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Annual Budget

Fiscal Year 2013 - 2014

Fiscal Year Ending August 31, 2014

COLLIN COUNTY COMMUNITY COLLEGE DISTRICT

Annual Budget
For the Fiscal Year Ending August 31, 2014

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Introduction



August 27, 2013

Honorable Chairman, Board of Trustees, and District President
Collin County Community College District
McKinney, TX

Dear Board Members and District President:

The proposed 2013-14 fiscal year budget for the Collin County Community College District totals \$209,250,455 for all funds. The budget was developed with major consideration given to the strategic goals of the District and the priorities established by the Board of Trustees.

It should be noted that a budget is a detailed financial plan reflecting the finances required to support instructional programs, student programs, and support services. In general, budgets are the mechanism by which an organization allocates the resources necessary to accomplish its mission in a given time frame. The core values, as identified on page 16 of the budget document, were also considered during the budget development process. The budget furthermore serves as a control mechanism to match revenues to expenditures and prevent financial deficits.

BUDGET PROCESS

The budget process began by initially developing and distributing base allocations to each of the district president's direct reports (Leadership Team). The Leadership Team subsequently reviewed and distributed their respective budget allocations to their organizational managers. Each manager had the opportunity to reallocate their allocated funds among their organizations to meet the changing goals and targeted actions of the District. Additional funds were also set aside for:

- Additional Faculty and Instructors - \$701,398
- Additional Staff – Full-time and Part-time - \$496,484
- Other Recurring Expenditures - \$148,593
- Supplemental Requests – Non-Recurring - \$2,180,439

These additional funds help ensure that the District meets its strategic goals and plan. The initial draft of the budget was presented by each respective organizational manager during open budget hearings held in June. These hearings not only improve the quality of the budget, but also provide for open communication concerning District finances and priorities

between various college personnel. The President and Leadership Team subsequently approved the proposed budget and funding requests.

BUDGET SUMMARY

The annual budget, as presented, is balanced (revenues equal expenditures) and includes all fund categories. The Fiscal Year 2013-2014 budgeted revenues and expenditures each total \$209,250,455 and the following is a summary by fund:

Unrestricted Current Funds:	
Operating Funds	\$130,976,366
Auxiliary Funds	11,118,278
Restricted Funds:	
Grant Funds	40,828,737
Total Current Funds	<u>\$182,923,381</u>
Royden Lebrecht Quasi-Endowment	1,300
Building Fund	20,652,040
Debt Funds – G.O. Bonds	4,561,738
Debt Funds – Revenue Bonds	1,111,996
Total	<u>\$209,250,455</u>

An explanation for each fund is detailed within the attached annual budget document starting on page 30.

The total Current Funds revenues are projected to increase by \$7,246,557 or 4.1% above the 2012-2013 budgeted revenues primarily due to an increase in state funding, tax revenues and tuition and fees. Current unrestricted revenues increased by 5.91% or \$7,927,816 and the current restricted revenues decreased by 1.6% or \$681,259. Significant changes related to 2013-2014 projected Current Funds revenues include:

- State appropriations are budgeted at \$33,136,075. This is the first year of the biennium. Funding is divided between three categories and includes the following:
 - Core Operations \$500,000
 - Student Success \$3,383,781
 - Contact Hour Funding \$29,252,294.

This is the first year state appropriations have included a portion of the allocation based on student success accountability measures. Currently the District continues to receive the majority (90%) of state funding based on contact hours, but a portion (10%) of the funding is tied to a success-points system in which colleges earn funding for students’ academic milestones, such as earning an associate’s degree, a certificate or transferring to a university.

- Net revenue from tuition and fees is estimated to increase by \$1,293,636 or 4.1%. No increase in enrollments is anticipated. A tuition increase was approved by the Board of Trustees in March of 2013 that increased tuition effective in the fall of 2013.
 - In-county resident tuition increased \$1 per credit hour
 - Out-of-county tuition increased \$2 per credit hour
 - Out-of-state and out-of-country increased \$7 per credit hour
- Appraised values are increasing by 6.4%. At the proposed Maintenance and Operations rate of \$0.080000 the tax revenue is expected to be \$64,160,845.
- The total tax rate is recommended to be set at \$0.083643, with the proposed Maintenance and Operations rate at \$0.080000 and the Debt Service rate at \$0.003643.
- Overall restricted revenues from the prior budget year to the current budget decreased by \$681,259. The detail of comparative changes for grants and contracts are shown on page 48.
- No significant change is anticipated in auxiliary revenues.
- An increase in Culinary Arts income, rental of the Collin Higher Education Center by university partners and ticket sales for events accounts for the overall increase in miscellaneous revenue.

Total Current Funds Expenditures for 2013-2014 are projected to increase \$7,246,557 or 4.1%. Current unrestricted funds expenditures increased \$7,927,816 or 5.91%. Current restricted expenditures decreased by 1.6% or \$681,259. The following is a summary of significant budget changes as compared to the 2012-2013 budget:

- Ten (10) new full-time faculty positions are being added totaling \$520,000. An additional \$181,398 was added to part-time faculty and instructors.
- Twelve (12) full-time staff positions, five (5) part time staff positions were added at a cost of \$422,439 and \$61,045 respectively. Funds totaling \$13,000 were also budgeted for reclassification of two positions. See page 62 for a full list of the proposed new positions.
- Total non-mandatory transfers are budgeted at \$17,513,631. This includes transfers for the Child Development Lab School of \$200,784 and Building Fund transfers of \$17,312,847 for future projects.
- Mandatory transfers total \$1,198,815 and consist of \$1,111,996 for revenue bond debt payment and grants and contract matching of \$86,819. This is a decrease of \$3,438 in Revenue Bond Debt payment and a decrease of \$57,523 in transfers to Grants and Contracts.

- Reserves total \$5,275,000 and include:
 - Reserve for Encumbrances \$ 275,000
 - Reserve for Current Operations 1,800,000
 - Reserve for Salary Adjustments 3,200,000

- The Building Fund expenditures total \$20,652,040.
 - Renewal & Replacement - \$2,000,000
 - Central Park Campus Health & Sciences Facility, Conference Center and Parking Lot - \$10,652,040
 - Fire Sciences/Law Enforcement Training Center - \$8,000,000

- Changes in the debt service budget for G.O. Bonds and Revenue Bonds are shown on page 51 and 52. The District's Revenue Bonds will be paid off in fiscal year 2017-18.

- The State allocation for health insurance was \$2,535,631 for fiscal year 2012-13 and will increase to \$3,582,043 for fiscal year 2013-14. The District incurred approximately \$4.4 million in health care expenses in fiscal year 2012-13 and estimates the amount will be approximately \$4 million in fiscal year 2013-14. While the cost of insurance premiums for fiscal year 2013-14 is increasing 6.9%, the state will be contributing 50% of the cost. Prior year's contribution was approximately 40%. In addition, the State continues to charge the District an additional assessment for health care equal to 1% of ERS eligible salaries for a total estimated expense to the District of \$475,000.

Senate Bill 1812 limits state contributions to retirement plans for community colleges to 50% of the TRS/ORP expense for eligible employees. The ORP state matching contribution will increase from 6.4% to 6.6% and the TRS state contribution will rise from 6.4% to 6.8% for fiscal year 2014. The 50% matching will increase the retirement expense for the District from approximately \$1.5 million in 2013 to about \$2.4 million for fiscal year 2014.

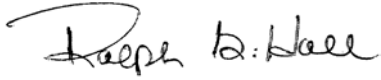
A change was budgeted in fiscal year 2014 to properly allocate the medical insurance premiums and retirement expense for auxiliary employees to the auxiliary fund. There were no sabbaticals approved for fiscal year 2013-14.

A listing of new recurring and non-recurring expenditures included in the Current Unrestricted Funds budget may be found starting on page 62. For the 2013-2014 fiscal year, the District will be adding \$1,346,475 in new recurring expenditures, and \$2,180,439 in new non-recurring expenditures.

Conservative projections have been applied to estimate revenues which are reasonably attainable. Budgeted expenditures with significant increases have been reviewed for appropriateness and reasonableness. During the budget development process, major consideration was given to ensure necessary funding was provided to aid in the achievement of Strategic Goals, targeted actions and the Quality Enhancement Plan currently being developed. The budget hearings also provided an additional review of budget expenditures related to instructional, student development and administrative goals.

Based upon the District's budget development process, budget hearings and internal reviews, I do not anticipate significant mid-year revisions.

Respectfully submitted,

A handwritten signature in cursive script that reads "Ralph G. Hall". The signature is written in black ink and is positioned to the left of the typed name.

Ralph G. Hall
District Vice President of
Administration and CFO



Officials and Staff

Elected Officials

<u>Board of Trustees</u>	<u>City</u>	<u>Term Expires</u>
Mac Hendricks Chair, Place 6	McKinney, Texas	May, 2019
Stacy Anne Arias Vice-Chair, Place 5	Celina, Texas	May, 2019
Jenny McCall Secretary, Place 2	Plano, Texas	May, 2017
Nancy Wurzman Treasurer, Place 1	Plano, Texas	May, 2017
Larry Wainwright Place 3	Allen, Texas	May, 2017
Adrian Rodriguez Place 4	Plano, Texas	May, 2019
Fortino P. (Tino) Trujillo Secretary, Place 7	Plano, Texas	May, 2015
Dr. J. Robert (Bob) Collins Place 8	Farmersville, Texas	May, 2015
Andrew (Andy) Hardin Place 9	Frisco, Texas	May, 2015

Principal Administrative Officers

<u>Name</u>	<u>Position</u>
Dr. Cary Israel	District President
Dr. Colleen Smith	District Senior Vice President of Academic Affairs and Student Development
Ralph G. Hall	District Vice President of Administrative Services/ CFO
Dr. Brenda Kihl	Vice President /Provost of Preston Ridge Campus
Dr. Mary McRae	Vice President/Provost of Spring Creek Campus
Dr. Barbara Money	Vice President of Student Development
Dr. Sherry Schumann	Vice President/Provost of Central Park Campus
Kimberly Davison	Vice President of Organizational Effectiveness and Human Resources
Lisa Vasquez	Vice President of Public Relations and College Development

BOARD OF TRUSTEES



Mac Hendricks
Chair



Stacy Anne Arias
Vice-Chair



Dr. J.R. (Bob) Collins



Larry Wainwright



Fortino (Tino) Trujillo



Jenny McCall
Secretary



Nancy Wurzman
Treasurer



Andrew (Andy) Hardin



Adrian Rodriguez

The Board of Trustees is a nine member governing board that serves without compensation and is elected at large for six-year terms of office by the voters of Collin County. The Board manages and governs the Collin County Community College District, provides policy direction, establishes goals, and appoints the faculty and staff. The Board is also responsible for the levy, assessment, and collection of taxes, the issuance of bonds, the adoption of an annual budget, the execution of contracts, and the performance of an annual audit. The Board of Trustees sets campus admission standards consistent with the role and mission of the District. Regular board meetings are held the fourth Tuesday of each month and are open to the public. The Collin County Community College District Trustees are committed to the mission and vision of the college. The Board of Trustees provides leadership and direction, as well as represents the college in a wide range of community activities and committees.

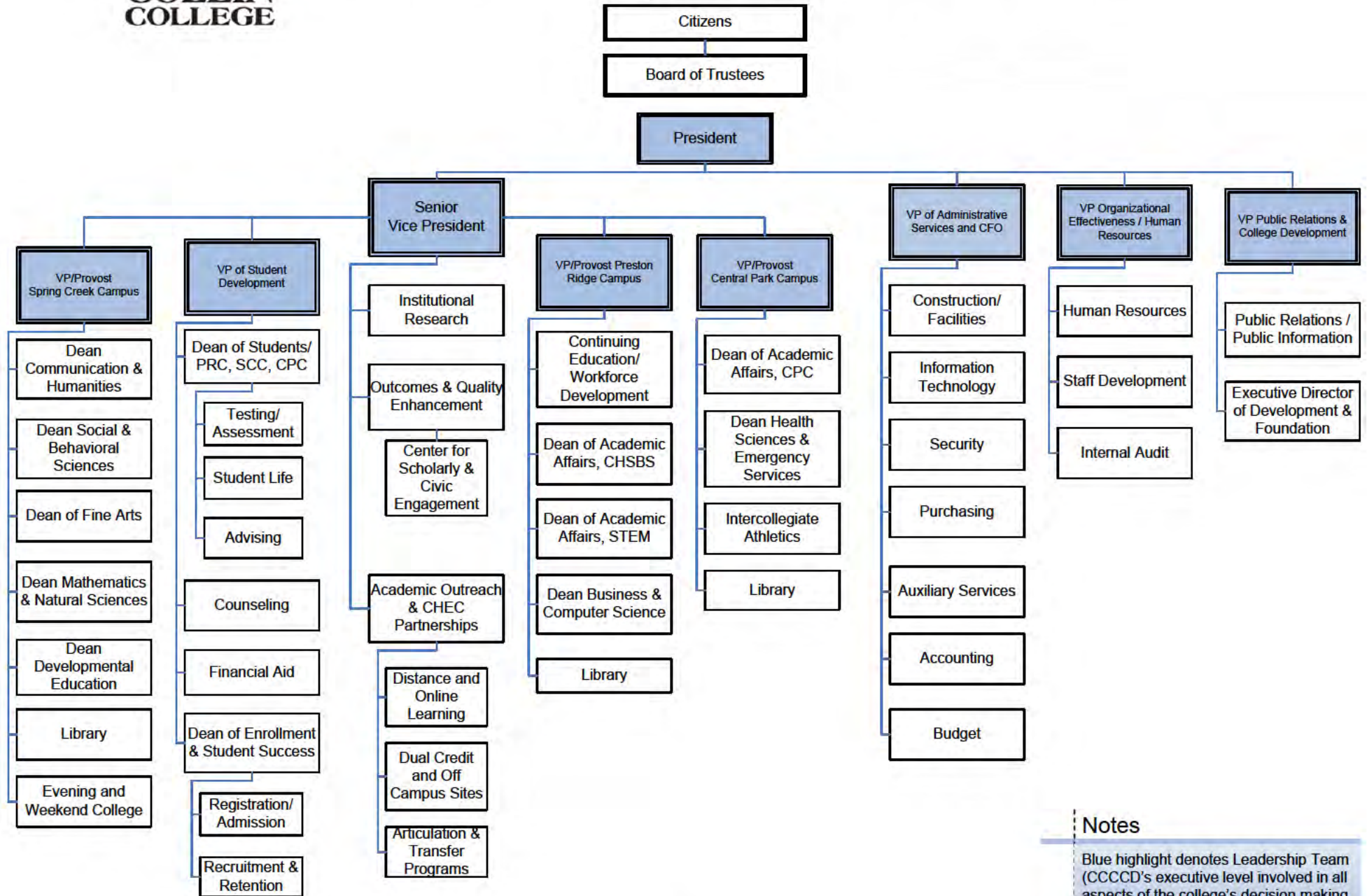
BUDGET DEVELOPMENT CALENDAR 2013-2014

March 18, 2013	Budget development workshop at Collin Higher Education Center in the Board Room #139 at 9 am. Initial budget allocations are distributed to the Leadership Team.
March 19, 20, & 21, 2013	Budget development training for software system and basic budgeting at Collin Higher Education Center - Room 221 on the 19 th and 20 th , Room 109 on the 21 st .
April 12, 2013	Budget worksheets and supplemental budget requests are due to the Business office by 5 PM.
June 6 & 7, 2013	Budget hearings at Collin Higher Education Center – Room TBD. Organization managers must be present for their respective budget hearings.
July 23, 2013	Board of Trustees receives budget information for review.
August 27, 2013	Board reviews and approves the Fiscal Year 2012-2013 proposed budget.



COLLIN COUNTY COMMUNITY COLLEGE DISTRICT

Organizational Chart



Notes

Blue highlight denotes Leadership Team (CCCCD's executive level involved in all aspects of the college's decision making process.)

Overview of District

History and Governance

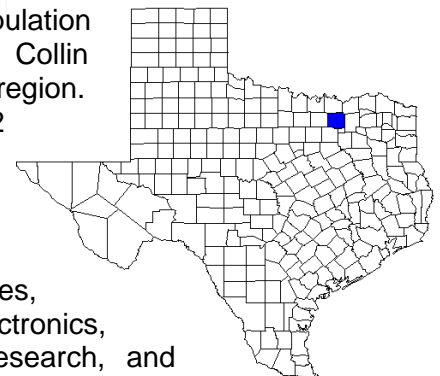
The Collin County Community College District (the "District") was established as a public community college in an election held in Collin County, Texas, on April 6, 1985, in accordance with the laws of the State of Texas, to serve the educational needs of the District. The District's student body is comprised mainly of residents of Collin County and surrounding communities. The District is considered to be a special purpose entity, primary government according to the definition in Governmental Accounting Standards Board (GASB) Statement 14, *The Financial Reporting Entity*. While the District receives funding from local, state, and federal sources and must comply with the spending, reporting, and record keeping requirements of these entities, it is not a component unit of any other governmental entity.

The District is governed by an elected, nine-member Board of Trustees (the "Board"). At each election (the first Saturday in May in odd-numbered years) three Trustees are elected to serve in a six-year, at-large position. The Board holds regularly scheduled meetings on the fourth Tuesday of each month. The Board has the final authority to determine and interpret the policies that govern the District and has complete and full control of the District's activities limited only by the state legislature, the courts, and the will of the people as expressed in the Board of Trustee elections. Official Board action is taken only in meetings that comply with the Open Meetings Act and are based on a majority vote of a quorum (five members) of the Board.

In general, the Board provides policy direction and sets goals for the District consistent with the District's role and mission. Besides general Board business, trustees are charged with numerous statutory regulations, including appointing the tax assessor/collector, ordering elections, and issuing bonds. The Board is also responsible for appointing the President, setting the tax rate, causing the preparation and adoption of a budget for the ensuing fiscal year, and employing faculty and other employees of the District.

District Profile

Collin County is located in the Dallas metropolitan area of North Central Texas. The county consists of 889 square miles with a population density of approximately 930 residents per square mile in 2010. Collin County continues to be one of the fastest growing areas in the region. The U.S. Census shows a growth rate of 39% from 2002 to 2012 in Collin County. The population according to the United States Census Bureau was 782,341 in 2010 and the estimated population as of 2012 is 834,642, a growth rate of 6.7%.



The economic base in the county consists of service industries, trade industries, manufacturing, computer technology, electronics, healthcare, finance, insurance, construction, oil and gas, research, and



agriculture. Major industries with headquarters or divisions located within the district include petroleum research, telecommunications, computer technology, electronics, retail, food industry, and insurance institutions.

Residents of Collin County are typically well educated, with over 48.7% of the workforce possessing a bachelor's degree or higher according to the 2010 census. The local economy has become more diverse as the new businesses have migrated to the area. Given the desirability of the location, the excellence of the school districts, the proximity of family entertainment including shopping, fine arts, professional sports, entertainment parks, and the wealth of well-trained individuals, the District is optimistic that Collin County will continue to prosper.

The official service area of Collin County Community College, as defined by the Texas Legislature is the following:

- all of Collin and Rockwall counties, and
- those portions of Denton County within the cities of Frisco and The Colony, and those portions of the county included within the Celina and Prosper school districts

The District offers classes at seven locations within Collin County and many high schools throughout Collin County. General academic (core) and technical and occupational courses are offered at the Central Park Campus, the Preston Ridge Campus, the Spring Creek Campus, and the Rockwall Center. Some specific areas of study are located at specific campuses.

Central Park Campus:

The Central Park Campus is located at 2200 West University Drive, McKinney, Texas. Along with general academic courses, the Dental Hygiene, Emergency Medical Services Professions, Fire Science, Law Enforcement, Nursing, Respiratory Care, Health Information Technology, Surgical Technology, and Polysomnography programs are offered at the Central Park Campus. The campus is the home of the Consumer Health Information Center. The center provides a number of resources for community members and medical personnel to obtain credible health-related materials. Also housed at Central Park are the James and Pat Aston Center for Health Studies, a surgical technology room, a dental clinic, a fire academy building, a fire rescue complex, a hospital lab, a law enforcement academy and an Honors Institute.

Spring Creek Campus:

The Spring Creek Campus is located at 2800 East Spring Creek Parkway in Plano, Texas. Classes at the Spring Creek Campus are general academic (core) classes. The campus also houses a Child Development Lab School, a 30,000 square foot Arts Gallery, the 356-seat John Anthony Theatre and the Brinker Tennis Stadium. The Honors Institute created for students seeking an academic challenge is also located at the Spring Creek Campus. Basketball and tennis, with competition as a member of the NJCAA



Division I, are offered at the Spring Creek Campus. A new 88,000 square foot library opened on the campus in January of 2013 and the previous library location has been renovated to provide space for offices and classrooms.

Preston Ridge Campus:

The Preston Ridge Campus is located at 9700 Wade Boulevard in Frisco, Texas. The Preston Ridge Campus offers academic courses as well as the Institute of Hospitality and Culinary Education. Preston Ridge is the home of the Convergence Technology Center and is one of 36 National Science Foundation Centers. The campus is pioneering a "Green IT" program along with established programs in computer-aided drafting, computer networking and computer science. In January 2012, the Preston Ridge Campus opened a new 75,000 square foot classroom building, a 19,000 square foot conference center and a five-level parking garage.

Courtyard Center:

The Courtyard Center is located at 4800 Preston Park Boulevard in Plano, Texas. The Courtyard Center for Professional and Economic Development opened in 1993. Courses offered at the Courtyard Campus include career development, contract and corporate training and personal enrichment. The Continuing Education and Workforce Development offers foreign language training, a wide selection of workforce development classes and Seniors Active in Learning (SAIL). The Center for Workforce and Economic Development provides customized training to area businesses. The Collin Small Business Development Center offers no cost, customized business consulting and training to help entrepreneurs grow successful businesses. Through the collaboration of Collin College, the U.S. Small Business Administration and the State of Texas, the Collin SBDC promotes business success by providing management education.

Allen Center:

The Allen Center is located within Allen High School at 300 Rivercrest Boulevard in Allen, Texas. This center offers dual credit, regular credit and continuing education classes. The center provides partnership opportunities with high schools to offer dual credit. In addition, continuing education classes are offered at this center to the local community.

Rockwall Center:

The District offers courses to the community in Rockwall at Texas A&M University – Commerce at Rockwall located at 2610 Observation Trail, in Rockwall, Texas. Community members may enroll in day or evening classes designed to transfer to universities.

Collin Higher Education Center:

The Collin Higher Education Center opened in 2010. It is located at 3452 Spur 399 in McKinney, Texas. This location houses the administrative departments of the District and

classroom space for academic programs. The center also houses several area university partners offering a variety of bachelor's, master's and doctoral degrees.

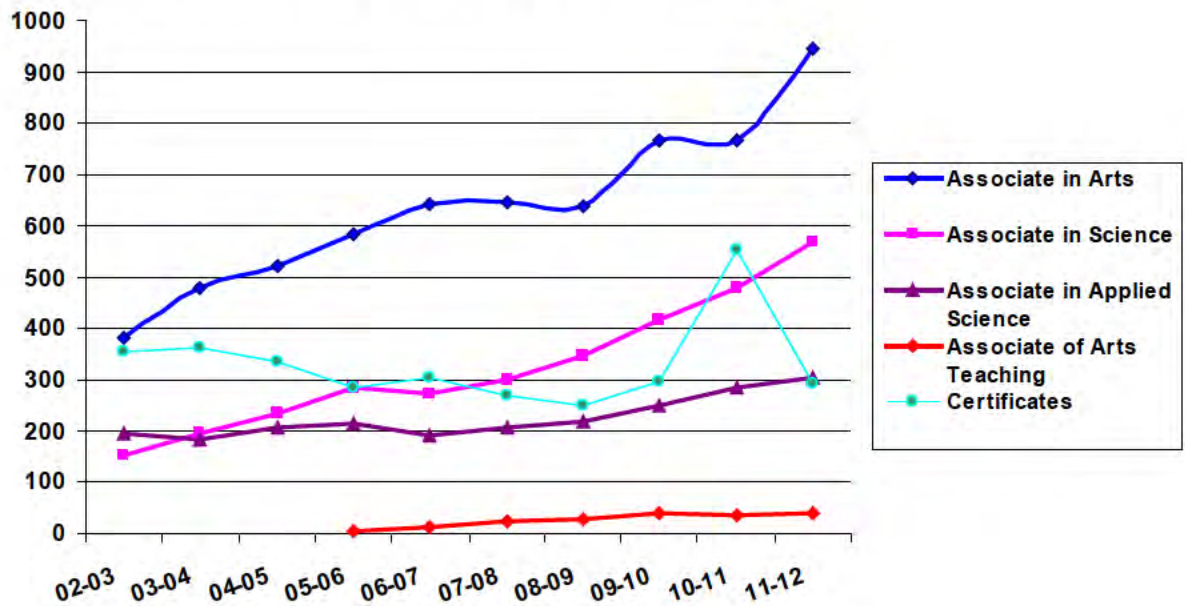
Dual Credit:

One of the fastest growing initiatives at the District is its dual credit program. High school students take college classes and receive credit both for their high school diploma and their college degree. As of Spring 2013, more than 32 high schools in Collin County participate in the dual credit program. In Spring of 2013, two thousand four hundred sixteen (2,416) students were enrolled in dual credit classes throughout Collin County. This is an increase of 2.5% from the Spring 2012 period.

Degrees/Academic Programs for Students

Collin County Community College District is accredited by the Commission on Colleges of the Southern Association of College and Schools (SACS) to award associate degrees and certificates. An associate degree is an award that normally requires at least two but less than four years of full-time equivalent college work. The District offers four award types: Associate in Arts and Teaching (formally Associate in Arts), Associate in Science, Associate in Applied Science, and Certificates. The District is the only public community college in the county and offers more than 100 degrees and certificates in a wide range of programs.

**Degrees/Certificates Awarded
Collin County Community College**



Since offering its first classes at area high schools in 1985, Collin County Community College District has expanded to serve approximately 53,000 credit and continuing education students per year. 75% of students enrolled are transfer majors with the other 25% being workforce majors. 65% of the students attempt less than 12 hours while the other 35% take more than 12 credit hours. In the fall of 2012, 26% of the student population were first time students. 74% were returning students. Students vary in age with the average being 25.3 years.

Accomplishments

The District continues to be a leader in higher education with countless milestone achievements and awards at the local, state, national and international levels. Below are just a few highlights from our "Points of Pride" from the last fiscal year.

- The Corporation for National and Community Service named the District a Presidential Award finalist for the 2013 President's Higher Education Community Service Honor Roll. The Presidential Award is the highest honor a college or university can receive for exemplary commitment to volunteering, service-learning and civic engagement. The District is one of only two community colleges recognized.
- The District entered into a unique partnership with the Plano Independent School District (PISD) to create a first-ever Health Sciences Academy. Starting in fall 2013, the Health Sciences Academy will offer PISD students interested in health careers the opportunity to earn up to 59 hours of college credit. Students can also complete certifications that prepare them to enter the health care workforce upon graduation from high school. Students can begin taking the classes offered as early as ninth grade.
- The nursing program was named a Center of Excellence by the National League of Nursing. Only 19 programs around the nation received the prestigious designation, and the District is the first program in the state to be named a Center of Excellence.
- A consortium led by the District has been selected for a three year, \$19,998,974 grant, part of nearly \$500 million in federal grants targeted for training and workforce development to help unemployed workers who are changing careers. More than 200 community colleges around the country applied and 32 were selected by the U.S. Department of Labor in coordination with the U.S. Department of Education. The District is currently participating in the second year of the grant.
- The National Science Foundation (NSF) has awarded a \$4.4 million grant to the National Convergence Technology Center. This grant extends through July 2016 and is the fifth Advanced Technological Education awarded to the District since 1999.

- The Surgical Technology program received a National Certificate of Merit from the National Board of Surgical Technology and Surgical Assisting, the program's certification board, for having a 90 percent or greater pass rate on the national credentialing exam for the second year in a row. Only 52 out of more than 570 programs nationwide received the honor, and District was one of only two in the state of Texas and three in the region to achieve this accomplishment. The pass rate on the certified surgical technologist exam was 100%.
- The District was selected as a "Top Military-Friendly College" by Military Advanced Education, the publishers of the 2013 Guide to America's Top Military-Friendly Colleges & Universities.
- The student chapter of Active Minds received the United Voices Award at the Active Minds National Conference held at the University of Maryland. The Uniting Voices Award recognizes a chapter that has succeeded in building coalitions of individuals, organizations, and other campus entities to advance the mission of Active Minds. There are 367 chapters across the nation and only seven received this award.
- A District student was one of 50 college students nationwide to receive the Jack Kent Cooke Foundation Undergraduate Transfer Scholarship. The prize is \$30,000 per year for the student to complete his bachelor's degree. It is the largest private scholarship for two-year and community college transfer students in the nation.
- A District student and president of the Student Veterans Association received the Congressional Veteran Commendation. This commendation, in conjunction with the Veterans History Project sponsored by the Library of Congress, is a nominations-based program designed to formally recognize wartime sacrifices and peacetime community involvement and to preserve their stories for future generations of Americans.
- The Administrative Services office received the Certificate of Achievement for Excellence in Financial Reporting for its Comprehensive Annual Financial Report for the Fiscal Year ended August 31, 2011. The certificate was awarded by the Government Finance Officers Association of the United States and Canada. Collin College is the only community college in Texas to have received the award for fifteen consecutive years.
- The Texas Comptroller Leadership Circle program recognized the District with a Gold Circle Award. The District created a financial transparency web page that met the award criteria of providing clear, consistent and user friendly financial data for taxpayers.

Regional Accreditation

In order to maintain its status as an institution accredited by the Southern Association of Colleges and Schools (SACS) and Commission on Colleges (the regional accrediting body for higher education institutions in Texas), Collin County Community College must complete the reaffirmation of accreditation process every ten years. This process requires extensive self-study and documentation along with the development of a Quality Enhancement Plan (QEP), the submission of a series of lengthy reports and visits from peer reviewers. The 2013-14 fiscal year is the second year of planning for the SACS reaffirmation and QEP process. \$51,715 has been earmarked to support this process.

Quality Enhancement Plan

The District is required to develop a new Quality Enhancement Plan (QEP) that focuses on learning outcomes and/or the environment supporting student learning for each decennial reaffirmation. During fiscal year 2013-14, a QEP budget of \$29,250 was established to be used for research and professional training needed to complete the QEP development and initial implementation, in preparation for the District's reaffirmation of accreditation.

Mission Statement

Collin County Community College District is a student and community centered institution committed to developing skills, strengthening character and challenging the intellect.



Core Values

We have a passion for:

- Learning
- Service and Involvement
- Creativity and Innovation
- Academic Excellence
- Dignity and Respect
- Integrity

Strategic Goals

To further promote excellence, the District also has a well-defined and ambitious strategic planning process. The 2013-14 budget was developed to ensure resources for the priorities of the strategic plan, Vision 2016, are considered. The Vision 2016 Strategic Goals are stated below:

- *Improve academic success by implementing strategies for completion*
- *Provide access to innovative higher education programs that prepare students for constantly changing academic, societal and career/workplace opportunities*
- *Engage faculty, students and staff in improving district-wide culture of adherence to the Collin College Core Values*
- *Enhance the college's presence in the community by increasing awareness, cultivating relationships, building partnerships and developing resources to respond to current and future needs*

The complete District Strategic Plan can be found on page 76 of this document or on the District's website by using the following link: [Strategic Plan](#)

Targeted Measures and Milestones

The institution engages in ongoing, integrated and institution-wide research-based planning and evaluation that demonstrates the institution is effectively accomplishing its mission. Annually, the District develops College-wide targeted measures, related to the objectives of the strategic plan. Milestones are set with completion dates and responsible staff noted on the Strategic Plan. These targeted measures and milestones help the District track progress in completing its strategic goals. The Board is updated, at a minimum yearly, on the progress of completing each measure. This update includes specific examples detailing how the goal was accomplished.

Basis of Budget Development

The budget is a key tool for helping the board of trustees, officials and staff make informed decisions regarding provision of services and expenditures for capital assets in order to accomplish the mission of the District. The process of developing and preparing the budget involves college employees from across the district looking at the long-term perspectives, organizational goals, outcomes, assessments and improvement strategies. Communication is key to the process.

Budget and Accounting Process

Each community college district in Texas is required, by law, to prepare an annual operating budget of anticipated revenues and expenses for the fiscal year beginning September 1. The budget is prepared on the modified accrual basis of accounting and the District's Board of Trustees must adopt the budget. A copy of the approved budget and subsequent amendments must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library, and Governor's Office of Budget and Planning by December 1. The budget is balanced and Board policy requires the District to maintain a minimum fund balance equal to 25% of educational expenses adjusted for reserves and allocations. For the years ended August 31, 2013 and August 31, 2012, respectively, the minimum unrestricted fund balance to be maintained was \$29,470,551 and \$29,169,535. The District exceeded this minimum required fund balance for both years.

Budget Development

The budget development process begins in January by reviewing and updating a multiyear budget model to ensure adequate funding is available to implement current as well as long-term initiatives. Summary revenues and expenses are projected for the upcoming year and initial base allocations are developed for each organizational manager. Funds are also set aside for capital equipment, new personnel, and supplemental requests. Organizations within the District receive lists of full-time employees to review for accuracy and adjustments are made for vacant positions.

Budget allocations are prepared based on budgets from the prior years with reductions for non-recurring expenditures and budgets for roll-over encumbrances. Full-time salaries are also removed from the allocation and are budgeted by Administrative Services. If necessary, due to financial constraints, allocations may be lowered as necessary. The allocations are distributed to organization managers at a budget review meeting in March.

Budget development training workshops are held for staff responsible for inputting the budget into the financial system and running reports for management review. The budgets for each organization and all requests for supplemental items (those

items that cannot be included within the initial allocation) are due to the budget office in April. The budget office prepares a list of all the requested items. It is reviewed by the Business Office Associate Vice Presidents and the District Vice President of Administration/CFO. Adjustments are made as necessary. A four year comparison report is prepared which includes three years of actual YTD activity, current year budget and future budget year estimated amounts. The future budget year column incorporates the organization managers' allocations. The initial draft is distributed to the Leadership Team (key personnel of the District) for review prior to the budget hearings. Supplemental requests for capital items, personnel and additional funding are also included in the initial draft for the budget hearings. Current unrestricted and auxiliary funds are reviewed during the hearings.

Budget hearings are held the first week of June. During the hearings, each organization manager may be requested to explain his/her budget, including justification for supplemental requests for capital items, personnel, and additional funding over and above the original allocation. References to the goals of the Strategic Plan, Vision 2016, the recommendations from Program Reviews and the Continuous Improvement planning cycle are used to justify the budget proposals. The Leadership Team reviews and approves the proposed budgets and funding requests during these hearings. The Board of Trustees Budget Committee further reviews the draft budget and recommends the proposed budget to the District Board for approval. Once approved by the Board of Trustees, the final budget is distributed to the organizational managers and various entities.

Subsequent budget transfers are reviewed and approved by responsible organizational managers. A midyear budget is also prepared at the end of February, updated and approved by the Board of Trustees allowing revisions to be made to the original budget. Any budget variances during the year are investigated and corrected monthly by organizational managers and the business office.

Accounting Policies

The accounting policies followed by the District in preparing the financial statements are in accordance with the Texas Higher Education Coordinating Board's Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges. The District applies all applicable Governmental Accounting Standards Board (GASB) pronouncements and all applicable Financial Accounting Standard Board (FASB) statements and interpretations issued on or before November 30, 1989, unless they conflict or contradict GASB pronouncements. The District has elected not to apply FASB guidance issued subsequent to November 30, 1989, unless specifically adopted by the GASB. The District is reported as a special-purpose government engaged in business-type activities. The District complies with the financial statement presentation required by the Texas Higher Education Coordinating Board (THECB).

Relationship between Budget and Financial Statement Presentation

While the budget presentation format is based on the financial statement presentation format, the following is a summary of major differences:

- In order to ensure compliance and control with various regulatory entities, the budget is maintained utilizing fund accounting principles. Governmental Accounting Standards Board (GASB) requires the audited financial reporting statements combine all funds into a single column for presentation purposes. The budget therefore does not include any adjustments required to consolidate the various funds.
- The budget does not include any expenses related to depreciation. The budgetary reports treat any expenditure for capitalized items as an expense at the time of purchase rather than capitalizing and depreciating them as defined under Generally Accepted Accounting Principles (GAAP).
- Encumbrances, transfers, debt principle payments, and reserves are presented as expenses for budgetary purposes. These types of items are not recognized as expenses under GAAP.
- The budget does not include any amounts paid by the state for staff benefits on behalf of the District.

Organizational Structure

Collin County Community College District is governed by the Board of Trustees elected district-wide. The District President reports to the Board of Trustees. The operation and management of the District is carried out by a senior management structure reporting to the President.

The Leadership Team is comprised of the District President, District Vice President of Administrative Services / Chief Financial Officer, District Senior Vice President of Academic Affairs and Student Development, Vice President of Student Development, Vice Presidents / Provosts (Central Park Campus, Preston Ridge Campus, and Spring Creek Campus), Vice President of Organizational Effectiveness and Human Resources, and Vice President of Public Relations and College Development. Each member is integral to the operations of the District.

- The District President serves as chief executive officer of the Collin County Community College District ensuring that the District's strategic direction and operations are consistent with its mission, purpose and core values

and are in the compliance with state and federal laws, regulations and accreditation guidelines.

- The District Senior Vice President of Academic Affairs and Student Development reports to the President and has responsibility for the Vice Presidents/Provosts of each campus, the Vice President of Student Development, Institutional Research, and the Outcomes and Quality Enhancement divisions of the district.
- The District Vice President of Administrative Services/CFO provides broad direction and guidance for all areas of business and financial services, information technology, purchasing, facilities planning and construction, safety and security, and auxiliary services within the district.
- The Vice President of Student Development is responsible for the planning, management, evaluation and implementation of student development programs and services.
- The Vice Presidents/Provosts have executive responsibility for the planning, management and evaluation of their assigned academic divisions coupled with the day-to-day operations of their respective campuses. The Vice Presidents/Provosts participate in the development of the Academic Strategic Plan, recommend academic policies and procedures, and ensure the development, implementation, communication and evaluation of the District's curriculum for their assigned academic divisions.
- The Vice President of Organizational Effectiveness and Human Resources assists the President in addressing a broad range of organizational effectiveness and accountability issues, as well as planning, directing and evaluating the District's Human Resource Program ensuring compliance with federal and state legislation. The internal auditor reports to this position.
- The Vice President of Public Relations and College Development develops and coordinates the public relations, public information and marketing efforts of the college to enhance the district's image, expand public awareness and build support for the district.

Major Areas of Study

The following is a list of major areas of study offered at Collin County Community College District:

- **Business, Information and Engineering Technologies**
Accounting, Business, Business Management, Computer-Aided Drafting and Design, Computer Information Systems, Computer Networking Technology, Computer Programming, , Computer Science, Convergence Technology, Criminal Justice, Culinary Arts, E-Business Media, Economics, Electronic Design, Electronic Engineering Technology, Engineering, Engineering Technology, Hotel/Restaurant Management, Information Systems Cybersecurity, E-Business Development, Interior and Architectural Design, Marketing, Medical Transcription, Office Systems Technology, Paralegal/Legal Assistant, Pre-Architecture, Pre-Law, Real Estate, Semiconductor Manufacturing Technology
- **Communications and Humanities**
American Sign Language (Deaf Education), Communications, English, Foreign Languages (French, German, Spanish), Interpreter Preparation, Philosophy, Speech Communication
- **Continuing Education**
Non-credit courses and the Business Solutions Group
- **Developmental Education**
English as a Second Language (ESL), Developmental Math, Developmental Reading, Developmental Writing
- **Fine Arts**
3D Entertainment Animation/Interactive Media, Applied Graphic Design Technology, Art, Commercial Music, Commercial Photography, Dance, Digital Video/Web Design, Gaming Graphics and Animation, Music, Photography, Theatre
- **Health Sciences and Emergency Services**
Dental Hygiene, Emergency Medical Services Professions, Fire Science, Nursing, Respiratory Care, Health Information Technology, Surgical Technology
- **Mathematics and Natural Sciences**
Biology, Biotechnology, Chemistry, Environmental Science, Geology, Mathematics, Physical Education, Physics, Pre-Health Programs (Pre-Chiropractic, Pre-Dental, Pre-Medicine, Pre-Pharmacy, Pre-Veterinary Medicine)
- **Physical Education**
Physical Education

- Social and Behavioral Sciences
Anthropology, Child Development, Criminal Justice, Early Childhood – Grade 4 Certification, Early Childhood – Grade 12 Certification, Early Childhood – 4 Early Childhood Degree Specialization, Other Early Childhood – 12 Certification, Geography, Grades 4–8 Certification, Grades 8–12 Certification, Government, History, Psychology, Learning Communities Program

Budget Assumptions

Revenue Sources

The District receives its revenues from a variety of sources. Revenues within the current unrestricted funds are budgeted at fund level. Major categories include property taxes, state appropriations, grants and contracts, tuition and fees, auxiliaries and interest income from investments. Assumptions used to derive revenue estimates are listed below.

Property Taxes

Property Tax estimates are based on the certified assessed property values estimated by the Collin County Appraisal District. The District's Maintenance and Operations (M&O) rate is at the maximum authorized rate of \$.08 per \$100 valuation. The Debt Service rate is set at a rate required to retire the annual debt. The maximum debt rate authorized is \$.12 per \$100 valuation with our current rate set at \$.003643 per \$100 valuation.

The District is also subject to the procedural processes and limits as defined in the Texas Comptroller of Public Accounts' "Truth-in-Taxation" manual. These procedures require various public notices and hearings which are usually conducted in August.

Property values increased for the 2013-2014 fiscal year by 6.4%. This increase was due primarily to new construction.

State Appropriations

The budgeted revenue from state appropriations is the amount of funds authorized by the Texas legislature.

Institutions are primarily funded from the state based on student contact hours. A contact hour is a standard unit of measure that represents an hour of scheduled academic and technical instruction given to students during a semester (example: a 3 credit hour English class meets for 3 hours per week for 16 weeks. 3 credit hours X 16 weeks =48 contact hours). For fiscal year 2013-14 (which is base period FY14/15) the state appropriations will include a portion of the allocation

based on student success accountability measures. Funding is divided between three categories and includes the following:

- Core Operations \$500,000
- Student Success \$3,383,781
- Contact Hour Funding \$29,252,294

Tuition and Fees

An increase of \$1 per credit hour for in-county tuition will go into effect beginning fall 2013. A \$2 per credit hour increase for out-of-county and a \$7 per credit hour for out of state and country will also be implemented in fall 2013. Tuition and fee revenues are budgeted with no increase in enrollment.

Grants and Contracts

Revenue from grants and contracts is budgeted by evaluating the anticipated grants and contracts the District will be awarded during the year and estimating their percent of completion during the fiscal year.

Interest

A cash flow model is utilized to estimate cash inflows and outflows to project average investment account balances. An estimated interest rate is applied to these balances to calculate the anticipated interest that will be earned.

Auxiliaries

The major contributor of auxiliary revenue is the bookstore. The District maintains four bookstores. Bookstore revenues are estimated by the Director of Auxiliary Services by analyzing anticipated student enrollment growth and profit margins on sale items. A \$1 per credit hour student activity fee is assessed to each student. The student activity fee is recorded in the auxiliary fund as revenue and is used to support student activities.

Debt Management

General Obligation Bonds

In November 2001 voters approved \$57,000,000 in General Obligation bonds. The bonds were issued as follows and no remaining bonds are available for issuance:

In July 2002, the District sold \$20,000,000 in General Obligation bonds with an average interest rate of 4.40 percent. Proceeds from the sale of the bonds are being used for constructing, renovating, improving and equipping school

buildings, purchasing necessary sites and paying costs of issuance associated with the sale of the bonds. Proceeds of the bonds were \$20,000,000. The District had related issuance costs of \$76,100 and accrued interest of \$114,944 at the closing of the bond sale.

During September 2003, the District sold \$18,585,000 in General Obligation bonds with an average interest rate of 4.56 percent. Proceeds from the sale of the bonds are being used for constructing, renovating and equipping buildings, and paying issuance costs. Proceeds of the bonds were \$18,585,000. The District had related issuance costs of \$68,756 and accrued interest of \$89,220 at the closing of the bond sale.

In January 2006, the District sold \$18,415,000 in General Obligation bonds with an average interest rate of 4.24 percent. Proceeds from the sale of the bonds are being used for constructing, renovating and equipping buildings, and paying issuance costs. Proceeds of the bonds were \$18,412,449. The District had related issuance costs of \$95,000 and accrued interest of \$92,449 at the closing of the bond sale.

On September 28, 2010, the Board approved the sale of \$23,800,000 Limited Tax Refunding Bonds. The sale closed and funds were received on November 2, 2010 with an average coupon rate of 4.2 percent. Proceeds from the sale were used to refund the District's outstanding Limited Tax Improvement Bonds, Series 2002 and Series 2003 to lower the overall debt service requirements for the District. Proceeds from the sale totaled \$26,805,157, including \$543,227 in premium, and \$24,090,000 to refund the Series 2002 and 2003 outstanding bonds. Issuance costs related to the refunding totaled \$243,315. The net premium will be amortized over the life of the bonds using the straight line method. An economic gain of \$1,472,957 was obtained by the refunding.

Revenue Bonds

The Series 2008 revenue bonds are collateralized by pledged revenues of the Unrestricted Current Fund other than state allocations or those raised by local taxation. They require mandatory transfer of gross revenue to the Retirement of Indebtedness Fund as set forth in the bonds' covenants. This transfer provides for principal and interest payments as they become due. In addition, they impose certain restrictions on the District with respect to the maintenance of insurance and other financial covenants. The District is currently in compliance with these restrictions and had made all applicable insurance premium payments.



Debt service requirements as of August 31, 2013, were as follows:

For the year ended <u>August 31,</u>	General Obligation Bonds		Revenue Bonds	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2014	2,865,000	1,556,238	970,000	138,996
2015	2,995,000	1,447,038	1,000,000	109,741
2016	3,135,000	1,322,963	1,035,000	79,522
2017-2021	17,795,000	4,721,588	2,160,000	64,597
2022-2026	<u>10,670,000</u>	<u>1,090,675</u>	<u>0</u>	<u>0</u>
Subtotal	37,460,000	10,138,502	5,165,000	392,856
Net Premium/discount	<u>234,245</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	<u>\$37,694,245</u>	<u>\$10,138,502</u>	<u>\$5,165,000</u>	<u>\$392,856</u>

Types of Funds (Fund Categories)

The District utilizes fund accounting to build its budget. Under fund accounting, revenues and expenses are grouped into similar categories based on the source of funding and restrictions on expenditures. Each fund is self-balancing and segregated from the other funds. The individual funds can also be further broken down into various classifications or types. Our budget is grouped into four major fund categories:

Current Funds

Current funds account for the general operations of the District. It is comprised of Unrestricted Current Funds, Auxiliary Current Funds and Restricted Current Funds.

- Unrestricted Current Funds – Funds available for operations which have no externally imposed limitations or restrictions on their usage and are not utilized for loan, endowment, or plant purposes. Any unrestricted funds that are designated to noncurrent sources (i.e. loans) are transferred to their respective fund as mandatory or non-mandatory transfers.
- Auxiliary Current Funds – Funds generated by providing a service to students. The auxiliary fund consists of programs other than instruction for which a fee is charged. The District’s auxiliary enterprises include the following major categories: Student Activities, Intercollegiate Athletics, Food Services, Bookstores, Facilities Rental, Child Development Labs, Fitness Centers, Fine Arts, and Print Shop.
 - Restricted Current Funds – This fund is comprised of Grants and Contracts. A grant is the transfer of money, property or services to an organization (grantee) for a specified purpose, as defined by the grantor. The funds are restricted, on usage, by an externally stipulated limitation or stipulation. Revenues are recognized to the extent expenditures are made.

Quasi-Endowment Fund

Quasi-Endowment Funds are funds that the Board of Trustees has designated to function in the same manner as an endowment (investment earnings are eligible for expenditure but principal is retained). The Board has the right, at any time, to release these funds and spend the principal.

Building Fund

This Fund accounts for the revenues and expenditures utilized for major capital acquisitions, large construction projects and renewal / replacement projects. Building use fees fund the Renewal and Replacement fund which is used to modify and repair buildings. As budgets are prepared within the building fund, the amount needed to place a building into service is included in the estimated cost of the building.

Debt Service Fund

Long-term debt activities are accounted for within these funds. Examples of these types of expenditures would include principle, interest and miscellaneous expenses associated with general obligation and revenue bonds. General obligation bonds are defined as bonds in which the full faith and credit of the college are pledged. Revenue bonds designate a revenue stream as the payment source for the bonds. The building use fee provides the key revenue stream for the payment of bonds.

Various transfers can occur between each of the funds. The transfers are considered mandatory (an external party requires the transfer) or non-mandatory (the transfer is at the discretion of college).

BE IT RESOLVED, at the recommendation of the President, that the Board of Trustees of the Collin County Community College District approve and adopt the Fiscal Year 2013-14 budget as presented in the amount of \$182,923,381 for Current Funds (operating, auxiliary, and grants/contracts), \$20,652,040 for the Building Fund expenditures, \$1,300 for the Royden Lebrecht Quasi-Endowment Fund, and \$5,673,734 for the General Obligation and Revenue Debt Service Funds. The total budget being \$209,250,455 with said funds to be appropriated to the various expenditure accounts as outlined in the attached budget documentation.

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FY 2013-2014 Budget

**Collin County Community College District
 Summary of Current Funds Revenue and Expenditures
 Fiscal Year 2013-2014 Budget Overview**

Revenues:

State Appropriations	33,136,075
Tuition and Fees	32,470,800
Taxes for Current Operations	64,160,845
Grants and Contracts	40,828,737
Investment Income	150,000
Sales/Services of Auxiliary Enterprises	11,118,278
Miscellaneous	1,058,646

Total Current Funds Revenue	<u><u>\$182,923,381</u></u>
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Expenditures:

Instruction	53,168,116
Public Service	120,919
Academic Support	8,809,625
Student Services	8,154,950
Institutional Support	16,876,979
Operations and Maintenance of Plant	11,268,331
Employee Benefits	8,590,000
Auxiliary Enterprises	11,118,278
Other Transfers/Reserves:	
Mandatory Transfers	1,198,815
Non-Mandatory Transfers	17,513,631
Reserves	5,275,000
Grants and Contracts	40,828,737

Total Current Funds Expenditures	<u><u>\$182,923,381</u></u>
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**Collin County Community College District
Current Funds Budget
Fiscal Year 2013-14**

Revenues:

State Appropriations:

Core Operations	\$29,252,294	15.99%
Student Success	3,383,781	1.85%
Contact Hour Funding	500,000	0.27%
Total State Appropriations	33,136,075	18.1%

Tuition and Fees:

Tuition-Semester Credit Hour Courses	25,249,500	13.80%
Less: Transfer to Institutional Scholarships for Credit	(975,000)	-0.53%
Tuition-Noncredit Courses	4,304,800	2.35%
Less: Transfer to Institutional Scholarships for Noncredit	(202,000)	-0.11%
Laboratory and Other Fees	4,093,500	2.24%
Total Tuition and Fees	32,470,800	17.75%

Taxes for Current Operations	64,160,845	35.08%
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Federal Funds:

Student Financial Aid	30,477,123	16.66%
Transfers In-Matching	86,819	0.05%
Federal Grants	8,180,376	4.47%
Total Federal Grants and Contracts	38,744,318	21.18%

State Grants:

Grants and Contracts	2,084,419	1.14%
Total State Grants and Contracts	2,084,419	1.14%

Other Income:

Interest Income	150,000	0.08%
Indirect Cost Recovery	85,000	0.05%
Administrative Cost Allowance - FWS, Pell	74,815	0.04%
Other District Funds	898,831	0.49%
Total Other Income	1,208,646	0.66%

Total Educational and General Revenues	171,805,103	93.92%
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Sales/Services of Auxiliary Enterprises	11,118,278	6.08%
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Total Current Funds Revenues	\$182,923,381	100.00%
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Expenditures:

Educational and General:

Instruction:

General Academic Courses:		
Faculty Salaries	36,496,957	19.95%
Departmental Operating	3,344,922	1.83%
Total General Academic	39,841,879	21.78%

Technical-Occupational - Credit:

Faculty Salaries	8,038,895	4.39%
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**Collin County Community College District
Current Funds Budget
Fiscal Year 2013-14**

Departmental Operating	1,194,953	0.65%
Total Technical-Occupational Credit	<u>9,233,848</u>	<u>5.05%</u>
Technical-Occupational - Noncredit:		
Faculty Salaries	2,412,482	1.32%
Departmental Operating	1,679,907	0.92%
Total Technical-Occupational	<u>4,092,389</u>	<u>2.24%</u>
Total Instructional	<u>53,168,116</u>	<u>29.07%</u>
Public Service:		
Faculty Salaries	84,050	0.05%
Departmental Operating	36,869	0.02%
Total Public Service	<u>120,919</u>	<u>0.07%</u>
Academic Support		
Instructional Admin. Exp.	5,913,854	3.23%
Libraries	2,895,771	1.58%
Total Academic Support	<u>8,809,625</u>	<u>4.82%</u>
Student Services:		
Recruitment and ARO	2,082,828	1.14%
Guidance and Counseling	4,459,066	2.44%
Student Financial Aid	1,257,433	0.69%
Student Activities	355,623	0.19%
Total Student Services	<u>8,154,950</u>	<u>4.46%</u>
Institutional Support:		
Government of Institution	62,100	0.03%
Executive Offices	1,329,171	0.73%
Human Resources	1,288,500	0.70%
Business and Fiscal Management	2,233,852	1.22%
Public Relations / Development	2,302,807	1.26%
Institutional Research	404,381	0.22%
Special Activities	159,332	0.09%
Tax Appraisal/Collecting/Legal	945,000	0.52%
TIF Payments	875,000	0.48%
Information Technology/Telecommunications	4,911,042	2.68%
Other General Institutional	2,365,794	1.29%
Total Institutional Support	<u>16,876,979</u>	<u>9.23%</u>
Plant Operations and Maintenance:		
General Services	760,182	0.42%
Campus Security	1,689,347	0.92%
Operations/Maintenance	2,282,875	1.25%
Custodial Services	2,002,057	1.09%
Grounds Maintenance	604,370	0.33%
Utilities	3,929,500	2.15%
Total Plant Operations and Maintenance	<u>11,268,331</u>	<u>6.16%</u>

**Collin County Community College District
Current Funds Budget
Fiscal Year 2013-14**

Employee Benefits:

Insurance-Hospitalization	3,820,000	2.09%
Insurance-Dental	230,000	0.13%
ORP	310,000	0.17%
Add'l Retire Exp-State Mandate-TRS&ORP	2,550,000	1.39%
Insurance-Workers Comp	130,000	0.07%
Insurance-Unemployment	100,000	0.05%
Insurance-Medicare	860,000	0.47%
Sabbaticals	0	0.00%
Other Staff Benefits	115,000	0.06%
1% of ERS Eligible Salaries	475,000	0.26%
Total Employee Benefits	8,590,000	4.70%

Grants and Contracts:

Grants and Contracts	40,828,737	22.32%
Total Grants and Contracts	40,828,737	22.32%

Total Educational and General Expenditures	147,817,657	80.81%
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Non-Mandatory Transfers:

Building Fund Transfer	15,151,843	8.28%
Building Use Fee Transfer	2,161,004	1.18%
Child Development Lab School - Auxiliary	200,784	0.11%
Total Non-Mandatory Transfers	17,513,631	9.57%

Mandatory Transfers:

2008 Series Revenue Bonds	1,111,996	0.61%
Grants and Contracts	86,819	0.05%
Total Mandatory Transfers	1,198,815	0.66%

Reserves:

Reserve for Encumbrances	275,000	0.15%
Reserve for Current Operations	1,800,000	0.98%
Reserve for Health Care	0	0.00%
Reserve for Salary Adjustments	3,200,000	1.75%
Total Reserves	5,275,000	2.88%

Total Educational and General Expenditures, Transfers and Reserves	171,805,103	93.92%
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Auxiliary:

Auxiliary Enterprises Expenditures	10,978,212	6.00%
Net Transfers/Changes In Fund Balance	140,066	0.08%
Net Auxiliary Enterprises	11,118,278	6.08%

Total Current Funds Expenditures	\$182,923,381	100.00%
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**Collin County Community
Auxiliary Fund Budget
Fiscal Year 2013-14**

Revenues:

Bookstores	9,319,350	83.82%
Food Services/Vending	100,000	0.90%
Child Development Lab School	191,422	1.72%
Fitness Centers	7,000	0.06%
Facilities Rental	125,224	1.13%
Print Shop	535,050	4.81%
Student Activities	540,000	4.86%
Athletics	16,700	0.15%
Fine & Performing Arts	93,382	0.84%
Cell Tower	95,500	0.86%
	<hr/>	<hr/>
	11,023,628	99.15%
Decrease in fund balance	94,650	100.00%
Total Revenues	<u><u>\$11,118,278</u></u>	<u><u>100.00%</u></u>

Expenditures:

Bookstores	8,599,153	77.34%
Food Services/Vending	42,000	0.38%
Child Development Lab School	392,206	3.53%
Facilities Rental	125,224	1.13%
Print Shop	535,050	4.81%
Motor Pool	10,450	0.09%
Student Activities	364,650	3.28%
Athletics	625,231	5.62%
Fine & Performing Arts	195,482	1.76%
Scholarships	212,000	1.91%
TACC	56,000	0.50%
Auxiliary Institutional Effectiveness	9,000	0.08%
Refund Petition	23,000	0.21%
Total Expenditures	<u><u>\$11,189,446</u></u>	<u><u>100.64%</u></u>

Transfers:

Child Development Lab School - Spring Creek	200,784	1.81%
Transfers In - Current Funds	<u><u>200,784</u></u>	<u><u>1.81%</u></u>

Allocations:

Motor Pool	10,450	0.09%
Total Transfers and Allocations	<u><u>211,234</u></u>	<u><u>0.09%</u></u>

Total Expenditures Less Total Transfers and Allocations **10,978,212** **98.74%**

Increase in Fund Balance 140,066 1.26%

Net Auxiliary Services **\$11,118,278** **100.00%**

**Collin County Community College District
Grants and Contracts Budget
Fiscal Year 2013-14**

Revenues and Other Fund Additions:

Federal Pell Grant	30,000,000	73.48%
Federal SEOG	281,228	0.69%
Federal SEOG (Match Transfer from TPEG)	119,281	0.29%
FSEOG (Transfer From FWS)	76,614	0.19%
Total Student Financial Aid (Title IV)	30,477,123	74.65%

Transfers In - Matching	86,819	0.21%
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Federal Grants:

Carl Perkins	331,076	0.81%
Department of Labor	6,542,143	16.02%
National Science Foundation	1,061,297	2.60%
SBDC	215,214	0.53%
Other	30,646	0.08%
Total Federal Grants:	8,180,376	20.04%

**Total Student Financial Aid, Transfers In &
Federal Grants**

38,744,318	94.89%
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State Grants:

Texas Public Education Grant	1,100,000	2.69%
Texas Grant Programs	752,600	1.84%
Skills Development - TWC	20,000	0.05%
TEOG	121,119	0.30%
Other	90,700	0.22%
Total State Grants	2,084,419	5.11%

Total Grant & Contract Revenue

\$40,828,737	100.00%
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Expenditures:

Carl Perkins - Annual Allocation	331,076	0.81%
Skills Development - TWC	20,000	0.05%
College Access Loans	10,000	0.02%
DOL-TAACCT-NISGTC 2nd Yr	6,542,143	16.02%
Federal Pell Grant	30,000,000	73.48%
Federal SEOG	281,228	0.69%
Federal SEOG Match	119,281	0.29%
FSEOG (Transfer From FWS)	76,614	0.19%
Inovate-NSF Florida State College Subaward	29,010	0.07%
Job Location & Development - Federal	30,646	0.08%
Job Location & Development - Match	39,014	0.10%
National Science FDN-Nat'l Convergent Tech (1st yr)	1,032,287	2.53%
Small Business Development Center - Federal	215,214	0.53%
Small Business Development Center - Match	47,805	0.12%
Small Business Development Center - State	80,700	0.20%
TEOG IY (Texas Educational Opportunity Grants)	75,094	0.18%
TEOG RY (Texas Educational Opportunity Grants)	46,025	0.11%
Texas Grant Program - New	526,820	1.29%
Texas Grant Program - Renewal	225,780	0.55%
Texas Public Education Grant	1,100,000	2.69%
Total Grants and Contracts Expenditures	\$40,828,737	100.00%

**Collin County Community College District
Royden Lebrecht Quasi-Endowment Fund Budget
Fiscal Year 2013-14**

Revenues and Other Fund Additions:

Interest Income	\$ 1,300
Total Revenue and Other Fund Additions	<u>\$ 1,300</u>

Expenditures:

Increase in Fund Balance	\$ 1,300
Total Expenditures and Fund Changes	<u>\$ 1,300</u>

**Collin County Community College District
Building Fund Budget
Fiscal Year 2013-14**

Revenues and Other Fund Additions:

Transfer from Current Unrestricted	15,151,843	73.37%
Building Use Fee Transfer	2,161,004	10.56%
TIF Payment - City of Frisco	200,000	0.97%
Gifts - City of McKinney	2,500,000	12.11%
Interest Income	100,000	0.48%
Total Revenues	<u>20,112,847</u>	<u>97.39%</u>
Decrease in Fund Balance	539,193	2.61%
Total Revenues and Other Fund Changes:	<u><u>\$20,652,040</u></u>	<u><u>100.00%</u></u>

Expenditures:

Central Park Campus		
Health & Sciences Facility	8,000,000	38.74%
Architect	420,000	2.03%
Civil Engineering	146,000	0.71%
Materials Testing	50,000	0.24%
Total Health & Sciences Facility	<u>8,616,000</u>	<u>41.72%</u>
Health & Sciences Parking		
Surface Parking (722 parking spaces)	2,036,040	9.86%
Total Health Sciences Parking	<u>2,036,040</u>	<u>9.86%</u>
McKinney Site		
Fire Science/Law Enforcement Training Center	7,125,000	34.50%
Architect	400,000	1.94%
Furniture & Equipment	100,000	0.48%
Civil Engineering	40,000	0.19%
Materials Testing	60,000	0.29%
Air Balance	75,000	0.36%
Contingency	200,000	0.97%
Total Fire Science/Law Enforcement Training Center	<u>8,000,000</u>	<u>38.74%</u>
Renewal and Replacement	<u>2,000,000</u>	<u>9.68%</u>
Total Expenditures and Other Fund Changes	<u><u>\$ 20,652,040</u></u>	<u><u>100.00%</u></u>

**Collin County Community College District
Debt Service Fund Budget
General Obligation
Fiscal Year 2013-14**

Revenues and Other Fund Additions:

Debt Service Taxes	2,698,238	59.15%
Interest Income	3,900	0.09%
	<u>2,702,138</u>	<u>59.23%</u>
 Decrease in Fund Balance	 <u>1,859,600</u>	 <u>40.77%</u>
 Total Revenue and Other Fund Additions	 <u><u>4,561,738</u></u>	 <u><u>100.00%</u></u>

Expenditures:

Bond Principal - Series 2003	980,000	21.48%
Bond Principal - Series 2006	815,000	17.87%
Bond Principal - Series 2010	1,070,000	23.46%
Bond Interest - Series 2003	40,425	0.89%
Bond Interest - Series 2006	598,088	13.11%
Bond Interest - Series 2010	917,725	20.12%
Total General Obligation	<u><u>4,421,238</u></u>	<u><u>96.92%</u></u>
 Other:		
Tax Appraisal/ Collecting	62,000	1.36%
Paying Agent Fees	2,500	0.05%
TIF #1 Frisco	70,000	1.53%
TIF #2 Plano	6,000	0.13%
Total Other	<u><u>140,500</u></u>	<u><u>3.08%</u></u>
 Increase/Decrease in Fund Balance	 <u>0</u>	 <u>0.00%</u>
 Total Expenditures and Other Fund Changes	 <u><u>\$4,561,738</u></u>	 <u><u>100.00%</u></u>

**Collin County Community College District
Debt Service Fund Budget
Consolidated Revenue Bonds
Fiscal Year 2013-14**

Revenues and Other Fund Additions:

Transfer in - 08 Series Revenue	\$1,111,996	100.00%
Total Revenue and Other Fund Changes	\$1,111,996	100.00%

Expenditures:

Bond Principal - Series 2008	970,000	87.23%
Bond Interest - Series 2008	138,996	12.50%
Paying Agent Fees	3,000	0.27%
Total Expenditures and Other Fund Changes	\$1,111,996	100.00%



**Comparative
Budget**



Comparative Budget

**Collin County Community College District
Summary of Current Funds
Revenues & Expenditures**

	2010-11 Actual	2011-12 Actual	2012-13 Budget*	2013-14 Budget	Increase/ (Decrease)	Percent Change
Revenues:						
State Appropriations - General Revenue	29,536,937	30,210,041	31,087,893	33,136,075	2,048,182	6.6%
Tuition and Fees	28,079,128	28,743,155	31,177,164	32,470,800	1,293,636	4.1%
Taxes for Current Operations	59,014,173	60,160,875	59,741,213	64,160,845	4,419,632	7.4%
Grants and Contracts	29,023,325	78,260,650	41,509,996	40,828,737	(681,259)	-1.6%
Interest Income	136,849	131,703	145,000	150,000	5,000	3.4%
Sales/Services of Auxiliary Enterprises	10,673,618	10,562,858	11,017,816	11,118,278	100,462	0.9%
Miscellaneous	878,104	1,321,607	997,742	1,058,646	60,904	6.1%
Total Current Funds Revenues	<u><u>\$157,342,134</u></u>	<u><u>\$209,390,889</u></u>	<u><u>\$175,676,824</u></u>	<u><u>\$182,923,381</u></u>	<u><u>\$7,246,557</u></u>	<u><u>4.1%</u></u>
Expenditures:						
Instruction	47,238,386	45,717,029	51,562,625	53,168,116	1,605,491	3.1%
Public Service	41,831	116,499	120,919	120,919	0	0.0%
Academic Support	8,112,537	8,034,147	8,600,227	8,809,625	209,398	2.4%
Student Services	7,075,424	7,112,400	7,494,164	8,154,950	660,786	8.8%
Institutional Support	13,986,586	14,218,354	16,910,302	16,876,979	(33,323)	-0.2%
Operation and Maintenance of Plant	9,801,216	9,163,089	11,108,220	11,268,331	160,111	1.4%
Employee Benefits	4,477,159	6,020,821	8,574,700	8,590,000	15,300	0.2%
Other Transfers/Reserves:						
Mandatory Transfers	1,199,082	1,188,963	1,259,776	1,198,815	(60,961)	-4.8%
Non-Mandatory Transfers	16,363,306	8,691,863	6,750,967	17,513,631	10,762,664	159.4%
Reserves	5,909,181	6,948,420	10,767,112	5,275,000	(5,492,112)	-51.0%
Auxiliary Enterprise Expenditures	10,673,618	10,562,858	11,017,816	11,118,278	100,462	0.9%
Grants and Contracts	29,023,325	78,260,650	41,509,996	40,828,737	(681,259)	-1.6%
Total Current Fund Expenditures	<u><u>\$153,901,650</u></u>	<u><u>\$196,035,093</u></u>	<u><u>\$175,676,824</u></u>	<u><u>\$182,923,381</u></u>	<u><u>\$7,246,557</u></u>	<u><u>4.1%</u></u>

*Midyear budget as approved by the Board on March 26, 2013

**Collin County Community College District
Comparative Current Fund Budget**

	2010-11 Actual	2011-12 Actual	2012-13 Budget*	2013-14 Budget	Increase / (Decrease)	Percent Change
Revenues:						
State Appropriations:						
General Revenue	29,536,937	30,210,041	31,087,893	33,136,075	2,048,182	6.6%
Total State Appropriations	<u>29,536,937</u>	<u>30,210,041</u>	<u>31,087,893</u>	<u>33,136,075</u>	<u>2,048,182</u>	<u>6.6%</u>
Tuition and Fees:						
Tuition-Credit	21,128,599	21,784,624	23,473,679	25,249,500	1,775,821	7.6%
Less Transfer to						
Institutional Scholarships from Credit	(860,093)	(851,230)	(877,653)	(975,000)	(97,347)	11.1%
Tuition-Noncredit	3,994,940	4,002,605	4,735,068	4,304,800	(430,268)	-9.1%
Less Transfer to						
Institutional Scholarships from Noncredit	(241,690)	(237,840)	(235,979)	(202,000)	33,979	-14.4%
Laboratory and Other Fees	4,047,406	4,034,980	4,082,049	4,093,500	11,451	0.3%
Total Tuition and Fees	<u>28,069,163</u>	<u>28,733,140</u>	<u>31,177,164</u>	<u>32,470,800</u>	<u>1,293,636</u>	<u>4.1%</u>
Taxes for Current Operations	<u>59,014,173</u>	<u>60,160,875</u>	<u>59,741,213</u>	<u>64,160,845</u>	<u>4,419,632</u>	<u>7.4%</u>
Federal Funds:						
Grants and Contracts	27,120,945	75,958,824	39,697,712	38,744,318	(953,394)	-2.4%
Total Federal Funds	<u>27,120,945</u>	<u>75,958,824</u>	<u>39,697,712</u>	<u>38,744,318</u>	<u>(953,394)</u>	<u>-2.4%</u>
State Grants:						
Grants and Contracts	1,902,380	2,301,826	1,812,284	2,084,419	272,135	15.0%
Total State Grants	<u>1,902,380</u>	<u>2,301,826</u>	<u>1,812,284</u>	<u>2,084,419</u>	<u>272,135</u>	<u>15.0%</u>
Other Income:						
Interest Income	136,849	131,703	145,000	150,000	5,000	3.3%
Indirect Cost Recovery	17,323	49,382	82,557	85,000	2,443	3.0%
Administrative Cost Allowance	0	254,977	73,117	74,815	1,698	2.3%
Other District Funds	878,104	1,321,607	842,068	898,831	56,763	6.7%
Total Other Income	<u>1,032,276</u>	<u>1,757,669</u>	<u>1,142,742</u>	<u>1,208,646</u>	<u>65,904</u>	<u>5.8%</u>

**Collin County Community College District
Comparative Current Fund Budget**

	2010-11 Actual	2011-12 Actual	2012-13 Budget*	2013-14 Budget	Increase / (Decrease)	Percent Change
Total Education and Grants Revenues	146,675,874	199,122,375	164,659,008	171,805,103	7,146,095	4.3%
Sales/Services of Auxiliary Enterprises	<u>10,673,618</u>	<u>10,562,858</u>	<u>11,017,816</u>	<u>11,118,278</u>	<u>100,462</u>	<u>0.9%</u>
Total Current Funds Revenues	<u>\$157,349,492</u>	<u>\$209,685,233</u>	<u>\$175,676,824</u>	<u>\$182,923,381</u>	<u>\$7,246,557</u>	<u>4.1%</u>
Expenditures:						
Educational and General:						
Instruction:						
General Academic Courses:						
Faculty Salaries	32,269,425	31,675,339	35,291,818	36,496,957	1,205,139	3.4%
Departmental Operating	<u>2,980,521</u>	<u>2,713,343</u>	<u>3,571,741</u>	<u>3,344,922</u>	<u>(226,819)</u>	<u>-6.4%</u>
Total General Academic	<u>35,249,946</u>	<u>34,388,682</u>	<u>38,863,559</u>	<u>39,841,879</u>	<u>978,320</u>	<u>2.5%</u>
Technical-Occupational - Credit:						
Faculty Salaries	6,930,490	6,913,368	7,590,718	8,038,895	448,177	5.9%
Departmental Operating	<u>1,026,158</u>	<u>782,980</u>	<u>975,374</u>	<u>1,194,953</u>	<u>219,579</u>	<u>22.5%</u>
Total Technical-Occupational Credit	<u>7,956,648</u>	<u>7,696,348</u>	<u>8,566,092</u>	<u>9,233,848</u>	<u>667,756</u>	<u>7.8%</u>
Technical-Occupational - Noncredit:						
Faculty Salaries	2,605,392	2,355,723	2,356,614	2,412,482	55,868	2.4%
Departmental Operating	<u>1,426,400</u>	<u>1,276,275</u>	<u>1,776,360</u>	<u>1,679,907</u>	<u>(96,453)</u>	<u>-5.4%</u>
Total Technical-Occupational	<u>4,031,792</u>	<u>3,631,998</u>	<u>4,132,974</u>	<u>4,092,389</u>	<u>(40,585)</u>	<u>-1.0%</u>
Total Instructional	<u>47,238,386</u>	<u>45,717,029</u>	<u>51,562,625</u>	<u>53,168,116</u>	<u>1,605,491</u>	<u>3.1%</u>
Public Service:						
Faculty Salaries	41,831	82,152	83,550	84,050	500	0.6%
Departmental Operating	<u>0</u>	<u>34,348</u>	<u>37,369</u>	<u>36,869</u>	<u>(500)</u>	<u>-1.3%</u>
Total Extension and Public Service	<u>41,831</u>	<u>116,499</u>	<u>120,919</u>	<u>120,919</u>	<u>0</u>	<u>0.0%</u>
Academic Support:						
Instructional Administrative Expenditures	5,441,210	5,348,798	5,977,886	5,913,854	(64,032)	-1.1%
Libraries	<u>2,671,327</u>	<u>2,685,348</u>	<u>2,622,341</u>	<u>2,895,771</u>	<u>273,430</u>	<u>10.4%</u>
Total Academic Support	<u>8,112,537</u>	<u>8,034,147</u>	<u>8,600,227</u>	<u>8,809,625</u>	<u>209,398</u>	<u>2.4%</u>

**Collin County Community College District
Comparative Current Fund Budget**

	2010-11 Actual	2011-12 Actual	2012-13 Budget*	2013-14 Budget	Increase / (Decrease)	Percent Change
Student Services:						
Recruitment and ARO	1,968,987	1,864,885	1,932,349	2,082,828	150,479	7.8%
Guidance and Counseling	3,893,605	4,096,674	4,220,862	4,459,066	238,204	5.6%
Student Financial Aid	778,224	828,287	984,783	1,257,433	272,650	27.7%
Student Activities	0	0	356,170	355,623	(547)	-0.2%
Total Student Services	6,640,815	6,789,846	7,494,164	8,154,950	660,786	8.8%
Institutional Support:						
Government of Institution	44,565	37,454	62,066	62,100	34	0.1%
Executive Offices	1,205,803	1,206,812	1,359,880	1,329,171	(30,709)	-2.3%
Human Resources	1,153,713	1,111,912	1,224,121	1,288,500	64,379	5.3%
Business and Fiscal Management	2,568,505	2,516,326	2,928,625	2,745,459	(183,166)	-6.3%
Public Relations / Development	1,595,015	1,489,341	1,787,072	1,791,200	4,128	0.2%
Institutional Research	377,365	350,953	418,745	404,381	(14,364)	-3.4%
Special Activities	72,365	92,995	172,332	159,332	(13,000)	-7.5%
Tax Appraisal/Collecting/Legal	706,217	688,954	861,282	945,000	83,718	9.7%
TIF Payments	974,124	775,989	835,000	875,000	40,000	4.8%
Information Technology/Telecommunications	3,909,397	3,982,752	4,948,475	4,911,042	(37,433)	-0.8%
Other General Institutional	1,379,516	1,744,176	2,312,704	2,365,794	53,090	2.3%
Total Institutional Support	13,986,586	13,997,665	16,910,302	16,876,979	(33,323)	-0.2%
Operation and Maintenance of Plant:						
General Services	800,524	758,664	884,069	760,182	(123,887)	-14.0%
Campus Security	1,389,730	1,368,576	1,531,899	1,689,347	157,448	10.3%
Operations/Maintenance	1,991,034	1,961,417	2,161,968	2,282,875	120,907	5.6%
Custodial Services	1,716,341	1,753,437	2,044,558	2,002,057	(42,501)	-2.1%
Grounds Maintenance	571,358	569,298	642,226	604,370	(37,856)	-5.9%
Utilities	3,331,352	2,751,697	3,843,500	3,929,500	86,000	2.2%
Total Operation and Maintenance of Plant	9,800,339	9,163,089	11,108,220	11,268,331	160,111	1.4%
Staff Benefits:						
Insurance-Hospitalization	2,201,264	3,714,780	4,600,000	3,820,000	(780,000)	-17.0%
Insurance-Dental	207,790	219,109	223,500	230,000	6,500	2.9%
ORP	227,459	290,741	300,000	310,000	10,000	3.3%
Add'l Retire Exp-State Mandate-TRS&ORP	289,739	264,169	1,747,000	2,550,000	803,000	46.0%
Insurance-Workers Comp	135,328	129,511	130,000	130,000	0	0.0%

**Collin County Community College District
Comparative Current Fund Budget**

	2010-11 Actual	2011-12 Actual	2012-13 Budget*	2013-14 Budget	Increase / (Decrease)	Percent Change
Insurance-Unemployment	89,686	85,980	100,000	100,000	0	0.0%
Insurance-Medicare	831,625	820,842	840,000	860,000	20,000	2.4%
Course Banking	53,026	(23,135)	0	0	0	0.0%
Sabbaticals	44,255	56,996	60,000	0	(60,000)	-100.0%
FICA	366,072	51	0	0	0	0.0%
Other Staff Benefits	30,915	24,548	113,000	115,000	2,000	1.8%
1% of ERS Eligible Salaries	0	437,228	461,200	475,000	13,800	3.0%
Total Staff Benefits	4,477,159	6,020,821	8,574,700	8,590,000	15,300	0.2%
Grants and Contracts:						
Grants and Contracts	29,023,325	78,260,650	41,509,996	40,828,737	(681,259)	-1.6%
Total Grants and Contracts	29,023,325	78,260,650	41,509,996	40,828,737	(681,259)	-1.6%
Total Educational and General Expenditures	\$119,320,978	\$168,099,746	\$145,881,153	\$147,817,657	\$1,936,504	1.3%
Non-Mandatory Transfers:						
Building Fund Transfer	14,094,375	6,423,311	4,493,332	15,151,843	10,658,511	237.2%
Building Use Fee Transfer	2,141,101	2,132,127	2,120,566	2,161,004	40,438	1.9%
Child Development Lab School - Auxiliary	127,830	136,425	137,069	200,784	63,715	46.5%
Total Non-Mandatory Transfers	16,363,306	8,691,863	6,750,967	17,513,631	10,762,664	159.4%
Mandatory Transfers:						
2008 Series Revenue Bonds	1,111,859	1,110,055	1,115,434	1,111,996	(3,438)	-0.3%
Grants and Contracts Matching	87,223	78,908	144,342	86,819	(57,523)	-39.9%
Total Mandatory Transfers	1,263,055	1,263,055	1,259,776	1,198,815	(60,961)	-4.8%
Reserves:						
Reserve for Encumbrances	0	0	0	275,000	275,000	0.0%
Reserve for Current Operations	909,181	1,948,420	5,767,112	1,800,000	(3,967,112)	-68.8%
Reserve for Additional Instructional Sections	0	0	0	0	0	0.0%
Reserve for Health Care	5,000,000	0	5,000,000	0	(5,000,000)	N/A
Reserve for Retirement	0	5,000,000	0	0	0	0.0%
Reserve for Salary Adjustments**	0	0	0	3,200,000	3,200,000	0.0%
Total Reserves	5,909,181	6,948,420	10,767,112	5,275,000	(5,492,112)	-51.0%
Total Educational & Gen Exp, Transfers and Reserves	142,856,520	185,003,084	164,659,008	171,805,103	7,146,095	4.3%

**Collin County Community College District
Comparative Current Fund Budget**

	2010-11 Actual	2011-12 Actual	2012-13 Budget*	2013-14 Budget	Increase / (Decrease)	Percent Change
Auxiliary Enterprises Expenditures	9,719,229	9,524,921	10,913,084	10,978,212	65,128	0.6%
Net Transfers/Changes In Fund Balance	900,668	1,035,552	104,732	140,066	35,334	33.7%
Net Auxiliary Enterprises	<u>10,619,897</u>	<u>10,560,473</u>	<u>11,017,816</u>	<u>11,118,278</u>	<u>100,462</u>	<u>0.9%</u>
Total Current Funds Expenditures	<u>\$153,476,417</u>	<u>\$195,563,557</u>	<u>\$175,676,824</u>	<u>\$182,923,381</u>	<u>\$7,246,557</u>	<u>4.1%</u>

* Midyear budget as approved by the Board on March 26, 2013

**Budgeted salary adjustment amounts are moved to the organizations at the beginning of October.

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**Collin County Community College District
Comparative Auxiliary Fund**

	2010-2011 Actual	2011-12 Actual	2012-13 Budget*	2013-14 Budget	Increase / (Decrease)	Percent Change
Revenues						
College Bookstores	9,148,169	9,063,221	9,388,780	9,319,350	(69,430)	-0.7%
Food Services/Vending	83,512	85,387	82,000	100,000	18,000	22.0%
Child Development Lab School	181,105	167,994	191,422	191,422	0	0.0%
Fitness Centers	8,534	9,840	7,100	7,000	(100)	-0.1%
Facilities Rental	83,430	96,602	103,206	125,224	22,018	21.3%
Print Shop	439,942	428,746	519,069	535,050	15,981	3.1%
Student Activities	541,781	539,730	546,285	540,000	(6,285)	-1.2%
Athletics	17,382	38,337	15,700	16,700	1,000	6.4%
Fine & Performing Arts	50,932	54,313	93,382	93,382	0	0.0%
Cell Tower	65,111	76,304	70,872	95,500	24,628	34.7%
	<u>10,619,897</u>	<u>10,560,473</u>	<u>11,017,816</u>	<u>11,023,628</u>	<u>5,812</u>	<u>85.50%</u>
Decrease in Fund Balance	0	0	0	94,650	94,650	100.0%
Total Revenues	<u><u>\$10,619,897</u></u>	<u><u>\$10,560,473</u></u>	<u><u>\$11,017,816</u></u>	<u><u>\$11,118,278</u></u>	<u><u>\$5,812</u></u>	<u><u>0.1%</u></u>
Expenditures:						
College Bookstores	8,145,021	8,048,307	8,654,502	8,599,153	(55,349)	-0.6%
Food Services/Vending	37,216	33,331	44,000	42,000	(2,000)	-4.5%
Child Development Lab School	308,936	304,419	328,491	392,206	63,715	19.4%
Fitness Centers	28,933	14,987	7,100	0	(7,100)	-100.0%
Facilities Rental	105,589	74,443	103,206	125,224	22,018	21.3%
Print Shop	439,942	428,746	519,069	535,050	15,981	3.1%
Motor Pool	7,234	5,047	10,450	10,450	0	0.0%
Student Activities	296,819	308,622	395,975	364,650	(31,325)	-7.9%
Athletics	490,226	473,262	560,400	625,231	64,831	11.6%
Fine & Performing Arts	125,572	134,261	189,882	195,482	5,600	2.9%
Scholarships**	86,192	89,817	162,000	212,000	50,000	30.9%
TACC	45,431	43,586	54,440	56,000	1,560	2.9%
Auxiliary Institutional Effectiveness	9,000	9,000	9,000	9,000	0	0.0%
Refund Petition	19,411	15,236	22,088	23,000	912	4.1%
Total Fund Expenditures	<u><u>10,145,521</u></u>	<u><u>9,983,064</u></u>	<u><u>11,060,603</u></u>	<u><u>11,189,446</u></u>	<u><u>128,843</u></u>	<u><u>1.2%</u></u>

	2010-2011 Actual	2011-12 Actual	2012-13 Budget*	2013-14 Budget	Increase / (Decrease)	Percent Change
Transfers:						
Royden LeBrecht	2,255	2,714	0	0	0	N/A
Child Development Lab School - Spring Creek	<u>127,830</u>	<u>136,425</u>	<u>137,069</u>	<u>200,784</u>	<u>63,715</u>	<u>46.5%</u>
Transfers In - Current Funds	<u>130,085</u>	<u>139,139</u>	<u>137,069</u>	<u>200,784</u>	<u>63,715</u>	<u>46.5%</u>
Allocations:						
Motor Pool	7,234	5,047	10,450	10,450	0	N/A
Total Transfers and Allocations	<u>137,319</u>	<u>144,187</u>	<u>147,519</u>	<u>211,234</u>	<u>63,715</u>	<u>43.2%</u>
Total Exp. Less Total Transfers & Allocations	<u>10,008,202</u>	<u>9,838,878</u>	<u>10,913,084</u>	<u>10,978,212</u>	<u>65,128</u>	<u>0.6%</u>
Increase in Fund Balance	<u>611,694</u>	<u>721,595</u>	<u>104,732</u>	<u>140,066</u>	<u>35,334</u>	<u>33.7%</u>
Net Auxiliary Services	<u>\$10,619,897</u>	<u>\$10,560,473</u>	<u>\$11,017,816</u>	<u>\$11,118,278</u>	<u>\$100,462</u>	<u>0.9%</u>

* Midyear budget as approved by the Board on March 26, 2013

** Think and Board/President's Scholarships

**Collin County Community College District
Comparative Grant Fund Budget**

	2012-13 Budget*	2013-14 Budget	Increase/ (Decrease)	Percent Change
Revenues and Other Fund Additions:				
Federal Pell Grant	30,900,000	30,000,000	(900,000)	-2.9%
Federal SEOG	274,640	281,228	6,588	2.4%
Federal SEOG Match (Transfer from TPEG)	114,262	119,281	5,019	4.4%
FSEOG (Transfer From FWS)	68,146	76,614	8,468	12.4%
Total Student Financial Aid (Title IV)	31,357,048	30,477,123	(879,925)	-2.8%
Transfers In - Matching	87,001	86,819	(182)	-0.2%
Federal Grants:				
Carl Perkins	281,616	331,076	49,460	17.6%
Department of Labor	6,292,967	6,542,143	249,176	4.0%
National Science Foundation	1,417,207	1,061,297	(355,910)	-25.1%
SBDC	215,214	215,214	0	0.0%
Other	46,659	30,646	(16,013)	-34.3%
Total Federal Grants	8,253,663	8,180,376	(73,287)	-0.9%
Total Student Financial Aid, Transfers In & Federal Grants	39,697,712	38,744,318	(953,394)	-2.4%
State Grants:				
Texas Public Education Grant	1,100,000	1,100,000	0	0.0%
Texas Grant Programs	357,692	752,600	394,908	110.4%
Skills Development - TWC	192,859	20,000	(172,859)	-89.6%
TEOG	57,600	121,119	63,519	110.3%
Other	104,133	90,700	(13,433)	-12.9%
Total State Grants	1,812,284	2,084,419	272,135	15.0%
Total Grants and Contracts Revenues	41,509,996	40,828,737	(681,259)	-1.6%
Expenditures:				
Bridges Program-TWU Year 7	19,400	0	(19,400)	-100.0%
Carl Perkins - Annual Allocation	281,616	331,076	49,460	17.6%
Skills Development - TWC	192,859	20,000	(172,859)	-89.6%
College Access Loans	8,010	10,000	1,990	24.8%
Community Based Job Training - NTCW DOL Subaward	24,615	0	(24,615)	-100.0%
Dallas "Stem" Gateway-UT Dallas	290,000	0	(290,000)	-100.0%
DOL-TAACCT-NISGTC 2nd Yr	6,268,352	6,542,143	273,791	4.4%
Federal Pell Grant	30,900,000	30,000,000	(900,000)	-2.9%
Federal SEOG	274,640	281,228	6,588	2.4%
Federal SEOG Match	114,262	119,281	5,019	4.4%
FSEOG (Transfer From FWS)	68,146	76,614	8,468	12.4%
Inovate-NSF Florida State College Subaward	75,036	29,010	(46,026)	-61.3%
Job Location & Development - Federal	27,259	30,646	3,387	12.4%
Job Location & Development - Match	39,196	39,014	(182)	-0.5%
National Science FDN-Nat'l Convergent Tech (1st yr)	1,052,171	1,032,287	(19,884)	-1.9%
Nursing Shortage Reduction	15,423	0	(15,423)	-100.0%
Small Business Development Center - Federal	215,214	215,214	0	0.0%
Small Business Development Center - Match	47,805	47,805	0	0.0%
Small Business Development Center - State	80,700	80,700	0	0.0%
TEOG IY (Texas Educational Opportunity Grants)	36,000	75,094	39,094	108.6%
TEOG RY (Texas Educational Opportunity Grants)	21,600	46,025	24,425	113.1%
Texas Grant Program - New	223,542	526,820	303,278	135.7%
Texas Grant Program - Renewal	134,150	225,780	91,630	68.3%
Texas Public Education Grant	1,100,000	1,100,000	0	0.0%
Total Grants and Contracts Expenditures	\$41,509,996	\$40,828,737	(\$681,259)	-1.6%

*Midyear budget as approved by the Board on March 26, 2013

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
ROYDEN LEBRECHT QUASI - ENDOWMENT FUND**

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	Increase/ (Decrease)	Percent Change
Revenues and Other Fund Additions:						
Interest Income	<u>1,833</u>	<u>1,441</u>	<u>1,300</u>	<u>1,300</u>	<u>0</u>	<u>0.0%</u>
Total Revenue and Other Fund Changes	<u><u>\$1,833</u></u>	<u><u>\$1,441</u></u>	<u><u>\$1,300</u></u>	<u><u>\$1,300</u></u>	<u><u>\$0</u></u>	<u><u>0.0%</u></u>
Expenditures:						
Transfer to Auxiliary for Scholarships	2,255	2,714	0	0	0	0.0%
Increase in Fund Balance	<u>0</u>	<u>0</u>	<u>1,300</u>	<u>1,300</u>	<u>0</u>	<u>0.0%</u>
Total Expenditures and Other Fund Changes	<u><u>\$2,255</u></u>	<u><u>\$2,714</u></u>	<u><u>\$1,300</u></u>	<u><u>\$1,300</u></u>	<u><u>\$0</u></u>	<u><u>0.0%</u></u>

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
COMPARATIVE BUILDING FUND BUDGET**

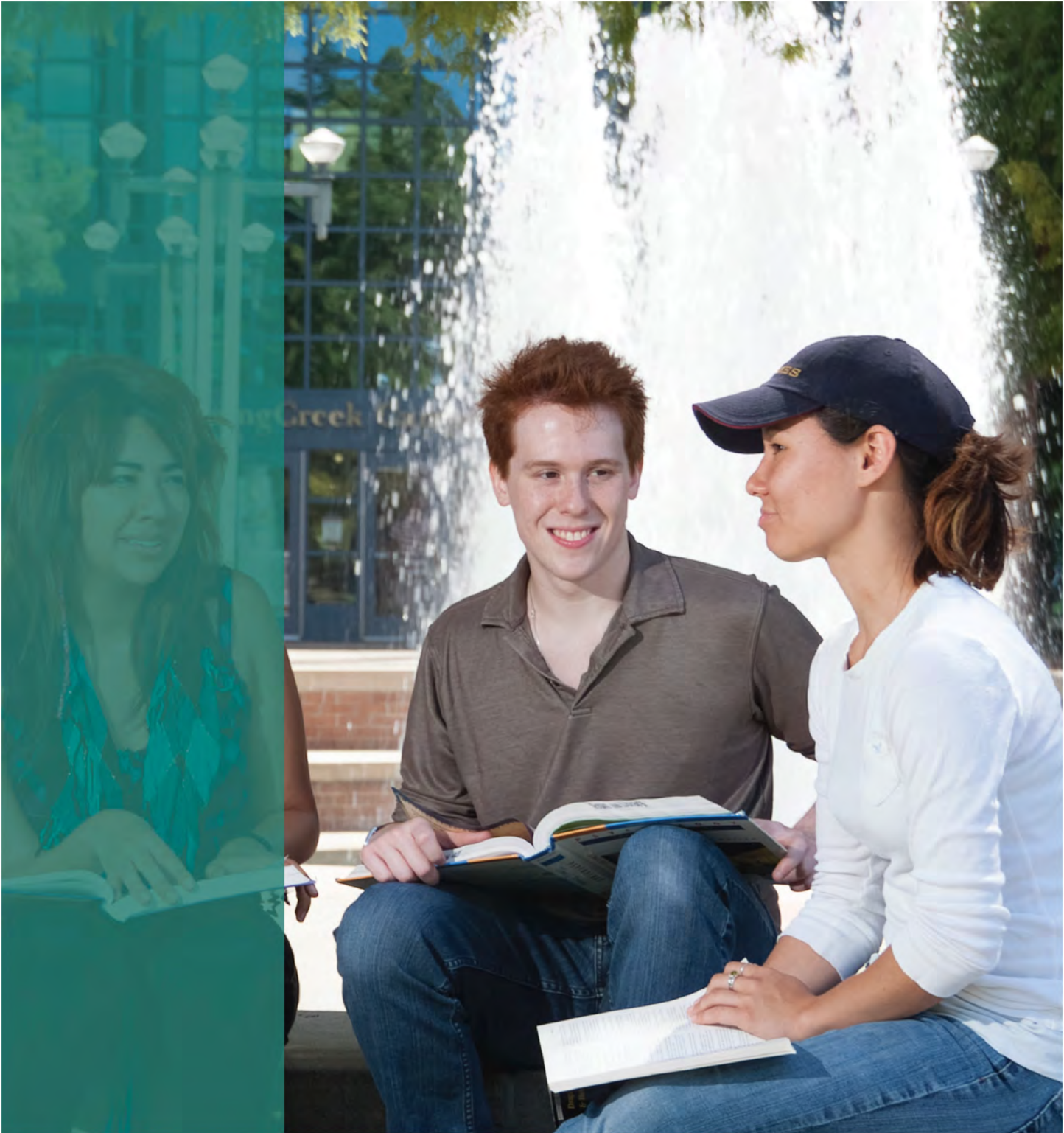
	2012-13 Budget*	2013-14 Budget	Increase/ (Decrease)	Percent Change
Revenues and Other Fund Additions:				
Non-Mandatory Transfers - Operating	4,493,332	15,151,843	10,658,511	70.3%
Building Use Fee Transfer	2,120,566	2,161,004	40,438	1.9%
TIF Payment - City of Frisco	200,000	200,000	0	0.0%
Gifts - City of McKinney	0	2,500,000	2,500,000	100.0%
Interest Income	127,000	100,000	(27,000)	-27.0%
Total Revenues	<u>6,940,898</u>	<u>20,112,847</u>	<u>13,171,949</u>	<u>65.5%</u>
Decrease in Fund Balance	<u>8,371,325</u>	<u>539,193</u>	<u>(7,832,132)</u>	<u>-1452.6%</u>
Total Revenue and Other Fund Changes	<u>\$15,312,223</u>	<u>\$20,652,040</u>	<u>\$5,339,817</u>	<u>25.9%</u>
Expenditures:				
Spring Creek Campus				
Library	2,924,438	0	(2,924,438)	-100.0%
Books	300,000	0	(300,000)	-100.0%
Furniture & Equipment	2,035,502	0	(2,035,502)	-100.0%
Supplies	654,950	0	(654,950)	-100.0%
Remodel of Existing Library	6,800,000	0	(6,800,000)	-100.0%
Contingency	208,795	0	(208,795)	-100.0%
Architect	325,000	0	(325,000)	-100.0%
Contract Services	63,538	0	(63,538)	-100.0%
Total Spring Creek Campus	<u>13,312,223</u>	<u>0</u>	<u>(13,312,223)</u>	<u>-100.0%</u>
Central Park Campus				
Health & Sciences Facility & Conference Center	0	8,000,000	8,000,000	100.0%
Architect	0	420,000	420,000	100.0%
Civil Engineering	0	146,000	146,000	100.0%
Materials Testing	0	50,000	50,000	100.0%
Total Health & Sciences Facility & Conference Center	<u>0</u>	<u>8,616,000</u>	<u>8,616,000</u>	<u>100.0%</u>
Parking Lot				
Surface Parking (722 parking spaces)	0	2,036,040	2,036,040	100.0%
Total Parking Lot	<u>0</u>	<u>2,036,040</u>	<u>2,036,040</u>	<u>100.0%</u>
McKinney Site				
Fire Science/Law Enforcement Training Center	0	7,125,000	7,125,000	100.0%
Architect	0	400,000	400,000	100.0%
Furniture & Equipment	0	100,000	100,000	100.0%
Civil Engineering	0	40,000	40,000	100.0%
Materials Testing	0	60,000	60,000	100.0%
Air Balance	0	75,000	75,000	100.0%
Contingency	0	200,000	200,000	100.0%
Total Fire Science/Law Enforcement Training Center	<u>0</u>	<u>8,000,000</u>	<u>8,000,000</u>	<u>100.0%</u>
Renewal and Replacement	<u>2,000,000</u>	<u>2,000,000</u>	<u>0</u>	<u>0.0%</u>
Total Expenditures and Other Fund Changes	<u>\$ 15,312,223</u>	<u>\$ 20,652,040</u>	<u>\$ 5,339,817</u>	<u>25.9%</u>

**Collin County Community College District
Comparative Debt Service Fund Budget
General Obligation Bonds**

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	Increase/ (Decrease)	Percent Change
Revenues and Other Fund Additions:						
Debt Service Taxes	4,566,494	4,676,938	4,703,873	2,698,238	(2,005,635)	-42.6%
City of Plano TIF #1 Refund	0	25,205	0	0	0	N/A
Interest Income	6,373	5,169	3,900	3,900	0	0.0%
Total Revenue	<u>4,572,866</u>	<u>4,707,312</u>	<u>4,707,773</u>	<u>2,702,138</u>	<u>(2,005,635)</u>	<u>-42.6%</u>
Decrease in Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,859,600</u>	<u>1,859,600</u>	<u>N/A</u>
Total Revenue and Other Fund Changes	<u><u>\$4,572,866</u></u>	<u><u>\$4,707,312</u></u>	<u><u>\$4,707,773</u></u>	<u><u>\$4,561,738</u></u>	<u><u>(\$146,035)</u></u>	<u><u>-3.1%</u></u>
Expenditures:						
Bond Principal - Series 2002	910,000	960,000	0	0	0	N/A
Bond Principal - Series 2003	855,000	895,000	940,000	980,000	40,000	4.3%
Bond Principal - Series 2006	710,000	745,000	780,000	815,000	35,000	4.5%
Bond Principal - Series 2010	385,000	20,000	1,030,000	1,070,000	40,000	3.9%
Bond Interest - Series 2002	47,032	36,800	0	0	0	N/A
Bond Interest - Series 2003	124,560	112,333	78,025	40,425	(37,600)	-48.2%
Bond Interest - Series 2006	690,204	661,746	633,188	598,088	(35,100)	-5.5%
Bond Interest - Series 2010	773,013	925,486	948,625	917,725	(30,900)	-3.3%
Total General Obligation	<u>4,494,809</u>	<u>4,356,365</u>	<u>4,409,838</u>	<u>4,421,238</u>	<u>11,400</u>	<u>0.3%</u>
Tax Assessing/Collecting/Appraisal	46,255	43,385	40,000	62,000	22,000	55.0%
TIF Payments	76,712		63,000	76,000	13,000	20.6%
Paying Agent Fees	900	1,400	2,000	2,500	500	25.0%
Total Other	<u>123,867</u>	<u>44,785</u>	<u>105,000</u>	<u>140,500</u>	<u>35,500</u>	<u>33.8%</u>
Increase/Decrease in Fund Balance	<u>(45,810)</u>	<u>306,162</u>	<u>192,935</u>	<u>0</u>	<u>(192,935)</u>	<u>-100.0%</u>
Total Expenditures and Other Fund Changes	<u><u>\$4,572,866</u></u>	<u><u>\$4,707,312</u></u>	<u><u>\$4,707,773</u></u>	<u><u>\$4,561,738</u></u>	<u><u>(\$146,035)</u></u>	<u><u>-3.1%</u></u>

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
COMPARATIVE DEBT SERVICE FUND BUDGET
CONSOLIDATED REVENUE BONDS**

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	Increase/ (Decrease)	Percent Change
Revenues:						
Transfer in - 08 Series Revenue	<u>\$1,111,859</u>	<u>\$1,110,055</u>	<u>\$1,115,434</u>	<u>\$1,111,996</u>	<u>(\$3,438)</u>	<u>-0.3%</u>
Total Revenues	<u><u>\$1,111,859</u></u>	<u><u>\$1,110,055</u></u>	<u><u>\$1,115,434</u></u>	<u><u>\$1,111,996</u></u>	<u><u>(\$3,438)</u></u>	<u><u>-0.3%</u></u>
Expenditures:						
Bond Principal - Series 2008	\$890,000	\$915,000	\$945,000	\$970,000	\$25,000	2.6%
Bond Interest - Series 2008	219,656	192,790	167,434	138,996	(28,438)	-17.0%
Paying Agent Fees	<u>0</u>	<u>0</u>	<u>3,000</u>	<u>3,000</u>	<u>0</u>	<u>0.0%</u>
Total Expenditures and Other Fund Changes	<u><u>\$1,109,656</u></u>	<u><u>\$1,107,790</u></u>	<u><u>\$1,115,434</u></u>	<u><u>\$1,111,996</u></u>	<u><u>(\$3,438)</u></u>	<u><u>-0.3%</u></u>

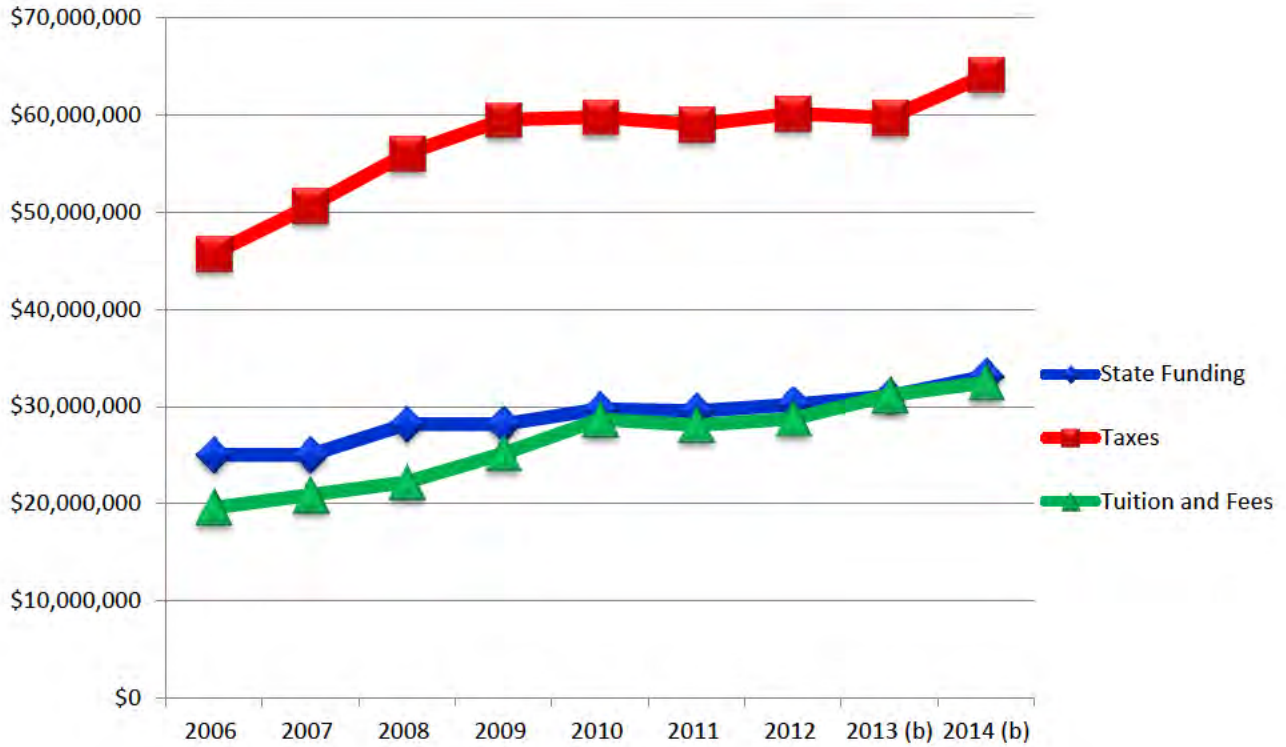


Analysis/Trends



Analysis/Trends

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
LOCAL TAXES, STATE APPROPRIATIONS AND TUITION/FEE REVENUES
NINE YEAR ANALYSIS 2006-2014**

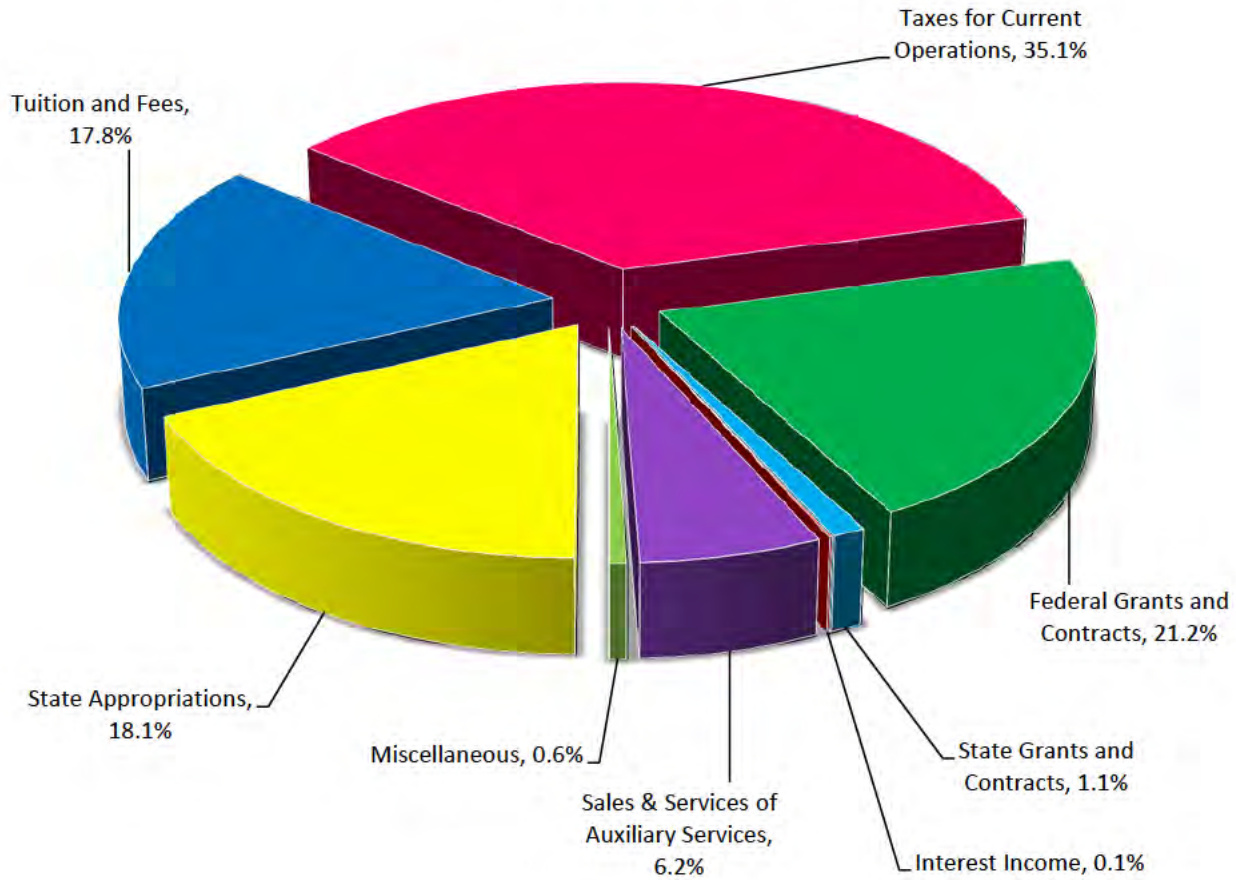


Fiscal Year	State Appropriations	Percent of Total (a)	Local Taxes	Percent of Total (a)	Tuition and Fees	Percent of Total (a)
2006	25,032,712	27.7%	45,741,682	50.6%	19,588,262	21.7%
2007	25,022,329	25.9%	50,669,541	52.5%	20,891,486	21.6%
2008	28,191,439	26.5%	56,048,265	52.6%	22,228,657	20.9%
2009	28,191,439	25.0%	59,548,794	52.7%	25,164,305	22.3%
2010	29,745,024	25.2%	59,796,753	50.6%	28,681,780	24.3%
2011	29,536,937	25.3%	59,014,173	50.6%	28,079,128	24.1%
2012	30,210,041	25.4%	60,160,875	50.6%	28,743,155	24.1%
2013 (b)	31,087,893	25.5%	59,741,213	49.1%	31,177,164	25.6%
2014 (b)	33,136,075	25.5%	64,160,845	49.5%	32,470,800	25.0%

(a) Percent of total includes only State Appropriations, Taxes and Tuition/Fees.

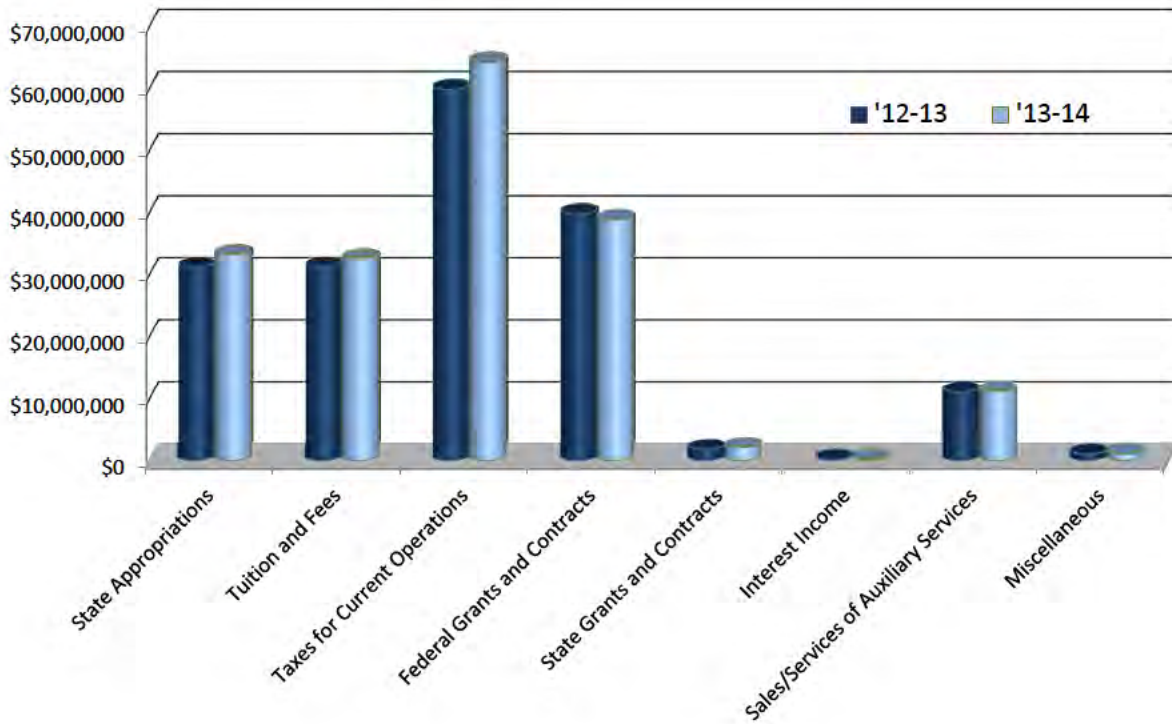
(b) Fiscal Years 2013 and 2014 figures are budget information.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
CURRENT FUND REVENUE
BY MAJOR REVENUE SOURCE
FISCAL YEAR 2013-14**



	Fiscal Year 13-14	Percent of Budget
State Appropriations	33,136,075	18.1%
Tuition and Fees	32,470,800	17.8%
Taxes for Current Operations	64,160,845	35.1%
Federal Grants and Contracts	38,744,318	21.2%
State Grants and Contracts	2,084,419	1.1%
Interest Income	150,000	0.1%
Sales & Services of Auxiliary Services	11,118,278	6.2%
Miscellaneous	1,058,646	0.6%
Total Current Funds Revenue	<u>\$182,923,381</u>	<u>100.0%</u>

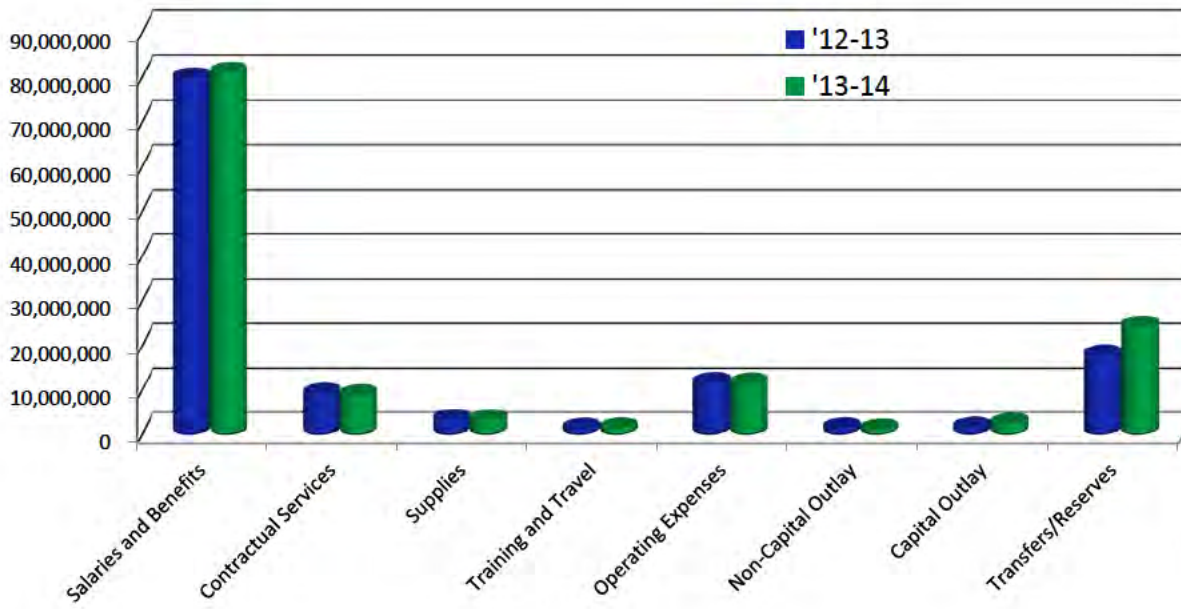
**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
CURRENT FUND REVENUE
BUDGET COMPARISON
FISCAL YEAR 2013 TO 2014**



	Fiscal Year 12-13*	Percent of Budget	Fiscal Year 13-14	Percent of Budget	(Decrease)
State Appropriations	\$31,087,893	17.7%	\$33,136,075	18.1%	\$2,048,182
Tuition and Fees	31,177,164	17.7%	32,470,800	17.8%	1,293,636
Taxes for Current Operations	59,741,213	34.0%	64,160,845	35.1%	4,419,632
Federal Grants and Contracts	39,697,712	22.6%	38,744,318	21.2%	(953,394)
State Grants and Contracts	1,812,284	1.1%	2,084,419	1.1%	272,135
Interest Income	145,000	0.1%	150,000	0.1%	5,000
Sales/Services of Auxiliary Services	11,017,816	6.3%	11,118,278	6.1%	100,462
Miscellaneous	997,742	0.6%	1,058,646	0.6%	60,904
Total Current Funds Revenue	\$175,676,824	100.0%	\$182,923,381	100.0%	7,246,557

* Midyear budget as approved by the Board on March 26,2013

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
CURRENT FUND EXPENDITURES BY CATEGORY
BUDGET COMPARISON
FISCAL YEAR 2013 TO 2014**

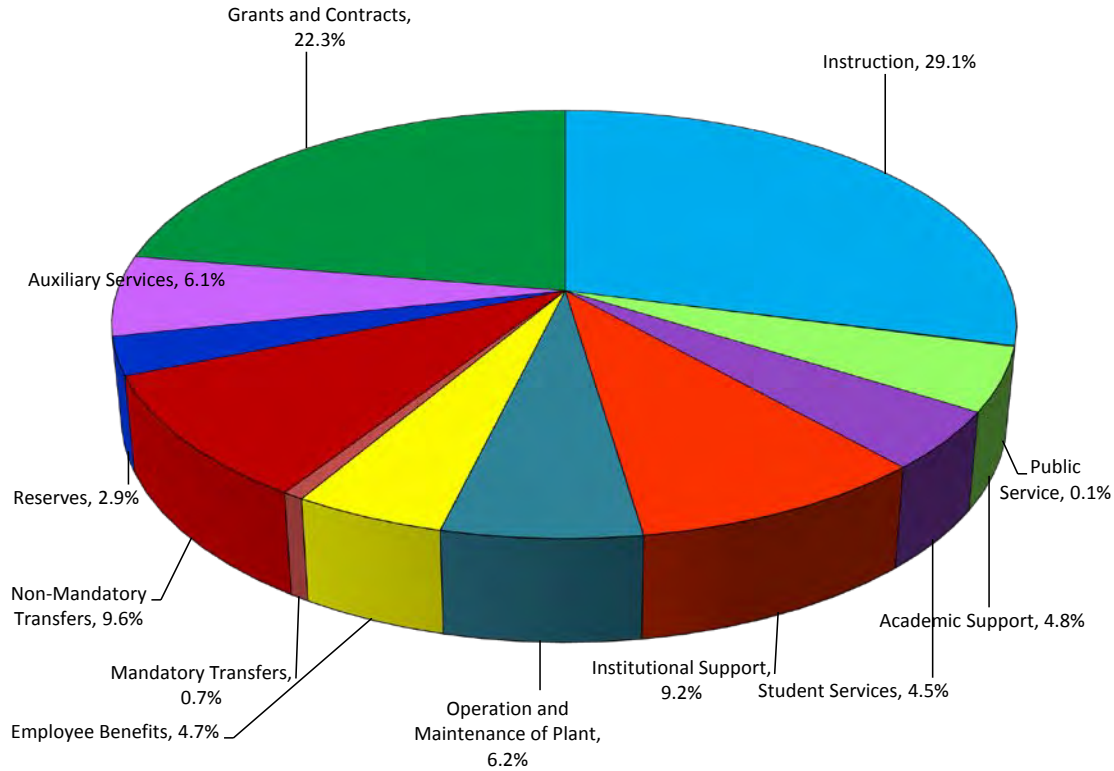


Expenditure Category:	Fiscal Year 12-13*	Percent of Budget (a)	Fiscal Year 13-14	Percent of Budget (a)	Increase/ (Decrease)
Salaries and Benefits	79,450,329	64.5%	80,699,217	61.6%	1,248,888
Contractual Services	8,820,782	7.2%	8,512,898	6.5%	(307,884)
Supplies	2,949,617	2.4%	2,834,305	2.2%	(115,312)
Training and Travel	912,748	0.7%	968,381	0.7%	55,633
Operating Expenses	11,355,348	9.2%	11,208,636	8.6%	(146,712)
Non-Capital Outlay	990,519	0.8%	727,815	0.6%	(262,704)
Capital Outlay	1,125,267	0.9%	2,037,668	1.6%	912,401
Transfers/Reserves	17,544,402	14.2%	23,987,446	18.3%	6,443,044
Total	\$ 123,149,012	100.0%	\$ 130,976,366	100.0%	\$ 7,827,354

*Midyear budget as approved by the Board on March 26, 2013

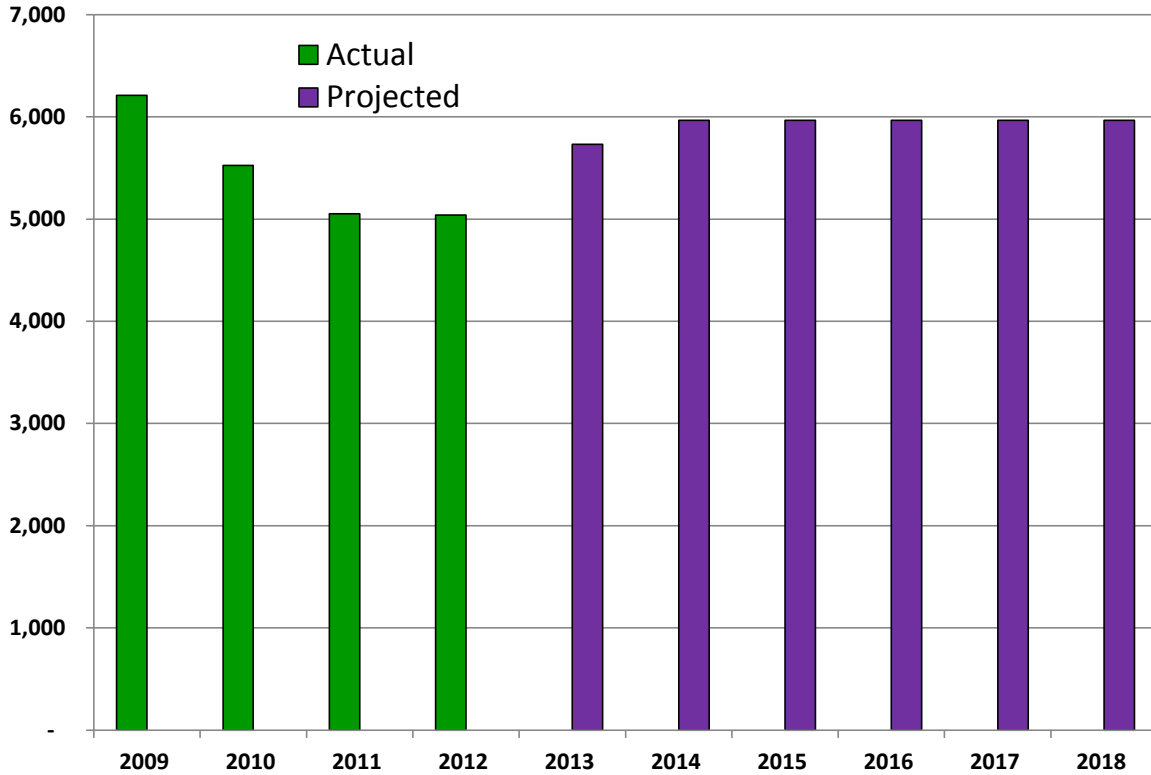
Note: (a) Total excludes grants and auxiliaries.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
CURRENT FUND EXPENDITURES
BY FUNCTION
FISCAL YEAR 2013-14**



	Fiscal Year 13-14	Percent of Budget
Instruction	53,168,116	29.1%
Public Service	120,919	0.1%
Academic Support	8,809,625	4.8%
Student Services	8,154,950	4.5%
Institutional Support	16,876,979	9.2%
Operation and Maintenance of Plant	11,268,331	6.2%
Employee Benefits	8,590,000	4.7%
Mandatory Transfers	1,198,815	0.7%
Non-Mandatory Transfers	17,513,631	9.6%
Reserves	5,275,000	2.9%
Auxiliary Services	11,118,278	6.1%
Grants and Contracts	40,828,737	22.3%
Total Current Funds Expenditures	<u>\$182,923,381</u>	<u>100.0%</u>

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
TOTAL EDUCATION AND GENERAL EXPENDITURES
COST PER FTE STUDENT**



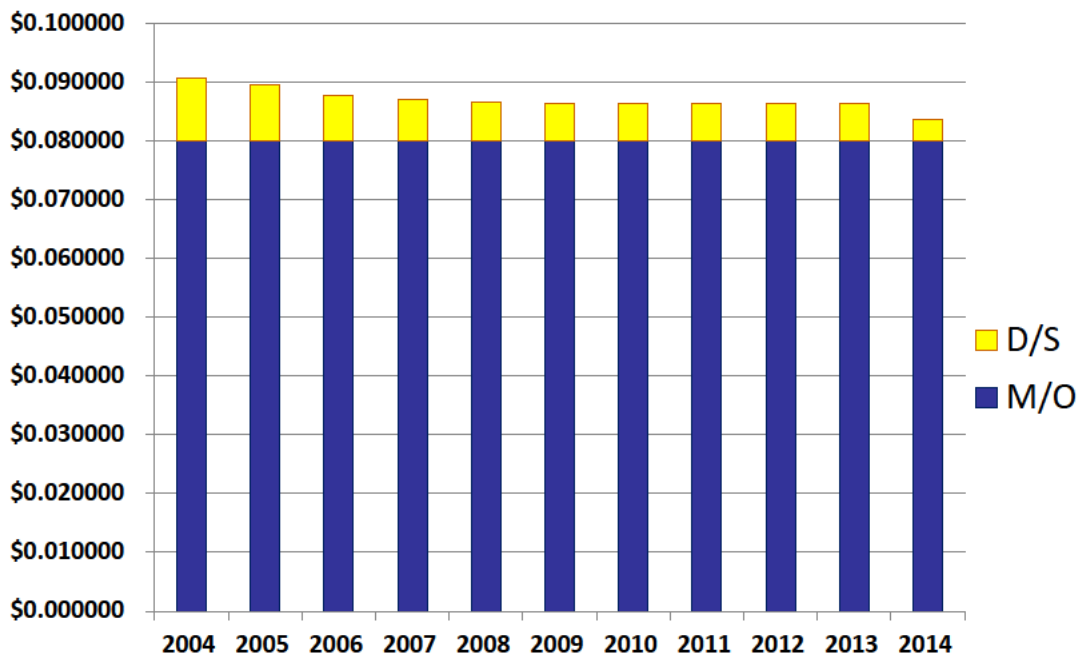
Year	Actual & Projected Student FTE	FY Actual & Projected Expenditures	Actual Cost Per FTE	Projected Cost Per FTE
2009	14,749	91,571,302	6,209	
2010	17,143	94,697,982	5,524	
2011	17,661	89,232,289	5,053	
2012	17,790	89,629,909	5,038	
2013	18,650	106,864,386		5,730
2014	19,023	113,462,735		5,964
2015	19,404	115,731,990		5,964
2016	19,792	118,046,629		5,964
2017	20,188	120,407,562		5,964
2018	20,591	122,815,713		5,964

Note: Expenditures exclude non-mandatory fund transfers, auxiliaries, grants, and estimated historical increase in fund balance.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
TAX RATES AND ASSESSED VALUES**

Tax Year	Maintenance/ Operations	Debt Service	Total	Certified Assessed Value	Percent Change
2004	\$0.080000	\$0.010646	\$0.090646	\$52,289,610,384	6.3%
2005	\$0.080000	\$0.009422	\$0.089422	\$56,262,029,392	7.6%
2006	\$0.080000	\$0.007683	\$0.087683	\$61,973,486,757	10.2%
2007	\$0.080000	\$0.006984	\$0.086984	\$68,715,640,383	10.9%
2008	\$0.080000	\$0.006493	\$0.086493	\$73,640,375,838	7.2%
2009	\$0.080000	\$0.006300	\$0.086300	\$74,543,801,881	1.2%
2010	\$0.080000	\$0.006300	\$0.086300	\$73,355,330,000	-1.6%
2011	\$0.080000	\$0.006300	\$0.086300	\$73,405,013,750	0.1%
2012	\$0.080000	\$0.006300	\$0.086300	\$73,591,792,695	0.3%
2013	\$0.080000	\$0.006299	\$0.086299	\$74,676,516,764	1.5%
2014	\$0.080000	\$0.003643	\$0.083643	\$79,457,495,979	6.4%

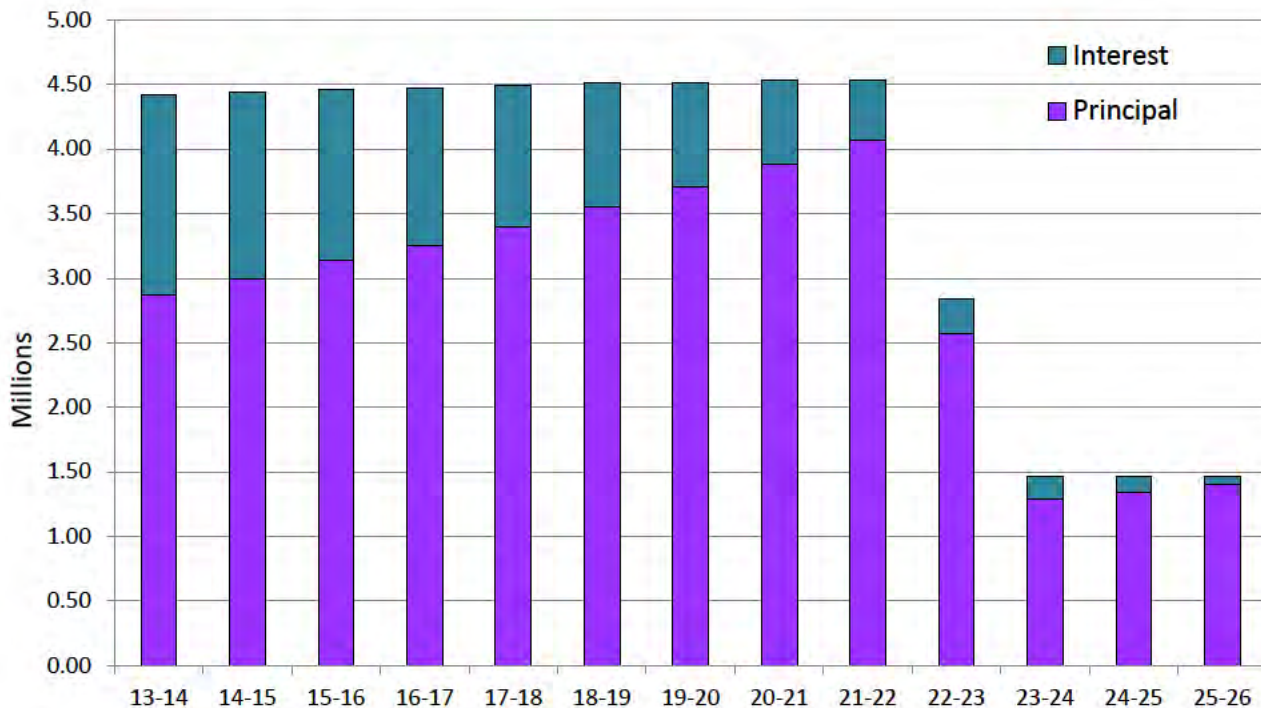
(The assessed value includes net taxable amount less transfer adjustments.)



**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
ALL GENERAL OBLIGATION BOND ISSUES**

Fiscal Year	Principal	Interest	Total
13-14	2,865,000	1,556,238	4,421,238
14-15	2,995,000	1,447,038	4,442,038
15-16	3,135,000	1,322,963	4,457,963
16-17	3,255,000	1,220,013	4,475,013
17-18	3,400,000	1,089,813	4,489,813
18-19	3,555,000	953,813	4,508,813
19-20	3,705,000	810,332	4,515,332
20-21	3,880,000	647,619	4,527,619
21-22	4,065,000	463,419	4,528,419
22-23	2,570,000	268,944	2,838,944
23-24	1,285,000	176,531	1,461,531
24-25	1,345,000	120,313	1,465,313
25-26	1,405,000	61,469	1,466,469
TOTALS	\$37,460,000	\$10,138,502	\$47,598,502

Average Annual Debt \$3,661,423
Years 13

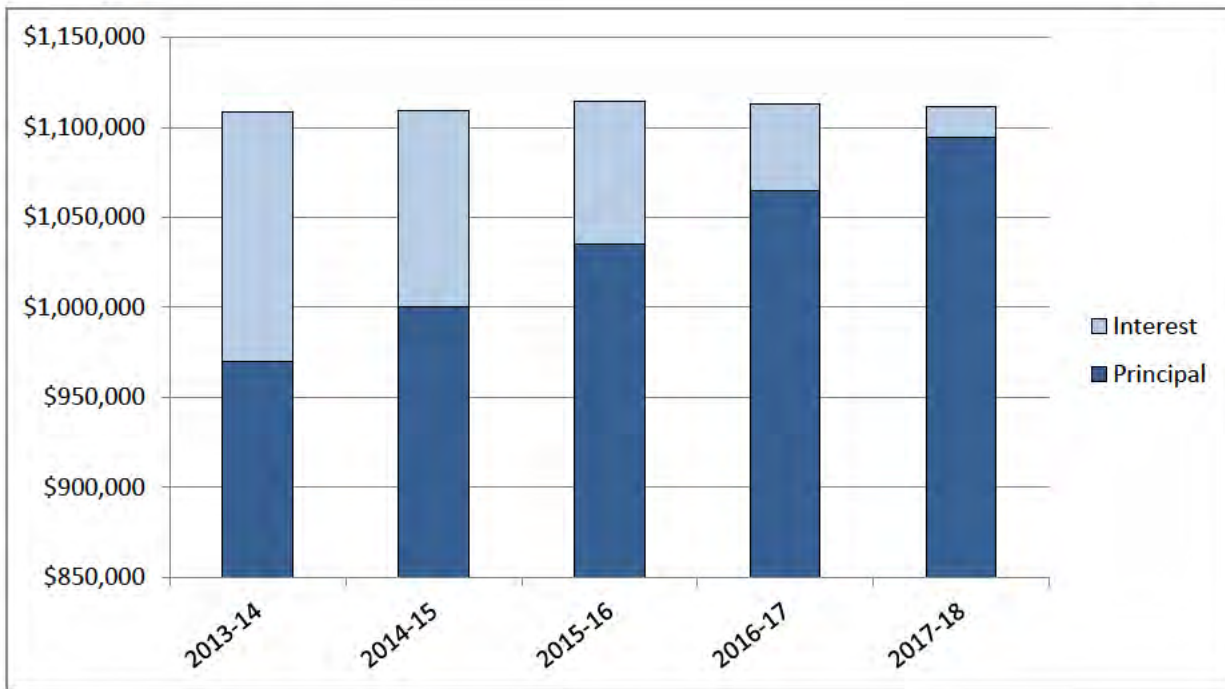


**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
REVENUE BONDS**

Fiscal Year	Principal	Interest	Total
2013-14	970,000	138,996	1,108,996
2014-15	1,000,000	109,741	1,109,741
2015-16	1,035,000	79,522	1,114,522
2016-17	1,065,000	48,337	1,113,337
2017-18	1,095,000	16,261	1,111,261
TOTALS	\$5,165,000	\$392,857	\$5,557,857

Average Annual Debt
Years

\$1,111,571
5



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Supplemental
Information



Supplemental Information

Collin County Community College District
Summary of New Recurring and Non-Recurring Expenditures
Current Unrestricted Funds
Fiscal Year 2013-14

Recurring Expenditures:

New Positions and additional funding - Faculty and Staff

Total of 10 new faculty:

Biology (2), Health Sciences Academy (2), Physical Education, Math, Management,
 Engineering, Criminal Justice (2)

Sub-total

\$520,000

Faculty/Instructor (Part-time)

Polysomnography, Surgical Tech, Health Information Management, Emergency Medical Tech,
 CE Healthcare Faculty, English (Rockwall), Biology (SCC), Geology (SCC),
 Chemistry (SCC), Environmental Tech (SCC)

Sub-total

181,398

Staff (Full-time)

Degree Plan Coordinator, Coordinator of Outreach and Student Success, Financial Aid Advisors (3),
 Counselor (Veteran), Special Admissions Coordinator, Administrative Assistant (Engineering),
 Math Lab Instructor (PRC), CE Healthcare Extern Coordinator, HVAC Operator,
 Manager of HR Employment and Compliance

Sub-total

422,439

Staff (Part-time)

Student Assistant (Orientation Leaders), Student Assistant (Simulation Lab), Instructional Design
 Assistant, Biology Lab Assistant, Internal Auditor

Sub-total

61,045

Funds for Reclassifications:

CE Healthcare Director, HR Specialist

13,000

Operating Expenditures

Increase in postage expenses for Scholarly and Civic Engagement	250
Car rental expenses for speakers for Scholarly and Civic Engagement	750
Increase in annual maintenance and support of online e-bidding system	869
Increase in cost of programming (Emerging Scholars and Poverty Simulation)	1,250
Printing of brochures in Scholarly and Civic Engagement	2,300
Increase in Novell licensing based FTE and increased pricing	2,800
Promotional items for new student orientation	4,500
Printing of Undergraduate Interdisciplinary Student Research Journal	5,250
Service Learning conference expenses (3 attendees)	6,552
Additional supplies, travel and printing for added staff in financial aid	6,600
Increase in Microsoft licensing based on FTE and increased pricing	8,000
Workbooks, postcards and other printed material for new student orientation	8,750
Classroom supplies for CE healthcare medical assistant classes	12,000
Professional development for financial aid staff	17,000
Increase in custodial contracts for new library (SCC)	17,472
Meeting expenses for new student orientation	25,000
Expenses for creation of organization to track QEP expenses	29,250

Operating Expenditures

148,593

Total Recurring Expenditures

\$1,346,475

Non-Recurring Expenditures:

Software for online student orientation	12,500
Fourier Transform Nuclear Magnetic Resonance spectrometer	30,000
Nihon Kohden software for Polysomnography	\$4,000
Home sleeping testing device	5,000
MATRx Dental Device for sleep lab	6,300
Hill Rom hospital beds (4)	17,616
Repairs on Manikins in Simulation Lab	5,000

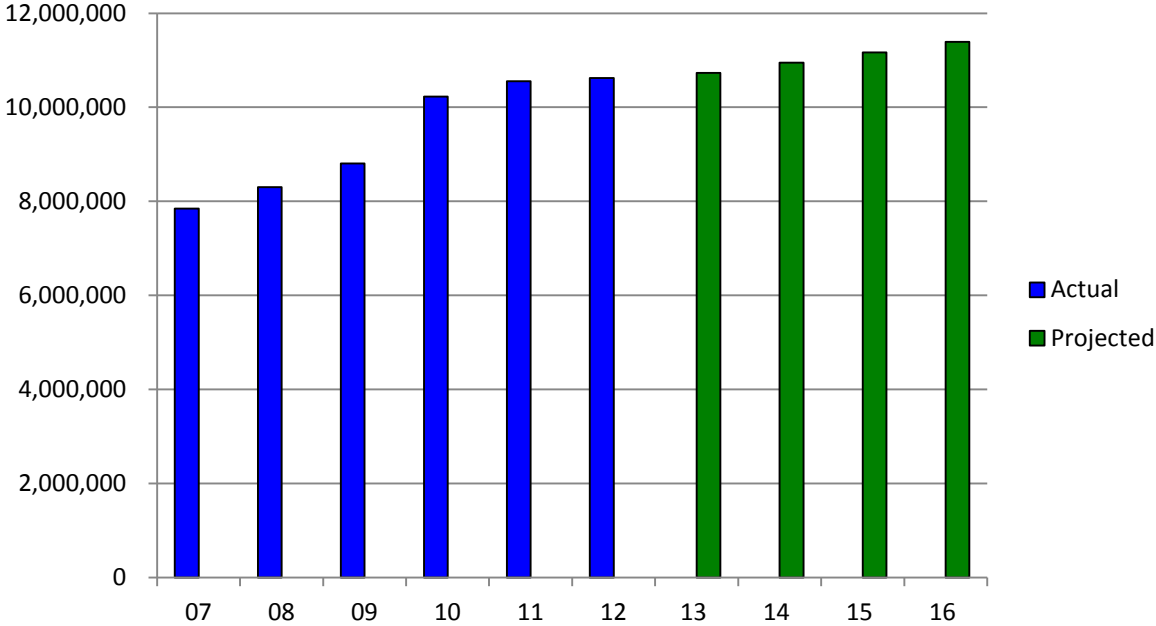
Collin County Community College District
Summary of New Recurring and Non-Recurring Expenditures
Current Unrestricted Funds
Fiscal Year 2013-14

Mobile car fire prop conversion	56,000
Scott 4500 psi carbon cylinders	30,600
Digital panoramic unit to complete move to paperless dental clinic	34,244
PhysioControl LifePac 15 cardiac monitor/defibrillator	29,550
Maquet Servo-I ventilator	26,970
Steel Dumbbell sets (one 5-50 lbs and one 55-100 lbs)	9,077
Barbell rack (CPC)	2,066
Straight barbell set (20-110 lbs)	3,409
Tennis practice backboard	7,500
Portable basketball goals (SCC)	34,000
Integrity treadmill (5)	21,270
Microscopes for biology lab (12) (PRC)	12,000
Start Up Supplies for Medical Assistant classes (CE)	25,000
Computer tables for new computer lab (PRC) (17)	17,000
Printer table for new computer lab (PRC)	200
Task chairs for new computer lab (PRC) (34)	8,908
Computers, wiring and data cabling for new computer lab (PRC)	56,000
MacBook Pro Laptops for Theater faculty	6,736
Pianos for Music (5) (SCC) and (1) (PRC)	179,022
ASL Emergency Alarm System	9,850
Canon FS400 Flash Camcorders with tripod and case for Speech (9)	2,781
Microscope Camera System for Biology (SCC) (2)	15,130
Blood vessel and nervous system models for Biology (SCC) (2)	15,290
ThermoCycler for polymerase chain reaction for Biology (SCC)	3,275
A&P models of organ systems for Biology (SCC)	7,751
Computer based Centripetal Force accessory for Physics (SCC) (8)	1,912
Supplies for new Physics lab (SCC)	8,000
Spectrometers (digital) for Chemistry (SCC) (6)	10,200
Precision Interferometer for Physics (SCC) (8)	12,760
Network printer for Honors Institute	869
G-Atrium furniture (SCC)	9,136
Atrium furniture by stairwell (SCC)	12,080
Conference table & 12 chairs for enlarged conference room (SCC)	8,789
Office furniture units for are in VP/Provost suite (SCC) (3)	14,787
Ice machine for Food Services (SCC)	6,620
Genie One Man Lift (SCC Library)	18,500
Reclaim Recycling Center (4) (SCC)	4,940
Exterior benches for PRC (8)	6,400
Containers for recycling upgrade at PRC (10)	10,000
Police patrol cars with emergency equipment (4)	126,000
Active Data Guard for Operating Systems	93,940
Time clocks for various campuses (4)	12,000
Full Media Solutions for CYC (3)	24,000
Dell Desktop computers for labs (45) (CPC)	40,500
Dell Minitower for LRC (CPC)	900
Full Media Solutions for CPC (9)	72,000
Replacement Hitachi projectors and installation (CPC) (2)	3,100
Dell Desktop computers for various classrooms (CPC) (14)	12,600
Peerless M03326 mobile AV cart (CPC)	500
42" flat screen for mobile setups (CPC)	850
Dell Laptop for administrative programming	1,100
Document cameras for instruction (3)	\$2,010
Macintosh iMac for ADA workstation	1,200
Dell Desktop computer for labs (5) (CHEC)	4,500
Dell Laptop for checkout (CHEC)	1,100
Peerless M03326 mobile AV cart (CHEC)	500
42" Flat screen for mobile setups (CHEC)	850
High End Dell Minitowers (19) (CYC)	53,276
Partial Media Installation (CYC)	5,000
Replacement Hitachi projectors and installation (CYC) (3)	4,650
Document cameras for instruction (3)	2,010

Collin County Community College District
Summary of New Recurring and Non-Recurring Expenditures
Current Unrestricted Funds
Fiscal Year 2013-14

Replacement Dell checkout laptops (36) (PRC)	39,600
Dell Minitower for labs (PRC) (16)	14,400
Dell Desktop computers for lab (7) (PRC)	6,300
Network Printer (PRC)	870
Network Printer Replacement (PRC)	845
Full Media installation/upgrade (PRC) (4)	32,000
Full Media installation/new (PRC)	8,000
Partial Media installation (PRC)	10,000
Replacement Hitachi projectors (PRC)	6,200
Peerless M03326 mobile AV cart (PRC)	500
42" flat screen for mobile setups (PRC)	850
Dell computers for Lab (SCC) (6)	5,400
Dell computers for Lab (SCC) (5)	4,500
Peerless M03326 mobile AV cart (SCC)	500
42" flat screen for mobile setups (SCC)	850
Replacement laptops for checkout (SCC)	3,300
Partial Media Solution (SCC)	5,000
Full Media Solution installation/upgrade (SCC) (13)	104,000
Living Legends Center Media upgrade	51,600
Dell computers for Lab (SCC) (3)	2,700
VMWare Software Maintenance	3,500
MAC server and storage replacement	43,000
Server Backup solution replacement	194,000
Extended server warranties for Dell servers	12,000
Replacement BioKey server	3,000
Replacement Cisco PoE network blade at CPC	5,600
Replacement Cisco PoE network blade at CHEC	5,600
Replacement Cisco PoE network blade at CYC	5,600
Replacement Cisco PoE network blade at SCC	5,600
New Gigabit Cisco network blade at SCC	8,500
Replacement network switches for apartments at SCC	25,000
Upgrade software and hardware for district VoIP telephone system	45,000
Replace two UPS's in server room at CPC	245,000
Total Non-Recurring Expenditures	<u>2,180,439</u>
Grand Total	<u>\$3,526,914</u>

COLLIN COUNTY COMMUNITY COLLEGE DISTRICT CONTACT HOURS TEN YEAR ANALYSIS



Fiscal Year	Actual Contact Hours	Projected* Contact Hours
07	7,846,672	
08	8,305,856	
09	8,803,304	
10	10,224,520	
11	10,556,264	
12	10,619,400	
13		10,733,677
14		10,948,349
15		11,167,316
16		11,390,662

*Projections were made using a 2% increase per fiscal year.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
ENROLLMENT SUMMARY
ACTUAL CONTACT HOURS**

	Academic	Tech/ Occup	Total	Percent Change*
Fall 2003	2,453,036	413,312	2,866,348	5.0%
Spring, 2004	2,503,776	425,568	2,929,344	7.1%
Summer, 2004	971,360	170,896	1,142,256	9.5%
Total Fiscal Year	<u>5,928,172</u>	<u>1,009,776</u>	<u>6,937,948</u>	<u>6.6%</u>
Fall, 2004	2,611,340	380,896	2,992,236	4.4%
Spring, 2005	2,649,488	399,536	3,049,024	4.1%
Summer, 2005	976,932	159,036	1,135,968	-0.6%
Total Fiscal Year	<u>6,237,760</u>	<u>939,468</u>	<u>7,177,228</u>	<u>3.4%</u>
Fall, 2005	2,699,838	454,178	3,154,016	5.4%
Spring, 2006	2,616,091	443,664	3,059,755	0.4%
Summer, 2006	1,048,884	170,748	1,219,632	7.4%
Total Fiscal Year	<u>6,364,813</u>	<u>1,068,590</u>	<u>7,433,403</u>	<u>3.6%</u>
Fall, 2006	2,914,386	490,270	3,404,656	7.9%
Spring, 2007	2,738,066	464,350	3,202,416	4.7%
Summer, 2007	1,078,624	160,976	1,239,600	1.6%
Total Fiscal Year	<u>6,731,076</u>	<u>1,115,596</u>	<u>7,846,672</u>	<u>5.6%</u>
Fall, 2007	3,028,474	429,830	3,458,304	1.6%
Spring, 2008	3,022,768	431,824	3,454,592	7.9%
Summer, 2008	1,197,946	195,014	1,392,960	12.4%
Total Fiscal Year	<u>7,249,188</u>	<u>1,056,668</u>	<u>8,305,856</u>	<u>5.9%</u>
Fall, 2008	3,105,413	439,579	3,544,992	2.5%
Spring, 2009	3,271,856	467,408	3,739,264	8.2%
Summer, 2009	1,306,381	212,667	1,519,048	9.1%
Total Fiscal Year	<u>7,683,650</u>	<u>1,119,654</u>	<u>8,803,304</u>	<u>6.0%</u>
Fall, 2009	3,675,944	458,976	4,134,920	16.6%
Spring, 2010	3,780,902	564,962	4,345,864	16.2%
Summer, 2010	1,536,057	207,679	1,743,736	14.8%
Total Fiscal Year	<u>8,992,903</u>	<u>1,231,617</u>	<u>10,224,520</u>	<u>16.1%</u>
Fall, 2010	4,133,786	492,166	4,433,928	7.2%
Spring, 2011	3,806,153	568,735	4,374,888	0.7%
Summer, 2011	1,539,327	208,121	1,747,448	0.2%
Total Fiscal Year	<u>9,479,266</u>	<u>1,269,022</u>	<u>10,556,264</u>	<u>3.2%</u>
Fall, 2011	3,979,434	496,870	4,476,304	1.0%
Spring, 2012	3,834,313	572,943	4,407,256	0.7%
Summer, 2012	1,529,101	206,739	1,735,840	-0.7%
Total Fiscal Year	<u>9,342,848</u>	<u>1,276,552</u>	<u>10,619,400</u>	<u>0.6%</u>
Fall, 2012	4,040,683	504,517	4,545,200	1.5%
Spring, 2013	3,843,590	574,330	4,417,920	0.2%
Summer, 2013 **	1,559,684	210,873	1,770,557	2.0%
Total Fiscal Year	<u>9,443,957</u>	<u>1,289,720</u>	<u>10,733,677</u>	<u>1.1%</u>

* Percent change over same period of previous year

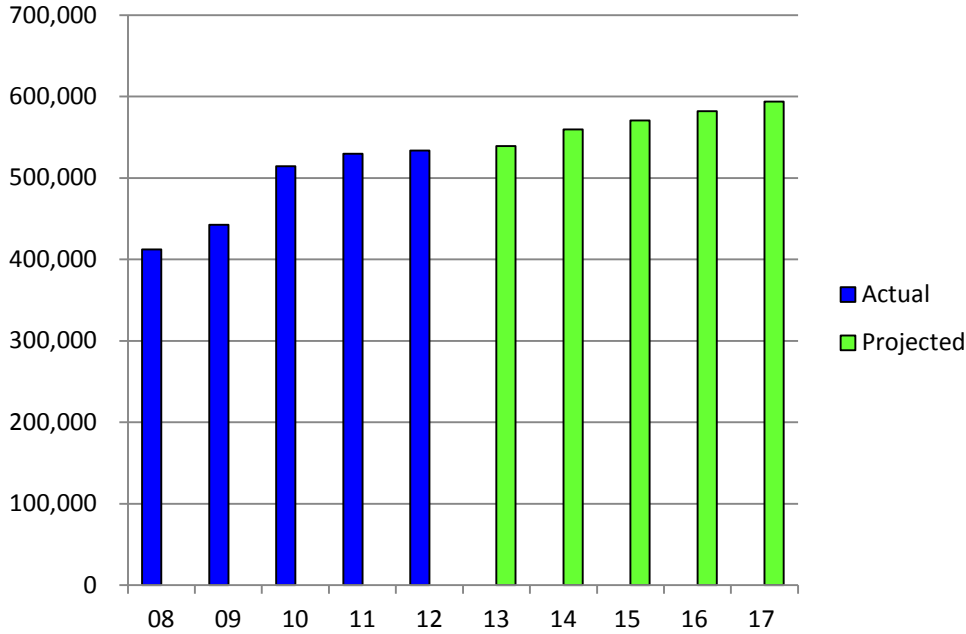
** Estimated

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
ENROLLMENT SUMMARY
ESTIMATED CONTACT HOURS**

	Academic	Tech/ Occup	Total	Percent Change*
Fall, 2012	4,040,683	504,517	4,545,200	1.5%
Spring, 2013	3,927,531	490,389	4,417,920	0.2%
Summer, 2013	<u>1,574,025</u>	<u>196,532</u>	<u>1,770,557</u>	<u>2.0%</u>
Total Fiscal Year	<u><u>9,542,239</u></u>	<u><u>1,191,438</u></u>	<u><u>10,733,677</u></u>	<u><u>1.1%</u></u>
Fall, 2013	4,121,496	514,608	4,636,104	2.0%
Spring, 2014	4,006,081	500,197	4,506,278	2.0%
Summer, 2014	<u>1,605,505</u>	<u>200,462</u>	<u>1,805,967</u>	<u>2.0%</u>
Total Fiscal Year	<u><u>9,733,083</u></u>	<u><u>1,215,267</u></u>	<u><u>10,948,349</u></u>	<u><u>2.0%</u></u>
Fall, 2014	4,203,926	524,900	4,728,826	2.0%
Spring, 2015	4,086,203	510,201	4,596,404	2.0%
Summer, 2015	<u>1,637,615</u>	<u>204,471</u>	<u>1,842,086</u>	<u>2.0%</u>
Total Fiscal Year	<u><u>9,927,744</u></u>	<u><u>1,239,572</u></u>	<u><u>11,167,316</u></u>	<u><u>2.0%</u></u>
Fall, 2015	4,288,005	535,398	4,823,403	2.0%
Spring, 2016	4,167,927	520,405	4,688,332	2.0%
Summer, 2016	<u>1,670,367</u>	<u>208,560</u>	<u>1,878,927</u>	<u>2.0%</u>
Total Fiscal Year	<u><u>10,126,299</u></u>	<u><u>1,264,363</u></u>	<u><u>11,390,662</u></u>	<u><u>2.0%</u></u>
Fall, 2016	4,373,765	546,106	4,919,871	2.0%
Spring, 2017	4,251,286	530,813	4,782,099	2.0%
Summer, 2017	<u>1,703,774</u>	<u>212,731</u>	<u>1,916,505</u>	<u>2.0%</u>
Total Fiscal Year	<u><u>10,328,825</u></u>	<u><u>1,289,650</u></u>	<u><u>11,618,475</u></u>	<u><u>2.0%</u></u>

* % change over same period of previous year

COLLIN COUNTY COMMUNITY COLLEGE DISTRICT CREDIT HOURS TEN YEAR ANALYSIS



Fiscal Year	Actual Credit Hours	Projected* Credit Hours
08	412,236	
09	442,475	
10	514,278	
11	529,829	
12	533,691	
13		539,292
14		559,509
15		570,698
16		582,113
17		593,756

Projected contact hours are based on a 2% increase per fiscal year.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
ENROLLMENT SUMMARY
ACTUAL CREDIT HOURS**

	Academic	Tech/ Occup	Total	Percent Change*	FTE**
Fall, 2003	123,840	16,803	140,643	4.9%	9,376
Spring, 2004	126,563	17,677	144,240	7.8%	9,616
Summer, 2004	49,438	7,429	56,867	10.4%	3,791
Total Fiscal Year	<u>299,841</u>	<u>41,909</u>	<u>341,750</u>	<u>7.0%</u>	<u>11,392</u>
Fall, 2004	132,692	15,575	148,267	5.4%	9,884
Spring, 2005	133,599	16,601	150,200	4.1%	10,013
Summer, 2005	49,066	7,332	56,398	-0.8%	3,760
Total Fiscal Year	<u>315,357</u>	<u>39,508</u>	<u>354,865</u>	<u>3.8%</u>	<u>11,829</u>
Fall, 2005	139,744	16,394	156,138	5.3%	10,409
Spring, 2006	134,056	16,569	150,625	0.3%	10,042
Summer, 2006	52,912	7,906	60,818	7.8%	4,055
Total Fiscal Year	<u>326,712</u>	<u>40,869</u>	<u>367,581</u>	<u>3.6%</u>	<u>12,253</u>
Fall, 2006	151,478	17,771	169,249	8.4%	11,283
Spring, 2007	140,683	17,388	158,071	4.9%	10,538
Summer, 2007	54,499	8,144	61,487	1.1%	4,099
Total Fiscal Year	<u>346,660</u>	<u>43,303</u>	<u>388,807</u>	<u>5.8%</u>	<u>12,960</u>
Fall, 2007	156,622	15,793	172,415	1.9%	11,494
Spring, 2008	149,430	21,347	170,777	8.0%	11,385
Summer, 2008	59,378	9,666	69,044	12.3%	4,603
Total Fiscal Year	<u>365,430</u>	<u>46,806</u>	<u>412,236</u>	<u>6.0%</u>	<u>13,741</u>
Fall, 2008	163,822	14,964	178,786	3.7%	11,919
Spring, 2009	169,290	18,806	188,096	10.1%	12,540
Summer, 2009	68,412	7,181	75,593	9.5%	5,040
Total Fiscal Year	<u>401,523</u>	<u>40,952</u>	<u>442,475</u>	<u>7.3%</u>	<u>14,749</u>
Fall, 2009	191,399	17,484	208,883	16.8%	13,926
Spring, 2010	196,350	21,812	218,162	16.0%	14,544
Summer, 2010	78,946	8,287	87,233	15.4%	5,816
Total Fiscal Year	<u>466,695</u>	<u>47,582</u>	<u>514,278</u>	<u>16.2%</u>	<u>17,143</u>
Fall, 2010	204,672	18,696	223,368	6.9%	14,891
Spring, 2011	196,667	21,847	218,514	0.2%	14,568
Summer, 2011	79,592	8,355	87,947	0.8%	5,863
Total Fiscal Year	<u>480,931</u>	<u>48,898</u>	<u>529,829</u>	<u>3.0%</u>	<u>17,661</u>
Fall, 2011	207,109	18,918	226,027	1.2%	15,068
Spring, 2012	198,011	21,996	220,007	0.7%	14,667
Summer, 2012	79,330	8,327	87,657	-0.3%	5,844
Total Fiscal Year	<u>484,449</u>	<u>49,242</u>	<u>533,691</u>	<u>0.7%</u>	<u>17,790</u>
Fall, 2012	209,712	19,156	228,868	1.3%	15,258
Spring, 2013	198,917	22,097	221,014	0.5%	14,734
Summer, 2013 ***	80,916	8,494	89,410	2.0%	5,961
Total Fiscal Year	<u>489,545</u>	<u>49,747</u>	<u>539,292</u>	<u>1.0%</u>	<u>17,976</u>

* % change over same period of previous year.

** Annual FTE = Total credit hours/30, Semester FTE = total credit hours/15

*** Estimate

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
ENROLLMENT SUMMARY
ESTIMATED CREDIT HOURS**

	Academic	Tech/ Occup	Credit Hours	Percent Change*	Semester FTE**
Fall, 2012	217,700	19,886	237,586	0.7%	15,839
Spring, 2012	202,515	18,499	221,014	0.7%	14,734
Summer, 2013	<u>81,582</u>	<u>8,355</u>	<u>89,937</u>	<u>2.3%</u>	<u>5,996</u>
Total Fiscal Year	<u>501,797</u>	<u>46,740</u>	<u>548,537</u>	<u>1.0%</u>	<u>18,285</u>
Fall, 2013	222,054	20,284	242,338	2.0%	16,156
Spring, 2014	206,566	18,869	225,435	2.0%	15,029
Summer, 2014	<u>83,214</u>	<u>8,522</u>	<u>91,736</u>	<u>2.0%</u>	<u>6,116</u>
Total Fiscal Year	<u>511,834</u>	<u>47,675</u>	<u>559,509</u>	<u>2.0%</u>	<u>18,650</u>
Fall, 2014	226,495	20,690	247,185	2.0%	16,479
Spring, 2015	210,697	19,246	229,943	2.0%	15,330
Summer, 2015	<u>84,878</u>	<u>8,692</u>	<u>93,570</u>	<u>2.0%</u>	<u>6,238</u>
Total Fiscal Year	<u>522,070</u>	<u>48,628</u>	<u>570,698</u>	<u>2.0%</u>	<u>19,023</u>
Fall 2015	231,025	21,104	252,129	2.0%	16,809
Spring, 2016	214,911	19,631	234,542	2.0%	15,636
Summer, 2016	<u>86,576</u>	<u>8,866</u>	<u>95,442</u>	<u>2.0%</u>	<u>6,363</u>
Total Fiscal Year	<u>532,512</u>	<u>49,601</u>	<u>582,113</u>	<u>2.0%</u>	<u>19,404</u>
Fall 2016	235,646	21,526	257,172	2.0%	17,145
Spring, 2017	219,209	20,024	239,233	2.0%	15,949
Summer, 2017	<u>88,308</u>	<u>9,043</u>	<u>97,351</u>	<u>2.0%</u>	<u>6,490</u>
Total Fiscal Year	<u>543,163</u>	<u>50,593</u>	<u>593,756</u>	<u>2.0%</u>	<u>19,792</u>
Fall 2016	240,359	21,957	262,316	2.0%	17,488
Spring, 2017	223,593	20,424	244,017	2.0%	16,268
Summer, 2017	<u>90,074</u>	<u>9,224</u>	<u>99,298</u>	<u>2.0%</u>	<u>6,620</u>
Total Fiscal Year	<u>554,026</u>	<u>51,605</u>	<u>605,631</u>	<u>2.0%</u>	<u>20,188</u>

* % change over same period of previous year

** Annual FTE = total credit hours/30, Semester FTE = total credit hours/15

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
CREDIT HEADCOUNT STATISTICS**

Fiscal Year	Actual Headcount	Fiscal Year	Actual Headcount
Fall 2002	15,970	Fall 2010	27,069
Spring 2003	16,354	Spring 2011	27,054
Summer 2003	<u>11,243</u>	Summer 2011	<u>20,177</u>
Total FY 2003	<u><u>43,567</u></u>	Total FY 2011	<u><u>74,300</u></u>
Fall 2003	16,574	Fall 2011	27,593
Spring 2004	17,597	Spring 2012	25,622
Summer 2004	<u>12,243</u>	Summer 2012	<u>19,894</u>
Total FY 2004	<u><u>46,414</u></u>	Total FY 2012	<u><u>73,109</u></u>
Fall 2004	17,702	Fall 2012	27,434
Spring 2005	18,390	Spring 2013	26,146
Summer 2005	<u>13,545</u>	Summer 2013	<u>20,292 *</u>
Total FY 2005	<u><u>49,637</u></u>	Total FY 2013	<u><u>73,872 *</u></u>
Fall 2005	18,457	Fall 2013	27,983 *
Spring 2006	18,329	Spring 2014	26,669 *
Summer 2006	<u>14,388</u>	Summer 2014	<u>20,698 *</u>
Total FY 2006	<u><u>51,174</u></u>	Total FY 2014	<u><u>75,350 *</u></u>
Fall 2006	19,332	Fall 2014	28,543 *
Spring 2007	19,030	Spring 2015	27,202 *
Summer 2007	<u>14,446</u>	Summer 2015	<u>21,112 *</u>
Total FY 2007	<u><u>52,808</u></u>	Total FY 2015	<u><u>76,857 *</u></u>
Fall 2007	20,143	Fall 2015	29,114 *
Spring 2008	20,529	Spring 2016	27,746 *
Summer 2008	<u>16,151</u>	Summer 2016	<u>21,534 *</u>
Total FY 2008	<u><u>56,823</u></u>	Total FY 2016	<u><u>78,394 *</u></u>
Fall 2008	21,000	Fall 2016	29,696 *
Spring 2009	22,552	Spring 2017	28,301 *
Summer 2009	<u>17,825</u>	Summer 2017	<u>21,965 *</u>
Total FY 2009	<u><u>61,377</u></u>	Total FY 2017	<u><u>79,962 *</u></u>
Fall 2009	24,872	Fall 2016	30,290 *
Spring 2010	25,999	Spring 2017	28,867 *
Summer 2010	<u>20,091</u>	Summer 2017	<u>22,404 *</u>
Total FY 2010	<u><u>70,962</u></u>	Total FY 2017	<u><u>81,561 *</u></u>

* Projections are based on an estimated 2% growth rate.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
TUITION AND FEES
LAST TEN ACADEMIC YEARS**

Resident
Fees per Semester Credit Hour (SCH)

Academic Year (Fall)	Student ID Fee (per student)	Records Fee (per student)	Tuition		Building Use Fees	Student Activity Fees	Cost for 12 SCH		Increase from Prior Year	
			In-District	Out-of-District			In-District	Out-of-District	In-District	Out-of-District
2013	\$0	\$2	\$31	\$68	\$6	\$1	\$458	\$902	11.7%	10.3%
2012	0	2	27	61	6	1	410	818	0.0%	0.0%
2011	0	2	27	61	6	1	410	818	0.0%	11.4%
2010	0	2	27	54	6	1	410	734	-8.1%	0.0%
2009	0	2	27	51	9	1	446	734	-0.4%	19.2%
2008	2	2	27	41	9	1	448	616	0.0%	8.5%
2007	2	2	27	37	9	1	448	568	0.0%	4.4%
2006	2	2	27	35	9	1	448	544	0.0%	4.6%
2005	2	2	27	33	9	1	448	520	5.7%	4.8%
2004	2	2	25	31	9	1	424	496	6.0%	5.1%
2003	2	2	23	29	9	1	400	472		

Non-Resident
Fees per Semester Credit Hour (SCH)

Academic Year (Fall)	Student ID Fee (per student)	Records Fee (per student)	Tuition		Building Use Fees	Student Activity Fees	Cost for 12 SCH		Increase from Prior Year	
			Out of State	International			In-District	Out-of-District	In-District	Out-of-District
2013	\$0	\$2	\$128	\$128	\$6	\$1	\$1,622	\$1,622	14.4%	14.4%
2012	0	2	111	111	6	1	1,418	1,418	0.0%	0.0%
2011	0	2	111	111	6	1	1,418	1,418	1.7%	1.7%
2010	0	2	109	109	6	1	1,394	1,394	0.0%	0.0%
2009	0	2	106	106	9	1	1,394	1,394	9.2%	9.2%
2008	2	2	96	96	9	1	1,276	1,276	6.0%	6.0%
2007	2	2	90	90	9	1	1,204	1,204	4.2%	4.2%
2006	2	2	86	86	9	1	1,156	1,156	6.6%	6.6%
2005	2	2	80	80	9	1	1,084	1,084	2.3%	2.3%
2004	2	2	78	78	9	1	1,060	1,060	2.3%	2.3%
2003	2	2	76	76	9	1	1,036	1,036		

Note: Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.



Collin College: Vision 2016

*Inspire learning that will transform lives
and enhance communities.*



BOARD OF TRUSTEES

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Lisa R. Vasquez



Approved by the Board of Trustees
August 21, 2012

Approved by the Board of Trustees
September 25, 2012

MISSION STATEMENT

Collin College is a student and community-centered institution committed to developing skills, strengthening character and challenging the intellect.

PURPOSE STATEMENT

Through its campuses, centers and programs, Collin College fulfills its statutory charge to provide:

- Academic courses in the arts and sciences to transfer to senior institutions;
- Technical programs, leading to degrees or certificates, designed to develop marketable skills and promote economic development;
- Continuing adult education programs for academic, professional, occupational and cultural enhancement;
- Developmental education and literacy programs designed to improve the basic skills of students;
- A program of student development services and learning resources designed to assist individuals in achieving their educational and career goals;
- Workforce, economic and community development initiatives designed to meet local and statewide needs;
- Other purposes as may be directed by the Collin College Board of Trustees and/or the laws of the State of Texas.

CORE VALUES

We have a passion for:

- Learning
- Service and Involvement
- Creativity and Innovation
- Academic Excellence
- Dignity and Respect
- Integrity

STRATEGIC GOALS 2012-2016

1. Improve academic success by implementing strategies for completion.
2. Provide access to innovative higher education programs that prepare students for constantly changing academic, societal and career/workforce opportunities.
3. Engage faculty, students and staff in improving a district-wide culture of adherence to the Collin College Core Values.
4. Enhance the College's presence in the community by increasing awareness, cultivating relationships, building partnerships and developing resources to respond to current and future needs.

PROCESS FOR STRATEGIC PLAN DEVELOPMENT

The Collin College Board of Trustees held a strategic planning retreat during the Fall Semester of 2011 in which they reviewed a great deal of information and held discussions on several issues including but not limited to the topics below.

- Mission and Core Values of Collin College
- Current progress of the college on a variety of initiatives
- Demographics and budget forecasts for the state of Texas
- Demands for accountability on a local and national level
- Future projections concerning higher education and workforce development

The Board developed a philosophical foundation for a new strategic plan based on four main areas that they believe should be considered in relation to the educational experience provided for students as Collin College moves into the future. These factors became the core purpose of the new plan.

- Accessible
- Meaningful
- Beneficial
- Attainable

A "vision statement" for the new strategic plan was then developed by the Leadership Team based on the Board's core purpose for the plan. Three broad-based goals were identified to guide Collin College into the future. During the January 2012 All College Planning Day, departmental planning meetings were held throughout the College. The new strategic goals were discussed and input from faculty and staff was gathered in order to develop the new strategic plan.

During the Spring 2012 semester the Strategic Planning Team analyzed the results of the Planning Day and reviewed both internal and external documents providing information about the institution and surrounding communities. Based on recommendations from throughout the College, the goals were enhanced; a fourth strategic goal was added keeping in mind the philosophical foundation recommended by the Board of Trustees. The Strategic Planning Committee continued by naming College Priorities that had been identified through planning across the district.

College Priorities in the Development of the Plan

- Academic Advising
- Career Pathways
- Certificates and Degrees
- Communication
- Completion
- Culture of Student-centered Decision Making
- Customer Service
- Economic Impact
- Facilities
- Financial Aid
- Four-year Degree Programs
- Informed Decision Making
- Innovation
- Quality Enhancement Plan
- Resources
- SACSCOC Compliance
- Streamlined Services
- Student Success

Strategic Planning Goal Teams

A Goal Team was developed for each goal with the purpose of further defining the expected results and the targeted actions that will be implemented as part of the new strategic plan at Collin College.

Goal 1 Team: Student Success	Goal 2 Team: Access to Programs
Mary McRae, Chair—VP/P Terrence Brennan—Dean Huppe—Dean John Mullin—Library Brenda Carter—Dean John Glass—Faculty Kim Lower—Faculty Marti Miles-Rosenfield—Faculty Cynthia Shields—Faculty	Abe Johnson, Chair—Dean Bill Blitt—Dean Alicia Sheri Eadie—HR Jo Pai—Prof Dev. CE Marta Frey—Small Business Dev. Ctr Lisa Huang—Learning Resources Michelle Millen—Faculty Amina El-Ashmawy—Faculty Dave Galley—Faculty Rebecca Boatman—Faculty Vivian Wright—Faculty
Goal 3 Team: Core Values	Goal 4 Team: Partnerships and Resources
Kim Davison, Chair—VP Gaye Cooksey—Dean Julie Bradley—Business Office Gray—Financial Aid Barbara Stroden—Admin Assistant Catherine Smith—Advising Kari Kimbrough—HR Debbi Collins—ARO David Husted—Bookstore Aaron West—Faculty Dallie Clark—Faculty	Lisa Vasquez, Chair—VP Steve Hardy—CE Tom Martin—IRO Arianna Jon Hardesty—Dean Annie Chaddick—Outreach Amy Evans—Foundation Gian Aryani—Faculty Chris McClellan—Faculty Elaine Zweig—Faculty

Tracking / Status Review

- The Board of Trustees and the College President held a strategic planning retreat and developed a philosophical vision for Collin College’s new Strategic Plan in October of 2011.
- The Leadership Team then developed a “vision statement” for the new plan, based on the Board’s core purpose for the plan. Three broad-based goals were then identified to guide Collin College into the future.
- The President shared a first draft of the vision statement and the goals with the Board of Trustees for their initial reaction.
- Departmental planning meetings were held throughout the College during the January 2012 All College Planning Day. The new strategic goals were discussed and input from faculty and staff was gathered in order to develop the new strategic plan.
- Leadership Team members collected the input from areas in their line of report and forwarded the information for use in developing the Strategic Plan.

- During the Spring 2012 semester the Strategic Planning Team analyzed the results of the All-college Planning Day and reviewed both internal and external environmental scanning documents. Based on recommendations from throughout the College, the a fourth strategic goal was added keeping in mind the philosophical foundation recommended by the Board of Trustees.
- College priorities were developed by the Strategic Planning Committee to guide the Goal Teams in development of the “Expected Results” and “Targeted Actions” for each goal.
- The Faculty Council invited all faculty to a Strategic Planning meeting and made recommendations for Student Success and the Strategic Plan.
- The Strategic Planning Committee developed a new format for the Strategic Plan Status Reports.
- A Goal Team was developed for each goal with the purpose of further defining the expected results and the targeted actions that will be implemented as part of the new strategic plan at Collin College.
- The President updated the Board of Trustees on the progress of the Strategic Plan and further input was given on the draft wording of the goals.
- The Goal Teams worked to further develop the Strategic Plan and submitted a draft for each goal.
- The President reviewed the first full draft of the Strategic Plan and made recommendations.
- The Leadership Team reviewed a revised draft of the Strategic Plan and made recommendations.
- The Board of Trustees reviewed the final draft of the Strategic Plan in August 2012.

COLLIN COLLEGE: VISION 2016

Strategic Goal #1: Improve academic success by implementing strategies for completion.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
Completion Momentum	1.1 The number of students achieving significant levels of completion as identified by the THECB will be increased.	1.1.1 Determine funding sources to support student completion.	Student Development	VP of Student Development
		1.1.2 Create an early alert system that allows faculty to identify at-risk students before they reach academic probation.	Student Success and Academic Affairs	Dean of Enrollment and Academic Success Momentum and Deans of Academic Affairs
		1.1.3 Implement a new academic action plan including development of Maximizing Academic Progress Program.	Student Success	Dean of Enrollment and Academic Success Momentum
		1.1.4 Enhance academic advising to assist students in formulating a personalized degree plan including major and degree when first enrolling at Collin College.	Student Success	Dean of Enrollment and Academic Success Momentum
		1.1.5 Develop systematic academic advising across the district to include faculty advising as part of College Service.	Student Development and Academic Affairs	Deans of Student Development and Academic Affairs
		1.1.6 Increase academic advisor training and enhance training materials.	Student Development	VP of Student Development
		1.1.7 Develop and implement a comprehensive strategy to improve degree completion across the district.	Academic Affairs	Deans of Academic Affairs
		1.1.8 Develop and market clear pathways for student completion.	Student Success and Public Relations	Dean of Enrollment and Academic Success Momentum and VP Public Relations and Development
		1.1.9 Develop portfolio system for awarding credit to students who successfully demonstrate appropriate outcomes obtained through experience.	Student Development and Academic Affairs	VP of Student Development and VP/Provosts
Student Success through Student-Centered Decision Making	1.2 The number of students successfully completing college-level course work after developmental instruction will be increased.	1.2.1 Enhance and restructure Developmental Education.	Developmental Education	Dean of Developmental Education
		1.2.2 Develop pairings of developmental courses/instruction and credit courses through faculty collaboration.	Academic Affairs and Developmental Education	Deans of Academic Affairs and Developmental Education
		1.2.3 Enhance course placement assessment by implementing new Texas Success Initiative Assessment.	Developmental Education and Student Development	Dean of Developmental Education and VP of Student Development

COLLIN COLLEGE: VISION 2016

Strategic Goal #1: Improve academic success by implementing strategies for completion.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
		1.2.4 Implement pre-assessment activity to enhance reliability of placements.	Developmental Education	Dean of Developmental Education
		1.2.5 Include all DE students in advising by leveraging technology and enhancing classroom advising.	Developmental Education	Dean of Developmental Education
	1.3 A culture of student preparedness will be the focus of student success.	1.3.1 Develop system that requires orientation prior to course registration.	Student Success and Academic Affairs	Dean of Enrollment and Academic Success Momentum, Dean of Developmental Education and Deans of Academic Affairs
		1.3.2 Provide First-Year (FYE) program cost analysis and develop recommendation for implementation of all first-time college students and for re-entry students.	Student Success	Dean of Enrollment and Academic Success Momentum and Dean of Developmental Education
		1.3.3 Develop and implement a replicable model to improve students' learning and study habits.	Academic Affairs	Deans of Academic Affairs
	1.4 Enhanced data will be provided to improve quality and pace of decision making affecting the complete range of student learning, programs, and success.	1.4.1 Establish priorities and parameters for a college-wide decision-making process via executive software.	Institutional Research	Assoc. VP for Research and Institutional Effectiveness
		1.4.2 Obtain and implement college-wide decision making executive software.	Institutional Research and Information Systems	Assoc. VP for Research and Institutional Effectiveness and Chief Information Systems Officer
Financial Aid	1.5 Financial Aid/Veteran's Affairs accuracy and responsiveness will be improved.	1.5.1 Improve training for F.A. Staff to include review of past errors and data on response times.	Financial Aid and Veteran's Affairs	Director of Financial Aid
		1.5.2 Increase collaboration with external agencies.	Financial Aid and Veteran's Affairs	Director of Financial Aid
		1.5.3 Improve processes and productivity in Financial Aid Department.	Financial Aid and Veteran's Affairs	Director of Financial Aid
		1.5.4 Complete detailed analysis and implementation of new federal regulations.	Financial Aid and Veteran's Affairs	Director of Financial Aid

COLLIN COLLEGE: VISION 2016

Strategic Goal #1: Improve academic success by implementing strategies for completion.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
Streamlined Services		1.5.5 Complete NASFAA (National Assoc. of Student Financial Aid Administrators) compliance study.	Financial Aid and Veteran's Affairs	Director of Financial Aid
	1.6 Academic and student support services across the district will provide coordinated procedures and services.	1.6.1 Coordinate all district-wide academic support services to ensure consistency across the district: Tutoring, Writing Center, Math and Science Labs, Testing Center and Academic Advising.	Student Development and Academic Affairs	VP of Student Development and VP/Provosts

COLLIN COLLEGE: VISION 2016

Strategic Goal #2: Provide access to innovative higher education programs that prepare students for constantly changing academic, societal and career/workplace opportunities.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader	
Degrees and Certificates	2.1 New Programs will be developed in key workforce and academic areas.	2.1.1 Develop two new degree, certificate, and/or continuing education programs in health sciences.	Academic Affairs	Dean of Health Sciences	
		2.1.2 Determine the need for new degree, certificate, and continuing education programs in Science, Technology, Engineering and Math (STEM).	Academic Affairs	Dean of STEM	
		2.1.3 Develop two new degree, certificate, and/or continuing education programs in career and technical areas such as HVAC, Energy, Plumbing, International Logistics and Packaging.	Academic Affairs and Continuing Education	Dean of Business and Computer Systems and Assoc. VP of Continuing Education and Workforce Development	
		2.1.4 Prioritize implementation of new degree and certificate programs.	Academic Affairs	VP/Provosts	
		2.1.5 Enhance course offerings at CPC and PRC in order to provide students with comprehensive general education choices to complete a degree.	Academic Affairs	Dean of Fine Arts and Deans of Academic Affairs	
Baccalaureate Degree Options	2.2 Integrated pathways between continuing education and credit programs will be developed.	2.2.1 Provide more enrollment opportunities for (a) CE students to take credit courses and (b) Credit students to take CE courses, thus providing Collin students a well-rounded job skills centered education.	Continuing Education and Academic Affairs	Assoc. VP Continuing Education and Workforce Development and Dean of Business and Computer Science	
		2.3 Collin College will be positioned as a leader in refining employment skills for advanced workplace opportunities and workforce training in a global market.	2.3.1 Initiate programs and marketing strategies that focus on re-careering the unemployed and underemployed.	Continuing Education	Assoc. VP Continuing Education and Workforce Development
		2.4 Approval for offering Baccalaureate programs will be recommended.	2.4.1 Develop curriculum and propose to the THECB a Collin College Weekend College BA in General Studies.	Academic Affairs and President's Office	VP/Provost-SCC, District Senior VP and District President
			2.4.2 Prioritize programs, develop curriculum, and propose to the THECB baccalaureate degrees at Collin College in Health Sciences, Technical and Workforce fields.	Academic Affairs and President's Office	VP/Provost-CPC, VP/Provost-PRC, District Senior VP, and District President
			2.4.3 Enhance seamless transfer/concurrent enrollment strategy for selected BA programs with university partners to increase course offerings at CHEC. Add an additional university to CHEC.	Academic Partnerships	VP/Provost-PRC

COLLIN COLLEGE: VISION 2016

Strategic Goal #2: Provide access to innovative higher education programs that prepare students for constantly changing academic, societal and career/workplace opportunities.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
Completion	2.5 Partnerships with local ISDs will be expanded leading high school students to certificates and associate degrees at Collin.	2.5.1 Enhance dual credit options, including specialized magnet programs, with ISDs to increase credit attainment prior to high school graduation.	Academic Partnerships and Academic Affairs	Assoc. Dean of Academic Partnerships and Deans of Academic Affairs
Facilities		2.5.2 Initiate new Technical Dual Credit Programs with service district high schools.	Academic Partnerships	Assoc. Dean of Academic Partnerships
	2.6 Career clusters will be developed to expand students' choices leading to seamless transition.	2.6.1 Identify and establish career cluster courses for all workforce programs at Collin.	Academic Affairs	Dean of Business and Computer Systems, Dean of Health Sciences, Dean of Fine Arts, and Dean of STEM
	2.7 The Central Park Campus Master Plan will be enhanced to include elements of a comprehensive campus and a Health Sciences facility that will establish Collin College as a Health Science Hub for the region.	2.7.1 Use data and program research to develop plans that will significantly increase space (classrooms, offices, labs, simulation, parking, fine arts facilities, conferencing facilities, etc.) and provide areas for future growth.	President's Office	District Senior VP
	2.8. Off-campus Fire Sciences, Emergency Services, and Law Enforcement regional training facilities will be planned.	2.8.1 Develop final plan (with consideration of leasing) and begin implementation for facility and other resources for Fire Science, Emergency Services and Law Enforcement.	President's Office	District Senior VP
	2.9 The college will create a plan and begin the development of a campus in Farmersville to serve the residents of Eastern Collin County.	2.9.1 Use data to project future campus and programming needs and begin implementation.	President's Office	District President, District Senior VP
	2.10 The college will create a plan and begin the development of a campus in Celina to serve the residents of Northwestern Collin County.	2.10.1 Use data to project future campus and programming needs and begin implementation.	President's Office	District President, District Senior VP

COLLIN COLLEGE: VISION 2016

Strategic Goal #3: Engage faculty, students and staff in improving a district-wide culture of adherence to the Collin College Core Values. We have a passion for: Learning; Service and Involvement; Creativity and Innovation; Academic Excellence; Dignity and Respect; Integrity.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
Customer Service and Culture of Student-Centered Decision Making		3.1.1 Enhance customer service training throughout the college to improve students' experiences at Collin College.	Student Development and Human Resources	VP of Student Development and VP Organizational Effectiveness and Human Resources
		3.1.2 Conduct and study the results of brief "dignity and respect" post-contact surveys after major student transactions, such as admissions, registration, financial aid, etc. in order to facilitate improvements in the student experience.	Institutional Research	Assoc. VP for Research and Institutional Effectiveness
		3.1.3 Develop a new system to effectively manage high volume activity during peak registration times.	Student Development	Deans of Student Development
		3.1.4 Make key decisions considering impact on student success as a first priority.	College District	Leadership Team
		3.1.5 Improve effectiveness of telephone communication systems to address college responsiveness during peak periods at least twice per year.	College District	Leadership Team
SACSCOC Compliance	3.2 SACSCOC reaffirmation of accreditation will be achieved.	3.2.1 Prepare the compliance document and the QEP with integrity and utilize the process to make improvements in educational practices.	President's Office	District Senior VP
		3.2.2 Utilize the service and involvement of staff and faculty committees with participation across the district to develop the compliance document and the QEP.	Teaching and Learning	Assoc. VP of Teaching and Learning
Communication	3.3. CougarWeb and CougarMail will become the information channels of choice.	3.3.1 Continue to track web metrics and develop process to ensure students utilize CougarWeb and CougarMail for broad-based and individual information concerning services and individual status.	Student Development and Public Relations	VP of Student Development and VP of Public Relations and Development
	3.4 Core values will be modeled through communication and will be improved across the district.	3.4.1 Create and implement customer Service protocols to be used across the district.	College District	Leadership Team

COLLIN COLLEGE: VISION 2016

Strategic Goal #3: Engage faculty, students and staff in improving a district-wide culture of adherence to the Collin College Core Values. We have a passion for: Learning; Service and Involvement; Creativity and Innovation; Academic Excellence; Dignity and Respect; Integrity.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
		3.4.2 Create and post brief videos that describe various Collin processes in short, easy to view formats (e.g. YouTube)	Public Relations	VP of Public Relations and Development

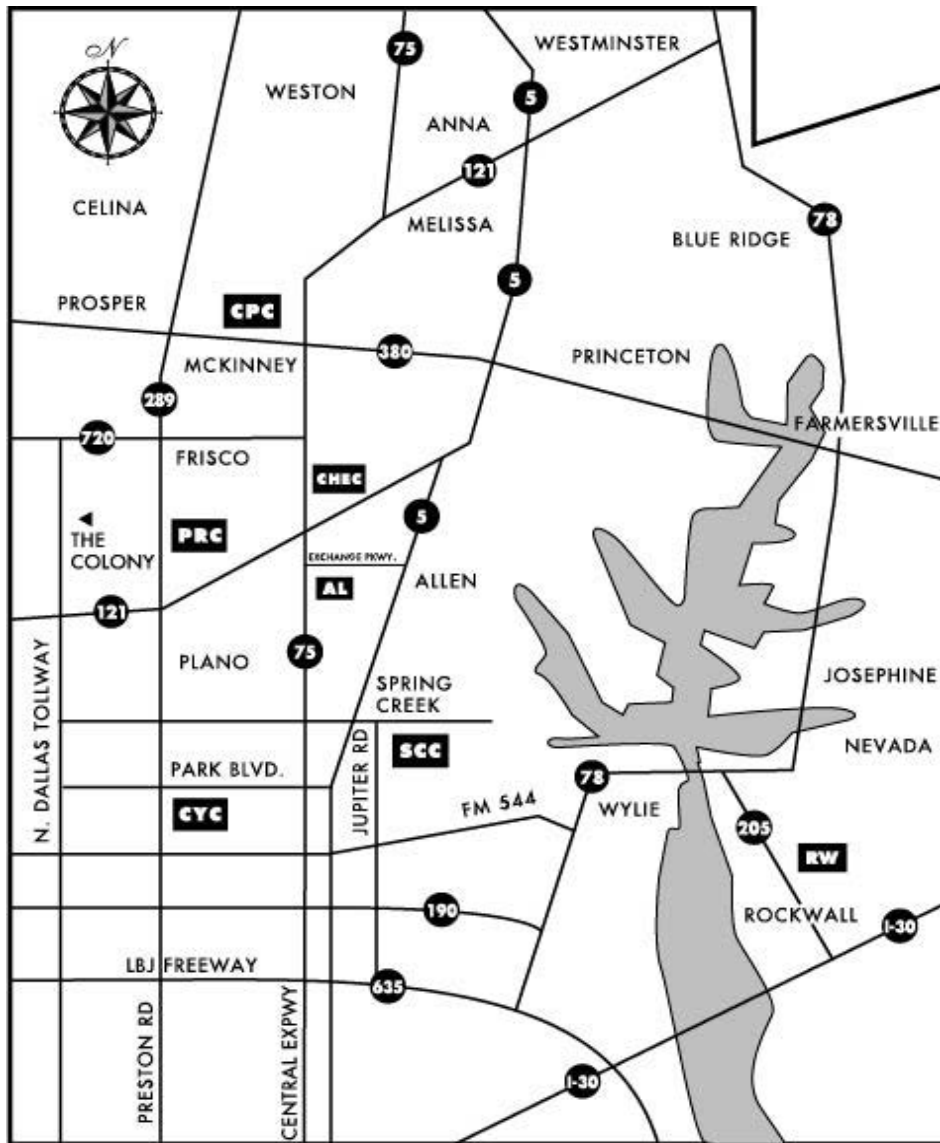
COLLIN COLLEGE: VISION 2016

Strategic Goal #4: Enhance the College's presence in the community by increasing awareness, cultivating relationships, building partnerships and developing resources to respond to current and future needs.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader	
Economic Impact & Partnerships	4.1 The college's overall approval ratings in the community surveys will be improved including perceptions of academic quality and contributions to the local economy.	4.1.1 Develop and implement a new marketing & public relations plan using new options in advertising, media relations, social media, video, digital media and publications to reach targeted audiences.	Public Relations	VP of Public Relations and Development	
		4.1.2 Develop new commercial concept and advertising campaign.	Public Relations	VP of Public Relations and Development	
Resources	4.2 New partnerships and collaborative efforts with community agencies and businesses will be established.	4.2.1 Develop a plan and system for representation and engagement with civic organizations, businesses and municipalities.	Human Resources	Asst. Director of HR & Organizational Development	
		4.2.2 Develop and implement a plan to target and recruit key players from the business sector for service on advisory councils.	Technical Programs Steering Committee	VP/Provost PRC	
		4.3 Gifts and grants to the college and foundation will be increased by 3%.	4.3.1 Develop and implement a fundraising plan including annual fund giving, major giving, special events and planned giving.	Foundation	VP of Public Relations and Development
		4.3.2 Implement new concept for spring fundraising event to raise annual funding for scholarships.	Foundation	VP of Public Relations and Development	
		4.3.3 Resume the major giving/naming opportunities campaign.	Foundation	VP of Public Relations and Development	
		4.3.4 Implement an alumni program.	Foundation	VP of Public Relations and Development	
		4.3.5 Establish a grant development system to assist faculty, staff and administrators with pre-approval processes for securing grants	Foundation	VP of Public Relations and Development	

Campus Locations

- Allen Campus
- Central Park Campus (CPC)
- Courtyard Center (CYC)
- Collin Higher Education Center (CHEC)
- Higher Education Center at Rockwall (RW)
- Preston Ridge Campus (PRC)
- Spring Creek Campus (SCC)



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Appendix

Glossary of Terms

Academic Support – An expense classification that includes support services related to the institution’s primary missions: instruction, research, and public service. Examples of areas included are libraries, computing support and academic administration.

Account - A descriptive heading under which similar financial transactions are grouped.

Accrual Basis - The basis of accounting under which revenues are recognized when earned and expenses are recognized when they become a legal obligation or liability.

Achievement Indicators - Objectives identified to measure accomplishments in completing the strategic goals.

Ad Valorem - In proportion to value - basis for property tax levy.

Annual Budget - The Board approved version of the total budget for a given fiscal year.

Annual FTE - Total credit hours divided by 30.

Appropriation - A legislative act authorizing the expenditure of a designated amount of public funds for a specific purpose.

Assessed Value - Valuation set on real estate or other property as the basis for levying taxes.

Auxiliary Enterprise - An expense functional category which includes all expenses of enterprises that furnish good or services to students, faculty, staff, or incidentally to the general public and charge a fee directly related to, although not necessarily equal to, the cost of the goods or services. Major auxiliary funds include the bookstore, print shop, athletics, facilities rental and student activities fees.

Base Allocation - The initial budget funds which are given to the President’s direct reports and subsequently the organization managers. It is used to develop the first draft of their budgets by cost center.

Bond - A written promise to pay a specific sum of money, called the face value or principle amount, at a specified date (or dates) in the future and with the periodic interest at a rate specified in the bond.

Budget Adjustment - Any approved change after the formal adoption of the budget by the Board.



Building Fund - Accounting fund in which the revenues and expenditures are collected for major capital acquisitions, large construction projects and renewal / replacement projects.

Capital Equipment – Tangible personal property with an acquisition cost of \$5,000 or more, including but not limited to tax, freight and installation cost. The equipment has a useful life of one year or more and is not disposable or consumable.

Certified Assessed Value (property tax) – The certified property value as determined by the county’s chief appraiser.

Contact Hour - A standard unit of measure that represents an hour of scheduled academic and technical instruction given to students during a semester.

Contingency - A budgeted reserve set aside for emergency or unanticipated expenditures or revenue shortfalls.

Credit Hours – The number of hours a class meets per week during the term.

Current Funds - The accounting fund in which the general operations of the District are recorded. It is broken down into Unrestricted Current Funds, Auxiliary Current Funds and Restricted Current Funds.

Debt Service Fund - The accounting fund in which payment of principal and interest on borrowed funds, such as bonds, is recorded.

Debt Service Requirements - The amount of the current period’s principal and interest related to long-term debt obligations.

Encumbrances - Purchase orders, contracts, salaries or other commitments related to unperformed contracts for goods or services.

Fiscal Year - A 12-month period specified for recording financial transactions. Collin County Community College District's fiscal year starts September 1 and ends on the following August 31.

Fixed Assets - Land, building, machinery, furniture, and other equipment that the District intends to hold or continue in use over a long period of time.

Full-time Equivalent (FTE) - Part-time and hourly positions expressed as a fraction of Full-Time Positions (2080 hours per year).

Fund Accounting – An accounting methodology where revenues and expenses are grouped into similar categories based on the source of funding and restrictions on expenditures. Each fund is self-balancing and segregated from the other funds.

Fund Balance - The difference between assets and liabilities reported in a governmental fund.

General Fees - Fees collected that may be used for any purpose deemed appropriate by the governing body.

G.O. (General Obligation) Bonds - Bonds in which the full faith and credit of the college are pledged.

Goals - A set of criteria to be achieved within a certain time period.

Governing Board - The District Governing Board (also referred to as the Board of Trustees) is a nine member governing board that is elected at large by the voters of Collin County. The Board manages and governs the District, provides policy direction, establishes goals, and appoints the faculty and staff. The Board is also responsible for the levy, assessment, and collection of taxes, the issuance of bonds, the adoption of an annual budget, the execution of contracts, and the performance of an annual audit.

Grant - Monies received from another government such as the State or Federal Government, usually externally restricted to a specific purpose.

Indirect Cost Recovery – Fee charged to grants and contracts to cover general and administrative services.

Institutional Support – An expense classification that includes central executive-level activities concerned with management and long-range planning for the entire institution, such as the governing board, planning and programming, legal services, fiscal operations, administrative data processing, space management, employee personnel records, and safety and security.

Levy - To impose taxes, assessments or service charges.

Mandatory Transfers – Transfers made to satisfy a binding legal agreement related to the financing of educational plant, such as amounts for debt retirement, interest, and required provisions for renewals and replacements of plant not financed from other sources; and, grant agreements with federal government agencies, donors, and other organizations to match gifts and grants to loan and other funds.

Mission Statement - A broad direction based on the needs of the community and District.

Natural Classification of Expenses – Grouping that relates to how the expenses are incurred (i.e. salary, benefits, office supplies).

Nonmandatory Transfers – Transfers from current funds group to other fund groups at the discretion of the governing board.

Non Operating - Revenues or expenses for activities not directly related to the basic service performed by the entity. For an educational institution that would be activities not related to instruction, research or public service or the administration of the activities.

Operating Budget - Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending and service delivery activities of a government are controlled.

Organization - The six digit account number to which financial information is grouped for each department or discipline of the college.

Organizational Manager – The person responsible for monitoring expenditures in a cost center.

Original Budget - The budget as approved by the Board.

Plant Operations and Maintenance – Operation and maintenance of the physical facilities.

Property Taxes - The valuation of property in the District is determined by the County Tax Assessor. Collin County Community College District levies property taxes at a rate per \$100 of assessed valuation.

Proposed Budget - The initial spending plan for the fiscal year presented to the Board of Trustees before approval.

Public Service – An expense classification that includes funds spent on activities that are for non-instructional services for individuals or groups external to the college.

Quality Enhancement Plan - The plan is part of the reaffirmation process required by the Commission on Colleges of the Southern Association of Colleges and Schools. The plan is designed to enhance student learning by fostering a scholarly community and developing learned students within an environment that promotes intellectual inquiry.

Refunding Bonds - Bonds issued to pay off currently outstanding bonds.

Revenue Bonds – Bonds whose repayment is guaranteed from revenues generated by a specific revenue-generating entity associated with the purpose of the bonds.

Revised Budget – Original budget adjusted for any year-to-date budget adjustments.



Semester FTE - Total credit hours divided by 15.


Student Fees - Includes laboratory fees, application fees, transcript fees, and similar charges not covered by tuition.

Student Services - An expense classification that includes activities which provide direct support services to students other than academic support services. These activities may include registration and records, financial aid, counseling, placement testing, career placement assistance, and student activities.

Supplemental Requests – Additional items requested above the initial base allocation.

Tuition - The amount (cost) per credit hour times the number of credit hours charged to a student for taking a course at the college.

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Allen Center

Allen High School
300 Rivercrest Boulevard
Allen, Texas 75002

Central Park Campus

2200 West University Drive
McKinney, Texas 75071

**Collin Higher
Education Center**

3452 Spur 399
(State Highway 121 &
U.S. Highway 75)
McKinney, Texas 75069

Courtyard Center

4800 Preston Park Boulevard
Plano, Texas 75086

Preston Ridge Campus

9700 Wade Boulevard
Frisco, Texas 75035

Spring Creek Campus

2800 East Spring Creek Parkway
Plano, Texas 75074

Rockwall Center

2610 Observation Trail
Rockwall, Texas 75032



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