-	730	730
0200000096 - The Howler	-	-	10,000	10,000
0200000001 - Kingwood Contingency	-	-	1,934	1,934
<b>0200900001 - LSC-Kingwood</b>	<b>\$ 420,000</b>	<b>\$ 444,000</b>	<b>\$ 448,100</b>	<b>\$ 4,100</b>
0300000028 - Student Life	\$ 286,500	\$ 329,500	\$ 333,200	\$ 3,700
0300000040 - Student Govt	3,000	3,000	-	(3,000)
0300000044 - Intramurals	1,500	1,500	-	(1,500)
0300000046 - Men's Basketball	2,000	2,000	-	(2,000)
0300000047 - Women's Basketball	2,000	2,000	-	(2,000)
0300000048 - Women's Volleyball	1,000	1,000	-	(1,000)
0300000049 - Men's Soccer	2,000	2,000	-	(2,000)
0300000050 - Women's Soccer	2,000	2,000	-	(2,000)
<b>0300900001 - LSC-Tomball</b>	<b>\$ 300,000</b>	<b>\$ 343,000</b>	<b>\$ 333,200</b>	<b>\$ (9,800)</b>
0400000025 - Student Activities	\$ 323,855	\$ 375,831	\$ 389,020	\$ 13,189
0400000034 - Student Govt	6,200	6,200	2,000	(4,200)
0400000035 - Maverick Leaders	21,780	26,750	31,900	5,150
0400000036 - PTK	6,500	6,500	1,000	(5,500)
0400000039 - Intramurals	72,449	72,419	75,780	3,361
0400000046 - Computer Club	500	-	200	200
0400000047 - RSAMC	3,000	6,000	2,500	(3,500)
0400000048 - ISO	3,400	5,400	1,800	(3,600)
0400000049 - Club Espanol	400	1,000	500	(500)
0400000050 - Swirl	1,900	1,900	500	(1,400)
0400000051 - Student Nurses	1,400	1,400	1,000	(400)
0400000052 - PTA	1,300	1,300	2,000	700
0400000053 - Writers in Performance	-	4,800	4,700	(100)
0400000055 - Accounting Club	600	1,200	500	(700)
0400000056 - 2nd Amendment Academy	1,200	2,000	500	(1,500)
0400000058 - Psychology Club	2,116	-	500	500
0400000059 - Sigma Kappa Delta	900	900	800	(100)
0400000061 - Human Services	450	450	400	(50)
0400000068 - The Academy Philosophy Club	250	250	300	50
0400000070 - Psi Beta Club	1,200	3,000	1,700	(1,300)
0400000076 - Music Club	6,000	-	500	500
0400000081 - Environmental	350	500	300	(200)
0400000082 - Film	1,100	3,000	-	(3,000)
0400000085 - Continuum	850	900	500	(400)

**LONE STAR COLLEGE  
STUDENT ACTIVITY FUND BY DEPARTMENT**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0400000086 - Speech	\$ -	\$ 2,000	\$ 500	\$ (1,500)
0400000087 - The Mission	2,000	2,000	500	(1,500)
0400000088 - Art 2	1,200	1,200	600	(600)
0400000089 - Spanish Guitar	650	2,500	500	(2,000)
0400000094 - Travelers in the Mind's Eye	325	500	-	(500)
0400000095 - Healthier U	-	2,500	500	(2,000)
0400000098 - Rotaract	1,100	1,000	500	(500)
0400000108 - Business & Economics Club	500	-	-	-
0400000112 - Right to Life	300	300	100	(200)
0400000113 - Emer Med Svc Stu Association	5,000	8,000	3,000	(5,000)
0400000117 - Student Veterans Association	600	-	300	300
0400000125 - Mavrick Pets Alive	625	2,000	1,000	(1,000)
0400000129 - Criminal Justice Society	-	300	300	-
0400000130 - Climbing Club	-	500	800	300
0400000131 - Mavericks Joined for Hope	-	1,500	300	(1,200)
0400000133 - Mavericks in Color	-	-	600	600
0400000134 - Nat'l Society Colleg Scholars	-	-	300	300
0400000135 - Food Recovery Network	-	-	300	300
<b>0400900001 - LSC-Montgomery</b>	<b>\$ 470,000</b>	<b>\$ 546,000</b>	<b>\$ 529,000</b>	<b>\$ (17,000)</b>
0500000033 - Student Activities	\$ 286,809	\$ 479,550	\$ 408,246	\$ (71,304)
0500000050 - Fitness Center	29,698	10,750	-	(10,750)
0500000051 - Intramurals	13,652	77,690	89,725	12,035
0500000052 - Men's Basketball	21,037	15,950	15,300	(650)
0500000053 - Tennis	18,921	9,275	8,440	(835)
0500000054 - Men's Soccer	23,313	10,200	8,553	(1,647)
0500000055 - Women's Soccer	21,601	10,200	8,553	(1,647)
0500000057 - Women's Volleyball	13,413	10,140	9,603	(537)
0500000081 - Women's Basketball	15,714	12,413	11,253	(1,160)
0500000082 - Dance Team	12,996	12,500	11,435	(1,065)
0500000083 - Men's Volleyball	10,350	11,200	10,890	(310)
0500000084 - All-In-One Gaming	1,660	2,500	2,500	-
0500000085 - Alpha Omega Ministry	650	2,500	-	(2,500)
0500000086 - American Society for Quality	2,740	-	-	-
0500000087 - Anime Club	1,050	1,380	1,115	(265)
0500000088 - Asian Busi Student Association	1,200	2,500	-	(2,500)
0500000089 - Band Club	6,102	2,500	2,500	-
0500000090 - Billards 8-Ball	2,200	-	-	-
0500000091 - Black Student Union	7,435	2,500	-	(2,500)
0500000092 - Bowling Club	2,500	-	-	-
0500000094 - Caribbean Student Org	3,070	2,500	2,500	-
0500000095 - CRU	6,160	2,500	2,500	-
0500000096 - Catholic Student Union	370	1,990	1,750	(240)

**LONE STAR COLLEGE  
STUDENT ACTIVITY FUND BY DEPARTMENT**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0500000097 - Chess Club	\$ 8,275	\$ 2,500	\$ 2,500	\$ -
0500000098 - College Conservative	850	2,500	2,100	(400)
0500000099 - Composer's Club	-	2,500	2,500	-
0500000100 - Computer Science	850	2,500	2,000	(500)
0500000101 - Creative Writing Club	4,750	2,500	2,500	-
0500000102 - Criminal Justice Club	8,896	2,500	-	(2,500)
0500000105 - Economics Club	2,495	1,200	1,200	-
0500000106 - Future Amer Sign Lang Interpr	-	2,500	2,500	-
0500000107 - Fellowship Christian Athletes	5,390	2,500	2,500	-
0500000108 - Future Professional Educators	4,450	2,500	1,200	(1,300)
0500000110 - LGBTQA/A	425	1,228	2,150	922
0500000112 - Global Friendship Club	2,470	2,500	-	(2,500)
0500000113 - Humanitarian Connection	1,000	1,550	-	(1,550)
0500000114 - International Heritage Society	1,850	2,500	-	(2,500)
0500000116 - National Society of Black Engr	1,750	2,500	2,500	-
0500000117 - Performance Troupe	7,598	2,500	2,200	(300)
0500000118 - PTK	21,175	2,500	6,628	4,128
0500000120 - Psychology Get Psyched	2,430	2,500	2,500	-
0500000121 - Radiology Student Association	4,071	2,500	2,500	-
0500000122 - Science and Engineering Club	10,172	-	1,700	1,700
0500000123 - SIDO	1,850	1,400	-	(1,400)
0500000124 - Singers Club	7,676	-	-	-
0500000125 - Sociology Club	7,900	2,750	2,100	(650)
0500000126 - Students of Diverse Abilities	2,568	-	-	-
0500000127 - Students of Fairbanks Center	2,435	-	-	-
0500000128 - Student Government Association	27,375	-	16,700	16,700
0500000129 - Student Nurse's Organization	750	530	-	(530)
0500000130 - Student Programming Board	21,373	2,600	49,500	46,900
0500000131 - Tabletop Game Club	525	1,000	2,500	1,500
0500000132 - Women in STEM	2,440	2,500	1,700	(800)
0500000133 - X-Presate	1,900	-	1,300	1,300
0500000134 - Math	1,670	1,105	1,060	(45)
0500000136 - Baseball	-	18,899	17,960	(939)
0500000137 - Robotics	-	2,500	2,500	-
0500000139 - ASA - One Africa	-	-	2,500	2,500
0500000142 - Running Club	-	-	3,250	3,250
0500000143 - Kappa Delta Pi	-	-	1,089	1,089
<b>0500900001 - LSC-Cy Fair</b>	<b>\$ 670,000</b>	<b>\$ 758,000</b>	<b>\$ 736,200</b>	<b>\$ (21,800)</b>

**LONE STAR COLLEGE  
STUDENT ACTIVITY FUND BY DEPARTMENT**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0800000017 - Student Activities	\$ 410,000	\$ 468,955	\$ 454,300	\$ (14,655)
0800000059 - Soccer	-	7,045	-	(7,045)
<b>0800900001 - LSC-University Park</b>	<b>\$ 410,000</b>	<b>\$ 476,000</b>	<b>\$ 454,300</b>	<b>\$ (21,700)</b>
1000000025 - Student Activities	-	-	198,400	198,400
<b>1000900001 - LSC-Houston North</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 198,400</b>	<b>\$ 198,400</b>
<b>0000900001 - LSC-Operating</b>	<b><u>\$ 2,760,000</u></b>	<b><u>\$ 3,150,000</u></b>	<b><u>\$ 3,240,800</u></b>	<b><u>\$ 90,800</u></b>

## TECHNOLOGY FUND

LSC collects \$11 per credit hour for the Technology fund. The fee provides funding for the maintenance and usage of technology related equipment that is made available to students in classrooms, libraries, computer labs, or other facilities on-site.

**LONE STAR COLLEGE  
TECHNOLOGY FUND SUMMARY  
FY 2020 Budget**

	<b>FY 2018 Budget</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>Increase (Decrease) FY 2020 vs FY 2019</b>
<b>Revenues</b>				
Student Revenues	\$ 14,990,000	\$ 14,429,167	\$ 14,688,655	\$ 259,488
<b>Total Revenues</b>	<b>\$ 14,990,000</b>	<b>\$ 14,429,167</b>	<b>\$ 14,688,655</b>	<b>\$ 259,488</b>
<b>Expenditures</b>				
Services	\$ 7,826,791	\$ 7,867,307	\$ 7,770,017	\$ (97,290)
Supplies	1,819,890	1,397,426	1,322,427	(74,999)
Utilities	-	-	-	-
Other	639,516	460,631	1,434,707	974,076
Non-Capital Equipment	4,685,803	4,685,803	4,143,504	(542,299)
Furniture, Fixtures & Equip	18,000	18,000	18,000	-
<b>Total Expenditures</b>	<b>\$ 14,990,000</b>	<b>\$ 14,429,167</b>	<b>\$ 14,688,655</b>	<b>\$ 259,488</b>

**LONE STAR COLLEGE  
TECHNOLOGY FUND BY DEPARTMENT**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0000000073 - Contracts & Maintenance	\$ 6,676,467	\$ 6,788,332	\$ 6,717,345	\$ (70,987)
0000000081 - OTS-SO	7,750,033	7,051,232	6,953,010	(98,222)
0000000239 - Campus CTAC	-	-	350,000	350,000
0000000094 - OTS Telecom	493,500	519,603	618,300	98,697
0000010007 - CIO Contingency	70,000	70,000	50,000	(20,000)
<b>0000900001 - LSC-Operating</b>	<b>\$ 14,990,000</b>	<b>\$ 14,429,167</b>	<b>\$ 14,688,655</b>	<b>\$ 259,488</b>



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## CORPORATE COLLEGE FUND

Funds that are spent on Corporate College operations. Lone Star Corporate College partners with global corporations to provide customized training, open enrollment courses, and professional seminars. Staff members focus on the energy, computer technology and advanced manufacturing sectors, but also provide training for retail, hospitality, school districts, health care organizations, non-profits, and many other industries.

**LONE STAR COLLEGE  
CORPORATE COLLEGE FUND SUMMARY  
FY 2020 Budget**

	<u>FY 2018 Budget</u>	<u>FY 2019 Budget</u>	<u>FY 2020 Budget</u>	<u>Increase (Decrease) FY 2020 vs FY 2019</u>
<b>Revenues</b>				
Student Revenues	\$ 3,250,000	\$ 3,250,000	\$ 2,500,000	\$ (750,000)
<b>Total Revenues</b>	<b>\$ 3,250,000</b>	<b>\$ 3,250,000</b>	<b>\$ 2,500,000</b>	<b>\$ (750,000)</b>
<b>Expenditures</b>				
Full Time Faculty	\$ 380,841	\$ 340,701	\$ 665,725	\$ 325,024
Part Time Faculty	47,827	91,024	276,000	184,976
Full Time Staff	1,181,079	974,484	946,943	(27,541)
Part Time Staff	-	11,000	-	(11,000)
Health/Retirement Benefits	235,715	178,730	234,054	55,324
Other Benefits	7,809	17,240	16,127	(1,113)
Services	166,393	210,812	187,482	(23,330)
Prof Dev/Travel	115	12,401	5,800	(6,601)
Supplies	207	359,471	142,098	(217,373)
Monthly Charges	9	30,250	19,000	(11,250)
Other	1,230,005	1,023,887	6,771	(1,017,116)
<b>Total Expenditures</b>	<b>\$ 3,250,000</b>	<b>\$ 3,250,000</b>	<b>\$ 2,500,000</b>	<b>\$ (750,000)</b>

**LONE STAR COLLEGE  
CORPORATE COLLEGE FUND BY DEPARTMENT**

<b>Department</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>Increase (Decrease) FY 2020 vs FY 2019</b>
0000010015 - Other Initiatives Contingency	\$ 870,000	\$ 870,000	\$ -	\$ (870,000)
0000000068 - Corporate College Administration	310,277	735,396	1,081,586	346,190
0000000069 - Customized Training	1,151,652	1,342,296	1,092,659	(249,637)
0000000071 - CC Open Enrollment	328,071	302,308	325,755	23,447
0000000200 - Houston Airport Ed CNST Callab	590,000	-	-	-
<b>0000900001 - LSC-Operating</b>	<b>\$ 3,250,000</b>	<b>\$ 3,250,000</b>	<b>\$ 2,500,000</b>	<b>\$ (750,000)</b>

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## AUXILIARY FUND

Activities that exist primarily to furnish goods and/or services to students, faculty, and staff and are expected to be self-supporting. Revenues will equal or exceed the expenses. Examples include food services, bookstore and tenant activities.

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**LONE STAR COLLEGE  
AUXILIARY FUND SUMMARY  
FY 2020 Budget**

	<u>FY 2018 Budget</u>	<u>FY 2019 Budget</u>	<u>FY 2020 Budget</u>	<u>Increase (Decrease) FY 2020 vs FY 2019</u>	<u>Percent Change</u>
<b>Revenues</b>					
Product/Service	\$ 6,796,000	\$ 6,298,334	\$ 7,369,160	\$ 1,070,826	17%
Misc Revenues	4,574,000	3,966,527	3,761,789	(204,738)	-5%
<b>Total Revenues</b>	<b>\$ 11,370,000</b>	<b>\$ 10,264,861</b>	<b>\$ 11,130,949</b>	<b>\$ 866,088</b>	<b>8%</b>
<b>Expenditures</b>					
Full Time Faculty	\$ 74,308	\$ 74,308	\$ 50,400	\$ (23,908)	-32%
Part Time Faculty	-	-	8,400	8,400	0%
Full time Staff	706,299	697,930	717,100	19,170	3%
Part Time Staff	62,969	34,129	36,896	2,767	8%
Health/Retirement Benefits	217,424	232,839	197,434	(35,405)	-15%
Other Employee Benefits	275,640	569,138	161,767	(407,371)	-72%
Services	3,184,037	2,729,747	2,894,197	164,450	6%
Prof Dev/Travel	222,063	235,363	291,367	56,004	24%
Supplies	255,419	267,352	724,516	457,164	171%
Monthly Charges	377,704	304,069	324,647	20,578	7%
Utilities	1,795,105	1,871,362	1,467,961	(403,401)	-22%
Other	3,989,532	3,048,624	4,006,731	958,107	31%
Non-Capital Equipment	204,500	200,000	249,533	49,533	25%
Furniture, Fixtures & Equip	5,000	-	-	-	0%
<b>Total Expenditures</b>	<b>\$ 11,370,000</b>	<b>\$ 10,264,861</b>	<b>\$ 11,130,949</b>	<b>\$ 866,088</b>	<b>8%</b>
	<b>\$ 11,370,000</b>	<b>\$ 10,264,861</b>	<b>\$ 11,130,949</b>	<b>\$ 866,088</b>	<b>8%</b>



**LONE STAR COLLEGE  
AUXILIARY FUND SUPPLEMENTAL SUMMARY  
FY 2020 Budget**

	<u>LSC-NH</u>	<u>LSC-KW</u>	<u>LSC-TB</u>	<u>LSC-MG</u>	<u>LSC-CF</u>	<u>LSC-UP</u>
<b>Revenues</b>						
Product/Service	\$ 93,730	\$ -	\$ 17,997	\$ 278	\$ -	\$ -
Misc Revenues	560,737	518,747	316,310	666,836	816,312	411,048
<b>Total Revenues</b>	<b>\$ 654,467</b>	<b>\$ 518,747</b>	<b>\$ 334,307</b>	<b>\$ 667,114</b>	<b>\$ 816,312</b>	<b>\$ 411,048</b>
<b>Expenditures</b>						
Full Time Faculty	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Part Time Faculty	-	-	-	-	-	-
Full Time Staff	-	-	-	-	-	-
Part Time Staff	-	-	-	-	-	-
Health/Retirement Benefits	-	-	-	-	-	-
Other Employee Benefits	-	-	-	-	-	-
Services	19,124	21,100	-	117,620	2,007	-
Prof Dev/Travel	700	2,600	300	-	73	-
Supplies	4,200	11,900	12,985	18,500	80,040	485,915
Monthly Charges	9,260	12,858	3,080	21,000	-	4,125
Utilities	62,032	13,685	13,179	26,179	28,278	17,265
Other	15,699	20,283	23,576	47,822	19,310	40,048
Non-Capital Equipment	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 111,015</b>	<b>\$ 82,426</b>	<b>\$ 53,120</b>	<b>\$ 231,121</b>	<b>\$ 129,708</b>	<b>\$ 547,353</b>

**LONE STAR COLLEGE  
AUXILIARY FUND SUPPLEMENTAL SUMMARY  
FY 2020 Budget**

	<u>LSC-HN</u>	<u>System Wide</u>	<u>FY 2020 Budget</u>
<b>Revenues</b>			
Product/Service	\$ -	\$ 7,257,155	\$ 7,369,160
Misc Revenues	204,800	266,999	3,761,789
<b>Total Revenues</b>	<b><u>\$ 204,800</u></b>	<b><u>\$ 7,524,154</u></b>	<b><u>\$ 11,130,949</u></b>
<b>Expenditures</b>			
Full Time Faculty	\$ -	\$ 50,400	\$ 50,400
Part Time Faculty	-	8,400	8,400
Full Time Staff	-	717,100	717,100
Part Time Staff	-	36,896	36,896
Health/Retirement Benefits	-	197,434	197,434
Other Employee Benefits	-	161,767	161,767
Services	2,000	2,732,346	2,894,197
Prof Dev/Travel	1,000	286,694	291,367
Supplies	5,000	105,976	724,516
Monthly Charges	10,000	264,324	324,647
Utilities	-	1,307,343	1,467,961
Other	14,542	3,825,451	4,006,731
Non-Capital Equipment	-	249,533	249,533
<b>Total Expenditures</b>	<b><u>\$ 32,542</u></b>	<b><u>\$ 9,943,664</u></b>	<b><u>\$ 11,130,949</u></b>

**LONE STAR COLLEGE  
AUXILIARY FUND BY DEPARTMENT**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
000000001 - Chancellor's Office	\$ 10,000	\$ 5,000	\$ 5,000	\$ -
000000002 - CFO	8,000	8,000	8,000	-
000000015 - SW Repair & Replacement	-	-	150,000	150,000
000000029 - IAFY19 External Affairs	15,000	-	-	-
000000043 - Police Officers/PSOs	166,880	159,048	166,877	7,829
000000056 - Risk Management	193,050	89,004	309,316	220,312
000000057 - University Center	591,822	625,384	580,435	(44,949)
000000059 - External&Empl Relations	-	5,000	-	(5,000)
000000081 - OTS-SO	25,786	-	-	-
000000091 - General Institutional	3,024,189	2,798,724	2,678,074	(120,650)
000000116 - Contract & Supplier Management	50,952	21,799	21,844	45
000000122 - Real Estate & Lease Admin	1,569,195	1,517,022	1,632,555	115,533
000000158 - Utilities	1,582,429	1,635,706	1,302,924	(332,782)
000000180 - PSSA - System Office at UP	15,000	15,000	13,000	(2,000)
000000181 - VC CIO AIR Operations	5,000	5,000	5,000	-
000000184 - VC Student Success	5,000	5,000	5,000	-
000000185 - Support Staff Council	16,500	16,500	13,000	(3,500)
000000188 - HR Obligations	-	10,000	10,000	-
000000199 - Engagement Programs	240,000	240,000	240,000	-
000000201 - IAFY20 SO-UP Facilities Mngt	831,639	849,158	-	(849,158)
000000202 - VC & Chief of Staff	5,000	5,000	5,000	-
000000210 - Office of the COO	5,000	5,000	-	(5,000)
000000224 - VC Academic Success	-	5,000	5,000	-
000000225 - Employee Awards	-	169,000	169,000	-
000000231 - COO - Operations	-	-	5,000	5,000
000000233 - Environ. Health & Life Safety	-	-	4,915	4,915
000000243 - Facilities Operations - SO-UP	-	-	1,057,528	1,057,528
000010015 - Other Initiatives Contingency	1,217,126	756,525	1,478,802	722,277
000010018 - Student Success Contingency	-	-	77,394	77,394
<b>System Wide</b>	<b>\$ 9,577,568</b>	<b>\$ 8,945,870</b>	<b>\$ 9,943,664</b>	<b>\$ 997,794</b>
010000005 - Facilities	\$ 11,688	\$ 5,771	\$ 11,686	\$ 5,915
010000037 - General Institutional	154,337	82,104	31,297	(50,807)
010000042 - Support Staff Council	8,644	8,644	6,000	(2,644)
010000053 - Utilities	74,111	84,284	62,032	(22,252)
<b>010090001 - LSC-North Harris</b>	<b>\$ 248,780</b>	<b>\$ 180,803</b>	<b>\$ 111,015</b>	<b>\$ (69,788)</b>
020000002 - VP Admin Services	\$ 51,000	\$ 31,500	\$ 20,000	\$ (11,500)
020000029 - General Institutional	154,789	46,208	40,741	(5,467)
020000032 - Support Staff Council	7,825	5,000	5,000	-
020000049 - Faculty Senate	8,075	3,000	3,000	-
020000059 - Utilities	14,352	14,352	13,685	(667)
0200102703 - Kinesiology	13,959	-	-	-
<b>020090001 - LSC-Kingwood</b>	<b>\$ 250,000</b>	<b>\$ 100,060</b>	<b>\$ 82,426</b>	<b>\$ (17,634)</b>

**LONE STAR COLLEGE  
AUXILIARY FUND BY DEPARTMENT**

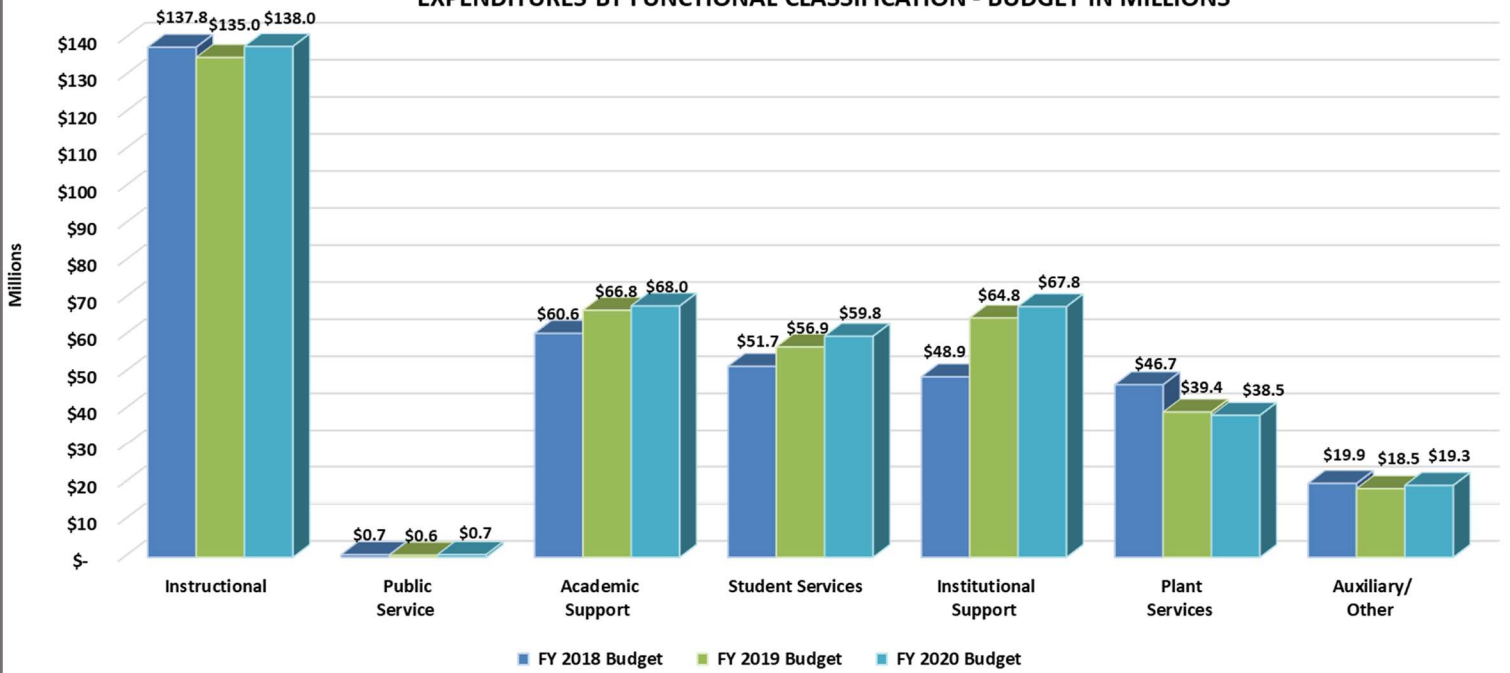
Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0300000002 - VP Admin Services	\$ 30,000	\$ -	\$ -	\$ -
0300000037 - General Institutional	94,804	49,005	32,841	(16,164)
0300000039 - Support Staff Council	-	5,000	4,000	(1,000)
0300000057 - Faculty Senate	-	5,000	3,100	(1,900)
0300000067 - Utilities	15,196	15,122	13,179	(1,943)
<b>0300900001 - LSC-Tomball</b>	<b>\$ 140,000</b>	<b>\$ 74,127</b>	<b>\$ 53,120</b>	<b>\$ (21,007)</b>
0400000005 - Facilities	\$ 97,856	\$ 110,900	\$ 125,120	\$ 14,220
0400000029 - General Institutional	140,568	103,435	72,822	(30,613)
0400000033 - Support Staff Council	10,000	9,000	8,000	(1,000)
0400000042 - Faculty Senate	5,000	5,000	5,000	-
0400000043 - Auxiliary Services	43,000	-	-	-
0400000080 - Utilities	21,432	20,549	20,179	(370)
<b>0400900001 - LSC-Montgomery</b>	<b>\$ 317,856</b>	<b>\$ 248,884</b>	<b>\$ 231,121</b>	<b>\$ (17,763)</b>
0500000046 - Support Staff Council	\$ 2,500	\$ 2,500	\$ 5,000	\$ 2,500
0500000061 - Faculty Senate	5,100	5,100	5,100	-
0500000064 - Auxiliary Services	236,776	114,284	91,330	(22,954)
0500000070 - Utilities	35,624	36,988	28,278	(8,710)
<b>0500900001 - LSC-Cy Fair</b>	<b>\$ 280,000</b>	<b>\$ 158,872</b>	<b>\$ 129,708</b>	<b>\$ (29,164)</b>
0800000001 - UP President Office	\$ 9,500	\$ -	\$ -	\$ -
0800000005 - Faculty Senate	5,000	2,500	2,500	-
0800000006 - Prof Support Staff Assoc	10,000	5,000	5,000	-
0800000008 - Bldg & Grounds - UP	415,796	468,000	-	(468,000)
0800000021 - General Institutional	63,539	24,388	40,548	16,160
0800000026 - Utilities	51,961	56,357	17,265	(39,092)
0800009001 - Revenues	-	-	482,040	482,040
<b>0800900001 - LSC-University Park</b>	<b>\$ 555,796</b>	<b>\$ 556,245</b>	<b>\$ 547,353</b>	<b>\$ (8,892)</b>
1000000001 - HN President Office	\$ -	\$ -	\$ 32,542	\$ 32,542
<b>1000900001 - LSC-Houston North</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,542</b>	<b>\$ 32,542</b>
<b>0000900001 - LSC-Operating</b>	<b>\$ 11,370,000</b>	<b>\$ 10,264,861</b>	<b>\$ 11,130,949</b>	<b>\$ 866,088</b>

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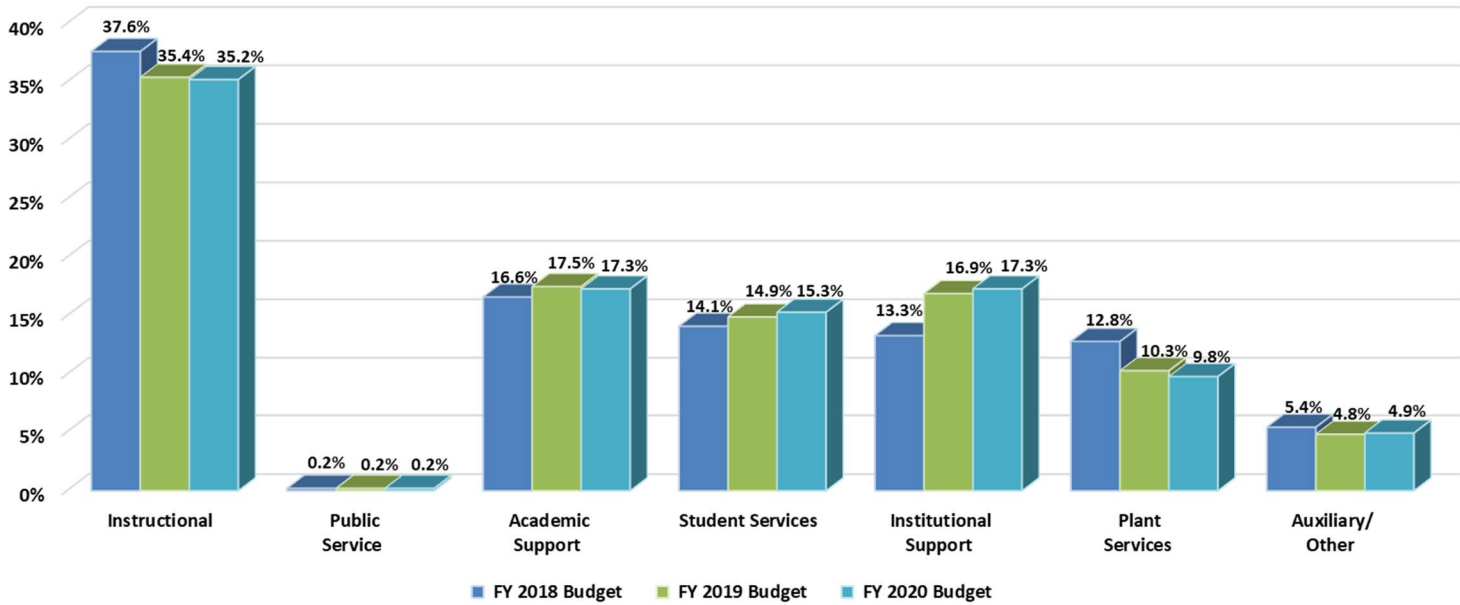
## EXPENDITURES BY FUNCTIONAL CLASSIFICATION

A method of grouping expenses according to the purpose for which the costs are incurred used in higher education, as defined by NACUBO. The functional expense categories used at LSC are instruction, public service, academic support, student services, institutional support, plant services, scholarships and fellowships, and other (auxiliary) revenue.

EXPENDITURES BY FUNCTIONAL CLASSIFICATION - BUDGET IN MILLIONS



EXPENDITURES BY FUNCTIONAL CLASSIFICATION - PERCENT OF BUDGET



*\*Beginning in FY 2019, safety and security operations have moved from Plant Services to Institutional Support to align with NACUBO classifications.*

**LONE STAR COLLEGE  
EXPENDITURES BY FUNCTIONAL CLASSIFICATION  
FY 2020 Budget**

	<u>Salaries</u>	<u>Benefits</u>	<u>Operating</u>	<u>Total</u>	<u>Percent</u>
Instructional	\$ 107,523,207	\$ 11,723,597	\$ 18,741,207	\$ 137,988,011	35.2%
Public Service	591,706	84,953	58,970	735,629	0.2%
Academic Support	45,510,298	5,998,046	16,481,212	67,989,556	17.3%
Student Services	40,004,778	5,373,856	14,436,415	59,815,049	15.3%
Institutional Support	39,581,423	9,339,296	18,878,530	67,799,249	17.3%
Plant Services	8,539,210	2,792,173	27,151,988	38,483,371	9.8%
Auxiliary/Other	812,796	359,201	18,158,952	19,330,949	4.9%
<b>TOTAL</b>	<b>\$ 242,563,418</b>	<b>\$ 35,671,122</b>	<b>\$ 113,907,274</b>	<b>\$ 392,141,814</b>	<b>100.0%</b>

**LONE STAR COLLEGE  
EXPENDITURES BY FUNCTIONAL CLASSIFICATION  
FY 2019 Budget**

	<u>Salaries</u>	<u>Benefits</u>	<u>Operating</u>	<u>Total</u>	<u>Percent</u>
Instructional	\$ 104,174,361	\$ 11,388,264	\$ 19,473,785	\$ 135,036,410	35.4%
Public Service	445,441	60,976	72,951	579,368	0.2%
Academic Support	44,738,590	6,165,756	15,924,088	66,828,434	17.5%
Student Services	36,402,223	5,290,721	15,230,643	56,923,587	14.9%
Institutional Support	36,109,838	10,933,861	17,715,356	64,759,055	16.9%
Plant Services	8,758,903	2,816,393	27,799,077	39,374,373	10.3%
Auxiliary/Other	806,367	801,977	16,856,517	18,464,861	4.8%
<b>TOTAL</b>	<b>\$ 231,435,723</b>	<b>\$ 37,457,948</b>	<b>\$ 113,072,417</b>	<b>\$ 381,966,088</b>	<b>100.0%</b>

**LONE STAR COLLEGE  
EXPENDITURES BY FUNCTIONAL CLASSIFICATION  
FY 2018 Budget**

	<u>Salaries</u>	<u>Benefits</u>	<u>Operating</u>	<u>Total</u>	<u>Percent</u>
Instructional	\$ 103,584,295	\$ 12,594,604	\$ 21,606,567	\$ 137,785,466	37.6%
Public Service	602,361	70,808	22,395	695,564	0.2%
Academic Support	41,502,931	5,699,679	13,385,758	60,588,368	16.6%
Student Services	35,338,867	4,890,995	11,459,966	51,689,828	14.1%
Institutional Support	25,440,113	6,816,097	16,623,967	48,880,177	13.3%
Plant Services	15,345,127	4,398,523	26,998,327	46,741,977	12.8%
Auxiliary/Other	843,576	493,064	18,533,360	19,870,000	5.4%
<b>TOTAL</b>	<b>\$ 222,657,270</b>	<b>\$ 34,963,770</b>	<b>\$ 108,630,340</b>	<b>\$ 366,251,380</b>	<b>100.0%</b>



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## INSTRUCTIONAL BUDGET

The section is required by Texas Administrative Code Title 19 Part 1 Chapter 13 Subchapter C Rule §13.45 and LSC Board Policy III.B.1.5.(d).

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0100900001 - LSC-North Harris	\$ 25,321,035	\$ 24,343,837	\$ 21,656,386	\$ (2,687,451)
0200900001 - LSC-Kingwood	18,365,613	18,489,592	18,828,990	339,398
0300900001 - LSC-Tomball	12,555,323	12,377,625	12,587,325	209,700
0400900001 - LSC-Montgomery	19,248,960	20,027,473	20,808,741	781,268
0500900001 - LSC-Cy Fair	29,534,031	29,701,970	28,309,427	(1,392,543)
0800900001 - LSC-University Park	13,381,551	14,993,943	15,801,626	807,683
1000900001 - LSC-Houston North	-	20,000	4,427,300	4,407,300
0000920002 - Financial Ops & Facilities	-	50,000	-	(50,000)
0000920006 - College Services	7,296,839	6,618,038	5,816,436	(801,602)
0000920011 - External & Employer Relations	4,821,987	3,968,449	3,970,122	1,673
0000920013 - System-Wide Initiatives	5,844,807	3,669,483	4,777,645	1,108,162
0000920014 - Facilities & Construction	38,000	-	-	-
0000920016 - General Institutional	1,377,320	776,000	992,563	216,563
0000920018 - Academic Success	-	-	11,450	11,450
<b>0000900001 - LSC-Operating</b>	<b>\$ 137,785,466</b>	<b>\$ 135,036,410</b>	<b>\$ 137,988,011</b>	<b>\$ 2,951,601</b>

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DIRECTOR LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0000900005 - AVC Financial Reporting & Ops	\$ -	\$ 50,000	\$ -	\$ (50,000)
0000900033 - External&Empl Relations AVC	400,000	-	-	-
0000900036 - Continuing Education	2,992,379	2,501,579	2,221,545	(280,034)
0000900037 - Director Corp College	797,105	685,552	1,134,654	449,102
0000900046 - OTS-Campus Services	7,246,839	6,548,038	5,766,436	(781,602)
0000900051 - System Facility Operations	38,000	-	-	-
0000900070 - AVC Academic Affairs	-	-	11,450	11,450
0000900088 - Community Education	632,503	717,342	613,923	(103,419)
0000900101 - CTE Administration	-	63,976	-	(63,976)
0000910007 - CIO Contingency	50,000	70,000	50,000	(20,000)
0000910008 - General Institutional	1,377,320	776,000	992,563	216,563
0000910009 - Syst-Wide Initiatives	5,844,807	3,669,483	4,777,645	1,108,162
<b>System Wide</b>	<b>\$ 19,378,953</b>	<b>\$ 15,081,970</b>	<b>\$ 15,568,216</b>	<b>\$ 486,246</b>
0100900007 - VP Instruction	\$ 438,315	\$ 331,918	\$ 2,873,256	\$ 2,541,338
0100900008 - Dean 1 - SBSBEE	3,394,663	3,400,016	2,825,348	(574,668)
0100900009 - Dean 2 - Career Technology	2,540,176	2,786,918	2,024,904	(762,014)
0100900010 - Dean 4 - Language & Comms	3,943,998	3,890,951	2,852,442	(1,038,509)
0100900011 - Dean 3 - Health & Human Svcs	4,196,487	3,660,171	3,651,989	(8,182)
0100900012 - Dean 5 - Math & Natural Sci	4,522,732	3,729,751	3,782,810	53,059
0100900013 - Dean 6 - VAPAC	3,156,706	3,164,969	2,733,156	(431,813)
0100900023 - VP Centers	1,626,547	1,521,744	-	(1,521,744)
0100900034 - Dean East Aldine Center	-	-	493,718	493,718
0100910001 - NH Contingency	1,501,411	1,857,399	418,763	(1,438,636)
<b>0100900001 - LSC-North Harris</b>	<b>\$ 25,321,035</b>	<b>\$ 24,343,837</b>	<b>\$ 21,656,386</b>	<b>\$ (2,687,451)</b>
0200900003 - VP Adm Services	\$ -	\$ -	\$ 51,500	\$ 51,500
0200900007 - VP Instruction	4,629	-	-	-
0200900010 - Dean 1 - FLAK	4,596,668	4,080,243	3,760,756	(319,487)
0200900011 - Dean 2 - SHO	5,548,252	5,648,145	5,566,226	(81,919)
0200900012 - Dean 3 - SSH	2,680,578	3,012,383	2,981,104	(31,279)
0200900020 - Dean of Acad Initiatives	-	-	398,384	398,384
0200900021 - Dean - Atascocita Ctr	518,183	630,986	622,583	(8,403)
0200900023 - Dean 4 - MEES	2,347,052	2,382,134	2,598,741	216,607
0200900024 - Business, Tech, Comm & Lang	2,190,967	2,207,774	2,180,185	(27,589)
0200900025 - Process Technology Ctr	241,044	507,022	555,126	48,104
0200910001 - KW Contingency	238,240	20,905	114,385	93,480
<b>0200900001 - LSC-Kingwood</b>	<b>\$ 18,365,613</b>	<b>\$ 18,489,592</b>	<b>\$ 18,828,990</b>	<b>\$ 339,398</b>
0300900003 - VP Adm Services	\$ -	\$ 1,500	\$ 1,500	\$ -
0300900009 - FYFO Division	3,439,617	3,383,705	3,262,728	(120,977)
0300900010 - ABSS Division	2,642,756	2,790,529	2,878,017	87,488
0300900011 - HSCI Division	4,117,007	4,393,273	4,356,210	(37,063)
0300900022 - CB&I Division	1,824,786	1,808,618	1,796,396	(12,222)
0300910001 - TB Adm Contingency	31,157	-	292,474	292,474
0300910002 - TB Instr Contingency	500,000	-	-	-
<b>0300900001 - LSC-Tomball</b>	<b>\$ 12,555,323</b>	<b>\$ 12,377,625</b>	<b>\$ 12,587,325</b>	<b>\$ 209,700</b>
0400900004 - VP Adm Services	\$ -	\$ (409,147)	\$ -	\$ 409,147
0400900009 - Dean 1 - TEAM	4,355,675	4,374,758	4,430,181	55,423
0400900010 - Dean 2 - BELS	4,909,337	4,983,211	4,953,898	(29,313)
0400900011 - Dean 3 - NASH	5,160,852	5,336,944	5,596,554	259,610
0400900012 - Dean 4 - BASS	3,145,188	3,297,198	3,507,789	210,591
0400900027 - Conroe Ctr Dean 1 TEAM	232,112	291,249	296,266	5,017
0400900028 - Conroe Ctr Dean 2 BELS	185,629	269,337	274,371	5,034
0400900029 - Conroe Ctr Dean 3 NASH	128,545	121,425	123,235	1,810
0400900030 - Conroe Ctr Dean 4 BASS	710,531	803,488	907,421	103,933
0400900033 - Conroe Ctr Testing Center	29,029	-	-	-
0400910001 - MG Contingency	392,062	959,010	719,026	(239,984)
<b>0400900001 - LSC-Montgomery</b>	<b>\$ 19,248,960</b>	<b>\$ 20,027,473</b>	<b>\$ 20,808,741</b>	<b>\$ 781,268</b>

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DIRECTOR LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0500900008 - VP Instruction	\$ 372,828	\$ 136,850	\$ 102,860	\$ (33,990)
0500900009 - Div 1: Bus & Comm Studies	3,835,450	4,075,167	4,267,311	192,144
0500900010 - WestWay Center	1,618,485	1,815,477	1,706,330	(109,147)
0500900011 - Div 2: Sci, Math & Engr	5,389,224	5,857,708	6,049,456	191,748
0500900012 - Div 4: PSvc, Health, Behv Sci	4,819,296	4,830,380	4,896,272	65,892
0500900013 - Div 5: TransStudy, Edu, 1stYr	3,466,934	3,387,252	3,246,295	(140,957)
0500900014 - Div 6: Arts, Hum & Social Sci	4,002,872	4,458,459	4,537,128	78,669
0500900015 - Dean Ed Programs & Org Dev	709,375	1,045,524	1,326,755	281,231
0500900022 - Fairbanks Center	2,064,498	1,880,802	-	(1,880,802)
0500900027 - Cypress Center	2,135,069	2,214,351	2,177,020	(37,331)
0500910001 - CF Contingency	1,120,000	-	-	-
<b>0500900001 - LSC-Cy Fair</b>	<b>\$ 29,534,031</b>	<b>\$ 29,701,970</b>	<b>\$ 28,309,427</b>	<b>\$ (1,392,543)</b>
0800900005 - Div 1 - Arts & Humanities	\$ 3,715,411	\$ 3,932,294	\$ 4,081,979	\$ 149,685
0800900006 - Div 2 - Math/Science	4,158,954	4,298,436	4,418,172	119,736
0800900008 - Div 3 - UP Workforce	2,441,072	2,529,582	2,266,255	(263,327)
0800900009 - Div 4 - Social Behavioral Sci	2,377,807	2,074,322	2,689,909	615,587
0800900010 - Student Learning Resource CTR	-	441,106	279,184	(161,922)
0800900012 - VP Adm Services	-	479,191	-	(479,191)
0800900013 - VP Instruction	167,100	100,000	-	(100,000)
0800900015 - Instructional Programs	-	-	1,273,642	1,273,642
0800910001 - UP Contingency	521,207	1,139,012	792,485	(346,527)
<b>0800900001 - LSC-University Park</b>	<b>\$ 13,381,551</b>	<b>\$ 14,993,943</b>	<b>\$ 15,801,626</b>	<b>\$ 807,683</b>
1000900002 - HN Pres Office	\$ -	\$ 20,000	\$ -	\$ (20,000)
1000900006 - VC/GC Academic Dean	-	-	2,512,914	2,512,914
1000900007 - FB Academic Dean	-	-	1,907,897	1,907,897
1000910001 - HN Contingency	-	-	6,489	6,489
<b>1000900001 - LSC-Houston North</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 4,427,300</b>	<b>\$ 4,407,300</b>
<b>0000900001 - LSC-Operating</b>	<b>\$ 137,785,466</b>	<b>\$ 135,036,410</b>	<b>\$ 137,988,011</b>	<b>\$ 2,951,601</b>

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0000000056 - Risk Management	\$ 38,000	\$ 50,000	\$ -	\$ (50,000)
0000000059 - External&EmplRelations	400,000	-	-	-
0000000066 - Campus CE Adm	-	63,976	-	(63,976)
0000000068 - Corporate College Administrat	286,666	114,962	162,576	47,614
0000000069 - Customized Training	330,570	339,875	649,321	309,446
0000000071 - CC Open Enrollment	179,869	230,715	322,757	92,042
0000000081 - OTS-SO	7,246,839	6,548,038	5,766,436	(781,602)
0000000091 - General Institutional	1,377,319	776,000	992,563	216,563
0000010007 - CIO Contingency	50,000	70,000	50,000	(20,000)
0000010015 - Other Initiatives Contingency	350,000	350,000	-	(350,000)
0000010016 - Workforce Equip Contingency	500,000	500,000	465,000	(35,000)
0000010017 - Growth Contingency	600,000	500,000	500,000	-
0000010019 - Compensation Contingency	4,394,807	2,319,484	3,812,645	1,493,161
0000152601 - Nursing - BSN	-	-	11,450	11,450
0000200001 - Business	107,209	82,209	107,418	25,209
0000200008 - Health Occup & Emer Services	733,703	761,963	682,332	(79,631)
0000200302 - Sftwr/Prog/Scrtcy	77,763	77,372	65,450	(11,922)
0000200308 - General Occupational	16,210	65,969	-	(65,969)
0000200604 - IAFY19 Law Enforcement Academy	474,000	-	-	-
0000200608 - Transportation	639,361	696,377	703,736	7,359
0000200610 - Engineering Technology	6,650	6,650	8,786	2,136
0000200612 - Construct Trades	205,213	209,450	180,504	(28,946)
0000200613 - Welding	255,036	155,353	122,706	(32,647)
0000200614 - Machining	100,263	37,838	-	(37,838)
0000200902 - ESL - Workforce	203,633	183,840	45,929	(137,911)
0000240001 - Business & Professional (NF)	5,175	5,175	12,330	7,155
0000240015 - Teacher Cert (NF)	369,746	401,221	338,283	(62,938)
0000240016 - Testing/Assessment (NF)	2,000	2,000	-	(2,000)
0000250110 - GED/ABE (NF)	123,613	174,972	150,929	(24,043)
0000250111 - Languages	12,300	12,300	22,600	10,300
0000250401 - Leisure Learning Other - NF	23,590	23,590	33,090	9,500
0000250410 - Discovery College - Youth (NF)	163,900	165,812	183,666	17,854
0000250411 - Academy for Life Long Learning	105,468	156,829	177,709	20,880
0000250701 - ESL (NF)	50	-	-	-
<b>System Wide</b>	<b>\$ 19,378,953</b>	<b>\$ 15,081,970</b>	<b>\$ 15,568,216</b>	<b>\$ 486,246</b>

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0100000011 - VP Instruction	\$ 437,440	\$ 331,918	\$ 2,873,256	\$ 2,541,338
0100000012 - Dean 1 - Soc & Behavioral Sci	500,000	539,001	-	(539,001)
0100000013 - Dean 2 - Career Technology	500,925	500,925	-	(500,925)
0100000014 - Dean 4 - Lang & Communications	500,000	500,000	-	(500,000)
0100000017 - Dean 5 - Math & Natural Sci	770,000	-	-	-
0100000018 - Dean 6 - Fine Arts	500,000	538,616	4,500	(534,116)
0100000033 - VP Centers	33,138	32,040	-	(32,040)
0100000054 - Center for Diversity Studies	875	-	-	-
0100010001 - North Harris Contingency	1,501,411	1,857,399	418,763	(1,438,636)
0100100001 - English	1,225,280	1,154,550	1,091,992	(62,558)
0100100002 - Develop English	941,564	976,621	706,024	(270,597)
0100100003 - ESL	786,293	776,136	562,494	(213,642)
0100100301 - Mathematics	1,436,051	1,336,055	1,199,140	(136,915)
0100100302 - Develop Math	359,232	416,210	400,309	(15,901)
0100100601 - Foreign Lang	202,114	201,754	207,435	5,681
0100100602 - Sign Language	187,897	188,250	192,921	4,671
0100100901 - Humanities	78,666	79,347	81,794	2,447
0100100902 - Philosophy	100,690	93,480	91,476	(2,004)
0100101201 - Speech	540,285	550,065	567,491	17,426
0100101202 - Journalism	160	160	100	(60)
0100101501 - Art	585,359	550,231	573,771	23,540
0100101502 - Music	22,163	11,601	11,701	100
0100101504 - Band	161,747	163,750	177,351	13,601
0100101505 - Choir	115,989	117,113	118,912	1,799
0100101506 - Drama	127,858	128,246	131,819	3,573
0100101507 - Dance	600	3	-	(3)
0100101508 - Photography	500	1	-	(1)
0100101802 - Economics	232,755	234,838	241,831	6,993
0100101803 - Geography	55	30	30	-
0100101804 - History	389,468	383,349	395,837	12,488
0100101805 - Poli Science	420,327	436,541	445,936	9,395
0100102101 - Psychology	268,266	273,278	273,447	169
0100102102 - Sociology	266,075	342,829	346,262	3,433
0100102401 - Geology	82,260	87,018	87,861	843
0100102402 - Physics	181,545	183,440	188,596	5,156
0100102403 - Chemistry	463,430	446,494	561,221	114,727
0100102404 - Biology	1,230,214	1,260,534	1,345,683	85,149
0100102702 - Education	520,920	436,302	264,926	(171,376)
0100102703 - Kinesiology	331,705	347,769	195,331	(152,438)
0100102705 - Business	201,249	203,111	205,868	2,757
0100102706 - Crim Justice	79,370	80,105	82,569	2,464
0100102708 - Petroleum Technology	84,954	86,825	108,061	21,236
0100150001 - Accounting	237,528	239,693	245,845	6,152
0100150002 - Prof Office Tech	12,572	7,384	752	(6,632)
0100150005 - Logistics	-	25	68,156	68,131
0100150006 - Mgmt/Mrktng	90,418	91,231	93,959	2,728
0100150302 - Sftwr/Prog/Scrtcy	725,639	723,243	749,879	26,636
0100150303 - Graph Arts/Video	109,558	112,838	116,289	3,451
0100150304 - Multimedia	161,998	162,993	186,396	23,403
0100150307 - Cisco Engin	13,772	11,522	12,501	979
0100150308 - Comp Networks	-	8,016	-	(8,016)
0100150613 - Emer Med Svc	617,873	567,231	677,279	110,048
0100150901 - Welding Tech	391,145	400,432	-	(400,432)
0100150903 - Manufact Tech	213,223	205,936	262,837	56,901
0100150905 - Drafting	323,800	327,875	335,531	7,656
0100150906 - Electrician	16,516	160,866	203,325	42,459
0100150908 - Automotive Tech	313,038	323,621	295,055	(28,566)
0100150909 - Heat/Air/Refrig	346,794	348,259	366,736	18,477
0100150910 - Diesel Mechanics Technology	238,581	289,317	316,915	27,598
0100150912 - Pipe Fitting	94,684	27,386	19,000	(8,386)
0100150913 - Construction Trades	16,516	115,476	117,444	1,968
0100151203 - Legal Assistant	188,232	139,683	160,682	20,999

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0102100001 - English	228,850	226,928	-	(226,928)
0102100301 - Mathematics	4,008	147,703	-	(147,703)
0102100901 - Humanities	68,439	69,074	-	(69,750)
0102101201 - Speech	184,461	56,750	-	(56,750)
0102101501 - Art	81,053	77,759	-	(77,759)
0102101804 - History	72,628	73,302	-	(73,302)
0102101805 - Political Science	-	67,278	-	(67,278)
0102102404 - Biology	79,480	76,172	-	(76,172)
0103000016 - Dean 3 HPB	606,077	-	-	-
0103150601 - Nursing - RN	1,586,470	1,678,675	1,663,739	(14,936)
0103150608 - Prof Medical Off	97,353	98,488	123,802	25,314
0103150610 - Pharmacy Technology	213,980	216,308	230,877	14,569
0103150614 - Health Info Tech	203,716	208,861	214,864	6,003
0104100001 - English	34,904	35,228	-	(35,228)
0104100002 - Developmental English	114,876	115,941	-	(115,941)
0104100301 - Mathematics	216,153	70,455	-	(70,455)
0104100302 - Develop Math	86,866	87,672	-	(87,672)
0104101201 - Speech	-	73,302	-	(73,302)
0104101805 - Political Science	66,659	-	-	-
0104102101 - Psychology	87,504	-	-	-
0104102102 - Sociology	-	87,229	-	(87,229)
0104102401 - Geology	3,630	-	-	-
0104150302 - Sftwr/Prog/Scrty	25,000	-	-	-
0104150901 - Welding Tech	80,785	76,144	-	(76,144)
0104150904 - Machining Tech	79,319	74,651	-	(74,651)
0104150909 - Heat/Air/Refrig	78,794	74,116	-	(74,116)
0105150617 - Massage Therapy	102,569	104,464	106,737	2,273
0105151505 - CHI Cosmetology	436,744	438,375	439,360	985
0106000001 - East Aldine Center	-	-	29,100	29,100
0106000003 - ESL	-	-	403	403
0106100301 - Mathematics	-	-	602	602
0106101201 - Speech	-	-	403	403
0106101501 - Art	-	-	401	401
0106101802 - Economics	-	-	52	52
0106101804 - History	-	-	403	403
0106101805 - Political Science	-	-	203	203
0106102101 - Psychology	-	-	203	203
0106102404 - Biology	-	-	26,986	26,986
0106102702 - Education	-	-	404	404
0106150302 - Sftwr/Prog/Scrty	-	-	602	602
0106150901 - Welding Tech	-	-	333,523	333,523
0106150916 - Quality Control Technology	-	-	100,433	100,433
<b>0100900001 - LSC-North Harris</b>	<b>\$ 25,321,035</b>	<b>\$ 24,343,837</b>	<b>\$ 21,656,386</b>	<b>\$ (2,687,451)</b>



**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0200000002 - VP Admin Services	\$ -	\$ -	\$ 51,500	\$ 51,500
0200000010 - VP Instruction	4,629	-	-	-
0200000014 - Dean 3 -SSH	-	31,139	-	(31,139)
0200000048 - Educational Partnerships	-	-	398,384	398,384
0200010001 - Kingwood Contingency	238,240	20,905	114,382	93,477
0200100001 - English	1,409,626	1,497,192	1,308,229	(188,963)
0200100002 - Develop English	458,621	430,822	258,156	(172,666)
0200100003 - ESL	291,415	267,949	314,368	46,419
0200100301 - Mathematics	1,465,303	1,526,263	1,445,799	(80,464)
0200100302 - Develop Math	244,786	224,598	139,467	(85,131)
0200100601 - Foreign Lang	249,028	253,982	257,288	3,306
0200100901 - Humanities	17,222	22,963	10,741	(12,222)
0200100902 - Philosophy	262,986	275,737	270,528	(5,209)
0200101201 - Speech	501,391	571,298	575,954	4,656
0200101202 - Journalism	6,218	6,218	4,213	(2,005)
0200101501 - Art	344,068	346,567	355,102	8,535
0200101502 - Music	509,928	509,942	526,233	16,291
0200101506 - Drama	189,890	178,038	162,274	(15,764)
0200101801 - Anthropology	10,331	12,617	10,371	(2,246)
0200101802 - Economics	109,413	145,271	128,902	(16,369)
0200101803 - Geography	20,834	20,692	20,791	99
0200101804 - History	916,099	864,125	790,569	(73,556)
0200101805 - Poli Science	666,425	687,005	662,571	(24,434)
0200102101 - Psychology	367,963	377,785	383,573	5,788
0200102102 - Sociology	205,279	216,333	234,321	17,988
0200102401 - Geology	226,595	228,355	231,133	2,778
0200102402 - Physics	384,257	396,896	380,435	(16,461)
0200102403 - Chemistry	385,419	411,195	392,351	(18,844)
0200102404 - Biology	1,208,384	1,213,845	1,194,499	(19,346)
0200102701 - Develop Courses	311,445	304,386	288,200	(16,186)
0200102702 - Education	193,851	194,550	211,916	17,366
0200102703 - Kinesiology	447,397	450,431	441,327	(9,104)
0200102704 - Engineering	131,667	132,337	132,925	588
0200102706 - Crim Justice	104,026	105,875	127,198	21,323
0200150001 - Accounting	112,528	126,238	137,346	11,108
0200150002 - Prof Office Tech	95,289	49,126	46,323	(2,803)
0200150006 - Mgmt/Mrktng	191,576	193,481	174,748	(18,733)
0200150302 - Sftwr/Prog/Scrty	737,789	714,910	680,952	(33,958)
0200150303 - Graph Arts/Video	288,627	279,735	282,575	2,840
0200150304 - Multimedia	8,521	12,786	20,786	8,000
0200150601 - Nursing -RN	1,297,185	1,370,345	1,610,055	239,710
0200150602 - Nursing -LVN	207,669	188,481	212,711	24,230
0200150605 - Occup Therapy	178,761	176,395	183,777	7,382
0200150606 - Resp Care	1,228,791	1,188,503	1,204,768	16,265
0200150609 - Dental Hygiene	431,191	474,130	536,932	62,802
0200150613 - Emer Med Svc	26,516	26,605	32,822	6,217
0200151201 - Fire Science	686,909	372,697	362,246	(10,451)
0200151505 - Cosmetology	232,298	252,841	341,540	88,699
0201000001 - Dean - Atascocita Ctr	-	26,238	30,635	4,397
0201100001 - English	100,794	109,303	105,918	(3,385)
0201100002 - Develop English	30,554	22,835	23,149	314
0201100301 - Mathematics	76,674	92,799	94,396	1,597
0201100302 - Develop Math	41,376	45,797	17,508	(28,289)
0201100901 - Humanities	4,198	4,198	4,199	1
0201100902 - Philosophy	2,094	4,158	4,159	1
0201101201 - Speech	10,630	10,521	200	(10,321)
0201101501 - Art	14,529	16,593	16,783	190
0201101506 - Drama	10,386	10,386	10,386	-

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0201101802 - Economics	-	-	12,535	12,535
0201101804 - History	35,250	39,403	53,928	14,525
0201101805 - Poli Science	29,107	31,172	21,453	(9,719)
0201102101 - Psychology	20,971	20,971	21,092	121
0201102102 - Sociology	2,169	2,144	10,401	8,257
0201102401 - Geology	9,697	5,568	-	(5,568)
0201102402 - Physics	-	4,198	-	(4,198)
0201102404 - Biology	80,685	121,184	135,760	14,576
0201102701 - Develop Courses	22,845	35,230	39,359	4,129
0201102703 - Kinesiology	6,192	8,256	10,321	2,065
0201102706 - Criminal Justice	4,153	4,153	25	(4,128)
0201150001 - Accounting	10,370	10,370	10,371	1
0201150006 - Mgmt/Mrktng	2,069	2,069	5	(2,064)
0201150302 - Sftwr/Prog/Scrty	3,440	3,440	-	(3,440)
0203102408 - Process Technology Ctr	241,044	507,022	523,226	16,204
0203150915 - Instrumentation Technology	-	-	31,900	31,900
<b>0200900001 - LSC-Kingwood</b>	<b>\$ 18,365,613</b>	<b>\$ 18,489,592</b>	<b>\$ 18,828,990</b>	<b>\$ 339,398</b>

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0300000037 - General Institutional	\$ -	\$ 1,500	\$ 1,500	\$ -
0300000093 - LifePath	191,267	203,334	206,428	3,094
0300010001 - Tomball Adm Contingency	31,157	-	292,474	292,474
0300010002 - Tomball Instruct Contingency	500,000	-	-	-
0300100001 - English	1,116,203	1,122,553	1,151,533	28,980
0300100002 - Develop English	368,778	339,808	293,154	(46,654)
0300100003 - ESL	41,089	53,959	73,060	19,101
0300100301 - Mathematics	876,044	898,734	909,074	10,340
0300100302 - Develop Math	385,420	339,691	266,775	(72,916)
0300100601 - Foreign Lang	139,652	130,021	132,036	2,015
0300100901 - Humanities	16,613	12,646	10,370	(2,276)
0300100902 - Philosophy	125,859	126,526	118,625	(7,901)
0300101201 - Speech	220,460	289,646	311,137	21,491
0300101501 - Art	231,437	226,608	238,087	11,479
0300101502 - Music	134,117	165,921	178,289	12,368
0300101503 - Applied Music	30,603	27,422	24,880	(2,542)
0300101506 - Drama	135,882	137,256	153,386	16,130
0300101508 - Photography	2,200	2,200	1,600	(600)
0300101802 - Economics	270,230	267,853	276,798	8,945
0300101803 - Geography	365	13,938	14,758	820
0300101804 - History	554,076	573,702	574,838	1,136
0300101805 - Poli Science	535,303	579,929	579,340	(589)
0300102101 - Psychology	352,087	334,222	344,811	10,589
0300102102 - Sociology	193,481	185,518	206,642	21,124
0300102401 - Geology	80,370	87,379	76,765	(10,614)
0300102402 - Physics	137,473	128,422	97,964	(30,458)
0300102403 - Chemistry	324,492	403,888	342,329	(61,559)
0300102404 - Biology	1,074,775	1,191,254	1,218,441	27,187
0300102406 - Environ Science	-	6	6	-
0300102702 - Education	304,551	282,959	220,298	(62,661)
0300102703 - Kinesiology	211,389	214,241	202,788	(11,453)
0300102705 - Business	28,265	12,647	12,784	137
0300102706 - Crim Justice	126,886	127,641	131,624	3,983
0300102707 - Petroleum Engineering	6,019	5,290	12,240	6,950
0300150001 - Accounting	314,986	322,950	312,942	(10,008)
0300150002 - Prof Office Tech	97,647	95,637	100,258	4,621
0300150006 - Mgmt/Mrkting	237,140	250,658	247,466	(3,192)
0300150302 - Sftwr/Prog/Scrtty	470,179	433,026	458,693	25,667
0300150303 - Graph Arts/Video	94,958	95,424	97,084	1,660
0300150601 - Nursing - RN	831,567	910,257	910,466	209
0300150602 - Nursing - LVN	259,005	275,257	297,118	21,861
0300150605 - Occup Therapy	276,560	280,222	294,813	14,591
0300150610 - Pharmacy Tech	230,118	191,309	198,591	7,282
0300150615 - Veterinary Tech	348,636	416,801	415,919	(882)
0300150620 - Surgical Tech	342,622	294,237	301,010	6,773
0300150906 - Electrician	172,632	145,152	139,010	(6,142)
0300150907 - Electronics Tech	119,895	168,775	128,448	(40,327)
0300151203 - Legal Assistant	12,835	11,206	10,673	(533)
<b>0300900001 - LSC-Tomball</b>	<b>\$ 12,555,323</b>	<b>\$ 12,377,625</b>	<b>\$ 12,587,325</b>	<b>\$ 209,700</b>

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0400000003 - VP Admin Services	\$ -	\$ (409,147)	\$ -	\$ 409,147
0400000132 - LifePATH	-	-	78,971	78,971
0400010001 - Montgomery Contingency	392,062	959,010	719,025	(239,985)
0400100001 - English	2,050,455	2,105,281	2,189,397	84,116
0400100002 - Develop English	171,707	166,691	104,687	(62,004)
0400100003 - ESL	286,786	266,212	252,033	(14,179)
0400100301 - Mathematics	1,744,598	1,979,206	2,034,915	55,709
0400100302 - Develop Math	474,641	319,285	205,839	(113,446)
0400100601 - Foreign Lang	196,617	197,820	208,783	10,963
0400100901 - Humanities	84,002	84,507	87,132	2,625
0400100902 - Philosophy	225,020	232,354	240,963	8,609
0400101201 - Speech	417,681	422,136	428,032	5,896
0400101501 - Art	559,449	471,078	501,307	30,229
0400101502 - Music	455,066	456,930	503,999	47,069
0400101506 - Drama	269,291	270,143	296,013	25,870
0400101507 - Dance	14,301	14,301	14,426	125
0400101801 - Anthropology	9,256	11,321	11,781	460
0400101803 - Geography	19,094	20,641	20,641	-
0400101804 - History	910,618	946,932	1,018,464	71,532
0400101805 - Poli Science	718,915	837,721	859,696	21,975
0400102101 - Psychology	564,984	583,511	535,943	(47,568)
0400102102 - Sociology	246,840	250,154	250,438	284
0400102401 - Geology	249,636	244,486	239,619	(4,867)
0400102402 - Physics	255,607	257,910	262,830	4,920
0400102403 - Chemistry	472,882	539,838	550,168	10,330
0400102404 - Biology	1,392,181	1,402,553	1,463,244	60,691
0400102407 - Biotechnology	210,200	210,150	235,461	25,311
0400102702 - Education	488,514	509,996	530,668	20,672
0400102703 - Kinesiology	273,740	219,520	235,626	16,106
0400102704 - Engineering	6,704	88,085	90,685	2,600
0400102705 - Business	358,592	354,469	366,812	12,343
0400102706 - Crim Justice	110,041	100,217	106,092	5,875
0400150001 - Accounting	387,234	377,402	397,271	19,869
0400150002 - Prof Office Tech	25,681	24,131	24,131	-
0400150006 - Mgmt/Mrktng	194,657	198,878	197,123	(1,755)
0400150302 - Sftwr/Prog/Scrty	385,564	393,721	401,768	8,047
0400150303 - Graph Arts/Video	19,265	20,641	20,641	-
0400150601 - Nursing - RN	724,193	788,977	808,763	19,786
0400150602 - Nursing - LVN	299,533	292,039	315,138	23,099
0400150603 - Med Rad Tech	428,892	350,582	374,745	24,163
0400150607 - Phys Therapy	384,035	394,642	419,320	24,678
0400150613 - Emer Med Svc	333,707	420,202	449,265	29,063
0400150616 - Human Services	229,052	239,252	235,836	(3,416)
0400150905 - Drafting	12,485	12,485	12,485	-
0400151201 - Fire Science	400,898	408,262	389,913	(18,349)
0400151501 - Radio & TV	259,109	269,312	255,883	(13,429)
0400151502 - Survey Tech	113,083	110,177	109,786	(391)
0400151507 - Computed Tomography	136,246	127,960	151,690	23,730
0401000010 - Testing Center	29,029	-	-	-
0401100001 - English	134,102	137,278	139,925	2,647
0401100002 - Develop English	18,201	16,825	16,825	-
0401100003 - ESOL	-	69,274	71,661	2,387
0401100301 - Mathematics	108,755	175,022	180,039	5,017
0401100302 - Develop Math	56,368	48,587	48,587	-
0401100902 - Philosophy	-	4,178	4,178	-
0401101201 - Speech	14,549	16,813	16,813	-
0401101501 - Art	14,549	12,985	12,985	-

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0401101502 - Music	4,128	2,114	2,114	-
0401101506 - Drama	8,306	6,242	6,242	-
0401101804 - History	37,454	39,668	39,668	-
0401101805 - Political Science	27,134	33,476	33,476	-
0401102101 - Psychology	14,599	20,791	20,791	-
0401102102 - Sociology	4,178	4,178	4,178	-
0401102401 - Geology	17,313	13,285	13,285	-
0401102402 - Physics	5,378	4,728	4,728	-
0401102404 - Biology	81,997	83,934	85,744	1,810
0401102702 - Education	40,006	46,299	46,299	-
0401102703 - Kinesiology	23,857	19,478	19,478	-
0401102705 - Business Economics	-	100	100	-
0401150001 - Accounting	3,740	3,490	3,490	-
0401150006 - Mgmt/Mrktng	2,064	2,064	2,064	-
0401150302 - Sftwr/Prog/Scrty	6,980	5,554	5,554	-
0401150901 - Welding Tech	290,437	279,199	298,657	19,458
0401150904 - Machining Tech	160,385	142,668	145,486	2,818
0401150908 - Automotive Tech	182,337	251,869	258,639	6,770
0401150914 - Aviation	-	45,400	120,287	74,887
<b>0400900001 - LSC-Montgomery</b>	<b>\$ 19,248,960</b>	<b>\$ 20,027,473</b>	<b>\$ 20,808,741</b>	<b>\$ 781,268</b>

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0500000012 - VP Instruction	\$ 372,828	\$ 136,850	\$ 102,860	\$ (33,990)
0500000021 - Dean Ed Programs & Org Dev	709,375	845,288	1,114,636	269,348
0500000069 - Academic Success	-	200,236	212,119	11,883
0500010001 - CyFair Contingency	1,120,000	-	-	-
0500100001 - English	1,681,328	1,846,189	1,861,976	15,787
0500100002 - Develop English	622,570	578,952	595,967	17,015
0500100003 - ESL	813,322	802,014	816,617	14,603
0500100301 - Mathematics	1,551,461	1,781,761	1,863,939	82,178
0500100302 - Develop Math	1,169,473	1,134,024	940,536	(193,488)
0500100601 - Foreign Lang	230,687	234,893	277,207	42,314
0500100602 - Sign Language	205,415	205,757	234,141	28,384
0500100901 - Humanities	120,716	133,485	136,680	3,195
0500100902 - Philosophy	267,570	299,762	378,488	78,726
0500101201 - Speech/Journalism	644,342	639,490	741,713	102,223
0500101501 - Art	665,852	738,463	703,860	(34,603)
0500101502 - Music	363,391	389,290	375,299	(13,991)
0500101503 - Applied Music	76,454	95,015	57,229	(37,786)
0500101506 - Drama	182,088	132,445	154,541	22,096
0500101507 - Dance	15,807	13,405	24,603	11,198
0500101508 - Photography	1,000	2,000	2,000	-
0500101801 - Anthropology	91,199	102,546	107,189	4,643
0500101802 - Economics	237,327	250,476	230,474	(20,002)
0500101803 - Geography	90,343	97,231	104,697	7,466
0500101804 - History	1,229,393	1,339,025	1,332,647	(6,378)
0500101805 - Poli Science	716,252	921,838	923,285	1,447
0500102101 - Psychology	519,183	551,938	545,643	(6,295)
0500102102 - Sociology	199,930	138,308	154,054	15,746
0500102401 - Geology	195,524	193,295	210,148	16,853
0500102402 - Physics	386,466	414,125	424,107	9,982
0500102403 - Chemistry	875,256	978,502	970,230	(8,272)
0500102404 - Biology	1,788,350	1,816,259	1,900,449	84,190
0500102406 - Environ Science	71,879	88,433	71,782	(16,651)
0500102702 - Education	861,569	872,262	893,175	20,913
0500102703 - Kinesiology	402,784	454,825	479,921	25,096
0500102704 - Engineering	117,504	130,509	128,880	(1,629)
0500102705 - Business	196,109	197,399	205,276	7,877
0500102706 - Crim Justice	109,323	122,297	118,254	(4,043)
0500102707 - Petroleum Engineering	82,466	78,957	86,119	7,162
0500150001 - Accounting	365,207	427,395	415,836	(11,559)
0500150002 - Prof Office Tech	13,761	-	-	-
0500150005 - Logistics	100,292	100,698	101,332	634
0500150006 - Mgmt/Mrktng	174,743	172,873	199,356	26,483
0500150302 - Sftwr/Prog/Scrty	636,580	-	-	-
0500150303 - Graph Arts/Video	232,651	-	-	-
0500150304 - Multimedia	28,901	-	-	-
0500150306 - Geo Info Sys	100,341	114,996	150,491	35,495
0500150307 - Cisco	528,659	-	-	-
0500150601 - Nursing - RN	1,320,268	1,285,819	1,228,953	(56,866)
0500150602 - Nursing - LVN	228,833	229,260	211,907	(17,353)
0500150603 - Med Rad Tech	531,513	562,539	587,108	24,569
0500150604 - Sonography	735,701	734,133	753,836	19,703
0500150613 - Emer Med Svc	601,230	633,378	667,551	34,173
0500150631 - Med Office Tech	115,617	114,808	130,469	15,661
0500151201 - Fire Science	457,698	457,899	498,497	40,598
0500151501 - Radio & TV	177,933	-	-	-
0501000003 - Tutoring	-	51,073	-	(51,073)

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0501100001 - English	193,792	196,931	-	(196,931)
0501100002 - Develop English	175,436	216,852	-	(216,852)
0501100003 - ESL	300,957	262,380	-	(262,380)
0501100301 - Mathematics	199,267	190,186	-	(190,186)
0501100302 - Develop Math	209,951	205,766	-	(205,766)
0501100601 - Foreign Lang	10,320	-	-	-
0501100602 - Sign Language	3,440	-	-	-
0501100901 - Humanities	4,129	-	-	-
0501100902 - Philosophy	14,451	6,222	-	(6,222)
0501101201 - Speech	83,815	82,518	-	(82,518)
0501101501 - Art	24,769	16,543	-	(16,543)
0501101502 - Music	8,257	8,256	-	(8,256)
0501101802 - Economics	14,451	12,435	-	(12,435)
0501101803 - Geography	10,323	4,128	-	(4,128)
0501101804 - History	182,687	145,282	-	(145,282)
0501101805 - Poli Science	164,383	136,030	-	(136,030)
0501102101 - Psychology	47,474	18,677	-	(18,677)
0501102102 - Sociology	28,898	12,410	-	(12,410)
0501102404 - Biology	303,752	250,407	-	(250,407)
0501102702 - Education	33,028	30,962	-	(30,962)
0501102703 - Kinesiology	-	4,128	-	(4,128)
0501102705 - Business	6,193	6,192	-	(6,192)
0501102706 - Crim Justice	10,323	8,286	-	(8,286)
0501150001 - Accounting	20,641	6,880	-	(6,880)
0501150302 - Sftwr/Prog/Scrty	13,761	8,256	-	(8,256)
0502000007 - Tutoring	-	97,704	118,545	20,841
0502100001 - English	152,721	165,316	227,530	62,214
0502100002 - Develop English	110,698	97,435	4,144	(93,291)
0502100301 - Mathematics	86,934	102,923	103,583	660
0502100302 - Develop Math	143,080	132,690	134,372	1,682
0502100601 - Foreign Lang	-	-	3,439	3,439
0502100901 - Humanities	-	4,128	-	(4,128)
0502100902 - Philosophy	4,154	2,089	2,073	(16)
0502101201 - Speech	8,283	22,730	16,537	(6,193)
0502101501 - Art	4,177	4,178	6,217	2,039
0502101502 - Music	4,129	4,128	4,128	-
0502101506 - Drama	-	2,064	2,065	1
0502101802 - Economics	4,229	12,475	10,321	(2,154)
0502101804 - History	98,905	111,473	108,523	(2,950)
0502101805 - Poli Science	83,995	100,644	112,823	12,179
0502102101 - Psychology	12,412	8,281	10,321	2,040
0502102102 - Sociology	12,487	6,292	8,306	2,014
0502102401 - Geology	-	-	4,128	4,128
0502102404 - Biology	154,231	158,059	139,346	(18,713)
0502102406 - Environ Science	8,318	12,425	4,128	(8,297)
0502102702 - Education	45,569	53,747	53,684	(63)
0502102703 - Kinesiology	-	2,064	2,065	1
0502102705 - Business	10,353	6,232	4,128	(2,104)
0502102706 - Crim Justice	-	-	2,065	2,065
0502150001 - Accounting	10,369	6,920	10,345	3,425
0502150006 - Mgmt/Mrktng	7,010	-	-	-
0502150302 - Sftwr/Prog/Scrty	13,786	10,321	3,439	(6,882)
0502150901 - Welding Tech.	272,170	266,950	279,331	12,381
0502150902 - Metalurgy /QC	4,514	4,515	4,514	(1)
0502150903 - Manufact Tech	402,049	371,074	380,140	9,066
0502150905 - Drafting	276,014	239,508	216,079	(23,429)
0502150907 - Electronics Tech	95,920	111,211	103,275	(7,936)
0502150911 - Engineering Technology	108,562	96,774	97,426	652
0503150002 - Prof Office Tech	-	13,761	10,320	(3,441)
0503150302 - Sftwr/Prog/Scrty	-	757,617	687,910	(69,707)
0503150303 - Graph Arts/Video	-	285,614	241,987	(43,627)
0503150304 - Multimedia	-	25,611	29,336	3,725
0503150307 - Cisco	-	617,011	605,969	(11,042)
0503151501 - Radio & TV	-	115,864	130,808	14,944
<b>0500900001 - LSC-Cy Fair</b>	<b>\$ 29,534,031</b>	<b>\$ 29,701,970</b>	<b>\$ 28,309,427</b>	<b>\$ (1,392,543)</b>

**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
0800000014 - Extended Learning Center	\$ -	\$ 441,106	\$ 279,184	\$ (161,922)
0800000015 - Dean 1 - Arts & Humanities	3,300	-	-	-
0800000016 - Dean 2 - Math/Science	4,725	-	-	-
0800000023 - Dean 3 - UP Workforce	1,570	-	-	-
0800000024 - Dean 4 - Social Behavioral Sci	4,500	-	-	-
0800000042 - VP Instruction	167,100	100,000	-	(100,000)
0800000048 - VP Admin Services	-	479,191	-	(479,191)
0800000064 - Campus Support	-	-	1,255,526	1,255,526
0800000099 - Learning Innovation Labs	-	-	18,116	18,116
0800010001 - University Park Contingency	521,207	860,632	500,000	(360,632)
0800010002 - Univ Park Budget Set-aside	-	278,380	292,485	14,105
0800100001 - English	1,179,382	1,133,917	1,245,632	111,715
0800100002 - Develop English	486,611	497,448	440,284	(57,164)
0800100003 - ESOL	442,940	552,077	429,087	(122,990)
0800100301 - Mathematics	1,308,967	1,353,675	1,666,789	313,114
0800100302 - Develop Math	356,960	269,181	71,422	(197,759)
0800100601 - Foreign Lang	114,002	101,352	96,973	(4,379)
0800100604 - Criminal Justice Law Enfrc	26,796	17,351	-	(17,351)
0800100901 - Humanities	40,018	33,676	12,785	(20,891)
0800100902 - Philosophy	169,764	168,644	152,552	(16,092)
0800101201 - Speech	433,433	454,346	615,691	161,345
0800101501 - Art	291,077	266,741	297,209	30,468
0800101502 - Music	129,850	228,906	236,959	8,053
0800101503 - Applied Music	6,840	67,901	210,368	142,467
0800101506 - Drama	119,496	116,435	131,343	14,908
0800101802 - Economics	245,779	255,024	233,714	(21,310)
0800101803 - Geography	16,838	8,436	14,933	6,497
0800101804 - History	732,131	765,197	828,787	63,590
0800101805 - Poli Science	629,719	536,705	740,995	204,290
0800102101 - Psychology	405,901	348,867	390,170	41,303
0800102102 - Sociology	209,230	185,328	211,924	26,596
0800102401 - Geology	226,273	291,680	263,919	(27,761)
0800102402 - Physics	365,870	349,852	346,283	(3,569)
0800102403 - Chemistry	595,247	604,648	618,433	13,785
0800102404 - Biology	1,255,301	1,375,658	1,411,892	36,234
0800102406 - Environ Sciences	45,611	53,742	39,434	(14,308)
0800102702 - Education	524,619	403,443	574,557	171,114
0800102703 - Kinesiology	406,219	338,870	281,028	(57,842)
0800102704 - Engineering	301,339	290,775	284,709	(6,066)
0800102705 - Business	282,700	387,681	363,057	(24,624)
0800102706 - Crim Justice	126,771	119,846	141,639	21,793
0800102708 - Petroleum Technology	75,708	73,019	70,768	(2,251)
0800150001 - Accounting	297,123	327,145	248,167	(78,978)
0800150302 - Sftwr_Prog_Scrty	460,422	474,243	414,574	(59,669)
0800150904 - Machining Technology	82,444	79,068	85,856	6,788
0800150911 - Engineering Technology	287,768	303,757	274,116	(29,641)
0800150917 - Corrosion Technology	-	-	10,266	10,266
<b>0800900001 - LSC-University Park</b>	<b>\$ 13,381,551</b>	<b>\$ 14,993,943</b>	<b>\$ 15,801,626</b>	<b>\$ 807,683</b>



**LONE STAR COLLEGE  
INSTRUCTIONAL BUDGET DEPARTMENT LEVEL SUMMARY**

Department	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019
1000000001 - HN President Office	\$ -	\$ 20,000	\$ -	\$ (20,000)
1000010001 - Houston North Contingency	-	-	6,489	6,489
1001100001 - English	-	-	542,856	542,856
1001100002 - Develop English	-	-	46,198	46,198
1001100301 - Mathematics	-	-	486,554	486,554
1001100901 - Humanities	-	-	81,413	81,413
1001101201 - Speech	-	-	191,265	191,265
1001101501 - Art	-	-	79,123	79,123
1001101802 - Economics	-	-	8,752	8,752
1001101804 - History	-	-	141,725	141,725
1001101805 - Political Science	-	-	122,815	122,815
1001102101 - Psychology	-	-	118,098	118,098
1001102102 - Sociology	-	-	17,604	17,604
1001102402 - Physics	-	-	9,852	9,852
1001102404 - Biology	-	-	216,392	216,392
1001102702 - Education	-	-	95,360	95,360
1001102703 - Kinesiology	-	-	24,393	24,393
1001102705 - Business	-	-	20,868	20,868
1001102706 - Criminal Justice	-	-	14,379	14,379
1001150001 - Accounting	-	-	26,056	26,056
1001150005 - Logistics	-	-	1,301	1,301
1001150006 - Mgmt/Mrktng	-	-	13,278	13,278
1001150302 - Sftwr/Prog/Scrty	-	-	20,459	20,459
1001150901 - Welding Tech	-	-	136,930	136,930
1001150909 - Heat/Air/Refrig	-	-	97,243	97,243
1003100001 - English	-	-	256,859	256,859
1003100002 - Develop English	-	-	181,971	181,971
1003100003 - ESL	-	-	361,183	361,183
1003100301 - Mathematics	-	-	231,959	231,959
1003100302 - Develop Math	-	-	156,785	156,785
1003100901 - Humanities	-	-	4,526	4,526
1003100902 - Philosophy	-	-	4,526	4,526
1003101201 - Speech	-	-	92,144	92,144
1003101802 - Economics	-	-	8,952	8,952
1003101804 - History	-	-	133,809	133,809
1003101805 - Political Science	-	-	131,065	131,065
1003102102 - Sociology	-	-	6,689	6,689
1003102403 - Chemistry	-	-	5,954	5,954
1003102404 - Biology	-	-	259,048	259,048
1003102702 - Education	-	-	53,774	53,774
1003102703 - Kinesiology	-	-	4,626	4,626
1003150905 - Drafting	-	-	14,027	14,027
<b>1000000001 - LSC-Houston North</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 4,427,300</b>	<b>\$ 4,407,300</b>
<b>0000900001 - LSC-Operating</b>	<b>\$ 137,785,466</b>	<b>\$ 135,036,410</b>	<b>\$ 137,988,011</b>	<b>\$ 2,951,601</b>

## DEBT SERVICE FUND

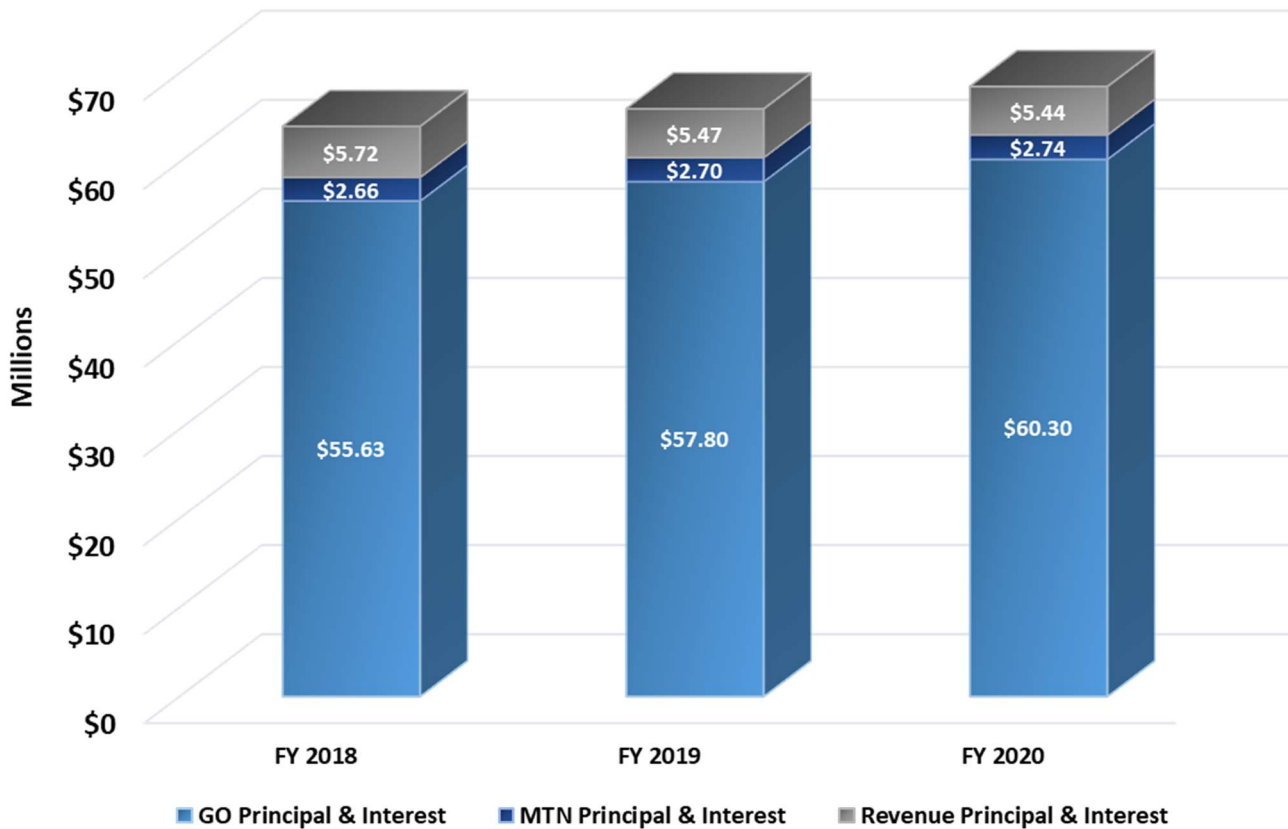
A fund used to account for the accumulation of resources for, and the payment of, long-term debt obligation principal and interest.

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**LONE STAR COLLEGE  
DEBT SERVICE FUNDS**

	FY 2018 Budget	FY 2019 Budget	FY 2020 Budget	Increase (Decrease) FY 2020 vs FY 2019	Percent Change
<b>Sources of Funds</b>					
Taxes	\$ 53,736,061	\$ 54,607,507	\$ 56,315,928	\$ 1,708,421	3%
Prior Years' Excess Collections	\$ 2,569,358	\$ 3,967,987	\$ 4,762,478	\$ 794,492	17%
Transfer from Operating	\$ 8,500,000	\$ 8,200,000	\$ 8,200,000	\$ -	0%
<b>Total Revenues</b>	<b>\$ 64,805,419</b>	<b>\$ 66,775,494</b>	<b>\$ 69,278,406</b>	<b>\$ 2,502,912</b>	<b>4%</b>
<b>Expenditures</b>					
Principal Payment	\$ 30,145,000	\$ 33,545,000	\$ 37,790,000	\$ 4,245,000	11%
Interest Payment	\$ 33,860,419	\$ 32,430,494	\$ 30,688,406	\$ (1,742,088)	-6%
Other	\$ 800,000	\$ 800,000	\$ 800,000	\$ -	0%
<b>Total Expenditures</b>	<b>\$ 64,805,419</b>	<b>\$ 66,775,494</b>	<b>\$ 69,278,406</b>	<b>\$ 2,502,912</b>	<b>4%</b>

**ANNUAL DEBT SERVICE**



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# GLOSSARY

## Glossary –

*The definitions in this glossary are for reference purposes only and give a general description.*

**Academic Support** – A functional expense category. Includes funds expended to provide support services for the institution’s primary missions, including: retention, preservation and display of educational materials (libraries, galleries), academic administration (deans’ salaries and office expenses), technical support (computer services and audiovisual information) and separately budgeted support for course and curriculum development, and organized activities related to instruction.

**Auxiliary Fund** – Activities that exist primarily to furnish goods and/or services to students, faculty, and staff and are expected to be self-supporting. Revenues will equal or exceed the expenses. Examples include food services, bookstore, and tenant activities.

**AVC** – Associate Vice Chancellor.

**Balanced Budget** – Revenue budget equals or exceeds the expense budget.

**Budget** – A financial plan that sets forth the estimated expenses and revenues for a financial period.

**Budget Transfer** – Shifts previously budgeted funds from one category of expenditure to another.

**CFO** – Chief Financial Officer.

**CIP** – Capital Improvement Projects.

**COO** – Chief Operating Officer.

**Contingency** – Funds set-aside for a future event or circumstance that is possible but cannot be predicted with certainty.

**Corporate College Fund** – Funds that are spent on Corporate College operations. Lone Star Corporate College partners with global corporations to provide customized training, open enrollment courses, and professional seminars. Staff members focus on the energy, computer technology and advanced manufacturing sectors, but also provide training for retail, hospitality, school districts, health care organizations, non-profits, and many other industries.

**Debt Service Fund** – A fund used to account for the accumulation of resources for, and the payment of, long-term debt obligation principal and interest.

**Differential Fees** – Most programs of study have discipline-based differential fees charged per credit hour in addition to the base credit hour tuition charge. The differential fee offsets the costs incurred for each discipline that are above the base credit hour tuition rate.

**Expenditure** – A disbursement, the incurrence of a liability, or the transfer of an asset for the purpose of obtaining goods or services.

**FTE** – Full Time Equivalent.

**FTSE** – Full Time Student Equivalent.

**Functional Classification** – a method of grouping expenses according to the purpose for which the costs are incurred used in higher education, as defined by NACUBO. The functional expense categories used at LSC are instruction, public service, academic support, student services, institutional support, plant services, scholarships and fellowships, and other (auxiliary) revenue.

**Fund** – A fiscal and accounting entity with a self-balancing set of accounts.

**FY** – Fiscal Year. The LSC FY is the period of time beginning September 1 and ending the following August 31.

**General Funds** – A group of funds that includes the Operating, Repair & Replacement (FY 2017 and prior years), Student Activity, Technology and Corporate College funds.

**IAFY** – When used as part of a department description, indicates that the department is no longer in use, has become inactive and indicates the fiscal year.

**Institutional Support** – A functional expense category. Funds expended to support the entire organization including: fiscal operations, administrative data processing, employee personnel and records, logistics activities (procurement), support services for faculty and staff that do not operate as auxiliary enterprises and activities concerned with community or alumni relations including development and fundraising.

**Instruction** – A functional expense category. Includes faculty salaries, academic departmental operating expenses, and support staff salaries, but not academic deans.

**iStar** – LSC's PeopleSoft enterprise application suite of products consisting of Financials, Campus Solutions, Human Capital Management and Enterprise Portal.

**lifePATH** <sup>tm</sup> – Lone Star College's lifePATH <sup>tm</sup> is a four-year comprehensive model of post-secondary educational opportunities for students who have disabilities that affect executive functioning.

**LSC** – Lone Star College.

**LSC-CF** – CyFair College, one of the Lone Star Colleges.

**LSC-HN** – Houston North College, one of the Lone Star Colleges.

**LSC-KW** – Kingwood College, one of the Lone Star Colleges.

**LSC-NH** – North Harris College, one of the Lone Star Colleges.

**LSC-MG** – Montgomery College, one of the Lone Star Colleges.

**LSC-TB** – Tomball College, one of the Lone Star Colleges.

**LSC-UP** – University Park College, one of the Lone Star Colleges.

**NACUBO** – National Association of College and University Business Officers.

**Operating Fund** – Unrestricted funds that support the primary missions of the College.

**Plant Services** – A functional expense category. Includes: custodial, building and grounds maintenance, security, and utilities.



**Public Service** – A functional expense category. Includes non-instructional services benefitting external groups or individuals.

**Revenue** – Funds received from student tuition, property taxes, state appropriations, grants, and other additional sources.

**SBDC** – Small Business Development Center. The SBDC Network provides management and technical assistance to small business owners and aspiring entrepreneurs.

**SO-UP** – System Office University Park.

**Student Activity Fund** – Funds that must be used for activities that directly involve or benefit students. LSC collects \$2 per credit hour to fund the student activities. The fee supports recreational and entertainment related activities as allowed by Sec 54.503 of the Education Code. Such activities include but are not limited to, recreational, intramural athletics, student government and other student organizations made available to students.

**Student Services** – A functional expense category. Funds expended for activities that primarily contribute to students' emotional and physical well-being and to their intellectual, cultural, and social development outside the context of formal instruction including: admissions, registrar, counseling, and financial aid administration (not awarding).

**System Wide** – A function or a department associated with the whole organization, and not at a specific college.

**Technology Fund** – LSC collects \$11 per credit hour for the Technology fund. The fee provides funding for the maintenance and usage of technology related equipment that is made available to students in classrooms, libraries, computer labs, or other facilities on-site.

**Texas Completes Initiative** – Led by Lone Star College, the Texas Completes cadre includes over 35 colleges. Members seek to increase college completion rates in Texas through the utilization and implementation of high impact practices geared towards degree or certificate completion, seamless transfer to four-year institutions and entry into the workforce.

**Texas Reverse Transfer Initiative** – A program specifically designed to allow students who transfer to a four-year university prior to earning an associate's degree to be awarded that credential while pursuing the baccalaureate.

**THECB** – Texas Higher Education Coordinating Board.

**VC** – Vice Chancellor.

**VP** – Vice President.

**Sources:**

Lone Star College, [www.lonestar.edu](http://www.lonestar.edu).

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Ruppel, Warren, 2008, *GAAP for Governments*, John Wiley & Sons, Inc., New Jersey.