



Operating Budget

**Fiscal Year Ending
August 31, 2013**

6101 Grayson Dr. ~ Denison, TX 75020 ~ 903-465-6030

GRAYSON COLLEGE
DISCUSSION OF OPERATING BUDGET FOR 2012-2013 FISCAL YEAR

SUMMARY

The expectation of a significant decrease in enrollment is the most noteworthy factor in the budget for the unrestricted fund for fiscal year 2012-2013, with implications for both revenue and expenditures. Changes in the administration of Federal financial aid are the biggest drivers of this decrease.

The budget addresses this concern with the increases in tuition and fee rates that have already been approved, with changing the budget approach to be less conservative, and with holding the line on new programs.

A two percent wage increase is funded by a change in how salary expense is budgeted. Traditionally, the college has budgeted as if each approved position would be filled for the entire fiscal year. However, there are always vacancies that occur. The 2012-2013 budget recognizes that fact by providing for each position as if it were to be filled ninety-eight percent of the time.

UNRESTRICTED FUND REVENUE

Total revenue in the budget is only \$10,466, or .04%, higher than total revenue in the approved 2011-2012 budget. Small increases in local property taxes and other revenue slightly exceed small decreases in tuition and fees and in funding from the State of Texas.

Tuition and Fees: Enrollment is projected to decrease by ten percent. The budget covers the decrease in tuition revenue that would result by: (1) the increases in tuition rates and in the student services fee that have already been approved, and (2) by a more aggressive approach to budgeting tuition revenue from the Center for Workplace Learning (CWL).

As noted above, changes in Federal financial aid are the biggest reasons for the projected decline in enrollment. In the future, Federal aid will no longer be available to students that lack a high school diploma or a GED. Also, the requirements for satisfactory academic progress (SAP) have been tightened. The tightening includes reviewing a student's success over a longer period of time and restricting the process to appeal the loss of aid because of poor academic performance. Additionally, new rules limit the number of full-time equivalent semesters that can be funded through Federal financial aid.

Other factors that will tend to diminish enrollment include the new requirement for Meningitis vaccinations, a change in the college's probationary policy and the closing of Jensen Dorm. The college will make a good faith effort to encourage students to comply with the vaccination requirement, but it may be forced to withdraw some

students if they refuse to be vaccinated or sign a waiver form. The college will limit the number of credit hours that a student with a grade point average below 2.0 can take. This is important for student success, but will lessen enrollment. While closing Jensen Dorm and maximizing the occupancy of Viking Dorm is a good move financially, it may also hurt enrollment slightly from out-of-district and non-resident students.

The revenue shortfall from the projected drop in enrollment will be partially off-set by the higher rates for tuition and for the student services fee that have already been approved. At their October 2011 meeting, the Board of Trustees approved a \$5 increase in the student services fee and a \$1 decrease in tuition rates. At their April 2012 meeting the Board approved tuition rate increases of \$4 for in-district, \$7 for out-of-district, and \$7 for non-resident. All these rates are per credit hour.

The revenue shortfall from the projected drop in enrollment will also be partially off-set by a more aggressive approach to budgeting for tuition from the Center for Workplace Learning (CWL). Because this revenue stream is largely dependent on competitive grant funding, the college has always taken a very conservative approach in budgeting. For the past several fiscal years, actual performance has exceeded the conservative budgets. With input from the Vice President for Instructional Services, the Vice President for Business Services, the Executive Director of the CWL and the Director of Fiscal Services, the 2012-2013 budget is approximately \$475,000 higher than the approved 2011-2012 budget for this revenue stream.

State Appropriations: As opposed to the past when the second year of the biennium funding from the State of Texas was identical to that of the first year, now the funding of each community college is adjusted based on its change in enrollment as compared to that of all the other community colleges. The budgeted amount for 2012-2013 represents the worst case scenario, which is that our funding from the State of Texas will decrease by approximately \$133,000, or almost two percent.

Local Taxes: The 2012-2013 budget is built on a total property tax rate of \$.1818 per \$100 valuation. That rate is identical to the total tax rate from the prior two fiscal years. The total rate is the sum of two components. The maintenance and operation rate (M&O) supports the educational activities of the school and is accounted for in the unrestricted fund. The interest and sinking rate (I&S) provides resources to repay outstanding general obligation debt. For the 2012-2013 budget, the M&O rate decreased slightly, while the I&S rate increased slightly.

Property tax revenue in the unrestricted fund is budgeted to increase by approximately \$140,000 from the 2011-2012 budget because total taxable values increased.

Other Revenue: The 2012-2013 budget projects a higher level of other revenue than was contained in the approved 2011-2012 budget. The primary reason for the increase is the administration of the late registration fee. The college now collects this fee earlier in the registration process. The earlier imposition of this fee will generate approximately \$49,000 in additional revenue.

UNRESTRICTED FUND EXPENDITURES

Total expenditures in the 2012-2013 budget are only \$10,466, or .04%, higher than total expenditures in the approved 2011-2012 budget. Expenditure categories that contain significant increases include salaries for non-adjunct employees, contract labor and bad debt expenses. These are essentially off-set by decreases in salaries for adjunct employees, employee benefits, and service contracts.

Salaries for Non-Adjunct Employees: As noted above the 2012-2013 budget contains a two percent wage increase that is funded by a change in budget procedures. Each position is budgeted at ninety-eight percent of its approved amount in recognition that not every position will be filled throughout the fiscal year.

The increase in the 2012-2013 budget as compared to the approved 2011-2012 budget reflects the bringing of janitorial services back in-house and the creation of a phone bank.

In an attempt to save money, the college contracted with a private company to do the majority of its janitorial work. However, the quality of the work was so poor that, after repeated attempts to improve the quality, the college voided the contract with the private company and hired its own janitors again. Many of the new positions are part-time without benefits so the amount of the savings is essentially the same as with the private company. This adds approximately \$133,000 in salaries to the budget, but that is more than off-set by the decrease in contract services expenses as explained below.

Also, the 2012-2013 budget contains funding for a new phone bank department. Staffed by one coordinator and part-time employees, the goal of the phone bank is to improve customer service by providing immediate and accurate information to anyone that calls admissions and records, counseling, financial aid, or the business office. Those calls that require a higher level of expertise will still be referred to the appropriate department. This new department will add approximately \$66,000 in salaries to the budget.

Salaries for Adjunct Employees: The number of adjunct professors that will be required will be less in the 2012-2013 fiscal year under the assumption that enrollment will decrease by ten percent. The decrease in the adjunct salary budget is less than ten percent because many classes will still be taught by part-time instructors but with fewer students in each section.

Employee Benefits: While the cuts in benefit funding from the State of Texas were severe in fiscal year 2011-2012, they were not as bad as was feared in the approved 2011-2012 approved budget. We lost approximately \$1,000,000 in funding for health insurance, but the 2011-2012 budget assumed a loss of approximately \$1,300,000.

Also, we lost approximately \$150,000 in state funding for pensions, but the 2011-2012 assumed a loss of approximately \$200,000. The state funding for pensions is still under dispute.

Professional Fees/Contract Labor: The increase in contract labor is related to the increase in tuition revenue from the CWL. The same task force that worked to refine the budgeting for CWL revenue was mindful to capture the cost of providing that instruction.

Service Contracts: The decrease in service contracts is related to dropping the contract for janitorial services with an outside company and re-establishing an in-house crew. The budget for service contracts in the Building Maintenance Department decreased approximately \$200,000 from the approved 2011-2012 budget to the 2012-2013 budget.

Bad Debt Expense: This category primarily deals with returning Federal financial aid to the U. S. Department of Education for students that receive failing grades in all their classes or withdraw from all their classes after receiving the aid. If the college is not successful in collecting that aid back from the student, then it must repay the government from its own resources. The 2011-2012 budget did not contain sufficient funding for this expense. The 2012-2013 budget has a sizable increase in this expense to correct that.

AUXILIARY FUND

The goal of the auxiliary fund is to provide resources to the college through related business-like operations. The bookstore continues to provide the most resources to the college by far. The food service, which is contracted to Great Western Dining, also provides some resources. Closing Jensen Dorm, maximizing the occupancy of Viking Dorm and raising the amount charged to students should restore the housing operation to a positive cash flow.

The golf course continues to lose money, as has been reported in the past. Expenses are as low as they can go and still operate the course. Additional revenue is needed. The course has started selling beer, and after the initial no-interest loans that set up this operation are repaid, beer sales should provide approximately \$10,000 of net cash flow per year to the golf course. However, a significant increase in the number of golfers is needed for the course to cover its expenses.

GRAYSON COLLEGE
 BUDGET FOR UNRESTRICTED FUND FOR FISCAL YEAR 2012-2013

	2010-2011	Fiscal Year 2011-2012		FY 2012-2013	2013Bud/2012Bud	
	<u>Actual</u>	<u>Budget</u>	<u>Projection</u>	<u>Budget</u>	\$	%
Revenues						
Tuition and Fees	\$ 8,007,495	\$ 7,972,767	\$ 8,345,797	\$ 7,948,294	\$ (24,473)	-0.31%
State Appropriations	6,912,430	7,581,418	7,575,518	7,447,777	(133,641)	-1.76%
Local Taxes	9,208,795	9,100,000	9,250,000	9,242,500	142,500	1.57%
Sales of Educational Depts.	47,705	45,100	45,500	45,000	(100)	-0.22%
Other Revenue	603,701	358,060	500,000	384,240	26,180	7.31%
Transfers - In	10,000	10,000	10,000	10,000	-	0.00%
Total Revenues	24,790,126	25,067,345	25,726,815	25,077,811	10,466	0.04%
Expenditures						
Salaries - Nonadjunct	9,720,036	9,600,534	9,550,000	9,717,399	116,865	1.22%
Salaries - Adjunct	2,914,193	3,404,413	3,200,000	3,276,524	(127,889)	-3.76%
Employee Benefits	1,781,633	3,562,528	3,150,000	3,381,034	(181,494)	-5.09%
Departmental Operating Expense	1,337,018	1,441,442	1,300,000	1,446,602	5,160	0.36%
Communications and Advertising	451,824	503,659	450,000	520,691	17,032	3.38%
Professional Fees/Contract Labor	800,949	604,818	840,000	778,825	174,007	28.77%
Service Contracts	565,911	719,598	450,000	519,350	(200,248)	-27.83%
Insurance	209,226	274,363	225,000	298,000	23,637	8.62%
Tax Assessing Expense	302,356	325,000	360,000	380,000	55,000	16.92%
Building Repairs and Maintenance	469,381	538,016	550,000	569,480	31,464	5.85%
Utilities	1,282,547	1,262,814	1,150,000	1,282,000	19,186	1.52%
Vehicle Repairs and Maintenance	49,285	76,500	70,000	64,000	(12,500)	-16.34%
Travel and Staff Development	384,548	379,203	315,000	380,362	1,159	0.31%
Property, Plant, and Equipment	182,208	90,800	102,800	84,970	(5,830)	-6.42%
Institutional Financial Aid	492,717	468,100	435,000	480,100	12,000	2.56%
Debt Service	1,786,198	1,534,500	1,534,000	1,538,100	3,600	0.23%
Bad Debt Expense	143,530	80,000	180,000	200,000	120,000	150.00%
Transfers	400,000	-	-	-	-	undefined
Miscellaneous	252,324	201,057	190,000	160,374	(40,683)	-20.23%
Total Expenditures	23,525,884	25,067,345	24,051,800	25,077,811	10,466	0.04%
Net Excess/(Deficit)	\$ 1,264,242	\$ (0)	\$ 1,675,015	\$ (0)	\$ 0	

**GRAYSON COUNTY COLLEGE
UNRESTRICTED FUND REVENUE**

Account #	Description	Description	2011 Actual	2012 Budget	2013 Budget	2013Bud/2012Bud	
						\$	%
1-0100-40101	Tuition-Semester Hour	Fall	\$ 2,600,522	\$ 2,927,830	\$ 2,690,503	\$ (237,327)	-8.11%
1-0100-40102	Tuition-Semester Hour	Spring	2,453,657	2,732,717	2,362,569	(370,148)	-13.55%
1-0100-40103	Tuition-Semester Hour	Summer	548,665	478,966	412,181	(66,785)	-13.94%
1-0104-40105	Tuition-Adult Vocational	AD Tuition	380,512	206,000	286,002	80,002	38.84%
1-0104-40106	Tuition-Adult Vocational	AD Tuition-Pharm Tech	14,125	32,960	35,250	2,290	6.95%
1-0104-40107	Tuition-Adult Vocational	AD Tuition-Trucking School	26,188	12,360	28,200	15,840	128.16%
1-0104-40108	Tuition-Adult Vocational	AD Tuition-GC	547,317	175,100	275,000	99,900	57.05%
1-0104-40135	Tuition-Adult Vocational	AD Tuition-Medical Asst	74,940	46,350	352,500	306,150	660.52%
1-0106-40110	Tuition Exem-Sem Hour	Hazelwood	(57,869)	(57,961)	(90,000)	(32,039)	55.28%
1-0106-40111	Tuition Exem-Sem Hour	Valedictorian	(4,321)	(4,964)	(7,050)	(2,086)	42.02%
1-0106-40112	Tuition Exem-Sem Hour	Blind/Deaf	(10,724)	(11,804)	(17,202)	(5,398)	45.73%
1-0106-40113	Tuition Exem-Sem Hour	AFDC	-	(1,254)	(282)	972	-77.51%
1-0106-40116	Tuition Exem-Sem Hour	Full-Time Employee Exemption	(13,760)	(14,431)	(16,920)	(2,489)	17.25%
1-0106-40117	Tuition Exem-Sem Hour	EARLY HS GRADUATE	(15,404)	(17,524)	(11,280)	6,244	-35.63%
1-0106-40118	Tuition Exem-Sem Hour	Child Protect Serv Exemp	(19,849)	(20,741)	(31,020)	(10,279)	49.56%
1-0106-40119	Tuition Exem-Sem Hour	Other Exemptions	(40,824)	(45,808)	(38,775)	7,033	-15.35%
1-0107-40110	Tuition Exem-Adult Voc.	Hazelwood	(6,270)	(6,500)	(9,165)	(2,665)	41.00%
1-0107-40112	Tuition Exem-Adult Voc.	Blind/Deaf	(50)	(500)	(141)	359	-71.80%
1-0107-40113	Tuition Exem-Adult Voc.	AFDC	(325)	-	-	-	undefined
1-0108-65400	Tuition Transfer-TPEG	Transfer to Sch Fund	(379,506)	(361,145)	(360,000)	1,145	-0.32%
1-0120-40101	Student Service Fees	Fall	111,103	114,471	350,719	236,248	206.38%
1-0120-40102	Student Service Fees	Spring	106,206	108,075	306,924	198,849	183.99%
1-0120-40103	Student Service Fees	Summer	24,733	22,153	62,913	40,760	183.99%
1-0122-40101	Matriculation Fees	Fall	55,070	56,774	50,238	(6,536)	-11.51%
1-0122-40102	Matriculation Fees	Spring	53,260	54,199	46,422	(7,777)	-14.35%
1-0122-40103	Matriculation Fees	Summer	19,350	19,615	16,800	(2,815)	-14.35%
1-0123-40101	General Use Fees	Fall	444,444	457,917	391,798	(66,119)	-14.44%
1-0123-40102	General Use Fees	Spring	424,862	432,364	350,719	(81,645)	-18.88%
1-0123-40103	General Use Fees	Summer	98,930	77,993	63,265	(14,728)	-18.88%
1-0126-40101	Facility Use Fees	Fall	856	881	-	(881)	-100.00%
1-0126-40102	Facility Use Fees	Spring	559	576	-	(576)	-100.00%
1-0128-40101	Laboratory Fees	Fall	171,175	168,055	135,448	(32,607)	-19.40%
1-0128-40102	Laboratory Fees	Spring	159,284	152,558	121,203	(31,355)	-20.55%
1-0128-40103	Laboratory Fees	Summer	26,959	25,040	19,894	(5,146)	-20.55%
1-0136-40101	Repeat Surcharge	Fall	44,163	45,596	36,455	(9,142)	-20.05%
1-0136-40102	Repeat Surcharge	Spring	44,582	44,375	33,433	(10,942)	-24.66%
1-0136-40103	Repeat Surcharge	Summer	13,130	11,274	8,494	(2,780)	-24.66%
1-0140-40135	Cont. Education Tuition	AD Tuition-Medical Asst	-	2,700	-	(2,700)	-100.00%
1-0140-40145	Cont. Education Tuition	CE Tuition	19,411	20,000	22,000	2,000	10.00%
1-0140-40146	Cont. Education Tuition	CE Tuition-IEP	66,200	66,000	40,000	(26,000)	-39.39%
1-0140-40147	Cont. Education Tuition	CE Tuition-EdToGo	1,894	1,500	1,200	(300)	-20.00%
1-0140-40148	Cont. Education Tuition	CE Tuition-GC	16,822	1,000	30,000	29,000	2900.00%
1-0140-40149	Cont. Education Tuition	CE Tuition-Air Traffic	7,482	20,000	-	(20,000)	-100.00%
1-0200-40200	State Appropriations	Academic	6,882,568	7,581,418	7,447,777	(133,641)	-1.76%
1-0200-40290	State Appropriations	Other	29,862	-	-	-	undefined
1-0300-40300	Local Taxes	Assessed Taxes	9,135,208	9,100,000	9,240,000	140,000	1.54%
1-0300-40390	Local Taxes	Other Taxes	73,587	-	2,500	2,500	undefined
1-0400-40600	Grant Administration	Federal Grants	25,635	-	-	-	undefined
1-0500-40610	State Grants	State Grant	36,094	25,000	18,000	(7,000)	-28.00%
1-0600-40410	Sales of Educ. Depts	Auto Body Repair	320	100	-	(100)	-100.00%
1-0600-40430	Sales of Educ. Depts	Cosmetology	47,385	45,000	45,000	-	0.00%
1-0800-40500	Other Revenue	Interest Income	113,270	25,000	33,000	8,000	32.00%
1-0800-40520	Other Revenue	Testing Fees	96,826	70,000	60,000	(10,000)	-14.29%
1-0800-40523	Other Revenue	International Student Fee	48,330	50,000	35,000	(15,000)	-30.00%
1-0800-40525	Other Revenue	Credit Awards	40	-	100	100	undefined
1-0800-40530	Other Revenue	Parking Fees	102,590	95,000	84,000	(11,000)	-11.58%
1-0800-40535	Other Revenue	Parking Fines	6,178	6,180	2,700	(3,480)	-56.31%
1-0800-40536	Other Revenue	Campus Police Fines	-	-	1,000	1,000	undefined
1-0800-40537	Other Revenue	installment Plan Fees	5,405	4,120	2,700	(1,420)	-34.47%
1-0800-40538	Other Revenue	Late Registration Fee	32,275	30,900	80,000	49,100	158.90%
1-0800-40539	Other Revenue	ID Cards	25,581	22,660	20,340	(2,320)	-10.24%
1-0800-40540	Other Revenue	Fine Arts Productions	10,030	9,000	3,000	(6,000)	-66.67%
1-0800-40560	Other Revenue	LRC - Copying	4,410	3,000	6,000	3,000	100.00%
1-0800-40565	Other Revenue	LRC - Fines	461	200	-	(200)	-100.00%
1-0800-40570	Other Revenue	Duplication Fees	3,739	3,000	5,000	2,000	66.67%
1-0800-40580	Other Revenue	Building Rentals	29,580	4,000	12,000	8,000	200.00%
1-0800-40581	Other Revenue	Tower Rental	13,800	-	7,900	7,900	undefined
1-0800-40585	Other Revenue	Athletic Gate Receipts	886	-	-	-	undefined
1-0800-40582	Other Revenue	Student Activity Income	-	-	2,500	2,500	undefined
1-0800-40590	Other Revenue	Miscellaneous	63,885	10,000	11,000	1,000	10.00%
1-0800-40810	Other Revenue	Unrealized Gain or Loss	(15,312)	-	-	-	undefined
1-0900-64600	Transfers	Transfer from Endow	10,000	10,000	10,000	-	0.00%
			<u>\$ 24,790,126</u>	<u>\$ 25,067,345</u>	<u>\$ 25,077,811</u>	<u>\$ 10,466</u>	<u>0.04%</u>

**GRAYSON COUNTY COLLEGE
UNRESTRICTED FUND EXPENDITURES**

<u>Account #</u>	<u>Description</u>	<u>2011 Actual</u>	<u>2012</u>		<u>2013Bud/2012Bud</u>	
			<u>Orig Budget</u>	<u>2013 Budget</u>	<u>\$</u>	<u>%</u>
Board of Trustees						
1-1100-53100	DOE	\$ 623	\$ 750	2,350	\$ 1,600	213.33%
1-1100-54100	Travel	4,423	5,000	11,000	6,000	120.00%
		<u>5,046</u>	<u>5,750</u>	<u>13,350</u>	<u>7,600</u>	<u>132.17%</u>
Office of the President						
1-1110-51300	Administrative Salaries	181,163	179,369	161,935	(17,434)	-9.72%
1-1110-51400	Clerical/Staff Salaries	49,334	48,846	48,827	(19)	-0.04%
1-1110-53100	DOE	3,040	3,900	3,300	(600)	-15.38%
1-1110-53101	DOE Contingency	5,520	15,000	15,000	-	0.00%
1-1110-53105	Communications Expense	510	1,300	1,300	-	0.00%
1-1110-53115	Advertising	-	7,000	-	(7,000)	-100.00%
1-1110-53135	Contract Labor	-	25,000	-	(25,000)	-100.00%
1-1110-54100	Travel	11,778	15,000	12,000	(3,000)	-20.00%
1-1110-54600	Staff Development	-	1,000	4,000	3,000	300.00%
		<u>251,345</u>	<u>296,415</u>	<u>246,362</u>	<u>(50,053)</u>	<u>-16.89%</u>
Business Services						
1-1120-51300	Administrative Salaries	222,719	222,528	222,439	(89)	-0.04%
1-1120-51400	Clerical/Staff Salaries	127,758	126,491	125,833	(658)	-0.52%
1-1120-51750	Other Adjunct	3,153	15,000	12,000	(3,000)	-20.00%
1-1120-53100	DOE	28,807	19,000	18,000	(1,000)	-5.26%
1-1120-53105	Communications Expense	8,773	9,000	9,000	-	0.00%
1-1120-53145	Financial Audit	26,000	28,500	27,500	(1,000)	-3.51%
1-1120-53160	Mc/Visa Fees	81,496	75,000	80,519	5,519	7.36%
1-1120-53175	Service Contracts	-	11,000	11,000	-	0.00%
1-1120-53180	Tax Assessing Expense	302,356	325,000	380,000	55,000	16.92%
1-1120-54100	Travel	3,381	6,000	6,000	-	0.00%
		<u>804,443</u>	<u>837,519</u>	<u>892,291</u>	<u>54,772</u>	<u>6.54%</u>
Instructional Services						
1-1130-51300	Administrative Salaries	102,748	104,217	101,690	(2,527)	-2.42%
1-1130-51400	Clerical/Staff Salaries	56,805	27,274	27,361	87	0.32%
1-1130-51700	Adjunct	2,740	-	-	-	undefined
1-1130-53100	DOE	6,288	5,000	5,000	-	0.00%
1-1130-53101	DOE Contingency	12,697	10,000	10,000	-	0.00%
1-1130-53105	Communications Expense	1,628	1,500	1,400	(100)	-6.67%
1-1130-53135	Contract Labor	-	5,000	3,000	(2,000)	-40.00%
1-1130-54100	Travel	4,522	5,000	5,000	-	0.00%
		<u>187,428</u>	<u>157,991</u>	<u>153,451</u>	<u>(4,540)</u>	<u>-2.87%</u>

<u>Account #</u>	<u>Description</u>	<u>2011 Actual</u>	<u>2012</u>		<u>2013Bud/2012Bud</u>	
			<u>Orig Budget</u>	<u>2013 Budget</u>	<u>\$</u>	<u>%</u>
Personnel Services						
1-1140-51400	Clerical/Staff Salaries	54,653	56,200	56,289	89	0.16%
1-1140-51750	Other Adjunct	710	1,200	1,200	-	0.00%
1-1140-53100	DOE	15,383	17,284	17,984	700	4.05%
1-1140-53105	Communications Expense	2,441	2,460	2,460	-	0.00%
1-1140-53165	Memorials	1,201	1,000	1,800	800	80.00%
1-1140-54100	Travel	62	500	500	-	0.00%
		<u>74,450</u>	<u>78,644</u>	<u>80,233</u>	<u>1,589</u>	<u>1.98%</u>
Travel Pool						
1-1150-54100	Travel	-	7,500	7,500	-	0.00%
Admissions and Records						
1-1500-51300	Administrative Salaries	65,803	65,151	60,976	(4,175)	-6.41%
1-1500-51400	Clerical/Staff Salaries	152,712	162,567	163,757	1,190	0.73%
1-1500-51750	Other Adjunct	12,883	14,000	13,500	(500)	-3.57%
1-1500-53100	DOE	24,637	26,000	20,000	(6,000)	-23.08%
1-1500-53105	Communications Expense	11,750	10,000	10,000	-	0.00%
1-1500-53147	Graduation Expense	19,476	17,500	17,250	(250)	-1.43%
1-1500-54100	Travel	3,596	5,126	3,750	(1,376)	-26.84%
1-1500-55000	Equipment	7,900	-	-	-	undefined
		<u>298,757</u>	<u>300,344</u>	<u>289,233</u>	<u>(11,111)</u>	<u>-3.70%</u>
Student Services						
1-1510-51300	Administrative Salaries	100,237	101,731	101,690	(41)	-0.04%
1-1510-51400	Clerical/Staff Salaries	28,198	27,919	27,994	75	0.27%
1-1510-51750	Other Adjunct	15,887	31,800	23,000	(8,800)	-27.67%
1-1510-53100	DOE	8,642	5,495	5,490	(5)	-0.09%
1-1510-53105	Communications Expense	1,124	1,200	1,000	(200)	-16.67%
1-1510-53175	Service Contracts	22,313	22,605	18,605	(4,000)	-17.70%
1-1510-54100	Travel	2,272	2,000	3,500	1,500	75.00%
		<u>178,673</u>	<u>192,750</u>	<u>181,279</u>	<u>(11,471)</u>	<u>-5.95%</u>
Recruiting and Retention						
1-1515-51300	Administrative Salaries	61,606	75,083	69,697	(5,386)	-7.17%
1-1515-51400	Clerical/Staff Salaries	2,365	26,322	32,438	6,116	23.24%
1-1515-51750	Other Adjunct	5,812	6,776	6,437	(339)	-5.00%
1-1515-53100	DOE	29,422	24,415	25,500	1,085	4.44%
1-1515-53105	Communications Expense	15,844	16,000	15,240	(760)	-4.75%
1-1515-53135	Contract Labor	-	7,000	-	(7,000)	-100.00%
1-1515-54100	Travel	3,227	16,154	14,900	(1,254)	-7.76%
		<u>118,276</u>	<u>171,750</u>	<u>164,212</u>	<u>(7,538)</u>	<u>-4.39%</u>

<u>Account #</u>	<u>Description</u>	<u>2011 Actual</u>	<u>2012</u>		<u>2013Bud/2012Bud</u>	
			<u>Orig Budget</u>	<u>2013 Budget</u>	<u>\$</u>	<u>%</u>
Hispanic Initiative						
1-1516-53100	DOE	4,331	3,350	2,000	(1,350)	-40.30%
1-1516-53105	Communications Expense	-	500	500	-	0.00%
1-1516-54100	Travel	592	500	1,850	1,350	270.00%
		<u>4,923</u>	<u>4,350</u>	<u>4,350</u>	<u>-</u>	<u>0.00%</u>
African American Initiative						
1-1517-53100	DOE	2,767	2,350	2,350	-	0.00%
1-1517-53105	Communications Expense	45	500	500	-	0.00%
1-1517-54100	Travel	1,337	1,500	1,500	-	0.00%
		<u>4,149</u>	<u>4,350</u>	<u>4,350</u>	<u>-</u>	<u>0.00%</u>
Financial Aid						
1-1520-51300	Administrative Salaries	96,308	68,165	68,138	(27)	-0.04%
1-1520-51400	Clerical/Staff Salaries	144,329	168,783	168,990	207	0.12%
1-1520-51750	Other Adjunct	5,678	5,000	5,725	725	14.50%
1-1520-53100	DOE	23,896	17,242	17,850	608	3.53%
1-1520-53105	Communications Expense	8,735	11,200	9,550	(1,650)	-14.73%
1-1520-53135	Contract Labor	22,792	40,680	39,000	(1,680)	-4.13%
1-1520-54100	Travel	7,868	10,500	9,000	(1,500)	-14.29%
		<u>309,606</u>	<u>321,570</u>	<u>318,253</u>	<u>(3,317)</u>	<u>-1.03%</u>
CWSP-Matching						
1-1525-51550	Work Study Wages	34,884	30,000	35,000	5,000	16.67%
Guidance and Counseling						
1-1530-51300	Administrative Salaries	218,576	175,898	153,450	(22,448)	-12.76%
1-1530-51400	Clerical/Staff Salaries	54,272	53,735	53,804	69	0.13%
1-1530-51750	Other Adjunct	37,755	81,480	78,480	(3,000)	-3.68%
1-1530-53100	DOE	15,543	14,783	14,783	-	0.00%
1-1530-53105	Communications Expense	4,643	4,569	4,569	-	0.00%
1-1530-53175	Service Contracts	3,365	3,245	3,245	-	0.00%
1-1530-54100	Travel	2,640	2,175	2,175	-	0.00%
		<u>336,794</u>	<u>335,885</u>	<u>310,506</u>	<u>(25,379)</u>	<u>-7.56%</u>
Success Center						
1-1540-51300	Administrative Salaries	62,297	70,392	70,364	(28)	-0.04%
1-1540-51400	Clerical/Staff Salaries	92,960	64,939	64,997	58	0.09%
1-1540-51600	Hourly Wages	437	-	-	-	undefined
1-1540-51700	Adjunct	10,285	63,600	65,000	1,400	2.20%
1-1540-51750	Other Adjunct	109,481	25,000	25,400	400	1.60%
1-1540-53100	DOE	9,172	10,160	9,652	(508)	-5.00%
1-1540-53105	Communications Expense	1,383	2,460	2,160	(300)	-12.20%
1-1540-53135	Contract Labor	2,688	20,000	23,600	3,600	18.00%
1-1540-54100	Travel	4,103	1,900	2,200	300	15.79%
		<u>292,806</u>	<u>258,451</u>	<u>263,373</u>	<u>4,922</u>	<u>1.90%</u>

<u>Account #</u>	<u>Description</u>	<u>2011 Actual</u>	<u>2012</u>		<u>2013Bud/2012Bud</u>	
			<u>Orig Budget</u>	<u>2013 Budget</u>	<u>\$</u>	<u>%</u>
Testing						
1-1545-51750	Other Adjunct	3,473	26,000	26,000	-	0.00%
1-1545-53100	DOE	39,570	54,771	55,263	492	0.90%
1-1545-53105	Communications Expense	667	844	844	-	0.00%
1-1545-54100	Travel	-	2,175	2,175	-	0.00%
		<u>43,710</u>	<u>83,790</u>	<u>84,282</u>	<u>492</u>	<u>0.59%</u>
College Connections						
1-1560-53100	DOE	1,101	1,150	1,150	-	0.00%
1-1560-53105	Communications Expense	-	86	86	-	0.00%
1-1560-54100	Travel	-	-	296	296	undefined
		<u>1,101</u>	<u>1,236</u>	<u>1,532</u>	<u>296</u>	<u>23.95%</u>
General Institutional						
1-2000-53100	DOE	37,741	35,000	30,000	(5,000)	-14.29%
1-2000-53120	Bad Debt Expense	143,530	80,000	200,000	120,000	150.00%
1-2000-53150	Institutional Memberships	28,386	28,750	32,000	3,250	11.30%
1-2000-53153	Legal Fees	13,148	25,000	40,000	15,000	60.00%
1-2000-54600	Staff Development	7,899	14,000	14,000	-	0.00%
		<u>230,704</u>	<u>182,750</u>	<u>316,000</u>	<u>133,250</u>	<u>72.91%</u>
Public Information/Marketing						
1-2010-51300	Administrative Salaries	66,270	65,614	65,588	(26)	-0.04%
1-2010-53100	DOE	31,329	43,000	41,000	(2,000)	-4.65%
1-2010-53105	Communications Expense	507	3,100	1,200	(1,900)	-61.29%
1-2010-53115	Advertising	96,935	103,000	103,000	-	0.00%
1-2010-53135	Contract Labor	8,093	6,500	6,525	25	0.38%
1-2010-54100	Travel	1,605	1,700	1,700	-	0.00%
		<u>204,739</u>	<u>222,914</u>	<u>219,013</u>	<u>(3,901)</u>	<u>-1.75%</u>
Institutional Effectiveness						
1-2015-51300	Administrative Salaries	92,796	109,036	102,995	(6,041)	-5.54%
1-2015-51750	Other Adjunct	932	-	-	-	undefined
1-2015-53100	DOE	9,323	6,800	5,700	(1,100)	-16.18%
1-2015-53105	Communications Expense	863	500	450	(50)	-10.00%
1-2015-53135	Contract Labor	500	-	-	-	undefined
1-2015-53175	Service Contracts	5,832	9,236	3,000	(6,236)	-67.52%
1-2015-54100	Travel	8,341	22,600	19,464	(3,136)	-13.88%
		<u>118,587</u>	<u>148,172</u>	<u>131,609</u>	<u>(16,563)</u>	<u>-11.18%</u>
Administrative Computer Services						
1-2020-51300	Administrative Salaries	21,329	21,118	21,109	(9)	-0.04%
1-2020-51400	Clerical/Staff Salaries	32,036	31,719	33,624	1,905	6.01%
1-2020-51750	Other Adjunct	26,524	22,000	22,000	-	0.00%
1-2020-53100	DOE	28,665	36,558	31,500	(5,058)	-13.84%
1-2020-53105	Communications Expense	1,505	1,790	1,790	-	0.00%
1-2020-53175	Service Contracts	180,069	198,000	208,000	10,000	5.05%
1-2020-54100	Travel	1,860	2,000	1,860	(140)	-7.00%
1-2020-55000	Equipment	5,000	-	-	-	undefined
		<u>296,988</u>	<u>313,185</u>	<u>319,883</u>	<u>6,698</u>	<u>2.14%</u>

<u>Account #</u>	<u>Description</u>	<u>2011 Actual</u>	<u>2012</u>		<u>2013Bud/2012Bud</u>	
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Foundation						
1-2030-51300	Administrative Salaries	191,482	190,581	190,505	(76)	-0.04%
1-2030-51400	Clerical/Staff Salaries	30,330	30,029	29,513	(516)	-1.72%
1-2030-51750	Other Adjunct	8,340	11,000	11,000	-	0.00%
1-2030-53100	DOE	31,668	32,178	28,928	(3,250)	-10.10%
1-2030-53105	Communications Expense	6,147	7,270	7,270	-	0.00%
1-2030-54100	Travel	7,404	5,000	5,000	-	0.00%
		<u>275,371</u>	<u>276,058</u>	<u>272,216</u>	<u>(3,842)</u>	<u>-1.39%</u>
Central Phone System						
1-2040-51400	Clerical/Staff Salaries	12,590	12,465	12,485	20	0.16%
1-2040-53100	DOE	-	10,000	5,000	(5,000)	-50.00%
1-2040-53105	Communications Expense	187,851	187,000	215,000	28,000	14.97%
		<u>200,441</u>	<u>209,465</u>	<u>232,485</u>	<u>23,020</u>	<u>10.99%</u>
Phone Bank						
1-2042-51400	Clerical/Staff Salaries	-	-	24,500	24,500	undefined
1-2042-51620	Part-Time Salaries	-	-	42,000	42,000	undefined
1-2042-53135	Contract Labor	-	-	2,000	2,000	undefined
		<u>-</u>	<u>-</u>	<u>68,500</u>	<u>68,500</u>	<u>undefined</u>
Central Copy Charge						
1-2045-53100	DOE	2,050	1,500	1,500	-	0.00%
1-2045-53105	Communications Expense	9,635	4,500	11,000	6,500	144.44%
		<u>11,685</u>	<u>6,000</u>	<u>12,500</u>	<u>6,500</u>	<u>108.33%</u>
Mail Room						
1-2050-51400	Clerical/Staff Salaries	12,591	12,465	12,485	20	0.16%
1-2050-53100	DOE	1,939	3,500	3,000	(500)	-14.29%
1-2050-53105	Communications Expense	(3,799)	8,500	9,000	500	5.88%
1-2050-53175	Service Contracts	4,498	6,000	6,000	-	0.00%
1-2050-54100	Travel	363	500	400	(100)	-20.00%
		<u>15,592</u>	<u>30,965</u>	<u>30,885</u>	<u>(80)</u>	<u>-0.26%</u>
Official Functions						
1-2060-53100	DOE	2,406	1,600	1,600	-	0.00%
Trustee Elections						
1-2065-53100	DOE	896	1,000	26,000	25,000	2500.00%
College Catalog						
1-2070-53100	DOE	9,598	10,000	-	(10,000)	-100.00%
Commencement						
1-2080-53100	DOE	767	1,000	1,000	-	0.00%

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			<u>Orig Budget</u>	<u>2013 Budget</u>	<u>\$</u>	<u>%</u>
Insurance - Non-Property						
1-2085-53155	Liability Insurance	42,027	40,000	40,000	-	0.00%
1-2085-53435	Insurance Property	(17,739)	-	-	-	undefined
		<u>24,288</u>	<u>40,000</u>	<u>40,000</u>	<u>-</u>	<u>0.00%</u>
Campus Security						
1-2090-51300	Administrative Salaries	33,461	48,375	49,980	1,605	3.32%
1-2090-51400	Clerical/Staff Salaries	102,855	58,512	83,212	24,700	42.21%
1-2090-51750	Other Adjunct	86,919	109,094	97,306	(11,788)	-10.81%
1-2090-53100	DOE	23,505	33,000	19,000	(14,000)	-42.42%
1-2090-53105	Communications Expense	1,506	2,000	2,000	-	0.00%
1-2090-53135	Contract Labor	18,150	-	-	-	undefined
1-2090-53155	Liability Insurance	9,409	9,500	9,500	-	0.00%
1-2090-54100	Travel	2,132	2,000	1,200	(800)	-40.00%
		<u>277,937</u>	<u>262,481</u>	<u>262,198</u>	<u>(283)</u>	<u>-0.11%</u>
Staff Benefits						
1-3000-52100	FICA Matching	921,449	994,878	1,027,524	32,646	3.28%
1-3000-52200	Retirement Matching	75,100	338,128	300,750	(37,378)	-11.05%
1-3000-52300	Group Insurance	548,179	1,857,272	1,648,788	(208,484)	-11.23%
1-3000-52400	Workers Compensation	45,619	150,000	150,000	-	0.00%
1-3000-52500	Unemployment Benefits	37,456	40,000	60,736	20,736	51.84%
1-3000-52600	Other Benefits	24,655	10,000	10,000	-	0.00%
		<u>1,652,458</u>	<u>3,390,278</u>	<u>3,197,798</u>	<u>(192,480)</u>	<u>-5.68%</u>
Biological Sciences						
1-4105-51100	Faculty Salaries	372,701	366,015	344,431	(21,584)	-5.90%
1-4105-51400	Clerical/Staff Salaries	53,447	61,888	51,334	(10,554)	-17.05%
1-4105-51700	Adjunct	178,080	196,236	191,580	(4,656)	-2.37%
1-4105-53100	DOE	65,584	61,125	58,549	(2,576)	-4.21%
1-4105-53105	Communications Expense	6,330	7,225	7,225	-	0.00%
1-4105-53115	Advertising	-	3,000	1,000	(2,000)	-66.67%
1-4105-54100	Travel	4,739	7,122	7,780	658	9.24%
		<u>680,881</u>	<u>702,611</u>	<u>661,899</u>	<u>(40,712)</u>	<u>-5.79%</u>
Accounting						
1-4110-51100	Faculty Salaries	57,272	56,705	56,090	(615)	-1.08%
1-4110-51700	Adjunct	36,513	36,000	30,000	(6,000)	-16.67%
1-4110-53100	DOE	978	1,000	1,000	-	0.00%
1-4110-53105	Communications Expense	145	700	700	-	0.00%
1-4110-54100	Travel	-	300	300	-	0.00%
		<u>94,908</u>	<u>94,705</u>	<u>88,090</u>	<u>(6,615)</u>	<u>-6.98%</u>

<u>Account #</u>	<u>Description</u>	<u>2011 Actual</u>	<u>2012</u>		<u>2013Bud/2012Bud</u>	
			<u>Orig Budget</u>	<u>2013 Budget</u>	<u>\$</u>	<u>%</u>
Education						
1-4120-51100	Faculty Salaries	357,457	223,742	225,169	1,427	0.64%
1-4120-51700	Adjunct	44,284	96,508	100,000	3,492	3.62%
1-4120-53100	DOE	4,237	8,520	2,725	(5,795)	-68.02%
1-4120-53105	Communications Expense	510	615	315	(300)	-48.78%
1-4120-54100	Travel	5,925	2,050	1,150	(900)	-43.90%
		<u>412,413</u>	<u>331,435</u>	<u>329,359</u>	<u>(2,076)</u>	<u>-0.63%</u>
Child Development						
1-4121-51700	Adjunct	-	-	31,065	31,065	undefined
1-4121-53100	DOE	-	-	6,505	6,505	undefined
1-4121-53105	Communications Expense	-	-	300	300	undefined
1-4121-54100	Travel	-	-	600	600	undefined
		<u>-</u>	<u>-</u>	<u>38,470</u>	<u>38,470</u>	<u>undefined</u>
Physical Education						
1-4122-51700	Adjunct	-	10,546	8,500	(2,046)	-19.40%
1-4122-53100	DOE	-	2,300	2,185	(115)	-5.00%
1-4122-53105	Communications Expense	100	300	300	-	0.00%
1-4122-54100	Travel	-	1,200	600	(600)	-50.00%
		<u>100</u>	<u>14,346</u>	<u>11,585</u>	<u>(2,761)</u>	<u>-19.25%</u>
Engineering						
1-4125-51700	Adjunct	3,009	3,210	7,490	4,280	133.33%
1-4125-54100	Travel	2,433	2,848	3,162	314	11.03%
		<u>5,442</u>	<u>6,058</u>	<u>10,652</u>	<u>4,594</u>	<u>75.83%</u>
Art						
1-4130-51100	Faculty Salaries	59,541	58,952	58,304	(648)	-1.10%
1-4130-51700	Adjunct	41,674	50,224	50,500	276	0.55%
1-4130-51750	Other Adjunct	563	952	2,280	1,328	139.50%
1-4130-53100	DOE	3,704	4,231	4,085	(146)	-3.45%
1-4130-53105	Communications Expense	470	1,570	1,570	-	0.00%
1-4130-54100	Travel	-	450	450	-	0.00%
1-4130-58500	Tuition/Fee Charges	-	20,000	-	(20,000)	-100.00%
		<u>105,952</u>	<u>136,379</u>	<u>117,189</u>	<u>(19,190)</u>	<u>-14.07%</u>
Drama						
1-4132-51100	Faculty Salaries	79,233	78,450	77,601	(849)	-1.08%
1-4132-51700	Adjunct	20,657	15,000	13,434	(1,566)	-10.44%
1-4132-51750	Other Adjunct	1,100	1,100	1,200	100	9.09%
1-4132-53100	DOE	14,404	7,870	7,600	(270)	-3.43%
1-4132-53105	Communications Expense	3,046	2,000	2,000	-	0.00%
1-4132-54100	Travel	5,055	9,100	9,000	(100)	-1.10%
1-4132-58500	Tuition/Fee Charges	-	15,000	-	(15,000)	-100.00%
		<u>123,495</u>	<u>128,520</u>	<u>110,835</u>	<u>(17,685)</u>	<u>-13.76%</u>

Account #	Description	2011 Actual	2012		2013Bud/2012Bud	
			Orig Budget	2013 Budget	\$	%
Music						
1-4136-51100	Faculty Salaries	47,778	47,305	47,485	180	0.38%
1-4136-51700	Adjunct	68,877	121,710	90,000	(31,710)	-26.05%
1-4136-51750	Other Adjunct	3,126	3,750	2,925	(825)	-22.00%
1-4136-53100	DOE	5,037	9,454	9,162	(292)	-3.09%
1-4136-53105	Communications Expense	382	320	320	-	0.00%
1-4136-54100	Travel	3,896	2,000	2,300	300	15.00%
		<u>129,096</u>	<u>184,539</u>	<u>152,192</u>	<u>(32,347)</u>	<u>-17.53%</u>
Spanish						
1-4140-51100	Faculty Salaries	56,897	56,335	55,720	(615)	-1.09%
1-4140-51700	Adjunct	9,386	9,002	7,789	(1,213)	-13.47%
1-4140-53100	DOE	893	1,150	903	(247)	-21.48%
1-4140-53105	Communications Expense	505	717	717	-	0.00%
1-4140-54100	Travel	815	300	300	-	0.00%
		<u>68,496</u>	<u>67,504</u>	<u>65,429</u>	<u>(2,075)</u>	<u>-3.07%</u>
English						
1-4150-51100	Faculty Salaries	280,881	278,102	244,353	(33,749)	-12.14%
1-4150-51700	Adjunct	157,461	165,120	147,815	(17,305)	-10.48%
1-4150-51750	Other Adjunct	-	-	1,100	1,100	undefined
1-4150-53100	DOE	14,314	10,107	11,031	924	9.14%
1-4150-53105	Communications Expense	2,546	3,000	3,000	-	0.00%
1-4150-54100	Travel	8,088	5,100	7,100	2,000	39.22%
		<u>463,290</u>	<u>461,429</u>	<u>414,399</u>	<u>(47,030)</u>	<u>-10.19%</u>
Developmental Reading/Writing						
1-4154-51100	Faculty Salaries	23,050	22,822	57,435	34,613	151.67%
1-4154-51400	Clerical/Staff Salaries	96,141	137,186	94,630	(42,556)	-31.02%
1-4154-51700	Adjunct	62,992	57,780	40,140	(17,640)	-30.53%
1-4154-51750	Other Adjunct	-	-	2,520	2,520	undefined
1-4154-53100	DOE	7,471	-	285	285	undefined
1-4154-53105	Communications Expense	1,193	660	750	90	13.64%
1-4154-54100	Travel	2,312	1,220	1,320	100	8.20%
		<u>193,159</u>	<u>219,668</u>	<u>197,080</u>	<u>(22,588)</u>	<u>-10.28%</u>
Reading/Writing Center						
1-4156-51700	Adjunct	4,248	-	-	-	undefined
1-4156-51750	Other Adjunct	521	-	-	-	undefined
1-4156-53100	DOE	6,064	-	-	-	undefined
1-4156-53105	Communications Expense	548	-	-	-	undefined
		<u>11,381</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>undefined</u>

<u>Account #</u>	<u>Description</u>	<u>2011 Actual</u>	<u>2012</u>		<u>2013Bud/2012Bud</u>	
			<u>Orig Budget</u>	<u>2013 Budget</u>	<u>\$</u>	<u>%</u>
Speech						
1-4158-51100	Faculty Salaries	85,551	84,705	85,567	862	1.02%
1-4158-51700	Adjunct	45,513	41,730	45,000	3,270	7.84%
1-4158-53100	DOE	15	850	808	(42)	-4.94%
1-4158-53105	Communications Expense	673	600	600	-	0.00%
1-4158-54100	Travel	2,277	1,200	300	(900)	-75.00%
		<u>134,029</u>	<u>129,085</u>	<u>132,275</u>	<u>3,190</u>	<u>2.47%</u>
Mathematics						
1-4160-51100	Faculty Salaries	211,541	209,448	230,183	20,735	9.90%
1-4160-51700	Adjunct	128,254	118,915	112,175	(6,740)	-5.67%
1-4160-53100	DOE	1,523	2,710	580	(2,130)	-78.60%
1-4160-53105	Communications Expense	2,059	3,040	2,540	(500)	-16.45%
1-4160-54100	Travel	120	1,200	1,800	600	50.00%
		<u>343,497</u>	<u>335,313</u>	<u>347,278</u>	<u>11,965</u>	<u>3.57%</u>
Developmental Math						
1-4161-51100	Faculty Salaries	109,396	108,315	133,134	24,819	22.91%
1-4161-51700	Adjunct	101,914	99,905	82,890	(17,015)	-17.03%
1-4161-53100	DOE	57	1,030	504	(526)	-51.07%
1-4161-53105	Communications Expense	1,903	1,510	1,510	-	0.00%
1-4161-54100	Travel	-	900	900	-	0.00%
		<u>213,270</u>	<u>211,660</u>	<u>218,938</u>	<u>7,278</u>	<u>3.44%</u>
QEP						
1-4165-51700	Adjunct	1,605	19,260	14,445	(4,815)	-25.00%
1-4165-51750	Other Adjunct	8,090	46,365	42,795	(3,570)	-7.70%
1-4165-53100	DOE	6,835	7,600	7,220	(380)	-5.00%
1-4165-53105	Communications Expense	189	500	500	-	0.00%
1-4165-54100	Travel	14,917	14,000	14,000	-	0.00%
1-4165-55100	Technology Equipment	1,371	-	-	-	undefined
		<u>33,007</u>	<u>87,725</u>	<u>78,960</u>	<u>(8,765)</u>	<u>-9.99%</u>
Chemistry						
1-4170-51100	Faculty Salaries	64,077	53,609	53,874	265	0.49%
1-4170-51400	Clerical/Staff Salaries	22,615	16,441	10,807	(5,634)	-34.27%
1-4170-51700	Adjunct	18,156	21,935	18,725	(3,210)	-14.63%
1-4170-51750	Other Adjunct	5,312	-	-	-	undefined
1-4170-53100	DOE	17,284	17,175	16,320	(855)	-4.98%
1-4170-53105	Communications Expense	785	600	500	(100)	-16.67%
1-4170-54100	Travel	5,160	7,244	5,988	(1,256)	-17.34%
		<u>133,389</u>	<u>117,004</u>	<u>106,214</u>	<u>(10,790)</u>	<u>-9.22%</u>

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Geology						
1-4173-51100	Faculty Salaries	43,223	89,078	89,203	125	0.14%
1-4173-51700	Adjunct	48,923	40,795	27,825	(12,970)	-31.79%
1-4173-53100	DOE	6,060	5,050	4,750	(300)	-5.94%
1-4173-53105	Communications Expense	600	500	400	(100)	-20.00%
1-4173-54100	Travel	-	300	600	300	100.00%
		<u>98,806</u>	<u>135,723</u>	<u>122,778</u>	<u>(12,945)</u>	<u>-9.54%</u>
Physics						
1-4177-51100	Faculty Salaries	45,343	44,895	44,942	47	0.10%
1-4177-51700	Adjunct	5,741	12,305	9,630	(2,675)	-21.74%
1-4177-53100	DOE	6,232	5,710	5,415	(295)	-5.17%
1-4177-53105	Communications Expense	23	400	400	-	0.00%
1-4177-54100	Travel	267	300	300	-	0.00%
		<u>57,606</u>	<u>63,610</u>	<u>60,687</u>	<u>(2,923)</u>	<u>-4.60%</u>
Psychology						
1-4180-51100	Faculty Salaries	158,858	157,286	129,334	(27,952)	-17.77%
1-4180-51700	Adjunct	95,507	86,250	110,000	23,750	27.54%
1-4180-53100	DOE	338	1,200	1,653	453	37.75%
1-4180-53105	Communications Expense	1,989	1,690	1,640	(50)	-2.96%
1-4180-54100	Travel	1,988	900	2,789	1,889	209.89%
		<u>258,680</u>	<u>247,326</u>	<u>245,416</u>	<u>(1,910)</u>	<u>-0.77%</u>
Social Science						
1-4190-51100	Faculty Salaries	351,505	348,028	350,147	2,119	0.61%
1-4190-51700	Adjunct	259,015	270,955	230,000	(40,955)	-15.12%
1-4190-53100	DOE	1,391	900	855	(45)	-5.00%
1-4190-53105	Communications Expense	7,209	4,635	4,635	-	0.00%
1-4190-54100	Travel	5,358	6,800	13,969	7,169	105.43%
		<u>624,478</u>	<u>631,318</u>	<u>599,606</u>	<u>(31,712)</u>	<u>-5.02%</u>
Economics						
1-4192-51100	Faculty Salaries	92,351	111,768	100,534	(11,234)	-10.05%
1-4192-51700	Adjunct	35,157	47,915	37,000	(10,915)	-22.78%
1-4192-53100	DOE	1,947	600	684	84	14.00%
1-4192-53105	Communications Expense	111	350	350	-	0.00%
1-4192-54100	Travel	2,867	3,200	3,387	187	5.84%
		<u>132,433</u>	<u>163,833</u>	<u>141,955</u>	<u>(21,878)</u>	<u>-13.35%</u>
Faculty Travel Pool						
1-4193-54100	Travel	-	15,000	15,000	-	0.00%

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Humanities						
1-4194-51100	Faculty Salaries	33,879	33,544	33,749	205	0.61%
1-4194-51700	Adjunct	12,142	10,130	19,760	9,630	95.06%
1-4194-53100	DOE	3,046	1,500	1,425	(75)	-5.00%
1-4194-53105	Communications Expense	-	340	300	(40)	-11.76%
1-4194-54100	Travel	126	750	750	-	0.00%
		<u>49,193</u>	<u>46,264</u>	<u>55,984</u>	<u>9,720</u>	<u>21.01%</u>
Spanish - CE						
1-4340-51700	Adjunct	-	1,920	1,920	-	0.00%
1-4340-53100	DOE	-	1,250	1,250	-	0.00%
		<u>-</u>	<u>3,170</u>	<u>3,170</u>	<u>-</u>	<u>0.00%</u>
Fine Arts Productions						
1-4640-53100	DOE	13,623	13,000	12,000	(1,000)	-7.69%
Munson Vineyard						
1-4670-51400	Clerical/Staff Salaries	37,610	-	-	-	undefined
1-4670-51750	Other Adjunct	1,923	16,000	18,641	2,641	16.51%
1-4670-53100	DOE	4,085	4,815	4,815	-	0.00%
1-4670-53105	Communications Expense	1	200	1,000	800	400.00%
1-4670-54100	Travel	443	550	1,100	550	100.00%
		<u>44,062</u>	<u>21,565</u>	<u>25,556</u>	<u>3,991</u>	<u>18.51%</u>
Academic Instruction						
1-4910-51300	Administrative Salaries	81,017	80,215	80,183	(32)	-0.04%
1-4910-51400	Clerical/Staff Salaries	70,221	69,524	62,941	(6,583)	-9.47%
1-4910-51700	Adjunct	28,087	52,965	52,965	-	0.00%
1-4910-51750	Other Adjunct	224	-	-	-	undefined
1-4910-53100	DOE	15,778	10,768	10,196	(572)	-5.31%
1-4910-53105	Communications Expense	1,937	1,930	1,930	-	0.00%
1-4910-54100	Travel	4,203	5,050	6,050	1,000	19.80%
		<u>201,467</u>	<u>220,452</u>	<u>214,265</u>	<u>(6,187)</u>	<u>-2.81%</u>
Distance Learning						
1-4930-53100	DOE	287	-	-	-	undefined
1-4930-53105	Communications Expense	126	-	-	-	undefined
1-4930-53105	Travel	99	-	-	-	undefined
		<u>512</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>undefined</u>

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Academic Computing						
1-4946-51300	Administrative Salaries	49,767	49,274	49,255	(19)	-0.04%
1-4946-51400	Clerical/Staff Salaries	147,181	210,440	206,928	(3,512)	-1.67%
1-4946-51750	Other Adjunct	27,378	28,000	28,000	-	0.00%
1-4946-53100	DOE	224,609	277,000	267,000	(10,000)	-3.61%
1-4946-53105	Communications Expense	277	1,150	1,150	-	0.00%
1-4946-53175	Service Contracts	37,642	34,500	34,500	-	0.00%
1-4946-54100	Travel	2,191	3,000	3,000	-	0.00%
1-4946-55100	Technology Equipment	89,516	40,000	40,000	-	0.00%
		<u>578,561</u>	<u>643,364</u>	<u>629,833</u>	<u>(13,531)</u>	<u>-2.10%</u>
Evening Division						
1-4950-51750	Other Adjunct	5,597	6,090	6,000	(90)	-1.48%
Viticulture/Enology						
1-5108-51100	Faculty Salaries	-	25,852	62,010	36,158	139.87%
1-5108-51700	Adjunct	8,896	4,568	-	(4,568)	-100.00%
1-5108-51750	Other Adjunct	450	-	-	-	undefined
1-5108-53100	DOE	9,079	7,900	6,800	(1,100)	-13.92%
1-5108-53105	Communications Expense	1,195	2,025	1,700	(325)	-16.05%
1-5108-53135	Contract Labor	500	-	4,500	4,500	undefined
1-5108-54100	Travel	10,917	7,000	5,658	(1,342)	-19.17%
		<u>31,037</u>	<u>47,345</u>	<u>80,668</u>	<u>33,323</u>	<u>70.38%</u>
Business & Management						
1-5121-51100	Faculty Salaries	32,488	32,167	31,972	(195)	-0.61%
1-5121-51400	Clerical/Staff Salaries	5,236	9,379	9,514	135	1.44%
1-5121-51700	Adjunct	71,545	73,645	60,000	(13,645)	-18.53%
1-5121-53100	DOE	1,486	1,500	1,500	-	0.00%
1-5121-53105	Communications Expense	84	195	200	5	2.56%
1-5121-54100	Travel	-	300	300	-	0.00%
		<u>110,839</u>	<u>117,186</u>	<u>103,486</u>	<u>(13,700)</u>	<u>-11.69%</u>
Computer Science						
1-5123-51100	Faculty Salaries	192,247	191,221	191,168	(53)	-0.03%
1-5123-51700	Adjunct	39,450	62,070	45,000	(17,070)	-27.50%
1-5123-51750	Other Adjunct	9,408	5,135	6,952	1,817	35.38%
1-5123-53100	DOE	6,792	6,700	5,000	(1,700)	-25.37%
1-5123-53105	Communications Expense	880	450	450	-	0.00%
1-5123-54100	Travel	-	900	900	-	0.00%
		<u>248,777</u>	<u>266,476</u>	<u>249,470</u>	<u>(17,006)</u>	<u>-6.38%</u>
Office Occupations						
1-5127-51100	Faculty Salaries	53,205	52,678	52,453	(225)	-0.43%
1-5127-51700	Adjunct	35,353	25,978	26,349	371	1.43%
1-5127-53100	DOE	691	875	875	-	0.00%
1-5127-53105	Communications Expense	77	500	500	-	0.00%
1-5127-54100	Travel	227	300	300	-	0.00%
		<u>89,553</u>	<u>80,331</u>	<u>80,477</u>	<u>146</u>	<u>0.18%</u>

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Auto Body Repair						
1-5131-51100	Faculty Salaries	46,745	46,283	46,312	29	0.06%
1-5131-51700	Adjunct	26,431	10,166	10,166	-	0.00%
1-5131-51750	Other Adjunct	-	7,168	7,168	-	0.00%
1-5131-53100	DOE	20,336	19,579	19,079	(500)	-2.55%
1-5131-53105	Communications Expense	410	500	500	-	0.00%
1-5131-54100	Travel	-	300	300	-	0.00%
		<u>93,922</u>	<u>83,996</u>	<u>83,525</u>	<u>(471)</u>	<u>-0.56%</u>
Cosmetology						
1-5132-51100	Faculty Salaries	145,298	143,859	144,219	360	0.25%
1-5132-51700	Adjunct	104,709	107,667	95,000	(12,667)	-11.76%
1-5132-53100	DOE	36,344	35,000	32,500	(2,500)	-7.14%
1-5132-53105	Communications Expense	121	400	400	-	0.00%
1-5132-53160	Mc/Visa Fees	676	500	500	-	0.00%
1-5132-54100	Travel	1,084	900	900	-	0.00%
		<u>288,232</u>	<u>288,326</u>	<u>273,519</u>	<u>(14,807)</u>	<u>-5.14%</u>
Criminal Justice						
1-5133-51100	Faculty Salaries	61,188	60,582	59,911	(671)	-1.11%
1-5133-51400	Clerical/Staff Salaries	11,702	9,379	9,514	135	1.44%
1-5133-51700	Adjunct	46,093	48,150	40,000	(8,150)	-16.93%
1-5133-51750	Other Adjunct	-	-	6,080	6,080	undefined
1-5133-53100	DOE	2,264	1,887	1,887	-	0.00%
1-5133-53105	Communications Expense	168	200	200	-	0.00%
1-5133-54100	Travel	650	650	650	-	0.00%
		<u>122,065</u>	<u>120,848</u>	<u>118,242</u>	<u>(2,606)</u>	<u>-2.16%</u>
Police Academy						
1-5134-51100	Faculty Salaries	56,471	55,913	55,750	(163)	-0.29%
1-5134-51400	Clerical/Staff Salaries	11,702	9,379	9,514	135	1.44%
1-5134-51700	Adjunct	58,350	77,000	77,000	-	0.00%
1-5134-51750	Other Adjunct	13,050	32,050	32,050	-	0.00%
1-5134-53100	DOE	26,083	18,495	13,000	(5,495)	-29.71%
1-5134-53105	Communications Expense	2,419	3,875	4,325	450	11.61%
1-5134-53105	Contract Labor	3,940	-	-	-	undefined
1-5134-54100	Travel	890	1,500	1,500	-	0.00%
		<u>172,905</u>	<u>198,212</u>	<u>193,139</u>	<u>(5,073)</u>	<u>-2.56%</u>
Forensic Science						
1-5135-51700	Adjunct	3,100	4,800	4,800	-	0.00%
1-5135-51750	Other Adjunct	600	-	-	-	undefined
1-5135-53100	DOE	3,088	2,900	2,800	(100)	-3.45%
1-5135-53105	Communications Expense	14	100	100	-	0.00%
1-5135-53135	Contract Labor	600	1,500	1,500	-	0.00%
		<u>7,402</u>	<u>9,300</u>	<u>9,200</u>	<u>(100)</u>	<u>-1.08%</u>

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Refrigeration/Air Conditioning						
1-5137-51100	Faculty Salaries	42,527	42,106	42,190	84	0.20%
1-5137-51700	Adjunct	23,917	29,160	29,160	-	0.00%
1-5137-51750	Other Adjunct	18,368	19,712	19,712	-	0.00%
1-5137-53100	DOE	7,056	7,100	11,475	4,375	61.62%
1-5137-53105	Communications Expense	91	400	400	-	0.00%
1-5137-53115	Advertising	194	700	700	-	0.00%
1-5137-54100	Travel	161	300	300	-	0.00%
		<u>92,314</u>	<u>99,478</u>	<u>103,937</u>	<u>4,459</u>	<u>4.48%</u>
Computer Maintenance						
1-5138-51100	Faculty Salaries	54,455	53,916	53,341	(575)	-1.07%
1-5138-51700	Adjunct	54,305	36,108	36,108	-	0.00%
1-5138-53100	DOE	9,422	9,432	9,425	(7)	-0.07%
1-5138-53105	Communications Expense	28	300	100	(200)	-66.67%
1-5138-53115	Advertising	-	500	500	-	0.00%
1-5138-54100	Travel	155	350	300	(50)	-14.29%
		<u>118,365</u>	<u>100,606</u>	<u>99,774</u>	<u>(832)</u>	<u>-0.83%</u>
Welding						
1-5139-51100	Faculty Salaries	96,447	95,493	95,675	182	0.19%
1-5139-51700	Adjunct	18,815	16,480	20,434	3,954	23.99%
1-5139-51750	Other Adjunct	41,545	28,672	46,592	17,920	62.50%
1-5139-53100	DOE	39,142	50,280	50,280	-	0.00%
1-5139-53105	Communications Expense	233	300	300	-	0.00%
1-5139-54100	Travel	109	700	600	(100)	-14.29%
		<u>196,291</u>	<u>191,925</u>	<u>213,881</u>	<u>21,956</u>	<u>11.44%</u>
Associate Degree Nursing						
1-5140-51100	Faculty Salaries	1,027,145	1,055,376	1,117,013	61,637	5.84%
1-5140-51400	Clerical/Staff Salaries	18,324	18,143	18,016	(127)	-0.70%
1-5140-51700	Adjunct	119,732	135,360	130,270	(5,090)	-3.76%
1-5140-53100	DOE	22,097	17,148	16,148	(1,000)	-5.83%
1-5140-53105	Communications Expense	7,329	12,000	12,000	-	0.00%
1-5140-54100	Travel	9,518	11,000	10,000	(1,000)	-9.09%
		<u>1,204,145</u>	<u>1,249,027</u>	<u>1,303,447</u>	<u>54,420</u>	<u>4.36%</u>
Vocational Nursing						
1-5141-51100	Faculty Salaries	315,331	308,610	297,580	(11,030)	-3.57%
1-5141-51400	Clerical/Staff Salaries	-	1,500	-	(1,500)	-100.00%
1-5141-51700	Adjunct	36,000	57,600	50,000	(7,600)	-13.19%
1-5141-51750	Other Adjunct	21,600	-	-	-	undefined
1-5141-53100	DOE	2,156	5,700	5,000	(700)	-12.28%
1-5141-53105	Communications Expense	1,516	2,000	2,000	-	0.00%
		<u>376,603</u>	<u>375,410</u>	<u>354,580</u>	<u>(20,830)</u>	<u>-5.55%</u>

<u>Account #</u>	<u>Description</u>	<u>2011 Actual</u>	<u>2012</u>		<u>2013Bud/2012Bud</u>	
			<u>Orig Budget</u>	<u>2013 Budget</u>	<u>\$</u>	<u>%</u>
Dental Assisting						
1-5143-51100	Faculty Salaries	98,043	97,072	97,381	309	0.32%
1-5143-51700	Adjunct	1,232	6,805	5,200	(1,605)	-23.59%
1-5143-51750	Other Adjunct	336	1,456	3,070	1,614	110.85%
1-5143-53100	DOE	12,975	13,671	13,671	-	0.00%
1-5143-53105	Communications Expense	829	1,000	1,000	-	0.00%
1-5143-54100	Travel	1,505	1,000	1,000	-	0.00%
		<u>114,920</u>	<u>121,004</u>	<u>121,322</u>	<u>318</u>	<u>0.26%</u>
Emergency Medical Technician						
1-5144-51100	Faculty Salaries	144,967	144,033	143,700	(333)	-0.23%
1-5144-51400	Clerical/Staff Salaries	17,752	17,575	17,641	66	0.38%
1-5144-51700	Adjunct	14,700	52,743	27,424	(25,319)	-48.00%
1-5144-51750	Other Adjunct	34,390	35,700	35,000	(700)	-1.96%
1-5144-53100	DOE	15,499	11,625	12,735	1,110	9.55%
1-5144-53105	Communications Expense	1,540	1,200	1,200	-	0.00%
1-5144-53135	Contract Labor	-	1,500	1,500	-	0.00%
1-5144-54100	Travel	2,419	3,900	2,500	(1,400)	-35.90%
		<u>231,267</u>	<u>268,276</u>	<u>241,700</u>	<u>(26,576)</u>	<u>-9.91%</u>
Medical Lab Technician						
1-5146-51100	Faculty Salaries	97,722	98,546	98,022	(524)	-0.53%
1-5146-51700	Adjunct	6,829	21,063	13,000	(8,063)	-38.28%
1-5146-51750	Other Adjunct	-	-	17,910	17,910	undefined
1-5146-53100	DOE	15,215	17,910	978	(16,932)	-94.54%
1-5146-53105	Communications Expense	865	978	900	(78)	-7.98%
1-5146-54100	Travel	-	900	-	(900)	-100.00%
		<u>120,631</u>	<u>139,397</u>	<u>130,810</u>	<u>(8,587)</u>	<u>-6.16%</u>
Medical Lab Technician - CE						
1-5147-51700	Adjunct	918	-	-	-	undefined
Radiology						
1-5148-51100	Faculty Salaries	123,547	117,011	113,074	(3,937)	-3.36%
1-5148-51400	Clerical/Staff Salaries	18,585	18,400	18,096	(304)	-1.65%
1-5148-51700	Adjunct	-	13,610	9,000	(4,610)	-33.87%
1-5148-53100	DOE	7,093	9,700	7,500	(2,200)	-22.68%
1-5148-53105	Communications Expense	1,824	1,800	1,800	-	0.00%
1-5148-54100	Travel	2,254	2,200	2,200	-	0.00%
		<u>153,303</u>	<u>162,721</u>	<u>151,670</u>	<u>(11,051)</u>	<u>-6.79%</u>

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			<u>Orig Budget</u>	<u>2013 Budget</u>	<u>\$</u>	<u>%</u>
CADA						
1-5149-51100	Faculty Salaries	50,061	49,565	49,715	150	0.30%
1-5149-51700	Adjunct	17,161	12,048	13,000	952	7.90%
1-5149-51750	Other Adjunct	-	150	-	(150)	-100.00%
1-5149-53100	DOE	107	620	300	(320)	-51.61%
1-5149-53105	Communications Expense	437	300	300	-	0.00%
1-5149-54100	Travel	919	900	450	(450)	-50.00%
		<u>68,685</u>	<u>63,583</u>	<u>63,765</u>	<u>182</u>	<u>0.29%</u>
Drafting						
1-5152-51100	Faculty Salaries	54,096	53,560	53,155	(405)	-0.76%
1-5152-51700	Adjunct	24,209	24,075	25,000	925	3.84%
1-5152-51750	Other Adjunct	-	360	360	-	0.00%
1-5152-53100	DOE	2,910	4,695	3,445	(1,250)	-26.62%
1-5152-53105	Communications Expense	135	-	-	-	undefined
1-5152-54100	Travel	36	400	400	-	0.00%
		<u>81,386</u>	<u>83,090</u>	<u>82,360</u>	<u>(730)</u>	<u>-0.88%</u>
Culinary Arts						
1-5153-51100	Faculty Salaries	-	-	15,885	15,885	undefined
1-5153-51700	Adjunct	-	10,433	23,523	13,090	125.47%
1-5153-51750	Other Adjunct	-	-	4,275	4,275	undefined
1-5153-53100	DOE	15,207	18,350	44,350	26,000	141.69%
1-5153-53105	Communications Expense	745	1,000	1,000	-	0.00%
1-5153-54100	Travel	1,860	600	600	-	0.00%
		<u>17,812</u>	<u>30,383</u>	<u>89,633</u>	<u>59,250</u>	<u>195.01%</u>
Hospitality Management						
1-5154-51700	Adjunct	-	8,293	4,815	(3,478)	-41.94%
1-5154-53100	DOE	-	4,250	4,620	370	8.71%
1-5154-53105	Communications Expense	-	1,000	1,000	-	0.00%
1-5154-54100	Travel	-	600	600	-	0.00%
		<u>-</u>	<u>14,143</u>	<u>11,035</u>	<u>(3,108)</u>	<u>-21.98%</u>
Related Instruction						
1-5180-51700	Adjunct	3,210	1,605	-	(1,605)	-100.00%
1-5180-53100	DOE	2,702	1,410	285	(1,125)	-79.79%
1-5180-53105	Communications Expense	-	600	-	(600)	-100.00%
1-5180-53135	Contract Labor	15,140	12,000	3,000	(9,000)	-75.00%
		<u>21,052</u>	<u>15,615</u>	<u>3,285</u>	<u>(12,330)</u>	<u>-78.96%</u>
Adult Continuing Education						
1-5192-51700	Adjunct	1,350	-	-	-	undefined
Street Rod - CE						
1-5208-51700	Adjunct	-	17,000	-	(17,000)	-100.00%
1-5208-53100	DOE	-	5,000	-	(5,000)	-100.00%
		<u>-</u>	<u>22,000</u>	<u>-</u>	<u>(22,000)</u>	<u>-100.00%</u>

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Management - Open						
1-5221-53135	Contract Labor	-	1,500	1,500	-	0.00%
Computer Science - Open						
1-5223-51700	Adjunct	-	1,000	1,000	-	0.00%
1-5223-53100	DOE	844	1,260	1,260	-	0.00%
1-5223-53135	Contract Labor	1,300	1,600	1,600	-	0.00%
		<u>2,144</u>	<u>3,860</u>	<u>3,860</u>	-	0.00%
Viticulture - CE						
1-5231-53100	DOE	-	3,200	3,200	-	0.00%
Emergency Medical Technician - CE						
1-5244-51700	Adjunct	2,280	2,500	5,000	2,500	100.00%
1-5244-51750	Other Adjunct	980	-	-	-	undefined
1-5244-53100	DOE	3,987	1,000	1,000	-	0.00%
1-5244-53105	Communications Expense	489	450	450	-	0.00%
		<u>7,736</u>	<u>3,950</u>	<u>6,450</u>	<u>2,500</u>	<u>63.29%</u>
Health Science - CE						
1-5245-51700	Adjunct	68,984	52,900	52,900	-	0.00%
1-5245-53100	DOE	11,040	4,000	5,000	1,000	25.00%
1-5245-53105	Communications Expense	100	300	500	200	66.67%
1-5245-53135	Contract Labor	40,375	-	248,200	248,200	undefined
		<u>120,499</u>	<u>57,200</u>	<u>306,600</u>	<u>249,400</u>	<u>436.01%</u>
Drafting - CE						
1-5252-53105	Communications Expense	-	200	200	-	0.00%
Mechotronics - CE						
1-5255-51700	Adjunct	8,720	15,000	15,000	-	0.00%
1-5255-53100	DOE	10,493	5,000	5,000	-	0.00%
1-5255-53135	Contract Labor	1,440	-	-	-	undefined
		<u>20,653</u>	<u>20,000</u>	<u>20,000</u>	-	0.00%
Management - CE						
1-5321-51700	Adjunct	1,655	20,000	20,000	-	0.00%
1-5321-51750	Other Adjunct	1,600	-	-	-	undefined
1-5321-53100	DOE	7,897	5,000	5,000	-	0.00%
1-5321-53135	Contract Labor	156,035	25,000	50,000	25,000	100.00%
		<u>167,187</u>	<u>50,000</u>	<u>75,000</u>	<u>25,000</u>	<u>50.00%</u>
Computer Science - CE						
1-5323-51700	Adjunct	320	300	300	-	0.00%
1-5323-53100	DOE	698	2,000	8,000	6,000	300.00%
1-5323-53135	Contract Labor	94,313	5,000	5,000	-	0.00%
		<u>95,331</u>	<u>7,300</u>	<u>13,300</u>	<u>6,000</u>	<u>82.19%</u>

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Emergency Medical Technician - CE						
1-5344-51700	Adjunct	2,490	2,600	2,600	-	0.00%
1-5344-53100	DOE	327	1,000	1,000	-	0.00%
1-5344-53135	Contract Labor	2,185	1,000	1,000	-	0.00%
		<u>5,002</u>	<u>4,600</u>	<u>4,600</u>	-	0.00%
Emergency Medical Technician - Custom						
1-5345-51700	Adjunct	18,600	26,400	58,250	31,850	120.64%
1-5345-53100	DOE	572	500	10,550	10,050	2010.00%
1-5345-53135	Contract Labor	3,003	2,000	68,700	66,700	3335.00%
1-5345-54100	Travel	4,402	14,500	14,500	-	0.00%
		<u>26,577</u>	<u>43,400</u>	<u>152,000</u>	<u>108,600</u>	<u>250.23%</u>
Electrician - CE						
1-5354-51700	Adjunct	1,000	5,000	3,000	(2,000)	-40.00%
Misc. Mechanical & Repair						
1-5355-51700	Adjunct	20,315	50,000	50,000	-	0.00%
1-5355-53100	DOE	3,026	40,000	40,000	-	0.00%
1-5355-53135	Contract Labor	102,560	150,000	100,000	(50,000)	-33.33%
		<u>125,901</u>	<u>240,000</u>	<u>190,000</u>	<u>(50,000)</u>	<u>-20.83%</u>
Health Occupations						
1-5940-51300	Administrative Salaries	79,066	80,215	80,183	(32)	-0.04%
1-5940-51400	Clerical/Staff Salaries	9,084	9,379	9,514	135	1.44%
1-5940-51750	Other Adjunct	16,340	20,050	20,050	-	0.00%
1-5940-53100	DOE	8,631	11,750	11,750	-	0.00%
1-5940-53105	Communications Expense	433	1,000	1,000	-	0.00%
1-5940-54100	Travel	1,619	4,500	4,500	-	0.00%
		<u>115,173</u>	<u>126,894</u>	<u>126,997</u>	<u>103</u>	<u>0.08%</u>
Business Technical Advisory- CMTE						
1-5970-53100	DOE	1,591	2,500	2,500	-	0.00%
Library						
1-6000-51300	Administrative Salaries	184,154	182,563	182,490	(73)	-0.04%
1-6000-51400	Clerical/Staff Salaries	55,105	42,804	46,529	3,725	8.70%
1-6000-51750	Other Adjunct	24,263	27,800	27,800	-	0.00%
1-6000-53100	DOE	68,897	55,000	60,000	5,000	9.09%
1-6000-53105	Communications Expense	250	1,000	1,000	-	0.00%
1-6000-53175	Service Contracts	38,000	45,000	45,000	-	0.00%
1-6000-54100	Travel	-	2,400	2,400	-	0.00%
1-6000-55300	Library Books	25,682	40,000	35,000	(5,000)	-12.50%
		<u>396,351</u>	<u>396,567</u>	<u>400,219</u>	<u>3,652</u>	<u>0.92%</u>

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Continuing Education - Administration						
1-7010-51300	Administrative Salaries	88,795	116,197	91,586	(24,611)	-21.18%
1-7010-51400	Clerical/Staff Salaries	28,912	63,890	62,366	(1,524)	-2.39%
1-7010-51750	Other Adjunct	579	-	-	-	undefined
1-7010-53100	DOE	5,394	2,000	2,000	-	0.00%
1-7010-53105	Communications Expense	1,200	500	500	-	0.00%
1-7010-53115	Advertising	-	400	40	(360)	-90.00%
1-7010-53135	Contract Labor	-	1,000	1,000	-	0.00%
1-7010-53170	Printing	-	2,500	2,500	-	0.00%
1-7010-54100	Travel	3,956	5,000	5,000	-	0.00%
		<u>128,836</u>	<u>191,487</u>	<u>164,992</u>	<u>(26,495)</u>	<u>-13.84%</u>
Continuing Education Courses						
1-7020-51300	Administrative Salaries	45,711	46,368	46,349	(19)	-0.04%
1-7020-51400	Clerical/Staff Salaries	35,082	16,882	17,126	244	1.45%
1-7020-51700	Adjunct	4,897	5,000	3,000	(2,000)	-40.00%
1-7020-53100	DOE	3,058	1,900	1,900	-	0.00%
1-7020-53105	Communications Expense	4,084	4,000	4,000	-	0.00%
1-7020-53115	Advertising	2,425	2,055	2,055	-	0.00%
1-7020-53135	Contract Labor	3,420	1,500	3,500	2,000	133.33%
1-7020-53170	Printing	7,233	9,650	9,650	-	0.00%
1-7020-54100	Travel	1,314	2,000	2,000	-	0.00%
		<u>107,224</u>	<u>89,355</u>	<u>89,580</u>	<u>225</u>	<u>0.25%</u>
SAVE						
1-7050-51700	Adjunct	8,400	10,600	10,600	-	0.00%
1-7050-53100	DOE	70	500	500	-	0.00%
		<u>8,470</u>	<u>11,100</u>	<u>11,100</u>	<u>-</u>	<u>0.00%</u>
IEL Program						
1-7060-51100	Faculty Salaries	53,394	52,865	-	(52,865)	-100.00%
1-7060-51400	Clerical/Staff Salaries	-	3,840	-	(3,840)	-100.00%
1-7060-51700	Adjunct	-	4,000	20,000	16,000	400.00%
1-7060-53100	DOE	3,719	4,000	3,000	(1,000)	-25.00%
1-7060-53105	Communications Expense	-	300	300	-	0.00%
1-7060-54100	Travel	4,300	1,000	500	(500)	-50.00%
		<u>61,413</u>	<u>66,005</u>	<u>23,800</u>	<u>(42,205)</u>	<u>-63.94%</u>
Extension Services						
1-7070-51750	Other Adjunct	9,680	7,000	-	(7,000)	-100.00%
1-7070-53100	DOE	666	2,000	-	(2,000)	-100.00%
1-7070-53105	Communications Expense	249	300	-	(300)	-100.00%
1-7070-53172	Rent Expense	90,181	50,000	-	(50,000)	-100.00%
1-7070-53730	Electricity	6,238	5,500	-	(5,500)	-100.00%
1-7070-53790	Water/Garbage	1,381	700	-	(700)	-100.00%
1-7070-54100	Travel	2,631	4,000	-	(4,000)	-100.00%
		<u>111,026</u>	<u>69,500</u>	<u>-</u>	<u>(69,500)</u>	<u>-100.00%</u>

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South Campus						
1-7071-51300	Administrative Salaries	81,017	80,215	80,183	(32)	-0.04%
1-7071-51400	Clerical/Staff Salaries	37,951	37,576	37,675	99	0.26%
1-7071-51750	Other Adjunct	3,210	-	-	-	undefined
1-7071-53100	DOE	11,632	25,000	25,000	-	0.00%
1-7071-53105	Communications Expense	6,149	12,900	12,000	(900)	-6.98%
1-7071-53115	Advertising	1,933	2,000	2,000	-	0.00%
1-7071-53135	Contract Labor	128,086	132,538	34,000	(98,538)	-74.35%
1-7071-53600	Ground Supplies	2,500	3,000	3,000	-	0.00%
1-7071-54100	Travel	8,072	10,000	10,000	-	0.00%
1-7071-55000	Equipment	2,331	2,500	2,500	-	0.00%
		<u>282,881</u>	<u>305,729</u>	<u>206,358</u>	<u>(99,371)</u>	<u>-32.50%</u>
Small Business Development Center - Matching						
1-7080-51400	Clerical/Staff Salaries	15,679	18,758	19,029	271	1.44%
1-7080-51750	Other Adjunct	2,685	-	-	-	undefined
1-7080-52100	FICA Matching	1,264	-	-	-	undefined
1-7080-52200	Retirement Matching	1,041	3,000	3,000	-	0.00%
1-7080-52300	Group Insurance	1,911	6,050	6,000	(50)	-0.83%
1-7080-52400	Workers Compensation	183	1,000	550	(450)	-45.00%
		<u>22,763</u>	<u>28,808</u>	<u>28,579</u>	<u>(229)</u>	<u>-0.79%</u>
Facilities Services - General						
1-8010-51300	Administrative Salaries	90,500	89,604	66,811	(22,793)	-25.44%
1-8010-51400	Clerical/Staff Salaries	-	-	22,942	22,942	undefined
1-8010-52300	Group Insurance	-	29,700	29,000	(700)	-2.36%
1-8010-52400	Workers Compensation	10,339	10,000	9,000	(1,000)	-10.00%
1-8010-53100	DOE	3,477	1,000	41,500	40,500	4050.00%
1-8010-53105	Communications Expense	14,579	12,500	10,000	(2,500)	-20.00%
1-8010-53435	Insurance Property	120,577	187,545	190,000	2,455	1.31%
1-8010-53499	Misc. Maintenance Expense	105,192	70,000	97,480	27,480	39.26%
1-8010-54100	Travel	1,214	1,500	1,000	(500)	-33.33%
1-8010-55000	Equipment	-	-	7,470	7,470	undefined
		<u>345,878</u>	<u>401,849</u>	<u>475,203</u>	<u>73,354</u>	<u>18.25%</u>

<u>Account #</u>	<u>Description</u>	<u>2011 Actual</u>	<u>2012</u>		<u>2013Bud/2012Bud</u>	
			<u>Orig Budget</u>	<u>2013 Budget</u>	<u>\$</u>	<u>%</u>
Building Maintenance						
1-8020-51600	Hourly Wages	190,958	184,915	182,901	(2,014)	-1.09%
1-8020-51750	Other Adjunct	14,702	5,000	18,000	13,000	260.00%
1-8020-52300	Group Insurance	57,517	66,000	55,000	(11,000)	-16.67%
1-8020-52400	Workers Compensation	664	-	25,563	25,563	undefined
1-8020-53100	DOE	7,951	12,480	8,000	(4,480)	-35.90%
1-8020-53135	Contract Labor	36,141	-	-	-	undefined
1-8020-53175	Service Contracts	274,192	390,012	190,000	(200,012)	-51.28%
1-8020-53400	A/C-Heating Repairs	46,946	56,704	50,000	(6,704)	-11.82%
1-8020-53410	Carpentry	11,330	49,950	40,000	(9,950)	-19.92%
1-8020-53420	Electrical	82,111	95,000	80,000	(15,000)	-15.79%
1-8020-53425	Floor Repairs	18,301	16,000	17,000	1,000	6.25%
1-8020-53430	Hardware	23,322	34,500	25,000	(9,500)	-27.54%
1-8020-53450	Lighting Expenses	12,650	16,128	15,000	(1,128)	-6.99%
1-8020-53465	Painting Expenses	21,311	30,000	30,000	-	0.00%
1-8020-53470	Pest Control	10,796	10,000	10,000	-	0.00%
1-8020-53475	Plumbing Repairs	25,385	33,070	35,000	1,930	5.84%
1-8020-53480	Roof Repairs	4,956	15,500	15,000	(500)	-3.23%
1-8020-53495	Water Additives	7,247	14,000	20,000	6,000	42.86%
1-8020-53600	Ground Supplies	-	-	-	-	undefined
1-8020-53680	Equipment Rental	1,038	2,000	2,000	-	0.00%
1-8020-53790	Water/Garbage	10,237	8,000	-	(8,000)	-100.00%
1-8020-54100	Travel	196	1,750	1,500	(250)	-14.29%
1-8020-55000	Equipment	50,408	-	-	-	undefined
		<u>908,359</u>	<u>1,041,009</u>	<u>819,964</u>	<u>(221,045)</u>	<u>-21.23%</u>
Foundation Building						
1-8030-53105	Communications Expense	-	500	-	(500)	-100.00%
1-8030-53475	Plumbing Repairs	295	1,564	-	(1,564)	-100.00%
1-8030-53495	Water Additives	-	500	-	(500)	-100.00%
1-8030-53600	Ground Supplies	1,009	3,100	-	(3,100)	-100.00%
		<u>1,304</u>	<u>5,664</u>	<u>-</u>	<u>(5,664)</u>	<u>-100.00%</u>
Custodial Services						
1-8040-51600	Hourly Wages	148,557	111,277	244,831	133,554	120.02%
1-8040-51750	Other Adjunct	227	-	-	-	undefined
1-8040-52300	Group Insurance	33,061	25,000	32,457	7,457	29.83%
1-8040-52400	Workers Compensation	8,435	15,000	6,167	(8,833)	-58.89%
1-8040-53100	DOE	318	500	2,000	1,500	300.00%
1-8040-53135	Contract Labor	-	-	2,000	2,000	undefined
1-8040-53500	Custodial Supplies	37,425	15,000	55,000	40,000	266.67%
1-8040-55000	Equipment	-	8,300	-	(8,300)	-100.00%
		<u>228,023</u>	<u>175,077</u>	<u>342,455</u>	<u>167,378</u>	<u>95.60%</u>

Account #	Description	2011 Actual	2012		2013Bud/2012Bud	
			Orig Budget	2013 Budget	\$	%
Grounds Maintenance						
1-8050-51600	Hourly Wages	87,778	84,770	83,787	(983)	-1.16%
1-8050-51620	Hourly Wage-PT	30,514	25,000	25,000	-	0.00%
1-8050-52300	Group Insurance	14,760	16,500	16,500	-	0.00%
1-8050-53100	DOE	30	1,200	1,000	(200)	-16.67%
1-8050-53135	Contract Labor	4,661	6,000	6,000	-	0.00%
1-8050-53600	Ground Supplies	57,568	67,000	75,000	8,000	11.94%
1-8050-54100	Travel	276	1,500	1,000	(500)	-33.33%
		<u>195,587</u>	<u>201,970</u>	<u>208,287</u>	<u>6,317</u>	<u>3.13%</u>
Transportation						
1-8070-53135	Contract Labor	100,000	100,000	100,000	-	0.00%
1-8070-53680	Equipment Rental	-	5,000	-	(5,000)	-100.00%
1-8070-53850	Oil/Gas/Filters, Etc.	29,426	50,000	40,000	(10,000)	-20.00%
1-8070-53860	Tires and Tire Repairs	3,874	4,500	4,000	(500)	-11.11%
1-8070-53880	Vehicle Parts/Repairs	15,984	22,000	20,000	(2,000)	-9.09%
		<u>149,284</u>	<u>181,500</u>	<u>164,000</u>	<u>(17,500)</u>	<u>-9.64%</u>
Utilities - Main Campus						
1-8090-53730	Electricity	901,533	800,000	850,000	50,000	6.25%
1-8090-53740	Garbage	29,254	40,286	40,000	(286)	-0.71%
1-8090-53750	Gas	109,432	150,000	135,000	(15,000)	-10.00%
1-8090-53790	Water/Garbage	136,113	125,000	125,000	-	0.00%
		<u>1,176,332</u>	<u>1,115,286</u>	<u>1,150,000</u>	<u>34,714</u>	<u>3.11%</u>
Utilities - South Campus						
1-8095-53730	Electricity	36,821	60,000	60,000	-	0.00%
1-8095-53750	Gas	38,275	43,328	42,000	(1,328)	-3.06%
1-8095-53790	Water/Garbage	13,264	30,000	30,000	-	0.00%
		<u>88,360</u>	<u>133,328</u>	<u>132,000</u>	<u>(1,328)</u>	<u>-1.00%</u>
Transfer to Debt Service						
1-9010-65760	Transfer to Debt Service	1,786,198	1,534,500	1,538,100	3,600	0.23%
Transfer to Plant Funds						
1-9050-65730	Transfer to Renew/Replace	400,000	-	-	-	undefined
Student Life						
1-9200-51300	Administrative Salaries	63,083	33,000	33,967	967	2.93%
1-9200-51750	Other Adjunct	22,379	23,200	23,200	-	0.00%
1-9200-53100	DOE	18,473	20,662	20,662	-	0.00%
1-9200-53105	Communications Expense	293	450	450	-	0.00%
1-9200-54100	Travel	1,996	1,750	1,750	-	0.00%
		<u>106,224</u>	<u>79,062</u>	<u>80,029</u>	<u>967</u>	<u>1.22%</u>

<u>Account #</u>	<u>Description</u>	<u>2011 Actual</u>	<u>2012</u>		<u>2013Bud/2012Bud</u>	
			<u>Orig Budget</u>	<u>2013 Budget</u>	<u>\$</u>	<u>%</u>
International Students Organization						
1-9240-51700	Adjunct	99	6,420	8,864	2,444	38.07%
1-9240-51750	Other Adjunct	6,529	12,000	8,265	(3,735)	-31.13%
1-9240-53100	DOE	2,561	3,000	2,850	(150)	-5.00%
1-9240-53105	Communications Expense	838	2,500	1,500	(1,000)	-40.00%
1-9240-53135	Contract Labor	-	5,000	6,200	1,200	24.00%
1-9240-54100	Travel	4,979	7,200	7,000	(200)	-2.78%
		<u>15,006</u>	<u>36,120</u>	<u>34,679</u>	<u>(1,441)</u>	<u>-3.99%</u>
Intermurals						
1-9250-53100	DOE	1,592	1,100	1,100	-	0.00%
Viking Voice						
1-9260-53100	DOE	-	3,000	3,658	658	21.93%
Phi Theta Kappa						
1-9270-51700	Adjunct	3,210	3,210	3,210	-	0.00%
1-9270-53100	DOE	1,147	4,865	4,622	(243)	-4.99%
1-9270-53105	Communications Expense	653	300	300	-	0.00%
1-9270-54100	Travel	5,284	3,750	3,750	-	0.00%
		<u>10,294</u>	<u>12,125</u>	<u>11,882</u>	<u>(243)</u>	<u>-2.00%</u>
Athletics Administration						
1-9500-51400	Clerical/Staff Salaries	24,969	24,722	24,311	(411)	-1.66%
1-9500-51750	Other Adjunct	-	8,020	13,000	4,980	62.09%
1-9500-53100	DOE	3,032	5,790	5,790	-	0.00%
1-9500-53105	Communications Expense	281	2,500	2,500	-	0.00%
1-9500-53150	Contract Labor	14,880	-	-	-	undefined
1-9500-53150	Institutional Memberships	3,681	3,000	3,000	-	0.00%
1-9500-53155	Liability Insurance	54,952	37,318	58,500	21,182	56.76%
1-9500-54100	Travel	42	-	-	-	undefined
		<u>101,837</u>	<u>81,350</u>	<u>107,101</u>	<u>25,751</u>	<u>31.65%</u>
Baseball						
1-9510-51750	Other Adjunct	5,850	5,850	5,850	-	0.00%
1-9510-53100	DOE	19,949	23,632	23,632	-	0.00%
1-9510-53105	Communications Expense	838	1,500	1,500	-	0.00%
1-9510-53167	Officials	7,243	7,955	7,955	-	0.00%
1-9510-54100	Travel	41,618	27,364	27,364	-	0.00%
1-9510-58200	Athletic Scholarship	5,836	3,550	3,550	-	0.00%
1-9510-58500	Tuition/Fee Charges	109,404	116,000	116,000	-	0.00%
		<u>190,738</u>	<u>185,851</u>	<u>185,851</u>	<u>-</u>	<u>0.00%</u>

Account #	Description	2011 Actual	2012		2013Bud/2012Bud	
			Orig Budget	2013 Budget	\$	%
Men's Basketball						
1-9520-51750	Other Adjunct	5,850	-	-	-	undefined
1-9520-53100	DOE	12,139	-	-	-	undefined
1-9520-53105	Communications Expense	465	-	-	-	undefined
1-9520-53167	Officials	5,340	-	-	-	undefined
1-9520-54100	Travel	38,940	-	-	-	undefined
1-9520-58200	Athletic Scholarship	3,679	-	-	-	undefined
1-9520-58500	Tuition/Fee Charges	54,526	-	-	-	undefined
		<u>120,939</u>	-	-	-	undefined
Women's Basketball						
1-9525-51750	Other Adjunct	5,850	-	-	-	undefined
1-9525-53100	DOE	9,157	-	-	-	undefined
1-9525-53105	Communications Expense	2,063	-	-	-	undefined
1-9525-53167	Officials	4,190	-	-	-	undefined
1-9525-54100	Travel	43,482	-	-	-	undefined
1-9525-58200	Athletic Scholarship	3,782	-	-	-	undefined
1-9525-58500	Tuition/Fee Charges	71,025	-	-	-	undefined
		<u>139,549</u>	-	-	-	undefined
Softball						
1-9580-51750	Other Adjunct	5,850	-	5,850	5,850	undefined
1-9580-53100	DOE	17,600	20,081	20,081	-	0.00%
1-9580-53105	Communications Expense	569	1,500	1,500	-	0.00%
1-9580-53167	Officials	3,220	5,200	5,200	-	0.00%
1-9580-54100	Travel	24,469	24,875	24,875	-	0.00%
1-9580-58200	Athletic Scholarship	1,371	3,550	3,550	-	0.00%
1-9580-58500	Tuition/Fee Charges	74,982	75,000	75,000	-	0.00%
		<u>128,061</u>	<u>130,206</u>	<u>136,056</u>	<u>5,850</u>	<u>4.49%</u>
Department Scholarships						
1-9700-58500	Tuition/Fee Charges	32,704	73,000	70,000	(3,000)	-4.11%
1-9700-58520	Dormitory Charges	12,025	12,000	12,000	-	0.00%
		<u>44,729</u>	<u>85,000</u>	<u>82,000</u>	<u>(3,000)</u>	<u>-3.53%</u>
Dual Credit Scholarships						
1-9710-58500	Tuition/Fee Charges	123,385	150,000	200,000	50,000	33.33%
Honors College						
1-9760-51700	Adjunct	-	3,210	3,210	-	0.00%
1-9760-53100	DOE	2,184	2,096	1,989	(107)	-5.10%
1-9760-53105	Communications Expense	448	350	350	-	0.00%
1-9760-54100	Travel	10,370	8,000	8,800	800	10.00%
		<u>13,002</u>	<u>13,656</u>	<u>14,349</u>	<u>693</u>	<u>5.07%</u>
TOTAL EXPENDITURES		<u><u>\$ 23,525,884</u></u>	<u><u>\$ 25,067,345</u></u>	<u><u>\$ 25,077,811</u></u>	<u><u>\$ 10,466</u></u>	<u><u>0.04%</u></u>

**BUDGET FOR AUXILIARY FUND
FOR FISCAL YEAR 2012-2013**

	<u>2011 Actual</u>	<u>2012 Budget</u>	<u>2012 Projection</u>	<u>2013 Budget</u>
Revenue:				
Bookstore	\$ 3,041,759	\$ 2,835,000	\$ 2,800,000	\$ 2,810,000
Food Service	91,309	61,500	86,900	69,000
Housing	121,631	158,500	141,800	126,700
Golf Course	334,999	537,000	360,000	363,600
Other	12,364	14,000	11,500	16,500
	<u>3,602,062</u>	<u>3,606,000</u>	<u>3,400,200</u>	<u>3,385,800</u>
Expenditures:				
Bookstore	2,601,233	2,503,374	2,401,557	2,418,006
Food Service	43,926	57,100	47,055	49,350
Housing	154,050	157,892	140,000	86,056
Golf Course	426,718	517,620	448,781	448,344
Other	11,465	12,000	26,931	14,000
	<u>3,237,392</u>	<u>3,247,986</u>	<u>3,064,324</u>	<u>3,015,756</u>
Net:				
Bookstore	440,526	331,626	398,443	391,994
Food Service	47,383	4,400	39,845	19,650
Housing	(32,419)	608	1,800	40,644
Golf Course	(91,719)	19,380	(88,781)	(84,744)
Other	899	2,000	(15,431)	2,500
	<u>\$ 364,670</u>	<u>\$ 358,014</u>	<u>\$ 335,876</u>	<u>\$ 370,044</u>

**BUDGET FOR AUXILIARY FUND - DETAIL
FOR FISCAL YEAR 2012-2013**

	2011 <u>Actual</u>	2012 <u>Budget</u>	2013 <u>Budget</u>	<u>2013 Budget/2012 Budget</u>	
				\$	%
BOOKSTORE					
<u>Revenue</u>					
Taxable Sales	\$ 2,835,627	\$ 2,650,000	\$ 2,625,000	\$ (25,000)	-0.94%
Non-Taxable Sales	206,132	185,000	185,000	-	0.00%
	<u>3,041,759</u>	<u>2,835,000</u>	<u>2,810,000</u>	<u>(25,000)</u>	<u>-0.88%</u>
<u>Expenditures</u>					
Administrative Salaries	48,947	48,462	48,443	(19)	-0.04%
Clerical/Staff Salaries	47,258	46,790	46,484	(306)	-0.65%
Other Adjunct	16,169	30,000	30,000	-	0.00%
FICA Matching	8,226	9,582	9,539	(43)	-0.45%
Retirement Matching	5,536	10,000	6,500	(3,500)	-35.00%
Group Insurance	22,756	25,000	25,500	500	2.00%
Other Benefits	561	-	-	-	undefined
Operating Expenses	18,982	4,000	4,000	-	0.00%
Communications	14,938	7,000	12,000	5,000	71.43%
Contract Labor	2,201	-	-	-	undefined
Credit Card Fees	19,803	22,000	20,000	(2,000)	-9.09%
Purchases	2,384,593	2,300,000	2,200,000	(100,000)	-4.35%
Travel	86	540	540	-	0.00%
Transfer to Other Aux	11,177	-	15,000	15,000	undefined
	<u>2,601,233</u>	<u>2,503,374</u>	<u>2,418,006</u>	<u>(85,368)</u>	<u>-3.41%</u>
<u>Net</u>	<u>\$ 440,526</u>	<u>\$ 331,626</u>	<u>\$ 391,994</u>	<u>\$ 60,368</u>	<u>18.20%</u>
FOOD SERVICE					
<u>Revenue</u>					
Commissions	\$ 8,188	\$ 7,500	\$ 11,000	\$ 3,500	46.67%
Vending Commissions	22,198	24,000	24,000	-	0.00%
Meal Plans	60,923	30,000	34,000	4,000	13.33%
	<u>91,309</u>	<u>61,500</u>	<u>69,000</u>	<u>7,500</u>	<u>12.20%</u>
<u>Expenditures</u>					
Group Insurance	39,673	50,000	45,000	(5,000)	-10.00%
Operating Expenses	4,215	7,000	4,300	(2,700)	-38.57%
Communications	38	100	50	(50)	-50.00%
	<u>43,926</u>	<u>57,100</u>	<u>49,350</u>	<u>(7,750)</u>	<u>-13.57%</u>
<u>Net</u>	<u>\$ 47,383</u>	<u>\$ 4,400</u>	<u>\$ 19,650</u>	<u>\$ 15,250</u>	<u>346.59%</u>

	2011 <u>Actual</u>	2012 <u>Budget</u>	2013 <u>Budget</u>	<u>2013 Budget/2012 Budget</u>	
				\$	%
HOUSING					
<u>Revenue</u>					
Rent	\$ 102,996	\$ 135,000	\$ 109,200	\$ (25,800)	-19.11%
Payment Fee	5,560	9,500	7,500	(2,000)	-21.05%
Mafe Ready Fee	13,075	14,000	10,000	(4,000)	-28.57%
	<u>121,631</u>	<u>158,500</u>	<u>126,700</u>	<u>(31,800)</u>	<u>-20.06%</u>
<u>Expenditures</u>					
Clerical/Staff Salaries	53,683	53,151	41,191	(11,960)	-22.50%
Adjunct	4,000	6,000	2,850	(3,150)	-52.50%
FICA Matching	4,459	4,525	3,365	(1,160)	-25.64%
Retirement Matching	6,337	10,000	3,200	(6,800)	-68.00%
Group Insurance	14,877	20,000	10,000	(10,000)	-50.00%
Other Benefits	(107)	-	-	-	undefined
Operating Expenses	25,305	28,000	15,000	(13,000)	-46.43%
Communications	769	1,200	750	(450)	-37.50%
Electricity	27,700	22,000	3,000	(19,000)	-86.36%
Gas	4,965	7,000	1,000	(6,000)	-85.71%
Water and Trash	9,022	2,000	3,000	1,000	50.00%
Travel	295	1,500	500	(1,000)	-66.67%
Tuition Waiver for Resident Asst.	2,745	2,516	2,200	(316)	-12.56%
	<u>154,050</u>	<u>157,892</u>	<u>86,056</u>	<u>(71,836)</u>	<u>-45.50%</u>
<u>Net</u>	<u>\$ (32,419)</u>	<u>\$ 608</u>	<u>\$ 40,644</u>	<u>\$ 40,036</u>	<u>6584.87%</u>
OTHER					
<u>Revenue</u>					
Return Check Fee	\$ 1,187	\$ 2,000	\$ 1,200	\$ (800)	-40.00%
Miscellaneous	-	2,000	300	(1,700)	-85.00%
Transfer from Bookstore	11,177	10,000	15,000	5,000	50.00%
	<u>12,364</u>	<u>14,000</u>	<u>16,500</u>	<u>2,500</u>	<u>17.86%</u>
<u>Expenditures</u>					
Operating Expenses	11,465	-	2,000	2,000	undefined
Institutional Memberships	-	12,000	12,000	-	0.00%
	<u>11,465</u>	<u>12,000</u>	<u>14,000</u>	<u>2,000</u>	<u>16.67%</u>
<u>Net</u>	<u>\$ 899</u>	<u>\$ 2,000</u>	<u>\$ 2,500</u>	<u>\$ 500</u>	<u>25.00%</u>

	2011	2012	2013	2013 Budget/2012 Budget	
	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	\$	%
GOLF COURSE					
<u>Revenue</u>					
Green Fees	\$ 179,501	\$ 275,000	\$ 175,000	\$ (100,000)	-36.36%
Cart Rental	93,972	115,000	105,000	(10,000)	-8.70%
Food and Drink Sales	17,785	50,000	20,000	(30,000)	-60.00%
Merchandise Sales	43,741	97,000	60,000	(37,000)	-38.14%
Building Rent (Beer Sales)	-	-	3,600	3,600	undefined
	<u>334,999</u>	<u>537,000</u>	<u>363,600</u>	<u>(173,400)</u>	<u>-32.29%</u>
<u>Expenditures</u>					
Full Time Wages	112,417	111,570	103,579	(7,991)	-7.16%
Part Time Wages	61,987	110,000	70,000	(40,000)	-36.36%
FICA Matching	13,342	16,950	12,865	(4,085)	-24.10%
Retirement Matching	3,963	12,000	4,500	(7,500)	-62.50%
Group Insurance	17,770	25,000	18,500	(6,500)	-26.00%
Other Benefits	(327)	-	-	-	undefined
Operating Expenses	7,478	5,000	5,000	-	0.00%
Communications	165	350	350	-	0.00%
Credit Card Fees	5,167	5,000	5,300	300	6.00%
Carpentry	368	500	500	-	0.00%
Electrical	1,486	-	-	-	undefined
Insurance	2,000	2,000	2,500	500	25.00%
Ground Supplies	7,492	20,000	12,500	(7,500)	-37.50%
Seed, Sand, Sod	8,075	12,000	10,000	(2,000)	-16.67%
Fertilizer	20,439	21,000	22,500	1,500	7.14%
Irrigation Repairs	5,233	6,000	6,000	-	0.00%
Equipment Rent/Plant Deductions	33,866	47,000	45,000	(2,000)	-4.26%
Electricity	18,860	24,000	22,000	(2,000)	-8.33%
Gas	1,638	1,750	1,250	(500)	-28.57%
Water and Trash	19,354	4,000	20,000	16,000	400.00%
Gas, Oil, Filters	35,148	12,000	28,500	16,500	137.50%
Merchandise Purchases	35,695	50,000	40,000	(10,000)	-20.00%
Purchases - Food & Beverage	12,074	20,000	14,000	(6,000)	-30.00%
Travel	1,113	1,500	1,500	-	0.00%
Equipment Purchases	1,915	10,000	2,000	(8,000)	-80.00%
	<u>426,718</u>	<u>517,620</u>	<u>448,344</u>	<u>(69,276)</u>	<u>-13.38%</u>
	<u>(91,719)</u>	<u>19,380</u>	<u>(84,744)</u>	<u>(104,124)</u>	<u>-537.28%</u>

**GRAYSON COUNTY COLLEGE
AD VALOREM TAX RATES
FOR FISCAL YEARS ENDED AUGUST 31**

All Rates Per \$100 Valuation

Fiscal Year	Maintenance and Operations	Interest and Sinking	Total	% Change
2002-2003	\$ 0.120000	\$ -	\$ 0.120000	8.78%
2003-2004	\$ 0.126260	\$ -	\$ 0.126260	5.22%
2004-2005	\$ 0.134110	\$ -	\$ 0.134110	6.22%
2005-2006	\$ 0.140020	\$ -	\$ 0.140020	4.41%
2006-2007	\$ 0.147740	\$ -	\$ 0.147740	5.51%
2007-2008	\$ 0.139740	\$ -	\$ 0.139740	-5.41%
2008-2009	\$ 0.130000	\$ 0.054356	\$ 0.184356	31.93%
2009-2010	\$ 0.132778	\$ 0.050937	\$ 0.183715	-0.35%
2010-2011	\$ 0.133000	\$ 0.048800	\$ 0.18180	-1.04%
2011-2012	\$ 0.136168	\$ 0.045632	\$ 0.18180	0.00%
2012-2013*	\$ 0.130600	\$ 0.051200	\$ 0.18180	0.00%

*Pending final tax roll calculation and Board approval.

GRAYSON COUNTY COLLEGE
INCOME IN UNRESTRICTED FUND FOR FISCAL YEARS ENDED AUGUST 31

Fiscal Year	Tuition and Fees	% Change	State Formula	% Change	Local Taxes	% Change	Interest Income	% Change
2003-2004	3,791,872	20.60%	6,041,584	-0.24%	5,869,222	13.50%	86,679	8.50%
2004-2005	3,934,329	3.76%	6,041,584	0.00%	6,588,363	12.25%	226,345	161.13%
2005-2006	4,427,709	12.54%	6,539,100	8.23%	7,401,378	12.34%	398,630	76.12%
2006-2007	4,998,272	12.89%	6,539,101	0.00%	8,451,110	14.18%	532,080	33.48%
2007-2008	5,144,027	2.92%	6,955,071	6.36%	8,300,000	-1.79%	374,150	-29.68%
2008-2009	5,835,438	13.44%	6,955,072	0.00%	8,395,686	1.15%	168,469	-54.97%
2009-2010	6,906,287	18.35%	6,979,383	0.35%	8,873,861	5.70%	157,576	-6.47%
2010-2011	8,007,495	15.95%	6,912,430	-0.96%	9,208,795	3.77%	113,270	-28.12%
2011-2012*	8,345,797	4.22%	7,575,518	9.59%	9,250,000	0.45%	33,000	-70.87%
2012-2013*	7,948,294	-4.76%	7,447,777	-1.69%	9,242,500	-0.08%	33,000	0.00%

*Amounts for 2011-2012 projected; Amounts for 2012-2013 budgeted

**GRAYSON COUNTY COLLEGE
TUITION AND FEES
FOR FISCAL YEARS ENDED AUGUST 31**

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
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In-District

Tuition	\$ 28.00	\$ 31.00	\$ 32.00	\$ 33.00	\$ 33.00	\$ 35.00	\$ 35.00	\$ 37.00	\$ 42.00	\$ 45.00
Matriculation*	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
Student Services	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	7.00
General Use	7.00	7.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00
Cost of 15 hour schedule	565.00	610.00	640.00	655.00	655.00	685.00	685.00	715.00	790.00	910.00

Out-of-District

Tuition	28.00	37.00	39.00	44.00	44.00	54.00	54.00	64.00	74.00	80.00
Matriculation*	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
Student Services	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	7.00
Out-of-District	6.00	-	-	-	-	-	-	-	-	-
General Use	7.00	7.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00
Cost of 15 hour schedule	655.00	700.00	745.00	820.00	820.00	970.00	970.00	1,120.00	1,270.00	1,435.00

Non-Resident

Tuition	66.00	75.00	88.00	93.00	93.00	103.00	103.00	113.00	123.00	129.00
Matriculation*	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
Student Services	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	7.00
Out-of-District	6.00	-	-	-	-	-	-	-	-	-
General Use	7.00	7.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00
Cost of 15 hour schedule	1,225.00	1,270.00	1,480.00	1,555.00	1,555.00	1,705.00	1,705.00	1,855.00	2,005.00	2,170.00

*Matriculation fees are per semester. All other charges are per credit hour.