Legislative Appropriations Request for Fiscal Years 2014 and 2015

Submitted to the Governor's Office of Budget, Planning and Policy and the Legislative Budget Board

by

Howard County Junior College District

REVISED

September 14, 2012

Original electronically filed with LBB on August 17, 2012 Revised electronically filed with LBB on September 14, 2012

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Howard College

Dr. Cheryl T. Sparks, President

1001 Birdwell Lane Big Spring, Texas 79720 (432) 264-5030 FAX (432) 264-5623

President's E-Mail: csparks@howardcollege.edu

website: <u>www.howardcollege.edu</u>

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^{*} Elected Single Member District



CERTIFICATE

Agency Name Howard College and Southwest Collegiate Institute for the Deaf

This is to certify that the information contained in the agency Legislative Appropriations Request filed with the Legislative Budget Board (LBB) and the Governor's Office of Budget, Planning and Policy (GOBPP) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the bound paper copies are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account,

the LBB and the GOBPP will be notified in writin GAA).	ag in accordance with Article IX, Section 7.01 (20
Chief Executive Office or Presiding Judge	Board or Commission Chair
Chengled Sparke	D. Moh Arcewan
Signature /	Signature
Dr. Cheryl T. Sparks	Dr. John E. Freeman
Printed Name	Printed Name
President	Chairman
Title	Title
August 17, 2012	August 17, 2012
Date	Date
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2 1	
Signature	
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Printed Name	
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Title	
August 17, 2012	
Date	

Administrator's Statement

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

966 Howard College

The Howard County Junior College District was created by the voters of Howard County in 1945. The taxing authority of the district is Howard County. However, the service area encompasses thirteen counties covering 13,000 square miles in rural West Texas.

In addition, the Howard County Junior College District has administrative responsibility for the SouthWest Collegiate Institute for the Deaf (SWCID). Established by the Legislature in 1981 (Chapter 131, V.T.C.A., Education Code), SWCID is a post-secondary, self-contained institution with mainstreaming opportunities that provides educational and career training for the deaf and hard-of-hearing in Texas and the Southwest. It is the third self-contained post-secondary institution in the United States and the only community college for the deaf in the nation.

Howard County Junior College District endorses the \$1.968 billion request for student success funding for the 2014-15 biennium and recommends, as the July 16, 2012 letter outlines, that funding for community colleges be appropriated through three strategies: Core Operations, Student Success Points, and Contact Hour funding. As a small, rural college, we believe the new method can address the need for basic operational costs while focusing on the importance of student success and access.

The community colleges of Texas are unified in their stance against special and exceptional items with the exception of a limited number of initiatives. SWCID is one of the special items supported by the Texas Association of Community Colleges. From its inception, SWCID has received state appropriations for operation based on its unique mission. The original buildings were structures that remained from the closure of Webb Air Force Base and needed extensive renovations in some cases. In recent sessions the Legislature has appropriated funds for physical plant upgrades, renovation and new construction based on exceptional item requests submitted. This request contains operating funds for SWCID as a special item with no exceptional items included above the base funding request. However, we respectfully request consideration of restoration of funding to funding levels appropriated in 2009 (\$3,100,924) for this unique special item.

This report reflects financial and personnel data for Howard College. Data for the SouthWest Collegiate Institute for the Deaf is contained as a part of Howard College with a supplemental Schedule 3 C per instructions from the LBB. As the appropriation process proceeds, it will be important to remember this reporting methodology and to ensure that SWCID and SWCID's personnel are factored into the appropriation calculations for Howard College.

Howard College provides our students with a quality learning experience. In recent years we have funded lost state revenue through the increase of local taxes in Howard County for the Big Spring campus only, increases in student tuition and fees, and private grants and contracts. We serve three main communities (Big Spring/Howard County, Lamesa and San Angelo) and small school districts throughout our service area in addition to a deaf community across the state and nation. Each campus has a different situation relative to funding and student growth patterns. Our Big Spring campus has been the most impacted by the decline in the state appropriation. We have downsized our district workforce by almost 20% through attrition and retirements and have realigned and reassigned positions. The Big Spring campus workforce has been downsized by 10%. The successful awarding of three Title V grants has allowed us to keep and add some personnel as well as upgrade equipment throughout the district. Without adequate funding, community colleges face providing reduced services for rural areas of Texas, continued increases in tuition and fee burdens on students, and/or continued increases in the tax burdens on the few communities that support community colleges. Although the tax base has improved in our area, the human and business migration to the urban areas continues to erode rural communities, particularly west of I-35. Rural residents and businesses struggle to maintain their communities, much less advance them. Due to the fact that SWCID does not receive local taxes, and in-state deaf students receive tuition waivers, an adequate state appropriation is critical to the existence of SWCID. You will note in the Special Item Request that SWCID received \$1,532,000 in funding in 1981.

Community college instructional delivery serves both the individual and the local business economy, making it a state asset. The sustenance, maintenance, and planned growth of an asset are sound business practices. The local area benefits from the mission of the community college as does the individual student, but the state will benefit ultimately as all areas of the state progress together. Preparation of the local institutional budget certainly fosters an appreciation for the tremendous task of state budgeting. Howard College pledges to do its part to be fiscally responsible and conservative while forwarding the interests of the state, region, and individual student

Administrator's Statement

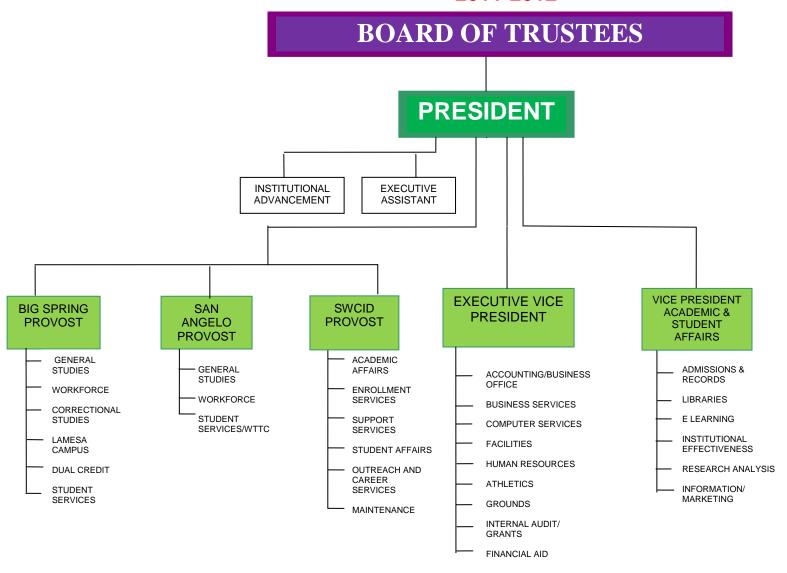
83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

966 Howard College

through its designated role in the business of this state.

Dr. Cheryl T. Sparks, President

2011-2012



83rd Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

966 Howard College

Goal / Objective / STRATEGY	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
1 Provide Instruction					
1 Provide Administration and Instructional Services					
1 ACADEMIC EDUCATION (1)	2,793,268	3,169,854	3,174,626	0	0
2 VOCATIONAL/TECHNICAL EDUCATION (1)	4,909,276	4,676,563	4,602,448	0	0
3 SMALL INSTITUTION SUPPLEMENT	500,021	250,000	250,000	0	0
2 Provide Special Item Instructional Support					
1 SWCID	2,886,834	2,651,290	2,651,290	2,651,290	2,651,290
TOTAL, GOAL 1	\$11,089,399	\$10,747,707	\$10,678,364	\$2,651,290	\$2,651,290
TOTAL, AGENCY STRATEGY REQUEST	\$11,089,399	\$10,747,707	\$10,678,364	\$2,651,290	\$2,651,290
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$11,089,399	\$10,747,707	\$10,678,364	\$2,651,290	\$2,651,290

^{(1) -} Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

83rd Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

966 Howard College

Goal / Objective / STRATEGY	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	11,089,399	10,747,707	10,678,364	2,651,290	2,651,290
SUBTOTAL	\$11,089,399	\$10,747,707	\$10,678,364	\$2,651,290	\$2,651,290
TOTAL, METHOD OF FINANCING	\$11,089,399	\$10,747,707	\$10,678,364	\$2,651,290	\$2,651,290

^{*}Rider appropriations for the historical years are included in the strategy amounts.

2.B. Summary of Base Request by Method of Finance

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 966	Agency name:	Howard Colle	ge			
METHOD OF FINANCING	1	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
GENERAL REVENUE						
1 General Revenue Fund REGULAR APPROPRIATIONS						
Baseline	\$11	,089,399	\$10,747,707	\$10,678,364	\$2,651,290	\$2,651,290
TOTAL, General Revenue Fund	\$11	,089,399	\$10,747,707	\$10,678,364	\$2,651,290	\$2,651,290
TOTAL, ALL GENERAL REVENUE	\$11	,089,399	\$10,747,707	\$10,678,364	\$2,651,290	\$2,651,290
GRAND TOTAL	\$11	,089,399	\$10,747,707	\$10,678,364	\$2,651,290	\$2,651,290
FULL-TIME-EQUIVALENT POSITIONS						
TOTAL, ADJUSTED FTES						
NUMBER OF 100% FEDERALLY FUNDED FTEs		0.0	0.0	0.0	0.0	0.0

\$2,651,290

\$2,651,290

2.C. Summary of Base Request by Object of Expense

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

\$11,089,399

\$11,089,399

OBJECT OF EXPENSE

OOE Total (Riders)

Grand Total

1001 SALARIES AND WAGES

OOE Total (Excluding Riders)

966 Howard College Exp 2011 Est 2012 Bud 2013 BL 2014 BL 2015 \$11,089,399 \$10,747,707 \$10,678,364 \$2,651,290 \$2,651,290

\$10,678,364

\$10,678,364

\$2,651,290

\$2,651,290

\$10,747,707

\$10,747,707

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	966 Howard Co	llege			
GOAL: 1 Provide Instruction OBJECTIVE: 1 Provide Administration and Instructional Services			Statewide Goal/l Service Categori		0
STRATEGY: 1 Academic Education			Service: NA	Income: NA	Age: NA
CODE DESCRIPTION	Exp 2011	Est 2012	Bud 2013	(1) BL 2014	(1) BL 2015
Objects of Expense:					
1001 SALARIES AND WAGES	\$2,793,268	\$3,169,854	\$3,174,626	\$0	\$0
TOTAL, OBJECT OF EXPENSE	\$2,793,268	\$3,169,854	\$3,174,626	\$0	\$0
Method of Financing:					
1 General Revenue Fund	\$2,793,268	\$3,169,854	\$3,174,626	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$2,793,268	\$3,169,854	\$3,174,626	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$2,793,268	\$3,169,854	\$3,174,626	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:					

STRATEGY DESCRIPTION AND JUSTIFICATION:

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	966 Howard Co	llege			
GOAL: 1 Provide Instruction OBJECTIVE: 1 Provide Administration and Instructional Services			Statewide Goal/I Service Categori	_	0
STRATEGY: 2 Vocational/Technical Education			Service: NA	Income: NA	Age: NA
CODE DESCRIPTION	Exp 2011	Est 2012	Bud 2013	(1) BL 2014	(1) BL 2015
Objects of Expense: 1001 SALARIES AND WAGES TOTAL, OBJECT OF EXPENSE	\$4,909,276 \$4,909,276	\$4,676,563 \$4,676,563	\$4,602,448 \$4,602,448	\$0 \$0	\$0 \$0
Method of Financing: 1 General Revenue Fund SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$4,909,276 \$4,909,276	\$4,676,563 \$4,676,563	\$4,602,448 \$4,602,448	\$0 \$0	\$0 \$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS) FULL TIME EQUIVALENT POSITIONS:	\$4,909,276	\$4,676,563	\$4,602,448	\$0	\$0
FULL TIME EQUIVALENT TOSTITOMS:					

STRATEGY DESCRIPTION AND JUSTIFICATION:

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

966 Howard College GOAL: 1 Provide Instruction Statewide Goal/Benchmark: 2 0 OBJECTIVE: 1 Provide Administration and Instructional Services Service Categories: STRATEGY: 3 Small Institution Supplement Service: NA Income: NA Age: NA CODE DESCRIPTION Exp 2011 Est 2012 **Bud 2013** BL 2014 BL 2015 **Objects of Expense:** 1001 SALARIES AND WAGES \$500,021 \$250,000 \$250,000 \$0 \$0 \$250,000 TOTAL, OBJECT OF EXPENSE \$500,021 \$250,000 **\$0 \$0 Method of Financing:** General Revenue Fund \$500,021 \$250,000 \$250,000 \$0 \$0 \$250,000 SUBTOTAL, MOF (GENERAL REVENUE FUNDS) \$500,021 \$250,000 **\$0** \$0 TOTAL, METHOD OF FINANCE (INCLUDING RIDERS) \$0 **\$0** \$250,000 **\$0 \$0** TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS) \$500,021 \$250,000

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

			966 Howard Co	llege			
GOAL:	1	Provide Instruction			Statewide Goal/F	Benchmark: 2	0
OBJECTIVE:	2	Provide Special Item Instructional Support			Service Categori	es:	
STRATEGY:	1	Southwest Collegiate Institute for the Deaf			Service: NA	Income: NA	Age: NA
CODE	DESC	CRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expe	ense:						
1001 SAL	ARIES	AND WAGES	\$2,886,834	\$2,651,290	\$2,651,290	\$2,651,290	\$2,651,290
TOTAL, OBJE	CT OF	EXPENSE	\$2,886,834	\$2,651,290	\$2,651,290	\$2,651,290	\$2,651,290
Method of Fina	ncing:						
1 Gene	eral Rev	enue Fund	\$2,886,834	\$2,651,290	\$2,651,290	\$2,651,290	\$2,651,290
SUBTOTAL, M	AOF (G	ENERAL REVENUE FUNDS)	\$2,886,834	\$2,651,290	\$2,651,290	\$2,651,290	\$2,651,290
TOTAL, METH	HOD O	F FINANCE (INCLUDING RIDERS)				\$2,651,290	\$2,651,290
TOTAL, METH	OD O	F FINANCE (EXCLUDING RIDERS)	\$2,886,834	\$2,651,290	\$2,651,290	\$2,651,290	\$2,651,290
FULL TIME E	QUIVA	LENT POSITIONS:					
STRATEGY DI	ESCRII	PTION AND JUSTIFICATION:					

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

SUMMARY TOTALS:					
OBJECTS OF EXPENSE:	\$11,089,399	\$10,747,707	\$10,678,364	\$2,651,290	\$2,651,290
METHODS OF FINANCE (INCLUDING RIDERS):				\$2,651,290	\$2,651,290
METHODS OF FINANCE (EXCLUDING RIDERS):	\$11,089,399	\$10,747,707	\$10,678,364	\$2,651,290	\$2,651,290
FULL TIME EQUIVALENT POSITIONS:					

Schedule 3C: Group Insurance Data Elements (Community Colleges)

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 966 Agency Code: Howard College

				Total I & A Enrollment	Local Non I & A	GR Percent Enrollment	Non - GR Percent	Total Enrollment
GENERAL REVENUE / SALARIE	s			7				
Jnrestricted General Revenue: Fotal Salaries:	\$11,109,988 \$15,498,088	GR Percent: Non-GR Percent:	71.69% 28.31%					
FULL TIME ACTIVES								
1a Employee Only				131	28	114	45	159
2a Employee and Children				41	4	32	13	45
3a Employee and Spouse				20	4	17	7	24
4a Employee and Family				26	3	21	8	29
5a Eligible, Opt Out				3	0	2	1	3
6a Eligible, Not Enrolled				2	1	2	1	3
Total for this Section				223	40	188	75	263
PART TIME ACTIVES								
1b Employee Only				4	1	4	1	5
2b Employee and Children				1	0	1	0	1
3b Employee and Spouse				0	0	0	0	0
4b Employee and Family				1	0	1	0	1
5b Eligble, Opt Out				0	1	1	0	1
6b Eligible, Not Enrolled				0	0	0	0	0
Total for this Section				6	2	7	1	8
Total Active Enrollment				229	42	195	76	271

Schedule 3C: Group Insurance Data Elements (Community Colleges)

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 966 Agency Code: Howard College

	Total I & A	Local Non I & A	GR Percent	Non - GR	Total Enrollment
	Enrollment		Enrollment	Percent	Enrollment
FULL TIME RETIREES by ERS					
1c Employee Only	0	0	0	0	0
2c Employee and Children	0	0	0	0	0
3c Employee and Spouse	0	0	0	0	0
4c Employee and Family	0	0	0	0	0
5c Eligble, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for this Section	0	0	0	0	0
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligble, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for this Section	0	0	0	0	0
Total Retirees Enrollment	0	0	0	0	0
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	131	28	114	45	159
2e Employee and Children	41	4	32	13	45
3e Employee and Spouse	20	4	17	7	24
4e Employee and Family	26	3	21	8	29
5e Eligble, Opt Out	3	0	2	1	3
6e Eligible, Not Enrolled	2	1	2	1	3
Total for this Section	223	40	188	75	263

Schedule 3C: Group Insurance Data Elements (Community Colleges)

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: **966** Agency Code: **Howard College**

	Total I & A Enrollment	Local Non I & A	GR Percent Enrollment	Non - GR Percent	Total Enrollment
TOTAL ENROLLMENT					
1f Employee Only	135	29	118	46	164
2f Employee and Children	42	4	33	13	46
3f Employee and Spouse	20	4	17	7	24
4f Employee and Family	27	3	22	8	30
5f Eligble, Opt Out	3	1	3	1	4
6f Eligible, Not Enrolled	2	1	2	1	3
Total for this Section	229	42	195	76	271

6

39

6

39

Employee & Family

Total Enrollment:

Eligible, Opt-out Eligible, Not Enrolled

4e 5e

Schedule 9: Special Item Information

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

966 Howard College

Special Item: 1 South West Collegiate Institute for the Deaf

(1) Year Special Item: 1981

(2) Mission of Special Item:

The primary purpose of the SouthWest Collegiate Institute for the Deaf (SWCID) is to provide a comprehensive educational environment to assist deaf students in achieving their educational and career objectives. This two year college program for the deaf was established to provide course work and programs in developmental/preparatory studies, general studies, and vocational/technical training. Hearing individuals preparing for vocations in deafness-related fields may also pursue their educational career objectives at SWCID. Being unique, SWCID is equipped to provide a special population of students not only with educational course work and programs but also with necessary support services to accomplish their educational goals. We are seeing an increasing number of students with multiple disabilities which increases the operational costs as we strive to serve these students.

(3) (a) Major Accomplishments to Date:

The SouthWest Collegiate Institute for the Deaf has served a postsecondary deaf and hard of hearing student population in Texas, across the United States, and throughout the world since 1980. SWCID has also served hearing students interested in pursuing programs that serve a deaf population including Interpreter Training and Paraprofessional for Deaf Education. SWCID has provided instruction in various vocational fields, college transfer, and preparatory education. SWCID has occupied existing facilities left when Webb Air Force Base closed, renovated them, and then used them to serve the needs of students attending SWCID. Within recent years, with the assistance of state funds, SWCID has replaced some of the older buildings with several new facilities designed to ADA specifications which now better meet the educational needs of deaf and hard of hearing students. New facilities added include a new Residential Complex, Residential Annex, an Activity Center and a Vocational Building which currently provides lab and classroom facilities for Welding, Auto Tech and Building Trades.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The planned and phased renovation projects funded by the State of Texas beginning in the early 1990's are now complete. The facility and infrastructure improvements have more adequately positioned SWCID to serve the State's deaf post-secondary population. We anticipate a continuing trend of increased interest in diverse educational programs and opportunities and outreach to dual credit and non-traditional students through e-learning. In particular, the new Technical Training Center (2009) has already been beneficial in providing workforce training in several fields for deaf students. Deaf students educated at SWCID will have new and better opportunities to become productive members of society instead of being supported by social welfare programs.

(4) Funding Source Prior to Receiving Special Item Funding:

SWCID was not in existence prior to Legislative action.

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2012 Local Funds \$451,000 Auxiliary (Non-Athletic) \$464,000

Schedule 9: Special Item Information

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

966 Howard College

 2013 Local Funds
 \$471,000

 Auxiliary (Non-Athletic)
 \$612,400

 2014 Local Funds
 \$494,500

 Auxiliary (Non-Athletic)
 \$643,000

 2015 Local Funds
 \$519,200

 Auxiliary (Non-Athletic)
 \$675,000

(7) Consequences of Not Funding:

Not funding SWCID as a special item will negate the opportunity for the deaf and hard of hearing, as well as hearing individuals, aspiring to achieve educational and career objectives in a unique setting specifically designed for the success of deaf and hard of hearing individuals. In addition a declining appropriation over the last few years has made it very difficult to operate as an educational institution. This special item has faces behind it and those faces are the deaf and hard of hearing students seeking a unique college experience. Further reductions in the appropriation by 10% will leave us in the difficult position of closing workforce programs and focusing on the college preparatory and core courses, removing a unique opportunity for deaf students seeking the community college avenue in a deaf-setting. Although we have downsized workforce, there is a critical mass of employees needed to serve a residential population which will impact instructional decisions.

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) Date: 9/14/2012 Time: 2:06:04PM

Agency code: 966 Agency name: Howard College

General Revenue Total

	REVENUE LO	OSS	1	REDUCTION AM	IOUNT		TARGET
Item Priority and Name/ Method of Financing	2014	2015	Biennial Total	2014	2015	Biennial Total	
1 Delete Five Instructional Programs							
Category: Programs - Service Reductions (FTEs-Lay Item Comment: In order to achieve the 10% budge faculty positions, savings in fringe benefits costs, are interested in these programs will choose other programs.	et reduction for SWC and by eliminating op- arms still offered by	erating budgets	for these five instru	ctional areas. It is	unknown wheth		ĭve
Strategy: 1-2-1 Southwest Collegiate Institute for t	the Deaf						
General Revenue Funds	0.0	4.0	40	0.40.000	0.000	# 40 < 000	
1 General Revenue Fund	\$0	\$0	\$0	\$248,000	\$248,000	\$496,000	
General Revenue Funds Total	\$0	\$0	\$0	\$248,000	\$248,000	\$496,000	
Item Total	\$0	\$0	\$0	\$248,000	\$248,000	\$496,000	
FTE Reductions (From FY 2014 and FY 2015 Base F	Request)						
2 Reduction in Operating Budgets							
Category: Administrative - Operating Expenses Item Comment: To meet the 10% budget reduction	n, SWCID will be fo	rced to further	curtail already marg	inal budgets.			
Strategy: 1-2-1 Southwest Collegiate Institute for t	the Deaf						
General Revenue Funds							
1 General Revenue Fund	\$0	\$0	\$0	\$17,129	\$17,129	\$34,258	
General Revenue Funds Total	\$0	\$0	\$0	\$17,129	\$17,129	\$34,258	
Item Total	\$0	\$0	\$0	\$17,129	\$17,129	\$34,258	
FTE Reductions (From FY 2014 and FY 2015 Base F	Request)						
AGENCY TOTALS							
General Revenue Total				\$265,129	\$265,129	\$530,258	\$530,258

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

83rd Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) Date: 9/14/2012 Time: 2:06:04PM

Agency code: 966 Agency name: Howard College

	REVENUE LOSS	ENUE LOSS REDUCTION AMOUNT			OUNT		TARGET
Item Priority and Name/ Method of Financing	2014	2015	Biennial Total	2014	2015	Biennial Total	
Agency Grand Total	\$0	\$0	\$0	\$265,129	\$265,129	\$530,258	

Difference, Options Total Less Target Agency FTE Reductions (From FY 2014 and FY 2015 Base Request)