

Legislative Appropriations Request

for Fiscal Years 2016 and 2017

Submitted to the Governor's Office of Budget, Planning and Policy and the Legislative Budget Board

by

Houston Community College

Date of Submission: August 4, 2014

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CERTIFICATE

Agency Name Houston Community College

This is to certify that the information contained in the agency Legislative Appropriations Request filed with the Legislative Budget Board (LBB) and the Governor's Office of Budget, Planning and Policy (GOBPP) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the GOBPP will be notified in writing in accordance with Article IX, Section 7.01 (2014–15 GAA).

Chief Executive Officer or Presiding Judge

Signature

Dr. Cesar Maldonado

Printed Name

Chancellor

Title

Date

Chief Financial Officer

Signature

Ms. Teri Zamora

Printed Name

Vice Chancellor, Finance & Planning

Title

Date

Board or Commission Chair

Signature

Trustee Neeta Sane Printed Name

Board Chairman

Title

88/05/201

Date

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GOVERNING BOARD: ELECTED BOARD OF TRUSTEE'S

Member	District	Term Expires
Zeph Capo	District I	Expires: 2019
David Wilson	District II	Expires: 2019
Adriana Tamez	District III	Expires: 2015
Carroll G. Robinson	District IV	Expires: 2017
Robert Glaser	District V	Expires: 2017
Sandie Mullins	District VI	Expires: 2015
Neeta Sane	District VII	Expires: 2019
Eva L. Loredo	District VIII	Expires: 2015
Christopher W. Oliver	District IX	Expires: 2017

LAR Administrator's Statement

Houston Community College (HCC) has a vision to be the most relevant community college in the country. We strive to be the opportunity institution for every student we serve – essential to our community's success. HCC is committed to meeting the needs of its diverse communities, providing academic courses for transfer to four-year institutions, degrees and certificates in more than seventy fields of work, as well as continuing education and corporate training, lifelong learning and enrichment.

The service delivery area (SDA) of Houston Community College includes the school districts of Houston, Stafford, Missouri City, Katy, Spring Branch and Alief. The area is economically, educationally and ethnically diverse. While the average household income is \$75,225, more than 38% of the households in the SDA have an income less than \$25,000. While 36% of the population has some type of college degree, 24% of the population has no high school degree or GED. The population's ethnicity is 42% Hispanic, 28% white, 22% African American and 8% other. There is a relatively large young population, with 808,173 individuals, or 36 %, under the age of 18 years old. These factors give Houston Community College the potential of providing a large workforce pool for the service delivery area, the state and the nation's economic growth, and the energy sector in particular.

Houston Community College is committed to equipping students with the appropriate academic, technical and soft skills to allow them to succeed in the workplace. A comprehensive approach is utilized, combining academic and technical resources, relevant student services, talent development organizations, and career building activities. By employing a comprehensive approach, HCC assures the vitality of its programs for today's academic and industrial demands and tomorrow's opportunities.

Houston Community College strongly supports Texas Association of Community College's request for a total of \$2.011 billion in student success funding for Texas' community/junior colleges, as outlined in a letter dated July 16, 2014 from Reynaldo R. Garcia.

With its proportionate portion of the community college funding, Houston Community College pledges to:

• Enhance higher education relationships with Universities to provide students seamless transfer opportunities to continue their higher education;

Administrator's Statement

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- · Provide technical job-ready graduates that can meet the demands of the industry ;
- Provide students with the degrees and training necessary to increase their employment opportunities and/or career advancement;
- · Work cooperatively with community colleges and other partners to address Texas' training needs;
- Continue to strengthen relationships with Texas public schools to promote high school graduation and college preparation with a variety of joint programs that directly emphasize STEM experiences;
- Maintain close relationships with industry to implement current business practices in the design and delivery of technical training programs, set new standards in the achievement of technical skills, and develop/redesign new technical programs to meet industry needs;
- · Maximize College's resources by continually looking for ways to increase efficiency in all areas.

Community College Week ranked Houston Community College fourth nationally among two-year institutions in the number of Associate Degrees produced in 2013, which was an increase from a ranking of fourteenth in 2012. Including Associate Degrees, Certificates, Core Completers and Marketable Skills Achievers, HCC's total awards for 2013 were 10,999 as compared to 6,509 during 2009. This focus on retention and completion continues in 2014 and 2015 through a variety of initiatives.

For consideration, Houston Community College submits its exceptional items requests for funding that will be detailed further later in the Legislative Appropriation Request.

The exceptional items specifically concern:

Middle-Skilled Workforce for the Oil and Gas Industry

This request addresses the demand for skilled technical workers in the oil and gas industry, and more specifically addresses the shortage of petroleum, process and instrumentation technicians and drilling crew rig members. The requested funds will provide the faculty and equipment needed to train 180 new students annually in Petroleum Engineering and Process Technology programs, and 240 new students annually in the drilling crew program.

Bachelor of Science in Nursing

This request addresses the demand for Registered Nurses holding a Bachelor degree, to meet the number of RNs with that degree needed by hospitals in 2020. Upon future approval by the Texas Legislature to allow community colleges to offer the BSN degree, this new BSN program will serve as a pathway for RNs who are currently working, as well as current and future graduates of the Associate Degree Nursing program. The requested funds will provide faculty and staff to plan and implement a Bachelor of Nursing program during fiscal year 2016, and faculty, staff and operating expenses to open and serve approximately 100 students in fiscal year 2017. The program should begin serving approximately 190 students annually in fiscal year 2018.

Associate Degree in Nursing Expansion to Two Additional Locations

Houston Community College's (HCC) Coleman College is located in the Texas Medical Center, and is its largest supplier of RN graduates. To expand HCC's ability to graduate RNs with Associate Degrees, the current program will be expanded to HCC-Northwest College and to HCC-Missouri City. The addition of these two locations will better serve the Houston community geographically, and efficiently increases the colleges' collective ability to produce more RNs. The requested funds will provide the faculty, staff, operating supplies and equipment needed to serve students at the two new locations, totaling approximately 60 students in fiscal year 2016, and 120 students in fiscal year 2017 and subsequent years.

Filmmaking Program to Support Texas Film Industry

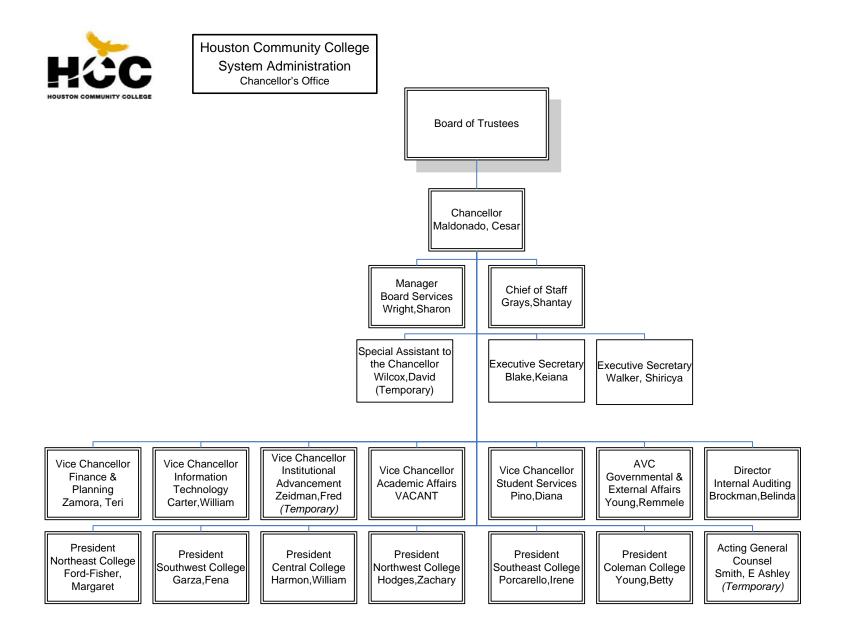
This request addresses the need for a workforce with new and different technology skills to be utilized by the film industry and film-related industries in Texas. The new

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certificates and revised Associate degree support Houston's current efforts to become a hub for the film industry in Texas. The requested funds will provide faculty and equipment needed to serve approximately 80 students in fiscal year 2016, and 88 students in fiscal year 2017.

Thank you for the opportunity to submit the biennium 2016-2017 Legislative Appropriation Request on behalf of Houston Community College.



Note: A Double lined box denotes the employee has direct reports.

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Goal / Objective / STRATEGY	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
1 Provide Instruction					
<u>1</u> Provide Administration and Instructional Services					
5 CONTACT HOUR FUNDING	70,014,007	69,148,935	69,148,935	0	0
TOTAL, GOAL 1	\$70,014,007	\$69,148,935	\$69,148,935	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$70,014,007	\$69,148,935	\$69,148,935	\$0	\$0
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$70,014,007	\$69,148,935	\$69,148,935	\$0	\$0
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	70,014,007	69,148,935	69,148,935	0	0
SUBTOTAL	\$70,014,007	\$69,148,935	\$69,148,935	\$0	\$0
TOTAL, METHOD OF FINANCING	\$70,014,007	\$69,148,935	\$69,148,935	\$0	\$0

*Rider appropriations for the historical years are included in the strategy amounts.

2.A. Page 1 of 1

2.B. Summary of Base Request by Method of Finance

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Agency code: 994	Agency name: Houston Co	ommunity College			
METHOD OF FINANCING	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
GENERAL REVENUE					
1 General Revenue Fund					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2012-13 GAA		\$0.	\$0.	¢0.	¢o
	\$70,014,007	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2014-15 GAA	A) \$0	\$69,148,935	\$69,148,935	\$0	\$0
TOTAL, General Revenue Fund	\$70,014,007	\$69,148,935	\$69,148,935	\$0	\$0
TOTAL, ALL GENERAL REVENUE	\$70,014,007	\$69,148,935	\$69,148,935	\$0	\$0
GRAND TOTAL	\$70,014,007	\$69,148,935	\$69,148,935	\$0	\$0
FULL-TIME-EQUIVALENT POSITIONS					

TOTAL, ADJUSTED FTES

2.B. Summary	y of Base Request by Method of Finance	
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Agency code: 994	Agency name:	Houston Communi	ty College			
METHOD OF FINANCING		Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017

NUMBER OF 100% FEDERALLY FUNDED FTEs 84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 994

Agency name: Houston Community College

			2016		2017	Biennium			
Priority Item	Item	GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1 HCC-0	Dil & Gas Workforce	\$2,666,505	\$2,666,505	8.0	\$2,271,040	\$2,271,040	8.0	\$4,937,545	\$4,937,545
2 HCC-H	Bachelor of Science in Nursing	\$170,000	\$170,000	2.5	\$445,000	\$445,000	5.0	\$615,000	\$615,000
3 HCC-A	ADN Expansion	\$860,000	\$860,000	9.0	\$675,300	\$675,300	9.0	\$1,535,300	\$1,535,300
4 HCC-H	Filmmaking	\$240,103	\$240,103	4.0	\$243,158	\$243,158	4.3	\$483,261	\$483,261
Total, Excep	tional Items Request	\$3,936,608	\$3,936,608	23.5	\$3,634,498	\$3,634,498	26.3	\$7,571,106	\$7,571,106
Method of F	inancing								
General	Revenue	\$3,936,608	\$3,936,608		\$3,634,498	\$3,634,498		\$7,571,106	\$7,571,106
General	Revenue - Dedicated								
Federal F	Funds								
Other Fu	inds								
		\$3,936,608	\$3,936,608		\$3,634,498	\$3,634,498		\$7,571,106	\$7,571,106
Full Time Ec	quivalent Positions			23.5			26.3		

Number of 100% Federally Funded FTEs

2.F. Summary of Total Request by Strategy

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h	System of Taxas (ABEST)	

Agency code: 994	Agency name:	Houston Community College					
Goal/Objective/STRATEGY		Base 2016	Base 2017	Exceptional 2016	Exceptional 2017	Total Request 2016	Total Request 2017
1 Provide Instruction							
1 Provide Administration and Instructio	nal Services						
5 CONTACT HOUR FUNDING		\$0	\$0	\$3,936,608	\$3,634,498	\$3,936,608	\$3,634,498
TOTAL, GOAL 1		\$0	\$0	\$3,936,608	\$3,634,498	\$3,936,608	\$3,634,498
TOTAL, AGENCY STRATEGY REQUEST		\$0	\$0	\$3,936,608	\$3,634,498	\$3,936,608	\$3,634,498
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST							
GRAND TOTAL, AGENCY REQUEST		\$0	\$0	\$3,936,608	\$3,634,498	\$3,936,608	\$3,634,498

2.F. Summary of Total Request by Strategy

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Agency code: 994	Agency name:	Houston Community College					
Goal/Objective/STRATEGY		Base 2016	Base 2017	Exceptional 2016	Exceptional 2017	Total Request 2016	Total Request 2017
General Revenue Funds:							
1 General Revenue Fund		\$0	\$0	\$3,936,608	\$3,634,498	\$3,936,608	\$3,634,498
		\$0	\$0	\$3,936,608	\$3,634,498	\$3,936,608	\$3,634,498
TOTAL, METHOD OF FINANCING		\$0	\$0	\$3,936,608	\$3,634,498	\$3,936,608	\$3,634,498
FULL TIME EQUIVALENT POSITION	S	0.0	0.0	23.5	26.3	23.5	26.3

Schedule 3C: Group Insurance Data Elements (Community Colleges) 84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

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	Total I & A Enrollment	Local Non I & A	Total Enrollment			
FULL TIME ACTIVES						
1a Employee Only	1,181	132	1,313			
2a Employee and Children	335	10	345			
3a Employee and Spouse	234	29	263			
4a Employee and Family	255	15	270			
5a Eligible, Opt Out	16	3	19			
6a Eligible, Not Enrolled	17	6	23			
Total for this Section	2,038	195	2,233			
PART TIME ACTIVES						
1b Employee Only	0	5	5			
2b Employee and Children	0	0	0			
3b Employee and Spouse	0	1	1			
4b Employee and Family	0	0	0			
5b Eligble, Opt Out	0	1	1			
6b Eligible, Not Enrolled	0	0	0			
Total for this Section	0	7	7			
Total Active Enrollment	2.038	202	2.240			

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	Total I & A Enrollment	Local Non I & A	Total Enrollment
FULL TIME RETIREES by ERS			
1c Employee Only	0	0	0
2c Employee and Children	0	0	0
3c Employee and Spouse	0	0	0
4c Employee and Family	0	0	0
5c Eligble, Opt Out	0	0	0
6c Eligible, Not Enrolled	0	0	0
Total for this Section	0	0	0
PART TIME RETIREES by ERS			
1d Employee Only	0	0	0
2d Employee and Children	0	0	0
3d Employee and Spouse	0	0	0
4d Employee and Family	0	0	0
5d Eligble, Opt Out	0	0	0
6d Eligible, Not Enrolled	0	0	0
Total for this Section	0	0	0
Total Retirees Enrollment	0	0	0
TOTAL FULL TIME ENROLLMENT			
1e Employee Only	1,181	132	1,313
2e Employee and Children	335	10	345
3e Employee and Spouse	234	29	263
4e Employee and Family	255	15	270
5e Eligble, Opt Out	16	3	19
6e Eligible, Not Enrolled	17	6	23
Total for this Section	2,038	195	2,233

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994 Houston Community College

	Total I & A Enrollment	Local Non I & A	Total Enrollment
TOTAL ENROLLMENT			
1f Employee Only	1,181	137	1,318
2f Employee and Children	335	10	345
3f Employee and Spouse	234	30	264
4f Employee and Family	255	15	270
5f Eligble, Opt Out	16	4	20
6f Eligible, Not Enrolled	17	6	23
Total for this Section	2,038	202	2,240

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Agency code: 994 Agency name: **Houston Community College** CODE DESCRIPTION Excp 2016 Excp 2017 **Item Name:** HCC-BUILDING THE MIDDLE-SKILLED WORKFORCE FOR THE OIL AND GAS INDUSTRY **Item Priority:** 1 Includes Funding for the Following Strategy or Strategies: 01-01-05 Contact Hour Funding **OBJECTS OF EXPENSE:** 1005 FACULTY SALARIES 500,000 500,000 5000 1,771,040 CAPITAL EXPENDITURES 2,166,505 \$2,666,505 \$2,271,040 TOTAL, OBJECT OF EXPENSE **METHOD OF FINANCING:** 1 General Revenue Fund 2.666.505 2.271.040 TOTAL, METHOD OF FINANCING \$2,666,505 \$2,271,040 **FULL-TIME EQUIVALENT POSITIONS (FTE):** 8.00 8.00

DESCRIPTION / JUSTIFICATION:

There is a demand for skilled technical workers in the oil and gas industry. In particular, there is a significant shortage of petroleum, process, and instrumentation technicians as well as drilling rig crew members such as roustabouts.

HCC presently addresses this critical need via its RigOne and Petroleum Engineering and Process Technology programs in partnership with industry leaders (e.g., Baker Hughes, BP, Diamond Offshore, Marathon, Schlumberger, Shell). Program enrollment has significantly increased. The Petroleum enrollment nearly tripled in two years (to 782 in 2013) as HCC and its industry partners provide student internships on Texas shale projects and Gulf of Mexico rigs. Similarly, Process program enrollment more than doubled (to 885 in 2013). Beginning fiscal year 2015, the RigOne program that addresses the big crew change for drilling companies will graduate 240 annually while working with industry to build additional middle-skilled training programs. These examples identify the existing opportunity and need for more skilled workers in this sector.

Accordingly, we seek funding for this exceptional item to help expand training to students, which meets an important workforce need. These funds will allow HCC to train an additional 840 students (360 new students in Petroleum Engineering and Process Technology programs and 480 in the RigOne program).

EXTERNAL/INTERNAL FACTORS:

Major accomplishments: Programmatic plans are made, and needed construction is underway for the facilities to house a portion of the energy program expansion beginning fiscal year 2016.

Year established and funding source: The two-year degree program in PT began in 2000 while the PET degree began in 2005. The RigOne classes started in 2014. To this point, the funding source for all programs has been primarily tuition and fee revenue, formula funding and federal grants.

Formula funding: The expansion of the programs would receive no formula funding in fiscal years 2016 and 2017.

Non-GR source of funding: Tuition and fees revenues and federal grants. Consequence of not funding: Not funding these expansions would restrict HCC's ability to serve as many students and meet the growing demand within the oil and gas industry in the region and throughout the state.

DATE:

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DATE: 8/5/2014 TIME: 1:42:22PM

Agency code: 994 Agency name:		
Houston Community C	College	
CODE DESCRIPTION	Excp 2016	Excp 2017
Item Name:HCC-BachelorItem Priority:2	of Science in Nursing	
Includes Funding for the Following Strategy or Strategies: 01-01-05 Con	tact Hour Funding	
DBJECTS OF EXPENSE:		
1002 OTHER PERSONNEL COSTS	50,000	50,000
1005 FACULTY SALARIES	100,000	320,000
2009 OTHER OPERATING EXPENSE	20,000	75,000
TOTAL, OBJECT OF EXPENSE	\$170,000	\$445,000
IETHOD OF FINANCING:		
1 General Revenue Fund	170,000	445,000
TOTAL, METHOD OF FINANCING	\$170,000	\$445,000
ULL-TIME EQUIVALENT POSITIONS (FTE):	2.50	5.00

DESCRIPTION / JUSTIFICATION:

HCC-Coleman College for Health Sciences, upon authorization of the State of Texas and subsequent SACS authorization, will offer the Bachelor of Nursing degree completion program. This program will allow our Associate Degree RN's to complete their Bachelor Degree and be eligible for employment as a nurse with Magnet designated hospitals. The degree completion program will be offered using facilities already available in our current facilities and in the expansion building currently in design and anticipated completion January 2017.

Fiscal Year 2016 will be a year of planning and implementation. Fiscal Year 2017, Year 1 of the program, has a projected increase in contact hours and students of 38,400 contact hours and 100 students. The projected increase in contact hours and students in year 2 and subsequent years is 57,760 contact hours and 190 students.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments: Upon anticipated approval of the concept by the Texas Legislature in Spring 2015, programmatic plans will be finalized and applications made to the State Board of Nursing and the Southern Association of Colleges and Schools during fiscal year 2016. The program is projected to open during fiscal year 2017. Year established and funding source: Projected opening fiscal year 2017. The only available revenue stream would be tuition and fees from students.

Formula funding: The program would receive no formula funding in fiscal years 2016 and 2017.

Non-GR source of funding: Tuition and fees revenues.

Consequence of not funding: Not funding this program would restrict HCC's ability to serve as many students in pursuit of a Bachelor Degree in Nursing.

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	Houston Community College		
CODE DES	SCRIPTION	Excp 2016	Excp 2017
	Item Name:HCC-Associate Degree in Nursing Expansion to Two Additional LocItem Priority:3	ations	
Include	es Funding for the Following Strategy or Strategies: 01-01-05 Contact Hour Funding		
OBJECTS OF EX	XPENSE:		
1002	OTHER PERSONNEL COSTS	70,000	70,000
1005	FACULTY SALARIES	510,000	525,300
2009	OTHER OPERATING EXPENSE	80,000	80,000
5000	CAPITAL EXPENDITURES	200,000	0
Т	TOTAL, OBJECT OF EXPENSE	\$860,000	\$675,300
METHOD OF FI	INANCING:		
1	General Revenue Fund	860,000	675,300
Т	TOTAL, METHOD OF FINANCING	\$860,000	\$675,300
FULL-TIME EO	UIVALENT POSITIONS (FTE):	9.00	9.00

DESCRIPTION / JUSTIFICATION:

HCC-Coleman College for Health Sciences is the largest supplier of RN graduates in the Texas Medical Center, the largest medical center in the world. Even as we strive to graduate more students we continue to experience a nursing shortage in the Gulf Coast Region. To address this shortage we are planning to expand our program to deliver the Associate Degree Nursing (RN) program at the HCC Northwest location and in the HCC Missouri City location, in newly constructed workforce buildings.

These two expansions will serve approximately 60 students, producing 38,640 contact hours in fiscal year 2016, and approximately 120 students producing 72,240 contact hours in fiscal year 2017 and subsequent years.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments: Programmatic plans are made and construction is underway for the facilities to house the ADN program expansion at both local campus locations beginning fiscal year 2016.

Year established and funding source: The ADN program currently exists at Coleman College and is funded through formula funding and tuition and fee revenues. However, the two program expansions would have only tuition and fee revenues when they open in fiscal year 2016.

Formula funding: The expansion of the programs would receive no formula funding in fiscal years 2016 and 2017.

Non-GR source of funding: Tuition and fees revenues. General Obligation bonds are being utilized to provide the space for the program expansions.

Consequence of not funding: Not funding these expansions would restrict HCC's ability to serve as many students in pursuit of an Associate Degree in Nursing.

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Agency code: 994 Agency name:		
Houston Community College		
CODE DESCRIPTION	Excp 2016	Excp 2017
Item Name:HCC-Filmmaking Program to Support Texas Film IndustryItem Priority:4		
Includes Funding for the Following Strategy or Strategies: 01-01-05 Contact Hour Funding		
DBJECTS OF EXPENSE:		
1005 FACULTY SALARIES	196,303	215,933
5000 CAPITAL EXPENDITURES	43,800	27,225
TOTAL, OBJECT OF EXPENSE	\$240,103	\$243,158
AETHOD OF FINANCING:		
1 General Revenue Fund	240,103	243,158
TOTAL, METHOD OF FINANCING	\$240,103	\$243,158
ULL-TIME EQUIVALENT POSITIONS (FTE):	4.00	4.30

DESCRIPTION / JUSTIFICATION:

Houston Community College is currently renovating a 20,000 square foot site at the Northwest College Alief location to house its revamped and expanded filmmaking program. The local cost of renovation and equipping this facility is approximately \$6 million.

The existing program will shift significantly to offer new certificates and an updated Associates degree that will prepare students to enter the rapidly expanding, technology-driven filmmaking industry. Because of this program offering and redevelopment, HCC anticipates increased enrollment growth that will significantly exceed the existing facility.

The expected increase is 80 full time students resulting in 64,000 contact hours in fiscal year 2016 and 88 full time students resulting in 70,400 contact hours in fiscal year fiscal year 2017.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments: The existing filmmaking program began in 2002. Work has begun on curriculum design and redesign, to support the offering of additional areas of certification and an updated Associate degree. It is expected that these will be completed in time for the new items to be offered in fiscal year 2016. Year established and funding source: The existing filmmaking program began in 20xx, and is funded by formula funding and tuition and fee revenues of students. Formula funding: The expansion of the programs would receive no formula funding in fiscal years 2016 and 2017. Non-GR source of funding: Tuition and fees revenues. General Obligation bonds are being utilized to provide the space for the program expansions. Consequence of not funding: Not funding this program would restrict HCC's ability to increase the number of students in pursuit of updated filmmaking-related certificates and Associate degrees.

DATE:

TIME:

8/5/2014

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			84th Regular S	eptional Items Strategy Request ession, Agency Submission, Versic and Evaluation System of Texas (A				DATE: TME:	8/5/2014 1:42:23PM
Agency Code:	994		Agency name:	Houston Community College					
GOAL:	1 P	rovide Instruction			Statewide Goal/I	Benchmark:		2	- 0
OBJECTIVE:	1 P	rovide Administration and Instruction	onal Services		Service Categori	es:			
STRATEGY:	5 C	ontact Hour Funding			Service: 19	Income:	A.2	Age:	B.3
CODE DESCR	RIPTION]	Ехср 2016			Excp 2017
OBJECTS OF I	EXPENSE:								
1002 OTHI	ER PERSON	NEL COSTS				120,000			120,000
1005 FACU	JLTY SALA	RIES				1,306,303			1,561,233
2009 OTH	ER OPERAT	TING EXPENSE				100,000			155,000
5000 CAPI	TAL EXPEN	NDITURES			2	2,410,305			1,798,265
Total, Objects of Expense				\$	\$3,936,608			\$3,634,498	
METHOD OF FINANCING:									
1 Gener	ral Revenue I	Fund			:	3,936,608			3,634,498
Total	, Method of	Finance			\$	3,936,608			\$3,634,498
FULL-TIME E	QUIVALEN	T POSITIONS (FTE):				23.5			26.3

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

HCC-BUILDING THE MIDDLE-SKILLED WORKFORCE FOR THE OIL AND GAS INDUSTRY

HCC-Bachelor of Science in Nursing

HCC-Associate Degree in Nursing Expansion to Two Additional Locations

HCC-Filmmaking Program to Support Texas Film Industry