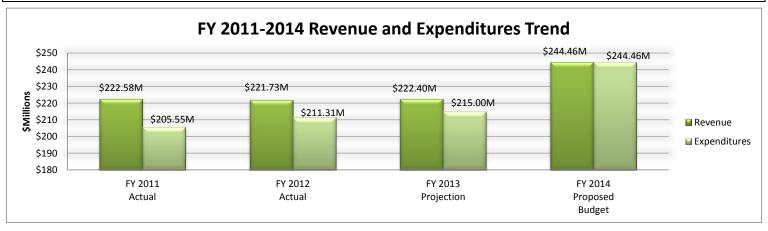


# FY2014 OPERATING BUDGET



## **REVENUE AND EXPENDITURE TREND**

	FY 2011 Actual	FY 2012 Actual	FY 2013 Projection	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Proj)	% Change
REVENUE						
State Appropriations - General Revenue	\$72,194,783	\$68,640,290	\$63,824,165	\$83,245,759	\$19,421,594	30.4%
Tuition and Fees	\$16,538,694	\$21,385,346	\$23,419,508	\$24,193,420	\$773,912	3.3%
Contracts and Grants	\$61,536,250	\$66,583,653	\$66,664,787	\$62,700,665	(\$3,964,122)	(5.9%)
Financial Aid Programs	\$448,683	\$488,509	\$431,576	\$435,892	\$4,316	1.0%
HEAF	\$8,771,265	\$8,771,265	\$8,771,265	\$8,771,265	\$0	0.0%
Gift Income	\$305,002	\$207,867	\$678,270	\$443,068	(\$235,202)	(34.7%)
Net Sales and Services of Educational Activities	\$8,017,975	\$2,428,553	\$2,053,003	\$1,803,003	(\$250,000)	(12.2%)
Net Sales and Services of Medical Activities	\$55,123,833	\$52,608,052	\$53,583,769	\$57,643,866	\$4,060,097	7.6%
Net Auxiliary Enterprises	\$407,145	\$443,260	\$371,795	\$376,184	\$4,389	1.2%
Net Inter-collegiate Athletics	\$0	\$0	\$0	\$0	\$0	
Net Investment/Interest Income	\$2,812,966	\$2,875,060	\$2,820,571	\$4,523,941	\$1,703,370	60.4%
Other Operating Income	\$608,637	\$540,936	\$1,993,530	\$10,919,929	\$8,926,399	447.8%
Reserves	\$1,000,000	\$8,300,229	\$8,263,290	\$1,418,715	(\$6,844,575)	(82.8%)
Transfers	(\$5,181,574)	(\$11,545,163)	(\$10,472,469)	(\$12,018,322)	(\$1,545,853)	14.8%
Total Revenue	\$222,583,659	\$221,727,857	\$222,403,060	\$244,457,385	\$22,054,325	9.9%
EXPENDITURES						
Faculty Salaries	\$58,016,846	\$57,895,864	\$59,229,615	\$64,258,231	\$5,028,616	8.5%
Staff Salaries	\$48,566,004	\$48,223,485	\$49,169,033	\$52,968,371	\$3,799,338	7.7%
Wages	\$9,151,178	\$11,693,946	\$11,002,094	\$13,710,281	\$2,708,187	24.6%
Benefits	\$23,608,898	\$23,937,659	\$24,611,647	\$27,416,784	\$2,805,137	11.4%
Scholarships & Financial Aid (net of discounts)	\$2,327,043	\$2,203,717	\$2,726,999	\$2,781,539	\$54,540	2.0%
Maintenance & Operations	\$49,682,043	\$52,703,139	\$52,880,526	\$66,539,326	\$13,658,800	25.8%
Utilities	\$2,874,152	\$2,106,439	\$1,945,644	\$2,026,042	\$80,398	4.1%
Capital Outlay	\$4,035,866	\$5,242,024	\$4,043,733	\$5,362,698	\$1,318,965	32.6%
Debt Service	\$7,288,078	\$7,302,663	\$9,392,109	\$9,394,113	\$2,004	0.0%
Total Expenditures	\$205,550,108	\$211,308,936	\$215,001,400	\$244,457,385	\$29,455,985	13.7%
Surplus (Deficit)	\$17,033,551	\$10,418,921	\$7,401,660	\$0	(\$7,401,660)	(100.0%)





	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projection	\$ Variance (FY13 Proj - FY13 Budget)	% Variance	Note #1	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change	Note #2
REVENUE											
State Appropriations - General Revenue	\$72,194,783	\$68,640,290	\$63,589,758	\$63,824,165	\$234,407	0.4%		\$83,245,759	\$19,656,001	30.9%	8
Tuition and Fees	\$16,538,694	\$21,385,346	\$21,791,752	\$23,419,508	\$1,627,756	7.5%		\$24,193,420	\$2,401,668	11.0%	9
Contracts and Grants	\$61,536,250	\$66,583,653	\$60,610,962	\$66,664,787	\$6,053,825	10.0%	1	\$62,700,665	\$2,089,703	3.4%	
Financial Aid Programs	\$448,683	\$488,509	\$493,394	\$431,576	(\$61,818)	(12.5%)		\$435,892	(\$57,502)	(11.7%)	
HEAF	\$8,771,265	\$8,771,265	\$8,771,265	\$8,771,265	\$0	0.0%		\$8,771,265	\$0	0.0%	
Gift Income	\$305,002	\$207,867	\$256,435	\$678,270	\$421,835	164.5%	2	\$443,068	\$186,633	72.8%	10
Net Sales and Services of Educational Activities	\$8,017,975	\$2,428,553	\$4,178,553	\$2,053,003	(\$2,125,550)	(50.9%)	3	\$1,803,003	(\$2,375,550)	(56.9%)	11
Net Sales and Services of Medical Activities	\$55,123,833	\$52,608,052	\$58,307,165	\$53,583,769	(\$4,723,396)	(8.1%)		\$57,643,866	(\$663,299)	(1.1%)	
Net Auxiliary Enterprises	\$407,145	\$443,260	\$423,539	\$371,795	(\$51,744)	(12.2%)		\$376,184	(\$47,355)	(11.2%)	
Net Inter-collegiate Athletics	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Net Investment/Interest Income	\$2,812,966	\$2,875,060	\$2,799,364	\$2,820,571	\$21,207	0.8%		\$4,523,941	\$1,724,577	61.6%	12
Other Operating Income	\$608,637	\$540,936	\$546,345	\$1,993,530	\$1,447,185	264.9%	4	\$10,919,929	\$10,373,584	1898.7%	13
Reserves	\$1,000,000	\$8,300,229	\$6,041,201	\$8,263,290	\$2,222,089	36.8%	5	\$1,418,715	(\$4,622,486)	(76.5%)	14
Transfers	(\$5,181,574)	(\$11,545,163)	(\$11,219,963)	(\$10,472,469)	\$747,494	(6.7%)		(\$12,018,322)	(\$798,359)	7.1%	
Total Revenue	\$222,583,659	\$221,727,857	\$216,589,770	\$222,403,060	\$5,813,290	2.7%		\$244,457,385	\$27,867,615	12.9%	
EXPENDITURES											
Faculty Salaries	\$58,016,846	\$57,895,864	\$58,656,355	\$59,229,615	\$573,260	1.0%		\$64,258,231	\$5,601,876	9.6%	
Staff Salaries	\$48,566,004	\$48,223,485	\$48,644,745	\$49,169,033	\$524,288	1.1%		\$52,968,371	\$4,323,626	8.9%	
Wages	\$9,151,178	\$11,693,946	\$11,922,562	\$11,002,094	(\$920,468)	(7.7%)		\$13,710,281	\$1,787,719	15.0%	15
Benefits	\$23,608,898	\$23,937,659	\$24,073,279	\$24,611,647	\$538,368	2.2%		\$27,416,784	\$3,343,505	13.9%	16
Scholarships & Financial Aid (net of discounts)	\$2,327,043	\$2,203,717	\$2,265,380	\$2,726,999	\$461,619	20.4%	6	\$2,781,539	\$516,159	22.8%	17
Maintenance & Operations	\$49,682,043	\$52,703,139	\$54,815,889	\$52,880,526	(\$1,935,363)	(3.5%)		\$66,539,326	\$11,723,437	21.4%	18
Utilities	\$2,874,152	\$2,106,439	\$2,490,296	\$1,945,644	(\$544,652)	(21.9%)	7	\$2,026,042	(\$464,254)	(18.6%)	19
Capital Outlay	\$4,035,866	\$5,242,024	\$4,329,155	\$4,043,733	(\$285,422)	(6.6%)		\$5,362,698	\$1,033,543	23.9%	20
Debt Service	\$7,288,078	\$7,302,663	\$9,392,109	\$9,392,109	\$0	0.0%		\$9,394,113	\$2,004	0.0%	
Total Expenditures	\$205,550,108	\$211,308,936	\$216,589,770	\$215,001,400	(\$1,588,370)	(0.7%)		\$244,457,385	\$27,867,615	12.9%	
Surplus (Deficit)	\$17,033,551	\$10,418,921	\$0	\$7,401,660	\$7,401,660			\$0	\$0		
Budgeted FTE's - Faculty and Staff											
Faculty	339.75	418.35	441.81					480.0			
Administrative and Professional	326.09	355.00	369.89					405.3			
Classified	782.37 2.00	833.73 2.00	782.08					826.2 0.2			
Other Total Approved Budgeted FTE's	1,450.21	1,609.08	2.00 1,595.78					1,711.8			
Total Approved Budgeted I IE 3	1,430.21	1,009.08	1,333.78					1,/11.0	.5		



Explanations of FY2013 Variances	
# Item	Notes
1- Contracts and Grants	The proposed budget reductions by the Federal government to NIH funding did not come to fruition as anticipated. As a result, Contract and Grant revenue exceeded our budget.
2- Gift Income	The variance was caused by an unexpected level of gift income received from the community.
3- Net Sales and Services of Educational Activities	The revenue for the Family Practice program and Continuing Education programs have continued to decline faster than anticipated.
4- Other Operating Income	The variance was due to an unexpected DSRIP payment.
5- Reserves	The increase in reserves was required to support the on-going activities of UNT Health's clinical practice.
6- Scholarships & Financial Aid (net of discounts)	The distribution of student financial support was greater than what had been provided historically.
7- Utilities	This variance was due to the energy cost-savings measures implemented campus-wide.

# Item	Notes
8- State Appropriations - General Revenue	Increased appropriations provided by the 83rd State Legislature to support campus activities.
9- Tuition and Fees	This variance is due to increased enrollment, which includes the newly-approved pharmacy program.
10- Gift Income	Community support is expected to continue to grow at an increased level.
11- Net Sales and Services of Educational Activities	The revenue from Continuing Education programs is expected to continue to decline from the current fiscal year.
12- Net Investment/Interest Income	This variance is a result of a system-wide initiative to invest reserves in the Long-Term Pool, as well as the HSC's investment of its medical malpractice self-insurance plan through the HSC's Foundation, which is expected to increase returns.
13- Other Operating Income	The variance will be due to an expected DSRIP payment.
14- Reserves	The supplemental appropriations the 82nd State Legislature provided in House Bill 4 will be fully expended by the end of fiscal year 2013.
15- Wages	The increase in wages is associated with the expansion of educational programs, research activities, and the implementation of DSRIP projects.
16- Benefits	The variance is related to the increased salary expenditures associated with the hiring of additional faculty and staff, which support the expansion of educational programs, research activities, and DSRIP projects.
17- Scholarships & Financial Aid (net of discounts)	The distribution of student financial support was greater than what had been provided historically. As such, it was necessary to reflect this increase in the budget.
18- Maintenance & Operations	The increase in wages is associated with the expansion of educational programs, research activities, and the implementation of HSC's approved DSRII projects.
19- Utilities	The savings from HSC's energy cost-savings measures are expected increase. As a result, an adjustment to the budget was necessary to reflect these savings.
20- Capital Outlay	The variance is primarily associated with the implementation of HSC's approved DSRIP projects.



Method of Financing	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Bud)	% Change
State Appropriations - General Revenue									
State Appropriations - Basic State Funding	\$67,564,129	\$59,235,376	\$53,886,456	\$53,886,456	\$0	0.0%	\$73,020,139	\$19,133,683	35.5%
State Appropriations - State Paid Benefits	\$9,588,242	\$9,404,914	\$9,703,302	\$9,937,709	\$234,407	2.4%	\$10,225,620	\$522,318	5.4%
State Appropriations - Reductions	(\$4,957,588)	<u>\$0</u>	<u>\$0</u>		<u>\$0</u>	_		<u>\$0</u>	_
Subtotal, State Appropriations - General Revenue	\$72,194,783	\$68,640,290	\$63,589,758	\$63,824,165	\$234,407	0.4%	\$83,245,759	\$19,656,001	30.9%
Tuition and Fees									
Tuition - Statutory	\$8,576,701	\$9,548,860	\$8,607,733	\$10,688,090	\$2,080,357	24.2%	\$10,349,752	\$1,742,019	20.2%
Tuition - Designated	\$5,643,812	\$7,150,800	\$8,486,804	\$8,606,700	\$119,896	1.4%	\$9,762,441	\$1,275,637	15.0%
Discounts and Allowances - Tuition	(\$1,164,240)	(\$1,405,321)	(\$1,694,537)	(\$1,819,744)	(\$125,207)	7.4%	(\$2,162,193)	(\$467,656)	27.6%
Fees	\$3,571,439	\$6,205,610	\$6,531,940	\$6,031,592	(\$500,348)	(7.7%)	\$6,348,860	(\$183,080)	(2.8%)
Discounts and Allowances - Fees	(\$89,018)	(\$114,603)	(\$140,188)	(\$87,130)	\$53,058	(37.8%)	(\$105,440)	<u>\$34,748</u>	(24.8%)
Subtotal, Tuition and Fees	\$16,538,694	\$21,385,346	\$21,791,752	\$23,419,508	\$1,627,756	7.5%	\$24,193,420	\$2,401,668	11.0%
Contracts and Grants									
Federal	\$48,478,551	\$47,222,331	\$44,076,042	\$47,482,422	\$3,406,380	7.7%	\$44,191,992	\$115,950	0.3%
State	\$2,208,167	\$2,727,461	\$2,443,365	\$3,553,247	\$1,109,882	45.4%	\$3,451,365	\$1,008,000	41.3%
Private	\$10,849,532	\$16,633,861	\$14,091,555	\$15,629,118	\$1,537,563	10.9%	\$15,057,308	<u>\$965,753</u>	6.9%
Subtotal, Contracts and Grants	\$61,536,250	\$66,583,653	\$60,610,962	\$66,664,787	\$6,053,825	10.0%	\$62,700,665	\$2,089,703	3.4%
Financial Aid Programs	\$448,683	\$488,509	\$493,394	\$431,576	(\$61,818)	(12.5%)	\$435,892	(\$57,502)	(11.7%)
HEAF	\$8,771,265	\$8,771,265	\$8,771,265	\$8,771,265	\$0	0.0%	\$8,771,265	\$0	0.0%
Gift Income	\$305,002	\$207,867	\$256,435	\$678,270	\$421,835	164.5%	\$443,068	\$186,633	72.8%
Net Sales and Services of Educational Activities	\$8,017,975	\$2,428,553	\$4,178,553	\$2,053,003	(\$2,125,550)	(50.9%)	\$1,803,003	(\$2,375,550)	(56.9%)
Net Sales and Services of Medical Activities	\$55,123,833	\$52,608,052	\$58,307,165	\$53,583,769	(\$4,723,396)	(8.1%)	\$57,643,866	(\$663,299)	(1.1%)
Net Auxiliary Enterprises	\$407,145	\$443,260	\$423,539	\$371,795	(\$51,744)	(12.2%)	\$376,184	(\$47,355)	(11.2%)
Net Inter-collegiate Athletics					\$0			\$0	
Net Investment/Interest Income	\$2,812,966	\$2,875,060	\$2,799,364	\$2,820,571	\$21,207	0.8%	\$4,523,941	\$1,724,577	61.6%
Other Operating Income	\$608,637	\$540,936	\$546,345	\$1,993,530	\$1,447,185	264.9%	\$10,919,929	\$10,373,584	1898.7%
Reserves	\$1,000,000	\$8,300,229	\$6,041,201	\$8,263,290	\$2,222,089	36.8%	\$1,418,715	(\$4,622,486)	(76.5%)
Transfers									
Intrasystem Transfers In/Out	(\$1,508,155)	(\$5,393,171)	(\$6,345,500)	(\$7,181,730)	(\$836,230)	13.2%	(\$7,938,722)	(\$1,593,222)	25.1%
Transfer to Plant Funds for Capital Projects	(\$3,673,419)	(\$6,151,992)	(\$4,874,463)	(\$3,290,739)	\$1,583,724	(32.5%)	(\$4,079,600)	<u>\$794,863</u>	(16.3%)
Subtotal, Transfers	(\$5,181,574)	(\$11,545,163)	(\$11,219,963)	(\$10,472,469)	\$747,494	(6.7%)	(\$12,018,322)	(\$798,359)	7.1%
Total Revenue	\$222,583,659	\$221,727,857	\$216,589,770	\$222,403,060	\$5,813,290	2.7%	\$244,457,385	\$27,867,615	12.9%



Expenditures	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change
Faculty Salaries	\$58,016,846	\$57,895,864	\$58,656,355	\$59,229,615	\$573,260	1.0%	\$64,258,231	\$5,601,876	9.6%
Staff Salaries	\$48,566,004	\$48,223,485	\$48,644,745	\$49,169,033	\$524,288	1.1%	\$52,968,371	\$4,323,626	8.9%
Wages	\$9,151,178	\$11,693,946	\$11,922,562	\$11,002,094	(\$920,468)	(7.7%)	\$13,710,281	\$1,787,719	15.0%
Benefits	\$23,608,898	\$23,937,659	\$24,073,279	\$24,611,647	\$538,368	2.2%	\$27,416,784	\$3,343,505	13.9%
Scholarships & Financial Aid (net of discounts)	\$2,327,043	\$2,203,717	\$2,265,380	\$2,726,999	\$461,619	20.4%	\$2,781,539	\$516,159	22.8%
Maintenance & Operations	\$49,682,043	\$52,703,139	\$54,815,889	\$52,880,526	(\$1,935,363)	(3.5%)	\$66,539,326	\$11,723,437	21.4%
Utilities	\$2,874,152	\$2,106,439	\$2,490,296	\$1,945,644	(\$544,652)	(21.9%)	\$2,026,042	(\$464,254)	(18.6%)
Capital Outlay	\$4,035,866	\$5,242,024	\$4,329,155	\$4,043,733	(\$285,422)	(6.6%)	\$5,362,698	\$1,033,543	23.9%
Debt Service	\$7,288,078	\$7,302,663	\$9,392,109	\$9,392,109	\$0	0.0%	\$9,394,113	\$2,004	0.0%
Total Expenditures	\$205,550,108	\$211,308,936	\$216,589,770	\$215,001,400	(\$1,588,370)	(0.7%)	\$244,457,385	\$27,867,615	12.9%



# FY 2014 Revenues, Expenditures, and Transfers by Fund Group

	Educational and General	Designated	Auxiliary Enterprises	Restricted	Total
Revenues - Estimated Income					
State Appropriations - General Revenue	\$83,245,759				\$83,245,759
Tuition and Fees	\$8,700,000	\$15,493,420			\$24,193,420
Contracts and Grants	\$1,125,298	\$28,449,519		\$33,125,848	\$62,700,665
Financial Aid Programs				\$435,892	\$435,892
HEAF	\$8,771,265				\$8,771,265
Gift Income				\$443,068	\$443,068
Net Sales and Services of Educational Activities		\$1,803,003			\$1,803,003
Net Sales and Services of Medical Activities		\$57,643,866			\$57,643,866
Net Auxiliary Enterprises			\$376,184		\$376,184
Net Inter-collegiate Athletics					\$0
Net Investment/Interest Income		\$4,523,941			\$4,523,941
Other Operating Income		\$10,919,929			\$10,919,929
Reserves		<u>\$1,418,715</u>			<u>\$1,418,715</u>
Total Revenue	<u>\$101,842,322</u>	<u>\$120,252,393</u>	<u>\$376,184</u>	<u>\$34,004,808</u>	<u>\$256,475,707</u>
Transfers					
Intrasystem Transfers In/(Out)	(\$2,517,000)	(\$5,421,722)			(\$7,938,722)
Interfund Transfers In/(Out)					\$0
Transfer to Plant Funds for Capital Projects	<u>(\$3,097,020)</u>	<u>(\$982,580)</u>			(\$4,079,600)
Total Tranfers	(\$5,614,020)	(\$6,404,302)	\$0	\$0	(\$12,018,322)
Total Funding All Sources	<u>\$96,228,302</u>	\$113,848,091	<u>\$376,184</u>	\$34,004,808	<u>\$244,457,385</u>
Expenses					
Faculty Salaries	\$26,814,136	\$32,947,418		\$4,496,677	\$64,258,231
Staff Salaries	\$28,661,041	\$16,652,280	\$138,703	\$7,516,347	\$52,968,371
Wages	\$4,838,975	\$7,187,291	\$15,093	\$1,668,922	\$13,710,281
Benefits	\$11,953,175	\$12,399,925	\$60,428	\$3,003,256	\$27,416,784
Scholarships and Financial Aid (net of discounts)		\$1,854,172		\$927,367	\$2,781,539
Maintenance and Operations	\$11,037,217	\$38,991,048	\$161,960	\$16,349,101	\$66,539,326
Utilities		\$2,026,042			\$2,026,042
Capital Outlay	\$3,529,645	\$1,789,915		\$43,138	\$5,362,698
Debt Service	<u>\$9,394,113</u>				\$ <u>9,394,113</u>
Total Expenses	<u>\$96,228,302</u>	<u>\$113,848,091</u>	<u>\$376,184</u>	<u>\$34,004,808</u>	<u>\$244,457,385</u>
Estimated Net Change in Fund Balance	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>



# **Expenditure Budget by Functional Area**

Operating Expenditures	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projection	\$ Variance (Proj-Budget)	% Variance	FY2014 Proposed Budget	% of Budget	\$ Change (FY14 Prop-FY13 Bud)	% Change
Texas College of Osteopathic Medicine	\$22,556,726	\$25,008,552	\$24,866,381	\$25,293,012	\$426,631	1.7%	\$31,860,278	13.0%	\$6,993,897	28.1%
Graduate School of Biomedical Sciences	\$32,250,708	\$33,471,914	\$33,459,723	\$30,263,729	(\$3,195,994)	(9.6%)	\$34,251,921	14.0%	\$792,198	2.4%
School of Public Health	\$6,805,704	\$7,982,119	\$7,755,828	\$9,205,123	\$1,449,295	18.7%	\$10,973,274	4.5%	\$3,217,446	41.5%
School of Health Professions	\$2,190,628	\$3,100,788	\$3,258,102	\$2,900,856	(\$357,246)	(11.0%)	\$3,344,222	1.4%	\$86,120	2.6%
College of Pharmacy	\$0	\$673,629	\$2,194,583	\$2,279,055	\$84,472	3.8%	\$6,791,750	2.8%	\$4,597,167	209.5%
EVP Academic Affairs & Provost	\$20,224,225	\$22,842,303	\$17,506,275	\$20,920,489	\$3,414,214	19.5%	\$22,721,846	9.3%	\$5,215,571	29.8%
VP for Administration	\$2,946,399	\$2,733,214	\$2,025,881	\$1,846,424	(\$179,457)	(8.9%)	\$2,026,209	0.8%	\$328	0.0%
VP for Finance, CFO	\$5,959,415	\$2,570,041	\$2,633,202	\$2,579,647	(\$53,555)	(2.0%)	\$2,784,613	1.1%	\$151,411	5.8%
VP for Operations	\$5,206,030	\$5,694,976	\$6,147,381	\$6,810,927	\$663,546	10.8%	\$6,527,404	2.7%	\$380,023	6.2%
EVP for Clinical Affairs, CEO UNT Health	\$78,115,615	\$77,847,958	\$82,810,712	\$79,826,558	(\$2,984,154)	(3.6%)	\$82,693,229	33.8%	(\$117,483)	(0.1%)
VP for Research & Biotechnology	\$2,374,458	\$2,801,502	\$2,522,979	\$3,174,811	\$651,832	25.8%	\$3,321,645	1.4%	\$798,666	31.7%
SVP for Community Engagement	\$3,054,617	\$2,726,754	\$2,495,621	\$3,061,217	\$565,596	22.7%	\$3,774,612	1.5%	\$1,278,991	51.2%
VP for Strategy & Measurement	\$811,366	\$801,306	\$876,048	\$832,125	(\$43,923)	(5.0%)	\$855,456	0.3%	(\$20,592)	(2.4%)
Financial Planning & Budget	\$22,424,661	\$22,273,083	\$27,410,182	\$25,557,441	(\$1,852,741)	(6.8%)	\$31,632,685	12.9%	\$4,222,503	15.4%
<b>UNTS Shared Services/AVC Government Relations</b>	\$629,556	\$780,797	\$626,872	\$449,986	(\$176,886)	(28.2%)	\$898,241	0.4%	\$271,369	43.3%
Total	\$205,550,108	\$211,308,936	\$216,589,770	\$215,001,400	(\$1,588,370)	(0.7%)	\$244,457,385	100.0%	\$27,867,615	12.9%



# **Faculty and Staff FTE Analysis**

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	4/1/2013
Faculty	192	274	282	295	315	320	325	325	352
Executive/Admin/Managerial	71	125	130	146	163	163	151	161	143
Professional Nonfaculty	391	295	294	331	376	402	385	392	397
Secreterial/Clerical	56	177	158	138	184	172	143	137	141
Technical/Paraprofessional	271	160	147	131	221	214	219	203	207
Skilled Crafts	17	18	16	14	15	14	14	12	13
Service Maintenance Workers	76	90	86	86	91	80	88	85	87
GRAND TOTAL (Faculty+Staff)	1,074	1,139	1,113	1,142	1,365	1,363	1,324	1,315	1,339

<sup>\*</sup>FTE data as of September 1st of each fiscal year.

