

LEGISLATIVE APPROPRIATIONS REQUEST

For Fiscal Years 2014-2015

*Submitted to the
Governor's Office of Budget, Planning and Policy
and the Legislative Budget Board*

by

Tarleton State University



October 16, 2012



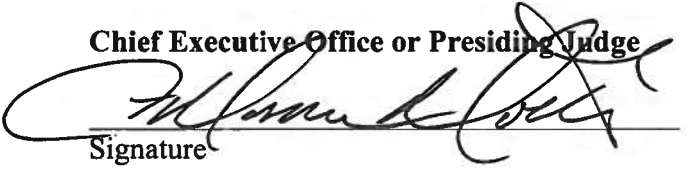
CERTIFICATE

Agency Name TARLETON STATE UNIVERSITY

This is to certify that the information contained in the agency Legislative Appropriations Request filed with the Legislative Budget Board (LBB) and the Governor's Office of Budget, Planning and Policy (GOBPP) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the GOBPP will be notified in writing in accordance with Article IX, Section 7.01 (2012-13 GAA).

Chief Executive Officer or Presiding Judge

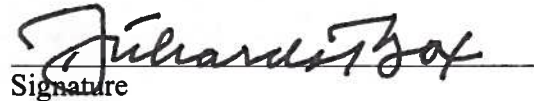

Signature

F. Dominic Dottavio
Printed Name

President
Title

8-16-2012
Date

Board or Commission Chair


Signature

Richard A. Box
Printed Name

Chairman, Board of Regents
Title

August 16, 2012
Date

Chief Financial Officer


Signature

Cynthia Carter
Printed Name

Interim Vice President for Finance & Administration
Title

8-16-12
Date

Tarleton State University

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For the schedules identified below, the Tarleton State University Administration either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the Tarleton State University Administration Legislative Appropriations Request for the 2014-2015 biennium.

Number	Name
2C.1	Operating Cost Detail-Base Request Schedule
3.B	Rider Revisions and Additions Request
3.C	Rider Appropriations and Unexpended Balances Request
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6J.B	Summary of Cost Related to Implementing Health Care Reform
Schedule 1B	Health-Related Institutions Patient Income
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Tarleton State University was founded in 1899 as John Tarleton College, and has been a proud member of the Texas A&M University System since 1917. The Southern Association of Colleges and Schools has accredited the university since 1926. The Texas Legislature changed the name to Tarleton State College in 1949 and to Tarleton State University in 1973. Tarleton is governed by a Board of Regents (see organization chart) and serves the citizens of the State of Texas through the provision of a high quality and affordable education, while maintaining an environment rich with tradition and excellence. Student success at Tarleton is a primary focus and we continue to find new and innovative ways to expand access in an economic environment that has proven challenging for institutions of higher education. Through partnerships, growth, innovation, enhanced safety, accountability and increased efficiencies we effectively serve the citizens of Texas.

Today Tarleton offers 100 degree options from the associate to doctoral levels. The main campus, located in Stephenville, is 65 miles southwest of Fort Worth. In addition to the main campus in Stephenville, Tarleton continues to do its part in meeting the "Closing the Gaps" participation goals, by serving the citizens of Texas at multiple locations throughout its service area, including Fort Worth (the Southwest Metroplex Center and the Terrell School of Medical Laboratory Science campuses), Thurber (W.K. Gordon Center and Museum for Industrial History of Texas), Waco (McLennan Community College's University Center) and Midlothian (Multi-Institutional Teaching Center).

Tarleton is home to several unique educational and research programs. If someone in the Metroplex has their blood drawn or analyzed, it is likely that a student from Tarleton was involved because our Medical Laboratory Sciences program in Fort Worth is the largest in Texas, and boasts a 100 percent licensing pass rate and a 100 percent employment rate.

Tarleton is also a leader in applied research. Last December, the IEEE -- a prestigious international association of electrical engineers, named Tarleton's Center for Agribusiness Excellence one of the top ten data mining programs in the world. The Center saved taxpayers more than \$5 billion dollars in fraudulent crop insurance claims and was asked to analyze the \$20 billion dollar food and nutrition program (food stamps), with a pilot program in Texas.

Tarleton is also responsible for a Law Enforcement and Anti-Terrorism Program that covers counties from I-35 west to the New Mexico Border, and I-10 north to the Panhandle. The program provides 109 rural law enforcement agencies with the capability to share records and link crimes across jurisdictions. Most recently it helped identify what were thought to be a series of individual crimes as the work of a systematic gang drug operation doing business from Waco to Denton.

VISION and CORE VALUES

Tarleton's vision statement is: "Tarleton will be the premier student-focused university in Texas. We will transform generations by inspiring discovery, leadership and service through exceptional teaching and research in vibrant learning communities." Our core values are Integrity, Leadership, Tradition, Civility, Excellence and Service.

IMPERATIVES

Tarleton imperatives are:

- Excel in Scholarship, Teaching and Learning – To foster an environment that encourages innovation, develop programs of national prominence, and engage students in research and learning;
- Expand Our Horizons – To continue enrollment growth and enrich the student experience by increasing access, expanding cultural competence, and fostering global awareness through the curriculum and a learning environment that values diversity;
- Encourage Leadership, Service and Student Success – To create opportunities beyond the classroom that foster a continuous learning environment, assure student success, and prepare students for leadership and service as alumni in their communities, careers and the world;
- Extend Our Reach - To develop and maintain relationships and partnerships that will extend the reach, services, reputation and impact of the university on its alumni, families and the people of Texas and beyond.

STUDENTS

Historically, Tarleton has served the needs of a rural, first-generation college population and those with significant financial need. In FY 2011, 61% of the baccalaureate

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graduates were classified as “first generation” graduates and approximately 80% of Tarleton students received some form of financial aid. Seventy-five percent of Tarleton students received federal loans compared to a statewide average of 27%. As the University's mission has broadened, its service population has become more diverse, serving growing numbers of students from urban settings and historically under-represented populations. In fall 2011, the University's student body of 9,893 included representatives from 220 Texas counties, 43 states and 21 countries. Currently, the University is serving more place-bound Texans than ever by strategically partnering with community colleges and offering more degree completion programs in Fort Worth, Waco and Midlothian. Tarleton is more than a regional university; it is making a national impact and recruiting students from around the world.

Tarleton's Student Government Association plays a significant role in campus internal affairs, while the Student Programming Association plans and coordinates campus entertainment and extracurricular activities. Tarleton has a well-defined and balanced athletics program for student-athletes. Student-athletes compete as members of the NCAA Division II and Lone Star Conference in 12 different sports (7 women's, and 5 men's sports). Tarleton's Rodeo Association has been part of a winning tradition since 1947, winning the national championship six times and 19 individual national championships.

GROWTH

Tarleton is a dynamic and growing university. As a result of an intentional strategic enrollment management planning process, Tarleton has grown at record rates for the past two years. This was in response to a significant loss in student enrollment from the successful launching of Texas A&M-Central Texas as a free standing university. In response to the loss of approximately 2,000 students to Texas A&M-Central Texas, Tarleton implemented a strategy to grow enrollment by design rather than by chance. As a result, freshman classes have increased by record numbers (28%) over the past two years and the freshman 2012 class will be even larger, all while increasing the quality of the incoming students.

Challenges come with such rapid growth. A student-housing plan to offset this expansion has provided modern and affordable housing for Tarleton students. A modern 300-bed facility, Legends Hall, was opened in the fall of 2010. In 2011, a twin to Legends Hall, Legacy Hall was completed and provided another 300 beds. Also in 2011, the university contracted with a private developer to provide another 342 beds in a newer facility adjacent to campus. Moving forward in 2012, the university will contract for an additional 300 beds in existing apartments near campus and is developing a Housing Master Plan to accommodate continued growth. Residence halls built in the 1930s, 40s, and 50s will need replacement in the very near future.

Growth in physical facilities provides additional opportunities for students, research and partnerships. In 2011, a 53,000 square foot nursing facility opened and is helping supply much needed nurses to the State of Texas, along with a technology and partnership rich Southwest Regional Dairy Center. The Tarleton dairy is the only university-based dairy in Texas and the only one in the United States with a private business overseeing daily operations. This allows our faculty to partner with other universities, AgriLife Research, and industry to conduct research.

June 2012 marked the opening of a new campus Welcome Center as well as the beginning of major renovation and expansion projects for two of the most heavily used academic buildings on campus. Other projects underway or in the planning process include the conversion of old roads into pedestrian walkways, a new agriculture engineering building, a new entrance road and conversion of a traditional dorm into an honors college.

SIGNIFICANT CHANGES IN POLICY AND ORGANIZATION

In an effort to create efficiencies and streamline processes, two university divisions were reorganized in 2011. The Division of Student Life reorganized in an effort to enhance and expand the delivery of services and programs to Tarleton students through the creation of administrative support teams that align departments to student need areas. In an effort to maintain quality of service to students and control costs during a budget reduction cycle, the Division of Enrollment & Information Management was merged with the Division of Academic Affairs in 2011. This strategic reorganization, fueled by attrition, retirement and realignment, allowed the university to better assist students through increases in “front-line” services and to eliminate a cabinet level position.

SIGNIFICANT CHANGES IN PROVISION OF SERVICE

Tarleton has a long history of providing an affordable, high quality education for the citizens of Texas and consistently ranks in the bottom third of the state in cost and in

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the top halfthird in graduation rates. This makes a Tarleton degree a great value for our students. Recently, Tarleton took up the Governor's challenge to offer a \$10,000 degree and now offers two degrees for less than \$10,000 (Bachelor of Sciences in Applied Sciences in Business Administration and Bachelor of Applied Arts and Sciences in Business Occupations).

The two degrees are made possible because of the close partnerships developed with community colleges. Over the past year, the university worked hard to expand the number and scope of agreements with two-year partners. Tarleton recently established "Top Academic Partner" status with Hill College in Hillsboro, McLennan Community College (MCC) in Waco, Navarro College in Midlothian, Tarrant County College in Fort Worth and Weatherford College. The agreements with our partners allow students to share library resources, enjoy program specific articulation agreements and benefit from a financial aid consortium agreement. The financial aid agreements are beneficial because students can be enrolled at Tarleton and one of our community college partner courses concurrently and Tarleton will issue financial aid for the courses taken at both institutions. Without the financial aid agreements, a student could only receive grant assistance for one institution or the other. Higher education access for Texans has also been improved by academic program specific agreements. Notably Tarleton is expanding its undergraduate nursing program to Tarrant Community College and providing the state's only four-year online veterinary technology program in partnership with Cedar Valley College. Access to counseling services for 10,000 students at MCC was also started in May 2012 through a joint agreement utilizing newly created space at MCC and counselors from Tarleton's Master's in Counseling Psychology program.

Tarleton offers service to the citizens of Texas who first served their country. The new Military Veterans Service Center opened its doors in the fall 2011 to help veterans achieve their educational and employment goals. In addition to serving a diverse student body, Tarleton proudly provides service to residents of Texas and beyond who have served their country. Tarleton has been named as one of the top Military Friendly Schools in the nation by GI Jobs Magazine and was recognized as one of the top 15% of colleges, universities and trade schools in the nation that do the most to enhance US veterans as students. There has been a 30% increase in students applying for veteran benefits in the last year.

Tarleton has effectively and efficiently managed state resources through the collaborative purchases of utilities and the implementation of energy management plans. As a result of the modification of our energy loop and central plant, Tarleton was able to realize a 19.6% reduction in energy consumption during the last year as compared to 2010 consumption levels. Currently under review are an additional 22 energy conservation projects to further reduce energy costs. The university implemented controls on student printing that reduced paper use by 80% in the first month and is in contract negotiations with Xerox Managed Print Services, which has the potential to reduce printing costs a minimum of 33% per year.

Additional actions significantly reducing operating costs of the university were the transfer of the Dora Lee Langdon Cultural Center (Langdon Center) to the City of Granbury and receiving the largest single gift in the history of the university from Mrs. W.K. Gordon and the W.K. Gordon Foundation. The transfer of the Langdon Center will reduce Tarleton's annual operating expenses by over \$200,000 per year. The Gordon gift of \$6,000,000 offsets \$250,000 in operational costs to the university and provides a \$1,000,000 scholarship endowment for students.

Tarleton has increased its online and outreach course offerings to allow place-bound and time-bound students the opportunity to complete degrees. Currently, 14 distinct master's degrees are offered online or off-campus. Also, 28 undergraduate degree completion programs and an additional 5 certification programs have been implemented to serve more students who might not be able to attend traditional post-secondary programs. Approximately 61% of students enrolled in summer 2012 were taking one or more online courses, while the number of dedicated distance learners grew by 119% in the fall of 2011 and by another 118% in the spring of 2012 with increases in semester credit hours of 156% and 179% respectively.

STUDENT SUCCESS

Because a top priority at Tarleton is to increase persistence and graduation rates of students, we have implemented a number of important initiatives.

From the time students enroll to the day they graduate, the experience of being at Tarleton is analyzed and has been redesigned to enhance retention and graduation rates. In 2011 student orientation and student engagement activities were redesigned and an Immersion Week created, all in an effort to set students up for success as they begin their university experience. A wide variety of new retention initiatives have been implemented, including the enhancement of advising services, expansion of first-year

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and second-year experience programs, the addition of student tutoring and peer-to-peer and faculty/student mentoring, and the creation of a large number of learning communities.

A major new initiative has been to restructure teaching so it is more relevant to today's learner. The "course redesign initiative" includes the use of new technology and teaching techniques as well as a planned renovation of the Dick Smith Library to be a place for dynamic interaction between students and faculty rather than just a place for quiet study and research. The Center for Instructional Innovation has been created and Faculty Fellows hired to guide this important effort.

A Project Graduation initiative was implemented to engage and retain students as a means of increasing graduation rates. One change that has been incredibly successful is a new approach to developmental math. A compressed term (eight weeks rather than sixteen) was implemented that resulted in pass rates increasing from 60% to 90%.

A key element in promoting student success is the connection of classroom learning with practical, real-world experiences that occur outside of the classroom, which is driven by Tarleton's Quality Enhancement Plan, "Keeping It REAL (Real-world Experiences Applied to Learning)." This initiative engages baccalaureate students in applied learning experiences in the areas of undergraduate research, service learning, leadership, internships, and study away/abroad, resulting in a distinctive, transformative collegiate experience. All of these success initiatives will be enhanced by the addition of new academic space for agriculture and business students and the renovation of the library to meet modern day learning requirements.

SIGNIFICANT EXTERNALITIES

Tarleton has grown and maintained quality of service in the face of state funding reductions and increased fiscal directives. The university implemented a budget reduction plan, which provided continuity of service without reduction in force or adding significant increased costs to students. Currently, Tarleton ranks 29th in tuition and fee costs out of 36 public universities in Texas, all the while managing an 18% reduction in state funding support and increase in exemptions/waivers to a projected level of \$3 million in FY13, up from \$600K in FY10.

Significant changes in externalities related to population shift since 2000 has equated to a 59% increase in enrollment growth at Tarleton State University. Since 2010, the University has seen a 28% increase in freshman growth alone. Fall 2012 applications for first-time college students are up 25% and 14% for transfer applications as compared to fall 2011 data. In the past 5 years, African American and Hispanic enrollment has increased by 80% with numbers of Hispanic students increasing 26% alone since 2010. Outreach efforts have posted semester credit hour increases of 73% in the Southwest Metroplex and 128% in Waco. Tarleton State University is serving more Texans than ever and must strategically move toward maintaining and providing increased quality of service at all sites.

Tarleton has responded to population shifts in the DFW area with its Southwest Metroplex Initiative, which includes a Southwest Fort Worth Campus, Midlothian Multi-Institutional Teaching Center and a strong University Center presence at McLennan Community College in Waco. Eighty-three percent of all new population growth for Texas in the next ten years will occur in five North Central Texas counties, namely Dallas, Denton, McLennan, Tarrant and Williamson. Tarleton has been offering courses and programs in several of these counties for more than 30 years and continues to reach out to the residents of Texas in order to provide a high quality, affordable and on-time education.

In response to significant on-campus and outreach growth, Tarleton State University presents the following strategic funding requests in order to continue its proud tradition of serving the educational needs of Texas.

PURPOSE OF NEW FUNDING REQUESTS

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TUITION REVENUE BONDS

“The Gates” (\$125M): This project is to construct a combined academic building at Tarleton’s primary entrance to campus for the Colleges of Agricultural & Environmental Sciences and Business Administration. The project is the linchpin to the implementation of the University’s Master Plan and the rerouting of the major road through downtown Stephenville. The new facility will replace 60 year old space that was developed when Tarleton was a two year college, preceding modern agricultural and business practices. The Gates building will provide state of the art classroom and laboratory space, parking facilities and academic enhancement areas to compensate for Tarleton’s record growth. Construction would also include covering an outdoor area that would be used for agricultural events and as laboratory space. The footprint of the building will require the demolition of approximately 125,000 square feet spread across five current structures, extension of the current central plant loop to connect the new building, improvement of energy efficiency for those buildings not currently on the loop, renovation of current parking lots, transition of existing electrical and other above-ground utilities underground and the closure of two streets.

Southwest Metroplex Building (\$55M): Tuition Revenue Bonds will be utilized in the Southwest Metroplex area to serve Texans in this rapidly growing population center. The project will include land acquisition and construction of academic and administrative space to support the rapidly expanding number of traditional and place-bound students attending Tarleton’s Teaching Center in Fort Worth. Tarleton is the lowest cost public university provider in the Metroplex and has strong partnerships with all of the community colleges in the region. This project will plan, construct, equip, furnish, and establish the utilities, technology, and communications infrastructure for a new 125,000 sq. ft. academic building. The project also will plan and construct a 500-space parking garage for students enrolled at the Southwest Metroplex Center in Fort Worth.

Library Addition & Expansion (\$31M): This project will expand student success services that are assisting in the retention and graduation of students. The project will provide students and faculty with a dynamic learning environment for sharing and exploring ideas, applying technology, developing research skills, and producing their academic work. A flexible, technology-rich learning environment will: provide writing/communication labs, an advising center and presentation development/practice rooms for students; address work force demands for technological and digital media skills; support diverse learning styles and course delivery methods, thereby, enhancing learning; and offer access to current information and research materials in order to foster an information literate citizenry.

EXCEPTIONAL ITEMS

Southwest Metroplex Center Outreach Access (\$3.3M): Funds are needed to sustain and expand a rapidly growing teaching center and to support the acquisition and development of a permanent site for the Tarleton Southwest Metroplex Center in Fort Worth. Started six years ago, the Southwest Metroplex Center now provides undergraduate and graduate education for over 1300 students. Located in the largest city in Texas without a public higher education undergraduate institution, Tarleton’s Southwest Metroplex Center is the lowest cost university provider in the region and serves a critical need for citizens in Fort Worth, the western half of Tarrant County, Parker County and Johnson County. Funds will provide for expansion of services and facilities to serve additional students and expand the types of programs offered while complimenting TRB funds requested to develop a permanent home for Tarleton’s Southwest Metroplex campus.

Student Success (\$2.8M): Funds are needed to enhance student success in high-need (STEM) fields and for high-risk students. Programs will be initiated that provide intrusive mentoring, tutoring and advising, and on-campus employment opportunities for at-risk students in order to improve timely graduation. A robust series of programs to support students as declared STEM majors during their first two years of college would also be implemented. The new at-risk program will be compatible with current programs related to academic advising, supplemental instruction, formal tutoring programs and an early alert program. Funds will also be used to develop STEM support programs, develop residential learning communities, expand a successful undergraduate research program at the lower division level, and redesign lower level stem courses. New STEM program development will be enhanced through the success of the current undergraduate/graduate research programs and the campus Quality Enhancement Program – Real-world Experiences Applied to Learning (R.E.A.L.).

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Homeland Security & Data Mining M.S. (\$800K): Requested funding will support a graduate degree program in mathematics (M.S.) with a concentration in data mining to train professionals to assist homeland security agencies. Graduates of the program will be prepared to enter employment with state and federal homeland security agencies and provide data mining analyses to detect and forecast threats. Experience garnered from current Tarleton programs such as the Rural Law-Enforcement Initiative, the Center for Agribusiness Excellence, a forensic science agreement with the Texas Engineering Extension Service (TEEX) and the Department of Criminal Justice, will contribute to the success of the degree. The program will aim to significantly reduce homeland security issues experienced by the State of Texas.

School of Environmental Studies (\$1.14M): Funding will support development of the Tarleton State University School of Environmental Studies. The School will serve as a central entity for administrative coordination across internal and external units and for coordinated development of academic programming related to environmental studies, research, and service. The School will be housed in "The Gates," a proposed cutting edge on-campus academic facility, and will offer support activities for the College of Agricultural and Environmental Sciences, College of Science and Technology, College of Business Administration, College of Liberal and Fine Arts, and the Texas Institute for Applied Environmental Research. The School will focus on current and future environmental issues significant to Texas and beyond.

TEN-PERCENT GENERAL REVENUE-RELATED BASE REDUCTION EXERCISE

No doubt, a 10% reduction in general revenue will impact our ability to help grow the economy of Texas, continue enrollment growth, and serve our large number of low income, first-generation students. Cuts on the scale being proposed have consequences for people, programs and services. Ultimately, students would experience a curtailment of services and programs to make up for the lost revenue from a 10% cut. Specifically, the students most negatively impacted by the budget reductions are first-generation students and those from low-income families who make up a large percentage of our student body.

Tarleton's budget reduction plan requires the university to make difficult, yet strategic cuts, providing an opportunity to align our university priorities and focus on mission-related programs and activities. Tarleton will meet its requirement by implementing greater efficiencies along with reductions in special item funding; however, our plan does not require the use of university reserves.

To meet the 10% reduction, cuts will be made to the following Special Items: Tarleton Outreach, Tarleton Agricultural and Environmental Sciences Research Centers, Environmental Research and Texas Institute for Applied Environmental Research - TIAER. We are experiencing the most rapid growth in outreach areas. Budget reductions will impact our ability to provide access to affordable public higher education in one of the most rapidly growing areas of the state. Budget reductions to our Agricultural and Environmental Sciences Research Centers will severely limit our ability to offer a technologically up-to-date curriculum in agricultural and environmental sciences; restrict partnerships with Texas AgriLife Research and Extension, public schools and community college districts, and other state institutions. Every dollar of reduction in funding for TIAER is a dollar of outside funding lost. For every dollar invested by the State of Texas, TIAER has brought in another dollar from other sources. In addition to training students at all levels on emerging environmental issues, these programs are on the cutting edge of new technologies and skills needed across the state and nation.

Additional general revenue reductions to formula funds would result in a reduction in direct student services and academic programs. Such a reduction would hamper our ability to ensure student success, putting our students at a disadvantage in the marketplace.

HIGH PRIORITY REQUESTS of THE TEXAS A&M UNIVERSITY SYSTEM:

Base Funding – Our highest priority is funding the basic, on-going operations of our institutions and agencies. Given current economic conditions, we request that the Legislature maintain our institutions' and agencies' base funding and put any new funds into the formulas to fund the costs of providing education and support for the additional students enrolled since the last base period, and to fund the facilities costs of our institutions and agencies.

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Incentive Funding – We support increased accountability and performance incentives through outcomes-based funding; however, base funding, including enrollment growth through the current formulas, should be funded first.

Higher Education Group Health Insurance – We request funding to cover any increases in employees and retirees enrolled in our group health insurance program and increases in health care costs. Additionally, we request funding to restore some increment of the differential funding level for our employees as compared to the state employees in the ERS group insurance plan.

Student Financial Aid – Increased support for student financial aid is vitally important for our students and families. However, since it is a method of paying for tuition and fees and does not increase much needed funding for the universities, we request any increase in financial aid not be made at the expense of formula funding.

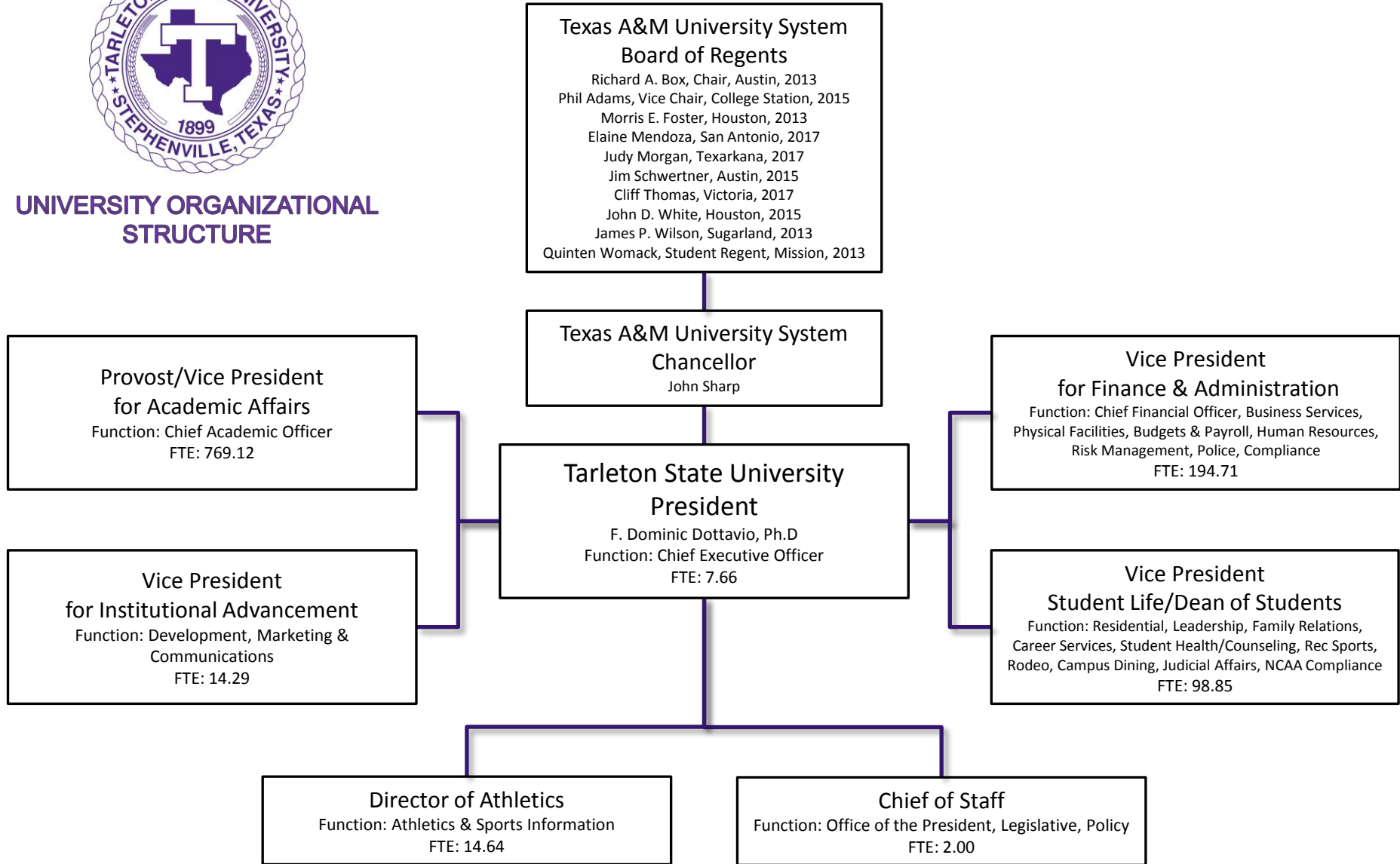
TARLETON EMPLOYEE BACKGROUND CHECKS

Pursuant to Texas Government Code Chapter 411, Subchapter F; Texas Education Code § 51.215; and The Texas A&M University System Regulation 33.99.14, Tarleton is entitled to obtain criminal history background information pertaining to an applicant for employment in a security-sensitive position. All Tarleton staff, faculty and student employees employed in positions deemed security sensitive are subject to a background records check. With regard to procedure, Tarleton closely follows TAMUS regulation 33.99.14.

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UNIVERSITY ORGANIZATIONAL STRUCTURE



2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
1 Provide Instructional and Operations Support					
1 Provide Instructional and Operations Support					
1 OPERATIONS SUPPORT (1)	28,908,997	28,291,387	28,568,226	0	0
3 STAFF GROUP INSURANCE PREMIUMS	1,189,859	1,011,230	1,091,280	1,124,018	1,157,739
4 WORKERS' COMPENSATION INSURANCE	32,897	31,424	51,182	75,782	75,783
5 UNEMPLOYMENT COMPENSATION INSURANCE	26,058	33,061	9,672	14,026	14,027
6 TEXAS PUBLIC EDUCATION GRANTS	1,706,398	1,830,679	1,927,450	1,985,274	2,044,832
7 ORGANIZED ACTIVITIES	362,545	362,545	420,000	420,000	420,000
TOTAL, GOAL 1	\$32,226,754	\$31,560,326	\$32,067,810	\$3,619,100	\$3,712,381

2 Provide Infrastructure Support

1 Provide Operation and Maintenance of E&G Space

1 E&G SPACE SUPPORT (1)	3,632,213	2,812,792	2,754,772	0	0
2 TUITION REVENUE BOND RETIREMENT	5,689,540	4,930,705	4,924,480	4,930,552	4,921,235

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

10/15/2012 11:16:00AM

83rd Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

Goal / Objective / STRATEGY	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
TOTAL, GOAL 2	\$9,321,753	\$7,743,497	\$7,679,252	\$4,930,552	\$4,921,235

3 Provide Special Item Support

1 Instructional Support Special Item Support

1 TARLETON OUTREACH	45,894	35,625	35,625	35,625	35,625
2 MULTI-INSTITUTION TEACHING CENTER	0	1,500,000	1,500,000	1,500,000	1,500,000

2 Research Special Item Support

1 ENVIRONMENTAL RESEARCH	1,046,652	748,094	748,094	748,094	748,094
2 AG & ENVIRONMENTAL SCIENCES CENTER	219,312	209,326	209,326	175,335	175,335

3 Public Service Special Item Support

1 SMALL BUSINESS DEVELOPMENT	110,347	110,000	110,000	110,000	110,000
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4 Institutional Support Special Item Support

1 INSTITUTIONAL ENHANCEMENT	0	0	0	2,242,167	2,242,167
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5 Exceptional Item Request

2.A. Summary of Base Request by Strategy

10/15/2012 11:16:00AM

83rd Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

Goal / Objective / STRATEGY	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 3	\$1,422,205	\$2,603,045	\$2,603,045	\$4,811,221	\$4,811,221
6 Research Funds					
1 Research Funds					
1 RESEARCH DEVELOPMENT FUND (2)	1,117,590	793,198	793,198	0	0
TOTAL, GOAL 6	\$1,117,590	\$793,198	\$793,198	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$44,088,302	\$42,700,066	\$43,143,305	\$13,360,873	\$13,444,837
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$44,088,302	\$42,700,066	\$43,143,305	\$13,360,873	\$13,444,837

(2) - Research fund strategies are not requested because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

10/15/2012 11:16:00AM

83rd Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

Goal / Objective / STRATEGY	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
<u>METHOD OF FINANCING:</u>					
General Revenue Funds:					
1 General Revenue Fund	31,957,931	29,760,680	29,703,793	9,831,581	9,822,266
SUBTOTAL	\$31,957,931	\$29,760,680	\$29,703,793	\$9,831,581	\$9,822,266
General Revenue Dedicated Funds:					
704 Bd Authorized Tuition Inc	372,960	653,973	681,258	0	0
770 Est Oth Educ & Gen Inco	11,757,411	12,285,413	12,758,254	3,529,292	3,622,571
SUBTOTAL	\$12,130,371	\$12,939,386	\$13,439,512	\$3,529,292	\$3,622,571
TOTAL, METHOD OF FINANCING	\$44,088,302	\$42,700,066	\$43,143,305	\$13,360,873	\$13,444,837

*Rider appropriations for the historical years are included in the strategy amounts.

2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/15/2012 11:16:00AM

Agency code: 713		Agency name: Tarleton State University				
METHOD OF FINANCING		Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
<u>GENERAL REVENUE</u>						
<u>1</u> General Revenue Fund						
<i>REGULAR APPROPRIATIONS</i>						
Regular Appropriations from MOF Table (2010-11 GAA)						
		\$45,413,033	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2012-13 GAA)						
		\$0	\$29,760,680	\$29,703,793	\$9,831,581	\$9,822,266
<i>TRANSFERS</i>						
GAA 2010-11, Article III, Page III-101, Item 5, transfer to TAMU-CT						
		\$(11,361,579)	\$0	\$0	\$0	\$0
<i>SUPPLEMENTAL, SPECIAL OR EMERGENCY APPROPRIATIONS</i>						
HB 4, 82nd Leg, Regular Session, Sec 1(a) General Revenue Reductions.						
		\$(2,093,523)	\$0	\$0	\$0	\$0
TOTAL,	General Revenue Fund	\$31,957,931	\$29,760,680	\$29,703,793	\$9,831,581	\$9,822,266
TOTAL, ALL	GENERAL REVENUE	\$31,957,931	\$29,760,680	\$29,703,793	\$9,831,581	\$9,822,266

2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/15/2012 11:16:00AM

Agency code: **713** Agency name: **Tarleton State University**

METHOD OF FINANCING **Exp 2011** **Est 2012** **Bud 2013** **Req 2014** **Req 2015**

GENERAL REVENUE FUND - DEDICATED

704 GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2010-11 GAA)

\$520,440 \$0 \$0 \$0 \$0

Regular Appropriations from MOF Table (2012-13 GAA)

\$0 \$386,258 \$386,258 \$0 \$0

Revised Receipts

\$39,486 \$267,715 \$295,000 \$0 \$0

TRANSFERS

GAA 2010-11, Article III, Page III-101, Item 5, transfer to TAMU-CT

\$(186,966) \$0 \$0 \$0 \$0

TOTAL, GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704

\$372,960 \$653,973 \$681,258 \$0 \$0

770 GR Dedicated - Estimated Other Educational and General Income Account No. 770

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2010-11 GAA)

2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/15/2012 11:16:00AM

Agency code: 713		Agency name: Tarleton State University				
METHOD OF FINANCING		Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
<u>GENERAL REVENUE FUND - DEDICATED</u>						
		\$11,365,316	\$0	\$0	\$0	\$0
	Regular Appropriations from MOF Table (2012-13 GAA)	\$0	\$11,778,946	\$11,934,149	\$3,529,292	\$3,622,571
	Revised Receipts	\$2,146,457	\$502,912	\$824,105	\$0	\$0
	Adjustment to Expended	\$(71,526)	\$3,555	\$0	\$0	\$0
<i>TRANSFERS</i>						
	GAA 2010-11, Article III, Page III-101, Item 5, transfer to TAMU-CT	\$(1,682,836)	\$0	\$0	\$0	\$0
TOTAL,	GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$11,757,411	\$12,285,413	\$12,758,254	\$3,529,292	\$3,622,571
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770		\$12,130,371	\$12,939,386	\$13,439,512	\$3,529,292	\$3,622,571

2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/15/2012 11:16:00AM

Agency code: 713		Agency name: Tarleton State University				
METHOD OF FINANCING		Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
TOTAL, ALL	GENERAL REVENUE FUND - DEDICATED	\$12,130,371	\$12,939,386	\$13,439,512	\$3,529,292	\$3,622,571
TOTAL,	GR & GR-DEDICATED FUNDS	\$44,088,302	\$42,700,066	\$43,143,305	\$13,360,873	\$13,444,837
GRAND TOTAL		\$44,088,302	\$42,700,066	\$43,143,305	\$13,360,873	\$13,444,837
FULL-TIME-EQUIVALENT POSITIONS						
REGULAR APPROPRIATIONS						
	Regular Appropriations from MOF Table (2010-11 GAA)	752.4	0.0	0.0	0.0	0.0
	Regular Appropriations from MOF Table (2012-13 GAA)	0.0	692.0	692.0	692.0	692.0
	Unauthorized Number Over (Below) Cap	(180.4)	(127.0)	(117.0)	(113.6)	(113.6)
TOTAL, ADJUSTED FTES		572.0	565.0	575.0	578.4	578.4
NUMBER OF 100% FEDERALLY FUNDED FTES		0.0	0.0	0.0	0.0	0.0

2.C. Summary of Base Request by Object of Expense

10/15/2012 11:16:01AM

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

OBJECT OF EXPENSE	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
1001 SALARIES AND WAGES	\$11,688,611	\$11,678,627	\$11,422,123	\$1,124,540	\$1,124,540
1002 OTHER PERSONNEL COSTS	\$430,640	\$347,676	\$324,287	\$14,026	\$14,027
1005 FACULTY SALARIES	\$20,183,211	\$20,937,952	\$21,874,128	\$713,647	\$713,647
1010 PROFESSIONAL SALARIES	\$57,587	\$21,317	\$21,317	\$0	\$0
2001 PROFESSIONAL FEES AND SERVICES	\$23,511	\$5,000	\$5,000	\$5,000	\$5,000
2002 FUELS AND LUBRICANTS	\$40,103	\$40,000	\$40,000	\$40,000	\$40,000
2003 CONSUMABLE SUPPLIES	\$265,922	\$43,000	\$35,000	\$12,000	\$12,000
2004 UTILITIES	\$917,480	\$50,000	\$40,000	\$40,000	\$40,000
2005 TRAVEL	\$159,091	\$37,800	\$22,000	\$10,000	\$10,000
2006 RENT - BUILDING	\$3,606	\$0	\$0	\$0	\$0
2007 RENT - MACHINE AND OTHER	\$132,667	\$27,000	\$19,000	\$19,000	\$19,000
2008 DEBT SERVICE	\$5,689,540	\$4,930,705	\$4,924,480	\$4,930,552	\$4,921,235
2009 OTHER OPERATING EXPENSE	\$4,343,307	\$4,430,989	\$4,265,970	\$6,302,108	\$6,395,388
3001 CLIENT SERVICES	\$4,075	\$0	\$0	\$0	\$0
4000 GRANTS	\$323	\$0	\$0	\$0	\$0
5000 CAPITAL EXPENDITURES	\$148,628	\$150,000	\$150,000	\$150,000	\$150,000
OOE Total (Excluding Riders)	\$44,088,302	\$42,700,066	\$43,143,305	\$13,360,873	\$13,444,837
OOE Total (Riders)					
Grand Total	\$44,088,302	\$42,700,066	\$43,143,305	\$13,360,873	\$13,444,837

2.D. Summary of Base Request Objective Outcomes
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

10/15/2012 11:16:01AM

713 Tarleton State University

Goal/ Objective / Outcome	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
1 Provide Instructional and Operations Support					
1 Provide Instructional and Operations Support					
KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs	38.95%	39.50%	40.00%	40.50 %	41.00 %
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs	39.84%	40.50%	41.00%	41.50 %	42.00 %
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs	35.58%	36.00%	36.50%	37.00 %	37.50 %
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs	23.91%	28.00%	28.50%	29.00 %	29.50 %
5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs	44.00%	44.00%	44.50%	45.00 %	45.50 %
KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs	21.76%	21.75%	22.25%	22.75 %	23.25 %
7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs	22.85%	23.00%	23.50%	24.00 %	24.50 %
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs	18.45%	18.50%	19.00%	19.50 %	20.00 %
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	8.33%	8.50%	9.00%	9.50 %	10.00 %
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	17.86%	18.00%	18.50%	19.00 %	19.50 %
KEY 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	66.85%	67.00%	67.50%	68.00 %	68.50 %
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	66.92%	67.50%	68.00%	68.50 %	69.00 %

2.D. Summary of Base Request Objective Outcomes
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

10/15/2012 11:16:01AM

713 Tarleton State University

<i>Goal/ Objective / Outcome</i>	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	67.81%	67.50%	68.00%	68.50 %	69.00 %
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	63.41%	63.50%	64.00%	64.50 %	65.00 %
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	68.29%	68.00%	68.50%	69.00 %	69.50 %
16 Percent of Semester Credit Hours Completed	95.76%	96.00%	96.00%	96.00 %	96.00 %
KEY 17 Certification Rate of Teacher Education Graduates	95.40%	95.00%	95.00%	95.00 %	95.00 %
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math	60.22%	60.50%	61.00%	61.50 %	62.00 %
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing	64.63%	65.00%	65.50%	66.00 %	66.50 %
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading	81.65%	82.00%	82.00%	82.50 %	82.50 %
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	60.71%	63.00%	63.50%	64.00 %	64.50 %
KEY 22 Percent of Transfer Students Who Graduate within 4 Years	65.83%	71.00%	71.50%	72.00 %	72.50 %
KEY 23 Percent of Transfer Students Who Graduate within 2 Years	45.13%	47.50%	48.00%	48.50 %	49.00 %
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	42.43%	42.50%	43.00%	43.50 %	44.00 %
KEY 27 State Licensure Pass Rate of Nursing Graduates	100.00%	98.50%	98.50%	98.50 %	98.50 %

2.D. Summary of Base Request Objective Outcomes
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

10/15/2012 11:16:01AM

713 Tarleton State University

<i>Goal/ Objective / Outcome</i>	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
KEY 30 Dollar Value of External or Sponsored Research Funds (in Millions)	6.67	7.00	7.00	7.25	7.25
31 External or Sponsored Research Funds As a % of State Appropriations	20.85%	16.00%	16.00%	16.50%	16.50%
32 External Research Funds As Percentage Appropriated for Research	634.76%	600.00%	600.00%	625.00%	625.00%
48 % Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year	0.00%	0.00%	0.00%	0.00%	0.00%
49 Average No Months Endowed Chairs Remain Vacant	0.00	0.00	0.00	0.00	0.00

2.E. Summary of Exceptional Items Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
 TIME : 11:16:01AM

Agency code: 713

Agency name: Tarleton State University

Priority	Item	2014			2015			Biennium	
		GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1	Southwest Metroplex Outreach Center	\$1,650,000	\$1,650,000	23.0	\$1,650,000	\$1,650,000	23.0	\$3,300,000	\$3,300,000
2	STUDENT SUCCESS	\$1,400,000	\$1,400,000	15.0	\$1,400,000	\$1,400,000	15.0	\$2,800,000	\$2,800,000
3	Homeland Security Data Mining	\$400,000	\$400,000	6.0	\$400,000	\$400,000	6.0	\$800,000	\$800,000
4	School of Environmental Studies	\$570,000	\$570,000	9.0	\$570,000	\$570,000	9.0	\$1,140,000	\$1,140,000
5	Tuition Revenue Bond Debt Service	\$18,395,943	\$18,395,943		\$18,395,943	\$18,395,943		\$36,791,886	\$36,791,886
Total, Exceptional Items Request		\$22,415,943	\$22,415,943	53.0	\$22,415,943	\$22,415,943	53.0	\$44,831,886	\$44,831,886

Method of Financing

General Revenue	\$22,415,943	\$22,415,943		\$22,415,943	\$22,415,943		\$44,831,886	\$44,831,886
General Revenue - Dedicated								
Federal Funds								
Other Funds								
	\$22,415,943	\$22,415,943		\$22,415,943	\$22,415,943		\$44,831,886	\$44,831,886

Full Time Equivalent Positions 53.0 53.0

Number of 100% Federally Funded FTEs 0.0 0.0

2.F. Summary of Total Request by Strategy
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/15/2012
 TIME : 11:16:02AM

Agency code: 713 Agency name: Tarleton State University

Goal/Objective/STRATEGY	Base 2014	Base 2015	Exceptional 2014	Exceptional 2015	Total Request 2014	Total Request 2015
1 Provide Instructional and Operations Support						
<i>1 Provide Instructional and Operations Support</i>						
1 OPERATIONS SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
3 STAFF GROUP INSURANCE PREMIUMS	1,124,018	1,157,739	0	0	1,124,018	1,157,739
4 WORKERS' COMPENSATION INSURANCE	75,782	75,783	0	0	75,782	75,783
5 UNEMPLOYMENT COMPENSATION INSURANCE	14,026	14,027	0	0	14,026	14,027
6 TEXAS PUBLIC EDUCATION GRANTS	1,985,274	2,044,832	0	0	1,985,274	2,044,832
7 ORGANIZED ACTIVITIES	420,000	420,000	0	0	420,000	420,000
TOTAL, GOAL 1	\$3,619,100	\$3,712,381	\$0	\$0	\$3,619,100	\$3,712,381
2 Provide Infrastructure Support						
<i>1 Provide Operation and Maintenance of E&G Space</i>						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	4,930,552	4,921,235	18,395,943	18,395,943	23,326,495	23,317,178
TOTAL, GOAL 2	\$4,930,552	\$4,921,235	\$18,395,943	\$18,395,943	\$23,326,495	\$23,317,178

2.F. Summary of Total Request by Strategy
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/15/2012
 TIME : 11:16:02AM

Agency code: 713 Agency name: Tarleton State University

Goal/Objective/STRATEGY	Base 2014	Base 2015	Exceptional 2014	Exceptional 2015	Total Request 2014	Total Request 2015
3 Provide Special Item Support						
<i>1 Instructional Support Special Item Support</i>						
1 TARLETON OUTREACH	\$35,625	\$35,625	\$1,650,000	\$1,650,000	\$1,685,625	\$1,685,625
2 MULTI-INSTITUTION TEACHING CENTER	1,500,000	1,500,000	0	0	1,500,000	1,500,000
<i>2 Research Special Item Support</i>						
1 ENVIRONMENTAL RESEARCH	748,094	748,094	0	0	748,094	748,094
2 AG & ENVIRONMENTAL SCIENCES CENTER	175,335	175,335	0	0	175,335	175,335
<i>3 Public Service Special Item Support</i>						
1 SMALL BUSINESS DEVELOPMENT	110,000	110,000	0	0	110,000	110,000
<i>4 Institutional Support Special Item Support</i>						
1 INSTITUTIONAL ENHANCEMENT	2,242,167	2,242,167	0	0	2,242,167	2,242,167
<i>5 Exceptional Item Request</i>						
1 EXCEPTIONAL ITEM REQUEST	0	0	2,370,000	2,370,000	2,370,000	2,370,000
TOTAL, GOAL 3	\$4,811,221	\$4,811,221	\$4,020,000	\$4,020,000	\$8,831,221	\$8,831,221

2.F. Summary of Total Request by Strategy
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/15/2012

TIME : 11:16:02AM

Agency code: 713 Agency name: Tarleton State University

Goal/Objective/STRATEGY	Base 2014	Base 2015	Exceptional 2014	Exceptional 2015	Total Request 2014	Total Request 2015
6 Research Funds						
1 <i>Research Funds</i>						
1 RESEARCH DEVELOPMENT FUND	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, GOAL 6	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$13,360,873	\$13,444,837	\$22,415,943	\$22,415,943	\$35,776,816	\$35,860,780
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	\$13,360,873	\$13,444,837	\$22,415,943	\$22,415,943	\$35,776,816	\$35,860,780

2.F. Summary of Total Request by Strategy
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/15/2012

TIME : 11:16:02AM

Agency code: 713 Agency name: Tarleton State University

Goal/Objective/STRATEGY	Base 2014	Base 2015	Exceptional 2014	Exceptional 2015	Total Request 2014	Total Request 2015
General Revenue Funds:						
1 General Revenue Fund	\$9,831,581	\$9,822,266	\$22,415,943	\$22,415,943	\$32,247,524	\$32,238,209
	\$9,831,581	\$9,822,266	\$22,415,943	\$22,415,943	\$32,247,524	\$32,238,209
General Revenue Dedicated Funds:						
704 Bd Authorized Tuition Inc	0	0	0	0	0	0
770 Est Oth Educ & Gen Inco	3,529,292	3,622,571	0	0	3,529,292	3,622,571
	\$3,529,292	\$3,622,571	\$0	\$0	\$3,529,292	\$3,622,571
TOTAL, METHOD OF FINANCING	\$13,360,873	\$13,444,837	\$22,415,943	\$22,415,943	\$35,776,816	\$35,860,780
FULL TIME EQUIVALENT POSITIONS	578.4	578.4	53.0	53.0	631.4	631.4

2.G. Summary of Total Request Objective Outcomes
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/15/2012
 Time: 11:16:02AM

Agency code: 713 Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2014	BL 2015	Excp 2014	Excp 2015	Total Request 2014	Total Request 2015
1 Provide Instructional and Operations Support						
1 <i>Provide Instructional and Operations Support</i>						
KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs						
	40.50%	41.00%			40.50%	41.00 %
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs						
	41.50%	42.00%			41.50%	42.00 %
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs						
	37.00%	37.50%			37.00%	37.50 %
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs						
	29.00%	29.50%			29.00%	29.50 %
5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs						
	45.00%	45.50%			45.00%	45.50 %
KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs						
	22.75%	23.25%			22.75%	23.25 %
7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs						
	24.00%	24.50%			24.00%	24.50 %
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs						
	19.50%	20.00%			19.50%	20.00 %

2.G. Summary of Total Request Objective Outcomes
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/15/2012
 Time: 11:16:02AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2014	BL 2015	Excp 2014	Excp 2015	Total Request 2014	Total Request 2015
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	9.50%	10.00%			9.50%	10.00 %
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	19.00%	19.50%			19.00%	19.50 %
KEY 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	68.00%	68.50%			68.00%	68.50 %
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	68.50%	69.00%			68.50%	69.00 %
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	68.50%	69.00%			68.50%	69.00 %
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	64.50%	65.00%			64.50%	65.00 %
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	69.00%	69.50%			69.00%	69.50 %
16 Percent of Semester Credit Hours Completed	96.00%	96.00%			96.00%	96.00 %
KEY 17 Certification Rate of Teacher Education Graduates	95.00%	95.00%			95.00%	95.00 %

2.G. Summary of Total Request Objective Outcomes
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/15/2012
 Time: 11:16:02AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2014	BL 2015	Excp 2014	Excp 2015	Total Request 2014	Total Request 2015
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math	61.50%	62.00%			61.50%	62.00 %
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing	66.00%	66.50%			66.00%	66.50 %
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading	82.50%	82.50%			82.50%	82.50 %
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	64.00%	64.50%			64.00%	64.50 %
KEY 22 Percent of Transfer Students Who Graduate within 4 Years	72.00%	72.50%			72.00%	72.50 %
KEY 23 Percent of Transfer Students Who Graduate within 2 Years	48.50%	49.00%			48.50%	49.00 %
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	43.50%	44.00%			43.50%	44.00 %
KEY 27 State Licensure Pass Rate of Nursing Graduates	98.50%	98.50%			98.50%	98.50 %
KEY 30 Dollar Value of External or Sponsored Research Funds (in Millions)	7.25	7.25			7.25	7.25

2.G. Summary of Total Request Objective Outcomes
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/15/2012
 Time: 11:16:02AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2014	BL 2015	Excp 2014	Excp 2015	Total Request 2014	Total Request 2015
31 External or Sponsored Research Funds As a % of State Appropriations	16.50%	16.50%			16.50%	16.50 %
32 External Research Funds As Percentage Appropriated for Research	625.00%	625.00%			625.00%	625.00 %
48 % Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year	0.00%	0.00%			0.00%	0.00 %
49 Average No Months Endowed Chairs Remain Vacant	0.00	0.00			0.00	0.00

General Revenue (GR) & General Revenue Dedicated (GR-D) Baseline

DATE: 10/15/2012

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

TIME: 11:16:02AM

Agency code:

Agency name: **Tarleton State University**

GR Baseline Request Limit = \$9,582,060

GR-D Baseline Request Limit = \$0

Strategy/Strategy Option/Rider

2014 Funds

2015 Funds

**Biennial
Cumulative GR**

**Biennial
Cumulative Ded**

Page #

FTEs	Total	GR	Ded	FTEs	Total	GR	Ded			
Strategy: 1 - 1 - 1 Operations Support										
433.0	0	0	0	433.0	0	0	0	0	0	
433.0				433.0				*****GR-D Baseline Request Limit=\$0*****		
Strategy: 1 - 1 - 3 Staff Group Insurance Premiums										
0.0	1,124,018	0	1,124,018	0.0	1,157,739	0	1,157,739	0	2,281,757	
Strategy: 1 - 1 - 4 Workers' Compensation Insurance										
0.0	75,782	75,782	0	0.0	75,783	75,783	0	151,565	2,281,757	
Strategy: 1 - 1 - 5 Unemployment Compensation Insurance										
0.0	14,026	14,026	0	0.0	14,027	14,027	0	179,618	2,281,757	
Strategy: 1 - 1 - 6 Texas Public Education Grants										
0.0	1,985,274	0	1,985,274	0.0	2,044,832	0	2,044,832	179,618	6,311,863	
Strategy: 1 - 1 - 7 Organized Activities										
12.0	420,000	0	420,000	12.0	420,000	0	420,000	179,618	7,151,863	
Strategy: 2 - 1 - 1 Educational and General Space Support										
92.5	0	0	0	92.5	0	0	0	179,618	7,151,863	
537.5				537.5				*****GR Baseline Request Limit=\$9,582,060*****		
Strategy: 2 - 1 - 2 Tuition Revenue Bond Retirement										
0.0	4,930,552	4,930,552	0	0.0	4,921,235	4,921,235	0	10,031,405	7,151,863	
Strategy: 3 - 1 - 1 Tarleton Outreach										
1.0	35,625	35,625	0	1.0	35,625	35,625	0	10,102,655	7,151,863	
Strategy: 3 - 1 - 2 Multi-Institution Teaching Center										
8.5	1,500,000	1,500,000	0	8.5	1,500,000	1,500,000	0	13,102,655	7,151,863	
Strategy: 3 - 2 - 1 Institute for Applied Environmental Research										
13.0	748,094	748,094	0	13.0	748,094	748,094	0	14,598,843	7,151,863	

General Revenue (GR) & General Revenue Dedicated (GR-D) Baseline

DATE: 10/15/2012

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

TIME: 11:16:02AM

Agency code: _____ Agency name: **Tarleton State University**

GR Baseline Request Limit = \$9,582,060

GR-D Baseline Request Limit = \$0

Strategy/Strategy Option/Rider				2015 Funds				Biennial Cumulative GR	Biennial Cumulative Ded	Page #
2014 Funds				2015 Funds						
FTEs	Total	GR	Ded	FTEs	Total	GR	Ded			
Strategy: 3 - 2 - 2 Tarleton Agricultural and Environmental Sciences Research Center										
4.0	175,335	175,335	0	4.0	175,335	175,335	0	14,949,513	7,151,863	_____
Strategy: 3 - 3 - 1 Small Business Development Center										
2.4	110,000	110,000	0	2.4	110,000	110,000	0	15,169,513	7,151,863	_____
Strategy: 3 - 4 - 1 Institutional Enhancement										
0.0	2,242,167	2,242,167	0	0.0	2,242,167	2,242,167	0	19,653,847	7,151,863	_____
Strategy: 6 - 1 - 1 Research Development Fund										
12.0	0	0	0	12.0	0	0	0	19,653,847	7,151,863	_____
Excp Item: 1 Southwest Metroplex Outreach Center										
23.0	1,650,000	1,650,000	0	23.0	1,650,000	1,650,000	0	22,953,847	7,151,863	_____
Strategy Detail for Excp Item: 1										
Strategy: 3 - 1 - 1 Tarleton Outreach										
23.0	1,650,000	1,650,000	0	23.0	1,650,000	1,650,000	0			
Excp Item: 2 STUDENT SUCCESS – At-Risk & STEM Success										
15.0	1,400,000	1,400,000	0	15.0	1,400,000	1,400,000	0	25,753,847	7,151,863	_____
Strategy Detail for Excp Item: 2										
Strategy: 3 - 5 - 1 Exceptional Item Request										
15.0	1,400,000	1,400,000	0	15.0	1,400,000	1,400,000	0			
Excp Item: 3 Homeland Security Data Mining Graduate Degree (M.S. Mathematics)										
6.0	400,000	400,000	0	6.0	400,000	400,000	0	26,553,847	7,151,863	_____
Strategy Detail for Excp Item: 3										
Strategy: 3 - 5 - 1 Exceptional Item Request										
6.0	400,000	400,000	0	6.0	400,000	400,000	0			

General Revenue (GR) & General Revenue Dedicated (GR-D) Baseline

DATE: 10/15/2012

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

TIME: 11:16:02AM

Agency code:

Agency name: **Tarleton State University**

GR Baseline Request Limit = \$9,582,060

GR-D Baseline Request Limit = \$0

Strategy/Strategy Option/Rider								Biennial	Biennial	
2014 Funds				2015 Funds				Cumulative GR	Cumulative Ded	Page #
FTEs	Total	GR	Ded	FTEs	Total	GR	Ded			
Excp Item: 4 Tarleton State University School of Environmental Studies										
9.0	570,000	570,000	0	9.0	570,000	570,000	0	27,693,847	7,151,863	_____
Strategy Detail for Excp Item: 4										
Strategy: 3 - 5 - 1 Exceptional Item Request										
9.0	570,000	570,000	0	9.0	570,000	570,000	0			
Excp Item: 5 Tuition Revenue Bond (TRB) Debt Service										
0.0	18,395,943	18,395,943	0	0.0	18,395,943	18,395,943	0	64,485,733	7,151,863	_____
Strategy Detail for Excp Item: 5										
Strategy: 2 - 1 - 2 Tuition Revenue Bond Retirement										
0.0	18,395,943	18,395,943	0	0.0	18,395,943	18,395,943	0			
631.4	\$35,776,816	\$32,247,524	\$3,529,292	631.4	\$35,860,780	\$32,238,209	3,622,571			

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 12
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:
 STRATEGY: 1 Operations Support Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
Output Measures:						
1	Number of Undergraduate Degrees Awarded	1,512.00	1,550.00	1,589.00	1,628.00	1,669.00
2	Number of Minority Graduates	203.00	213.00	224.00	235.00	247.00
3	Number of Underprepared Students Who Satisfy TSI Obligation in Math	181.00	186.00	190.00	195.00	200.00
4	Number of Underprepared Students Who Satisfy TSI Obligation in Writing	82.00	84.00	86.00	88.00	91.00
5	Number of Underprepared Students Who Satisfy TSI Obligation in Reading	158.00	162.00	166.00	170.00	174.00
6	Number of Two-Year College Transfers Who Graduate	637.00	669.00	702.00	737.00	774.00
Efficiency Measures:						
KEY 1	Administrative Cost As a Percent of Operating Budget	8.94%	9.39%	9.86%	10.11%	10.36%
Explanatory/Input Measures:						
1	Student/Faculty Ratio	19.42	20.39	20.40	20.91	21.44
2	Number of Minority Students Enrolled	1,892.00	1,987.00	2,086.00	2,190.00	2,300.00
3	Number of Community College Transfers Enrolled	2,657.00	2,790.00	2,929.00	3,076.00	3,230.00
4	Number of Semester Credit Hours Completed	105,792.00	111,082.00	116,636.00	122,467.00	128,591.00
5	Number of Semester Credit Hours	111,292.00	116,857.00	122,699.00	128,834.00	135,276.00

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Statewide Goal/Benchmark: 2 12
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
6	Number of Students Enrolled as of the Twelfth Class Day	9,893.00	10,140.00	10,394.00	10,653.00	10,920.00
Objects of Expense:						
1001	SALARIES AND WAGES	\$7,098,793	\$7,396,219	\$7,044,157	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$399,695	\$314,615	\$314,615	\$0	\$0
1005	FACULTY SALARIES	\$20,023,235	\$20,451,358	\$21,117,932	\$0	\$0
1010	PROFESSIONAL SALARIES	\$11,013	\$0	\$0	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$10,353	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$173,581	\$0	\$0	\$0	\$0
2004	UTILITIES	\$233,410	\$0	\$0	\$0	\$0
2005	TRAVEL	\$111,491	\$0	\$0	\$0	\$0
2006	RENT - BUILDING	\$2,005	\$0	\$0	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$115,858	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$725,165	\$129,195	\$91,522	\$0	\$0
3001	CLIENT SERVICES	\$4,075	\$0	\$0	\$0	\$0
4000	GRANTS	\$323	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$28,908,997	\$28,291,387	\$28,568,226	\$0	\$0

Method of Financing:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 12
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:
 STRATEGY: 1 Operations Support Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
1	General Revenue Fund	\$21,989,171	\$19,444,971	\$19,437,633	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$21,989,171	\$19,444,971	\$19,437,633	\$0	\$0
Method of Financing:						
704	Bd Authorized Tuition Inc	\$372,960	\$653,973	\$681,258	\$0	\$0
770	Est Oth Educ & Gen Inco	\$6,546,866	\$8,192,443	\$8,449,335	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$6,919,826	\$8,846,416	\$9,130,593	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$28,908,997	\$28,291,387	\$28,568,226	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		434.5	425.6	431.0	433.0	433.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

713 Tarleton State University

GOAL:	1	Provide Instructional and Operations Support				Statewide Goal/Benchmark:	2	12
OBJECTIVE:	1	Provide Instructional and Operations Support				Service Categories:		
STRATEGY:	1	Operations Support				Service: 19	Income: A.2	Age: B.3
							(1)	(1)
CODE		DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014		BL 2015

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

713 Tarleton State University

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	3	Staff Group Insurance Premiums	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$1,189,859	\$1,011,230	\$1,091,280	\$1,124,018	\$1,157,739
TOTAL, OBJECT OF EXPENSE		\$1,189,859	\$1,011,230	\$1,091,280	\$1,124,018	\$1,157,739
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,189,859	\$1,011,230	\$1,091,280	\$1,124,018	\$1,157,739
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,189,859	\$1,011,230	\$1,091,280	\$1,124,018	\$1,157,739
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,124,018	\$1,157,739
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,189,859	\$1,011,230	\$1,091,280	\$1,124,018	\$1,157,739

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

713 Tarleton State University

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	3	Staff Group Insurance Premiums	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	4	Workers' Compensation Insurance	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$32,897	\$31,424	\$51,182	\$75,782	\$75,783
TOTAL, OBJECT OF EXPENSE		\$32,897	\$31,424	\$51,182	\$75,782	\$75,783
Method of Financing:						
1	General Revenue Fund	\$24,948	\$31,424	\$51,182	\$75,782	\$75,783
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$24,948	\$31,424	\$51,182	\$75,782	\$75,783
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$7,949	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$7,949	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$75,782	\$75,783
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$32,897	\$31,424	\$51,182	\$75,782	\$75,783
FULL TIME EQUIVALENT POSITIONS:						

713 Tarleton State University

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	4	Workers' Compensation Insurance	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	5	Unemployment Compensation Insurance	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$26,058	\$33,061	\$9,672	\$14,026	\$14,027
TOTAL, OBJECT OF EXPENSE		\$26,058	\$33,061	\$9,672	\$14,026	\$14,027
Method of Financing:						
1	General Revenue Fund	\$23,910	\$33,061	\$9,672	\$14,026	\$14,027
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$23,910	\$33,061	\$9,672	\$14,026	\$14,027
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$2,148	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$2,148	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$14,026	\$14,027
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$26,058	\$33,061	\$9,672	\$14,026	\$14,027
FULL TIME EQUIVALENT POSITIONS:						

713 Tarleton State University

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	5	Unemployment Compensation Insurance	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	14
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	6	Texas Public Education Grants	Service: 20	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$1,706,398	\$1,830,679	\$1,927,450	\$1,985,274	\$2,044,832
TOTAL, OBJECT OF EXPENSE		\$1,706,398	\$1,830,679	\$1,927,450	\$1,985,274	\$2,044,832
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,706,398	\$1,830,679	\$1,927,450	\$1,985,274	\$2,044,832
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,706,398	\$1,830,679	\$1,927,450	\$1,985,274	\$2,044,832
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,985,274	\$2,044,832
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,706,398	\$1,830,679	\$1,927,450	\$1,985,274	\$2,044,832

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

713 Tarleton State University

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	14
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	6	Texas Public Education Grants	Service: 20	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 7 Organized Activities

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$162,346	\$33,819	\$33,819	\$33,819	\$33,819
1005	FACULTY SALARIES	\$0	\$116,982	\$116,982	\$116,982	\$116,982
2001	PROFESSIONAL FEES AND SERVICES	\$7,953	\$5,000	\$5,000	\$5,000	\$5,000
2002	FUELS AND LUBRICANTS	\$18,864	\$40,000	\$40,000	\$40,000	\$40,000
2003	CONSUMABLE SUPPLIES	\$2,093	\$5,000	\$5,000	\$5,000	\$5,000
2004	UTILITIES	\$5,680	\$10,000	\$10,000	\$10,000	\$10,000
2007	RENT - MACHINE AND OTHER	\$357	\$12,000	\$12,000	\$12,000	\$12,000
2009	OTHER OPERATING EXPENSE	\$165,252	\$139,744	\$197,199	\$197,199	\$197,199
TOTAL, OBJECT OF EXPENSE		\$362,545	\$362,545	\$420,000	\$420,000	\$420,000
Method of Financing:						
1	General Revenue Fund	\$970	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$970	\$0	\$0	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$361,575	\$362,545	\$420,000	\$420,000	\$420,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$361,575	\$362,545	\$420,000	\$420,000	\$420,000

713 Tarleton State University

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	7	Organized Activities	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$420,000	\$420,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$362,545	\$362,545	\$420,000	\$420,000	\$420,000
FULL TIME EQUIVALENT POSITIONS:		8.5	10.1	11.2	12.0	12.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support Statewide Goal/Benchmark: 2 2
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space Service Categories:
 STRATEGY: 1 Educational and General Space Support Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
Efficiency Measures:						
1	Space Utilization Rate of Classrooms	30.00	30.50	31.00	31.50	32.00
2	Space Utilization Rate of Labs	19.00	19.50	20.00	20.50	21.00
Objects of Expense:						
1001	SALARIES AND WAGES	\$2,613,945	\$2,812,792	\$2,754,772	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$4,887	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$6,949	\$0	\$0	\$0	\$0
2002	FUELS AND LUBRICANTS	\$20,846	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$48,959	\$0	\$0	\$0	\$0
2004	UTILITIES	\$650,994	\$0	\$0	\$0	\$0
2005	TRAVEL	\$7,763	\$0	\$0	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$4,198	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$273,672	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$3,632,213	\$2,812,792	\$2,754,772	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$1,689,623	\$1,924,276	\$1,884,583	\$0	\$0

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 2 Provide Infrastructure Support Statewide Goal/Benchmark: 2 2
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space Service Categories:
 STRATEGY: 1 Educational and General Space Support Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$1,689,623	\$1,924,276	\$1,884,583	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,942,590	\$888,516	\$870,189	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,942,590	\$888,516	\$870,189	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$3,632,213	\$2,812,792	\$2,754,772	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		90.5	92.5	92.5	92.5	92.5

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. This formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

713 Tarleton State University

GOAL:	2	Provide Infrastructure Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Operation and Maintenance of E&G Space	Service Categories:		
STRATEGY:	2	Tuition Revenue Bond Retirement	Service: 10	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
2008	DEBT SERVICE	\$5,689,540	\$4,930,705	\$4,924,480	\$4,930,552	\$4,921,235
TOTAL, OBJECT OF EXPENSE		\$5,689,540	\$4,930,705	\$4,924,480	\$4,930,552	\$4,921,235
Method of Financing:						
1	General Revenue Fund	\$5,689,540	\$4,930,705	\$4,924,480	\$4,930,552	\$4,921,235
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$5,689,540	\$4,930,705	\$4,924,480	\$4,930,552	\$4,921,235
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$4,930,552	\$4,921,235
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,689,540	\$4,930,705	\$4,924,480	\$4,930,552	\$4,921,235

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. This formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

713 Tarleton State University

GOAL:	2	Provide Infrastructure Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Operation and Maintenance of E&G Space	Service Categories:		
STRATEGY:	2	Tuition Revenue Bond Retirement	Service: 10	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	4
OBJECTIVE:	1	Instructional Support Special Item Support	Service Categories:		
STRATEGY:	1	Tarleton Outreach	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$25,894	\$15,846	\$35,625	\$35,625	\$35,625
1005	FACULTY SALARIES	\$20,000	\$19,779	\$0	\$0	\$0
2006	RENT - BUILDING	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$0	\$0
5000	CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$45,894	\$35,625	\$35,625	\$35,625	\$35,625
Method of Financing:						
1	General Revenue Fund	\$45,894	\$35,625	\$35,625	\$35,625	\$35,625
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$45,894	\$35,625	\$35,625	\$35,625	\$35,625
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$35,625	\$35,625
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$45,894	\$35,625	\$35,625	\$35,625	\$35,625
FULL TIME EQUIVALENT POSITIONS:		1.0	1.0	1.0	1.0	1.0

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	4
OBJECTIVE:	1	Instructional Support Special Item Support	Service Categories:		
STRATEGY:	1	Tarleton Outreach	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of these outreach initiatives focuses on the following: (1) expand citizens' access to affordable higher education in underserved growing regions in Texas and (2) to position Tarleton State University strategically to reach the enrollment targets set by The Texas A&M University System and The Texas Higher Education Coordinating Board.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	4
OBJECTIVE:	1	Instructional Support Special Item Support	Service Categories:		
STRATEGY:	2	Multi-Institution Teaching Center	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$115,652	\$136,825	\$136,825	\$136,825
1005	FACULTY SALARIES	\$0	\$219,348	\$519,583	\$519,583	\$519,583
2003	CONSUMABLE SUPPLIES	\$0	\$5,000	\$5,000	\$5,000	\$5,000
2004	UTILITIES	\$0	\$25,000	\$25,000	\$25,000	\$25,000
2005	TRAVEL	\$0	\$5,000	\$5,000	\$5,000	\$5,000
2007	RENT - MACHINE AND OTHER	\$0	\$5,000	\$5,000	\$5,000	\$5,000
2009	OTHER OPERATING EXPENSE	\$0	\$975,000	\$653,592	\$653,592	\$653,592
5000	CAPITAL EXPENDITURES	\$0	\$150,000	\$150,000	\$150,000	\$150,000
TOTAL, OBJECT OF EXPENSE		\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Method of Financing:						
1	General Revenue Fund	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	4
OBJECTIVE:	1	Instructional Support Special Item Support	Service Categories:		
STRATEGY:	2	Multi-Institution Teaching Center	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,500,000	\$1,500,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
FULL TIME EQUIVALENT POSITIONS:		0.0	5.0	8.5	8.5	8.5

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of the Midlothian Higher Education Center is to form a partnership between Tarleton State University, Navarro College, Texas A&M University – Commerce, and the University of North Texas – Dallas to expand citizens' access to affordable higher education in rapidly growing and underserved regions in Texas and (2) to position Tarleton State University to reach the enrollment targets set by The Texas A&M University System and The Texas Higher Education Coordinating Board.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	15
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	1	Institute for Applied Environmental Research	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$757,582	\$633,699	\$673,091	\$673,091	\$673,091
1005	FACULTY SALARIES	\$0	\$44,000	\$44,000	\$44,000	\$44,000
2001	PROFESSIONAL FEES AND SERVICES	\$905	\$0	\$0	\$0	\$0
2002	FUELS AND LUBRICANTS	\$27	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$9,629	\$10,000	\$2,000	\$2,000	\$2,000
2004	UTILITIES	\$19,768	\$15,000	\$5,000	\$5,000	\$5,000
2005	TRAVEL	\$30,257	\$20,000	\$5,000	\$5,000	\$5,000
2006	RENT - BUILDING	\$1,601	\$0	\$0	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$12,100	\$10,000	\$2,000	\$2,000	\$2,000
2009	OTHER OPERATING EXPENSE	\$127,393	\$15,395	\$17,003	\$17,003	\$17,003
5000	CAPITAL EXPENDITURES	\$87,390	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$1,046,652	\$748,094	\$748,094	\$748,094	\$748,094
Method of Financing:						
1	General Revenue Fund	\$1,046,626	\$748,094	\$748,094	\$748,094	\$748,094
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$1,046,626	\$748,094	\$748,094	\$748,094	\$748,094

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	15
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	1	Institute for Applied Environmental Research	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$26	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$26	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$748,094	\$748,094
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,046,652	\$748,094	\$748,094	\$748,094	\$748,094
FULL TIME EQUIVALENT POSITIONS:		13.8	13.0	13.0	13.0	13.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

In accordance with Section 87.004 of the Texas Education Code, TIAER conducts scientific research, economic inquiry, and institutional, statutory and regulatory analysis to address pressing environmental issues facing the state and nation, and assists public entities in the development and implementation of policies that promote environmental quality while maintaining a viable economy. In pursuing these objectives, TIAER seeks to involve all affected interests through open research forums. These forums draw together elected officials, agency personnel, researchers, and affected interest group representatives to define key issues, focus research activities and develop proposed solutions. This approach aids the development of practical, equitable, and economically feasible solutions to environmental concerns. TIAER works for the development of practical, equitable, and economically feasible solutions to environmental concerns.

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	15
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	1	Institute for Applied Environmental Research	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	2
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	2	Tarleton Agricultural and Environmental Sciences Research Center	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$135,499	\$123,153	\$135,180	\$135,180	\$135,180
1005	FACULTY SALARIES	\$33,556	\$45,109	\$33,082	\$33,082	\$33,082
2009	OTHER OPERATING EXPENSE	\$14,544	\$41,064	\$41,064	\$7,073	\$7,073
5000	CAPITAL EXPENDITURES	\$35,713	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$219,312	\$209,326	\$209,326	\$175,335	\$175,335
Method of Financing:						
1	General Revenue Fund	\$219,312	\$209,326	\$209,326	\$175,335	\$175,335
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$219,312	\$209,326	\$209,326	\$175,335	\$175,335
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$175,335	\$175,335
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$219,312	\$209,326	\$209,326	\$175,335	\$175,335
FULL TIME EQUIVALENT POSITIONS:		4.2	3.8	3.8	4.0	4.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of the center is to develop, improve, and enhance programming for premier agricultural programs in teaching, research, demonstration, MIS, environment, and outreach education.

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	2
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	2	Tarleton Agricultural and Environmental Sciences Research Center	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	19
OBJECTIVE:	3	Public Service Special Item Support	Service Categories:		
STRATEGY:	1	Small Business Development Center	Service:	13	Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$105,592	\$108,117	\$110,000	\$110,000	\$110,000
2003	CONSUMABLE SUPPLIES	\$84	\$0	\$0	\$0	\$0
2005	TRAVEL	\$0	\$800	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$4,671	\$1,083	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$110,347	\$110,000	\$110,000	\$110,000	\$110,000
Method of Financing:						
1	General Revenue Fund	\$110,347	\$110,000	\$110,000	\$110,000	\$110,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$110,347	\$110,000	\$110,000	\$110,000	\$110,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$110,000	\$110,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$110,347	\$110,000	\$110,000	\$110,000	\$110,000
FULL TIME EQUIVALENT POSITIONS:		2.6	2.4	2.4	2.4	2.4
STRATEGY DESCRIPTION AND JUSTIFICATION:						

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	19
OBJECTIVE:	3	Public Service Special Item Support	Service Categories:		
STRATEGY:	1	Small Business Development Center	Service:	13	Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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The Tarleton State University Small Business Development Center (SBDC) is an outreach program of the Northwest Texas Small Business Development Center. The SBDC provides business counseling, technical assistance, training workshops, and business plan development for a ten county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). Its mission is to promote growth, expansion, innovation, increased productivity and improved management for small businesses.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	2
OBJECTIVE:	4	Institutional Support Special Item Support	Service Categories:		
STRATEGY:	1	Institutional Enhancement	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$2,242,167	\$2,242,167
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$2,242,167	\$2,242,167
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$2,242,167	\$2,242,167
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$2,242,167	\$2,242,167
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,242,167	\$2,242,167
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$0	\$0	\$2,242,167	\$2,242,167

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

These funds are used to assist programs and to retain and recruit personnel in order to strive for university excellence. Also, these funds are used to assist with compensation of faculty and staff who consistently perform at an outstanding level. This strategy funded faculty, professional, and classified staff salaries due to market conditions, promotions, and equity adjustments. Expenditures for 2008 and 2009 are included in the Operations Support strategy.

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	2
OBJECTIVE:	4	Institutional Support Special Item Support	Service Categories:		
STRATEGY:	1	Institutional Enhancement	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	5	Exceptional Item Request	Service Categories:		
STRATEGY:	1	Exceptional Item Request	Service: NA	Income: NA	Age: NA

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$0	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$0	\$0	\$0	\$0	\$0
2005	TRAVEL	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$0	\$0
3001	CLIENT SERVICES	\$0	\$0	\$0	\$0	\$0
5000	CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$0	\$0	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.0	0.0	0.0

713 Tarleton State University

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	5	Exceptional Item Request	Service Categories:		
STRATEGY:	1	Exceptional Item Request	Service: NA	Income: NA	Age: NA

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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STRATEGY DESCRIPTION AND JUSTIFICATION:

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

713 Tarleton State University

GOAL:	6	Research Funds	Statewide Goal/Benchmark:	2	15
OBJECTIVE:	1	Research Funds	Service Categories:		
STRATEGY:	1	Research Development Fund	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽²⁾	BL 2015 ⁽²⁾
Objects of Expense:						
1001	SALARIES AND WAGES	\$788,960	\$439,330	\$498,654	\$0	\$0
1005	FACULTY SALARIES	\$99,471	\$41,376	\$42,549	\$0	\$0
1010	PROFESSIONAL SALARIES	\$46,574	\$21,317	\$21,317	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$4,300	\$0	\$0	\$0	\$0
2002	FUELS AND LUBRICANTS	\$366	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$31,576	\$23,000	\$23,000	\$0	\$0
2004	UTILITIES	\$7,628	\$0	\$0	\$0	\$0
2005	TRAVEL	\$9,580	\$12,000	\$12,000	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$154	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$103,456	\$256,175	\$195,678	\$0	\$0
5000	CAPITAL EXPENDITURES	\$25,525	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$1,117,590	\$793,198	\$793,198	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$1,117,590	\$793,198	\$793,198	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$1,117,590	\$793,198	\$793,198	\$0	\$0

(2) - Research fund strategies are not requested because amounts are not determined by institutions.

713 Tarleton State University

GOAL: 6 Research Funds Statewide Goal/Benchmark: 2 15
 OBJECTIVE: 1 Research Funds Service Categories:
 STRATEGY: 1 Research Development Fund Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽²⁾	BL 2015 ⁽²⁾
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,117,590	\$793,198	\$793,198	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		16.9	11.6	11.6	12.0	12.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The State of Texas established the Research Development Fund (Texas Education Code, Chapter 62, Subchapter E) as a way to provide funding to promote increased research capacity at eligible academic teaching institutions. The continued allocation of this fund would greatly enhance Tarleton's ability to meet its three-fold mission of teaching, research, and service, as well as THECB's Closing the Gaps research goals.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

1. Continuation of funding for existing research projects
2. Demand for new research
3. Accreditation requirements
4. Employer expectations for graduates
5. Closing the Gaps research goals

(2) - Research fund strategies are not requested because amounts are not determined by institutions.

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$44,088,302	\$42,700,066	\$43,143,305	\$13,360,873	\$13,444,837
METHODS OF FINANCE (INCLUDING RIDERS):				\$13,360,873	\$13,444,837
METHODS OF FINANCE (EXCLUDING RIDERS):	\$44,088,302	\$42,700,066	\$43,143,305	\$13,360,873	\$13,444,837
FULL TIME EQUIVALENT POSITIONS:	572.0	565.0	575.0	578.4	578.4

(2) - Research fund strategies are not requested because amounts are not determined by institutions.

4.A. Exceptional Item Request Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
 TIME: 11:16:03AM

Agency code: 713

Agency name:
Tarleton State University

CODE	DESCRIPTION		Excp 2014	Excp 2015
	Item Name:	Southwest Metroplex Outreach Center		
	Item Priority:	1		
	Includes Funding for the Following Strategy or Strategies:	03-01-01 Tarleton Outreach		
OBJECTS OF EXPENSE:				
1001	SALARIES AND WAGES		565,019	565,018
1005	FACULTY SALARIES		539,981	539,982
2006	RENT - BUILDING		85,000	85,000
2009	OTHER OPERATING EXPENSE		352,500	352,500
5000	CAPITAL EXPENDITURES		107,500	107,500
TOTAL, OBJECT OF EXPENSE			\$1,650,000	\$1,650,000
METHOD OF FINANCING:				
1	General Revenue Fund		1,650,000	1,650,000
TOTAL, METHOD OF FINANCING			\$1,650,000	\$1,650,000
FULL-TIME EQUIVALENT POSITIONS (FTE):			23.00	23.00

DESCRIPTION / JUSTIFICATION:

Requested funding will sustain and expand student services and degree programs at Tarleton's growing outreach center, the Southwest Metroplex Center (SWMC), in Fort Worth. In 2005, Tarleton responded to requests from community business leaders to provide needed baccalaureate completion and master's degree programs in Fort Worth and implemented the SWMC in partnership with Weatherford, Hill, and Tarrant County Colleges. Tarleton serves over 1,300 students with 42 graduate, undergraduate, and certification programs at the SWMC. The SWMC serves a critical educational need for citizens in Fort Worth, western Tarrant County, Parker County, and Johnson County. Partnerships formed with community colleges have resulted in a large undergraduate transfer population completing baccalaureate degrees from a convenient high-quality four-year institution. Funding will support expanding current programs and initiating new programs, hiring additional faculty and staff, computer hardware/software, operational expenses, office, classroom, and support space expansion, and classroom technology: Lease costs (\$170,000); faculty and support staff expansion (\$2,210,000); equipment and technology (\$215,000); operations (\$705,000).

1. Accomplishments: 376% increase in SCH production, 42 total programs/certifications, substantial diversity increases. Goals: Increased services, increased community college partnerships and increased levels of diversity.
2. Tarleton has delivered courses in Fort Worth for more than 30 years as part of its clinical lab sciences programs. Programs were expanded in 2006 and the Southwest Metroplex Center was THECB recognized in 2008.
3. The Southwest Metroplex Center is funded from designated and statutory tuition and fees with the exception of lease dollars.
4. N/A
5. A lack of funding would not allow Tarleton to support services for student growth, provide additional degrees or develop new partnerships to enhance educational opportunities across the region.

EXTERNAL/INTERNAL FACTORS:

4.A. Exceptional Item Request Schedule
83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
TIME: 11:16:03AM

Agency code: 713

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2014	Excp 2015
	Increased educational access for Texans by augmenting the number of affordable, upper-level baccalaureate degree completion programs and master's degree programs for working adults, place-bound students and community college transfer students in one of the state's most rapidly developing regions. Tarleton's outreach initiatives strategically position the university to reach the enrollment targets set forth by The Texas A&M University System and The Texas Higher Education Coordinating Board (THECB) as part of the state's Closing the Gaps initiative.		

4.A. Exceptional Item Request Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
 TIME: 11:16:03AM

Agency code: 713

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2014	Excp 2015
	Item Name: STUDENT SUCCESS – At-Risk & STEM Success		
	Item Priority: 2		
	Includes Funding for the Following Strategy or Strategies: 03-05-01 Exceptional Item Request		
 OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	727,000	727,000
2009	OTHER OPERATING EXPENSE	384,000	384,000
3001	CLIENT SERVICES	200,000	200,000
5000	CAPITAL EXPENDITURES	89,000	89,000
TOTAL, OBJECT OF EXPENSE		\$1,400,000	\$1,400,000
 METHOD OF FINANCING:			
1	General Revenue Fund	1,400,000	1,400,000
TOTAL, METHOD OF FINANCING		\$1,400,000	\$1,400,000
 FULL-TIME EQUIVALENT POSITIONS (FTE):		15.00	15.00

DESCRIPTION / JUSTIFICATION:

Requested funding is needed to develop and support intervention programs to improve persistence and timely graduation of at-risk students and students in high demand areas (STEM). Proven student support for success programs will improve preparation, motivation and academic success, course redesign, enhanced student engagement, providing mentoring and advising, scholarships, community college partnerships, expanded tutoring programs and on-campus employment opportunities for students. Proposed activities include, but are not limited to: 1) Lower Level Course Redesign – Large classes compound the lack of engagement and comprehension. Incentive grants will be awarded to faculty for course redesign using innovative approaches to this issue. 2) Establishing Advising & Mentoring programs that enable peer-to-peer mentoring and tutoring, faculty to student mentoring, enhanced advising services and the implementation of learning communities for at-risk and STEM students. 3) Establishing First-Year Experience Programs, Undergraduate Research & Scholarships integrated into the university curriculum and utilized to enhance student experience, recruitment and retention efforts. 4) Community College Partnerships building on THECB initiatives and Tarleton Outreach efforts which foster the transfer from 2 to 4-year degrees.

1. Prior activities providing support for Student Success initiatives in STEM and At-Risk areas at Tarleton include success with advising, tutoring, first year experience courses and mentoring programs.

2. With the exception of the THECB-funded tutoring and mentoring program, each of these programs are funded internally.

3. N/A

4. N/A

5. If additional funding is not provided, at-risk students will not experience programs or services (tutoring, peer mentoring, etc.) focused on their particular at-risk group (i.e. – low income, first-generation, etc.). Finally, students will struggle to reach their on-time graduation goals.

EXTERNAL/INTERNAL FACTORS:

4.A. Exceptional Item Request Schedule
83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
TIME: 11:16:03AM

Agency code: 713

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2014	Excp 2015
	Student success initiatives will provide for: Increased graduation in a timely manner and reduction in excessive number of semester credit hours for degree completion; Enhanced persistence and graduation rates; Closing the Gaps target progression for STEM bachelor's and associate's degrees for the State of Texas; Tuning Texas in Engineering and Science – creating a shared understanding of subject knowledge and transferable skills students need for given programs; Increased number of graduates, persistence from freshman to sophomore and sophomore to junior levels, persistence from associate's to bachelor's degrees and to graduation.		

4.A. Exceptional Item Request Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
 TIME: 11:16:03AM

Agency code: 713

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2014	Excp 2015
	Item Name: Homeland Security Data Mining Graduate Degree (M.S. Mathematics)		
	Item Priority: 3		
	Includes Funding for the Following Strategy or Strategies: 03-05-01 Exceptional Item Request		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	250,000	250,000
1005	FACULTY SALARIES	75,000	75,000
2005	TRAVEL	75,000	75,000
TOTAL, OBJECT OF EXPENSE		\$400,000	\$400,000
METHOD OF FINANCING:			
1	General Revenue Fund	400,000	400,000
TOTAL, METHOD OF FINANCING		\$400,000	\$400,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		6.00	6.00

DESCRIPTION / JUSTIFICATION:

Requested funding will support a graduate degree program in mathematics (M.S.) with a concentration in data mining to train professionals to assist Homeland Security agencies. Graduates will be prepared to enter employment with state and federal Homeland Security agencies and provide data mining analyses to detect and forecast threats. This proposal builds on an existing data-mining program that has more than a decade of success in the U.S. crop insurance program detecting fraud and abuse with an estimated tax savings of \$5 billion. Graduates of this program will have significant practical hands-on experience and be prepared in analyses for Homeland Security decision support. Tarleton State University has an existing graduate program in mathematics with a concentration in data mining that will contribute expertise to this program. Data mining-assisted cryptography will be an added area of expertise. Current faculty, supercomputing and data warehousing are institutional contributions that defray the costly infrastructure components of this training program that can be minimally valued at more than \$15 million. Tarleton State University currently has the U.S. Department of Justice funded Rural Law Enforcement and Anti-terrorism Program. These resources could be leveraged for the support of this item. Proposed funding would support two cohorts of ten graduate students each, faculty, internships and travel over the biennium.

- 1.The Homeland Security Data Mining masters degree would receive foundational support from Tarleton’s Center for Agribusiness Excellence (CAE).
- 2.CAE is currently funded by a Research Services Agreement (RSA) with the USDA Risk Management Agency, and is renewed annually.
- 3.Not eligible to be supported by formula funding.
- 4.N/A
- 5.If not funded, it will not be possible to extend our training of data mining students to Homeland Security and subject matter experts from Washington DC and around the nation would not be available

EXTERNAL/INTERNAL FACTORS:

Texas has unique Homeland Security needs created by (1) the longest shared border with Mexico in the nation, (2) a huge concentration of petroleum resources, (3) three urban areas that are in the top ten most populous in the U.S., (4) three of the top ten busiest sea ports in the United States, and (5) two of the world’s largest airports. Advanced training in data mining and data warehousing is a highly sustainable skillset that can be applied to Homeland Security and other areas concerned with public safety.

4.A. Exceptional Item Request Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
 TIME: 11:16:03AM

Agency code: 713

Agency name: Tarleton State University

CODE	DESCRIPTION	Excp 2014	Excp 2015
	Item Name: Tarleton State University School of Environmental Studies		
	Item Priority: 4		
	Includes Funding for the Following Strategy or Strategies: 03-05-01 Exceptional Item Request		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	60,000	60,000
1005	FACULTY SALARIES	330,000	330,000
2003	CONSUMABLE SUPPLIES	10,000	10,000
2005	TRAVEL	37,500	37,500
2009	OTHER OPERATING EXPENSE	132,500	132,500
	TOTAL, OBJECT OF EXPENSE	\$570,000	\$570,000
METHOD OF FINANCING:			
1	General Revenue Fund	570,000	570,000
	TOTAL, METHOD OF FINANCING	\$570,000	\$570,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		9.00	9.00

DESCRIPTION / JUSTIFICATION:

Exceptional item funding will support development of the newly created Tarleton State University School of Environmental Studies. The School will serve as a central entity for administrative coordination across internal and external units and for coordinated development of academic programming related to environmental studies, research, and service. The School will support activities in the College of Agricultural and Environmental Sciences, College of Science and Technology, College of Liberal and Fine Arts, and the Texas Institute for Applied Environmental Research. Funding will: Employ program faculty (3 FTE), partial faculty re-assignment (3 FTE), graduate research assistantships (\$780k) and administrative staff; Create comprehensive, multi-disciplinary environmental studies programs and enhanced academic support services for students (\$20k); Enhance research capacity in environmental sciences (\$180k); Enhance study abroad and global exchange program activities (\$75k); Provide office space, furnishings, equipment, and faculty re-assignment underwriting; and Provide centralized administration for B.S., M.S., and Ph.D. level environmental science degree programs, as well as similar environmentally related emphasis areas across multiple colleges and departments (\$85k).

1. Tarleton's Texas Institute for Applied Environmental Research, the Southwest Regional Dairy Center and the Center for Agribusiness Excellence are building blocks for the School of Environmental Studies. Goals: coordinate research across units; provide an administrative conduit for these functions.
2. The Texas Institute for Applied Environmental Research (TIAER), founded by the Texas Legislature (1991), will serve as the lead for the School.
3. Not be eligible for formula funding.
4. N/A
5. Failure to fund this item will diminish Tarleton's ability to provide additional research and trained graduates to address the growing environmental pressures and natural resource conservation needs.

EXTERNAL/INTERNAL FACTORS:

4.A. Exceptional Item Request Schedule
83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
TIME: 11:16:03AM

Agency code: 713

Agency name:
Tarleton State University

CODE	DESCRIPTION	Excp 2014	Excp 2015
	Employment of environmental scientists in the U.S. is expected to grow much faster between 2006 and 2016 than the average for all occupations, with a 25% growth rate. About 21,000 new positions are expected during this period, not including those resulting from retirements and other normal turnover. Job growth in environmental science will be spurred largely by increasing demands placed on the environment, including water resources, and by population growth. With a growing population, limited water resources, increases in food demand and stressed natural resource systems, this exceptional item will provide for production of environmental managers, scientists and leaders, research and outreach education to improve the sustainability of Texas natural resources and ecosystems by: Helping to meet needs for a trained workforce in agricultural and environmental sustainability to include environmental agriculture, water resources, geosciences, policy and leadership; Helping to meet state and national goals for increased STEM field graduates; Initially producing 15 B.S., 5 M.S., and 2 Ph.D. graduates per year; Supporting contributions of the Center for Agribusiness Excellence (CAE) and the Texas Institute of Applied Environmental Research (TIAER); and Utilizing the Southwest Regional Dairy Center and other institutional facilities for academic program integration, research, and outreach education.		

4.A. Exceptional Item Request Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
 TIME: 11:16:03AM

Agency code: 713

Agency name: Tarleton State University

CODE	DESCRIPTION	Excp 2014	Excp 2015
	Item Name: Tuition Revenue Bond (TRB) Debt Service		
	Item Priority: 5		
	Includes Funding for the Following Strategy or Strategies: 02-01-02 Tuition Revenue Bond Retirement		
 OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	18,395,943	18,395,943
	TOTAL, OBJECT OF EXPENSE	\$18,395,943	\$18,395,943
 METHOD OF FINANCING:			
1	General Revenue Fund	18,395,943	18,395,943
	TOTAL, METHOD OF FINANCING	\$18,395,943	\$18,395,943

DESCRIPTION / JUSTIFICATION:

Request for state funding of the debt service associated requested TRBs: Agriculture & Business Building (\$125M total project cost,\$10,898,070 debt service); Southwest Metroplex Building (\$55M total project cost, \$4,795,151 debt service); and Library Addition & Reconditioning (\$31M total project cost, \$2,702,722 debt service).

Tarleton is expanding and enhancing its programs and services to meet the needs of its expanding student body and the citizens of Texas. Because of this growth and expansion, it is critical that the State recognize financial support of these projects and fully fund the related debt service. Debt service requested for the 2014-15 biennium for the proposed project is based on an interest rate of six percent for 20 year bonds.

EXTERNAL/INTERNAL FACTORS:

This exceptional item request would allow Tarleton to support the debt service associated with one expansion/rehabilitation project and two new construction projects without having to divert or reallocate educational funds, which are already lacking. These projects will assist Tarleton in meeting its Closing the Gaps targets for participation, success, excellence and research.

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2014	Excp 2015
Item Name: Southwest Metroplex Outreach Center			
Allocation to Strategy: 3-1-1 Tarleton Outreach			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	565,019	565,018
1005	FACULTY SALARIES	539,981	539,982
2006	RENT - BUILDING	85,000	85,000
2009	OTHER OPERATING EXPENSE	352,500	352,500
5000	CAPITAL EXPENDITURES	107,500	107,500
TOTAL, OBJECT OF EXPENSE		\$1,650,000	\$1,650,000
METHOD OF FINANCING:			
1 General Revenue Fund		1,650,000	1,650,000
TOTAL, METHOD OF FINANCING		\$1,650,000	\$1,650,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		23.0	23.0

4.B. Exceptional Items Strategy Allocation Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
 TIME: 11:16:04AM

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2014	Excp 2015
Item Name: STUDENT SUCCESS – At-Risk & STEM Success			
Allocation to Strategy: 3-5-1 Exceptional Item Request			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	727,000	727,000
2009	OTHER OPERATING EXPENSE	384,000	384,000
3001	CLIENT SERVICES	200,000	200,000
5000	CAPITAL EXPENDITURES	89,000	89,000
TOTAL, OBJECT OF EXPENSE		\$1,400,000	\$1,400,000
METHOD OF FINANCING:			
1 General Revenue Fund		1,400,000	1,400,000
TOTAL, METHOD OF FINANCING		\$1,400,000	\$1,400,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		15.0	15.0

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2014	Excp 2015
Item Name: Homeland Security Data Mining Graduate Degree (M.S. Mathematics)			
Allocation to Strategy: 3-5-1 Exceptional Item Request			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	250,000	250,000
1005	FACULTY SALARIES	75,000	75,000
2005	TRAVEL	75,000	75,000
TOTAL, OBJECT OF EXPENSE		\$400,000	\$400,000
METHOD OF FINANCING:			
1 General Revenue Fund		400,000	400,000
TOTAL, METHOD OF FINANCING		\$400,000	\$400,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		6.0	6.0

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2014	Excp 2015
Item Name: Tarleton State University School of Environmental Studies			
Allocation to Strategy: 3-5-1 Exceptional Item Request			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	60,000	60,000
1005	FACULTY SALARIES	330,000	330,000
2003	CONSUMABLE SUPPLIES	10,000	10,000
2005	TRAVEL	37,500	37,500
2009	OTHER OPERATING EXPENSE	132,500	132,500
TOTAL, OBJECT OF EXPENSE		\$570,000	\$570,000
METHOD OF FINANCING:			
1 General Revenue Fund		570,000	570,000
TOTAL, METHOD OF FINANCING		\$570,000	\$570,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		9.0	9.0

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2014	Excp 2015
Item Name: Tuition Revenue Bond (TRB) Debt Service			
Allocation to Strategy: 2-1-2 Tuition Revenue Bond Retirement			
OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	18,395,943	18,395,943
TOTAL, OBJECT OF EXPENSE		\$18,395,943	\$18,395,943
METHOD OF FINANCING:			
1	General Revenue Fund	18,395,943	18,395,943
TOTAL, METHOD OF FINANCING		\$18,395,943	\$18,395,943

4.C. Exceptional Items Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
TIME: 11:16:04AM

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 2 Provide Infrastructure Support Statewide Goal/Benchmark: 2 - 0
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space Service Categories:
 STRATEGY: 2 Tuition Revenue Bond Retirement Service: 10 Income: A.2 Age: B.3

CODE DESCRIPTION	Excp 2014	Excp 2015
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OBJECTS OF EXPENSE:

2008 DEBT SERVICE	18,395,943	18,395,943
Total, Objects of Expense	\$18,395,943	\$18,395,943

METHOD OF FINANCING:

1 General Revenue Fund	18,395,943	18,395,943
Total, Method of Finance	\$18,395,943	\$18,395,943

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Tuition Revenue Bond (TRB) Debt Service

4.C. Exceptional Items Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
TIME: 11:16:04AM

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support Statewide Goal/Benchmark: 2 - 4
 OBJECTIVE: 1 Instructional Support Special Item Support Service Categories:
 STRATEGY: 1 Tarleton Outreach Service: 19 Income: A.2 Age: B.3

CODE DESCRIPTION	Exp 2014	Exp 2015
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OBJECTS OF EXPENSE:

1001 SALARIES AND WAGES	565,019	565,018
1005 FACULTY SALARIES	539,981	539,982
2006 RENT - BUILDING	85,000	85,000
2009 OTHER OPERATING EXPENSE	352,500	352,500
5000 CAPITAL EXPENDITURES	107,500	107,500
Total, Objects of Expense	\$1,650,000	\$1,650,000

METHOD OF FINANCING:

1 General Revenue Fund	1,650,000	1,650,000
Total, Method of Finance	\$1,650,000	\$1,650,000

FULL-TIME EQUIVALENT POSITIONS (FTE):

23.0	23.0
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EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Southwest Metroplex Outreach Center

4.C. Exceptional Items Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2012
TIME: 11:16:04AM

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support Statewide Goal/Benchmark: 2 - 0
 OBJECTIVE: 5 Exceptional Item Request Service Categories:
 STRATEGY: 1 Exceptional Item Request Service: NA Income: NA Age: NA

CODE DESCRIPTION	Exp 2014	Exp 2015
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OBJECTS OF EXPENSE:

1001 SALARIES AND WAGES	1,037,000	1,037,000
1005 FACULTY SALARIES	405,000	405,000
2003 CONSUMABLE SUPPLIES	10,000	10,000
2005 TRAVEL	112,500	112,500
2009 OTHER OPERATING EXPENSE	516,500	516,500
3001 CLIENT SERVICES	200,000	200,000
5000 CAPITAL EXPENDITURES	89,000	89,000
Total, Objects of Expense	\$2,370,000	\$2,370,000

METHOD OF FINANCING:

1 General Revenue Fund	2,370,000	2,370,000
Total, Method of Finance	\$2,370,000	\$2,370,000

FULL-TIME EQUIVALENT POSITIONS (FTE): 30.0 30.0

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

STUDENT SUCCESS – At-Risk & STEM Success
 Homeland Security Data Mining Graduate Degree (M.S. Mathematics)
 Tarleton State University School of Environmental Studies

6.A. Historically Underutilized Business Supporting Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Date: **10/15/2012**
 Time: **11:16:04AM**

Agency Code: **713** Agency: **Tarleton State University**

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year 2010 - 2011 HUB Expenditure Information

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2010			Total Expenditures FY 2010		HUB Expenditures FY 2011			Total Expenditures FY 2011
			% Actual	Diff	Actual \$	% Goal	% Actual	Diff	Actual \$	FY 2011	
11.9%	Heavy Construction	0.0 %	0.0%	0.0%	\$0	\$400	0.0 %	0.0%	0.0%	\$0	\$2,750
26.1%	Building Construction	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	6.0%	6.0%	\$11,072	\$185,692
57.2%	Special Trade Construction	0.0 %	85.9%	85.9%	\$5,040,268	\$5,870,610	0.0 %	81.9%	81.9%	\$2,922,682	\$3,568,167
20.0%	Professional Services	0.0 %	0.0%	0.0%	\$0	\$24,378	0.0 %	0.0%	0.0%	\$0	\$194,661
33.0%	Other Services	0.0 %	4.7%	4.7%	\$364,393	\$7,725,900	0.0 %	7.6%	7.6%	\$586,830	\$7,731,016
12.6%	Commodities	0.0 %	33.9%	33.9%	\$2,662,040	\$7,856,009	0.0 %	31.3%	31.3%	\$2,421,186	\$7,740,969
	Total Expenditures		37.6%		\$8,066,701	\$21,477,297		30.6%		\$5,941,770	\$19,423,255

B. Assessment of Fiscal Year 2010 - 2011 Efforts to Meet HUB Procurement Goals

Attainment:

The agency attained or exceeded two of six for the applicable statewide HUB procurement goals in 2010. One of the procurement categories had zero expenditures. The agency attained or exceeded two of six for the applicable statewide HUB procurement goals in 2011. Tarleton obtained overall HUB participation of 37.56% for 2010 and 30.59% for 2011. HUB training is given to those staff on campus who are responsible for purchasing for their departments. The HUB Coordinator serves as the Treasurer and active member of the Texas Universities HUB Coordinators Alliance that meets quarterly. The university co-sponsors an annual Economic Opportunity Forum (EOF) to promote doing business with HUB vendors. The HUB Coordinator will continue to attend EOFs and Spot Bid Fairs that are designed to increase HUB utilization; encouraging HUB vendors to apply for State certification and providing assistance in the application process. Primary contractors are encouraged to subcontract with HUB vendors and the HUB Coordinator assists in locating HUB vendors to be utilized. HUB training is provided, as part of the procurement card training, for employees delegated purchasing authority.

Applicability:

Large construction projects are managed by the Facilities, Planning and Construction Department of the Texas A&M University System.

Factors Affecting Attainment:

Expenditures under \$5,000 are delegated to departments. Expenditure above \$5,000 are processed through the Purchasing Department. The State of Texas Centralized Master Bidders list is utilized for selecting Historically Underutilized Businesses (HUBs) on all transactions greater than \$5,000.00. The university solicits more than the required number of HUBs on each solicitation.

6.A. Historically Underutilized Business Supporting Schedule
83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: **10/15/2012**
Time: **11:16:04AM**

Agency Code: **713** Agency: **Tarleton State University**

Monthly progress reports providing information on HUB expenditures are issued to the appropriate administrator. The CEO receives a comprehensive progress report for the university, which is discussed at the President's Cabinet meetings.

All University personnel are charged with the responsibility of identifying potential HUB vendors and providing this information to the HUB Coordinator. The HUB Coordinator is responsible for contacting the vendor, explaining the HUB program, and assisting the vendor in the certification process.

Professional Services/Other Services:

1. Limited number of HUB vendors in our geographic location
2. HUB vendors not responding to Invitation for Bids and Request for Proposals.
3. Pricing received from HUB vendors are considerably higher.

"Good-Faith" Efforts:

Tarleton State University has implemented the good-faith procedures required by 1 TAC, Section 111.13©, Annual Procurement Utilization Goals. Tarleton's good faith effort includes utilization of HUB vendors, where possible, for each procurement category, monitoring and reporting HUB expenditures to appropriate Tarleton personnel on a monthly basis. The Tarleton website has a list of HUB vendors who have expressed an interest in doing business with the University that is accessible by all Tarleton personnel. Tarleton's good faith efforts include closely monitoring HUB expenditures and reporting those expenditures to appropriate personnel on a monthly basis. HUB training is required for all personnel authorized to purchase goods and services on behalf of the procurement categories. HUB Coordinator attends Economic Opportunity Forums to meet with HUB vendors and establish relationships. HUB Coordinator attends quarterly meetings and is an active member of the Texas Universities HUB Coordinator Alliance where we discuss best practice and opportunities to grow the HUB program.

**SCHEDULE 6H: Estimated Funds Outside the GAA
83RD REGULAR SESSION**

**Tarleton State University (713)
Estimated Funds Outside the Institution's Bill Pattern
2012-13 and 2014-15 Biennia**

	2012 - 2013 Biennium				2014 - 2015 Biennium			
	<u>FY 2012 Revenue</u>	<u>FY 2013 Revenue</u>	<u>Biennium Total</u>	<u>Percent of Total</u>	<u>FY 2014 Revenue</u>	<u>FY 2015 Revenue</u>	<u>Biennium Total</u>	<u>Percent of Total</u>
APPROPRIATED SOURCES INSIDE THE BILL PATTERN								
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 29,760,680	\$ 29,703,793	\$ 59,464,473		\$ 29,760,680	\$ 29,703,793	\$ 59,464,473	
Tuition and Fees (net of Discounts and Allowances)	11,100,000	11,650,372	22,750,372		11,650,372	11,650,372	23,300,744	
Endowment and Interest Income	28,000	28,000	56,000		28,000	28,000	56,000	
Sales and Services of Educational Activities (net)	421,000	421,000	842,000		421,000	421,000	842,000	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	-	-	-		-	-	-	
Total	41,309,680	41,803,165	83,112,845	29.3%	41,860,052	41,803,165	83,663,217	29.0%
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN								
State Appropriations (HEGI & State Paid Fringes)	\$ 6,600,000	\$ 6,793,920	\$ 13,393,920		\$ 6,793,920	\$ 6,793,920	\$ 13,587,840	
Higher Education Assistance Funds	-	-	-		-	-	-	
Available University Fund	-	-	-		-	-	-	
State Grants and Contracts	5,800,000	5,800,000	11,600,000		5,800,000	5,800,000	\$ 11,600,000	
Total	12,400,000	12,593,920	24,993,920	8.8%	12,593,920	12,593,920	25,187,840	8.7%
NON-APPROPRIATED SOURCES								
Tuition and Fees (net of Discounts and Allowances)	36,302,827	39,867,897	\$ 76,170,724		39,867,897	39,867,897	\$ 79,735,794	
Federal Grants and Contracts	26,799,840	27,186,840	53,986,680		27,186,840	27,186,840	54,373,680	
State Grants and Contracts	-	-	-		-	-	-	
Local Government Grants and Contracts	200,000	200,000	400,000		200,000	200,000	400,000	
Private Gifts and Grants	630,000	635,041	1,265,041		635,041	635,041	1,270,082	
Endowment and Interest Income	3,072,000	3,144,592	6,216,592		3,144,592	3,144,592	6,289,184	
Sales and Services of Educational Activities (net)	1,800,000	1,800,728	3,600,728		1,800,728	1,800,728	3,601,456	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Professional Fees (net)	-	-	-		-	-	-	
Auxiliary Enterprises (net)	16,176,653	16,867,925	33,044,578		16,867,925	16,867,925	33,735,850	
Other Income	270,000	275,000	545,000		275,000	275,000	550,000	
Total	85,251,320	89,978,023	175,229,343	61.8%	89,978,023	89,978,023	179,956,046	62.3%
TOTAL SOURCES	\$ 138,961,000	\$ 144,375,108	\$ 283,336,108	100.0%	\$ 144,431,995	\$ 144,375,108	\$ 288,807,103	100.0%

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/15/2012
Time: 11:16:05AM

Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2014	2015	Biennial Total	2014	2015	Biennial Total	

1 Reduced workers compensaton benefits due to reduced salaries

Category: Programs - Service Reductions (Other)

Item Comment: Reduced salaries paid from environmental research and institutional enhancement special items and from the formula items will result in lowered workers compensation benefit costs.

Strategy: 1-1-4 Workers' Compensation Insurance

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$7,578	\$7,579	\$15,157
General Revenue Funds Total	\$0	\$0	\$0	\$7,578	\$7,579	\$15,157
Item Total	\$0	\$0	\$0	\$7,578	\$7,579	\$15,157

FTE Reductions (From FY 2014 and FY 2015 Base Request)

2 Reduced unemployment compensation expenses due to reduced salary

Category: Programs - Service Reductions (Other)

Item Comment: Reduced salaries paid from environmental research and institutional enhancement special items and from the formula items will result in lowered unemployment compensation benefit costs.

Strategy: 1-1-5 Unemployment Compensation Insurance

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$1,402	\$1,403	\$2,805
General Revenue Funds Total	\$0	\$0	\$0	\$1,402	\$1,403	\$2,805
Item Total	\$0	\$0	\$0	\$1,402	\$1,403	\$2,805

FTE Reductions (From FY 2014 and FY 2015 Base Request)

3 Reduced outreach operations

Category: Programs - Service Reductions (Other)

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/15/2012
Time: 11:16:05AM

Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET																								
	2014	2015	Biennial Total	2014	2015	Biennial Total																									
<p>Item Comment: With reduced funding, Tarleton will not be able to support the high growth rate of its outreach sites and provide affordable public education opportunities to a diverse population. The individuals served within these populations include non-traditional students who are working adults. The degree offerings at the outreach sites provide affordable upper-level and graduate public education opportunities so that these students can achieve their educational goals and rise to the increased demands for a more educated workforce. Many of these students would be unable to pursue educational opportunities away from their homes and places of employment. A lack of support will hinder Tarleton’s ability to develop new degree programs at these sites and would decrease the opportunities for state-supported bachelor’s degrees and graduate degrees for individuals in these areas. Additionally, new cooperative efforts with Tarrant County College District are intended to increase the number of bachelor’s level nurses in the Southwest Metroplex area and the state as a whole. Without funding, these efforts will be very difficult to support due to the particular faculty expertise needs in nursing programs.</p> <p>Strategy: 3-1-1 Tarleton Outreach</p> <p><u>General Revenue Funds</u></p> <table border="1"> <tr> <td>1 General Revenue Fund</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$3,562</td> <td>\$3,563</td> <td>\$7,125</td> <td></td> </tr> <tr> <td>General Revenue Funds Total</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$3,562</td> <td>\$3,563</td> <td>\$7,125</td> <td></td> </tr> <tr> <td>Item Total</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$3,562</td> <td>\$3,563</td> <td>\$7,125</td> <td></td> </tr> </table>								1 General Revenue Fund	\$0	\$0	\$0	\$3,562	\$3,563	\$7,125		General Revenue Funds Total	\$0	\$0	\$0	\$3,562	\$3,563	\$7,125		Item Total	\$0	\$0	\$0	\$3,562	\$3,563	\$7,125	
1 General Revenue Fund	\$0	\$0	\$0	\$3,562	\$3,563	\$7,125																									
General Revenue Funds Total	\$0	\$0	\$0	\$3,562	\$3,563	\$7,125																									
Item Total	\$0	\$0	\$0	\$3,562	\$3,563	\$7,125																									

FTE Reductions (From FY 2014 and FY 2015 Base Request)

4 Reduced multi-institution teaching center operations

Category: Programs - Service Reductions (Other)

Item Comment: The Midlothian Higher Education Center is located in one of the fastest growing areas of Texas. If funding is reduced, Tarleton will not be able to support the current and expected high growth rate of students seeking affordable public education opportunities. The individuals served in Midlothian include non-traditional students who are working adults as well as traditional age students who transfer from Navarro College. The degree offerings at this site are designed to meet the interests of prospective students and employer needs in this area. Importantly, Tarleton’s participation in the Midlothian Higher Education Center offers affordable upper-level and graduate public education opportunities so that these students can achieve their educational goals and rise to the increased demands for a more educated workforce. Many of these students would be unable to pursue educational opportunities away from their homes and places of employment. A lack of support will hinder Tarleton’s ability to develop new degree programs in Midlothian and would decrease the opportunities for state-supported bachelor’s degrees and graduate degrees for individuals in this areas. This is a cooperative effort with Navarro College, Texas A&M University- Commerce, and the University of North Texas – Dallas.

Strategy: 3-1-2 Multi-Institution Teaching Center

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

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Date: 10/15/2012
Time: 11:16:05AM

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Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2014	2015	Biennial Total	2014	2015	Biennial Total	
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$150,000	\$150,000	\$300,000	
General Revenue Funds Total	\$0	\$0	\$0	\$150,000	\$150,000	\$300,000	
Item Total	\$0	\$0	\$0	\$150,000	\$150,000	\$300,000	

FTE Reductions (From FY 2014 and FY 2015 Base Request)

5 Reduced environmental research operations

Category: Programs - Service Reductions (FTEs-Layoffs)

Item Comment: For every dollar invested by the State of Texas, the Texas Institute of Applied Environmental Research (TIAER) has secured another dollar from other sources. Based on history, TIAER can be predicted to more than double the funds appropriated by the Legislature, and continue to expand valuable research and academic activities. In addition to training students at all levels in emerging environmental issues, these programs are on the cutting edge of new technologies and skills needed across the state, nation, and over the entire world. Funding not only brings in additional outside dollars for research, it is critical in addressing higher education needs and water quality issues in Texas. Reductions in funding will compromise and reduce research in this important area. If not funded, emerging environmental quality issues in Texas related to agriculture and private land owners will continue to be resolved through the courts and ultimately direct regulation.

Strategy: 3-2-1 Institute for Applied Environmental Research

<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$74,809	\$74,810	\$149,619	
General Revenue Funds Total	\$0	\$0	\$0	\$74,809	\$74,810	\$149,619	
Item Total	\$0	\$0	\$0	\$74,809	\$74,810	\$149,619	

FTE Reductions (From FY 2014 and FY 2015 Base Request)

6 Reduced ag and environmental sciences operations

Category: Programs - Service Reductions (Other)

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

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Date: 10/15/2012
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Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2014	2015	Biennial Total	2014	2015	Biennial Total	

Item Comment: The Southwest Regional Dairy Center brought into operation in 2012 is the only university dairy teaching/research/outreach facility in Texas. Reduced funding will result in loss of utilization of this new facility which was constructed to provide field related experiences to students and advance research in the state's agricultural and dairy industries. If this item is not funded, Tarleton's role of assisting the state in maintaining its national preeminence in agricultural education would be constrained. Securing animals and equipment to populate the new dairy teaching and research center will be impeded. Many field based aspects of the program including research will be severely curtailed or eliminated. If this item is not supported, students completing related degree programs will possess less field related experiences which may limit employment opportunities and options to pursue advanced degrees. Additionally, contributions to advancements in the agriculture industry may be delayed or severely curtailed.

Strategy: 3-2-2 Tarleton Agricultural and Environmental Sciences Research Center

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$17,533	\$17,534	\$35,067	
General Revenue Funds Total	\$0	\$0	\$0	\$17,533	\$17,534	\$35,067	
Item Total	\$0	\$0	\$0	\$17,533	\$17,534	\$35,067	

FTE Reductions (From FY 2014 and FY 2015 Base Request)

7 Reduced institutional enhancement

Category: Programs - Service Reductions (Other)

Item Comment: Incentive funding reductions will severely curtail Tarleton's ability to respond to enrollment growth and various student success initiatives. Initiatives such as meeting enrollment target goals set by the Texas Higher Education Coordinating Board in the plan, Closing the Gaps, will be difficult to achieve without this funding. Programs that are designed to assist with student success will be curtailed resulting in difficulty in achieving improvements in retention and graduation rates. Reductions in funding will directly impact our ability to recruit and retain outstanding faculty in support of academic programs.

Strategy: 3-4-1 Institutional Enhancement

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$224,216	\$224,217	\$448,433	
General Revenue Funds Total	\$0	\$0	\$0	\$224,216	\$224,217	\$448,433	
Item Total	\$0	\$0	\$0	\$224,216	\$224,217	\$448,433	

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

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Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2014	2015	Biennial Total	2014	2015	Biennial Total	
FTE Reductions (From FY 2014 and FY 2015 Base Request)							
AGENCY TOTALS							
General Revenue Total				\$479,100	\$479,106	\$958,206	\$958,206
Agency Grand Total	\$0	\$0	\$0	\$479,100	\$479,106	\$958,206	
Difference, Options Total Less Target							
Agency FTE Reductions (From FY 2014 and FY 2015 Base Request)							

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713 Tarleton State University					
	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
Gross Tuition					
Gross Resident Tuition	11,933,529	12,960,518	13,533,146	13,931,190	14,341,176
Gross Non-Resident Tuition	2,644,236	2,509,500	2,607,606	2,685,834	2,766,409
Gross Tuition	14,577,765	15,470,018	16,140,752	16,617,024	17,107,585
Less: Remissions and Exemptions	(1,935,718)	(2,006,057)	(2,098,800)	(2,161,764)	(2,226,617)
Less: Refunds	0	0	0	0	0
Less: Installment Payment Forfeits	0	0	0	0	0
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(372,960)	(653,973)	(681,258)	(701,696)	(722,747)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	(90,260)	(78,330)	(80,000)	(80,000)	(80,000)
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(33,000)	(54,000)	(60,000)	(60,000)	(60,000)
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	(187,900)	(187,590)	(185,000)	(185,000)	(185,000)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	11,957,927	12,490,068	13,035,694	13,428,564	13,833,221
Less: Transfer of Tuition to Retirement of Indebtedness: 1) Skiles Act	0	0	0	0	0
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(1,706,398)	(1,830,679)	(1,927,450)	(1,985,274)	(2,044,832)
Less: Transfer of Funds (2%) for Emergency Loans (Medical Schools)	0	0	0	0	0
Less: Transfer of Funds for Repayment of Student Loans of Physicians (Tx. Educ. Code Ann. Sec. 61.539)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	(1,482)	(1,616)	(1,200)	(1,200)	(1,200)

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	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
Less: Other Authorized Deduction					
Net Tuition	10,250,047	10,657,773	11,107,044	11,442,090	11,787,189
Student Teaching Fees	0	0	0	0	0
Special Course Fees	0	0	0	0	0
Laboratory Fees	233,344	243,582	242,000	242,000	242,000
Subtotal, Tuition and Fees	10,483,391	10,901,355	11,349,044	11,684,090	12,029,189
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	0	0	0	0	0
Funds in Local Depositories, e.g., local amounts	48,731	26,798	28,000	28,000	28,000
Other Income (Itemize)					
Miscellaneous	820	555	937	916	884
Subtotal, Other Income	49,551	27,353	28,937	28,916	28,884
Subtotal, Other Educational and General Income	10,532,942	10,928,708	11,377,981	11,713,006	12,058,073
Less: O.A.S.I. Applicable to Educational and General	(572,224)	(600,000)	(663,417)	(683,320)	(703,820)
Local Funds Payrolls					
Less: Teachers Retirement System and ORP	(511,884)	(559,994)	(628,760)	(647,604)	(667,003)
Proportionality for Educational and General Funds					
Less: Staff Group Insurance Premiums	(1,189,859)	(1,011,230)	(1,091,280)	(1,124,018)	(1,157,739)
Total, Other Educational and General Income	8,258,975	8,757,484	8,994,524	9,258,064	9,529,511
Reconciliation to Summary of Request for FY 2011-2013					
Plus: Transfer of Tuition for Retirement of	0	0	0	0	0
Indebtedness - Skiles Act					
Plus: Transfer of Funds for Texas Public Education	1,706,398	1,830,679	1,927,450	1,985,274	2,044,832
Grants Program and Emergency Loans					
Plus: Transfer of Funds 2% for Emergency Loans	0	0	0	0	0
(Medical Schools)					
Plus: Transfer of Funds for Cancellation of Student	0	0	0	0	0
Loans of Physicians					
Plus: Organized Activities	362,545	362,545	420,000	420,000	420,000

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713 Tarleton State University					
	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
Plus: Staff Group Insurance Premiums	1,189,859	1,011,230	1,091,280	1,124,018	1,157,739
Plus: Board-authorized Tuition Income	372,960	653,973	681,258	701,696	722,747
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	90,260	78,330	80,000	80,000	80,000
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	33,000	54,000	60,000	60,000	60,000
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	187,900	187,590	185,000	185,000	185,000
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	12,201,897	12,935,831	13,439,512	13,814,052	14,199,829

Schedule 2: Selected Educational, General and Other Funds

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	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
General Revenue Transfers					
Transfer from Coordinating Board for Advanced Research Program	0	0	0	0	0
Transfer from Coordinating Board for Texas College Work Study Program (2011, 2012, 2013)	29,670	32,242	0	0	0
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	70,065	712,940	587,060	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	3,529,325	3,033,696	3,198,072	0	0
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2011, 2012, 2013)	0	0	0	0	0
Other (Itemize)					
Enrollment Growth	50,281	0	0	0	0
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	4,258,713	4,334,038	4,300,000	0	0
B-on-Time Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
Subtotal, General Revenue Transfers	7,938,054	8,112,916	8,085,132	0	0
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2011, 2012, 2013)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Transfer from Coordinating Board for Incentive Funding	1,065,425	0	0	0	0
Other (Itemize)					
Gross Designated Tuition (Sec. 54.0513)	21,164,561	22,346,542	25,637,032	26,406,143	27,198,327
Indirect Cost Recovery (Sec. 145.001(d))	977,476	875,000	700,000	700,000	700,000

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	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
Correctional Managed Care Contracts	0	0	0	0	0

713 Tarleton State University

	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages					
GR %	73.46%				
GR-D %	26.54%				
Total Percentage	100.00%				
FULL TIME ACTIVES					
1a Employee Only	214	157	57	214	131
2a Employee and Children	80	59	21	80	39
3a Employee and Spouse	96	71	25	96	35
4a Employee and Family	107	79	28	107	73
5a Eligible, Opt Out	36	26	10	36	19
6a Eligible, Not Enrolled	12	9	3	12	8
Total for This Section	545	401	144	545	305
PART TIME ACTIVES					
1b Employee Only	8	6	2	8	48
2b Employee and Children	0	0	0	0	2
3b Employee and Spouse	1	1	0	1	1
4b Employee and Family	1	1	0	1	3
5b Eligible, Opt Out	3	2	1	3	6
6b Eligible, Not Enrolled	14	10	4	14	78
Total for This Section	27	20	7	27	138
Total Active Enrollment	572	421	151	572	443

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	145	107	38	145	72
2c Employee and Children	3	2	1	3	2
3c Employee and Spouse	80	59	21	80	39
4c Employee and Family	1	1	0	1	1
5c Eligible, Opt Out	1	1	0	1	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	230	170	60	230	114
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
Total Retirees Enrollment	230	170	60	230	114
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	359	264	95	359	203
2e Employee and Children	83	61	22	83	41
3e Employee and Spouse	176	130	46	176	74
4e Employee and Family	108	80	28	108	74
5e Eligible, Opt Out	37	27	10	37	19
6e Eligible, Not Enrolled	12	9	3	12	8
Total for This Section	775	571	204	775	419

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	367	270	97	367	251
2f Employee and Children	83	61	22	83	43
3f Employee and Spouse	177	131	46	177	75
4f Employee and Family	109	81	28	109	77
5f Eligible, Opt Out	40	29	11	40	25
6f Eligible, Not Enrolled	26	19	7	26	86
Total for This Section	802	591	211	802	557

Schedule 4: Computation of OASI
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Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2011		2012		2013		2014		2015	
	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>
General Revenue (% to Total)	74.89	\$1,706,644	73.46	\$1,660,738	71.72	\$1,682,470	71.49	\$1,713,453	71.49	\$1,764,857
Other Educational and General Funds (% to Total)	25.11	\$572,224	26.54	\$600,000	28.28	\$663,417	28.51	\$683,320	28.51	\$703,820
Health-Related Institutions Patient Income (% to Total)	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0
Grand Total, OASI (100%)	100.00	\$2,278,868	100.00	\$2,260,738	100.00	\$2,345,887	100.00	\$2,396,773	100.00	\$2,468,677

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

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Automated Budget and Evaluation System of Texas (ABEST)

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Description	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	22,214,980	23,278,568	23,893,077	24,609,869	25,348,165
Employer Contribution to TRS Retirement Programs	1,421,758	1,489,828	1,547,157	1,575,032	1,622,283
Gross Educational and General Payroll - Subject To ORP Retirement	8,814,277	8,988,995	9,248,778	9,526,241	9,812,028
Employer Contribution to ORP Retirement Programs	616,808	620,172	676,180	696,465	717,259
Proportionality Percentage					
General Revenue	74.89 %	73.46 %	71.72 %	71.49 %	71.49 %
Other Educational and General Income	25.11 %	26.54 %	28.28 %	28.51 %	28.51 %
Health-related Institutions Patient Income	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	511,884	559,994	628,760	647,604	667,003
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Gross Payroll Subject to Differential - Optional Retirement Program	8,814,277	8,988,995	9,248,778	9,526,241	9,812,028
Total Differential	80,210	117,756	121,159	124,794	128,538

Schedule 6: Capital Funding
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Activity	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
I. Balances as of Beginning of Fiscal Year					
A. PUF Bond Proceeds	7,492,813	7,801,742	3,675,814	16,000,000	8,000,000
B. HEF Bond Proceeds	0	0	0	0	0
C. HEF Annual Allocations	0	0	0	0	0
D. TR Bond Proceeds	0	2,360,000	272,761	0	0
E. Other Debt Proceeds (e.g. Patient Income)	0	0	0	0	0
II. Additions					
A. PUF Bond Proceeds Allocation	3,500,000	3,614,207	23,500,000	3,500,000	3,500,000
B. HEF General Revenue Appropriation	0	0	0	0	0
C. HEF Bond Proceeds	0	0	0	0	0
D. TR Bond Proceeds	14,618,203	0	0	0	0
E. Investment Income on PUF Bond Proceeds	0	0	0	0	0
F. Investment Income on HEF Bond Proceeds	0	0	0	0	0
G. Investment Income on TR Bond Proceeds	0	0	0	0	0
H. Other Debt Proceeds (e.g. Patient Income)	0	0	0	0	0
I. Other (Itemize)					
TR Bond Proceeds					
General Revenue Appropriations for TRB Debt Service	5,689,540	4,930,705	4,924,480	4,930,552	4,921,235
III. Total Funds Available - PUF, HEF, and TRB	\$31,300,556	\$18,706,654	\$32,373,055	\$24,430,552	\$16,421,235
IV. Less: Deductions					
A. Expenditures (Itemize)					
Central Plant Loop	373,536	792,565	304,326	0	0
Dairy Center	0	129,956	0	0	0
O A Grant Humanities Building Rehab and Expansion	0	0	2,400,000	4,800,000	4,800,000
Clyde H. Wells Fine Arts Center Rehabilitation	0	0	1,600,000	3,200,000	3,200,000
Rehab Old Nursing Building (New Welcome Center)	178,844	1,409,824	298,639	0	0
Connect Building 664 to Central Plant Loop	10,899	0	0	0	0
Rehab Library Space 2012	0	0	620,659	0	0
Rehab Tarleton Center Basement for Periodical Storage	0	13,194	452,190	0	0
Equipment/Renovations	2,627,792	5,394,597	5,500,000	3,500,000	3,500,000
Nursing Building	10,645,186	1,222,659	272,761	0	0
Dairy Center	1,596,121	864,579	0	0	0
Campus Renovations	16,896	0	0	0	0
B. Annual Debt Service on PUF Bonds	0	0	0	0	0
C.1. Annual Debt Service on HEF Bonds - RFS Commercial Paper	0	0	0	0	0
C.2. Annual Debt Service on HEF Bonds - RFS Bonds, Series 2001	0	0	0	0	0
D. Annual Debt Service on TR Bonds	5,689,540	4,930,705	4,924,480	4,930,552	4,921,235

Schedule 6: Capital Funding

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Activity	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
E. Annual Debt Service on Other Bonds (e.g. Patient Income)	0	0	0	0	0
F. Other (Itemize)					
Total, Deductions	\$21,138,814	\$14,758,079	\$16,373,055	\$16,430,552	\$16,421,235
V. Balances as of End of Fiscal Year					
A.PUF Bond Proceeds	7,801,742	3,675,813	16,000,000	8,000,000	0
B.HEF Bond Proceeds	0	0	0	0	0
C.HEF Annual Allocations	0	0	0	0	0
D.TR Bond Proceeds	2,360,000	272,762	0	0	0
E.Other Revenue (e.g. Patient Income)	0	0	0	0	0
	\$10,161,742	\$3,948,575	\$16,000,000	\$8,000,000	\$0

Schedule 7: Personnel
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/15/2012
 Time: 11:16:08AM

Agency code: **713** Agency name: **Tarleton State University**

	Actual 2011	Actual 2012	Budgeted 2013	Estimated 2014	Estimated 2015
Part A.					
FTE Postions					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	250.7	288.3	297.0	300.4	300.4
Educational and General Funds Non-Faculty Employees	321.3	276.7	278.0	278.0	278.0
Subtotal, Directly Appropriated Funds	572.0	565.0	575.0	578.4	578.4
Non Appropriated Funds Employees	504.0	556.9	560.0	560.0	560.0
Subtotal, Other Funds & Non-Appropriated	504.0	556.9	560.0	560.0	560.0
GRAND TOTAL	1,076.0	1,121.9	1,135.0	1,138.4	1,138.4
Part B.					
Personnel Headcount					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	262.0	262.0	270.0	270.0	270.0
Educational and General Funds Non-Faculty Employees	369.0	369.0	324.0	324.0	324.0
Subtotal, Directly Appropriated Funds	631.0	631.0	594.0	594.0	594.0
Non Appropriated Funds Employees	933.0	1,082.0	1,092.0	1,092.0	1,092.0
Subtotal, Non-Appropriated	933.0	1,082.0	1,092.0	1,092.0	1,092.0
GRAND TOTAL	1,564.0	1,713.0	1,686.0	1,686.0	1,686.0

Schedule 7: Personnel
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/15/2012
 Time: 11:16:08AM

Agency code: **713** Agency name: **Tarleton State University**

	Actual 2011	Actual 2012	Budgeted 2013	Estimated 2014	Estimated 2015
PART C.					
Salaries					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	\$20,183,211	\$20,937,952	\$21,874,128	\$22,530,352	\$23,206,262
Educational and General Funds Non-Faculty Employees	\$12,176,838	\$12,047,620	\$11,767,727	\$12,120,758	\$12,484,382
Subtotal, Directly Appropriated Funds	\$32,360,049	\$32,985,572	\$33,641,855	\$34,651,110	\$35,690,644
Non Appropriated Funds Employees	\$16,978,589	\$20,042,583	\$21,442,583	\$22,085,860	\$22,748,436
Subtotal, Non-Appropriated	\$16,978,589	\$20,042,583	\$21,442,583	\$22,085,860	\$22,748,436
GRAND TOTAL	\$49,338,638	\$53,028,155	\$55,084,438	\$56,736,970	\$58,439,080

Agency 713 Tarleton State University

Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
1	1	\$ 125,000,000	\$ 125,000,000	\$ 568
Name of Proposed Facility:		Project Type:		
Agriculture & Business Building		New Construction		
Location of Facility:		Type of Facility:		
Stephenville, Texas		Classroom/Laboratory		
Project Start Date:		Project Completion Date:		
09/01/2013		08/31/2017		
Gross Square Feet:		Net Assignable Square Feet in Project		
220,000		132,000		

Project Description

Construction of a LEED certified academic building housing Business and Agriculture will provide state of the art indoor and outdoor classroom and laboratory space and academic enhancement areas.

This is a new construction project to house academic, research, service, and administrative functions for the College of Agriculture & Environmental Sciences and the College of Business Administration.

Agency 713 Tarleton State University

Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
2	2	\$ 55,000,000	\$ 55,000,000	\$ 264
Name of Proposed Facility:		Project Type:		
Southwest Metroplex Building		New Construction		
Location of Facility:		Type of Facility:		
Fort Worth, Texas		Classroom/Administrative		
Project Start Date:		Project Completion Date:		
09/01/2013		08/31/2017		
Gross Square Feet:		Net Assignable Square Feet in Project		
208,333		125,000		

Project Description

Procure land, plan, construct, equip, furnish, and establish utilities, technology, and communications infrastructure for new instructional and administrative space. The facility will support current and future growth of degree program offerings and student enrollment in the Southwest Metroplex (Tarrant, Parker, and Johnson counties).

Agency 713 Tarleton State University

Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
3	3	\$ 31,000,000	\$ 31,000,000	\$ 230
Name of Proposed Facility:	Project Type:			
Dick Smith Library	Library Renovation			
Location of Facility:	Type of Facility:			
Stephenville, Texas	Library			
Project Start Date:	Project Completion Date:			
09/01/2013	08/31/2017			
Gross Square Feet:	Net Assignable Square Feet in Project			
134,838	116,803			

Project Description

Expand, recondition, equip, and furnish the existing Dick Smith Library (DSL) to create a campus hub to facilitate student success, faculty instructional innovation, and provide a 21st Century library experience.

Project scope includes 50,000 sq. ft. of new construction for library addition and reconditioning of the existing 84,838 GSF (66,803 NASF) of library space.

Schedule 8D: Tuition Revenue Bonds Request by Project
 83rd Regular Session, Agency Submission, Version 1

Agency Code: 713

Agency Name: Tarleton State University

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2014	Requested Amount 2015
Science Building	1997	5/15/2017	\$ 1,275,445.00	\$ 1,270,550.00
Library Addition & Renovation of Math Buildin	2001	5/15/2025	\$ 1,319,257.00	\$ 1,319,035.00
Dairy Center	2006	5/15/2029	\$ 777,825.00	\$ 776,425.00
Nursing Building	2006	5/15/2029	\$ 1,558,025.00	\$ 1,555,225.00
			\$ -	\$ -
			\$ -	\$ -
			\$ 4,930,552.00	\$ 4,921,235.00

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Special Item: 1 **Tarleton Outreach**

(1) Year Special Item: 2008

(2) Mission of Special Item:

The mission of these outreach initiatives focuses on the following: (1) expand citizens' access to affordable higher education in underserved growing regions in Texas and (2) to position Tarleton State University strategically to reach the enrollment targets set by The Texas A&M University System and The Texas Higher Education Coordinating Board.

(3) (a) Major Accomplishments to Date:

- In the past five years, Tarleton has experienced a 214% increase in semester credit hours (SCH) in the Southwest Metroplex and a 309% increase in SCH in Waco.
- In the fall 2011 semester, 1,145 students were enrolled through the Southwest Metroplex Center (an increase of 14.5% over fall 2010). Tarleton offers 10 graduate programs, 21 undergraduate programs, and five certification programs at this site.
- In the fall 2011 semester, 1016 students were enrolled through Tarleton's Waco programs (an increase of 15.6% over fall 2010). Tarleton offers seven graduate programs, 21 undergraduate programs, and two certification programs in Waco at the University Center on the McLennan Community College campus.
- Tarleton remains the lowest cost upper level and graduate degree provider in the Southwest Metroplex region.
- Tarleton produces over 90% of the semester credit hours at McLennan Community College's University Center. The University Center is the sole provider of public higher education in Waco.
- The Southwest Metroplex demographics show 69% are women and 25% represent ethnic minority groups.
- The Waco enrollments show 67% are women and 26% represent ethnic minority groups.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Tarleton's outreach initiative will continue to provide higher education opportunities to populations in growing areas and those needing access to public education options
- Increased higher education enrollment
- Continued growth in higher education participation among a diverse student population
- Enhanced employment opportunities for those earning undergraduate and graduate degrees from these outreach sites
- Support of the institution in meeting Closing the Gaps goals and objectives

(4) Funding Source Prior to Receiving Special Item Funding:

None

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

Designated and statutory tuition, and other fee revenues.

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(7) Consequences of Not Funding:

Tarleton will not be able to support the high growth rate of its outreach sites and provide affordable public education opportunities to a diverse population. The individuals served within these populations include non-traditional students who are working adults. The degree offerings at the outreach sites provide affordable upper-level and graduate public education opportunities so that these students can achieve their educational goals and rise to the increased demands for a more educated workforce. Many of these students would be unable to pursue educational opportunities away from their homes and places of employment. A lack of support will hinder Tarleton's ability to develop new degree programs at these sites and would decrease the opportunities for state-supported bachelor's degrees and graduate degrees for individuals in these areas. Additionally, new cooperative efforts with Tarrant County College District are intended to increase the number of bachelor's level nurses in the Southwest Metroplex area and the state as a whole. Without funding, these efforts will be very difficult to support due to the particular faculty expertise needs in nursing programs.

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Special Item: 2 **Multi-Institution Teaching Center**

(1) Year Special Item: 2012

(2) Mission of Special Item:

The mission of the Midlothian Higher Education Center is to form a partnership between Tarleton State University, Navarro College, Texas A&M University – Commerce, and the University of North Texas – Dallas to expand citizens' access to affordable higher education in rapidly growing and underserved regions in Texas and (2) to position Tarleton State University to reach the enrollment targets set by The Texas A&M University System and The Texas Higher Education Coordinating Board.

(3) (a) Major Accomplishments to Date:

- The Midlothian Higher Education Center was approved by the Texas Higher Education Coordinating Board on April 25, 2012.
- Tarleton began delivering its first courses at the Midlothian Higher Education Center in spring 2012. The total enrollment for this first semester was 31 students, 67% of whom were women and 38% of whom represented ethnic minority groups.
- Tarleton student enrollment in Midlothian as of the fall 2012 semester is expected to more than double to 75. Semester credit hour production is expected to exceed 500.
- Tarleton offered four undergraduate programs in the spring 2012 semester. One more undergraduate program and two graduate programs will be delivered in fall 2012.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Tarleton's outreach initiative will continue to provide higher education opportunities to populations in growing areas and those needing access to public education options
- Increased higher education enrollment
- Continued growth in higher education participation among a diverse student population
- Enhanced employment opportunities for those earning undergraduate and graduate degrees from the Midlothian Higher Education Center
- Support of the institution in meeting Closing the Gaps goals and objectives

(4) Funding Source Prior to Receiving Special Item Funding:

None

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

None

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(7) Consequences of Not Funding:

The Midlothian Higher Education Center is located in one of the fastest growing areas of Texas. Tarleton will not be able to support the current and expected high growth rate of students seeking affordable public education opportunities. The individuals served in Midlothian include non-traditional students who are working adults as well as traditional age students who transfer from Navarro College. The degree offerings at this site are designed to meet the interests of prospective students and employer needs in this area. Importantly, Tarleton's participation in the Midlothian Higher Education Center offers affordable upper-level and graduate public education opportunities so that these students can achieve their educational goals and rise to the increased demands for a more educated workforce. Many of these students would be unable to pursue educational opportunities away from their homes and places of employment. A lack of support will hinder Tarleton's ability to develop new degree programs in Midlothian and would decrease the opportunities for state-supported bachelor's degrees and graduate degrees for individuals in this areas. This is a cooperative effort with Navarro College, Texas A&M University- Commerce, and the University of North Texas – Dallas.

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Special Item: 3 **Environmental Research: Texas Inst for Applied Env Research-TIAER**

(1) Year Special Item: 1992

(2) Mission of Special Item:

In accordance with Section 87.004 of the Texas Education Code, TIAER conducts scientific research, economic inquiry, and institutional, statutory and regulatory analysis to address pressing environmental issues facing the state and nation, and assists public entities in the development and implementation of policies that promote environmental quality while maintaining a viable economy. In pursuing these objectives, TIAER seeks to involve all affected interests through open research forums. These forums draw together elected officials, agency personnel, researchers, and affected interest group representatives to define key issues, focus research activities and develop proposed solutions. This approach aids the development of practical, equitable, and economically feasible solutions to environmental concerns.

(3) (a) Major Accomplishments to Date:

- Implemented a refined Recreational Use Attainability Analysis now being modeled in multiple watersheds across Texas
- Developed nationally recognized water quality Nutrient Trading Tool.
- Developed the Planned Intervention Microwatershed Approach (PIMA). The Texas Legislature adopted PIMA as the approach the state will follow to address water quality issues in agriculture.
- Delivered to the Environmental Protection Agency (EPA) and Congress a new set of mathematical models that simulate policy options including environmental improvement and the cost of adopting new policies.
- Worked in developing a producer certification option used in implementation of Total Maximum Daily Load (TMDL) procedures.
- Operated 1,000,000 acre Bosque River watershed as an outdoor laboratory to be used by state and federal agencies; the Bosque River watershed is the most intensive water quality monitoring program in the country.
- Implemented Industry-Led Solutions program nationwide for agriculture and the environment.
- Outdoor laboratory was used to calibrate and validate agricultural models used to simulate alternative policy options for addressing agriculture environmental issues.
- Worked with the EPA, the USDA and Texas Commission on Environmental Quality (TCEQ) to develop watershed planning models which need to have a TMDL developed.
- Completed certification as an approved facility under the National Environmental Laboratory Accreditation Program

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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- Develop new/innovative techniques for rapid watershed assessment involving satellite imaging to determine watershed health reducing field monitoring and assessment costs saving millions of taxpayer dollars.
- Develop a functional pesticide permit processing center to assist businesses and private entities in obtaining proper permits.
- Develop a refined use for algae that will improve environmental quality.
- Enhance the Comprehensive Economic and Environmental Optimization Tool in several Texas watersheds and two international watersheds.
- Work with Industry-Led Solutions stakeholders to develop new policies and programs that will assist refining energy and agriculture practices.
- Continue to develop water quality standards for intermittent/ephemeral streams over several years. Current standards were put in place decades ago with minimal supporting scientific data. TIAER will involve key scientists across the country in this activity.
- Develop watershed protection plans throughout Texas, and work in conjunction with other universities/state agencies.
- Continue monitoring and data analysis in several watersheds throughout Texas to determine trends and linkages of water quality to load reduction measures taking place in the watershed to help assist in a long-term state water supply.
- Assist in developing long-range water planning for Texas and the United States.
- Support research at the SW Regional Dairy facility.

(4) Funding Source Prior to Receiving Special Item Funding:

State agencies, including distributions of federal grant money (1990, 1991).

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

FY 2002: \$1,340,000 (Federal); \$261,500 (State); \$47,000 (Private)
FY 2003: \$2,100,000 (Federal); \$492,000 (State); \$19,000 (Private)
FY 2004: \$1,300,000 (Federal); \$600,000 (State); \$0 (Private)
FY 2005: \$1,160,000 (Federal); \$1,082,000 (State); \$16,500 (Private)
FY 2006: \$882,145 (Federal); \$808,788 (State); \$66,621 (Private)
FY 2007: \$881,318 (Federal); \$671,006 (State); \$70,614 (Private)
FY 2008: \$680,000 (Federal); \$475,000 (State); \$145,000 (Private)
FY 2009: \$388,959 (Federal); \$306,916 (State); \$103,164 (Private)
FY 2010: \$485,642 (Federal); \$194,064 (State); \$367,154 (Private)
FY 2011: \$220,617 (Federal); \$1,189,846 (State); \$197,000 (Private)
FY 2012: \$975,730 (Federal); \$3,150,000 (State); \$485,624 (Private)

(7) Consequences of Not Funding:

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If not funded, emerging environmental quality issues in Texas related to agriculture and private land owners will continue to be resolved through the courts and ultimately direct regulation. TIAER is presenting new ideas to make voluntary programs more effective and develop revolutionary procedures. In addition to training students at all levels on emerging environmental issues, these programs are on the cutting edge of new technologies and skills needed across the state and nation. Funding also brings in additional outside dollars for research which is critical in addressing higher education needs and water quality issues in Texas. An additional impact for not funding this item would be that ongoing research would be curtailed. These research activities are used as the basis for soliciting outside research opportunities.

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Special Item: 4 **Tarleton Agriculture and Environmental Sciences Research Center**

(1) Year Special Item: 2000

(2) Mission of Special Item:

The mission of the center is to develop, improve, and enhance programming for premier agricultural programs in teaching, research, demonstration, MIS, environment, and outreach education.

(3) (a) Major Accomplishments to Date:

- Increased the number of students accessing equine, swine, livestock, dairy and wildlife management programs
- Updated food science/meat science equipment for teaching, research and community outreach
- Initiated use of the new Southwest Regional Dairy Center as the nation's newest, most technologically advanced teaching and research dairy.
- Updated laboratory equipment in support of Tarleton's agriscience teacher certification program, which is a national leader in the certification of agriculture public school teachers
- Animal waste management systems upgraded to meet state environmental requirements

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Enhancement of the most productive and successful student educational and research programs at the Agriculture Center including meat science, dairy science, animal science, equine science, pre-vet medicine and agricultural teacher certification
- Increase student access to undergraduate research facilities, equipment and projects
- Upgrade of needed maintenance/support equipment for general operations

(4) Funding Source Prior to Receiving Special Item Funding:

None

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

None

(7) Consequences of Not Funding:

If this item is not funded, Tarleton's role of assisting the state in maintaining its national preeminence in agricultural education would be constrained. Securing animals and equipment to populate the new dairy teaching and research center will be impeded. Many field based aspects of the program including research will be severely curtailed or eliminated. If this item is not supported, students completing related degree programs will possess less field related experiences which may limit employment opportunities and options to pursue advanced degrees. Additionally, contributions to advancements in the agriculture industry may be delayed or severely curtailed.

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Special Item: 5 **Small Business Development: Tarleton State Univ Small Bus Dev Center**

(1) Year Special Item: 2008

(2) Mission of Special Item:

The Tarleton State University Small Business Development Center (SBDC) is an outreach program of the Northwest Texas Small Business Development Center. The SBDC provides business counseling, technical assistance, training workshops, and business plan development for a ten county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). Its mission is to promote growth, expansion, innovation, increased productivity and improved management for small businesses.

(3) (a) Major Accomplishments to Date:

- Provided business counseling and technical assistance to over 6,600 small business attendees
- Provided over 20,000 counseling hours to pre and existing small businesses
- Instrumental in helping to open 325 new businesses
- Involved in the creation of several hundred new jobs in the service area
- Instrumental in slowing the decline of jobs and economic opportunities in the nine rural counties it serves
- Established a SBDC satellite office in Bridgeport
- Partnered with Chamber of Commerce and Economic Development Center to establish 18 client meeting locations in the 10 county service area

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Augment and expand community outreach program in rural communities in the ten-county region
- Provide business counseling to 600 new clients
- Provide training opportunities through seminars and workshops to 500 individuals within service area
- Facilitate the creation of 70 new business openings and 300 new jobs
- Expand the use of technology to the rural area in the 10 county service area
- Enhance the offering at the SBDC satellite office in Bridgeport
- Encourage and promote procurement assistance through training businesses in our service area on the HUB certification process
- Continue to prepare business for the global economy with the focus on exports

(4) Funding Source Prior to Receiving Special Item Funding:

- Federal funding through the National Small Business Development Association, which is distributed on a pro-rata basis to regional SBDA centers and sub-centers. – FY 12 – \$109,300

(5) Formula Funding:

N/A

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(6) Non-general Revenue Sources of Funding:

None

(7) Consequences of Not Funding:

If this item is not funded, the Tarleton SBDC's ability to deliver basic and advanced business services and global competitiveness training to its rural service areas would be constrained, impact on the economic development of these rural communities and slowing the recovery from the current economic downturn. Support of small business development in the region served by the SBDC at Tarleton is critical. Without this special item to provide our cash match, the federal funds would be lost and the program would close down. This SBDC program is a critical piece in the ecosystem of new business creation in our region - potential entrepreneurs who have an idea for a new business depend heavily on the SBDC to provide the resources and advice needed to successfully create a new business with the commensurate new jobs.

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Special Item: 6 **Institutional Enhancement**

(1) Year Special Item: 2000

(2) Mission of Special Item:

The mission of this strategy is to supplement our institution's base funding for core academic operations. The funding enables Tarleton to seek levels of program and educational excellence beyond that of fundamental provision.

(3) (a) Major Accomplishments to Date:

- Funded student success program in areas such as academic advising and tutoring. Academic advising and tutoring serve to promote increased student retention and subsequent graduation
- Provided additional monies for compensation of faculty and staff who consistently perform at an outstanding level
- Enhanced faculty salaries in the STEM (Science, Technology, Engineering, and Mathematics) related programs
- Enhanced library books and periodicals

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Assist in funding student success, at-risk, and on-time graduation initiatives
- Fund publication of university academic handbooks for improved learning
- Allow for supplementation of departmental operations
- Fund faculty, professional, and staff salaries due to market conditions, promotions, and equity adjustments

(4) Funding Source Prior to Receiving Special Item Funding:

The Institutional Enhancement special item was the result of the consolidated certain types of special items by the 76th Leg., plus the addition of an initial \$1M per year for academic enhancement purposes.

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

None

(7) Consequences of Not Funding:

Not funding this special item would severely impact Tarleton's ability to fund the core academic costs of the university. A reduction in these funds would negatively impact access, success, and retention of students. Enrollment targets outlined by the THECB program, Closing the Gaps, will be difficult to reach. It is likely that persistence and graduation rates will suffer as various success initiatives would not be funded. Without funding, enhancements that have been accomplished during past fiscal years will be reduced.

Schedule 10A: Reconciliation of Formula Strategies to NACUBO Functions of Cost
83rd Regular Session, Agency Submission, Version 1

Agency Code: 713

Agency Name: Tarleton State University

		Exp 2011	Est 2012	Bud 2013
SUMMARY OF REQUEST FOR FY 2011-2013:				
1	A.1.1 Operations Support	\$ 28,908,997	\$ 28,291,387	\$ 28,568,226
2	A.1.2. Teaching Experience Supplement	\$ -	\$ -	\$ -
3	B.1.1 E&G Space Support	\$ 3,632,213	\$ 2,812,792	\$ 2,754,772
4	Total, Formula Expenditures	\$ 32,541,210	\$ 31,104,179	\$ 31,322,998
RECONCILIATION TO NACUBO FUNCTIONS OF COST				
5	Instruction	\$ 22,540,405	\$ 22,202,995	\$ 22,671,051
	Academic Support	\$ 2,540,919	\$ 2,263,146	\$ 2,336,630
	Student Services	\$ 843,880	\$ 795,258	\$ 873,458
	Institutional Support	\$ 2,635,343	\$ 2,655,498	\$ 2,298,223
6	Subtotal	\$ 28,560,547	\$ 27,916,897	\$ 28,179,362
7	Operation and Maintenance of Plant	\$ 3,329,669	\$ 3,187,282	\$ 3,143,636
	Utilities	\$ 650,994	\$ -	\$ -
8	Subtotal	\$ 3,980,663	\$ 3,187,282	\$ 3,143,636
9	Total, Formula Expenditures by NACUBO Functions of Cost	\$ 32,541,210	\$ 31,104,179	\$ 31,322,998
10	check = 0	0	0	0

Schedule 10B: Object of Expense Detail for Formula Strategies and NACUBO Functions of Cost
83rd Regular Session, Agency Submission, Version 1

Agency Code: 713

Agency Name: Tarleton State University

Exp 2011 Est 2012 Bud 2013

SUMMARY OF REQUEST FOR FY 2011-2013:

1 A.1.1 Operations Support	\$	28,908,997	\$	28,291,387	\$	28,568,226
Objects of Expense:						
a) 1001 Salaries and Wages	\$	7,098,793	\$	7,396,219	\$	7,044,157
1002 Other Personnel Costs	\$	399,695	\$	314,615	\$	314,615
1005 Faculty Salaries	\$	20,023,235	\$	20,451,358	\$	21,117,932
1010 Professional Salaries	\$	11,013				
2001 Professional Fees and Services	\$	10,353				
2003 Consumable Supplies	\$	173,581				
2004 Utilities	\$	233,410				
2005 Travel	\$	111,491				
2006 Rent - Building	\$	2,005				
2007 Rent - Machine and Other	\$	115,858				
2009 Other Operating Expense	\$	725,165	\$	129,195	\$	91,522
3001 Client Services	\$	4,075				
5000 Capital Expenditures	\$	323				
<i>Subtotal, Objects of Expense</i>	\$	28,908,997	\$	28,291,387	\$	28,568,226
check = 0	\$	-	\$	-	\$	-
2 A.1.2 Teaching Experience Supplement	\$	-	\$	-	\$	-
Objects of Expense:						
b)						
<i>Subtotal, Objects of Expense</i>	\$	-	\$	-	\$	-
check = 0	\$	-	\$	-	\$	-

4 B.1.1 E&G Space Support	\$	3,632,213	\$	2,812,792	\$	2,754,772
Objects of Expense:						
c) 1001 Salaries and Wages	\$	2,613,945	\$	2,812,792	\$	2,754,772
1002 Other Personnel Costs	\$	4,887				
2002 Fuels and Lubricants	\$	20,846				

Schedule 10B: Object of Expense Detail for Formula Strategies and NACUBO Functions of Cost
83rd Regular Session, Agency Submission, Version 1

2003 Consumable Supplies	\$	48,959			
2004 Utilities	\$	650,994			
2005 Travel	\$	7,763			
2007 Rent - Machine and Other	\$	4,198			
2009 Other Operating Expense	\$	273,672			
5000 Capital Expenditures	\$	6,949			
<i>Subtotal, Objects of Expense</i>	\$	3,632,213	\$	2,812,792	\$ 2,754,772
check = 0	\$	-	\$	-	\$ -

RECONCILIATION TO NACUBO FUNCTIONS OF COST

6 Instruction	\$	22,540,405	\$	22,202,995	\$	22,671,051
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Objects of Expense:

d) 1001 Salaries and Wages	\$	1,793,175	\$	1,747,032	\$	1,680,572
1002 Other Personnel Costs	\$	150,509	\$	71,946	\$	65,282
1005 Faculty Salaries	\$	19,916,579	\$	20,366,888	\$	20,909,514
2003 Consumable Supplies	\$	109,512				
2004 Utilities	\$	160,203				
2005 Travel	\$	56,633				
2006 Rent - Building	\$	100				
2007 Rent - Machine and Other	\$	81,265				
2009 Other Operating Expense	\$	272,429	\$	17,129	\$	15,683
<i>Subtotal</i>	\$	22,540,405	\$	22,202,995	\$	22,671,051
check = 0	\$	-	\$	-	\$	-

Academic Support	\$	2,540,919	\$	2,263,146	\$	2,336,630
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Objects of Expense:

e) 1001 Salaries and Wages	\$	1,957,928	\$	2,073,869	\$	2,064,739
1002 Other Personnel Costs	\$	66,911	\$	61,738	\$	56,631
1005 Faculty Salaries	\$	106,656	\$	84,470	\$	208,418
1010 Professional Salaries	\$	11,013				
2001 Professional Fees and Services	\$	7,125				
2003 Consumable Supplies	\$	35,294				
2004 Utilities	\$	41,482				
2005 Travel	\$	28,156				
2006 Rent - Building	\$	130				
2007 Rent - Machine and Other	\$	12,431				
2009 Other Operating Expense	\$	273,470	\$	43,069	\$	6,842
5000 Capital Expenditures	\$	323				
<i>Subtotal</i>	\$	2,540,919	\$	2,263,146	\$	2,336,630
check = 0	\$	-	\$	-	\$	-

Schedule 10B: Object of Expense Detail for Formula Strategies and NACUBO Functions of Cost
83rd Regular Session, Agency Submission, Version 1

Student Services		\$	843,880	\$	795,258	\$	873,458
Objects of Expense:							
f)	1001 Salaries and Wages	\$	767,476	\$	767,464	\$	845,457
	1002 Other Personnel Costs	\$	23,115	\$	27,794	\$	28,001
	2003 Consumable Supplies	\$	4,757				
	2004 Utilities	\$	5,148				
	2005 Travel	\$	4,613				
	2006 Rent - Building	\$	1,400				
	2007 Rent - Machine and Other	\$	5,787				
	2009 Other Operating Expense	\$	31,584				
<i>Subtotal</i>		\$	843,880	\$	795,258	\$	873,458
	check = 0	\$	-	\$	-	\$	-

Institutional Support		\$	2,635,343	\$	2,655,498	\$	2,298,223
Objects of Expense:							
g)	1001 Salaries and Wages	\$	2,326,638	\$	2,529,654	\$	2,168,348
	1002 Other Personnel Costs	\$	65,145	\$	56,847	\$	60,878
	2001 Professional Fees and Services	\$	3,228				
	2003 Consumable Supplies	\$	24,019				
	2004 Utilities	\$	26,576				
	2005 Travel	\$	22,089				
	2006 Rent - Building	\$	375				
	2007 Rent - Machine and Other	\$	16,375				
	2009 Other Operating Expense	\$	146,823	\$	68,997	\$	68,997
	3001 Client Services	\$	4,075				
<i>Subtotal</i>		\$	2,635,343	\$	2,655,498	\$	2,298,223
	check = 0	\$	-	\$	-	\$	-

8 Operation and Maintenance of Plant		\$	3,329,669	\$	3,187,282	\$	3,143,636
Objects of Expense:							
h)	1001 Salaries and Wages	\$	2,867,521	\$	3,090,992	\$	3,039,813
	1002 Other Personnel Costs	\$	98,903	\$	96,290	\$	103,823
	2002 Fuels and Lubricants	\$	20,846				
	2003 Consumable Supplies	\$	48,959				
	2005 Travel	\$	7,763				
	2007 Rent - Machine and Other	\$	4,198				
	2009 Other Operating Expense	\$	274,530				
	5000 Capital Expenditures	\$	6,949				
<i>Subtotal, Objects of Expense</i>		\$	3,329,669	\$	3,187,282	\$	3,143,636
	check = 0	\$	-	\$	-	\$	-

Schedule 10B: Object of Expense Detail for Formula Strategies and NACUBO Functions of Cost
 83rd Regular Session, Agency Submission, Version 1

Utilities	\$	650,994	\$	-	\$	-
Objects of Expense:						
i) 2004 Utilities	\$	650,994	\$	-	\$	-
 <i>Subtotal, Objects of Expense</i>						
	\$	650,994	\$	-	\$	-
	check = 0	\$	-	\$	-	\$