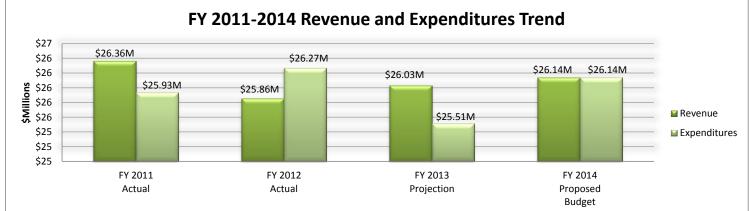


FY2014 OPERATING BUDGET

UNIVERSITY OF NORTH TEXAS AT DALLAS REVENUE AND EXPENDITURE TREND

| | FY 2011 Actual | | | FY 2014 Proposed Budget | \$ Change (FY14 Prop-FY13 Proj) | % Change |
|--|-------------------|--------------------|---------------|-------------------------------|------------------------------------|----------|
| REVENUE | | | | | | |
| State Appropriations - General Revenue | \$18,863,274 | \$16,676,077 | \$15,939,057 | \$15,392,925 | (\$546,132) | (3%) |
| Tuition and Fees | \$8,256,207 | \$8,956,837 | \$11,253,904 | \$11,773,811 | \$519,907 | 5% |
| Contracts and Grants | \$293,214 | \$1,239,435 | \$589,372 | \$563,420 | (\$25,952) | (4%) |
| Financial Aid Programs | \$0 | \$0 | \$0 | \$0 | \$0 | |
| HEAF | \$780,000 | \$780,000 | \$780,000 | \$780,000 | \$0 | 0% |
| Gift Income | \$563,246 | \$533 <i>,</i> 996 | \$150,000 | \$250,000 | \$100,000 | 67% |
| Net Sales and Services of Educational Activities | \$7,000 | \$81,430 | \$70,605 | \$120,655 | \$50,050 | 71% |
| Net Sales and Services of Medical Activities | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Net Auxiliary Enterprises | \$57,662 | \$97,213 | \$144,164 | \$194,030 | \$49,866 | 35% |
| Net Inter-collegiate Athletics | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Net Investment/Interest Income | \$42,469 | \$8,086 | \$7,595 | \$20,000 | \$12,405 | 163% |
| Other Operating Income | \$172,271 | \$125,097 | \$29,403 | \$90,000 | \$60,597 | 206% |
| Reserves | \$0 | \$0 | \$0 | \$165,375 | \$165,375 | |
| Intrasystem Transfers | (\$2,670,471) | (\$2,641,665) | (\$2,935,095) | (\$3,214,544) | (\$279,449) | 10% |
| Total Revenue | \$26,364,872 | \$25,856,506 | \$26,029,005 | \$26,135,672 | \$106,667 | 0% |
| EXPENDITURES | | | | | | |
| Faculty Salaries | \$4,547,109 | \$4,706,819 | \$5,076,528 | \$5,136,003 | \$59,475 | 1% |
| Staff Salaries | \$5,690,978 | \$5,792,325 | \$5,987,790 | \$6,439,440 | \$451,650 | 8% |
| Wages | \$515,030 | \$549,226 | \$662,915 | \$425,655 | (\$237,260) | (36%) |
| Benefits | \$2,224,871 | \$2,218,732 | \$2,500,048 | \$2,753,291 | \$253,243 | 10% |
| Scholarships & Financial Aid (net of discounts) | \$1,794,788 | \$1,659,930 | \$2,782,909 | \$3,245,983 | \$463,074 | 17% |
| Maintenance & Operations | \$6,935,023 | \$7,203,429 | \$4,328,071 | \$4,019,000 | (\$309,071) | (7%) |
| Utilities | \$481,572 | \$395,234 | \$434,378 | \$375,000 | (\$59,378) | (14%) |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Debt Service | \$3,742,260 | \$3,742,050 | \$3,741,300 | \$3,741,300 | \$0 | 0% |
| Total Expenditures | \$25,931,631 | \$26,267,745 | \$25,513,939 | \$26,135,672 | \$621,733 | 2% |
| Surplus (Deficit) | \$433,241 | (\$411,239) | \$515,066 | \$0 | (\$515,066) | (100%) |





| | FY 2011 Actual | FY 2012 Actual | FY 2013 Budget | FY 2013 Projection | \$ Variance (FY13 Proj - FY13 Budget) | % Variance | Note #1 | FY 2014 Proposed Budget | \$ Change (FY14 Prop-FY13 Budget) | % Change | Note #2 |
|--|-------------------|-------------------|-------------------|-----------------------|--|------------|---------|-------------------------------|--------------------------------------|----------|---------|
| REVENUE | | | | | | | | | | | |
| State Appropriations - General Revenue | \$18,863,274 | \$16,676,077 | \$14,731,777 | \$15,939,057 | \$1,207,280 | 8.2% | 1 | \$15,392,925 | \$661,148 | 4.5% | |
| Tuition and Fees | \$8,256,207 | \$8,956,837 | \$9,976,469 | \$11,253,904 | \$1,277,435 | 12.8% | 2 | \$11,773,811 | \$1,797,342 | 18.0% | 8 |
| Contracts and Grants | \$293,214 | \$1,239,435 | \$550,925 | \$589,372 | \$38,447 | 7.0% | | \$563 <i>,</i> 420 | \$12,495 | 2.3% | |
| Financial Aid Programs | \$0 | \$0 | \$0 | \$0 | \$0 | | | \$0 | \$0 | | |
| HEAF | \$780,000 | \$780,000 | \$780,000 | \$780,000 | \$0 | 0.0% | | \$780,000 | \$0 | 0.0% | |
| Gift Income | \$563,246 | \$533,996 | \$500,000 | \$150,000 | (\$350,000) | (70.0%) | 3 | \$250,000 | (\$250,000) | (50.0%) | 9 |
| Net Sales and Services of Educational Activities | \$7,000 | \$81,430 | \$68,620 | \$70,605 | \$1,985 | 2.9% | | \$120,655 | \$52,035 | 75.8% | |
| Net Sales and Services of Medical Activities | \$0 | \$0 | \$0 | \$0 | \$0 | | | \$0 | \$0 | | |
| Net Auxiliary Enterprises | \$57,662 | \$97,213 | \$150,000 | \$144,164 | (\$5,836) | (3.9%) | | \$194,030 | \$44,030 | 29.4% | |
| Net Inter-collegiate Athletics | \$0 | \$0 | \$0 | \$0 | \$0 | | | \$0 | \$0 | | |
| Net Investment/Interest Income | \$42,469 | \$8,086 | \$35,000 | \$7,595 | (\$27,405) | (78.3%) | | \$20,000 | (\$15,000) | (42.9%) | |
| Other Operating Income | \$172,271 | \$125,097 | \$264,680 | \$29,403 | (\$235,277) | (88.9%) | 4 | \$90,000 | (\$174,680) | (66.0%) | 10 |
| Reserves | \$0 | \$0 | \$0 | \$0 | \$0 | | | \$165,375 | \$165,375 | | 11 |
| Transfers | (\$2,670,471) | (\$2,641,665) | (\$2,972,477) | (\$2,935,095) | \$37,382 | (1.3%) | | (\$3,214,544) | (\$242,067) | 8.1% | |
| | | | | | | | | | | | |
| Total Revenue | \$26,364,872 | \$25,856,506 | \$24,084,995 | \$26,029,005 | \$1,944,010 | 8.1% | | \$26,135,672 | \$2,050,677 | 8.5% | |
| EXPENDITURES | | | | | | | | | | | |
| Faculty Salaries | \$4,547,109 | \$4,706,819 | \$4,602,390 | \$5,076,528 | \$474,138 | 10.3% | 5 | \$5,136,003 | \$533,613 | 11.6% | 12 |
| Staff Salaries | \$5,690,978 | \$5,792,325 | \$5,899,140 | \$5,987,790 | \$88,650 | 1.5% | | \$6,439,440 | \$540,300 | 9.2% | |
| Wages | \$515,030 | \$549,226 | \$302,900 | \$662,915 | \$360,015 | 118.9% | 6 | \$425,655 | \$122,755 | 40.5% | |
| Benefits | \$2,224,871 | \$2,218,732 | \$1,676,330 | \$2,500,048 | \$823,718 | 49.1% | 7 | \$2,753,291 | \$1,076,961 | 64.2% | 13 |
| Scholarships & Financial Aid (net of discounts) | \$1,794,788 | \$1,659,930 | \$2,782,950 | \$2,782,909 | (\$41) | (0.0%) | | \$3,245,983 | \$463,034 | 16.6% | 14 |
| Maintenance & Operations | \$6,935,023 | \$7,203,429 | \$4,607,185 | \$4,328,071 | (\$279,114) | (6.1%) | | \$4,019,000 | (\$588,185) | (12.8%) | 15 |
| Utilities | \$481,572 | \$395,234 | \$472,800 | \$434,378 | (\$38,422) | (8.1%) | | \$375,000 | (\$97,800) | (20.7%) | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | | | \$0 | \$0 | | |
| Debt Service | \$3,742,260 | \$3,742,050 | \$3,741,300 | \$3,741,300 | \$0 | 0.0% | | \$3,741,300 | \$0 | 0.0% | |
| | | | | | 1 | | | | | | |
| Total Expenditures | \$25,931,631 | \$26,267,745 | \$24,084,995 | \$25,513,939 | \$1,428,944 | 5.9% | | \$26,135,672 | \$2,050,677 | 8.5% | |
| Surplus (Deficit) | \$433,241 | (\$411,239) | \$0 | \$515,066 | \$515,066 | | | \$0 | \$0 | 0.0% | |
| FTE's - Faculty and Staff | | | | | | | | | | | |
| Faculty | 54.00 |) 53.0 | 0 54.00 | | | | | 61.0 |) | | |
| Administrative and Professional | 10.00 | | | | | | | 10.00 | | | |
| Classified | 87.50 | 81.7 | 5 92.25 | | | | | 101.95 | 5 | | |
| Other | 454.50 | 140.7 | - 455.35 | | | | | 172.00 | _ | | |
| Total Approved FTE's | 151.50 |) 143.7 | 5 155.25 | | | | | 172.95 |) | | |

UNIVERSITY OF NORTH TEXAS AT DALLAS NOTES - FY2013 AND FY2014 VARIANCES

| Explanations of FY2013 Variances | | | | | | | | | |
|---|--|--|--|--|--|--|--|--|--|
| # Item | Notes | | | | | | | | |
| 1- State Appropriations - General Revenue | Increase due to state paid benefits not included in GAA but still funded by state | | | | | | | | |
| 2- Tuition and Fees | Actual semester credit hours exceeds budget estimates and Discounts and Allowances estimated to be less than original projection | | | | | | | | |
| 3- Gift Income | Reduction due to current status of gift income | | | | | | | | |
| 4- Other Operating Income | Re-estimated due to current projections | | | | | | | | |
| 5- Faculty Salaries | Enrollment growth required increase in instructional costs | | | | | | | | |
| 6- Wages | Increase in student employment and employee payouts | | | | | | | | |
| 7- Benefits | Increase due to state paid benefits not included in GAA but still funded by state | | | | | | | | |

| Explanations of FY2014 Variances | |
|----------------------------------|---|
| # Item | Notes |
| 8- Tuition and Fees | 4% Board of Regents approved increase in board designated tuition and projected enrollment growth |
| 9- Gift Income | Gift distribution from UNTD Foundation |
| 10- Other Operating Income | Projection based on FY2013 anticipated income |
| 11- Reserves | FY2013 grant carry-forward and Student Services Fee allocation for one time expenses |
| 12- Faculty Salaries | Additional faculty (approximately 6 FTE) positions to support programmatic enrollment growth |
| 13- Benefits | Increase related to state paid employee benefits (noted in #7) |
| 14- Scholarships & Financial Aid | Increase related to grant funded scholarships and projected enrollment growth |
| 15- Maintenance & Operations | Reallocation of resources to other academic institutional priorities |



| Method of Financing | FY 2011 Actual | FY 2012 Actual | FY 2013 Budget | FY 2013 Projected | \$ Variance (Proj-Budget) | % Variance | FY 2014 Proposed Budget | \$ Change (FY14 Prop-FY13 Budget) | % Change |
|--|-------------------|-------------------|-------------------|----------------------|------------------------------|---------------|-------------------------------|--------------------------------------|----------|
| State Appropriations - General Revenue | | | | | | | | | |
| State Appropriations - Basic State Funding | \$17,542,328 | \$15,009,801 | \$14,089,057 | \$14,089,057 | \$0 | 0.0% | \$13,435,560 | (\$653,497) | (4.6%) |
| State Appropriations - State Paid Benefits | \$1,320,946 | \$1,666,276 | \$642,720 | \$1,850,000 | \$1,207,280 | 187.8% | \$1,957,365 | \$1,314,645 | 204.5% |
| State Appropriations - Reductions | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | | <u>\$0</u> | <u>\$0</u> | _ |
| Subtotal, State Appropriations - General Revenue | \$18,863,274 | \$16,676,077 | \$14,731,777 | \$15,939,057 | \$1,207,280 | 8.2% | \$15,392,925 | \$661,148 | 4.5% |
| Tuition and Fees | | | | | | | | | |
| Tuition - Statutory | \$1,800,581 | \$2,177,731 | \$2,072,185 | \$2,319,264 | \$247,079 | 11.9% | \$2,564,093 | \$491,908 | 23.7% |
| Tuition - Designated | \$6,079,751 | \$6,389,635 | \$7,523,735 | \$8,473,097 | \$949,362 | 12.6% | \$8,798,695 | \$1,274,960 | 16.9% |
| Discounts and Allowances - Tuition | \$0 | \$0 | \$0 | \$0 | \$0 | | \$0 | \$0 | |
| Fees | \$375,875 | \$389,471 | \$380,549 | \$461,543 | \$80,994 | 21.3% | \$411,023 | \$30,474 | 8.0% |
| Discounts and Allowances - Fees | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | | <u>\$0</u> | <u>\$0</u> | _ |
| Subtotal, Tuition and Fees | \$8,256,207 | \$8,956,837 | \$9,976,469 | \$11,253,904 | \$1,277,435 | 12.8% | \$11,773,811 | \$1,797,342 | 18.0% |
| Contracts and Grants | | | | | | | | | |
| Federal | \$42,240 | \$467,837 | \$550,925 | \$550,925 | \$0 | 0.0% | \$506,065 | (\$44,860) | (8.1%) |
| State | \$204,594 | \$332,598 | \$0 | \$32,447 | \$32,447 | | \$0 | \$0 | |
| Private | <u>\$46,380</u> | \$439,000 | <u>\$0</u> | <u>\$6,000</u> | <u>\$6,000</u> | | <u>\$57,355</u> | <u>\$57,355</u> | _ |
| Subtotal, Contracts and Grants | \$293,214 | \$1,239,435 | \$550,925 | \$589,372 | \$38,447 | 7.0% | \$563,420 | \$12,495 | 2.3% |
| Financial Aid Programs | \$0 | \$0 | \$0 | \$0 | | | \$0 | \$0 | |
| HEAF | \$780,000 | \$780,000 | \$780,000 | \$780,000 | \$0 | 0.0% | \$780,000 | \$0 | 0.0% |
| Gift Income | \$563,246 | \$533,996 | \$500,000 | \$150,000 | (\$350,000) | (70.0%) | \$250,000 | (\$250,000) | (50.0%) |
| Net Sales and Services of Educational Activities | \$7,000 | \$81,430 | \$68,620 | \$70,605 | \$1,985 | 2.9% | \$120,655 | \$52,035 | 75.8% |
| Net Sales and Services of Medical Activities | \$0 | \$0 | \$0 | \$0 | \$0 | | \$0 | \$0 | |
| Net Auxiliary Enterprises | \$57,662 | \$97,213 | \$150,000 | \$144,164 | (\$5,836) | (3.9%) | \$194,030 | \$44,030 | 29.4% |
| Net Inter-collegiate Athletics | \$0 | \$0 | \$0 | \$0 | \$0 | | \$0 | \$0 | |
| Net Investment/Interest Income | \$42,469 | \$8,086 | \$35,000 | \$7,595 | (\$27,405) | (78.3%) | \$20,000 | (\$15,000) | (42.9%) |
| Other Operating Income | \$172,271 | \$125,097 | \$264,680 | \$29,403 | (\$235,277) | (88.9%) | \$90,000 | (\$174,680) | (66.0%) |
| Reserves | \$0 | \$0 | \$0 | \$0 | \$0 | | \$165,375 | \$165,375 | |
| Transfers | | | | | | | | | |
| Intrasystem Transfers In/(Out) | (\$2,670,471) | (\$2,641,665) | (\$2,972,477) | (\$2,935,095) | \$37,382 | (1.3%) | (\$3,214,544) | (\$242,067) | 8.1% |
| Transfer to Plant Funds for Capital Projects | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | | <u>\$0</u> | <u>\$0</u> | _ |
| Subtotal, Transfers | (\$2,670,471) | (\$2,641,665) | (\$2,972,477) | (\$2,935,095) | \$37,382 | (1.3%) | (\$3,214,544) | (\$242,067) | 8.1% |
| Total Revenue | \$26,364,872 | \$25,856,506 | \$24,084,995 | \$26,029,005 | \$1,944,010 | 8.1% | \$26,135,672 | \$2,050,677 | 8.5% |

UNIVERSITY OF NORTH TEXAS AT DALLAS EXPENDITURE ANALYSIS

| Expenditures | FY 2011 Actual | FY 2012 Actual | FY 2013 Budget | FY 2013 Projected | \$ Variance (Proj-Budget) | % Variance | FY 2014 Proposed Budget | \$ Change (FY14 Prop-FY13 Budget) | % Change |
|---|-------------------|-------------------|-------------------|----------------------|------------------------------|---------------|-------------------------------|--------------------------------------|----------|
| Faculty Salaries | \$4,547,109 | \$4,706,819 | \$4,602,390 | \$5,076,528 | \$474,138 | 10.3% | \$5,136,003 | \$533,613 | 11.6% |
| Staff Salaries | \$5,690,978 | \$5,792,325 | \$5,899,140 | \$5,987,790 | \$88,650 | 1.5% | \$6,439,440 | \$540,300 | 9.2% |
| Wages | \$515,030 | \$549,226 | \$302,900 | \$662,915 | \$360,015 | 118.9% | \$425,655 | \$122,755 | 40.5% |
| Benefits | \$2,224,871 | \$2,218,732 | \$1,676,330 | \$2,500,048 | \$823,718 | 49.1% | \$2,753,291 | \$1,076,961 | 64.2% |
| Scholarships & Financial Aid (net of discounts) | \$1,794,788 | \$1,659,930 | \$2,782,950 | \$2,782,909 | (\$41) | (0.0%) | \$3,245,983 | \$463,033 | 16.6% |
| Maintenance & Operations | \$6,935,023 | \$7,203,429 | \$4,607,185 | \$4,328,071 | (\$279,114) | (6.1%) | \$4,019,000 | (\$588,185) | (12.8%) |
| Utilities | \$481,572 | \$395,234 | \$472,800 | \$434,378 | (\$38,422) | (8.1%) | \$375,000 | (\$97,800) | (20.7%) |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | | \$0 | \$0 | |
| Debt Service | \$3,742,260 | \$3,742,050 | \$3,741,300 | \$3,741,300 | \$0 | 0.0% | \$3,741,300 | \$0 | 0.0% |
| Total Expenditures | \$25,931,631 | \$26,267,745 | \$24,084,995 | \$25,513,939 | \$1,428,944 | 5.9% | \$26,135,672 | \$2,050,677 | 8.5% |



FY 2014 Proposed Budget by Fund Group

| Description | Educational and General | Designated | Auxiliary Enterprises | Restricted | Total |
|---|----------------------------|--------------------|--------------------------|------------------|---------------------|
| Revenues - Estimated Income | | | | | |
| State Appropriations - General Revenue | \$15,392,925 | | | | \$15,392,925 |
| Tuition and Fees | \$2,470,772 | \$9,303,039 | | | \$11,773,811 |
| Contracts and Grants | | | | \$563,420 | \$563,420 |
| Financial Aid Programs | | | | | \$0 |
| HEAF | \$780,000 | | | | \$780,000 |
| Gift Income | | \$250,000 | | | \$250,000 |
| Net Sales and Services of Educational Activities | | \$120,655 | | | \$120,655 |
| Net Sales and Services of Medical Activities | | | | | \$0 |
| Net Auxiliary Enterprises | | | \$194,030 | | \$194,030 |
| Net Inter-collegiate Athletics | | | | | \$0 |
| Net Investment/Interest Income | | \$20,000 | | | \$20,000 |
| Other Operating Income | | \$90,000 | | | \$90,000 |
| Reserves | | <u>\$118,760</u> | | <u>\$46,615</u> | <u>\$165,375</u> |
| Total Revenue | <u>\$18,643,697</u> | <u>\$9,902,454</u> | <u>\$194,030</u> | <u>\$610,035</u> | <u>\$29,350,216</u> |
| Transfers | | | | | |
| Intrasystem Transfers In/(Out) | (\$3,214,544) | | | | (\$3,214,544) |
| Interfund Transfers In/(Out) | \$2,182,055 | (\$2,165,555) | (\$16,500) | | \$0 |
| Transfer to Plant Funds for Capital Projects | | | | | \$0 |
| Total Transfers | (\$1,032,490) | (\$2,165,555) | (\$16,500) | \$0 | (\$3,214,544) |
| Total Funding Available | <u>\$17,611,208</u> | <u>\$7,736,900</u> | <u>\$177,530</u> | <u>\$610,035</u> | <u>\$26,135,672</u> |
| Expenses | | | | | |
| Faculty Salaries | \$5,066,003 | \$70,000 | \$0 | \$0 | \$5,136,003 |
| Staff Salaries | \$5,689,103 | \$563,040 | \$21,611 | \$165,686 | \$6,439,440 |
| Wages | \$0 | \$319,711 | \$20,480 | \$85,464 | \$425,655 |
| Benefits | \$2,547,328 | \$142,031 | \$6,242 | \$57,690 | \$2,753,291 |
| Scholarships and Financial Aid (net of discounts) | \$332,543 | \$2,684,090 | \$0 | \$229,350 | \$3,245,983 |
| Maintenance and Operations | \$364,430 | \$3,453,529 | \$129,197 | \$71,844 | \$4,019,000 |
| Utilities | \$375,000 | \$0 | \$0 | \$0 | \$375,000 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Service | <u>\$3,236,800</u> | \$ <u>504,500</u> | \$ <u>0</u> | \$ <u>0</u> | \$ <u>3,741,300</u> |
| Total Expenses | <u>\$17,611,208</u> | <u>\$7,736,900</u> | <u>\$177,530</u> | <u>\$610,035</u> | <u>\$26,135,672</u> |
| Estimated Net Change in Fund Balance | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> |

UNIVERSITY OF NORTH TEXAS AT DALLAS Expenditure Budget by Functional Area

| Operating Expenditures | FY 2011 Actual | FY 2012 Actual | FY 2013 Budget | FY 2013 Projection | \$ Variance (Proj-Budget) | % Variance | FY 2014 Proposed Budget | % of Budget | \$ Change (FY14 Prop-FY13 Bud) | % Change |
|--|-------------------|-------------------|-------------------|-----------------------|------------------------------|------------|-------------------------------|----------------|-----------------------------------|----------|
| President | \$1,021,948 | \$558,680 | \$949,400 | \$949,400 | \$0 | 0.0% | \$733,094 | 2.8% | (\$216,306) | (22.8%) |
| VP University Advancement | \$1,080,716 | \$935,293 | \$846,924 | \$846,924 | \$0 | 0.0% | \$794,491 | 3.0% | (\$52,433) | (6.2%) |
| VP Academic Excellence & Student Success and Provost (Academics) | \$1,093,071 | \$1,338,355 | \$1,518,607 | \$2,030,127 | \$511,520 | 33.7% | \$1,750,824 | 6.7% | \$232,217 | 15.3% |
| VP Academic Excellence & Student Success and Provost (Student Success) | \$2,187,446 | \$3,267,003 | \$2,491,303 | \$2,939,968 | \$448,665 | 18.0% | \$2,502,404 | 9.6% | \$11,101 | 0.4% |
| Business & Public Leadership | \$1,492,795 | \$1,269,896 | \$1,799,517 | \$1,799,517 | \$0 | 0.0% | \$1,828,578 | 7.0% | \$29,061 | 1.6% |
| Education & Human Services | \$1,710,799 | \$1,637,333 | \$2,089,802 | \$2,089,802 | \$0 | 0.0% | \$2,181,227 | 8.3% | \$91,425 | 4.4% |
| Liberal Arts & Life Sciences | \$1,949,239 | \$1,530,256 | \$1,928,598 | \$1,928,598 | \$0 | 0.0% | \$2,167,839 | 8.3% | \$239,241 | 12.4% |
| Assoc Provost for Institutional Effectiveness | \$250,650 | \$270,371 | \$291,299 | \$291,299 | \$1 | 0.0% | \$231,329 | 0.9% | (\$59,970) | (20.6%) |
| VP Finance & Administration/CFO | \$6,985,572 | \$7,469,716 | \$3,372,871 | \$3,017,953 | (\$354,918) | (10.5%) | \$4,170,781 | 16.0% | \$797,910 | 23.7% |
| Scholarships & Financial Aid | \$1,342,043 | \$584,098 | \$2,782,956 | \$2,782,915 | (\$41) | (0.0%) | \$3,016,633 | 11.5% | \$233,677 | 8.4% |
| Benefits | \$2,224,870 | \$2,218,732 | \$1,676,330 | \$2,500,048 | \$823,718 | 49.1% | \$2,407,137 | 9.2% | \$730,807 | 43.6% |
| Debt Service | \$3,742,260 | \$3,742,050 | \$3,741,300 | \$3,741,300 | \$0 | 0.0% | \$3,741,300 | 14.3% | \$0 | 0.0% |
| Federal, State & Private Grants & Contracts | \$850,222 | \$1,445,962 | \$596,088 | \$596,088 | \$0 | 0.0% | \$610,035 | 2.3% | \$13,947 | 2.3% |
| Total | \$25,931,631 | \$26,267,745 | \$24,084,995 | \$25,513,939 | \$1,428,944 | 5.9% | \$26,135,672 | 100.0% | \$2,050,677 | 8.5% |



Faculty and Staff FTE Analysis

| | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | FY 2013 | 4/1/2013 |
|-----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|----------|
| Faculty (includes adjuncts) | 0 | 15 | 25 | 29 | 35 | 67 | 75 | 75 | 78 |
| Executive/Admin/Managerial | 2 | 2 | 4 | 2 | 14 | 27 | 35 | 31 | 29 |
| Professional Nonfaculty | 14 | 7 | 15 | 12 | 21 | 30 | 35 | 32 | 40 |
| Secreterial/Clerical | 0 | 0 | 2 | 4 | 8 | 20 | 24 | 21 | 24 |
| Technical/Paraprofessional | 2 | 4 | 5 | 3 | 1 | 3 | 5 | 1 | 0 |
| Skilled Crafts | 0 | 0 | 1 | 0 | 1 | 2 | 0 | 1 | 1 |
| Service Maintenance Workers | 4 | 2 | 5 | 3 | 5 | 5 | 3 | 6 | 6 |
| GRAND TOTAL (Faculty+Staff) | 22 | 30 | 57 | 53 | 85 | 154 | 176 | 166 | 178 |

*FTE data as of September 1st of each fiscal year.

