

# LEGISLATIVE APPROPRIATIONS REQUEST

## For Fiscal Years 2016-2017

*Submitted to the  
Governor's Office of Budget, Planning and Policy  
and the Legislative Budget Board*

by

# Tarleton State University



October 17, 2014





## CERTIFICATE

Agency Name TARLETON STATE UNIVERSITY

This is to certify that the information contained in the agency Legislative Appropriations Request filed with the Legislative Budget Board (LBB) and the Governor's Office of Budget, Planning and Policy (GOBPP) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the GOBPP will be notified in writing in accordance with Article IX, Section 7.01 (2014-15 GAA).

Chief Executive Officer or Presiding Judge

*F. Dominic Dottavio*  
Signature

F. Dominic Dottavio

Printed Name

Board of Commission Chair

*Phil Adams*  
Signature

Phil Adams

Printed Name

President

Title

Chairman, Board of Regents

Title

Date

7-14-14

August 4, 2014

Date

Chief Financial Officer

*Tye Minckler*  
Signature

Tye Minckler

Printed Name

Vice President for Finance & Administration

Title

7/21/14

Date



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<b>Agency Code:</b>	<b>Agency Name:</b>	<b>Prepared by:</b>	<b>Date:</b>	<b>Request Level:</b>
713	Tarleton State University		July 2014	

For the schedules identified below, the Tarleton State University Administration either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the Tarleton State University Administration Legislative Appropriations Request for the 2016-2017 biennium.

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**OVERVIEW**

Tarleton State University is the university of choice for a rapidly growing number of students seeking a student-focused, values-driven institution that provides an excellent educational experience that is transformative, innovative, and affordable. These qualities have defined this university since its founding as John Tarleton College in 1899, and informed its growth as a member of The Texas A&M University System since 1917.

Today's Tarleton remains focused on student success. Our educational programs and campus life are designed to prepare our graduates to take with them in their careers and communities our Core Values: Integrity, Leadership, Tradition, Civility, Excellence and Service.

Tarleton is increasing efficiencies, forging partnerships, and making strategic decisions that promote growth, quality and student success. Tarleton's Strategic Enrollment Plan has successively increased our number of applicants, continuing and transfer students, and graduates. Since 2009, six-year graduation rates have increased 6.6% to 52.6%, and four-year graduation rates have increased 8.2% to 26.8% since 2005. Tarleton is the second fastest growing university in the state, increasing freshman enrollment by 48% since 2009. Projected growth for fall 2014 is 11% over last year, which marks a fifth straight year of record enrollment.

The growth in the student body has been purposeful and strategic. While applications for first-time freshman are up, so are the entrance requirements for this group. Admission requirements will continue to rise in the coming years. These better-prepared students are ready to take advantage of the enrichment opportunities provided. A look inside the enrollment growth at Tarleton reveals increases in first-time freshmen and transfer students. The number of students returning for another academic year has been increasing as well. Tarleton is attracting more diverse students from an increasingly wide geographic area. The number of Texas high schools represented among new students has risen significantly since 2010 – from 820 to more than 1,300 different high schools, reflecting the growth of Tarleton's reputation beyond its region. Additionally, Tarleton has been successful in increasing Hispanic and African American student numbers. Since 2003 Tarleton has increased African American enrollment 18.6% and Hispanic enrollment 144%.

Tarleton's network of campus sites, existing infrastructure, and community college partnerships uniquely position the university to serve traditional first-time-in-college students, non-traditional adult learners, and a large population of first-generation college students in some of the fastest growing areas of Texas. The growth of our outreach sites (15%-20% annually) reflects the demand for higher education, work force preparation and certification programs aimed at students who are place-bound, generally non-traditional ages, looking for career advancement. There is more unmet need in this area and our Community College Top-Academic Partners help grow baccalaureate programs. New partnerships with developers and the City of Fort Worth are leading to an exciting new project in the southwest Metroplex. Tarleton State University plans to create a campus in southwest Fort Worth through a generous donation of land by a private developer and extension of utility and roadway infrastructure by the City of Fort Worth. Tarleton will be the anchor for development and provider of a premiere education in the southwest Metroplex area. This project is related to Tarleton State University's top ranked capital project request.

Tarleton has responded to the needs of local employers and place-bound students by serving the following outreach sites: Fort Worth (the Southwest Metroplex Center and the Terrell School of Medical Laboratory Science campuses), Thurber (W.K. Gordon Center and Museum for Industrial History of Texas), Waco (McLennan Community College's University Center), and Midlothian (Multi-Institutional Teaching Center). The first graduates from the Midlothian campus marched in May 2013. There are 48 graduate, baccalaureate and certification programs at our outreach sites with opportunities for more.

As Tarleton grows rapidly, we have intensified our commitment to value in education. The university remains an affordable option for Texas families, ranking 29th in cost of tuition and fees out of 38 state supported institutions. Within The Texas A&M University System, Tarleton ranks 10th in this cost metric out of 11 universities. Tarleton is an affordable option for those seeking a college degree in Texas, but it also offers quality marked by current 6-year graduation rates of 52.6%. This combination of affordability and quality yield value to our students as they achieve success through completion and enter the workforce prepared to contribute to the

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Texas economy.

Capital support is required to sustain Tarleton's low-cost access model and support growth trajectories required by the THECB's Closing the Gaps initiative. Furthermore, without added funding, Tarleton will not be able to sustain current operations at multiple campus locations or fulfill its potential to educate the rapidly increasing populations in Tarrant, Parker, Johnson, Dallas, Ellis, and McLennan counties. An infusion of additional capital is imperative to continue the provision of exemplary service to current and future students.

Tarleton State University is a unique institution with a vision to be the premier student-focused university in Texas and beyond. Tarleton 2020: Student Focused - Values Driven is our Strategic Plan completed fall 2013. Our goals are for Tarleton to; 1) Innovate academically; 2) Provide transformative experiences for our students; 3) Engage our constituents in distinctive ways; and 4) Deliver exemplary service. Our strategic plan is driving us forward and we are accomplishing the goals established to achieve our new vision. Specific examples of how we are achieving each of our goals are detailed below.

Tarleton is in the second summer trial of a TOOC (targeted but open online courses). The Tarleton TOOC has a much better completion rate and higher learning outcomes than traditional MOOCs (massive open online courses). An innovative approach to enhance academics and engage distinctively is the Texas Physics Consortium - seven System universities pooling resources and collaborating among faculty to provide more courses and instructional opportunities for upper level students at each institution. Innovative centers such as the Texas Institute for Applied Environmental Research at Tarleton and the Center for Agribusiness Excellence continue to conduct environmental research across the globe, as well as provide leadership in data mining, saving taxpayers billions of dollars in fraudulent crop insurance claims. Finally, the Texas Social Media Institute is a new institute at Tarleton, and is publishing the Journal of Social Media in Society.

Tarleton provides transformative experiences for students and subsequently generations of Texas families. It is our aim that each Tarleton student will participate in three Applied Learning Experiences before graduating. Opportunities include internships, undergraduate research, service learning, leadership programming, and/or study away/abroad. Participation in Applied Learning Experiences was up 280% last year. Tarleton's innovative Intern2Learn initiative employs students on campus using financial aid set-aside dollars. Each year an Intern's responsibilities increase and they gain experience relevant to their majors. Individual students begin an Intern2Learn experience by honing the basic skills young professionals need to operate in a workforce environment, and elevate their experience each year to a culminating experience providing leadership and task management opportunities. In 2013, Tarleton's Aeronautical Team was named Rookie Team of the Year in NASA's University Student Launch Initiative having finished third in the competition. This year the team finished fifth in a field of 58 teams from 13 nations in an event sponsored by the American Astronautics Society and the American Institute of Aeronautics and Astronautics. Tarleton was one of two U.S. universities in the top five. Finally, the Tarleton Wind and Jazz Ensembles performed this spring in New York at Carnegie Hall and in Central Park.

Distinctive engagement of Tarleton's constituencies provides value to our partners and ultimately enhances the experiences of our students. Examples include Tarleton's international agreements with Universidad Politécnica Estatal del Carchi in Ecuador and the University of Technology and Life Science in Bydgoszka in Poland. These partnerships create opportunities for student and faculty exchanges and joint research endeavors including a shared interest in agriculture and watershed management. The College of Agricultural and Environmental Sciences serves statewide agricultural educators and high school students through long-running on-campus programs. More than 16,000 students attended FFA career development events on campus – what FFA leaders call “the largest number on the planet.” The Invitational Career Development Event Judging Contest is in its 42nd year at Tarleton. Some 700 ag science teachers also participate representing more than 400 Texas high schools.

Finally, a commitment to exemplary service, a core value for the university, leads to a number of events and projects throughout the year. Tarleton reaches out to the Stephenville community each year with the Tarleton Round Up. More than 1,000 students, faculty, and staff rolled up their sleeves this year to help citizens with a variety of tasks. The annual TREAT Rodeo gives youngsters from area schools the chance to be a “cowboy for a day.” This Equine Assisted Therapy program event

## Administrator's Statement

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began 19 years ago and is run by volunteers, most of them students. It serves more than 200 children with special needs. A new initiative of this program focuses on equine assisted therapy for veterans and has potential for new partnerships to serve those who have so dutifully served their nation.

#### SIGNIFICANT CHANGES IN POLICY AND ORGANIZATION:

Tarleton is engaging with the Tarleton Alumni Association in new ways. In 2013, the Association's operational duties were transferred to the university's Alumni Engagement and Development area. The Association has energized its constituents by voting to fund student scholarships with 100% of future membership dues.

#### SIGNIFICANT CHANGES IN PROVISION OF SERVICE:

Since arriving in 2013, a new Vice President for Finance and Administration/CFO has supported the Strategic Plan by making efficiency and effectiveness a reality, using collaborative tools, partnerships, and innovation. Last year we developed a Lean/Six Sigma program, and we have rolled out SharePoint collaboration tools and work flows. Tools such as these enhance transparency and promote communication.

Tarleton has effectively managed state resources and has been a leader in implementing System initiatives. Tarleton has been a test site for the System ePurchasing platform initiative. It has been successfully tested and deployed.

In 2013, at the direction of the The Texas A&M University System, Tarleton signed an agreement with SSC Service Solutions, a subsidiary of Compass Group North America, to manage facility support services, including building maintenance, landscape maintenance and custodial services.

Tarleton's One Stop Shop, housed in the Tarleton Center, opens summer 2014. Students will find some of their most-used support services in one location, saving them time and eliminating the need for students to travel to multiple offices and buildings for service.

The on-campus Welcome Center has improved the "front door" for a growing number of visiting prospective students and their families. This year we added two Mobile Welcome Centers, taking Tarleton to people across the state. Funded by a grant from the Texas Pioneer Foundation, these colorful Centers provide information and coaching on the Federal Student Aid process, the Apply Texas common application, and Tarleton's application timetable, of particular importance to first-time college goers.

Tarleton was the first to initiate the new public-private partnership housing and ground lease arrangement established by the System. The new residential hall, opening this fall, will include 16 Living & Learning Communities and adds 512 beds for first-year students. Eight-nine percent of first year students live in university housing, increasing their chances for success. The university continues to lease beds in off-campus apartment complexes to meet demand. Additional residential units for 2015, 2016 and 2017 are in the planning pipeline.

#### SIGNIFICANT EXTERNALITIES

Tarleton's outreach efforts have brought opportunities to adult learners and first-generation college students, often place-bound by job and family commitments. The university has established a strong foothold in the Fort Worth area for Tarleton and The Texas A&M University System over the past five years. Tarleton is the only public undergraduate university in Fort Worth. This is a location that can expand due to unmet needs. Capital funding for a new Fort Worth campus will enable this growth.

#### PURPOSE OF NEW FUNDING REQUESTS

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#### EXCEPTIONAL ITEMS

Center for Anti-Fraud, Waste and Abuse Research (CAFWAR) (\$3M):

The Texas Data Mining Research Institute at Tarleton State University will create the Center for Anti-Fraud, Waste and Abuse Research (CAFWAR) as an extension to Tarleton's successful Center for Agribusiness Excellence, which provides more than \$100 million of savings to the federal government annually. The program will require research personnel and research computing infrastructure. Expand advanced analytics applications and data mining to include projects from: SNAPS (food stamps program) and Child Nutrition; Medicare; Medicaid; Property and Casualty Insurance (e.g., hail damage from remote sensing, storm verification from weather data). The program will leverage existing supercomputing infrastructure for program rapid start-up and implementation. Supporting academic programs at Tarleton include an MS in mathematics, concentration in data mining research and experienced Research Faculty, Graduate Student Research, Research Graduate Assistants, and Research Interns.

Texas Groundwater Information Clearinghouse (TGIC) (\$5M):

This project will create a web-based clearinghouse for water quality data to be utilized state-wide by industry, agencies and organizations. Historically, water quality data has been collected by many organizations and agencies; however, the parameters monitored may differ among these agencies/organizations and may not include all data required to have a comprehensive understanding of quality. More importantly, data are dispersed and in formats that are not easily accessible or interpreted. Data used to establish a baseline of ground and surface water quality should be placed in a location (i.e. a comprehensive online information clearinghouse) for ease of access from anywhere, at any time. In addition to creating a clearinghouse of baseline information, new data may be added as it is collected to insure that most recent information is available. This will provide Texas with early detection capabilities in the event that there is a water quality issue so that its contamination source may be identified and the issue resolved quickly. The Texas Institute for Applied Environmental Research (TIAER) and the Center for Agribusiness Excellence (CAE), both located at Tarleton State University, are recognized for their expertise in water quality management, information technology management, stakeholder facilitation, and statistical and data mining expertise.

STEM Success Center (\$1.5M):

Tarleton will develop a STEM Success Center (SSC) to: 1) Expand STEM-related academic preparedness programs; 2) Increase STEM academic success support; 3) Enhance STEM learning communities; 4) Broaden early undergraduate research opportunities to increase relevance by engaging students early in their academics; 5) Support redesign of lower level STEM courses to align with innovative, high-impact pedagogical methods; and 6) Provide STEM scholarships. The frameworks developed will be scalable and sharable with community college partners in order to foster preparedness and ease of transition from two-year A.S. to four-year B.S. STEM degrees. In all of the above initiatives, particular effort will be made to involve and retain underrepresented STEM groups as well as math/science majors with secondary certification.

#### CAPITAL FUNDING REQUESTS

Southwest Metroplex Building (\$55M):

Tarleton is the lowest cost university in the DFW Metroplex, the only public university in Fort Worth offering baccalaureate programs and has an enrollment growing by 15%-20% annually. Current university space in Fort Worth is rented and inadequate in availability and design. This building is a part of the university's strategic and master plans. An inability to fund this project would create a mission gap limiting Tarleton from serving underrepresented, place bound, and nontraditional populations in the fastest growing region in Texas. Tarleton is home to Texas' largest and most prestigious medical laboratory sciences program and plans to house it in this facility along with 48 doctoral, masters, undergraduate and certification programs in partnership with multiple community colleges. Leveraged investments and partnerships are in place to reduce costs to the state. These include a program of requirements for the facility in order to ensure efficiency, a gift of 80 acres of land valued at over \$3.6 million and infrastructure provided by developers and the City of Fort Worth along the new Chisholm Trail Parkway in the form of streets/utilities (\$26M) and a tollway interchange (\$15M).

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**Applied Sciences Building 1 (\$75M):**

This mission-critical project alleviates growth and infrastructure issues key to the university strategic plan and is a linchpin to the university's master plan. It will provide consolidated facilities for agricultural programs and assist with state STEM goals by establishing a college of engineering by the year 2020. Critical issues addressed by the project include health and life safety concerns, a space deficit and demolition of five aging and inefficient structures. Leveraged investments and partnerships are in place to reduce costs to the state. These include a program of requirements for the facility in order to ensure efficiency, investment in life safety infrastructure and use of owned land. Additionally, TxDOT will straighten an S-curve on Hwy 377 Business and partner with the City of Stephenville to update and reroute utilities. These projects will account for \$2.1M in costs along with an estimated \$1.5M for the demolition of current campus buildings and an additional \$7M as portions of street, storm water and utility renovations and local funds for a parking garage.

**TEN-PERCENT GENERAL REVENUE-RELATED BASE REDUCTION EXERCISE**

No doubt, a 10% reduction in general revenue will impact our ability to help grow the economy of Texas, continue enrollment growth, and serve our large number of low income, first-generation students. Cuts on the scale being proposed have consequences for people, programs and services. Ultimately, students would experience a curtailment of services and programs to make up for the lost revenue from a 10% cut. Specifically, the students most negatively impacted by the budget reductions are first-generation students and those from low-income families who make up a large percentage of our student body.

Tarleton's budget reduction plan requires the university to make difficult, yet strategic cuts, providing an opportunity to align our university priorities and focus on mission-related programs and activities. Additional general revenue reductions to formula funds would result in a reduction in direct student services and academic programs. Such a reduction would hamper our ability to ensure student success, putting our students at a disadvantage in the marketplace.

**SMALL BUSINESS DEVELOPMENT CENTER**

Tarleton has a Small Business Development Center that receives state appropriations. The money is appropriated to Texas Tech as the regional lead institution, and from there Tarleton receives an amount set by the Legislature. Texas Tech's SBDC is requesting an additional 10% allocation (last sessions total appropriation per year was \$1,350,477/year); we are supportive of their request and ask support for the additional funding.

**LOW PRODUCING PROGRAM STATUS**

Tarleton's Master of Science degree in Environmental Science is currently identified as low producing according to THECB standards. Tarleton requested and received approval from The Texas A&M University System Board of Regents at its January, 2014 meeting to retain the program, and this approval was confirmed by the THECB in a letter dated May 23, 2014. Specific strategies were implemented to improve recruitment and retention of students, and Tarleton is required to report on program progress to the TAMUS BOR annually.

**HIGH PRIORITY REQUESTS of THE TEXAS A&M UNIVERSITY SYSTEM:**

Base Funding – Our highest priority is additional funding for the formulas. The formula funding ensures that our institutions can provide high quality teaching and support services for our growing student populations to prepare them for the workforce. Our A&M Agencies need base funding support much in the same manner as the formulas that provide basic, on-going support for the academics and health related institutions. We also request support for other base funding streams, including support for research through the Competitive Knowledge Fund, continuation of Institutional Enhancement and support for the Higher Education Fund.

**Outcomes Based Funding**

As we continue to seek opportunities for increased efficiencies and better results, our board is actively exploring ways to incorporate performance and outcomes into our

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internal processes. We welcome dialog on this issue during the legislative session.

Capital Projects – Our institutions need state support to fund capital projects for critically needed classrooms and labs necessary to educate our growing student enrollments and to conduct research. Our system has resourcefully taken care of many needs by carefully applying every revenue stream available. We have carefully pared down the projects that we are bringing forward for your consideration to include only our most critical needs that we do not have the resources to support.

Higher Education Group Health Insurance – We request funding to cover increases in enrollments and in health care costs that are beyond our control. We would also request restoration of some increment of the differential funding level for our employees as compared to the employees in the state employees ERS group insurance plan.

Student Financial Aid – We request increased support for student financial aid because it is vitally important for our students and families. However, since it is a method of paying for tuition and fees and does not increase much needed funding for the universities, we request increases to TEXAS grants and other financial aid programs be made in conjunction with funding the formula costs of educating students. We appreciate the relief provided by the 83rd Legislature for the Hazlewood program; however, this continues to be a growing cost to our institutions.



**UNIVERSITY ORGANIZATIONAL  
STRUCTURE**

**Texas A&M University System Board of Regents**  
 Phil Adams, Chairman  
 Cliff Thomas, Vice Chairman  
 Anthony G. Buzbee  
 Morris E. Foster  
 Elaine Mendoza  
 Judy Morgan  
 Charles W. Schwartz  
 Jim Schwertner  
 John D. White  
 Colton L. Buckley, Student Regent

**Texas A&M University System  
Board of Regents  
Texas A&M University System  
Chancellor**  
 John Sharp

**Tarleton State University  
President**  
 F. Dominic Dottavio, Ph.D  
 Function: Chief Executive Officer  
 FTE: 7.06

**Provost/Vice President  
for Academic Affairs**  
 Function: Chief Academic Officer  
 FTE: 749.87

**Vice President  
for Finance & Administration**  
 Function: Chief Financial Officer, Business Services, SSC,  
 Budgets & Payroll, Human Resources, Risk Management,  
 Compliance  
 FTE: 79.29

**Vice President  
for Advancement & External Relations**  
 Function: External Relations, Development,  
 Legislative Affairs, Marketing & Communications  
 FTE: 22.01

**Vice President  
Student Life/Dean of Students**  
 Function: Residential, Leadership, Family Relations,  
 Career Services, Student Health/Counseling, Rec Sports,  
 Rodeo, Campus Dining, Judicial Affairs, NCAA  
 Compliance, University Police  
 FTE: 84.78

**Director of Athletics**  
 Function: Athletics & Sports Information  
 FTE: 37.21

**Chief of Staff**  
 Function: Office of the President, Policy, Legal,  
 System Relations,  
 FTE: 2.00

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
<b>1</b> Provide Instructional and Operations Support					
<b>1</b> Provide Instructional and Operations Support					
<b>1 OPERATIONS SUPPORT</b> (1)	28,101,891	33,767,843	34,784,926	0	0
<b>3 STAFF GROUP INSURANCE PREMIUMS</b>	1,273,272	1,500,213	1,537,718	1,583,850	1,631,366
<b>4 WORKERS' COMPENSATION INSURANCE</b>	31,955	37,647	38,777	75,782	75,782
<b>5 UNEMPLOYMENT COMPENSATION INSURANCE</b>	11,798	13,233	13,630	14,027	14,027
<b>6 TEXAS PUBLIC EDUCATION GRANTS</b>	1,716,026	2,014,376	2,115,095	2,178,548	2,243,904
<b>7 ORGANIZED ACTIVITIES</b>	310,239	271,596	300,000	300,000	300,000
<b>TOTAL, GOAL</b> <b>1</b>	<b>\$31,445,181</b>	<b>\$37,604,908</b>	<b>\$38,790,146</b>	<b>\$4,152,207</b>	<b>\$4,265,079</b>
<b>2</b> Provide Infrastructure Support					
<b>1</b> Provide Operation and Maintenance of E&G Space					
<b>1 E&amp;G SPACE SUPPORT</b> (1)	2,645,840	2,987,164	3,018,125	0	0
<b>2 TUITION REVENUE BOND RETIREMENT</b>	4,924,480	4,930,552	4,921,235	4,926,012	4,916,021

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.



2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
<b>TOTAL, GOAL 2</b>	<b>\$7,570,320</b>	<b>\$7,917,716</b>	<b>\$7,939,360</b>	<b>\$4,926,012</b>	<b>\$4,916,021</b>

3 Provide Special Item Support

1 Instructional Support Special Item Support

<b>1 TARLETON OUTREACH</b>	36,833	38,541	38,541	35,625	35,625
<b>2 MULTI-INSTITUTION TEACHING CENTER</b>	2,439,817	1,500,000	1,500,000	1,500,000	1,500,000

2 Research Special Item Support

<b>1 ENVIRONMENTAL RESEARCH</b>	730,731	748,094	748,094	748,094	748,094
<b>2 AG &amp; ENVIRONMENTAL SCIENCES CENTER</b>	205,678	175,335	175,335	175,335	175,335

3 Public Service Special Item Support

<b>1 SMALL BUSINESS DEVELOPMENT</b>	108,900	121,000	121,000	121,000	121,000
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4 Institutional Support Special Item Support

<b>1 INSTITUTIONAL ENHANCEMENT</b>	0	200,000	200,000	2,742,167	2,742,167
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5 Exceptional Item Request

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY		Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
<b>1 EXCEPTIONAL ITEM REQUEST</b>		0	0	0	0	0
<b>TOTAL, GOAL</b>	<b>3</b>	<b>\$3,521,959</b>	<b>\$2,782,970</b>	<b>\$2,782,970</b>	<b>\$5,322,221</b>	<b>\$5,322,221</b>
<b>6 Research Funds</b>						
<b>1 Research Funds</b>						
<b>1 RESEARCH DEVELOPMENT FUND</b>		781,530	686,794	686,794	0	0
<b>TOTAL, GOAL</b>	<b>6</b>	<b>\$781,530</b>	<b>\$686,794</b>	<b>\$686,794</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, AGENCY STRATEGY REQUEST</b>		<b>\$43,318,990</b>	<b>\$48,992,388</b>	<b>\$50,199,270</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>
<b>TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*</b>					<b>\$0</b>	<b>\$0</b>
<b>GRAND TOTAL, AGENCY REQUEST</b>		<b>\$43,318,990</b>	<b>\$48,992,388</b>	<b>\$50,199,270</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>

2.A. Summary of Base Request by Strategy

84th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

Goal / Objective / STRATEGY	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
<u>METHOD OF FINANCING:</u>					
<b>General Revenue Funds:</b>					
1 General Revenue Fund	29,703,793	34,372,889	34,428,007	10,338,042	10,328,051
<b>SUBTOTAL</b>	<b>\$29,703,793</b>	<b>\$34,372,889</b>	<b>\$34,428,007</b>	<b>\$10,338,042</b>	<b>\$10,328,051</b>
<b>General Revenue Dedicated Funds:</b>					
704 Bd Authorized Tuition Inc	623,550	663,720	1,106,200	0	0
770 Est Oth Educ & Gen Inco	12,991,647	13,955,779	14,665,063	4,062,398	4,175,270
<b>SUBTOTAL</b>	<b>\$13,615,197</b>	<b>\$14,619,499</b>	<b>\$15,771,263</b>	<b>\$4,062,398</b>	<b>\$4,175,270</b>
<b>TOTAL, METHOD OF FINANCING</b>	<b>\$43,318,990</b>	<b>\$48,992,388</b>	<b>\$50,199,270</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>

\*Rider appropriations for the historical years are included in the strategy amounts.

2.B. Summary of Base Request by Method of Finance  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

10/15/2014 9:24:53AM

Agency code: **713** Agency name: **Tarleton State University**

METHOD OF FINANCING	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
<b><u>GENERAL REVENUE</u></b>					
<b><u>1</u></b> General Revenue Fund					
<i>REGULAR APPROPRIATIONS</i>					
Regular Appropriations from MOF Table (2012-13 GAA)	\$29,703,793	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2014-15 GAA)	\$0	\$34,372,889	\$34,428,007	\$10,338,042	\$10,328,051
<b>TOTAL, General Revenue Fund</b>	<b>\$29,703,793</b>	<b>\$34,372,889</b>	<b>\$34,428,007</b>	<b>\$10,338,042</b>	<b>\$10,328,051</b>
<b>TOTAL, ALL GENERAL REVENUE</b>	<b>\$29,703,793</b>	<b>\$34,372,889</b>	<b>\$34,428,007</b>	<b>\$10,338,042</b>	<b>\$10,328,051</b>

**GENERAL REVENUE FUND - DEDICATED**

**704** GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704

*REGULAR APPROPRIATIONS*

Regular Appropriations from MOF Table (2012-13 GAA)	\$386,258	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2014-15 GAA)	\$0	\$681,258	\$681,258	\$0	\$0

2.B. Summary of Base Request by Method of Finance  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

10/15/2014 9:24:53AM

Agency code: <b>713</b>		Agency name: <b>Tarleton State University</b>				
METHOD OF FINANCING	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017	
<b><u>GENERAL REVENUE FUND - DEDICATED</u></b>						
<i>BASE ADJUSTMENT</i>						
Revised Receipts	\$237,292	\$(17,538)	\$424,942	\$0	\$0	
<b>TOTAL, GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704</b>	<b>\$623,550</b>	<b>\$663,720</b>	<b>\$1,106,200</b>	<b>\$0</b>	<b>\$0</b>	
<b><u>770</u> GR Dedicated - Estimated Other Educational and General Income Account No. 770</b>						
<i>REGULAR APPROPRIATIONS</i>						
Regular Appropriations from MOF Table (2012-13 GAA)	\$11,934,149	\$0	\$0	\$0	\$0	
Regular Appropriations from MOF Table (2014-15 GAA)	\$0	\$12,951,104	\$13,044,390	\$4,062,398	\$4,175,270	
<i>BASE ADJUSTMENT</i>						
Revised Receipts	\$1,110,223	\$1,004,675	\$1,620,673	\$0	\$0	
Adjustment to Expended	\$(52,725)	\$0	\$0	\$0	\$0	

**2.B. Summary of Base Request by Method of Finance**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

10/15/2014 9:24:53AM

Agency code: <b>713</b>	Agency name: <b>Tarleton State University</b>				
<b>METHOD OF FINANCING</b>	<b>Exp 2013</b>	<b>Est 2014</b>	<b>Bud 2015</b>	<b>Req 2016</b>	<b>Req 2017</b>
<b><u>GENERAL REVENUE FUND - DEDICATED</u></b>					
<b>TOTAL, GR Dedicated - Estimated Other Educational and General Income Account No. 770</b>	<b>\$12,991,647</b>	<b>\$13,955,779</b>	<b>\$14,665,063</b>	<b>\$4,062,398</b>	<b>\$4,175,270</b>
<b>TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 &amp; 770</b>	<b>\$13,615,197</b>	<b>\$14,619,499</b>	<b>\$15,771,263</b>	<b>\$4,062,398</b>	<b>\$4,175,270</b>
<b>TOTAL, ALL GENERAL REVENUE FUND - DEDICATED</b>	<b>\$13,615,197</b>	<b>\$14,619,499</b>	<b>\$15,771,263</b>	<b>\$4,062,398</b>	<b>\$4,175,270</b>
<b>TOTAL, GR &amp; GR-DEDICATED FUNDS</b>	<b>\$43,318,990</b>	<b>\$48,992,388</b>	<b>\$50,199,270</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>
<b>GRAND TOTAL</b>	<b>\$43,318,990</b>	<b>\$48,992,388</b>	<b>\$50,199,270</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>

**FULL-TIME-EQUIVALENT POSITIONS**

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2012-13 GAA)	692.0	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2014-15 GAA)	0.0	565.0	565.0	600.0	600.0
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Unauthorized number over(under) cap	(161.5)	0.0	35.0	0.0	0.0

<b>TOTAL, ADJUSTED FTES</b>	<b>530.5</b>	<b>565.0</b>	<b>600.0</b>	<b>600.0</b>	<b>600.0</b>
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**2.B. Summary of Base Request by Method of Finance**

10/15/2014 9:24:53AM

84th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

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Agency code: **713**

Agency name: **Tarleton State University**

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**METHOD OF FINANCING**

**Exp 2013**

**Est 2014**

**Bud 2015**

**Req 2016**

**Req 2017**

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**NUMBER OF 100% FEDERALLY  
FUNDED FTEs**

2.C. Summary of Base Request by Object of Expense

10/15/2014 9:25:16AM

84th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

713 Tarleton State University

OBJECT OF EXPENSE	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
1001 SALARIES AND WAGES	\$10,008,726	\$10,559,416	\$10,857,243	\$1,422,612	\$1,422,612
1002 OTHER PERSONNEL COSTS	\$432,815	\$545,735	\$562,280	\$14,027	\$14,027
1005 FACULTY SALARIES	\$22,225,709	\$25,587,328	\$26,305,589	\$1,101,862	\$1,101,862
1010 PROFESSIONAL SALARIES	\$61,330	\$49,504	\$49,504	\$9,504	\$9,504
2001 PROFESSIONAL FEES AND SERVICES	\$47,766	\$7,825	\$8,390	\$8,390	\$8,390
2002 FUELS AND LUBRICANTS	\$30,829	\$42,787	\$43,049	\$43,049	\$43,049
2003 CONSUMABLE SUPPLIES	\$44,087	\$32,019	\$32,266	\$20,066	\$20,066
2004 UTILITIES	\$44,027	\$33,885	\$34,267	\$26,467	\$26,467
2005 TRAVEL	\$55,670	\$57,239	\$57,749	\$38,739	\$38,739
2006 RENT - BUILDING	\$28,179	\$22,582	\$22,582	\$22,582	\$22,582
2007 RENT - MACHINE AND OTHER	\$58,065	\$79,116	\$79,887	\$41,387	\$41,387
2008 DEBT SERVICE	\$4,924,480	\$4,930,552	\$4,921,235	\$4,926,012	\$4,916,021
2009 OTHER OPERATING EXPENSE	\$5,072,356	\$7,026,489	\$7,188,033	\$6,713,547	\$6,826,419
3001 CLIENT SERVICES	\$0	\$0	\$0	\$0	\$0
5000 CAPITAL EXPENDITURES	\$284,951	\$17,911	\$37,196	\$12,196	\$12,196
<b>OOE Total (Excluding Riders)</b>	<b>\$43,318,990</b>	<b>\$48,992,388</b>	<b>\$50,199,270</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>
<b>OOE Total (Riders)</b>					
<b>Grand Total</b>	<b>\$43,318,990</b>	<b>\$48,992,388</b>	<b>\$50,199,270</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>



**2.D. Summary of Base Request Objective Outcomes**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

10/15/2014 9:25:35AM

**713 Tarleton State University**

Goal/ Objective / Outcome	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
1 Provide Instructional and Operations Support					
1 Provide Instructional and Operations Support					
<b>KEY</b> 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs	43.40%	43.50%	43.75%	44.00%	44.00%
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs	45.60%	45.00%	46.00%	47.00%	47.00%
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs	35.00%	36.00%	37.00%	38.00%	38.00%
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs	20.80%	28.00%	29.00%	30.00%	30.00%
5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs	33.83%	35.00%	36.00%	37.00%	37.00%
<b>KEY</b> 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs	24.40%	24.50%	25.00%	25.50%	25.50%
7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs	26.40%	26.50%	27.00%	27.50%	27.50%
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs	17.10%	18.00%	19.00%	20.00%	20.00%
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	7.80%	8.50%	9.00%	10.00%	10.00%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	29.23%	19.50%	20.25%	21.00%	21.00%
<b>KEY</b> 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	68.41%	69.25%	70.00%	70.75%	71.50%
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	68.72%	69.50%	70.50%	71.50%	72.50%

**2.D. Summary of Base Request Objective Outcomes**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

10/15/2014 9:25:35AM

**713 Tarleton State University**

<i>Goal/ Objective / Outcome</i>	<b>Exp 2013</b>	<b>Est 2014</b>	<b>Bud 2015</b>	<b>BL 2016</b>	<b>BL 2017</b>
<b>13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr</b>	66.23%	67.25%	68.25%	69.25%	70.25%
<b>14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr</b>	68.97%	69.50%	70.50%	71.50%	72.50%
<b>15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr</b>	68.75%	69.50%	70.50%	71.50%	72.50%
<b>16 Percent of Semester Credit Hours Completed</b>	99.96%	97.00%	97.00%	97.00%	97.00%
<b>KEY 17 Certification Rate of Teacher Education Graduates</b>	93.20%	95.00%	95.00%	95.00%	95.00%
<b>18 Percentage of Underprepared Students Satisfy TSI Obligation in Math</b>	51.98%	60.00%	60.00%	65.00%	65.00%
<b>19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing</b>	86.49%	70.00%	70.00%	75.00%	75.00%
<b>20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading</b>	76.92%	75.00%	75.00%	80.00%	80.00%
<b>KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates</b>	67.34%	65.00%	65.00%	65.00%	65.00%
<b>KEY 22 Percent of Transfer Students Who Graduate within 4 Years</b>	77.62%	75.00%	75.00%	76.00%	76.00%
<b>KEY 23 Percent of Transfer Students Who Graduate within 2 Years</b>	54.02%	48.00%	48.00%	50.00%	50.00%
<b>KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track</b>	36.78%	35.00%	36.00%	36.00%	36.00%
<b>KEY 27 State Licensure Pass Rate of Nursing Graduates</b>	98.48%	98.50%	98.50%	98.50%	98.50%

**2.D. Summary of Base Request Objective Outcomes**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

10/15/2014 9:25:35AM

**713 Tarleton State University**

<i>Goal/ Objective / Outcome</i>	<b>Exp 2013</b>	<b>Est 2014</b>	<b>Bud 2015</b>	<b>BL 2016</b>	<b>BL 2017</b>
<b>KEY 30 Dollar Value of External or Sponsored Research Funds (in Millions)</b>					
	5.32	7.00	7.00	7.25	7.25
<b>31 External or Sponsored Research Funds As a % of State Appropriations</b>					
	17.92%	18.00%	18.00%	19.00%	19.00%
<b>32 External Research Funds As Percentage Appropriated for Research</b>					
	671.07%	625.00%	625.00%	650.00%	650.00%
<b>48 % Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year</b>					
	0.00%	0.00%	0.00%	0.00%	0.00%
<b>49 Average No Months Endowed Chairs Remain Vacant</b>					
	0.00	0.00	0.00	0.00	0.00

**2.E. Summary of Exceptional Items Request**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2014  
 TIME : 9:25:58AM

Agency code: 713

Agency name: Tarleton State University

Priority	Item	2016			2017			Biennium	
		GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1	Center for Anti-Fraud Research	\$1,500,000	\$1,500,000	8.0	\$1,500,000	\$1,500,000	8.0	\$3,000,000	\$3,000,000
2	TX Groundwater Info. Clearinghouse	\$2,500,000	\$2,500,000	22.0	\$2,500,000	\$2,500,000	22.0	\$5,000,000	\$5,000,000
3	STEM Success Center	\$750,000	\$750,000	1.2	\$750,000	\$750,000	1.2	\$1,500,000	\$1,500,000
4	Debt Service-SW Metroplex Building	\$4,795,151	\$4,795,151		\$4,795,151	\$4,795,151		\$9,590,302	\$9,590,302
5	Debt Service-Applied Sciences Bldg	\$6,538,842	\$6,538,842		\$6,538,842	\$6,538,842		\$13,077,684	\$13,077,684
<b>Total, Exceptional Items Request</b>		<b>\$16,083,993</b>	<b>\$16,083,993</b>	<b>31.2</b>	<b>\$16,083,993</b>	<b>\$16,083,993</b>	<b>31.2</b>	<b>\$32,167,986</b>	<b>\$32,167,986</b>

**Method of Financing**

General Revenue	\$16,083,993	\$16,083,993		\$16,083,993	\$16,083,993		\$32,167,986	\$32,167,986
General Revenue - Dedicated								
Federal Funds								
Other Funds								
	<b>\$16,083,993</b>	<b>\$16,083,993</b>		<b>\$16,083,993</b>	<b>\$16,083,993</b>		<b>\$32,167,986</b>	<b>\$32,167,986</b>

**Full Time Equivalent Positions**

31.2

31.2

**Number of 100% Federally Funded FTEs**

**2.F. Summary of Total Request by Strategy**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/15/2014

TIME : 9:26:20AM

Agency code: 713 Agency name: Tarleton State University

<b>Goal/Objective/STRATEGY</b>	<b>Base 2016</b>	<b>Base 2017</b>	<b>Exceptional 2016</b>	<b>Exceptional 2017</b>	<b>Total Request 2016</b>	<b>Total Request 2017</b>
<b>1 Provide Instructional and Operations Support</b>						
<i>1 Provide Instructional and Operations Support</i>						
<b>1 OPERATIONS SUPPORT</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>3 STAFF GROUP INSURANCE PREMIUMS</b>	1,583,850	1,631,366	0	0	1,583,850	1,631,366
<b>4 WORKERS' COMPENSATION INSURANCE</b>	75,782	75,782	0	0	75,782	75,782
<b>5 UNEMPLOYMENT COMPENSATION INSURANCE</b>	14,027	14,027	0	0	14,027	14,027
<b>6 TEXAS PUBLIC EDUCATION GRANTS</b>	2,178,548	2,243,904	0	0	2,178,548	2,243,904
<b>7 ORGANIZED ACTIVITIES</b>	300,000	300,000	0	0	300,000	300,000
<b>TOTAL, GOAL 1</b>	<b>\$4,152,207</b>	<b>\$4,265,079</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,152,207</b>	<b>\$4,265,079</b>
<b>2 Provide Infrastructure Support</b>						
<i>1 Provide Operation and Maintenance of E&amp;G Space</i>						
<b>1 E&amp;G SPACE SUPPORT</b>	0	0	0	0	0	0
<b>2 TUITION REVENUE BOND RETIREMENT</b>	4,926,012	4,916,021	11,333,993	11,333,993	16,260,005	16,250,014
<b>TOTAL, GOAL 2</b>	<b>\$4,926,012</b>	<b>\$4,916,021</b>	<b>\$11,333,993</b>	<b>\$11,333,993</b>	<b>\$16,260,005</b>	<b>\$16,250,014</b>

**2.F. Summary of Total Request by Strategy**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/15/2014

TIME : 9:26:20AM

Agency code: 713 Agency name: Tarleton State University

<b>Goal/Objective/STRATEGY</b>	<b>Base 2016</b>	<b>Base 2017</b>	<b>Exceptional 2016</b>	<b>Exceptional 2017</b>	<b>Total Request 2016</b>	<b>Total Request 2017</b>
<b>3 Provide Special Item Support</b>						
<i>1 Instructional Support Special Item Support</i>						
1 TARLETON OUTREACH	\$35,625	\$35,625	\$0	\$0	\$35,625	\$35,625
2 MULTI-INSTITUTION TEACHING CENTER	1,500,000	1,500,000	0	0	1,500,000	1,500,000
<i>2 Research Special Item Support</i>						
1 ENVIRONMENTAL RESEARCH	748,094	748,094	2,500,000	2,500,000	3,248,094	3,248,094
2 AG & ENVIRONMENTAL SCIENCES CENTER	175,335	175,335	0	0	175,335	175,335
<i>3 Public Service Special Item Support</i>						
1 SMALL BUSINESS DEVELOPMENT	121,000	121,000	0	0	121,000	121,000
<i>4 Institutional Support Special Item Support</i>						
1 INSTITUTIONAL ENHANCEMENT	2,742,167	2,742,167	0	0	2,742,167	2,742,167
<i>5 Exceptional Item Request</i>						
1 EXCEPTIONAL ITEM REQUEST	0	0	2,250,000	2,250,000	2,250,000	2,250,000
<b>TOTAL, GOAL 3</b>	<b>\$5,322,221</b>	<b>\$5,322,221</b>	<b>\$4,750,000</b>	<b>\$4,750,000</b>	<b>\$10,072,221</b>	<b>\$10,072,221</b>

**2.F. Summary of Total Request by Strategy**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/15/2014

TIME : 9:26:20AM

Agency code: 713 Agency name: Tarleton State University

<b>Goal/Objective/STRATEGY</b>	<b>Base 2016</b>	<b>Base 2017</b>	<b>Exceptional 2016</b>	<b>Exceptional 2017</b>	<b>Total Request 2016</b>	<b>Total Request 2017</b>
<b>6</b> Research Funds						
<b>1</b> <i>Research Funds</i>						
<b>1</b> RESEARCH DEVELOPMENT FUND	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL, GOAL 6</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, AGENCY STRATEGY REQUEST</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>	<b>\$16,083,993</b>	<b>\$16,083,993</b>	<b>\$30,484,433</b>	<b>\$30,587,314</b>
<b>TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST</b>						
<b>GRAND TOTAL, AGENCY REQUEST</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>	<b>\$16,083,993</b>	<b>\$16,083,993</b>	<b>\$30,484,433</b>	<b>\$30,587,314</b>

**2.F. Summary of Total Request by Strategy**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/15/2014

TIME : 9:26:20AM

Agency code: 713 Agency name: Tarleton State University

<b>Goal/Objective/STRATEGY</b>	<b>Base 2016</b>	<b>Base 2017</b>	<b>Exceptional 2016</b>	<b>Exceptional 2017</b>	<b>Total Request 2016</b>	<b>Total Request 2017</b>
<b>General Revenue Funds:</b>						
1 General Revenue Fund	\$10,338,042	\$10,328,051	\$16,083,993	\$16,083,993	\$26,422,035	\$26,412,044
	<b>\$10,338,042</b>	<b>\$10,328,051</b>	<b>\$16,083,993</b>	<b>\$16,083,993</b>	<b>\$26,422,035</b>	<b>\$26,412,044</b>
<b>General Revenue Dedicated Funds:</b>						
704 Bd Authorized Tuition Inc	0	0	0	0	0	0
770 Est Oth Educ & Gen Inco	4,062,398	4,175,270	0	0	4,062,398	4,175,270
	<b>\$4,062,398</b>	<b>\$4,175,270</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,062,398</b>	<b>\$4,175,270</b>
<b>TOTAL, METHOD OF FINANCING</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>	<b>\$16,083,993</b>	<b>\$16,083,993</b>	<b>\$30,484,433</b>	<b>\$30,587,314</b>
<b>FULL TIME EQUIVALENT POSITIONS</b>	<b>600.0</b>	<b>600.0</b>	<b>31.2</b>	<b>31.2</b>	<b>631.2</b>	<b>631.2</b>



**2.G. Summary of Total Request Objective Outcomes**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/15/2014  
 Time: 10:08:22AM

Agency code: 713 Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2016	BL 2017	Excp 2016	Excp 2017	Total Request 2016	Total Request 2017
1 Provide Instructional and Operations Support						
1 <i>Provide Instructional and Operations Support</i>						
<b>KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs</b>						
	44.00%	44.00%			44.00%	44.00%
<b>2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs</b>						
	47.00%	47.00%			47.00%	47.00%
<b>3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs</b>						
	38.00%	38.00%			38.00%	38.00%
<b>4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs</b>						
	30.00%	30.00%			30.00%	30.00%
<b>5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs</b>						
	37.00%	37.00%			37.00%	37.00%
<b>KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs</b>						
	25.50%	25.50%			25.50%	25.50%
<b>7 % 1st-time-Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs</b>						
	27.50%	27.50%			27.50%	27.50%
<b>8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs</b>						
	20.00%	20.00%			20.00%	20.00%

**2.G. Summary of Total Request Objective Outcomes**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/15/2014  
 Time: 10:08:22AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2016	BL 2017	Excp 2016	Excp 2017	Total Request 2016	Total Request 2017
<b>9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs</b>	10.00%	10.00%			10.00%	10.00%
<b>10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs</b>	21.00%	21.00%			21.00%	21.00%
<b>KEY 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr</b>	70.75%	71.50%			70.75%	71.50%
<b>12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr</b>	71.50%	72.50%			71.50%	72.50%
<b>13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr</b>	69.25%	70.25%			69.25%	70.25%
<b>14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr</b>	71.50%	72.50%			71.50%	72.50%
<b>15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr</b>	71.50%	72.50%			71.50%	72.50%
<b>16 Percent of Semester Credit Hours Completed</b>	97.00%	97.00%			97.00%	97.00%
<b>KEY 17 Certification Rate of Teacher Education Graduates</b>	95.00%	95.00%			95.00%	95.00%

**2.G. Summary of Total Request Objective Outcomes**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/15/2014  
 Time: 10:08:22AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	BL 2016	BL 2017	Excp 2016	Excp 2017	Total Request 2016	Total Request 2017
<b>18 Percentage of Underprepared Students Satisfy TSI Obligation in Math</b>	65.00%	65.00%			65.00%	65.00%
<b>19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing</b>	75.00%	75.00%			75.00%	75.00%
<b>20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading</b>	80.00%	80.00%			80.00%	80.00%
<b>KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates</b>	65.00%	65.00%			65.00%	65.00%
<b>KEY 22 Percent of Transfer Students Who Graduate within 4 Years</b>	76.00%	76.00%			76.00%	76.00%
<b>KEY 23 Percent of Transfer Students Who Graduate within 2 Years</b>	50.00%	50.00%			50.00%	50.00%
<b>KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track</b>	36.00%	36.00%			36.00%	36.00%
<b>KEY 27 State Licensure Pass Rate of Nursing Graduates</b>	98.50%	98.50%			98.50%	98.50%
<b>KEY 30 Dollar Value of External or Sponsored Research Funds (in Millions)</b>	7.25	7.25			7.25	7.25

**2.G. Summary of Total Request Objective Outcomes**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/15/2014  
 Time: 10:08:22AM

Agency code: 713

Agency name: Tarleton State University

Goal/ Objective / Outcome

	<b>BL 2016</b>	<b>BL 2017</b>	<b>Excp 2016</b>	<b>Excp 2017</b>	<b>Total Request 2016</b>	<b>Total Request 2017</b>
<b>31 External or Sponsored Research Funds As a % of State Appropriations</b>	19.00%	19.00%			19.00%	19.00%
<b>32 External Research Funds As Percentage Appropriated for Research</b>	650.00%	650.00%			650.00%	650.00%
<b>48 % Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year</b>	0.00%	0.00%			0.00%	0.00%
<b>49 Average No Months Endowed Chairs Remain Vacant</b>	0.00	0.00			0.00	0.00

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 12  
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:  
 STRATEGY: 1 Operations Support Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 <sup>(1)</sup>	BL 2017 <sup>(1)</sup>
<b>Output Measures:</b>						
1	Number of Undergraduate Degrees Awarded	1,822.00	1,913.00	2,008.00	2,108.00	2,213.00
2	Number of Minority Graduates	470.00	503.00	538.00	576.00	616.00
3	Number of Underprepared Students Who Satisfy TSI Obligation in Math	329.00	345.00	362.00	380.00	400.00
4	Number of Underprepared Students Who Satisfy TSI Obligation in Writing	48.00	50.00	53.00	56.00	59.00
5	Number of Underprepared Students Who Satisfy TSI Obligation in Reading	54.00	57.00	60.00	63.00	66.00
6	Number of Two-Year College Transfers Who Graduate	815.00	856.00	900.00	945.00	992.00
<b>Efficiency Measures:</b>						
KEY 1	Administrative Cost As a Percent of Operating Budget	10.44 %	10.64 %	10.84 %	10.94 %	11.14 %
<b>Explanatory/Input Measures:</b>						
1	Student/Faculty Ratio	19.90	20.15	20.40	20.65	20.90
2	Number of Minority Students Enrolled	2,416.00	2,838.00	3,260.00	3,650.00	4,010.00
3	Number of Community College Transfers Enrolled	3,114.00	3,332.00	3,565.00	3,815.00	4,082.00
4	Number of Semester Credit Hours Completed	120,952.00	127,000.00	133,350.00	140,017.00	147,018.00
5	Number of Semester Credit Hours	126,510.00	132,834.00	139,476.00	146,450.00	153,773.00

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

**713 Tarleton State University**

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	12
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	1	Operations Support	Service:	19	Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 <sup>(1)</sup>	BL 2017 <sup>(1)</sup>
6	Number of Students Enrolled as of the Twelfth Class Day	13,312.00	12,050.00	12,700.00	13,350.00	14,000.00
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$6,606,354	\$8,707,409	\$8,968,631	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$417,806	\$530,340	\$546,250	\$0	\$0
1005	FACULTY SALARIES	\$20,640,557	\$24,307,774	\$25,026,035	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$3,824	\$5,000	\$5,200	\$0	\$0
2004	UTILITIES	\$7,343	\$7,563	\$7,800	\$0	\$0
2005	TRAVEL	\$13,650	\$17,000	\$17,510	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$35,963	\$37,042	\$38,500	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$367,096	\$150,000	\$150,000	\$0	\$0
5000	CAPITAL EXPENDITURES	\$9,298	\$5,715	\$25,000	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$28,101,891</b>	<b>\$33,767,843</b>	<b>\$34,784,926</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$18,826,874	\$23,332,029	\$23,376,426	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$18,826,874</b>	<b>\$23,332,029</b>	<b>\$23,376,426</b>	<b>\$0</b>	<b>\$0</b>

**Method of Financing:**

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 12  
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:  
 STRATEGY: 1 Operations Support Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 <sup>(1)</sup>	BL 2017 <sup>(1)</sup>
704	Bd Authorized Tuition Inc	\$623,550	\$663,720	\$1,106,200	\$0	\$0
770	Est Oth Educ & Gen Inco	\$8,651,467	\$9,772,094	\$10,302,300	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$9,275,017</b>	<b>\$10,435,814</b>	<b>\$11,408,500</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$28,101,891</b>	<b>\$33,767,843</b>	<b>\$34,784,926</b>	<b>\$0</b>	<b>\$0</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>419.8</b>	<b>510.9</b>	<b>543.0</b>	<b>543.0</b>	<b>543.0</b>

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

**713 Tarleton State University**

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	3	Staff Group Insurance Premiums	Service: 06	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
2009	OTHER OPERATING EXPENSE	\$1,273,272	\$1,500,213	\$1,537,718	\$1,583,850	\$1,631,366
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$1,273,272</b>	<b>\$1,500,213</b>	<b>\$1,537,718</b>	<b>\$1,583,850</b>	<b>\$1,631,366</b>
<b>Method of Financing:</b>						
770	Est Oth Educ & Gen Inco	\$1,273,272	\$1,500,213	\$1,537,718	\$1,583,850	\$1,631,366
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$1,273,272</b>	<b>\$1,500,213</b>	<b>\$1,537,718</b>	<b>\$1,583,850</b>	<b>\$1,631,366</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$1,583,850</b>	<b>\$1,631,366</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$1,273,272</b>	<b>\$1,500,213</b>	<b>\$1,537,718</b>	<b>\$1,583,850</b>	<b>\$1,631,366</b>

**FULL TIME EQUIVALENT POSITIONS:**

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.



**713 Tarleton State University**

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	3	Staff Group Insurance Premiums	Service: 06	Income: A.2	Age: B.3

<b>CODE</b>	<b>DESCRIPTION</b>	<b>Exp 2013</b>	<b>Est 2014</b>	<b>Bud 2015</b>	<b>BL 2016</b>	<b>BL 2017</b>
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**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 4 Workers' Compensation Insurance

Statewide Goal/Benchmark: 2 0  
 Service Categories:  
 Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
2009	OTHER OPERATING EXPENSE	\$31,955	\$37,647	\$38,777	\$75,782	\$75,782
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$31,955</b>	<b>\$37,647</b>	<b>\$38,777</b>	<b>\$75,782</b>	<b>\$75,782</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$22,709	\$26,729	\$27,532	\$75,782	\$75,782
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$22,709</b>	<b>\$26,729</b>	<b>\$27,532</b>	<b>\$75,782</b>	<b>\$75,782</b>
<b>Method of Financing:</b>						
770	Est Oth Educ & Gen Inco	\$9,246	\$10,918	\$11,245	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$9,246</b>	<b>\$10,918</b>	<b>\$11,245</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$75,782</b>	<b>\$75,782</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$31,955</b>	<b>\$37,647</b>	<b>\$38,777</b>	<b>\$75,782</b>	<b>\$75,782</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>						

**713 Tarleton State University**

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	4	Workers' Compensation Insurance	Service: 06	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**713 Tarleton State University**

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	5	Unemployment Compensation Insurance	Service: 06	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
1002	OTHER PERSONNEL COSTS	\$11,798	\$13,233	\$13,630	\$14,027	\$14,027
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$11,798</b>	<b>\$13,233</b>	<b>\$13,630</b>	<b>\$14,027</b>	<b>\$14,027</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$10,420	\$11,645	\$11,994	\$14,027	\$14,027
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$10,420</b>	<b>\$11,645</b>	<b>\$11,994</b>	<b>\$14,027</b>	<b>\$14,027</b>
<b>Method of Financing:</b>						
770	Est Oth Educ & Gen Inco	\$1,378	\$1,588	\$1,636	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$1,378</b>	<b>\$1,588</b>	<b>\$1,636</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$14,027</b>	<b>\$14,027</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$11,798</b>	<b>\$13,233</b>	<b>\$13,630</b>	<b>\$14,027</b>	<b>\$14,027</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>						

**713 Tarleton State University**

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	5	Unemployment Compensation Insurance	Service: 06	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**713 Tarleton State University**

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	14
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	6	Texas Public Education Grants	Service: 20	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
2009	OTHER OPERATING EXPENSE	\$1,716,026	\$2,014,376	\$2,115,095	\$2,178,548	\$2,243,904
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$1,716,026</b>	<b>\$2,014,376</b>	<b>\$2,115,095</b>	<b>\$2,178,548</b>	<b>\$2,243,904</b>
<b>Method of Financing:</b>						
770	Est Oth Educ & Gen Inco	\$1,716,026	\$2,014,376	\$2,115,095	\$2,178,548	\$2,243,904
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$1,716,026</b>	<b>\$2,014,376</b>	<b>\$2,115,095</b>	<b>\$2,178,548</b>	<b>\$2,243,904</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$2,178,548</b>	<b>\$2,243,904</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$1,716,026</b>	<b>\$2,014,376</b>	<b>\$2,115,095</b>	<b>\$2,178,548</b>	<b>\$2,243,904</b>

**FULL TIME EQUIVALENT POSITIONS:**

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

**713 Tarleton State University**

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	14
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	6	Texas Public Education Grants	Service: 20	Income: A.2	Age: B.3

<b>CODE</b>	<b>DESCRIPTION</b>	<b>Exp 2013</b>	<b>Est 2014</b>	<b>Bud 2015</b>	<b>BL 2016</b>	<b>BL 2017</b>
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**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**713 Tarleton State University**

GOAL: 1 Provide Instructional and Operations Support  
 OBJECTIVE: 1 Provide Instructional and Operations Support  
 STRATEGY: 7 Organized Activities

Statewide Goal/Benchmark: 2 0  
 Service Categories:  
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$167,050	\$169,782	\$169,782	\$169,782	\$169,782
2001	PROFESSIONAL FEES AND SERVICES	\$2,326	\$435	\$1,000	\$1,000	\$1,000
2002	FUELS AND LUBRICANTS	\$30,821	\$42,738	\$43,000	\$43,000	\$43,000
2003	CONSUMABLE SUPPLIES	\$9,069	\$9,953	\$10,000	\$10,000	\$10,000
2004	UTILITIES	\$8,565	\$5,855	\$6,000	\$6,000	\$6,000
2007	RENT - MACHINE AND OTHER	\$12,257	\$28,687	\$28,000	\$28,000	\$28,000
2009	OTHER OPERATING EXPENSE	\$76,571	\$14,146	\$42,218	\$42,218	\$42,218
5000	CAPITAL EXPENDITURES	\$3,580	\$0	\$0	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$310,239</b>	<b>\$271,596</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>
<b>Method of Financing:</b>						
770	Est Oth Educ & Gen Inco	\$310,239	\$271,596	\$300,000	\$300,000	\$300,000
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$310,239</b>	<b>\$271,596</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>



**713 Tarleton State University**

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Instructional and Operations Support	Service Categories:		
STRATEGY:	7	Organized Activities	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$300,000</b>	<b>\$300,000</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$310,239</b>	<b>\$271,596</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>9.6</b>	<b>9.5</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**713 Tarleton State University**

GOAL:	2	Provide Infrastructure Support	Statewide Goal/Benchmark:	2	2
OBJECTIVE:	1	Provide Operation and Maintenance of E&G Space	Service Categories:		
STRATEGY:	1	Educational and General Space Support	Service: 10	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 <sup>(1)</sup>	BL 2017 <sup>(1)</sup>
<b>Efficiency Measures:</b>						
1	Space Utilization Rate of Classrooms	75.00	83.00	83.00	83.00	83.00
2	Space Utilization Rate of Labs	84.00	83.00	83.00	91.00	91.00
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$1,675,083	\$14,395	\$16,000	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$3,211	\$2,162	\$2,400	\$0	\$0
1005	FACULTY SALARIES	\$25,209	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$942,337	\$2,970,607	\$2,999,725	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$2,645,840</b>	<b>\$2,987,164</b>	<b>\$3,018,125</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$1,616,713	\$2,602,170	\$2,621,056	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$1,616,713</b>	<b>\$2,602,170</b>	<b>\$2,621,056</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
770	Est Oth Educ & Gen Inco	\$1,029,127	\$384,994	\$397,069	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$1,029,127</b>	<b>\$384,994</b>	<b>\$397,069</b>	<b>\$0</b>	<b>\$0</b>

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

**713 Tarleton State University**

GOAL:	2	Provide Infrastructure Support	Statewide Goal/Benchmark:	2	2
OBJECTIVE:	1	Provide Operation and Maintenance of E&G Space	Service Categories:		
STRATEGY:	1	Educational and General Space Support	Service: 10	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 <sup>(1)</sup>	BL 2017 <sup>(1)</sup>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$2,645,840</b>	<b>\$2,987,164</b>	<b>\$3,018,125</b>	<b>\$0</b>	<b>\$0</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>53.6</b>	<b>0.4</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. This formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

**713 Tarleton State University**

GOAL:	2	Provide Infrastructure Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Operation and Maintenance of E&G Space	Service Categories:		
STRATEGY:	2	Tuition Revenue Bond Retirement	Service: 10	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
2008	DEBT SERVICE	\$4,924,480	\$4,930,552	\$4,921,235	\$4,926,012	\$4,916,021
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$4,924,480</b>	<b>\$4,930,552</b>	<b>\$4,921,235</b>	<b>\$4,926,012</b>	<b>\$4,916,021</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$4,924,480	\$4,930,552	\$4,921,235	\$4,926,012	\$4,916,021
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$4,924,480</b>	<b>\$4,930,552</b>	<b>\$4,921,235</b>	<b>\$4,926,012</b>	<b>\$4,916,021</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$4,926,012</b>	<b>\$4,916,021</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$4,924,480</b>	<b>\$4,930,552</b>	<b>\$4,921,235</b>	<b>\$4,926,012</b>	<b>\$4,916,021</b>

**FULL TIME EQUIVALENT POSITIONS:**

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. This formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

**713 Tarleton State University**

GOAL:	2	Provide Infrastructure Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Provide Operation and Maintenance of E&G Space	Service Categories:		
STRATEGY:	2	Tuition Revenue Bond Retirement	Service: 10	Income: A.2	Age: B.3

<b>CODE</b>	<b>DESCRIPTION</b>	<b>Exp 2013</b>	<b>Est 2014</b>	<b>Bud 2015</b>	<b>BL 2016</b>	<b>BL 2017</b>
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**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	4
OBJECTIVE:	1	Instructional Support Special Item Support	Service Categories:		
STRATEGY:	1	Tarleton Outreach	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
1005	FACULTY SALARIES	\$36,735	\$38,317	\$38,317	\$35,625	\$35,625
2009	OTHER OPERATING EXPENSE	\$98	\$224	\$224	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$36,833</b>	<b>\$38,541</b>	<b>\$38,541</b>	<b>\$35,625</b>	<b>\$35,625</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$36,833	\$38,541	\$38,541	\$35,625	\$35,625
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$36,833</b>	<b>\$38,541</b>	<b>\$38,541</b>	<b>\$35,625</b>	<b>\$35,625</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$35,625</b>	<b>\$35,625</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$36,833</b>	<b>\$38,541</b>	<b>\$38,541</b>	<b>\$35,625</b>	<b>\$35,625</b>

**FULL TIME EQUIVALENT POSITIONS:**

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The mission of these outreach initiatives focuses on the following: (1) expand citizens' access to affordable higher education in underserved growing regions in Texas and (2) to position Tarleton State University strategically to reach the enrollment targets set by The Texas A&M University System and The Texas Higher Education Coordinating Board.

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	4
OBJECTIVE:	1	Instructional Support Special Item Support	Service Categories:		
STRATEGY:	1	Tarleton Outreach	Service: 19	Income: A.2	Age: B.3

<b>CODE</b>	<b>DESCRIPTION</b>	<b>Exp 2013</b>	<b>Est 2014</b>	<b>Bud 2015</b>	<b>BL 2016</b>	<b>BL 2017</b>
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**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	4
OBJECTIVE:	1	Instructional Support Special Item Support	Service Categories:		
STRATEGY:	2	Multi-Institution Teaching Center	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$216,574	\$349,389	\$349,389	\$349,389	\$349,389
1005	FACULTY SALARIES	\$1,334,913	\$1,030,991	\$1,030,991	\$1,030,991	\$1,030,991
1010	PROFESSIONAL SALARIES	\$7,375	\$0	\$0	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$44,640	\$5,690	\$5,690	\$5,690	\$5,690
2003	CONSUMABLE SUPPLIES	\$2,119	\$3,316	\$3,316	\$3,316	\$3,316
2004	UTILITIES	\$6,564	\$0	\$0	\$0	\$0
2005	TRAVEL	\$6,750	\$9,196	\$9,196	\$9,196	\$9,196
2006	RENT - BUILDING	\$27,399	\$21,482	\$21,482	\$21,482	\$21,482
2007	RENT - MACHINE AND OTHER	\$4,219	\$3,987	\$3,987	\$3,987	\$3,987
2009	OTHER OPERATING EXPENSE	\$571,538	\$75,949	\$75,949	\$75,949	\$75,949
5000	CAPITAL EXPENDITURES	\$217,726	\$0	\$0	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$2,439,817</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$2,439,817	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$2,439,817</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>



**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	4
OBJECTIVE:	1	Instructional Support Special Item Support	Service Categories:		
STRATEGY:	2	Multi-Institution Teaching Center	Service:	19	Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$1,500,000</b>	<b>\$1,500,000</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$2,439,817</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>17.2</b>	<b>16.5</b>	<b>17.0</b>	<b>17.0</b>	<b>17.0</b>

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The mission of the Midlothian Higher Education Center is to form a partnership between Tarleton State University, Navarro College, Texas A&M University – Commerce, and the University of North Texas – Dallas to expand citizens' access to affordable higher education in rapidly growing and underserved regions in Texas and (2) to position Tarleton State University to reach the enrollment targets set by The Texas A&M University System and The Texas Higher Education Coordinating Board.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	15
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	1	Institute for Applied Environmental Research	Service:	21	Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$570,315	\$615,439	\$615,439	\$615,439	\$615,439
1005	FACULTY SALARIES	\$2,650	\$2,547	\$2,547	\$2,547	\$2,547
2001	PROFESSIONAL FEES AND SERVICES	\$800	\$1,700	\$1,700	\$1,700	\$1,700
2002	FUELS AND LUBRICANTS	\$8	\$49	\$49	\$49	\$49
2003	CONSUMABLE SUPPLIES	\$12,237	\$6,750	\$6,750	\$6,750	\$6,750
2004	UTILITIES	\$21,341	\$20,467	\$20,467	\$20,467	\$20,467
2005	TRAVEL	\$34,334	\$29,543	\$29,543	\$29,543	\$29,543
2006	RENT - BUILDING	\$780	\$1,100	\$1,100	\$1,100	\$1,100
2007	RENT - MACHINE AND OTHER	\$5,581	\$9,400	\$9,400	\$9,400	\$9,400
2009	OTHER OPERATING EXPENSE	\$63,463	\$61,099	\$61,099	\$61,099	\$61,099
5000	CAPITAL EXPENDITURES	\$19,222	\$0	\$0	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$730,731</b>	<b>\$748,094</b>	<b>\$748,094</b>	<b>\$748,094</b>	<b>\$748,094</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$729,839	\$748,094	\$748,094	\$748,094	\$748,094
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$729,839</b>	<b>\$748,094</b>	<b>\$748,094</b>	<b>\$748,094</b>	<b>\$748,094</b>

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	15
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	1	Institute for Applied Environmental Research	Service:	21	Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Method of Financing:</b>						
770	Est Oth Educ & Gen Inco	\$892	\$0	\$0	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)</b>		<b>\$892</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$748,094</b>	<b>\$748,094</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$730,731</b>	<b>\$748,094</b>	<b>\$748,094</b>	<b>\$748,094</b>	<b>\$748,094</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>11.8</b>	<b>10.8</b>	<b>11.0</b>	<b>11.0</b>	<b>11.0</b>

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

In accordance with Section 87.004 of the Texas Education Code, TIAER conducts scientific research, economic inquiry, and institutional, statutory and regulatory analysis to address pressing environmental issues facing the state and nation, and assists public entities in the development and implementation of policies that promote environmental quality while maintaining a viable economy. In pursuing these objectives, TIAER seeks to involve all affected interests through open research forums. These forums draw together elected officials, agency personnel, researchers, and affected interest group representatives to define key issues, focus research activities and develop proposed solutions. This approach aids the development of practical, equitable, and economically feasible solutions to environmental concerns. TIAER works for the development of practical, equitable, and economically feasible solutions to environmental concerns.

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	15
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	1	Institute for Applied Environmental Research	Service:	21	Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	2
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	2	Tarleton Agricultural and Environmental Sciences Research Center	Service:	19	Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$139,409	\$117,002	\$117,002	\$117,002	\$117,002
1005	FACULTY SALARIES	\$19,478	\$32,699	\$32,699	\$32,699	\$32,699
1010	PROFESSIONAL SALARIES	\$10,791	\$9,504	\$9,504	\$9,504	\$9,504
2009	OTHER OPERATING EXPENSE	\$875	\$3,934	\$3,934	\$3,934	\$3,934
5000	CAPITAL EXPENDITURES	\$35,125	\$12,196	\$12,196	\$12,196	\$12,196
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$205,678</b>	<b>\$175,335</b>	<b>\$175,335</b>	<b>\$175,335</b>	<b>\$175,335</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$205,678	\$175,335	\$175,335	\$175,335	\$175,335
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$205,678</b>	<b>\$175,335</b>	<b>\$175,335</b>	<b>\$175,335</b>	<b>\$175,335</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$175,335</b>	<b>\$175,335</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$205,678</b>	<b>\$175,335</b>	<b>\$175,335</b>	<b>\$175,335</b>	<b>\$175,335</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>3.8</b>	<b>3.7</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	2
OBJECTIVE:	2	Research Special Item Support	Service Categories:		
STRATEGY:	2	Tarleton Agricultural and Environmental Sciences Research Center	Service:	19	Income: A.2      Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The mission of the center is to develop, improve, and enhance programming for premier agricultural programs in teaching, research, demonstration, MIS, environment, and outreach education.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	19
OBJECTIVE:	3	Public Service Special Item Support	Service Categories:		
STRATEGY:	1	Small Business Development Center	Service:	13	Income: A.1      Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$108,900	\$121,000	\$121,000	\$121,000	\$121,000
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$108,900</b>	<b>\$121,000</b>	<b>\$121,000</b>	<b>\$121,000</b>	<b>\$121,000</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$108,900	\$121,000	\$121,000	\$121,000	\$121,000
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$108,900</b>	<b>\$121,000</b>	<b>\$121,000</b>	<b>\$121,000</b>	<b>\$121,000</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$121,000</b>	<b>\$121,000</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$108,900</b>	<b>\$121,000</b>	<b>\$121,000</b>	<b>\$121,000</b>	<b>\$121,000</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>2.4</b>	<b>2.1</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The Tarleton State University Small Business Development Center (SBDC) is an outreach program of the Northwest Texas Small Business Development Center. The SBDC provides business counseling, technical assistance, training workshops, and business plan development for a ten county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). Its mission is to promote growth, expansion, innovation, increased productivity and improved management for small businesses.

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	19
OBJECTIVE:	3	Public Service Special Item Support	Service Categories:		
STRATEGY:	1	Small Business Development Center	Service:	13	Income: A.1      Age: B.3

<b>CODE</b>	<b>DESCRIPTION</b>	<b>Exp 2013</b>	<b>Est 2014</b>	<b>Bud 2015</b>	<b>BL 2016</b>	<b>BL 2017</b>
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**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.



**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	2
OBJECTIVE:	4	Institutional Support Special Item Support	Service Categories:		
STRATEGY:	1	Institutional Enhancement	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$0	\$15,000	\$50,000	\$50,000	\$50,000
2009	OTHER OPERATING EXPENSE	\$0	\$185,000	\$150,000	\$2,692,167	\$2,692,167
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$0</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$2,742,167</b>	<b>\$2,742,167</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$0	\$200,000	\$200,000	\$2,742,167	\$2,742,167
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$0</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$2,742,167</b>	<b>\$2,742,167</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$2,742,167</b>	<b>\$2,742,167</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$0</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$2,742,167</b>	<b>\$2,742,167</b>

**FULL TIME EQUIVALENT POSITIONS:**

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

These funds are used to assist programs and to retain and recruit personnel in order to strive for university excellence. Also, these funds are used to assist with compensation of faculty and staff who consistently perform at an outstanding level. This strategy funded faculty, professional, and classified staff salaries due to market conditions, promotions, and equity adjustments. Expenditures for 2008 and 2009 are included in the Operations Support strategy.

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	2
OBJECTIVE:	4	Institutional Support Special Item Support	Service Categories:		
STRATEGY:	1	Institutional Enhancement	Service: 19	Income: A.2	Age: B.3

<b>CODE</b>	<b>DESCRIPTION</b>	<b>Exp 2013</b>	<b>Est 2014</b>	<b>Bud 2015</b>	<b>BL 2016</b>	<b>BL 2017</b>
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**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

Additional information for this strategy is available in Schedule 9, Special Item Information.

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	5	Exceptional Item Request	Service Categories:		
STRATEGY:	1	Exceptional Item Request	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$0	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$0	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$0	\$0
3001	CLIENT SERVICES	\$0	\$0	\$0	\$0	\$0
5000	CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>					<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

**713 Tarleton State University**

GOAL:	3	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	5	Exceptional Item Request	Service Categories:		
STRATEGY:	1	Exceptional Item Request	Service: 19	Income: A.2	Age: B.3

<b>CODE</b>	<b>DESCRIPTION</b>	<b>Exp 2013</b>	<b>Est 2014</b>	<b>Bud 2015</b>	<b>BL 2016</b>	<b>BL 2017</b>
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**STRATEGY DESCRIPTION AND JUSTIFICATION:**

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

**713 Tarleton State University**

GOAL:	6	Research Funds	Statewide Goal/Benchmark:	2	15
OBJECTIVE:	1	Research Funds	Service Categories:		
STRATEGY:	1	Research Development Fund	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
<b>Objects of Expense:</b>						
1001	SALARIES AND WAGES	\$525,041	\$450,000	\$450,000	\$0	\$0
1005	FACULTY SALARIES	\$166,167	\$175,000	\$175,000	\$0	\$0
1010	PROFESSIONAL SALARIES	\$43,164	\$40,000	\$40,000	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$16,838	\$7,000	\$7,000	\$0	\$0
2004	UTILITIES	\$214	\$0	\$0	\$0	\$0
2005	TRAVEL	\$936	\$1,500	\$1,500	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$45	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$29,125	\$13,294	\$13,294	\$0	\$0
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$781,530</b>	<b>\$686,794</b>	<b>\$686,794</b>	<b>\$0</b>	<b>\$0</b>
<b>Method of Financing:</b>						
1	General Revenue Fund	\$781,530	\$686,794	\$686,794	\$0	\$0
<b>SUBTOTAL, MOF (GENERAL REVENUE FUNDS)</b>		<b>\$781,530</b>	<b>\$686,794</b>	<b>\$686,794</b>	<b>\$0</b>	<b>\$0</b>

**713 Tarleton State University**

GOAL:	6	Research Funds	Statewide Goal/Benchmark:	2	15
OBJECTIVE:	1	Research Funds	Service Categories:		
STRATEGY:	1	Research Development Fund	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017	
<b>TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)</b>						<b>\$0</b>	<b>\$0</b>
<b>TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)</b>						<b>\$781,530</b>	<b>\$686,794</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>						<b>12.3</b>	<b>11.1</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>						<b>12.0</b>	<b>12.0</b>

**STRATEGY DESCRIPTION AND JUSTIFICATION:**

The State of Texas established the Research Development Fund (Texas Education Code, Chapter 62, Subchapter E) as a way to provide funding to promote increased research capacity at eligible academic teaching institutions. The continued allocation of this fund would greatly enhance Tarleton's ability to meet its three-fold mission of teaching, research, and service, as well as THECB's Closing the Gaps research goals.

**EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

1. Continuation of funding for existing research projects
2. Demand for new research
3. Accreditation requirements
4. Employer expectations for graduates
5. Closing the Gaps research goals

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**SUMMARY TOTALS:**

<b>OBJECTS OF EXPENSE:</b>	<b>\$43,318,990</b>	<b>\$48,992,388</b>	<b>\$50,199,270</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>
<b>METHODS OF FINANCE (INCLUDING RIDERS):</b>				<b>\$14,400,440</b>	<b>\$14,503,321</b>
<b>METHODS OF FINANCE (EXCLUDING RIDERS):</b>	<b>\$43,318,990</b>	<b>\$48,992,388</b>	<b>\$50,199,270</b>	<b>\$14,400,440</b>	<b>\$14,503,321</b>
<b>FULL TIME EQUIVALENT POSITIONS:</b>	<b>530.5</b>	<b>565.0</b>	<b>600.0</b>	<b>600.0</b>	<b>600.0</b>

**4.A. Exceptional Item Request Schedule**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2014  
 TIME: 9:28:16AM

Agency code: 713

Agency name:  
**Tarleton State University**

CODE	DESCRIPTION	Excp 2016	Excp 2017
	<b>Item Name:</b> Center for Anti-Fraud, Waste and Abuse Research		
	<b>Item Priority:</b> 1		
	<b>Includes Funding for the Following Strategy or Strategies:</b> 03-05-01 Exceptional Item Request		
<b>OBJECTS OF EXPENSE:</b>			
1002	OTHER PERSONNEL COSTS	96,000	103,000
1005	FACULTY SALARIES	400,000	412,000
2009	OTHER OPERATING EXPENSE	154,000	135,000
5000	CAPITAL EXPENDITURES	850,000	850,000
	<b>TOTAL, OBJECT OF EXPENSE</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>
<b>METHOD OF FINANCING:</b>			
1	General Revenue Fund	1,500,000	1,500,000
	<b>TOTAL, METHOD OF FINANCING</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>
	<b>FULL-TIME EQUIVALENT POSITIONS (FTE):</b>	8.00	8.00

**DESCRIPTION / JUSTIFICATION:**

- The Texas Data Mining Research Institute at Tarleton State University will create the Center for Anti-Fraud, Waste and Abuse Research (CAFWAR). The program will require research personnel and research computing infrastructure.
- Expand advanced analytics applications and data mining to include projects from:
  - oSNAPS (food stamps program) and Child Nutrition
  - oMedicare
  - oMedicaid
  - oProperty and Casualty Insurance (e.g., hail damage from remote sensing, storm verification from weather data)
- The program will leverage existing supercomputing infrastructure at the Center for Agribusiness Excellence at Tarleton State University for program rapid start-up and implementation.
- Supporting academic programs at Tarleton include an MS in mathematics, concentration in data mining research and experienced Research Faculty, Graduate Student Research, Research Graduate Assistants, and Research Interns.

**EXTERNAL/INTERNAL FACTORS:**



Agency code: 713

Agency name:  
Tarleton State University

CODE	DESCRIPTION	Excp 2016	Excp 2017
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This request links directly to strategies associated with Tarleton's strategic plan and is a natural continuum that builds on nationally recognized success, providing more than \$100 million of savings to the federal government each year.

The applied research previously supported at Tarleton State University was used to improve governmental programs by eliminating fraud, waste, and abuse through the Center for Agribusiness Excellence.

Waste, fraud, and abuse is estimated to be greater than 10% in some governmental programs, and costs the taxpayer billions of dollars annually.

Major Accomplishments:

Pilot study results suggest internal control interventions could save 5% to 12% of major government programs that consume large amounts of taxpayer revenue such as Child Nutrition Program (12%) and crop insurance (5%).

The magnitude of cost savings nationally is in the billions of dollars annually, and hundreds of millions per year in the State of Texas.

Major Accomplishments Expected in the Next 2 Years:

-Four major areas of substantial government outlays, known to be vulnerable to fraud, waste and abuse, that this initiative will analyze include:

-SNAPS (food stamps program) and Child Nutrition

-Medicare

-Medicaid

-Private Property and Casualty Insurance Companies (e.g., hail damage from remote sensing, storm verification from weather data).

Funding Source Before Receiving Funding:

-USDA OIG is in the process of contracting with Tarleton State University for anti-fraud research and analysis. Part of the contract is long-term training of agents for anti-fraud data mining.

Consequences of Not Funding:

-Failure to fund this initiative will prevent future identification of waste, fraud, and abuse, aggravating the problem of improper payments in government programs.

-Interventions to prevent or reduce waste, fraud, and abuse in government programs will not occur, allowing continued hemorrhage of tax payer dollars with no return on expense.

**4.A. Exceptional Item Request Schedule**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2014  
 TIME: 9:28:16AM

Agency code: 713

Agency name:  
**Tarleton State University**

<u>CODE</u>	<u>DESCRIPTION</u>	<u>Excp 2016</u>	<u>Excp 2017</u>
	<b>Item Name:</b> Texas Groundwater Information Clearinghouse		
	<b>Item Priority:</b> 2		
	<b>Includes Funding for the Following Strategy or Strategies:</b> 03-02-01 Institute for Applied Environmental Research		
<b>OBJECTS OF EXPENSE:</b>			
1001	SALARIES AND WAGES	1,140,240	1,140,240
1005	FACULTY SALARIES	190,000	190,000
2003	CONSUMABLE SUPPLIES	33,000	33,000
2005	TRAVEL	45,000	45,000
2009	OTHER OPERATING EXPENSE	634,260	634,260
5000	CAPITAL EXPENDITURES	457,500	457,500
	<b>TOTAL, OBJECT OF EXPENSE</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>
<b>METHOD OF FINANCING:</b>			
1	General Revenue Fund	2,500,000	2,500,000
	<b>TOTAL, METHOD OF FINANCING</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>
	<b>FULL-TIME EQUIVALENT POSITIONS (FTE):</b>	22.00	22.00

**DESCRIPTION / JUSTIFICATION:**

The Texas Institute for Applied Environmental Research (TIAER) and the Center for Agribusiness Excellence (CAE) are both located at Tarleton State University. Both TIAER and the CAE are recognized for their expertise in water quality management, information technology management, stakeholder facilitation, and statistical and data mining expertise.

Historically, water quality data has been collected by many organizations and agencies; however, the parameters monitored may differ among these agencies/organizations, therefore, the data may be incomplete and leave a less than comprehensive understanding of quality. More importantly, data are dispersed and in formats that are not easily accessible or interpreted. Data used to establish a baseline of groundwater quality should be placed in a location (i.e. a comprehensive online information clearinghouse) for ease of access from anywhere, at any time. In addition to creating a clearinghouse of baseline information, new data may be added as it is collected to insure that most recent information is available. This will provide Texas with early detection capabilities in the event that there is a groundwater quality issue, allowing the contamination source to be identified and the issue resolved quickly.

**EXTERNAL/INTERNAL FACTORS:**

Agency code: 713

Agency name:  
Tarleton State University

CODE	DESCRIPTION	Excp 2016	Excp 2017
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- The Texas Institute for Applied Environmental Research (TIAER) will provide support staff, IT support and student assistance. Student and faculty research engagement is expected to involve up to 32 graduate and student researches, and 10 faculty over two years.
- Involve stakeholders to in the development of the baseline working structure.
- Proactively address emerging environmental issues.
- Research current existing data and collect baseline data from the following agencies: local, district, regional, state and national water agencies, including Texas groundwater districts, Texas Water Development Board, Texas Railroad Commission, Texas Commission on Environmental Quality, Texas Soil and Water Conservation Board, state river authorities, and municipal water boards.
- Develop a web-based water quality clearinghouse and communicate findings.

Major Accomplishments of the Proposed Project: (If the project is currently underway.)

o N/A

Major Accomplishments Expected in the Next 2 Years:

- o Development of statewide comprehensive data
- o State the state millions of dollars in by consolidating groundwater collected data
- o Identify gaps in current data that is critical to stakeholders

Funding Source Before Receiving Funding: (If the project is currently underway OR if a similar project is underway.)

o N/A

Consequences of Not Funding:

- o continued lapses in groundwater data
- o inconsistent collection of data by multiple state entities
- o continued millions of dollars in state expenditures for unusable data

**4.A. Exceptional Item Request Schedule**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2014  
 TIME: 9:28:16AM

Agency code: 713

Agency name: Tarleton State University

CODE	DESCRIPTION	Excp 2016	Excp 2017
	<b>Item Name:</b> STEM Success Center		
	<b>Item Priority:</b> 3		
	<b>Includes Funding for the Following Strategy or Strategies:</b> 03-05-01 Exceptional Item Request		
 <b>OBJECTS OF EXPENSE:</b>			
1001	SALARIES AND WAGES	30,000	30,000
1002	OTHER PERSONNEL COSTS	240,000	240,000
1005	FACULTY SALARIES	15,000	15,000
2003	CONSUMABLE SUPPLIES	65,000	65,000
2009	OTHER OPERATING EXPENSE	300,000	300,000
3001	CLIENT SERVICES	100,000	100,000
	<b>TOTAL, OBJECT OF EXPENSE</b>	<b>\$750,000</b>	<b>\$750,000</b>
 <b>METHOD OF FINANCING:</b>			
1	General Revenue Fund	750,000	750,000
	<b>TOTAL, METHOD OF FINANCING</b>	<b>\$750,000</b>	<b>\$750,000</b>
	<b>FULL-TIME EQUIVALENT POSITIONS (FTE):</b>	1.20	1.20

**DESCRIPTION / JUSTIFICATION:**

Tarleton will develop a STEM Success Center (SSC) to; 1) Expand STEM-related academic preparedness programs; 2) Increase STEM academic success support; 3) Enhance STEM learning communities; 4) Broaden early undergraduate research opportunities to increase relevance by engaging students early in their academics; 5) Support redesign of lower level STEM courses to align with innovative, high-impact pedagogical methods; and 6) Provide STEM scholarships. The frameworks developed will be scalable and sharable with community college partners in order to foster preparedness and ease of transition from two-year A.S. to four-year B.S. STEM degrees. In all of the above initiatives, particular effort will be made to involve and retain underrepresented STEM groups as well as math/science majors with secondary certification.

**EXTERNAL/INTERNAL FACTORS:**

Agency code: 713

Agency name:  
**Tarleton State University**

CODE	DESCRIPTION	Excp 2016	Excp 2017
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A major emphasis of Tarleton's strategic plan is to create an innovative, relevant program mix, including the addition of engineering programs. To optimize the growth of engineering and other STEM programs this request proposes a STEM Success Center (SSC). To date, the university has invested over \$500K in faculty positions and \$500K in labs and equipment toward this effort. Tarleton State University is committed to the development of more engineers in Texas and in their success as students.

Major Accomplishments to date:

Program to Increase College Opportunities and Successes (PICOS)–NSF S-STEM 0728429, 2007-2013 – scholarship and student success support for Hispanic, first generation, financially needy students in select STEM majors, for up to 5 years.  
From AY11 to AY14 enrollment in the first semester engineering course is up 32%; from AY14 to AY15 it is up 46%  
Engineering Technology majors are up 77% in the last two years.

Major Accomplishments expected in next 2 years:

- 1)Increase percent of calculus ready incoming students
- 2)Decrease the drop/failure/withdrawal rate in STEM courses in engineering curricula
- 3)Increase STEM enrollment (attractive support infrastructure)
- 4)Increase retention and graduation rates in STEM related degree programs.

Funding Sources before funding:

Program to Increase College Opportunities and Successes - National Science Foundation S-STEM (2007-2013)–total of 25 scholarships of up to \$5,000 per year awarded.

Consequences of not funding:

- Inability to recruit STEM majors and implement or expand learning community initiatives.
- Inability to support the student success services such as tutoring, peer mentoring, and undergraduate research.
- Inability to support student success facilities such as computer labs with discipline specific hardware and software.
- Unable to show university matching in scholarships and/or services essential to NSF grant requirements.
- Unable to participate in STEM related partnerships.

**4.A. Exceptional Item Request Schedule**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2014  
 TIME: 9:28:16AM

Agency code: 713

Agency name:  
**Tarleton State University**

CODE	DESCRIPTION	Excp 2016	Excp 2017
	<b>Item Name:</b> Debt Service - Southwest Metroplex Building		
	<b>Item Priority:</b> 4		
	<b>Includes Funding for the Following Strategy or Strategies:</b> 02-01-02 Tuition Revenue Bond Retirement		
 <b>OBJECTS OF EXPENSE:</b>			
2008	DEBT SERVICE	4,795,151	4,795,151
	<b>TOTAL, OBJECT OF EXPENSE</b>	<b>\$4,795,151</b>	<b>\$4,795,151</b>
 <b>METHOD OF FINANCING:</b>			
1	General Revenue Fund	4,795,151	4,795,151
	<b>TOTAL, METHOD OF FINANCING</b>	<b>\$4,795,151</b>	<b>\$4,795,151</b>

**DESCRIPTION / JUSTIFICATION:**

Request for state funding of the debt service associated with Southwest Metroplex Building (\$55M total project cost, \$4,795,151 annual debt service).

Tarleton is expanding and enhancing its programs and services to meet the needs of its expanding student body and the citizens of Texas. Because of this growth and expansion, it is critical that the State recognize financial support of these projects and fully fund the related debt service. Debt service requested for the 2016-2017 biennium for the proposed projects is based on an interest rate of six percent for 20 year bonds.

**EXTERNAL/INTERNAL FACTORS:**

This exceptional item request would allow Tarleton to support the debt service associated with the requested Southwest Metroplex construction project without having to divert or reallocate educational funds, which are already lacking. These projects will assist Tarleton in meeting its Closing the Gaps target for participation, success, excellence and research.

**4.A. Exceptional Item Request Schedule**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2014  
 TIME: 9:28:16AM

Agency code: 713

Agency name:  
**Tarleton State University**

CODE	DESCRIPTION	Excp 2016	Excp 2017
	<b>Item Name:</b> Debt Service - Applied Sciences Building		
	<b>Item Priority:</b> 5		
	<b>Includes Funding for the Following Strategy or Strategies:</b> 02-01-02 Tuition Revenue Bond Retirement		
<b>OBJECTS OF EXPENSE:</b>			
2008	DEBT SERVICE	6,538,842	6,538,842
	<b>TOTAL, OBJECT OF EXPENSE</b>	<b>\$6,538,842</b>	<b>\$6,538,842</b>
<b>METHOD OF FINANCING:</b>			
1	General Revenue Fund	6,538,842	6,538,842
	<b>TOTAL, METHOD OF FINANCING</b>	<b>\$6,538,842</b>	<b>\$6,538,842</b>

**DESCRIPTION / JUSTIFICATION:**

Request for state funding of the debt service associated with Applied Sciences Building (\$75M total project cost, \$6,538,842 annual debt service).

Tarleton is expanding and enhancing its programs and services to meet the needs of its expanding student body and the citizens of Texas. Because of this growth and expansion, it is critical that the State recognize financial support of these projects and fully fund the related debt service. Debt service requested for the 2016-2017 biennium for the proposed projects is based on an interest rate of six percent for 20 year bonds.

**EXTERNAL/INTERNAL FACTORS:**

Agency code: 713

Agency name:  
Tarleton State University

CODE	DESCRIPTION	Excp 2016	Excp 2017
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This exceptional item request would allow Tarleton to support the debt service associated with the requested Applied Sciences Building project without having to divert or reallocate educational funds, which are already lacking. These projects will assist Tarleton in meeting its Closing the Gaps target for participation, success, excellence and research.

Major Accomplishments of the Proposed Project: (If the project is currently underway.)

- o Tarleton State University has experienced record growth every year since 2009 and projects record growth for the fall of 2014 at an overall rate of 11%.
- o Tarleton is ranked 29 of 38 public universities in Texas for cost and is the 2nd fastest growing university above 10K students.
- o Engineering degrees have been approved by the TAMUS BOR and are under consideration by the THECB. Agriculture is a popular and thriving degree area for Tarleton.

Major Accomplishments Expected in the Next 2 Years:

- o The project will assist with state STEM goals by establishing a college of engineering by the year 2020.
- o Allow needed campus growth and expansion currently restricted by undercapitalization.
- o Tarleton will be able to continue to provide a high quality education at affordable prices to students in key areas of the university who currently study in outdated or temporary facilities.

Funding Source Before Receiving Funding: (If the project is currently underway OR if a similar project is underway.)

- o N/A

Consequences of Not Funding:

- o This mission-critical project alleviates growth and infrastructure issues key to the strategic plan and master plan, while replacing antiquated space scheduled for demolition. An inability to complete this project would restrict the university's ability to provide exemplary service to a growing student body and would stifle growth.



4.B. Exceptional Items Strategy Allocation Schedule  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/15/2014  
 TIME: 9:28:47AM

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2016	Excp 2017
<b>Item Name:</b> Center for Anti-Fraud, Waste and Abuse Research			
<b>Allocation to Strategy:</b> 3-5-1 Exceptional Item Request			
<b>OBJECTS OF EXPENSE:</b>			
1002	OTHER PERSONNEL COSTS	96,000	103,000
1005	FACULTY SALARIES	400,000	412,000
2009	OTHER OPERATING EXPENSE	154,000	135,000
5000	CAPITAL EXPENDITURES	850,000	850,000
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$1,500,000</b>	<b>\$1,500,000</b>
<b>METHOD OF FINANCING:</b>			
1 General Revenue Fund		1,500,000	1,500,000
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$1,500,000</b>	<b>\$1,500,000</b>
<b>FULL-TIME EQUIVALENT POSITIONS (FTE):</b>		8.0	8.0

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2016	Excp 2017
<b>Item Name:</b> Texas Groundwater Information Clearinghouse			
<b>Allocation to Strategy:</b> 3-2-1 Institute for Applied Environmental Research			
<b>OBJECTS OF EXPENSE:</b>			
1001	SALARIES AND WAGES	1,140,240	1,140,240
1005	FACULTY SALARIES	190,000	190,000
2003	CONSUMABLE SUPPLIES	33,000	33,000
2005	TRAVEL	45,000	45,000
2009	OTHER OPERATING EXPENSE	634,260	634,260
5000	CAPITAL EXPENDITURES	457,500	457,500
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$2,500,000</b>	<b>\$2,500,000</b>
<b>METHOD OF FINANCING:</b>			
1 General Revenue Fund		2,500,000	2,500,000
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$2,500,000</b>	<b>\$2,500,000</b>
<b>FULL-TIME EQUIVALENT POSITIONS (FTE):</b>		22.0	22.0

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2016	Excp 2017
<b>Item Name:</b> STEM Success Center			
<b>Allocation to Strategy:</b> 3-5-1 Exceptional Item Request			
<b>OBJECTS OF EXPENSE:</b>			
1001	SALARIES AND WAGES	30,000	30,000
1002	OTHER PERSONNEL COSTS	240,000	240,000
1005	FACULTY SALARIES	15,000	15,000
2003	CONSUMABLE SUPPLIES	65,000	65,000
2009	OTHER OPERATING EXPENSE	300,000	300,000
3001	CLIENT SERVICES	100,000	100,000
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$750,000</b>	<b>\$750,000</b>
<b>METHOD OF FINANCING:</b>			
1 General Revenue Fund		750,000	750,000
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$750,000</b>	<b>\$750,000</b>
<b>FULL-TIME EQUIVALENT POSITIONS (FTE):</b>		1.2	1.2

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2016	Excp 2017
<b>Item Name:</b> Debt Service - Southwest Metroplex Building			
<b>Allocation to Strategy:</b> 2-1-2 Tuition Revenue Bond Retirement			
<b>OBJECTS OF EXPENSE:</b>			
2008	DEBT SERVICE	4,795,151	4,795,151
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$4,795,151</b>	<b>\$4,795,151</b>
<b>METHOD OF FINANCING:</b>			
1	General Revenue Fund	4,795,151	4,795,151
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$4,795,151</b>	<b>\$4,795,151</b>

Agency code: 713 Agency name: Tarleton State University

Code	Description	Excp 2016	Excp 2017
<b>Item Name:</b> Debt Service - Applied Sciences Building			
<b>Allocation to Strategy:</b> 2-1-2 Tuition Revenue Bond Retirement			
<b>OBJECTS OF EXPENSE:</b>			
2008	DEBT SERVICE	6,538,842	6,538,842
<b>TOTAL, OBJECT OF EXPENSE</b>		<b>\$6,538,842</b>	<b>\$6,538,842</b>
<b>METHOD OF FINANCING:</b>			
1	General Revenue Fund	6,538,842	6,538,842
<b>TOTAL, METHOD OF FINANCING</b>		<b>\$6,538,842</b>	<b>\$6,538,842</b>

**4.C. Exceptional Items Strategy Request**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

**DATE:** 10/15/2014  
**TIME:** 9:29:25AM

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 2 Provide Infrastructure Support Statewide Goal/Benchmark: 2 - 0  
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space Service Categories:  
 STRATEGY: 2 Tuition Revenue Bond Retirement Service: 10 Income: A.2 Age: B.3

<b>CODE DESCRIPTION</b>	<b>Excp 2016</b>	<b>Excp 2017</b>
<b>OBJECTS OF EXPENSE:</b>		
2008 DEBT SERVICE	11,333,993	11,333,993
<b>Total, Objects of Expense</b>	<b>\$11,333,993</b>	<b>\$11,333,993</b>
<b>METHOD OF FINANCING:</b>		
1 General Revenue Fund	11,333,993	11,333,993
<b>Total, Method of Finance</b>	<b>\$11,333,993</b>	<b>\$11,333,993</b>

**EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:**

Debt Service - Southwest Metroplex Building  
 Debt Service - Applied Sciences Building

**4.C. Exceptional Items Strategy Request**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

**DATE:** 10/15/2014  
**TIME:** 9:29:25AM

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support Statewide Goal/Benchmark: 2 - 15

OBJECTIVE: 2 Research Special Item Support Service Categories:

STRATEGY: 1 Institute for Applied Environmental Research Service: 21 Income: A.2 Age: B.3

<b>CODE DESCRIPTION</b>	<b>Exp 2016</b>	<b>Exp 2017</b>
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**OBJECTS OF EXPENSE:**

1001 SALARIES AND WAGES	1,140,240	1,140,240
1005 FACULTY SALARIES	190,000	190,000
2003 CONSUMABLE SUPPLIES	33,000	33,000
2005 TRAVEL	45,000	45,000
2009 OTHER OPERATING EXPENSE	634,260	634,260
5000 CAPITAL EXPENDITURES	457,500	457,500
<b>Total, Objects of Expense</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>

**METHOD OF FINANCING:**

1 General Revenue Fund	2,500,000	2,500,000
<b>Total, Method of Finance</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>

**FULL-TIME EQUIVALENT POSITIONS (FTE):** 22.0 22.0

**EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:**

Texas Groundwater Information Clearinghouse

**4.C. Exceptional Items Strategy Request**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

**DATE:** 10/15/2014  
**TIME:** 9:29:25AM

Agency Code: **713** Agency name: **Tarleton State University**

GOAL: 3 Provide Special Item Support Statewide Goal/Benchmark: 2 - 0  
 OBJECTIVE: 5 Exceptional Item Request Service Categories:  
 STRATEGY: 1 Exceptional Item Request Service: 19 Income: A.2 Age: B.3

<b>CODE DESCRIPTION</b>	<b>Exp 2016</b>	<b>Exp 2017</b>
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**OBJECTS OF EXPENSE:**

1001 SALARIES AND WAGES	30,000	30,000
1002 OTHER PERSONNEL COSTS	336,000	343,000
1005 FACULTY SALARIES	415,000	427,000
2003 CONSUMABLE SUPPLIES	65,000	65,000
2009 OTHER OPERATING EXPENSE	454,000	435,000
3001 CLIENT SERVICES	100,000	100,000
5000 CAPITAL EXPENDITURES	850,000	850,000
<b>Total, Objects of Expense</b>	<b>\$2,250,000</b>	<b>\$2,250,000</b>

**METHOD OF FINANCING:**

1 General Revenue Fund	2,250,000	2,250,000
<b>Total, Method of Finance</b>	<b>\$2,250,000</b>	<b>\$2,250,000</b>

**FULL-TIME EQUIVALENT POSITIONS (FTE):** 9.2 9.2

**EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:**

Center for Anti-Fraud, Waste and Abuse Research  
 STEM Success Center



**6.A. Historically Underutilized Business Supporting Schedule**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

Date: **10/15/2014**  
 Time: **9:52:09AM**

Agency Code: **713**      Agency: **Tarleton State University**

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

**A. Fiscal Year 2012 - 2013 HUB Expenditure Information**

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2012			Total Expenditures FY 2012		HUB Expenditures FY 2013			Total Expenditures FY 2013	
			% Actual	Diff	Actual \$	% Goal	% Actual	Diff	Actual \$	% Goal	% Actual	Diff
11.2%	Heavy Construction	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	0.0%	0.0%	0.0%	\$0	\$0
21.1%	Building Construction	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	0.0%	0.0%	0.0%	\$0	\$3,375
32.7%	Special Trade Construction	42.6 %	42.6%	0.0%	\$1,627,505	\$3,823,833	54.8 %	54.7%	0.0%	0.0%	\$1,494,872	\$2,730,366
23.6%	Professional Services	0.0 %	0.0%	0.0%	\$0	\$195,614	0.0 %	0.0%	0.0%	0.0%	\$0	\$586,260
24.6%	Other Services	8.7 %	8.7%	0.0%	\$823,191	\$9,476,175	14.6 %	14.6%	0.0%	0.0%	\$2,346,938	\$16,060,986
21.0%	Commodities	32.8 %	32.8%	0.0%	\$2,524,867	\$7,709,083	30.0 %	30.0%	0.0%	0.0%	\$3,002,828	\$10,007,193
	<b>Total Expenditures</b>		<b>23.5%</b>		<b>\$4,975,563</b>	<b>\$21,204,705</b>		<b>23.3%</b>			<b>\$6,844,638</b>	<b>\$29,388,180</b>

**B. Assessment of Fiscal Year 2012 - 2013 Efforts to Meet HUB Procurement Goals**

**Attainment:**

The agency attained or exceeded two of six for the applicable statewide HUB procurement goals in 2012.  
 The agency attained or exceeded two of six for the applicable statewide HUB procurement goals in 2013.  
 Tarleton obtained 23.46% overall HUB participation for 2012, and 23.29% overall HUB participation for 2013.

**Applicability:**

Construction projects are managed by the Facilities, Planning and Construction Department of the Texas A&M University System.

**Factors Affecting Attainment:**

Departments are delegated purchasing authority for expenditures less than \$5000.00. The purchasing department bids out all goods and services greater than \$5,000.00.  
 Limited number of HUB vendors in our geographic location for some of the categories, e.g., professional services.  
 HUB vendors not responding to solicitations including request for proposals, invitation to bid and request for qualifications  
 Pricing from HUB vendors is considerably higher

**"Good-Faith" Efforts:**

HUB training is given to all employees including how to identify HUB vendors using CMBL  
 Monitoring procurement card expenditures and those transactions under \$5,000  
 Attending Economic Opportunity Forums to meet new HUB vendors and strengthen current relationships  
 Sponsor an annual HUB Fair with other A&M Members and Quarterly HUB Showcase events on campus

**6.A. Historically Underutilized Business Supporting Schedule**  
84th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

Date: **10/15/2014**  
Time: **9:52:09AM**

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Agency Code: **713** Agency: **Tarleton State University**

The HUB Coordinator serves as the Treasurer and active member of the Texas Universities HUB Coordinators Alliance that meets quarterly to discuss HUB issues  
Constantly monitoring for potential Mentor-Protege relationships

**SCHEDULE 6H: Estimated Funds Outside the GAA  
84TH REGULAR SESSION**

**Tarleton State University (713)  
Estimated Funds Outside the Institution's Bill Pattern  
2014-15 and 2016-17 Biennia**

	2014-15 Biennium				2016-17 Biennium			
	FY 2014 Revenue	FY 2015 Revenue	Biennium Total	Percent of Total	FY 2016 Revenue	FY 2017 Revenue	Biennium Total	Percent of Total
<b>APPROPRIATED SOURCES INSIDE THE BILL PATTERN</b>								
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 34,372,889	\$ 34,428,007	\$ 68,800,896		\$ 34,428,007	\$ 34,428,007	\$ 68,856,014	
Tuition and Fees (net of Discounts and Allowances)	12,023,490	12,212,038	24,235,528		12,262,550	12,190,225	24,452,775	
Endowment and Interest Income	29,000	28,000	57,000		30,000	30,000	60,000	
Sales and Services of Educational Activities (net)	300,000	300,000	600,000		300,000	300,000	600,000	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	-	-	-		-	-	-	
<b>Total</b>	<b>46,725,379</b>	<b>46,968,045</b>	<b>93,693,424</b>	<b>28.5%</b>	<b>47,020,557</b>	<b>46,948,232</b>	<b>93,968,789</b>	<b>27.9%</b>
<b>APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN</b>								
State Appropriations (HEGI & State Paid Fringes)	\$ 8,300,000	\$ 8,300,000	\$ 16,600,000		\$ 8,300,000	\$ 8,300,000	\$ 16,600,000	
Higher Education Assistance Funds	-	-	-		-	-	-	
Available University Fund	-	-	-		-	-	-	
State Grants and Contracts	6,722,003	6,800,000	13,522,003		6,800,000	6,800,000	\$ 13,600,000	
<b>Total</b>	<b>15,022,003</b>	<b>15,100,000</b>	<b>30,122,003</b>	<b>9.2%</b>	<b>15,100,000</b>	<b>15,100,000</b>	<b>30,200,000</b>	<b>9.0%</b>
<b>NON-APPROPRIATED SOURCES</b>								
Tuition and Fees (net of Discounts and Allowances)	45,750,527	48,038,053	\$ 93,788,580		49,479,195	50,963,571	\$ 100,442,766	
Federal Grants and Contracts	28,330,268	29,200,000	57,530,268		29,200,000	29,200,000	\$ 58,400,000	
State Grants and Contracts	-	-	-		-	-	\$ -	
Local Government Grants and Contracts	169,113	175,000	344,113		175,000	175,000	\$ 350,000	
Private Gifts and Grants	503,897	525,000	1,028,897		525,000	525,000	\$ 1,050,000	
Endowment and Interest Income	3,072,000	3,164,160	6,236,160		3,164,160	3,164,160	\$ 6,328,320	
Sales and Services of Educational Activities (net)	2,000,000	2,000,000	4,000,000		2,000,000	2,000,000	\$ 4,000,000	
Sales and Services of Hospitals (net)	-	-	-		-	-	\$ -	
Professional Fees (net)	-	-	-		-	-	\$ -	
Auxiliary Enterprises (net)	20,316,238	21,000,000	41,316,238		21,000,000	21,000,000	\$ 42,000,000	
Other Income	275,000	285,000	560,000		285,000	285,000	\$ 570,000	
<b>Total</b>	<b>100,417,043</b>	<b>104,387,213</b>	<b>204,804,256</b>	<b>62.3%</b>	<b>105,828,355</b>	<b>107,312,731</b>	<b>213,141,086</b>	<b>63.2%</b>
<b>TOTAL SOURCES</b>	<b>\$ 162,164,425</b>	<b>\$ 166,455,258</b>	<b>\$ 328,619,683</b>	<b>100.0%</b>	<b>\$ 167,948,912</b>	<b>\$ 169,360,963</b>	<b>\$ 337,309,875</b>	<b>100.0%</b>

**6.I. Percent Biennial Base Reduction Options**

**10 % REDUCTION**

84th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/15/2014

Time: 9:31:07AM

Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2016	2017	Biennial Total	2016	2017	Biennial Total	
<b>1 Reduced workers compensation benefits due to reduced salaries</b>							
<b>Category:</b> Programs - Service Reductions (Other)							
<b>Item Comment:</b> Reduced salaries from environmental and institutional enhancement special items and from the formula items will result in lowered workers compensation benefit costs.							
Strategy: 1-1-4 Workers' Compensation Insurance							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$7,578	\$7,578	\$15,156	
<b>General Revenue Funds Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,578</b>	<b>\$7,578</b>	<b>\$15,156</b>	
<b>Item Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,578</b>	<b>\$7,578</b>	<b>\$15,156</b>	
<b>FTE Reductions (From FY 2016 and FY 2017 Base Request)</b>							
<b>2 Reduced unemployment compensation expenses due to reduced salary</b>							
<b>Category:</b> Programs - Service Reductions (Other)							
<b>Item Comment:</b> Reduced salaries paid from environmental research and institutional enhancement special items and from formula items will result in lowered unemployment compensation benefit costs.							
Strategy: 1-1-5 Unemployment Compensation Insurance							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$1,403	\$1,403	\$2,806	
<b>General Revenue Funds Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,403</b>	<b>\$1,403</b>	<b>\$2,806</b>	
<b>Item Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,403</b>	<b>\$1,403</b>	<b>\$2,806</b>	
<b>FTE Reductions (From FY 2016 and FY 2017 Base Request)</b>							
<b>3 Reduced outreach operations</b>							

**6.I. Percent Biennial Base Reduction Options**

**10 % REDUCTION**

84th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/15/2014

Time: 9:31:07AM

Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2016	2017	Biennial Total	2016	2017	Biennial Total	
<b>Category:</b> Programs - Service Reductions (Other)							
<b>Item Comment:</b> With reduced funding, Tarleton will not be able to support the high growth rate of its outreach sites and provide affordable public education opportunities to a diverse population. The individuals served within these populations include non-traditional students who are working adults. The degree offerings at the outreach sites provide affordable upper-level and graduate public education opportunities so that these students can achieve their educational goals and rise to the increased demands for a more educated workforce. Many of these students would be unable to pursue educational opportunities away from their homes and places of employment. A lack of support will hinder Tarleton's ability to develop new degree programs at these sites and would decrease the opportunities for state-supported bachelor's degrees and graduate degrees for individuals in these areas. Additionally, new cooperative efforts with Tarrant County College District are intended to increase the number of bachelor's level nurses in the Southwest Metroplex area and the state as a whole. Without funding, these efforts will be very difficult to support due to the particular faculty expertise needs in nursing programs.							
Strategy: 3-1-1 Tarleton Outreach							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$3,563	\$3,563	\$7,126	
<b>General Revenue Funds Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,563</b>	<b>\$3,563</b>	<b>\$7,126</b>	
<b>Item Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,563</b>	<b>\$3,563</b>	<b>\$7,126</b>	

**FTE Reductions (From FY 2016 and FY 2017 Base Request)**

**4 Reduced multi-institution teaching center operations**

**Category:** Programs - Service Reductions (Other)

**Item Comment:** The Midlothian Higher Education Center is located in one of the fastest growing areas of Texas. If funding is reduced, Tarleton will not be able to support the current and expected high growth rate of students seeking affordable public education opportunities. The individuals served in Midlothian include non-traditional students who are working adults as well as traditional age students who transfer from Navarro College. The degree offerings at this site are designed to meet the interests of prospective students and employer needs in this area. Importantly, Tarleton's participation in the Midlothian Higher Education Center offers affordable upper-level and graduate public education opportunities so that these students can achieve their educational goals and rise to the increased demands for a more educated workforce. Many of these students would be unable to pursue educational opportunities away from their homes and places of employment. A lack of support will hinder Tarleton's ability to develop new degree programs in Midlothian and would decrease the opportunities for state-supported bachelor's degrees and graduate degrees for individuals in this area. This is a cooperative effort with Navarro College, Texas A&M University-Commerce, and the University of North Texas-Dallas.

**6.I. Percent Biennial Base Reduction Options**

**10 % REDUCTION**

84th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/15/2014

Time: 9:31:07AM

Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2016	2017	Biennial Total	2016	2017	Biennial Total	
Strategy: 3-1-2 Multi-Institution Teaching Center							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$150,000	\$150,000	\$300,000	
<b>General Revenue Funds Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$300,000</b>	
<b>Item Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$300,000</b>	

**FTE Reductions (From FY 2016 and FY 2017 Base Request)**

**5 Reduced environmental research operations**

**Category:** Programs - Service Reductions (FTEs-Layoffs)

**Item Comment:** For every dollar invested by the State of Texas, the Texas Institute of Applied Environmental Research (TIAER) has secured another dollar from other sources. Based on history, TIAER can be predicted to more than double the funds appropriated by the Legislature, and continue to expand valuable research and academic activities. In addition to training students at all levels in emerging environmental issues, these programs are on the cutting edge of new technologies and skills needed across state, nation, and over the entire world. Funding not only brings in additional outside dollars for research, it is critical in addressing higher education needs and water quality issues in Texas. Reductions in funding will compromise and reduce research in this important area. If not funded, emerging environmental quality issues in Texas related to agriculture and private land owners will continue to be resolved through the courts and ultimately direct regulation.

Strategy: 3-2-1 Institute for Applied Environmental Research

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$74,810	\$74,810	\$149,620	
<b>General Revenue Funds Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$74,810</b>	<b>\$74,810</b>	<b>\$149,620</b>	
<b>Item Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$74,810</b>	<b>\$74,810</b>	<b>\$149,620</b>	

**FTE Reductions (From FY 2016 and FY 2017 Base Request)**

**6 Reduced ag and environmental sciences operations**

**Category:** Programs - Service Reductions (Other)

**6.I. Percent Biennial Base Reduction Options**

**10 % REDUCTION**

84th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/15/2014  
Time: 9:31:07AM

Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2016	2017	Biennial Total	2016	2017	Biennial Total	

**Item Comment:** The Southwest Regional Dairy Center brought into operation in 2012 is the only university dairy teaching/research/outreach facility in Texas. Reduced funding will result in loss of utilization of this new facility which was constructed to provide field related experiences to students and advance research in the state's agricultural and dairy industries. If this item is not funded, Tarleton's role of assisting the state in maintaining its national preeminence in agricultural education would be constrained. Securing animals and equipment to populate the new dairy teaching and research center will be impeded. Many field based aspects of the program including research will be severely curtailed or eliminated. If this item is not supported, students completing related degree programs will possess less field related experiences which may limit employment opportunities and options to pursue advanced degrees. Additionally, contributions to advancements in the agriculture industry may be delayed or severely curtailed.

Strategy: 3-2-2 Tarleton Agricultural and Environmental Sciences Research Center

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$17,534	\$17,534	\$35,068	
<b>General Revenue Funds Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,534</b>	<b>\$17,534</b>	<b>\$35,068</b>	
<b>Item Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,534</b>	<b>\$17,534</b>	<b>\$35,068</b>	

**FTE Reductions (From FY 2016 and FY 2017 Base Request)**

**7 Reduced institutional enhancement**

**Category:** Programs - Service Reductions (Other)

**Item Comment:** Incentive funding reductions will severely curtail Tarleton's ability to respond to enrollment growth and various student success initiatives. Initiatives such as meeting enrollment target goals set by the Texas Higher Education Coordinating Board in the plan, Closing the Gaps, will be difficult to achieve without this funding. Programs that are designed to assist with student success will be curtailed resulting in difficulty in achieving improvements in retention and graduation rates. Reductions in funding will directly impact our ability to recruit and retain outstanding faculty in support of academic programs.

Strategy: 3-4-1 Institutional Enhancement

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$274,215	\$274,215	\$548,430	
<b>General Revenue Funds Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$274,215</b>	<b>\$274,215</b>	<b>\$548,430</b>	
<b>Item Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$274,215</b>	<b>\$274,215</b>	<b>\$548,430</b>	

**6.I. Percent Biennial Base Reduction Options**

**10 % REDUCTION**

84th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/15/2014

Time: 9:31:07AM

Agency code: 713 Agency name: Tarleton State University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2016	2017	Biennial Total	2016	2017	Biennial Total	
<b>FTE Reductions (From FY 2016 and FY 2017 Base Request)</b>							
<b>AGENCY TOTALS</b>							
General Revenue Total				\$529,103	\$529,103	\$1,058,206	\$1,058,206
Agency Grand Total	\$0	\$0	\$0	\$529,103	\$529,103	\$1,058,206	
<b>Difference, Options Total Less Target</b>							
<b>Agency FTE Reductions (From FY 2016 and FY 2017 Base Request)</b>							



### 8. Summary of Requests for Capital Project Financing

Agency Code: 713	Agency: Tarleton State University		Prepared by: Lori Beaty									
Date: 07/17/2014			Amount Requested									
Project ID #	Capital Expenditure Category	Project Description	Project Category				2016-17 Total Amount Requested	MOF Code #	MOF Requested	Estimated Debt Service (If Applicable)	Debt Service MOF Code #	Debt Service MOF Requested
			New Construction	Health & Safety	Deferred Maintenance	Maintenance						
1	Construction of Buildings and Facilities	Applied Sciences Building 1	\$ 75,000,000				\$ 75,000,000		Tuition Revenue Bond	\$ 13,077,684	0001	General Revenue
2	Construction of Buildings and Facilities	Southwest Metroplex Building	\$ 55,000,000				\$ 55,000,000		Tuition Revenue Bond	\$ 9,590,302	0001	General Revenue

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<b>713 Tarleton State University</b>					
	<b>Act 2013</b>	<b>Act 2014</b>	<b>Bud 2015</b>	<b>Est 2016</b>	<b>Est 2017</b>
<b>Gross Tuition</b>					
Gross Resident Tuition	13,671,822	14,690,468	16,105,058	16,586,646	17,078,800
Gross Non-Resident Tuition	3,094,678	3,181,168	3,344,893	3,445,239	3,548,597
<b>Gross Tuition</b>	<b>16,766,500</b>	<b>17,871,636</b>	<b>19,449,951</b>	<b>20,031,885</b>	<b>20,627,397</b>
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(190,546)	(199,486)	(209,460)	(215,744)	(222,216)
Less: Non-Resident Waivers and Exemptions	(1,789,900)	(1,730,220)	(1,838,406)	(1,893,558)	(1,950,365)
Less: Hazlewood Exemptions	(458,239)	(637,189)	(885,692)	(1,231,112)	(1,711,246)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(623,550)	(663,720)	(1,106,200)	(1,139,386)	(1,173,568)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	(232,980)	(332,825)	(342,809)	(353,094)	(363,686)
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(78,000)	(89,000)	(100,000)	(100,000)	(100,000)
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	(175,960)	(169,500)	(176,233)	(180,000)	(180,000)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
<b>Subtotal</b>	<b>13,217,325</b>	<b>14,049,696</b>	<b>14,791,151</b>	<b>14,918,991</b>	<b>14,926,316</b>
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(1,716,026)	(2,014,376)	(2,115,095)	(2,178,548)	(2,243,904)
Less: Transfer of Funds (2%) for Physician Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	(1,628)	(2,918)	(1,500)	(1,500)	(1,500)
Less: Other Authorized Deduction					
<b>Net Tuition</b>	<b>11,499,671</b>	<b>12,032,402</b>	<b>12,674,556</b>	<b>12,738,943</b>	<b>12,680,912</b>

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	<b>Act 2013</b>	<b>Act 2014</b>	<b>Bud 2015</b>	<b>Est 2016</b>	<b>Est 2017</b>
Student Teaching Fees	0	0	0	0	0
Special Course Fees	0	0	0	0	0
Laboratory Fees	250,383	257,455	300,000	300,000	300,000
<b>Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)</b>	<b>11,750,054</b>	<b>12,289,857</b>	<b>12,974,556</b>	<b>13,038,943</b>	<b>12,980,912</b>
<b>OTHER INCOME</b>					
<b>Interest on General Funds:</b>					
Local Funds in State Treasury	27,925	32,191	30,000	30,000	30,000
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
Miscellaneous Income	683	675	1,000	1,000	1,000
<b>Subtotal, Other Income</b>	<b>28,608</b>	<b>32,866</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>
<b>Subtotal, Other Educational and General Income</b>	<b>11,778,662</b>	<b>12,322,723</b>	<b>13,005,556</b>	<b>13,069,943</b>	<b>13,011,912</b>
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(681,759)	(691,718)	(713,542)	(749,219)	(771,696)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(565,737)	(621,771)	(661,088)	(694,142)	(714,966)
Less: Staff Group Insurance Premiums	(1,273,272)	(1,500,213)	(1,537,718)	(1,583,850)	(1,631,366)
<b>Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)</b>	<b>9,257,894</b>	<b>9,509,021</b>	<b>10,093,208</b>	<b>10,042,732</b>	<b>9,893,884</b>
<b>Reconciliation to Summary of Request for FY 2013-2017:</b>					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	1,716,026	2,014,376	2,115,095	2,178,548	2,243,904
Plus: Transfer of Funds 2% for Physician Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	310,239	271,596	300,000	300,000	300,000
Plus: Staff Group Insurance Premiums	1,273,272	1,500,213	1,537,718	1,583,850	1,631,366
Plus: Board-authorized Tuition Income	623,550	663,720	1,106,200	1,139,386	1,173,568
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

<b>713 Tarleton State University</b>					
	<b>Act 2013</b>	<b>Act 2014</b>	<b>Bud 2015</b>	<b>Est 2016</b>	<b>Est 2017</b>
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	232,980	332,825	342,809	353,094	363,686
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	78,000	89,000	100,000	100,000	100,000
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	175,960	169,500	176,233	180,000	180,000
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
<b>Total, Other Educational and General Income Reported on Summary of Request</b>	<b>13,667,921</b>	<b>14,550,251</b>	<b>15,771,263</b>	<b>15,877,610</b>	<b>15,886,408</b>

Schedule 2: Selected Educational, General and Other Funds

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	Act 2013	Act 2014	Bud 2015	Est 2016	Est 2017
General Revenue Transfers					
Transfer from Coordinating Board for Advanced Research Program	0	0	0	0	0
Transfer from Coordinating Board for Texas College Work Study Program (2011, 2012, 2013)	17,125	13,443	20,000	0	0
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	667,257	227,239	250,000	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	3,158,824	4,392,828	4,392,828	0	0
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2011, 2012, 2013)	0	0	0	0	0
Other (Itemize)					
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	4,405,000	5,387,554	5,000,000	0	0
B-on-Time Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
<b>Subtotal, General Revenue Transfers</b>	<b>8,248,206</b>	<b>10,021,064</b>	<b>9,662,828</b>	<b>0</b>	<b>0</b>
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2011, 2012, 2013)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Transfer from Coordinating Board for Incentive Funding	0	0	0	0	0
Other (Itemize)					
<b>Gross Designated Tuition (Sec. 54.0513)</b>	<b>25,864,938</b>	<b>27,377,090</b>	<b>28,745,945</b>	<b>29,608,323</b>	<b>30,496,573</b>
<b>Indirect Cost Recovery (Sec. 145.001(d))</b>	<b>871,310</b>	<b>944,854</b>	<b>900,000</b>	<b>900,000</b>	<b>900,000</b>
<b>Correctional Managed Care Contracts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

713 Tarleton State University

	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
<b>GR &amp; GR-D Percentages</b>					
GR %		73.99%			
GR-D %		26.01%			
<b>Total Percentage</b>		100.00%			
<b>FULL TIME ACTIVES</b>					
1a Employee Only	197	146	51	197	151
2a Employee and Children	82	61	21	82	45
3a Employee and Spouse	76	56	20	76	28
4a Employee and Family	111	82	29	111	60
5a Eligible, Opt Out	30	22	8	30	23
6a Eligible, Not Enrolled	7	5	2	7	12
<b>Total for This Section</b>	<b>503</b>	<b>372</b>	<b>131</b>	<b>503</b>	<b>319</b>
<b>PART TIME ACTIVES</b>					
1b Employee Only	3	2	1	3	0
2b Employee and Children	0	0	0	0	1
3b Employee and Spouse	0	0	0	0	1
4b Employee and Family	1	1	0	1	3
5b Eligible, Opt Out	0	0	0	0	2
6b Eligible, Not Enrolled	2	1	1	2	15
<b>Total for This Section</b>	<b>6</b>	<b>4</b>	<b>2</b>	<b>6</b>	<b>22</b>
<b>Total Active Enrollment</b>	<b>509</b>	<b>376</b>	<b>133</b>	<b>509</b>	<b>341</b>

**713 Tarleton State University**

	<b>E&amp;G Enrollment</b>	<b>GR Enrollment</b>	<b>GR-D/OEGI Enrollment</b>	<b>Total E&amp;G (Check)</b>	<b>Local Non-E&amp;G</b>
<b>FULL TIME RETIREES by ERS</b>					
1c Employee Only	156	115	41	156	77
2c Employee and Children	1	1	0	1	1
3c Employee and Spouse	87	64	23	87	43
4c Employee and Family	4	3	1	4	2
5c Eligible, Opt Out	1	1	0	1	1
6c Eligible, Not Enrolled	0	0	0	0	0
<b>Total for This Section</b>	<b>249</b>	<b>184</b>	<b>65</b>	<b>249</b>	<b>124</b>
<b>PART TIME RETIREES by ERS</b>					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
<b>Total for This Section</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Retirees Enrollment</b>	<b>249</b>	<b>184</b>	<b>65</b>	<b>249</b>	<b>124</b>
<b>TOTAL FULL TIME ENROLLMENT</b>					
1e Employee Only	353	261	92	353	228
2e Employee and Children	83	62	21	83	46
3e Employee and Spouse	163	120	43	163	71
4e Employee and Family	115	85	30	115	62
5e Eligible, Opt Out	31	23	8	31	24
6e Eligible, Not Enrolled	7	5	2	7	12
<b>Total for This Section</b>	<b>752</b>	<b>556</b>	<b>196</b>	<b>752</b>	<b>443</b>

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
<b>TOTAL ENROLLMENT</b>					
1f Employee Only	356	263	93	356	228
2f Employee and Children	83	62	21	83	47
3f Employee and Spouse	163	120	43	163	72
4f Employee and Family	116	86	30	116	65
5f Eligible, Opt Out	31	23	8	31	26
6f Eligible, Not Enrolled	9	6	3	9	27
<b>Total for This Section</b>	<b>758</b>	<b>560</b>	<b>198</b>	<b>758</b>	<b>465</b>



**Schedule 4: Computation of OASI**  
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**Agency 713 Tarleton State University**

Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2013		2014		2015		2016		2017	
	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>
General Revenue (% to Total)	71.2715	\$1,691,353	73.9938	\$1,968,100	71.7800	\$1,814,956	71.7800	\$1,905,704	71.7800	\$1,962,875
Other Educational and General Funds (% to Total)	28.7285	\$681,759	26.0062	\$691,717	28.2200	\$713,542	28.2200	\$749,219	28.2200	\$771,696
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
<b>Grand Total, OASI (100%)</b>	100.0000	<b>\$2,373,112</b>	100.0000	<b>\$2,659,817</b>	100.0000	<b>\$2,528,498</b>	100.0000	<b>\$2,654,923</b>	100.0000	<b>\$2,734,571</b>

**Schedule 5: Calculation of Retirement Proportionality and ORP Differential**

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Automated Budget and Evaluation System of Texas (ABEST)

**713 Tarleton State University**

<b>Description</b>	<b>Act 2013</b>	<b>Act 2014</b>	<b>Bud 2015</b>	<b>Est 2016</b>	<b>Est 2017</b>
<b>Proportionality Amounts</b>					
Gross Educational and General Payroll - Subject To TRS Retirement	16,026,080	17,034,738	18,043,395	18,945,565	19,513,932
Employer Contribution to TRS Retirement Programs	1,025,669	1,158,362	1,226,951	1,288,298	1,326,947
Gross Educational and General Payroll - Subject To ORP Retirement	15,724,668	16,314,388	16,904,107	17,749,312	18,281,791
Employer Contribution to ORP Retirement Programs	943,480	1,076,750	1,115,671	1,171,455	1,206,598
<b>Proportionality Percentage</b>					
General Revenue	71.2700 %	73.9938 %	71.7800 %	71.7800 %	71.7800 %
Other Educational and General Income	28.7300 %	26.0062 %	28.2200 %	28.2200 %	28.2200 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
<b>Proportional Contribution</b>					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	565,737	581,268	661,088	694,142	714,966
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
<b>Differential</b>					
Gross Payroll Subject to Differential - Optional Retirement Program	7,754,500	7,074,525	6,850,000	6,650,000	6,450,000
<b>Total Differential</b>	<b>193,863</b>	<b>134,416</b>	<b>130,150</b>	<b>126,350</b>	<b>122,550</b>

**Schedule 6: Constitutional Capital Funding**  
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<b>713 Tarleton State University</b>					
<b>Activity</b>	<b>Act 2013</b>	<b>Act 2014</b>	<b>Bud 2015</b>	<b>Est 2016</b>	<b>Est 2017</b>
A. PUF Bond Proceeds Allocation	28,073,693	3,455,825	3,500,000	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	19,630,000	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
PUF Bond Proceeds					
Equipment/Minor Renovation Projects	8,443,693	3,455,825	3,500,000	0	0
B. HEF General Revenue Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	0	0	0	0	0
Other (Itemize)					

**Schedule 7: Personnel**  
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Date: 10/15/2014  
 Time: 9:36:12AM

Agency code: **713** Agency name: **Tarleton State University**

	Actual 2013	Actual 2014	Budgeted 2015	Estimated 2016	Estimated 2017
<b>Part A.</b>					
<b>FTE Postions</b>					
<b>Directly Appropriated Funds (Bill Pattern)</b>					
Educational and General Funds Faculty Employees	274.0	301.7	335.0	335.0	335.0
Educational and General Funds Non-Faculty Employees	256.5	263.3	265.0	265.0	265.0
<b>Subtotal, Directly Appropriated Funds</b>	<b>530.5</b>	<b>565.0</b>	<b>600.0</b>	<b>600.0</b>	<b>600.0</b>
Non Appropriated Funds Employees	593.0	555.0	570.0	570.0	570.0
<b>Subtotal, Other Funds &amp; Non-Appropriated</b>	<b>593.0</b>	<b>555.0</b>	<b>570.0</b>	<b>570.0</b>	<b>570.0</b>
<b>GRAND TOTAL</b>	<b>1,123.5</b>	<b>1,120.0</b>	<b>1,170.0</b>	<b>1,170.0</b>	<b>1,170.0</b>
<b>Part B.</b>					
<b>Personnel Headcount</b>					
<b>Directly Appropriated Funds (Bill Pattern)</b>					
Educational and General Funds Faculty Employees	322.0	288.0	307.0	307.0	307.0
Educational and General Funds Non-Faculty Employees	542.0	258.0	274.0	274.0	274.0
<b>Subtotal, Directly Appropriated Funds</b>	<b>864.0</b>	<b>546.0</b>	<b>581.0</b>	<b>581.0</b>	<b>581.0</b>
Non Appropriated Funds Employees	751.0	1,021.0	986.0	986.0	986.0
<b>Subtotal, Non-Appropriated</b>	<b>751.0</b>	<b>1,021.0</b>	<b>986.0</b>	<b>986.0</b>	<b>986.0</b>
<b>GRAND TOTAL</b>	<b>1,615.0</b>	<b>1,567.0</b>	<b>1,567.0</b>	<b>1,567.0</b>	<b>1,567.0</b>

**Schedule 7: Personnel**  
 84th Regular Session, Agency Submission, Version 1  
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/15/2014  
 Time: 9:36:12AM

Agency code: **713** Agency name: **Tarleton State University**

	<b>Actual 2013</b>	<b>Actual 2014</b>	<b>Budgeted 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
<b>PART C.</b>					
<b>Salaries</b>					
<b>Directly Appropriated Funds (Bill Pattern)</b>					
Educational and General Funds Faculty Employees	\$20,518,137	\$22,464,467	\$23,138,401	\$23,832,553	\$24,547,530
Educational and General Funds Non-Faculty Employees	\$12,893,415	\$13,953,000	\$14,371,590	\$14,802,738	\$15,246,820
<b>Subtotal, Directly Appropriated Funds</b>	<b>\$33,411,552</b>	<b>\$36,417,467</b>	<b>\$37,509,991</b>	<b>\$38,635,291</b>	<b>\$39,794,350</b>
Non Appropriated Funds Employees	\$22,229,634	\$22,420,809	\$23,093,433	\$23,786,236	\$24,499,823
<b>Subtotal, Non-Appropriated</b>	<b>\$22,229,634</b>	<b>\$22,420,809</b>	<b>\$23,093,433</b>	<b>\$23,786,236</b>	<b>\$24,499,823</b>
<b>GRAND TOTAL</b>	<b>\$55,641,186</b>	<b>\$58,838,276</b>	<b>\$60,603,424</b>	<b>\$62,421,527</b>	<b>\$64,294,173</b>

**Agency 713 Tarleton State University**

<b>Project Priority:</b>	<b>Project Code:</b>	<b>Tuition Revenue Bond Request</b>	<b>Total Project Cost</b>	<b>Cost Per Total Gross Square Feet</b>
1	1	\$ 55,000,000	\$ 99,600,000	\$ 797
<b>Name of Proposed Facility:</b>		<b>Project Type:</b>		
Southwest Metroplex Building		New Construction		
<b>Location of Facility:</b>		<b>Type of Facility:</b>		
Fort Worth, Texas		Classroom/Administrative		
<b>Project Start Date:</b>		<b>Project Completion Date:</b>		
09/01/2016		08/31/2018		
<b>Gross Square Feet:</b>	<b>Net Assignable Square Feet in Project</b>			
125,000	81,250			

**Project Description**

Capital funding is requested to construct a Southwest Metroplex Center building. With an enrollment growing by 15%-20% annually, the Southwest Metroplex Center provides affordable, upper-level baccalaureate degree completion programs doctoral, master's and certification degree programs for working adults and community college transfer students in one of the state's most rapidly developing regions. Tarleton is home to Texas' largest and most prestigious medical laboratory sciences program, along with 48 doctoral, masters, undergraduate and certification programs in partnership with multiple community colleges. Leveraged investments and partnerships are in place to reduce costs to the state. These include a gift of 80 acres of land valued at over \$3.6 million and infrastructure provided by developers and the City of Fort Worth along the new Chisholm Trail Parkway in the form of streets/utilities (\$26M) and a tollway interchange (\$15M).

**Agency 713 Tarleton State University**

<b>Project Priority:</b>	<b>Project Code:</b>	<b>Tuition Revenue Bond Request</b>	<b>Total Project Cost</b>	<b>Cost Per Total Gross Square Feet</b>
2	2	\$ 75,000,000	\$ 85,600,000	\$ 504
<b>Name of Proposed Facility:</b>		<b>Project Type:</b>		
Applied Sciences Building 1		New Construction		
<b>Location of Facility:</b>		<b>Type of Facility:</b>		
Stephenville, Texas		Classroom/Laboratory		
<b>Project Start Date:</b>		<b>Project Completion Date:</b>		
09/01/2016		08/31/2018		
<b>Gross Square Feet:</b>		<b>Net Assignable Square Feet in Project</b>		
170,000		65,000		

**Project Description**

Capital funding is requested for a 1st phase building to house agricultural & engineering programs. It will consolidate facilities for agriculture and assist with state STEM goals by establishing a college of engineering by 2020. This mission-critical project alleviates growth and infrastructure issues key to the strategic plan and master plan, while replacing antiquated space scheduled for demolition. Highlighting the need for capitalization, Tarleton is ranked 29 of 38 public universities in Texas and is the 2nd fastest growing above 10K students. Leveraged investments and partnerships are in place to reduce costs to the state. These include investment in life safety infrastructure and use of owned land. TxDOT will straighten an S-curve on Hwy 377 and partner with the City of Stephenville to update and reroute utilities, accounting for \$2.1M in costs along with an additional \$1.5M for building demolition and \$7M for portions of street upgrades and parking garage construction.

**Schedule 8D: Capital Needs Request by Project**

Agency Code: **713**

Agency Name: **Tarleton State University**

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2016	Requested Amount 2017
Science Building	1997	5/15/2017	\$ 1,272,481.00	\$ 1,265,980.00
Library Addition & Renovation of Math Building	2001	5/15/2025	\$ 1,318,681.00	\$ 1,318,991.00
Dairy Center	2006	5/15/2029	\$ 775,825.00	\$ 774,625.00
Nursing Building	2006	5/15/2029	\$ 1,559,025.00	\$ 1,556,425.00
			\$ --	\$ --
			\$ --	\$ --
			<u>\$ 4,926,012.00</u>	<u>\$ 4,916,021.00</u>



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**Special Item:**     1           **Tarleton Outreach**

**(1) Year Special Item:**           2008  
Original Appropriations:   \$35,625

**(2) Mission of Special Item:**

The mission of these outreach initiatives focuses on the following: (1) expand citizens' access to affordable higher education in under served growing regions in Texas and (2) to position Tarleton State University strategically to reach the enrollment targets set by The Texas A&M University Systems and The Texas Higher Education Coordinating Board.

**(3) (a) Major Accomplishments to Date:**

- In Spring 2014 semester, 1533 students were enrolled through the Southwest Metroplex Center, which represented an increase of approximately 20% over Spring 2013.
- In the Spring 2014 semester, 980 students were enrolled through Tarleton's Waco programs.
- Undergraduate degree completion programs have been added at the Southwest Metroplex Center and in Waco. Additional degree programs are planned for both outreach sites for the coming biennium.
- Program growth and enrollment growth have resulted in hiring of additional faculty and staff members to provide instruction and academic support to students. As such, office and classroom spaces increased at both locations.
- The Southwest Metroplex Center added a Learning Commons as part of the expansion of its library.

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

- Secure a permanent campus in southwest Fort Worth
- Continue a growth rate of 15-20% annually.
- Continue to expand degree programs and offerings for outreach campus.

**(4) Funding Source Prior to Receiving Special Item Funding:**

**(5) Formula Funding:**  
N/A

**(6) Non-general Revenue Sources of Funding:**

Designated nd statutory tuition , and other fee revenues.

**(7) Consequences of Not Funding:**

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Tarleton will not be able to support the high growth rate of its outreach sites and provide affordable public education opportunities to a diverse population. The individuals served within these populations include non-traditional students who are working adults. The degree offerings at the outreach sites provide affordable upper-level and graduate public education opportunities so that these students can achieve their educational goals and rise to the increased demands for a more educated workforce. Many of these students would be unable to pursue educational opportunities away from their homes and place of employment. A lack of support will hinder Tarleton's ability to develop new degree programs at these sites and would decrease the opportunities for stat-supported bachelor's degrees and graduate degrees for individuals in these areas. Additionally, new cooperative efforts with Tarrant County College District are intended to increase the number of bachelor's level nurses in the Southwest Metroplex area and the state as a whole. Without funding, these efforts will be very difficult to support due to the particular faculty expertise needs in nursing programs.

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**Special Item:**     2       **Multi-Institution Teaching Center**

**(1) Year Special Item:**             2012  
Original Appropriations:   \$1,500,000

**(2) Mission of Special Item:**

The mission of the Midlothian Higher Education Center is to form a partnership between Tarleton State University, Navarro College, Texas A&M University-Commerce, and the University of North Texas-Dallas to expand citizens' access to affordable higher education in rapidly growing and underserved regions in Texas and (2) to position Tarleton State University to reach the enrollment targets set by The Texas A&M University System and The Texas Higher Education Coordinating Board.

**(3) (a) Major Accomplishments to Date:**

- 7 degree programs (5 undergraduate and 2 graduate) are now delivered in Midlothian
- 1 new degree program was recently approved for delivery beginning Fall 2014
- Enrollment has increased to more than 300 students
- WiFi was installed at the Midlothian campus
- Videoconferencing technology was installed at the Midlothian campus to support meetings and small seminar classes.
- Additional videoconferencing technology has been approved for a medium-sized classroom in support of course delivery for all Midlothian Higher Education Center partners.
- Two staff members were hired to support student recruitment, student support, and academic advising.

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

- Expand access to state-supported higher education by offering affordable bachelor completion and graduate programs.
- Serve Dallas and Ellis county residents by providing opportunities for degree attainment that also meet area workforce needs.
- Annually increase enrollment 10 to 15%
- Expand program offerings to meet student and workforce demands.

**(4) Funding Source Prior to Receiving Special Item Funding:**

**(5) Formula Funding:**  
N/A

**(6) Non-general Revenue Sources of Funding:**

None

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**(7) Consequences of Not Funding:**

The Midlothian Higher Education Center is located in one of the fastest growing areas of Texas. Tarleton will not be able to support the current and expected high growth rate of students seeking affordable public education opportunities. The individuals served in Midlothian include non-traditional students who are working adults as well as traditional age students who transfer from Navarro College. The degree offerings at this site are designed to meet the interests of prospective students and employer needs in this area. Importantly, Tarleton's participation in the Midlothian Higher Education Center offers affordable upper-level and graduate public education opportunities so that these students can achieve their educational goals and rise to the increased demands for a more educated workforce. Many of these students would be unable to pursue educational opportunities away from their homes and places of employment. A lack of support will hinder Tarleton's ability to develop new degree programs in Midlothian and would decrease the opportunities for state-supported bachelor's degrees and graduate degrees for individuals in these areas. This is a cooperative effort with Navarro College, Texas A&M University-Commerce, and the University of North Texas-Dallas.

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**Special Item:**     3     **Environmental Research: Texas Inst for Applied Env Research-TIAER**

**(1) Year Special Item:**             1992  
Original Appropriations:     \$175,335

**(2) Mission of Special Item:**

In accordance with Section 87.004 of the Texas Education Code, TIAER conducts scientific research, economic inquiry, and institutional, statutory and regulatory analysis to address pressing environmental issues facing the state and nation, assists public entities in the development and implementation of policies that promote environmental quality while maintaining a viable economy. In pursuing these objectives, TIAER seeks to involve all affected interests through open research forums. These forums draw together elected officials, agency personnel, researchers, and affected interest group representatives to define key issues, focus research activities and develop proposed solutions. This approach aids the development of practical, equitable, and economically feasible solutions to environmental concerns

**(3) (a) Major Accomplishments to Date:**

- Multiple international university agreements including large capacity building consortium in Africa
- Creation of radioactive waste manifest processing center.
- Completion of Texas online pesticide processing center
- Implemented a refined Recreational Use Attainability Analysis modeled in multiple watersheds across Texas
- Developed nationally recognized water quality Nutrient Trading Tool
- Developed the Planned Intervention Microwatershed Approach. The Texas Legislature adopted PIMA as the approach the state will follow to address water quality issues in agriculture.
- Delivered to EPA and Congress mathematical models simulating policy options including environmental improvement and the cost of adopting new policies.
- Operated 1M acre Bosque River watershed as an outdoor laboratory to be used by state and federal agencies
- Worked with the EPA, the USDA and Texas Commission on Environmental Quality to develop watershed planning models which need to have a TMDL developed.
- Completed certification as an approved facility under the National Environmental Laboratory Accreditation Program.

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

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- Creation of the Texas Groundwater Information Clearinghouse
- Develop satellite imaging rapid watershed assessment to determine watershed health reducing field monitoring and assessment costs saving millions of taxpayer dollars.
- Develop a wetland use program that will improve environmental quality.
- Enhance the Comprehensive Economic and Environmental Optimization Tool in several Texas watersheds and three more international watersheds.
- Work with Industry-Led Solutions stakeholders to develop new policies and programs that will assist refining and energy and agriculture practices.
- Continue to develop water quality standards for intermittent/ephemeral streams over several years. Current standards were put in place decades ago with minimal supporting scientific data. TIAER will involve key scientists across the country in this activity.
- Develop watershed protection plans throughout Texas, and work in conjunction with other universities/state agencies.
- Continue monitoring and data analysis in several watersheds throughout Texas to determine trends and linkages of water quality to load reduction measures taking place in the watershed to help assist in a long-term state water supply.
- Assist in developing long-range water planning for Texas and the United States.
- Support research at the SW Regional Dairy facility.
- Expand Student Learning Experiences and faculty research opportunities

**(4) Funding Source Prior to Receiving Special Item Funding:**

State agencies, including distributions of federal grant money (1990, 1991)

**(5) Formula Funding:**

N/A

**(6) Non-general Revenue Sources of Funding:**

FY 2002: \$1,340,000 (Federal);\$261,500 (State); \$47,000 (Private)  
FY 2003: \$2,100,000 (Federal); \$492,000 (State); \$19,000 (Private)  
FY 2004: \$1,300,000 (Federal); \$600,000 (State); \$0 (Private)  
FY 2005: \$1,160,000 (Federal); \$1,082,000 (State); \$16,500 (Private)  
FY 2006: \$882,145 (Federal); \$808,788 (State); \$66,621 (Private)  
FY 2007: \$881,318 (Federal); \$671,006 (State); \$70,614 (Private)  
FY 2008: \$680,000 (Federal); \$475,000 (State); \$145,000 (Private)  
FY 2009: \$388,959 (Federal); \$306,916 (State); \$103,164 (Private)  
FY 2010: \$485,642 (Federal); \$194,064 (State); \$367,154 (Private)  
FY 2011: \$220,617 (Federal); \$1,189,846 (State); \$197,000 (Private)  
FY 2012: \$975,730 (Federal); \$3,150,000 (State); \$485,624 (Private)

**(7) Consequences of Not Funding:**

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If not funded, emerging environmental quality issues in Texas related to agriculture and private land owners will continue to be resolved through the courts and ultimately direct regulation. TIAER is presenting new ideas to make voluntary programs more efficient and develop revolutionary procedures. In addition to training students at all levels on emerging environmental issues, these programs are on the cutting edge of new technologies and skills needed across the state and nation. Funding also brings in additional outside dollars for research which is critical in addressing higher education needs and water quality issues in Texas. An additional impact for not funding this item would be that ongoing research would be curtailed. These research activities are used as the basis for soliciting outside research opportunities.

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**Special Item:**     4     **Tarleton Agriculture and Environmental Sciences Research Center**

**(1) Year Special Item:**             2000  
Original Appropriations:     \$748,094

**(2) Mission of Special Item:**

The mission of the center is to develop, improve, and enhance programming for premier agricultural programs in teaching, research, demonstration, MIS, environment, and outreach education.

**(3) (a) Major Accomplishments to Date:**

- Developed riding facility for therapeutic riding program
- Upgraded classroom and laboratory facilities for equine program
- Removed old dairy and other obsolete facilities
- Improved the environmental (waste water management) facilities for the equine center
- Replaced/upgraded flooring in meat science laboratory to meet state inspection code

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

- Upgrade equine animal housing units to comply with Institutional Animal Care and Use Committee Standards
- Equip and bring on-line a new Agricultural Mechanics facility
- Upgrade equipment in the meat science laboratory to improve efficiencies and student educational outcomes

**(4) Funding Source Prior to Receiving Special Item Funding:**

**(5) Formula Funding:**

N/A

**(6) Non-general Revenue Sources of Funding:**

None

**(7) Consequences of Not Funding:**

If this item is not funded, Tarleton's role of assisting the state in maintaining its national preeminence in agricultural education would be constrained. Maintaining one of the nation's largest Agricultural Teacher Certification programs would be hampered significantly. Many field based aspects of the program including research will be severely curtailed or eliminated. If this item is not supported, students completing related degree programs will possess less field related experiences which may limit employment opportunities and options to pursue advanced degrees. Additionally, contributions to advancements in the agriculture industry may be delayed or severely curtailed. .



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**Special Item:**     5       **Small Business Development: Tarleton State Univ Small Bus Dev Center**

**(1) Year Special Item:**             2008  
Original Appropriations:   \$121,000

**(2) Mission of Special Item:**

The Tarleton State University Small Business Development Center (SBDC) is an outreach program of the Northwest Texas Small Business Development Center. The SBDC provides business counseling, technical assistance, training workshops, and business plan development for a ten county area (Brown, Mills, Comanche, Hamilton, Erath, Hood, Somervell, Parker, Palo Pinto, and Wise counties). Its mission is to promote growth, expansion, innovation, increased productivity and improved management for small businesses.

**(3) (a) Major Accomplishments to Date:**

- Provided business counseling and technical assistance to over 7,300 small business attendees
- Provided over 24,000 counseling hours to pre and existing small businesses
- Instrumental in helping to open 400 new businesses
- Involved in the creation of over 1,000 FTE in the ten rural counties it serves.
- Instrumental in slowing the decline of jobs and economic opportunities in the ten rural counties it serves.
- Established a SBDC satellite office at Weatherford College, Wise County
- Partnered with Chamber of Commerce and Economic Development Center to establish 18 client meeting locations in the 10 county service area.

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

- Augment and expand community outreach program in rural communities in the ten-county region
- Provide business counseling to 600 new clients
- Provide training opportunities through seminars and workshops to 500 individuals within service area
- Facilitate the creation of 70 new business openings and 300 new jobs
- Expand the use of technology to the rural area in the 10 county service area
- Enhance the offering at the SBDC by opening an office in Brownwood (Brown County)
- Encourage and promote procurement assistance through training businesses in our service area on the HUB certification process
- Continue to prepare business for global economy with focus on exports

**(4) Funding Source Prior to Receiving Special Item Funding:**

Federal funding through the National Small Business Development Association, which is distributed on a pro-rata basis to regional SBDA centers and sub-centers  
FY 12-\$109,300

**(5) Formula Funding:**  
N/A

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**(6) Non-general Revenue Sources of Funding:**

**(7) Consequences of Not Funding:**

If this item is not funded, the Tarleton SBDC's ability to deliver basic and advanced business services and global competitiveness training to its rural service areas would be constrained, impact on the economic development of these rural communities and slowing the recovery from the current economic downturn. Support of small business development in the region served by the SBDC at Tarleton is critical. Without this special item to provide our cash match, the federal funds would be lost and the program would close down. This SBDC program is a critical piece in the ecosystem of new business creation in our region-potential entrepreneurs who have an idea for a new business depend heavily on the SBDC to provide the resources and advice needed to successfully create a new business with the commensurate new jobs.

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**Special Item:**     6       **Institutional Enhancement**

**(1) Year Special Item:**             2000  
Original Appropriations:   \$2,742,167

**(2) Mission of Special Item:**

The mission of this strategy is to supplement our institution's base funding for core academic operations. The funding enables Tarleton to seek levels of program and educational excellence beyond that of fundamental provision.

**(3) (a) Major Accomplishments to Date:**

Funded a student tablet pilot to study enhancements on student success  
-Instituted Microsoft SharePoint across university divisions and all university committees, councils and task force.  
-Created an innovative program known as Intern to Learn. The program employs students on campus as a freshman or sophomore learning basic workplace skills. Upon graduation from the university and completion of the program students have advanced to high levels of responsibility and in many situations are considered staff. The goal of the program is to enhance graduation rates while providing real world experiences to students in the area of their major.  
-Upgrades on video equipment utilized in the Barry B. Thompson Student Center.

**(3) (b) Major Accomplishments Expected During the Next 2 Years:**

-Employ a full-time campus-wide SharePoint manager  
-Expand the Intern to Learn program  
-Assist in funding student success, at-risk and on-time graduation initiatives  
-Provide supplemental funding for departmental operations.  
-Fund faculty, professional, and staff salaries due to market conditions, promotion and equity adjustments.

**(4) Funding Source Prior to Receiving Special Item Funding:**

**(5) Formula Funding:**  
N/A

**(6) Non-general Revenue Sources of Funding:**  
None

**(7) Consequences of Not Funding:**

**Schedule 9: Special Item Information**

10/15/2014 9:36:56AM

84th Regular Session, Agency Submission, Version 1  
Automated Budget and Evaluation System of Texas (ABEST)

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Not funding this special item would severely impact Tarleton's ability to fund the core academic costs of the university. A reduction in these funds would negatively impact access, success, and retention of students. Enrollment targets outlined by the THECB program, Closing the Gaps, will be difficult to reach. It is likely that persistence and graduation rates will suffer as various success initiatives would not be funded. Without funding, enhancements that have been accomplished during past fiscal years will be reduced.

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