
LEGISLATIVE APPROPRIATIONS REQUEST
FISCAL YEARS 2016 AND 2017



Submitted to the Governor's Office of Budget, Planning
and Policy and the Legislative Budget Board

THE UNIVERSITY OF TEXAS
SOUTHWESTERN MEDICAL CENTER

Revised - October 2014

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Agency Code: 729	Agency Name: The University of Texas Southwestern Medical Center	Prepared By: Arrim Dontes	Date: October 2014	Request Level: Base
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For the schedules identified below, the University of Texas Southwestern Medical Center either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the U.T. Southwestern Medical Center Legislative Appropriations Request for the 2016-17 biennium.

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OVERVIEW

This Legislative Appropriations Request for FY 2016-17 is based upon a strategic assessment of the future of UT Southwestern Medical Center and careful consideration of the Legislature's historic priorities for higher education in Texas. In addition, this Request is based upon important priorities for UT Southwestern that also impact other Health Related Institutions across Texas, such as providing the resources necessary to: educate a world-class healthcare and research workforce, improve the quality and availability of healthcare for all Texans, expand the Texas economy by increasing its institutions' ability to bring external research dollars to Texas, and to support lifesaving biomedical research at Texas' established research schools.

BACKGROUND AND OPERATIONS

UT Southwestern (UTSW) strives to achieve the public policy goals it was established to pursue, and leverages the State's investment in these goals to obtain additional federal and private support to advance its education, research and patient care missions. The State's investment in UTSW pays dividends much greater than the cost, both in terms of external dollars generated for the State and in terms of results produced. Since its formation in makeshift quarters in 1943, UTSW has grown into a multifaceted academic health science university engaged in education with three schools, a robust research enterprise, healthcare for hundreds of thousands of patients and considerable community service. UTSW has expanded from an initial faculty of 20, housed in WWI barracks, to a faculty of over 2,500 occupying approximately 11 million square feet of space. Administrative expense in FY 2013, at 3.1% is the lowest among state Health Related Institutions.

Medical School and Graduate Medical Education

UT Southwestern's Medical School is consistently ranked nationally in the Top 25 for research and primary care, the only state medical school in Texas so rated. In 2012, UT Southwestern conferred its 10,000th M.D. degree and has now educated almost 11,000 undergraduate physicians. At student capacity since the early 2000s, with an average annual graduating class of 240, the medical school is among the ten largest in the country. UTSW has also been ranked in the top four medical schools in the nation for Hispanics by Hispanic Business for the past four years and provides required Continuing Medical Education to 39,000 practicing physicians per year.

The Graduate Medical Education program trains approximately 1,600 residents in more than 110 Primary and Specialty care programs located from North to Central Texas. UT Southwestern's GME program, the largest in Texas, is among the five largest in the U.S – training almost one in four doctors in Texas schools, with a program that is almost twice the size of the next largest State program. UTSW trains a considerable number of primary care physicians – the Obstetrics/Gynecology program is the largest in the country, and the Family Medicine, Pediatrics and Internal Medicine programs are the largest in Texas. Approximately 40% of UTSW residents are in Primary Care programs. Its almost 80 Specialty Care programs, such as Emergency Medicine, Pediatric Cardiology and Neurosurgery, train residents in specialties with some of the greatest physician shortages in Texas, greater even than Primary Care. Six specialty training programs, including Craniofacial, Hand and Female Pelvic Reconstructive Surgery, are the only programs in Texas training these needed physicians. In total, UTSW graduates almost 500 practicing physicians per year from its GME programs and in FY 2013, over two thirds of these remained to practice in Texas.

Graduate School of Biomedical Sciences and School of Health Professions

UT Southwestern's Graduate School of Biomedical Sciences and School of Health Professions are also highly regarded. The Graduate School trains 1,780 graduate students and post-doctoral fellows, helping to produce the next generation of scientists as the largest program among State Health Related Institutions encompassing 28% of all biomedical sciences students enrolled. The Graduate School includes three divisions, Basic, Clinical and Applied Science. The Basic Science Division offers Ph.D. degrees in nine areas such as Cancer Biology and Neuroscience, the Applied Science Division includes the new Biomedical Engineering department and the Clinical

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Science Division trains practitioners in fields such as Clinical Psychology and Radiological Sciences. A vibrant research enterprise is absolutely essential to the education of these students – most graduate training, by necessity for practice and accreditation standards, is done in the laboratory and not in the lecture hall.

The School of Health Professions, although smaller with an enrollment totaling 325 students, educates students to address critical shortages in many healthcare professions that also help to extend medical doctors' practice. Its Physician Assistant program is highly competitive and ranked 8th in the nation. Other programs include Physical Therapy, Prosthetics/Orthotics, Clinical Nutrition, Rehabilitation Counseling and Radiation Therapy.

Patient Care – Linked to Education and Research

Though not supported by State dollars, UT Southwestern also provides an enormous amount of primary and specialty care to patients from Dallas and surrounding areas, and sought-after specialty care to patients referred from across Texas and beyond who are in need of care that a Top 25 ranked academic center can provide. Approximately 2,000,000 outpatient visits and 90,000 hospitalized patients are treated annually. Patients are cared for at two UTSW owned and operated State hospitals, University Hospital-St. Paul and University Hospital-Zale Lipshy, and at our major teaching hospital partners, Parkland Hospital (one of the largest teaching hospitals in the U.S.) and Children's Medical Center (a Top 10 ranked pediatric hospital). UTSW also provides significant care at the North Texas VA and other locations from Ft. Worth to Wichita Falls to Austin's Seton Family of Hospitals.

Through the quality of its physicians and research, UT Southwestern works to provide the most advanced and best quality of care to all patients. Its Simmons Cancer Center is the only NCI-designated cancer center in North Texas, the Joint Commission has also certified the medical center as the only Advanced Comprehensive Stroke Center in North Texas, and access to some of the most innovative treatments is available only through clinical trials at UTSW. More than \$136 million in uncompensated care is provided by UTSW physicians, approximately 7% of our entire University expense, but no appropriations for patient care are requested or received from the State.

Replacing University Hospital-St. Paul, in late 2014, UT Southwestern will open its new William P. Clements Jr. University Hospital, ahead of schedule and under budget. Construction is being accomplished without State funds and funded in large part with faculty physician earnings they have elected to invest in this transformative hospital, specifically designed to integrate teaching and research missions while maximizing quality and efficiency in patient care. The goal for UTSW is to forge a pioneering patient-centric University Hospital offering broad clinical expertise so Texas residents need never again leave the state to access comprehensive patient care on par with world-renowned centers like the Mayo Clinic.

Research – Essential to Excellence in Education and Patient Care

UT Southwestern has earned a global reputation as a top research institution. Many of our programs are internationally renowned and faculty members have achieved national and international recognition for accomplishments in biomedical research, linked to patient care and education. Adding to a faculty roster that already included four Nobel Laureates, in 2011, a star faculty member recruited back to UTSW from California only months later won the Nobel Prize in Medicine or Physiology for seminal work in immunology accomplished on our campus in the 1990s. Just two years later, a former faculty member who was regrettably recruited to California and is now adjunct, won the 2013 Nobel Prize in Medicine or Physiology for discoveries in cellular transport systems, work also performed in Texas at UT Southwestern.

Now home to five Nobel Prize winners, four of whom remain active as faculty members, UTSW also leads Texas in having 21 members of our faculty in the National Academy of Sciences – the "hall of fame" for American scientists – and 19 members of the Institute of Medicine. In addition, UTSW has the most Howard Hughes Medical Institute investigators and members elected to the Association of American Physicians and the American Society of Clinical Research – two of the most

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objective national measures of faculty excellence – in Texas.

Investment in research at UT Southwestern pays significant dividends to the State. In FY 2013, UTSW had \$424 million in research expenditures. For every \$1 appropriated to UTSW to seed or invest in research infrastructure, UT Southwestern secures \$10 in federal and other external funds brought to Texas. With investment on par with broader match support of universities in Texas, UTSW could further capitalize on the State's investment.

Yet, as important an engine for economic development in Texas, the true purpose of research at UTSW is to make lifesaving discoveries and to advance patient care. UT Southwestern has a long history of accomplishment in this area, beginning with the Nobel-prize winning discovery of the mechanism for cholesterol metabolism that eventually led to the development of statin drugs, to the widely used drug Citrical, to more recent discoveries, including two pharmaceuticals already in trials with the promise to reverse brain damage and to control Type 1 diabetes without insulin for weeks at a time.

PRIORITIES – INSTITUTIONAL AND STATEWIDE

UT Southwestern is grateful for the support the State has provided to develop this Texas institution into a world-class academic medical center.

In the inextricably linked education, research and patient care missions of nationally-ranked medical centers, UT Southwestern has grown remarkably over the past 20 years, both in size and quality. Constant care and strategic State investment – equally important in economic downturns and in times of economic prosperity – are essential to maintaining operations and advancing excellence at Texas' established health institutions that are at student capacity.

Institutional Priorities

State support is the bedrock on which UT Southwestern is built and is irreplaceable as there is no other source of funding to maintain our educational and research infrastructure. UT Southwestern's State appropriation for FY 2014-15 totals \$254 million (less debt service), less than its FY 2008-09 appropriation of \$271 million (less debt service). The current total places UTSW in the middle of the pack among health institutions in total State funding. Despite operating the largest Graduate Medical Education and biomedical sciences graduate student programs in Texas and the second largest medical school, and receiving considerable support for Special Items, for which we are very grateful, this fairly unique scenario of diminishing State support over the years is due to a relatively greater percent of available funding going to the student formula, which rewards student growth in the absence of full funding for current enrollment, while UTSW has been at student capacity for over a decade.

In the absence of the formula-driven support necessary to maintain and foster operations, UT Southwestern is compelled to continue to request Exceptional Items and hope that they are funded as one of the only available mechanisms to increase its funding from the last biennium for targeted purposes. Other avenues to address at-capacity institutions through the Formulas and/or through full funding of enrollment growth in the I&O Formula remain at the Legislature's discretion.

Exceptional Item Requests

UT Southwestern respectfully submits three requests for Exceptional Item funding. Two are in areas of existing research and clinical expertise that would capitalize tremendously on State support, promising great return on investment in future medical discoveries and external funds brought to Texas. The third is a request for capital construction support for critically needed renovations and expansion of research-limiting vivarium facilities.

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1. Center for Regenerative Science and Medicine

UT Southwestern requests \$16 million for the biennium for the Center for Regenerative Science and Medicine. The Center will bring UTSW's renowned expertise, extending from molecular biology, to tissue engineering and organ fabrication, to bear on the development of novel solutions to damage – irrespective of cause – to organs including heart, liver, lung, kidney and others. State investment will allow UTSW to capitalize on private seed funds for groundbreaking research, such as heart tissue repair – already in animal model pre-clinical trials – leading to transformative therapies for degenerative diseases that affect almost everyone over 40.

Regenerative medicine is a new frontier of science that seeks to understand the mechanisms of tissue aging, injury, and repair and to leverage this knowledge to improve human health. This is the most important, interesting and potentially transformative mission in human biology and medicine today. Degenerative diseases of the heart, brain and other tissues represent the largest cause of death and disability in the world, accounting for the lion's share of health care costs in Texas and the U.S.

Now is an opportune time to launch a transformational large-scale initiative in this rapidly developing field, as research in regenerative medicine is underrepresented in Texas. UTSW is perfectly positioned to do this and has formed the Center to be spearheaded by Dr. Eric Olson, Chairman of Molecular Biology and a member of the National Academy of Sciences and the Institute of Medicine. Guided by UTSW's research, education, and patient care missions, the goals of the Center are: 1) to discover fundamental mechanisms of tissue formation and repair; 2) to develop transformative strategies and medicines to enhance tissue regeneration; 3) to train future generations of scientists and clinicians who will translate this new scientific knowledge into novel human therapies; and 4) to offer education and community outreach programs.

2. Texas Health and Aging Study

UT Southwestern requests \$8 million for the biennium to expand the Texas Health and Aging Study (THAS). The study of the genetic basis of common diseases – specifically designed to accelerate new therapies – has already collected unprecedented data and led to new drugs. The study is the only one of its kind in the U.S. that includes substantial representation of African-America and Hispanic populations and its unique comprehensive data will be a resource for all Texas researchers. With over 65% middle-aged minority participation its value will increase each year as our population ages.

The unique population-based study was established in 1999 by a UTSW National Academy of Sciences member to study the causes of heart disease in a diverse population. With over 3,500 participants, it remains the only single-center heart study of its size and multiethnic composition in the nation. The study was designed to accelerate discovery and make a palpable impact on the diagnosis, prevention and treatment of disease, especially heart and liver diseases. Vital discoveries have already been made in metabolic disorders, hypertension, atherosclerosis and other areas.

THAS has now completed two rounds of studies, making its participants – including selected family members of the original participants – among the most extensively studied cohort of any population study in the U.S. Unprecedented data has been collected, including blood work, body/brain images, and extensive annual follow up health questionnaires from all participants. From this tremendous base, with additional funding, UTSW can: 1) expand the study by 5,000 participants, increasing its already remarkable 65% African-American and Hispanic representation; 2) complete enhanced full body/brain imaging and genetic sequencing; and 3) make all data available to researchers across Texas, with profound implications for accelerating new therapies and great potential to be expanded to learn about many diseases beyond heart disease that affect our diverse population.

The study was established and supported by major seed funding from a foundation with the expectation that other sources of support would then be needed to sustain it. Other funding is now critical for UT Southwestern to capitalize on groundbreaking work to date, leveraging the prior Foundation funding. Without State support, not

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only the economic investment but the investment in this great resource already established and rapidly advancing new treatments will be lost. This is a unique resource in its ability to study the health problems most important in Texas.

3. Capital Construction Support

UT Southwestern requests \$109.8 million in capital construction support for our Vivarium and Aging Research Infrastructure Reinvestment. The project cost totals \$218.9 million. While UTSW typically contributes ~75% of the total project as a match to state investment, philanthropic sources of funding are not readily available for the critical renovation that constitutes three-quarters of this project.

A significant portion of this project is to remodel and modernize aged academic faculty space, teaching facilities, and aging research facilities laboratories located on our original South Campus constructed 28 to 55 years ago. This project is essential to continue to train outstanding health professionals, conduct ongoing research activities, provide modern space for recruitment of new faculty and compete for additional research grants. Basic infrastructure will also be renovated, resulting in associated cost savings with the repair of older systems.

The demand for vivarium facilities required to house animal models has increased by almost 60% since 2003, requiring addition and renovation on both the South and North Campuses in order to increase overall animal research capacity. Without additional vivarium capacity, future research growth at UTSW and the ability to recruit star faculty and secure competitive external grant funding will be severely constrained.

Statewide Priorities

UT Southwestern echoes the shared priorities of the University of Texas System for all UT health institutions, which hope that to the extent that additional funds in the 84th Session for health institution are available, the following might be considered and capital construction project support for higher education institutions also be considered.

Research-based Funding. UT System and UT Southwestern hope that to the extent that additional funds are considered in the 84th Session for any of the health institution formulas, a larger proportionate allocation of new funds might be committed for the Research Formula.

Adequate Formula and Related Funding – Graduate Medical Education. UT Southwestern also applauds the 83rd Legislature's efforts to ensure that all Texas medical school graduates have a Graduate Medical Education residency position available in the State for their continued training. UT Southwestern hopes that to the extent that additional funds for GME are considered, continued and increased funding for current residency programs through the GME Formula be considered, since that formula rate remains approximately three-quarters below the Texas Higher Education Coordinating Board's 2004 inflation adjusted determination of actual cost. This is essential for Texas to maintain its efforts to keep the recipients of the state's investment in medical education here in Texas.

IMPACT OF FY 2016-17 10% REDUCTION PLAN SUBMITTED

UT Southwestern has submitted the required plan to decrease its non-formula funding for FY 2016-17 by 10%. At UTSW, this would result in a reduction to important Special Item programs. UTSW has already identified, realized and maximized cost-saving opportunities and implemented personnel reductions to absorb separate ~15% and ~25% reductions received within the last five years. An additional 10% non-formula reduction would need to be absorbed through more reductions in personnel. This reduction would further affect the services, activities and outcomes from Special Item programs, impacting research and the role it plays in education in the basic

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sciences.

UT Southwestern research Special Items provide high value to Texas and have been highly successful. Special Items are leveraged to bring many millions to Texas in new external research funding on an ongoing basis – which fuels economic development. State funding is essential to seed the research infrastructure needed for researchers to be competitive for grants. The additional 10% reduction would restrict UTSW's ability to retain the current level of external dollars brought to Texas and to make life-changing and cost-saving discoveries for Texans.

Reducing by another 10% our clinical care item, the Regional Burn Center, would inhibit our ability to serve the injured. Reducing our "STARS" special item, which helps science teachers from hundreds of Texas public schools be more effective teachers, would impact science education for their middle and high-school students. The FY12-13 reduction to our Primary Care Residency Training item reduced the number of residents supported. A further reduction would lead to more Texas medical school graduates seeking residency training out of state, reduce our capacity to provide indigent care and our ability to help address one of the most pressing areas of physician shortage in Texas.

CONCLUSION

UT Southwestern greatly appreciates the State's support and respectfully requests the additional outlined support. With sufficient funding, UTSW can continue to deliver a tremendous return on the State's investment – training a remarkable number of medical and other practicing healthcare professions for Texas and more successfully retain its star faculty, recruit and develop more recognized faculty to further increase Texas' fitting claim as a research leader and destination for the best and brightest from around the world.

UT Southwestern also joins the UT System in supporting statewide funding policies for HRIs that provide resources necessary to develop a world-class healthcare and research workforce; enhance research capacity; expand the Texas economy through technology and improve the quality and availability of healthcare for all Texans. Objective measures demonstrate UTSW provides exceptional value to Texas per State dollar received, and UTSW pledges to continue to return the State's investment many times over, while assuring quality education and health services for future generations of Texans.

The University of Texas System is governed by a Board of Regents.

AGENCY STATUTORY AUTHORITY TO CONDUCT BACKGROUND CHECKS

The statutory authority for conducting background checks is Government Code Section 411.094 and Education Code section 51.215. UT Southwestern Human Resources Policy Memorandum 1.020 states:

"Positions shall be designated as security-sensitive if they are senior level administrator positions, or positions with authority for committing the financial resources of the university, or if duties of the position include handling currency, access to a computer, access to a master key, patient care, child-care in a child-care facility, access to or responsibility for pharmaceuticals, other controlled substances or hazardous substances, or the shipping, transporting, possession, receipt or access to any select agent (as defined in 18 U.S.C. Section 175b) or provide access to an area in which such agents are stored, used, disposed of, or present, or access to an area of the institution which has been designated as a security sensitive area. A criminal background check will be performed on the finalist for a security sensitive position, and if circumstances require that an offer of employment be made before the completion of an investigation, the offer will be in writing and include the following: This offer is contingent on the completion of a satisfactory criminal background investigation. An individual will not begin work until completion of a background check and determination by the

Administrator's Statement

10/13/2014 6:14:48PM

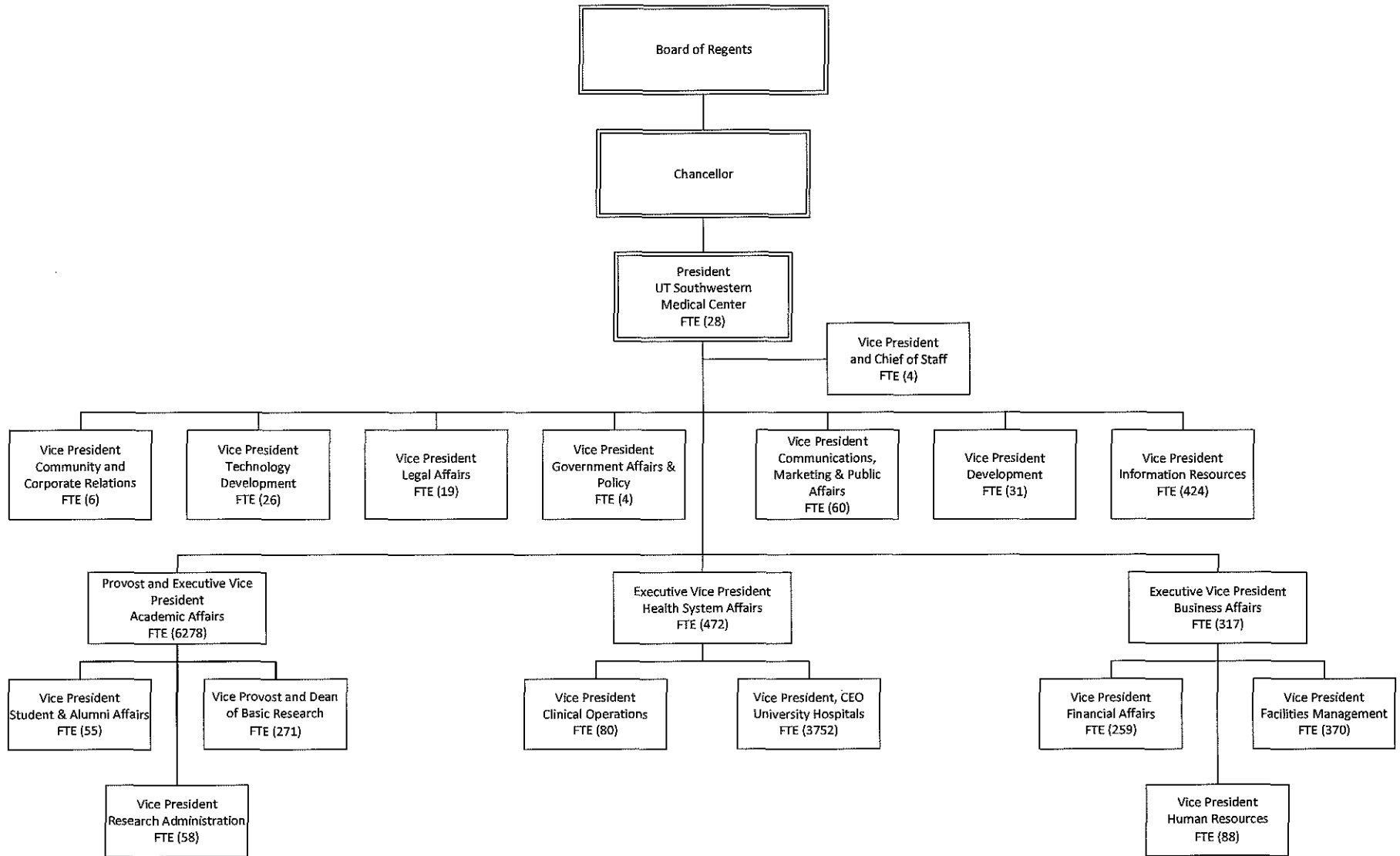
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Automated Budget and Evaluation System of Texas (ABEST)

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Office of Human Resources that the individual's background is suitable for employment."

Background checks for UT Southwestern are run through a third party vendor, GroupOne Services, Inc., a division of the DFW Hospital Council. Information provided to UT Southwestern by GroupOne Services include criminal history (Dallas Co., Tarrant Co. and TX DPS), educational history, employment history, address verification, address locator, verification of licensure, motor vehicle record (if required for job), terrorist suspect/OFAC list, social security verification, state Medicaid sanctions, OIG Medicare sanctions and individually selected federal searches if the candidate has lived outside the state of Texas.

UT Southwestern Medical Center Organizational Chart



**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER
LEGISLATIVE APPROPRIATIONS FOR FY 2016 – 2017
MANAGEMENT STRUCTURE OF AGENCY**

President – leads the medical center which includes three degree-granting institutions: UT Southwestern Medical School, UT Southwestern Graduate School of Biomedical Sciences, and UT Southwestern Allied Health Sciences School as well as the University Hospitals and physician practice plan. The President leads one of the country's leading academic medical centers, patient-care providers and research institutions.

Vice President and Chief of Staff – key adviser to the president, working with faculty and staff on a wide range of issues as his personal representative and will collaborate on a regular basis with other members of the senior leadership team, in a number of areas, most notably the implementation of plans emerging from the several task forces focused on the strategic priorities.

Vice President for Community and Corporate Relations – serves as the principal administrative officer for community and corporate relations for UT Southwestern and represents UT Southwestern in community and corporate relations support activities as well as coordinating and facilitating community and corporate relations activities which affect UT Southwestern.

Vice President for Technology Development – serves as the principal administrative officer for technology development for UT Southwestern and is responsible for participating in administrative consideration of all policies, plans, and programs relating to technology development of intellectual property at UT Southwestern, representing UT Southwestern on matters pertaining to technology development, and coordinating and facilitating the development of technology at UT Southwestern.

Vice President for Legal Affairs – serves as the administrative officer for legal affairs of UT Southwestern, including the representation of UT Southwestern in legal matters, on and off campus. The Vice President of Legal Affairs is also responsible for coordinating and facilitating legal and technology transfer matters with UT System administration, including the Office of General Counsel, and coordinating with the Office of the Attorney General and outside counsel as needed.

Vice President for Government Affairs & Policy – serves as the administrative officer for government affairs and policy for UT Southwestern.

Vice President for Communications, Marketing and Public Affairs – serves as the administrative officer for communications, marketing and public affairs for UT Southwestern.

Vice President for Development – responsible for the oversight of the Office of Development, which receives gift donations and keeps records of all gifts donated to UT Southwestern and works to enlist new donors.

Vice President for Information Resources – responsible for the support of UT Southwestern Medical Center, including its Hospitals and Clinics, by providing computing, networking, audiovisual, voice and data telecommunication, and television services to all client organizations.

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LEGISLATIVE APPROPRIATIONS FOR FY 2016 – 2017
MANAGEMENT STRUCTURE OF AGENCY**

Provost and Executive Vice President for Academic Affairs – serves as the principal executive and administrative officer for all academically related operations of UT Southwestern, including oversight for UT Southwestern’s three schools.

Executive Vice President for Health System Affairs – responsible for the overall management of university outpatient clinics, University Hospitals, and the integrated health system, as well as faculty practice operations.

Executive Vice President for Business Affairs – serves as the principal executive and administrative officer for all business related operations of UT Southwestern, including oversight of such departments as financial affairs, human resources, facilities management and university police.

Vice President for Student & Alumni Affairs – leads The Office of Student and Alumni Affairs, which is responsible for providing students with support from the beginning of an application for admission until long after graduation. Many of the services provided include admissions, student records, financial aid, student life and support services.

Vice Provost and Dean of Basic Research – responsible for oversight of the graduate school, maintaining leadership of the highest quality for our basic science efforts, fostering a scientific environment of excellence by promoting our strategic initiatives, and assuring that UT Southwestern stays at the forefront of research technologies.

Vice President for Research Administration – leads The Office of Research Administration, which is responsible for supporting and promoting research conducted by UT Southwestern faculty, staff, and students at our medical center and in our partner hospitals.

Vice President for Clinical Operations – has responsibility for the development, review and recommendation of “best practices” for primary care and specialty services through the clinical services initiative which was established to lead UT Southwestern’s plan for transforming patient care.

Vice President and CEO for University Hospitals – serves as the principal executive and administrative officer for the University Hospitals.

Vice President for Financial Affairs – responsible for oversight of fiscally related operations such as accounting, budget, financial planning, and purchasing.

Vice President for Facilities Management – responsible for the support of UT Southwestern Medical Center, including its Hospitals and Clinics, by providing general services, building maintenance, utilities services, planning, design and construction, site wide services, and landscaping services to the medical center.

Vice President for Human Resources – responsible for the oversight of the Office of Human Resources, which is responsible for employee relations, compensation and performance management, organization development and training, and recruitment and retention of employees.

2.A. Summary of Base Request by Strategy

10/13/2014 6:14:49PM

84th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

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Goal / Objective / STRATEGY	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
1 Provide Instructional and Operations Support					
1 <i>Instructional Programs</i>					
1 MEDICAL EDUCATION (1)	40,123,318	41,360,986	43,004,572	0	0
2 BIOMEDICAL SCIENCES TRAINING (1)	10,408,457	9,523,004	9,075,214	0	0
3 ALLIED HEALTH PROFESSIONS TRAINING (1)	6,236,695	6,255,384	6,011,430	0	0
4 GRADUATE MEDICAL EDUCATION (1)	6,768,279	7,971,098	7,995,254	0	0
2 <i>Operations - Staff Benefits</i>					
1 STAFF GROUP INSURANCE PREMIUMS	742,675	874,096	1,450,876	1,450,876	1,450,876
2 WORKERS' COMPENSATION INSURANCE	106,999	194,786	203,179	0	0
3 UNEMPLOYMENT INSURANCE	174,364	367,846	236,721	0	0
3 <i>Operations - Statutory Funds</i>					
1 TEXAS PUBLIC EDUCATION GRANTS	1,160,412	1,157,232	1,104,754	1,104,754	1,104,754
2 MEDICAL LOANS	153,401	77,912	124,188	124,188	124,188

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

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Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY		Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
TOTAL, GOAL	1	\$65,874,600	\$67,782,344	\$69,206,188	\$2,679,818	\$2,679,818
2 Provide Research Support						
1 Research Activities						
1 RESEARCH ENHANCEMENT (1)		5,860,376	5,706,801	5,356,214	0	0
TOTAL, GOAL	2	\$5,860,376	\$5,706,801	\$5,356,214	\$0	\$0
3 Provide Infrastructure Support						
1 Operations and Maintenance						
1 E&G SPACE SUPPORT (1)		20,281,254	24,080,331	23,387,511	0	0
2 Infrastructure Support						
1 TUITION REVENUE BOND RETIREMENT		12,331,036	12,328,747	12,330,403	12,333,563	12,332,475
TOTAL, GOAL	3	\$32,612,290	\$36,409,078	\$35,717,914	\$12,333,563	\$12,332,475
4 Provide Special Item Support						

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

10/13/2014 6:14:49PM

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Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
<u>1</u> <i>Residency Training Special Items</i>					
1 PRIMARY CARE RESIDENCY TRAINING	1,183,694	1,183,694	1,183,694	1,183,694	1,183,694
<u>2</u> <i>Research Special Items</i>					
1 INSTITUTE FOR NOBEL/NA BIO RESEARCH	6,896,567	6,105,825	6,266,867	6,266,867	6,266,867
2 INNOVATIONS IN MED TECHNOLOGY	5,972,217	6,838,795	6,839,708	6,839,708	6,839,708
3 METROPLEX COMP MED IMAGING CENTER	5,103,468	5,732,457	5,699,992	5,699,992	5,699,992
4 CNTR OBESITY, DIABETES & METAB RSCH	6,529,405	6,865,411	6,839,992	6,839,992	6,839,992
6 CENTER FOR RESEARCH OF SICKLE CELL	1,105,751	1,143,087	1,139,992	1,139,992	1,139,992
7 TX INST FOR BRAIN INJURY AND REPAIR	0	7,488,616	7,500,000	7,500,000	7,500,000
<u>3</u> <i>Health Care Special Items</i>					
1 REGIONAL BURN CARE CENTER	90,544	94,982	94,992	94,992	94,992
<u>4</u> <i>Public Service Special Items</i>					
1 SCIENCE TEACHER ACCESS TO RESOURCES	535,803	570,505	569,992	569,992	569,992

2.A. Summary of Base Request by Strategy

10/13/2014 6:14:49PM

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Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
<u>5</u> Institutional Support Special Items					
1 INSTITUTIONAL ENHANCEMENT	760,153	769,755	759,992	759,992	759,992
<u>6</u> Exceptional Item Request					
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 4	<u>\$28,177,602</u>	<u>\$36,793,127</u>	<u>\$36,895,221</u>	<u>\$36,895,221</u>	<u>\$36,895,221</u>
<u>6</u> Tobacco Funds					
<u>1</u> Tobacco Earnings for Eminent Scholars					
1 TOBACCO EARNINGS - UT SWMC	2,881,661	2,744,012	3,636,883	2,985,000	2,985,000
2 TOBACCO - PERMANENT HEALTH FUND	2,753,902	2,572,619	3,395,999	2,787,226	2,787,226
TOTAL, GOAL 6	<u>\$5,635,563</u>	<u>\$5,316,631</u>	<u>\$7,032,882</u>	<u>\$5,772,226</u>	<u>\$5,772,226</u>
TOTAL, AGENCY STRATEGY REQUEST	\$138,160,431	\$152,007,981	\$154,208,419	\$57,680,828	\$57,679,740
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$138,160,431	\$152,007,981	\$154,208,419	\$57,680,828	\$57,679,740

2.A. Summary of Base Request by Strategy

10/13/2014 6:14:49PM

84th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	124,669,044	139,357,272	139,411,638	49,228,784	49,227,696
SUBTOTAL	\$124,669,044	\$139,357,272	\$139,411,638	\$49,228,784	\$49,227,696
General Revenue Dedicated Funds:					
704 Bd Authorized Tuition Inc	333,650	349,425	399,950	0	0
770 Est Oth Educ & Gen Inco	7,522,174	6,984,653	7,363,949	2,679,818	2,679,818
SUBTOTAL	\$7,855,824	\$7,334,078	\$7,763,899	\$2,679,818	\$2,679,818
Other Funds:					
810 Permanent Health Fund Higher Ed	2,753,902	2,572,619	3,395,999	2,787,226	2,787,226
813 Permanent Endowment FD UT SW MED	2,881,661	2,744,012	3,636,883	2,985,000	2,985,000
SUBTOTAL	\$5,635,563	\$5,316,631	\$7,032,882	\$5,772,226	\$5,772,226
TOTAL, METHOD OF FINANCING	\$138,160,431	\$152,007,981	\$154,208,419	\$57,680,828	\$57,679,740

*Rider appropriations for the historical years are included in the strategy amounts.

2.B. Summary of Base Request by Method of Finance
 84th Regular Session, Agency Submission, Version I
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2014 2:41:08PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

METHOD OF FINANCING	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
<u>GENERAL REVENUE</u>					
<u>1</u> General Revenue Fund					
<i>REGULAR APPROPRIATIONS</i>					
Regular Appropriations from MOF Table (2012-13 GAA)	\$118,340,715	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2014-15 GAA)	\$0	\$139,357,272	\$139,411,638	\$0	\$0
Regular Appropriation	\$0	\$0	\$0	\$49,228,784	\$49,227,696
<i>TRANSFERS</i>					
Art. IX, Sec.12.04, Lost Property (2012-2013)	\$(365)	\$0	\$0	\$0	\$0
<i>SUPPLEMENTAL, SPECIAL OR EMERGENCY APPROPRIATIONS</i>					
HB 4, Sec. 39, 82nd Leg. Regular Session, UB Authority	\$6,328,694	\$0	\$0	\$0	\$0
TOTAL, General Revenue Fund	\$124,669,044	\$139,357,272	\$139,411,638	\$49,228,784	\$49,227,696

2.B. Summary of Base Request by Method of Finance
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2014 2:41:08PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

METHOD OF FINANCING	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
TOTAL, ALL GENERAL REVENUE	\$124,669,044	\$139,357,272	\$139,411,638	\$49,228,784	\$49,227,696

GENERAL REVENUE FUND - DEDICATED

704 GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2012-13 GAA)

\$405,000 \$0 \$0 \$0 \$0

Regular Appropriations from MOF Table (2014-15 GAA)

\$0 \$409,700 \$409,700 \$0 \$0

BASE ADJUSTMENT

Revised Receipts

\$(71,350) \$(60,275) \$(9,750) \$0 \$0

TOTAL, GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704	\$333,650	\$349,425	\$399,950	\$0	\$0
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770 GR Dedicated - Estimated Other Educational and General Income Account No. 770

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2012-13 GAA)

\$8,653,286 \$0 \$0 \$0 \$0

2.B. Summary of Base Request by Method of Finance
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2014 2:41:08PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

METHOD OF FINANCING	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
<u>GENERAL REVENUE FUND - DEDICATED</u>					
Regular Appropriations from MOF Table (2014-15 GAA)	\$0	\$6,081,819	\$6,081,820	\$0	\$0
Regular Appropriations from MOF Table	\$0	\$0	\$0	\$2,679,818	\$2,679,818
<i>BASE ADJUSTMENT</i>					
Revised Receipts	\$(1,131,112)	\$902,834	\$1,282,129	\$0	\$0
TOTAL, GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$7,522,174	\$6,984,653	\$7,363,949	\$2,679,818	\$2,679,818
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770	\$7,855,824	\$7,334,078	\$7,763,899	\$2,679,818	\$2,679,818
TOTAL, ALL GENERAL REVENUE FUND - DEDICATED	\$7,855,824	\$7,334,078	\$7,763,899	\$2,679,818	\$2,679,818
TOTAL, GR & GR-DEDICATED FUNDS	\$132,524,868	\$146,691,350	\$147,175,537	\$51,908,602	\$51,907,514

OTHER FUNDS

2.B. Summary of Base Request by Method of Finance
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2014 2:41:08PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

METHOD OF FINANCING	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
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OTHER FUNDS

810 Permanent Health Fund for Higher Education

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2014-15 GAA)

\$0	\$2,742,759	\$2,742,759	\$0	\$0
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Regular Appropriations from MOF Table (2012-13 GAA)

\$2,705,360	\$0	\$0	\$0	\$0
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Regular Appropriations from MOF

\$0	\$0	\$0	\$2,787,226	\$2,787,226
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Comments: Tobacco Permanent Health Fund for Higher Education 810

UNEXPENDED BALANCES AUTHORITY

Estimated UB, Rider 3 for UT Southwestern Medical Center Appropriation

\$451,436	\$441,579	\$608,773	\$0	\$0
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Estimated UB, Rider 3 for UT Southwestern Medical Center Appropriation

\$(441,579)	\$(608,773)	\$0	\$0	\$0
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BASE ADJUSTMENT

2.B. Summary of Base Request by Method of Finance
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2014 2:41:08PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

METHOD OF FINANCING	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
<u>OTHER FUNDS</u>					
Revised Receipts	\$38,685	\$(2,946)	\$44,467	\$0	\$0
TOTAL, Permanent Health Fund for Higher Education	\$2,753,902	\$2,572,619	\$3,395,999	\$2,787,226	\$2,787,226
813 Permanent Endowment Fund, UT Southwestern Medical Center at Dallas					
<i>REGULAR APPROPRIATIONS</i>					
Regular Appropriations from MOF Table (2012-13 GAA)	\$2,770,000	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2014-15 GAA)	\$0	\$2,865,000	\$2,865,000	\$0	\$0
Regular Appropriations from MOF	\$0	\$0	\$0	\$2,985,000	\$2,985,000
Comments: Tobacco Permanent Endowment Fund, UT Southwestern Medical Center at Dallas 813					
<i>UNEXPENDED BALANCES AUTHORITY</i>					
Estimated UB, Rider 3 for UT Southwestern Medical Center Appropriation	\$472,379	\$462,065	\$651,883	\$0	\$0

2.B. Summary of Base Request by Method of Finance
 84th Regular Session, Agency Submission, Version I
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2014 2:41:08PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

METHOD OF FINANCING	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
<u>OTHER FUNDS</u>					
Estimated UB, Rider 3 for UT Southwestern Medical Center Appropriation	\$(462,065)	\$(651,883)	\$0	\$0	\$0
<i>BASE ADJUSTMENT</i>					
Revised receipts	\$101,347	\$68,830	\$120,000	\$0	\$0
TOTAL, Permanent Endowment Fund, UT Southwestern Medical Center at Dallas	\$2,881,661	\$2,744,012	\$3,636,883	\$2,985,000	\$2,985,000
TOTAL, ALL OTHER FUNDS	\$5,635,563	\$5,316,631	\$7,032,882	\$5,772,226	\$5,772,226
GRAND TOTAL	\$138,160,431	\$152,007,981	\$154,208,419	\$57,680,828	\$57,679,740

2.B. Summary of Base Request by Method of Finance
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2014 2:41:08PM

Agency code: 729

Agency name: The University of Texas Southwestern Medical Center

METHOD OF FINANCING	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
FULL-TIME-EQUIVALENT POSITIONS					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2012-13 GAA)	2,006.8	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2014-15 GAA)	0.0	1,746.5	1,746.5	0.0	0.0
Regular Appropriations	0.0	0.0	0.0	1,950.0	1,950.0
RIDER APPROPRIATION					
Article IX, Sec.6.10.(a)(2) Limitations on State Employment Levels (2014-15 GAA)	0.0	50.0	50.0	0.0	0.0
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Unauthorized Number Over (Below) Cap	(341.3)	3.2	25.0	0.0	0.0
TOTAL, ADJUSTED FTES	1,665.5	1,799.7	1,821.5	1,950.0	1,950.0
NUMBER OF 100% FEDERALLY FUNDED FTES					
	0.0	0.0	0.0	0.0	0.0

2.C. Summary of Base Request by Object of Expense
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/13/2014 6:14:49PM

729 The University of Texas Southwestern Medical Center

OBJECT OF EXPENSE	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
1001 SALARIES AND WAGES	\$69,118,940	\$75,727,543	\$77,131,726	\$13,404,412	\$13,404,412
1002 OTHER PERSONNEL COSTS	\$1,669,150	\$3,270,122	\$4,068,223	\$2,282,579	\$2,282,579
1005 FACULTY SALARIES	\$50,722,018	\$57,226,586	\$56,371,307	\$25,614,082	\$25,614,082
2001 PROFESSIONAL FEES AND SERVICES	\$13,398	\$6,957	\$16,721	\$13,724	\$13,724
2003 CONSUMABLE SUPPLIES	\$51,164	\$38,408	\$64,100	\$52,609	\$52,609
2004 UTILITIES	\$35,528	\$23,846	\$44,246	\$36,314	\$36,314
2006 RENT - BUILDING	\$327	\$640	\$408	\$335	\$335
2008 DEBT SERVICE	\$12,331,036	\$12,328,747	\$12,330,403	\$12,333,563	\$12,332,475
2009 OTHER OPERATING EXPENSE	\$4,076,830	\$3,234,932	\$3,899,969	\$3,712,321	\$3,712,321
5000 CAPITAL EXPENDITURES	\$142,040	\$150,200	\$281,316	\$230,889	\$230,889
OOE Total (Excluding Riders)	\$138,160,431	\$152,007,981	\$154,208,419	\$57,680,828	\$57,679,740
OOE Total (Riders)					
Grand Total	\$138,160,431	\$152,007,981	\$154,208,419	\$57,680,828	\$57,679,740

2.D. Summary of Base Request Objective Outcomes
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

10/13/2014 6:14:50PM

729 The University of Texas Southwestern Medical Center

Goal/ Objective / Outcome	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
1 Provide Instructional and Operations Support					
1 Instructional Programs					
KEY 1 % Medical School Students Passing NLE Part 1 or Part 2 on First Try	98.30%	97.00%	97.00%	97.00%	97.00%
KEY 2 % Medical School Graduates Practicing Primary Care in Texas	14.40%	16.00%	16.00%	16.00%	16.00%
3 % Med School Grads Practicing Primary Care in Texas Underserved Area	1.50%	2.00%	2.00%	2.00%	2.00%
KEY 4 Percent of Medical Residency Completers Practicing in Texas	61.60%	60.00%	60.00%	60.00%	60.00%
5 Total Uncompensated Care Provided by Faculty	135,757,680.00	139,609,450.00	139,600,541.00	144,613,439.00	150,104,561.00
6 Total Net Patient Revenue by Faculty	423,405,291.00	445,477,545.00	469,978,810.00	494,417,708.00	519,138,593.00
KEY 7 Percent Allied Health Grads Passing Certif/Licensure Exam First Try	100.00%	93.00%	93.00%	93.00%	93.00%
KEY 8 Percent Allied Health Graduates Licensed or Certified in Texas	95.24%	90.00%	90.00%	90.00%	90.00%
KEY 9 Administrative (Instit Support) Cost As % of Total Expenditures	3.10%	3.75%	3.75%	3.75%	3.75%
KEY 12 % Medical School Graduates Practicing in Texas	55.80%	53.00%	53.00%	53.00%	53.00%

2.D. Summary of Base Request Objective Outcomes
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

10/13/2014 6:14:50PM

729 The University of Texas Southwestern Medical Center

Goal/ Objective / Outcome	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
2 Provide Research Support					
1 Research Activities					
KEY 1 Total External Research Expenditures	310,146,308.00	304,244,575.00	312,226,835.00	320,425,660.00	328,847,092.00
2 External Research Expends As % of Total State Appropriations	239.64%	208.60%	214.00%	219.62%	225.39%
3 External Research Expends As % of State Appropriations for Research	1,029.61%	736.70%	756.03%	812.94%	834.31%
4 Research Expenditures Supported by the Hughes Institute and VA Center	21,229,649.00	21,000,000.00	21,000,000.00	21,000,000.00	21,000,000.00

2.E. Summary of Exceptional Items Request
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
 TIME : 6:14:50PM

Agency code: 729

Agency name: **The University of Texas Southwestern Medical Center**

Priority	Item	2016			2017			Biennium		
		GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	
1	Regenerative Science and Medicine	\$8,000,000	\$8,000,000	58.3	\$8,000,000	\$8,000,000	58.3	\$16,000,000	\$16,000,000	
2	Texas Health and Aging Study	\$4,000,000	\$4,000,000	20.2	\$4,000,000	\$4,000,000	20.2	\$8,000,000	\$8,000,000	
3	Debt Serv. Vivarium & Aging Infrs.	\$9,572,865	\$9,572,865		\$9,572,865	\$9,572,865		\$19,145,730	\$19,145,730	
Total, Exceptional Items Request		\$21,572,865	\$21,572,865	78.5	\$21,572,865	\$21,572,865	78.5	\$43,145,730	\$43,145,730	
Method of Financing										
	General Revenue	\$21,572,865	\$21,572,865		\$21,572,865	\$21,572,865		\$43,145,730	\$43,145,730	
	General Revenue - Dedicated									
	Federal Funds									
	Other Funds									
		\$21,572,865	\$21,572,865		\$21,572,865	\$21,572,865		\$43,145,730	\$43,145,730	
Full Time Equivalent Positions				78.5				78.5		
Number of 100% Federally Funded FTEs				0.0				0.0		

2.F. Summary of Total Request by Strategy
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/13/2014
 TIME : 6:14:50PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center							
Goal/Objective/STRATEGY		Base 2016	Base 2017	Exceptional 2016	Exceptional 2017	Total Request 2016	Total Request 2017
1	Provide Instructional and Operations Support						
	<i>1 Instructional Programs</i>						
1	MEDICAL EDUCATION	\$0	\$0	\$0	\$0	\$0	\$0
2	BIOMEDICAL SCIENCES TRAINING	0	0	0	0	0	0
3	ALLIED HEALTH PROFESSIONS TRAINING	0	0	0	0	0	0
4	GRADUATE MEDICAL EDUCATION	0	0	0	0	0	0
	<i>2 Operations - Staff Benefits</i>						
1	STAFF GROUP INSURANCE PREMIUMS	1,450,876	1,450,876	0	0	1,450,876	1,450,876
2	WORKERS' COMPENSATION INSURANCE	0	0	0	0	0	0
3	UNEMPLOYMENT INSURANCE	0	0	0	0	0	0
	<i>3 Operations - Statutory Funds</i>						
1	TEXAS PUBLIC EDUCATION GRANTS	1,104,754	1,104,754	0	0	1,104,754	1,104,754
2	MEDICAL LOANS	124,188	124,188	0	0	124,188	124,188
	TOTAL, GOAL 1	\$2,679,818	\$2,679,818	\$0	\$0	\$2,679,818	\$2,679,818
2	Provide Research Support						
	<i>1 Research Activities</i>						
1	RESEARCH ENHANCEMENT	0	0	0	0	0	0
	TOTAL, GOAL 2	\$0	\$0	\$0	\$0	\$0	\$0

2.F. Summary of Total Request by Strategy
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/13/2014
 TIME : 6:14:50PM

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
<u>Goal/Objective/STRATEGY</u>	Base 2016	Base 2017	Exceptional 2016	Exceptional 2017	Total Request 2016	Total Request 2017
3 Provide Infrastructure Support						
1 <i>Operations and Maintenance</i>						
1 E&G SPACE SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
2 <i>Infrastructure Support</i>						
1 TUITION REVENUE BOND RETIREMENT	12,333,563	12,332,475	9,572,865	9,572,865	21,906,428	21,905,340
TOTAL, GOAL 3	\$12,333,563	\$12,332,475	\$9,572,865	\$9,572,865	\$21,906,428	\$21,905,340

2.F. Summary of Total Request by Strategy
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/13/2014
 TIME : 6:14:50PM

Agency code: 729	Agency name: The University of Texas Southwestern Medical Center					
Goal/Objective/STRATEGY	Base 2016	Base 2017	Exceptional 2016	Exceptional 2017	Total Request 2016	Total Request 2017
4 Provide Special Item Support						
<i>1 Residency Training Special Items</i>						
1 PRIMARY CARE RESIDENCY TRAINING	\$1,183,694	\$1,183,694	\$0	\$0	\$1,183,694	\$1,183,694
<i>2 Research Special Items</i>						
1 INSTITUTE FOR NOBEL/NA BIO RESEARCH	6,266,867	6,266,867	0	0	6,266,867	6,266,867
2 INNOVATIONS IN MED TECHNOLOGY	6,839,708	6,839,708	0	0	6,839,708	6,839,708
3 METROPLEX COMP MED IMAGING CENTER	5,699,992	5,699,992	0	0	5,699,992	5,699,992
4 CNTR OBESITY, DIABETES & METAB RSCH	6,839,992	6,839,992	0	0	6,839,992	6,839,992
6 CENTER FOR RESEARCH OF SICKLE CELL	1,139,992	1,139,992	0	0	1,139,992	1,139,992
7 TX INST FOR BRAIN INJURY AND REPAIR	7,500,000	7,500,000	0	0	7,500,000	7,500,000
<i>3 Health Care Special Items</i>						
1 REGIONAL BURN CARE CENTER	94,992	94,992	0	0	94,992	94,992
<i>4 Public Service Special Items</i>						
1 SCIENCE TEACHER ACCESS TO RESOURCES	569,992	569,992	0	0	569,992	569,992
<i>5 Institutional Support Special Items</i>						
1 INSTITUTIONAL ENHANCEMENT	759,992	759,992	0	0	759,992	759,992
<i>6 Exceptional Item Request</i>						
1 EXCEPTIONAL ITEM REQUEST	0	0	12,000,000	12,000,000	12,000,000	12,000,000
TOTAL, GOAL 4	\$36,895,221	\$36,895,221	\$12,000,000	\$12,000,000	\$48,895,221	\$48,895,221

2.F. Summary of Total Request by Strategy
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/13/2014
 TIME : 6:14:50PM

Agency code: 729	Agency name: The University of Texas Southwestern Medical Center					
<u>Goal/Objective/STRATEGY</u>	<u>Base 2016</u>	<u>Base 2017</u>	<u>Exceptional 2016</u>	<u>Exceptional 2017</u>	<u>Total Request 2016</u>	<u>Total Request 2017</u>
6 Tobacco Funds						
<i>1 Tobacco Earnings for Eminent Scholars</i>						
1 TOBACCO EARNINGS - UT SWMC	\$2,985,000	\$2,985,000	\$0	\$0	\$2,985,000	\$2,985,000
2 TOBACCO - PERMANENT HEALTH FUND	2,787,226	2,787,226	0	0	2,787,226	2,787,226
TOTAL, GOAL 6	\$5,772,226	\$5,772,226	\$0	\$0	\$5,772,226	\$5,772,226
TOTAL, AGENCY STRATEGY REQUEST	\$57,680,828	\$57,679,740	\$21,572,865	\$21,572,865	\$79,253,693	\$79,252,605
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	\$57,680,828	\$57,679,740	\$21,572,865	\$21,572,865	\$79,253,693	\$79,252,605

2.F. Summary of Total Request by Strategy
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/13/2014
 TIME : 6:14:50PM

Agency code: 729	Agency name: The University of Texas Southwestern Medical Center					
Goal/Objective/STRATEGY	Base 2016	Base 2017	Exceptional 2016	Exceptional 2017	Total Request 2016	Total Request 2017
General Revenue Funds:						
1 General Revenue Fund	\$49,228,784	\$49,227,696	\$21,572,865	\$21,572,865	\$70,801,649	\$70,800,561
	\$49,228,784	\$49,227,696	\$21,572,865	\$21,572,865	\$70,801,649	\$70,800,561
General Revenue Dedicated Funds:						
704 Bd Authorized Tuition Inc	0	0	0	0	0	0
770 Est Oth Educ & Gen Inco	2,679,818	2,679,818	0	0	2,679,818	2,679,818
	\$2,679,818	\$2,679,818	\$0	\$0	\$2,679,818	\$2,679,818
Other Funds:						
810 Permanent Health Fund Higher Ed	2,787,226	2,787,226	0	0	2,787,226	2,787,226
813 Permanent Endowment FD UT SW MED	2,985,000	2,985,000	0	0	2,985,000	2,985,000
	\$5,772,226	\$5,772,226	\$0	\$0	\$5,772,226	\$5,772,226
TOTAL, METHOD OF FINANCING	\$57,680,828	\$57,679,740	\$21,572,865	\$21,572,865	\$79,253,693	\$79,252,605
FULL TIME EQUIVALENT POSITIONS	1,950.0	1,950.0	78.5	78.5	2,028.5	2,028.5

2.G. Summary of Total Request Objective Outcomes
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/13/2014
 Time: 6:14:51PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Goal/ Objective / Outcome

	BL 2016	BL 2017	Excp 2016	Excp 2017	Total Request 2016	Total Request 2017
1 Provide Instructional and Operations Support						
1 <i>Instructional Programs</i>						
KEY 1 % Medical School Students Passing NLE Part 1 or Part 2 on First Try						
	97.00%	97.00%			97.00%	97.00%
KEY 2 % Medical School Graduates Practicing Primary Care in Texas						
	16.00%	16.00%			16.00%	16.00%
3 % Med School Grads Practicing Primary Care in Texas Underserved Area						
	2.00%	2.00%			2.00%	2.00%
KEY 4 Percent of Medical Residency Completers Practicing in Texas						
	60.00%	60.00%			60.00%	60.00%
5 Total Uncompensated Care Provided by Faculty						
	144,613,439.00	150,104,561.00			144,613,439.00	150,104,561.00
6 Total Net Patient Revenue by Faculty						
	494,417,708.00	519,138,593.00			494,417,708.00	519,138,593.00
KEY 7 Percent Allied Health Grads Passing Certif/Licensure Exam First Try						
	93.00%	93.00%			93.00%	93.00%
KEY 8 Percent Allied Health Graduates Licensed or Certified in Texas						
	90.00%	90.00%			90.00%	90.00%

2.G. Summary of Total Request Objective Outcomes
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/13/2014
 Time: 6:14:51PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Goal/ Objective / Outcome

	BL 2016	BL 2017	Excp 2016	Excp 2017	Total Request 2016	Total Request 2017
KEY 9 Administrative (Instit Support) Cost As % of Total Expenditures	3.75%	3.75%			3.75%	3.75%
KEY 12 % Medical School Graduates Practicing in Texas	53.00%	53.00%			53.00%	53.00%
2 Provide Research Support						
1 <i>Research Activities</i>						
KEY 1 Total External Research Expenditures	320,425,660.00	328,847,092.00			320,425,660.00	328,847,092.00
2 External Research Expends As % of Total State Appropriations	219.62%	225.39%	191.33%	196.35%	191.33%	196.35%
3 External Research Expends As % of State Appropriations for Research	812.94%	834.31%	623.21%	639.59%	623.21%	639.59%
4 Research Expenditures Supported by the Hughes Institute and VA Center	21,000,000.00	21,000,000.00			21,000,000.00	21,000,000.00

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Instructional Programs Service Categories:
 STRATEGY: 1 Medical Education Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 ⁽¹⁾	BL 2017 ⁽¹⁾
Output Measures:						
1	Minority Graduates as a Percent of Total Graduates (All Schools)	10.80 %	14.00 %	14.00 %	13.00 %	13.00 %
2	Minority Graduates As a Percent of Total MD/DO Graduates	16.60 %	18.00 %	18.00 %	16.00 %	16.00 %
3	Total Number of Outpatient Visits	2,210,748.00	2,299,177.00	2,391,144.00	2,486,790.00	2,586,261.00
4	Total Number of Inpatient Days	509,846.00	525,141.00	540,896.00	557,122.00	573,836.00
5	Total Number of Postdoctoral Research Trainees (All Schools)	399.00	400.00	400.00	400.00	400.00
KEY 7	Number of Combined MD/PhD Graduates	9.00	10.00	10.00	10.00	10.00
Explanatory/Input Measures:						
KEY 1	Minority Admissions As % of Total First-year Admissions (All Schools)	10.55 %	14.00 %	14.00 %	11.00 %	11.00 %
KEY 2	Minority MD Admissions As % of Total MD Admissions	13.00 %	18.00 %	18.00 %	15.00 %	15.00 %
KEY 3	% Medical School Graduates Entering a Primary Care Residency	46.15 %	48.00 %	48.00 %	48.00 %	48.00 %
Objects of Expense:						
1001	SALARIES AND WAGES	\$29,818,867	\$30,398,347	\$32,865,666	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$528,304	\$504,132	\$556,628	\$0	\$0

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

3.A. Strategy Request
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2014 2:41:10PM

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Instructional Programs Service Categories:
 STRATEGY: 1 Medical Education Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 ⁽¹⁾	BL 2017 ⁽¹⁾
1005	FACULTY SALARIES	\$9,776,147	\$10,458,507	\$9,582,278	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$40,123,318	\$41,360,986	\$43,004,572	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$38,574,139	\$39,028,506	\$40,160,285	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$38,574,139	\$39,028,506	\$40,160,285	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,549,179	\$2,332,480	\$2,844,287	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,549,179	\$2,332,480	\$2,844,287	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$40,123,318	\$41,360,986	\$43,004,572	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		599.7	624.9	639.8	700.7	700.7

STRATEGY DESCRIPTION AND JUSTIFICATION:

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Instructional Programs Service Categories:
 STRATEGY: 1 Medical Education Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 ⁽¹⁾	BL 2017 ⁽¹⁾
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The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted medical student headcounts. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

3.A. Strategy Request
 84th Regular Session, Agency Submission, Version 1
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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Instructional Programs Service Categories:
 STRATEGY: 2 Graduate Training in Biomedical Sciences Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	(1) BL 2016	(1) BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$3,363,148	\$3,448,062	\$3,603,571	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$31,260	\$31,197	\$110,152	\$0	\$0
1005	FACULTY SALARIES	\$7,014,049	\$6,043,745	\$5,361,491	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$10,408,457	\$9,523,004	\$9,075,214	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$9,007,221	\$9,055,059	\$8,552,738	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$9,007,221	\$9,055,059	\$8,552,738	\$0	\$0
Method of Financing:						
704	Bd Authorized Tuition Inc	\$333,650	\$349,425	\$399,950	\$0	\$0
770	Est Oth Educ & Gen Inco	\$1,067,586	\$118,520	\$122,526	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,401,236	\$467,945	\$522,476	\$0	\$0

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Instructional Programs	Service Categories:		
STRATEGY:	2	Graduate Training in Biomedical Sciences	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 ⁽¹⁾	BL 2017 ⁽¹⁾
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)					\$0	\$0
FULL TIME EQUIVALENT POSITIONS:					160.9	160.9

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted biomedical student full time equivalent. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

3.A. Strategy Request
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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Instructional Programs Service Categories:
 STRATEGY: 3 Allied Health Professions Training Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 ⁽¹⁾	BL 2017 ⁽¹⁾
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,463,741	\$1,371,428	\$1,566,065	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$32,442	\$32,915	\$73,518	\$0	\$0
1005	FACULTY SALARIES	\$4,740,512	\$4,851,041	\$4,371,847	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$6,236,695	\$6,255,384	\$6,011,430	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$5,082,880	\$5,948,004	\$5,719,758	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$5,082,880	\$5,948,004	\$5,719,758	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,153,815	\$307,380	\$291,672	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,153,815	\$307,380	\$291,672	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$6,236,695	\$6,255,384	\$6,011,430	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		67.9	79.4	82.8	88.5	88.5

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL:	1 Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2 0
OBJECTIVE:	1 Instructional Programs	Service Categories:	
STRATEGY:	3 Allied Health Professions Training	Service: 19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted allied health student full time equivalent. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

3.A. Strategy Request
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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Instructional Programs Service Categories:
 STRATEGY: 4 Graduate Medical Education Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	(1) BL 2016	(1) BL 2017
Output Measures:						
KEY 1	Total Number of MD or DO Residents	1,612.00	1,635.00	1,635.00	1,635.00	1,635.00
Explanatory/Input Measures:						
KEY 1	Minority MD or DO Residents as a Percent of Total MD or DO Residents	12.90 %	12.00 %	12.00 %	12.00 %	12.00 %
Objects of Expense:						
1001	SALARIES AND WAGES	\$3,784	\$84,694	\$37,545	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$0	\$47	\$102,454	\$0	\$0
1005	FACULTY SALARIES	\$5,864,495	\$7,886,357	\$7,855,255	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$900,000	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$6,768,279	\$7,971,098	\$7,995,254	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$6,467,307	\$7,971,098	\$7,995,254	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$6,467,307	\$7,971,098	\$7,995,254	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$300,972	\$0	\$0	\$0	\$0

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Instructional Programs Service Categories:
 STRATEGY: 4 Graduate Medical Education Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 ⁽¹⁾	BL 2017 ⁽¹⁾
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$300,972	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$6,768,279	\$7,971,098	\$7,995,254	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		32.4	32.5	29.3	36.2	36.2

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Graduate Medical Education formula allocates funding based on the number of medical residents. These funds shall be used to support the number of resident slots in the State of Texas as well as faculty costs related to GME. The total MD/DO Resident count includes the residents practicing in the Seton Austin program and these Appropriated Funds will continue to be passed through UTSW Medical Center.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

3.A. Strategy Request
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729 The University of Texas Southwestern Medical Center

GOAL:	1 Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2 0
OBJECTIVE:	2 Operations - Staff Benefits	Service Categories:	
STRATEGY:	1 Staff Group Insurance Premiums	Service: 06	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$0	\$874,096	\$1,450,876	\$1,450,876	\$1,450,876
2009	OTHER OPERATING EXPENSE	\$742,675	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$742,675	\$874,096	\$1,450,876	\$1,450,876	\$1,450,876
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$742,675	\$874,096	\$1,450,876	\$1,450,876	\$1,450,876
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$742,675	\$874,096	\$1,450,876	\$1,450,876	\$1,450,876
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,450,876	\$1,450,876
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$742,675	\$874,096	\$1,450,876	\$1,450,876	\$1,450,876

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General funds.

729 The University of Texas Southwestern Medical Center

GOAL: 1. Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 2 Operations - Staff Benefits Service Categories:
 STRATEGY: 1 Staff Group Insurance Premiums Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Operations - Staff Benefits	Service Categories:		
STRATEGY:	2	Workers' Compensation Insurance	Service: 06	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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Objects of Expense:

1002	OTHER PERSONNEL COSTS	\$0	\$194,786	\$203,179	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$106,999	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$106,999	\$194,786	\$203,179	\$0	\$0

Method of Financing:

770	Est Oth Educ & Gen Inco	\$106,999	\$194,786	\$203,179	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$106,999	\$194,786	\$203,179	\$0	\$0

TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
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TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$106,999	\$194,786	\$203,179	\$0	\$0
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FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy funds the Worker's Compensation payments related to Educational and General funds.

729 The University of Texas Southwestern Medical Center

GOAL:	1 Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2 Operations - Staff Benefits	Service Categories:		
STRATEGY:	2 Workers' Compensation Insurance	Service: 06	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

3.A. Strategy Request
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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 2 Operations - Staff Benefits Service Categories:
 STRATEGY: 3 Unemployment Insurance Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$0	\$367,846	\$236,721	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$174,364	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$174,364	\$367,846	\$236,721	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$174,364	\$367,846	\$236,721	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$174,364	\$367,846	\$236,721	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$174,364	\$367,846	\$236,721	\$0	\$0

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy funds the Unemployment Insurance payments related to Educational and General funds.

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GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 2 Operations - Staff Benefits Service Categories:
 STRATEGY: 3 Unemployment Insurance Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	3	Operations - Statutory Funds	Service Categories:		
STRATEGY:	1	Texas Public Education Grants	Service: 20	Income: A.1	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$1,160,412	\$1,157,232	\$1,104,754	\$1,104,754	\$1,104,754
TOTAL, OBJECT OF EXPENSE		\$1,160,412	\$1,157,232	\$1,104,754	\$1,104,754	\$1,104,754
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,160,412	\$1,157,232	\$1,104,754	\$1,104,754	\$1,104,754
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,160,412	\$1,157,232	\$1,104,754	\$1,104,754	\$1,104,754
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,104,754	\$1,104,754
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,160,412	\$1,157,232	\$1,104,754	\$1,104,754	\$1,104,754

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	3	Operations - Statutory Funds	Service Categories:		
STRATEGY:	2	Medical Loans	Service: 20	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$153,401	\$77,912	\$124,188	\$124,188	\$124,188
TOTAL, OBJECT OF EXPENSE		\$153,401	\$77,912	\$124,188	\$124,188	\$124,188
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$153,401	\$77,912	\$124,188	\$124,188	\$124,188
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$153,401	\$77,912	\$124,188	\$124,188	\$124,188
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$124,188	\$124,188
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$153,401	\$77,912	\$124,188	\$124,188	\$124,188

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

Section 61.539 of the Texas Education Code requires that 2% of the resident medical school tuition be transferred for repayment of student loans of physicians serving in designated state agencies or economically distressed or rural medically underserved areas of the State.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL:	2	Provide Research Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Research Activities	Service Categories:		
STRATEGY:	1	Research Enhancement	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 ⁽¹⁾	BL 2017 ⁽¹⁾
Objects of Expense:						
1001	SALARIES AND WAGES	\$2,428,367	\$2,370,835	\$2,465,528	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$46,103	\$60,053	\$67,616	\$0	\$0
1005	FACULTY SALARIES	\$3,385,906	\$3,275,913	\$2,823,070	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$5,860,376	\$5,706,801	\$5,356,214	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$5,634,464	\$5,426,378	\$5,356,214	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$5,634,464	\$5,426,378	\$5,356,214	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$225,912	\$280,423	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$225,912	\$280,423	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,860,376	\$5,706,801	\$5,356,214	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		69.2	64.7	70.9	72.1	72.1

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

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GOAL:	2	Provide Research Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Research Activities	Service Categories:		
STRATEGY:	1	Research Enhancement	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 ⁽¹⁾	BL 2017 ⁽¹⁾
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The Research Enhancement formula allocates a base amount to each institution in addition to a percent of the research expenditures as reported to the Texas Higher Education Coordinating Board. These funds are used to support the research activities of the institution.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

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GOAL: 3 Provide Infrastructure Support
 OBJECTIVE: 1 Operations and Maintenance
 STRATEGY: 1 E&G Space Support

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016 ⁽¹⁾	BL 2017 ⁽¹⁾
Objects of Expense:						
1001	SALARIES AND WAGES	\$19,892,823	\$23,423,401	\$23,036,599	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$388,431	\$467,150	\$350,912	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$189,780	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$20,281,254	\$24,080,331	\$23,387,511	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$20,235,489	\$22,874,000	\$22,401,765	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$20,235,489	\$22,874,000	\$22,401,765	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$45,765	\$1,206,331	\$985,746	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$45,765	\$1,206,331	\$985,746	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$20,281,254	\$24,080,331	\$23,387,511	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		416.4	425.1	422.9	429.9	429.9

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

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GOAL:	3	Provide Infrastructure Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Operations and Maintenance	Service Categories:		
STRATEGY:	1	E&G Space Support	Service: 10	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
					(1)	(1)

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant support and utilities. This formula is driven by the predicted square feet for health related institutions produced by the Coordinating Board Space Projection Model.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 2 Infrastructure Support Service Categories:
 STRATEGY: 1 Tuition Revenue Bond Retirement Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
2008	DEBT SERVICE	\$12,331,036	\$12,328,747	\$12,330,403	\$12,333,563	\$12,332,475
TOTAL, OBJECT OF EXPENSE		\$12,331,036	\$12,328,747	\$12,330,403	\$12,333,563	\$12,332,475
Method of Financing:						
1	General Revenue Fund	\$12,331,036	\$12,328,747	\$12,330,403	\$12,333,563	\$12,332,475
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$12,331,036	\$12,328,747	\$12,330,403	\$12,333,563	\$12,332,475
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$12,333,563	\$12,332,475
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$12,331,036	\$12,328,747	\$12,330,403	\$12,333,563	\$12,332,475

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This amount is required for tuition revenue debt service obligations previously authorized by the Legislature for campus expansion program. Debt Service for outstanding Tuition Revenue Bond's has been requested based on actual, known TRB debt service requirements for FY 2014 and 2015.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Residency Training Special Items	Service Categories:		
STRATEGY:	1	Primary Care Residency Training Program	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,183,694	\$1,183,694	\$1,171,974	\$1,171,974	\$1,171,974
1002	OTHER PERSONNEL COSTS	\$0	\$0	\$11,720	\$11,720	\$11,720
TOTAL, OBJECT OF EXPENSE		\$1,183,694	\$1,183,694	\$1,183,694	\$1,183,694	\$1,183,694
Method of Financing:						
1	General Revenue Fund	\$1,109,713	\$1,183,694	\$1,183,694	\$1,183,694	\$1,183,694
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$1,109,713	\$1,183,694	\$1,183,694	\$1,183,694	\$1,183,694
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$73,981	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$73,981	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,183,694	\$1,183,694
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,183,694	\$1,183,694	\$1,183,694	\$1,183,694	\$1,183,694
FULL TIME EQUIVALENT POSITIONS:		33.5	33.5	33.5	33.5	33.5

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Residency Training Special Items	Service Categories:		
STRATEGY:	1	Primary Care Residency Training Program	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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STRATEGY DESCRIPTION AND JUSTIFICATION:

Medical education is only partially complete when a M.D. degree is awarded; further education in accredited residency programs is essential for the development of the full range of knowledge and skills to perform medical diagnosis, treatment and the certification required before a doctor is qualified to practice. This residency education function is a major part of the primary mission of all Texas medical schools. UTSW trains the majority of residents, in primary and specialty care, in all of North Texas. Consequently, it has more residents than every other State institution and thus bears the greatest share of the State's resident costs. Serving the mission of training residents has significant costs and the primary cost borne by medical schools is providing education by faculty. Other than the State GME formula, which pays only ~1/4 of the ~\$18,000 annual per resident cost, there are no dedicated funds for residents' education. This strategy helps fund the disproportionate cost UTSW bears in educating the State's largest number of primary care residents, including direct support for residents through payment of 15 resident stipends. It is essential to continue the number and quality of primary care residency programs at UTSW since such programs are the most important source of primary care doctors in North Texas and statewide.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	-1	Institute for Nobel/National-Academy Biomedical Research	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,905,411	\$1,703,284	\$1,490,447	\$1,490,447	\$1,490,447
1002	OTHER PERSONNEL COSTS	\$43,972	\$40,516	\$92,361	\$92,361	\$92,361
1005	FACULTY SALARIES	\$4,947,184	\$4,362,025	\$4,684,059	\$4,684,059	\$4,684,059
TOTAL, OBJECT OF EXPENSE		\$6,896,567	\$6,105,825	\$6,266,867	\$6,266,867	\$6,266,867
Method of Financing:						
1	General Revenue Fund	\$6,333,962	\$6,105,825	\$6,266,867	\$6,266,867	\$6,266,867
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$6,333,962	\$6,105,825	\$6,266,867	\$6,266,867	\$6,266,867
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$562,605	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$562,605	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$6,266,867	\$6,266,867
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$6,896,567	\$6,105,825	\$6,266,867	\$6,266,867	\$6,266,867
FULL TIME EQUIVALENT POSITIONS:		64.1	59.3	60.2	66.1	66.1

729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	1	Institute for Nobel/National-Academy Biomedical Research	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The Institute for Nobel/National-Academy Biomedical Research began in 2004, predicated on the fact that Texas' long-term success in biomedical science and the biotechnology industry depends on having research leaders at our health institutions who rank among the best in the world. This Institute is extremely effective in facilitating this for Texas' future. The National Academy of Sciences is the scientific hall of fame and election as a member is the highest honor in the U.S. for a scientist. With 68% of all National Academy members at Texas health institutions at UTSW, and with four of its five Nobel laureates as active faculty members, UTSW is exclusively positioned in Texas for the Institute for Nobel/National-Academy Biomedical Research. Investigators of Nobel Prize-and National Academy-caliber conduct cutting-edge research, bring to Texas millions of dollars in grant funds, and attract the best and brightest co-workers.

UTSW is working to further leverage the success of our globally-recognized research leaders in order to expand research opportunities, recruit more world-class scientists and secure more funds from sources outside Texas. Special Item funding has been appropriated specifically to:

- Provide incentives for highly sought-after scientists to remain in Texas
- Bring millions in outside grants to Texas
- Cultivate state-of-the-art research and commercializable technologies,
- Recruit rising-star scientists mentored by our accomplished faculty.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	2	Institute for Innovations in Medical Technology	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$3,978,193	\$4,655,094	\$4,571,226	\$4,571,226	\$4,571,226
1002	OTHER PERSONNEL COSTS	\$60,717	\$67,565	\$85,262	\$85,262	\$85,262
1005	FACULTY SALARIES	\$1,933,307	\$2,116,136	\$2,183,220	\$2,183,220	\$2,183,220
TOTAL, OBJECT OF EXPENSE		\$5,972,217	\$6,838,795	\$6,839,708	\$6,839,708	\$6,839,708
Method of Financing:						
1	General Revenue Fund	\$5,972,217	\$6,838,795	\$6,839,708	\$6,839,708	\$6,839,708
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$5,972,217	\$6,838,795	\$6,839,708	\$6,839,708	\$6,839,708
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$6,839,708	\$6,839,708
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,972,217	\$6,838,795	\$6,839,708	\$6,839,708	\$6,839,708
FULL TIME EQUIVALENT POSITIONS:		78.2	74.4	93.3	83.0	83.0

729 The University of Texas Southwestern Medical Center

GOAL:	4 Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2 Research Special Items	Service Categories:		
STRATEGY:	2 Institute for Innovations in Medical Technology	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of the Institute for Innovations in Medical Technology (IIIMT) is to cultivate cutting-edge research with potential to develop into commercializable technologies, and to help transition them from discovery to patient care. This goal is being accomplished by developing and maintaining a unique group of specialized "Core" Laboratory facilities that support such research affordably and efficiently, retaining an extraordinary concentration of innovative biomedical scientists on our faculty and facilitating the recruitment of rising star faculty to Texas, bringing millions in federal and private grants to the state, and maintaining enhanced infrastructure and expert staff to facilitate commercialization, which in turn attracts vital biotechnology partners to North Texas.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	3	Metroplex Comprehensive Medical Imaging Center	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,617,464	\$1,789,548	\$1,757,658	\$1,757,658	\$1,757,658
1002	OTHER PERSONNEL COSTS	\$32,082	\$32,061	\$72,001	\$72,001	\$72,001
1005	FACULTY SALARIES	\$3,453,922	\$3,910,848	\$3,870,333	\$3,870,333	\$3,870,333
TOTAL, OBJECT OF EXPENSE		\$5,103,468	\$5,732,457	\$5,699,992	\$5,699,992	\$5,699,992
Method of Financing:						
1	General Revenue Fund	\$5,103,468	\$5,699,992	\$5,699,992	\$5,699,992	\$5,699,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$5,103,468	\$5,699,992	\$5,699,992	\$5,699,992	\$5,699,992
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$0	\$32,465	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$0	\$32,465	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$5,699,992	\$5,699,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,103,468	\$5,732,457	\$5,699,992	\$5,699,992	\$5,699,992
FULL TIME EQUIVALENT POSITIONS:		61.7	55.0	65.4	61.3	61.3

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	3	Metroplex Comprehensive Medical Imaging Center	Service:	21	Income: A.2
					Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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STRATEGY DESCRIPTION AND JUSTIFICATION:

Modern imaging techniques permit exquisite views of both structure and function from views of every atom in a protein molecule to functional magnetic resonance images of the neural activities that underlie complex behaviors in humans. With such amazing opportunities, the Imaging Center's scientists and doctors are engaged in both the development of imaging technologies and their exploitation to understand and treat disease. The goals of the Center are to:

- Provide the only imaging center of its kind in the Southwest, allowing UTSW researchers and collaborators to investigate molecular and cellular mechanisms of disease.
- Advance the diagnosis, treatment, and prevention of numerous debilitating diseases through the development and use of advanced medical imaging.
- Retain highly sought-after basic and clinical researchers and recruit rising star faculty to Texas.
- Bring millions in federal and private grants to Texas.

To achieve these goals, the Center at UTSW encompasses a broad spectrum of imaging activities. The Advanced Imaging Research Center established in collaboration with UT Dallas and UT Arlington houses necessary state-of-the-art instruments and a variety of other imaging capabilities are encompassed in Core Labs. Ultimately, the unprecedented images and measurements of healthy and diseased tissue that modern imaging provides are crucial to developing more effective treatments for the sick and, eventually, preventive care to the well.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4 Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2 Research Special Items	Service Categories:		
STRATEGY:	4 Center for Obesity, Diabetes and Metabolism Research	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,777,219	\$1,625,810	\$1,497,947	\$1,497,947	\$1,497,947
1002	OTHER PERSONNEL COSTS	\$29,137	\$33,612	\$84,052	\$84,052	\$84,052
1005	FACULTY SALARIES	\$4,723,049	\$5,205,989	\$5,257,993	\$5,257,993	\$5,257,993
TOTAL, OBJECT OF EXPENSE		\$6,529,405	\$6,865,411	\$6,839,992	\$6,839,992	\$6,839,992
Method of Financing:						
1	General Revenue Fund	\$6,412,492	\$6,839,992	\$6,839,992	\$6,839,992	\$6,839,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$6,412,492	\$6,839,992	\$6,839,992	\$6,839,992	\$6,839,992
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$116,913	\$25,419	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$116,913	\$25,419	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$6,839,992	\$6,839,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$6,529,405	\$6,865,411	\$6,839,992	\$6,839,992	\$6,839,992
FULL TIME EQUIVALENT POSITIONS:		69.1	69.5	64.0	77.4	77.4

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	4	Center for Obesity, Diabetes and Metabolism Research	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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STRATEGY DESCRIPTION AND JUSTIFICATION:

Since it was founded in 2007, the interdisciplinary Center for Obesity, Diabetes and Metabolism Research has become widely recognized as the top obesity center in the world and uniquely positioned to tackle a medical crisis that costs Texas \$10 billion annually and continues to spiral out of control. The trends in obesity and related diseases are frightening, with the percent of overweight Texans increasing from 43% to 63% in just 15 years. What was once unheard of Type II diabetes occurring in children is now common and obesity dramatically increases not only the risk of diabetes but also heart disease, kidney failure, stroke, high blood pressure, respiratory problems and other chronic conditions. UT Southwestern's Obesity Center is committed to developing novel treatments for the prevention and treatment of obesity, to continued outreach to thousands of Dallas ISD elementary students to provide early intervention and an effective model for Texas, and to ensuring significant benefit to Texas from millions in external grant funding secured and eventual cost savings and revenue possible from breakthrough treatments.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4 Provide Special Item Support	Statewide Goal/Benchmark:	2 0
OBJECTIVE:	2 Research Special Items	Service Categories:	
STRATEGY:	6 Center for Research of Sickle Cell Disease	Service: 19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$264,536	\$284,215	\$274,200	\$274,200	\$274,200
1002	OTHER PERSONNEL COSTS	\$3,228	\$3,625	\$12,645	\$12,645	\$12,645
1005	FACULTY SALARIES	\$837,987	\$855,247	\$853,147	\$853,147	\$853,147
TOTAL, OBJECT OF EXPENSE		\$1,105,751	\$1,143,087	\$1,139,992	\$1,139,992	\$1,139,992
Method of Financing:						
1	General Revenue Fund	\$1,068,742	\$1,143,087	\$1,139,992	\$1,139,992	\$1,139,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$1,068,742	\$1,143,087	\$1,139,992	\$1,139,992	\$1,139,992
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$37,009	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$37,009	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,139,992	\$1,139,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,105,751	\$1,143,087	\$1,139,992	\$1,139,992	\$1,139,992
FULL TIME EQUIVALENT POSITIONS:		11.0	10.7	10.2	12.0	12.0

729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	6	Center for Research of Sickle Cell Disease	Service:	19	Income: A.2
					Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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STRATEGY DESCRIPTION AND JUSTIFICATION:

Sickle cell disease, the most serious disorder in the United States resulting from a single gene mutation, is most prevalent in persons of African descent. The condition causes excruciating pain, organ damage, and premature death in children and adults. There is a pressing need to better understand the biology of the disease and to translate scientific discovery into better treatments and eventually a cure. UTSW's Comprehensive Sickle Cell Center has made dramatic progress in clinical research which has brought improved treatments and set the stage for future scientific discoveries. With continuing added support, UTSW's mission is to maintain and build upon its world class Comprehensive Sickle Cell Center focused on the following: research leading to curative treatments, development and refinement of new and improved therapies to control disease complications and marked expansion of its outpatient clinics and inpatient services for children and adults with sickle cell disease in order to improve the length and quality of life. The Center has been and plans to continue to be recognized as one of the world's best.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	7	Texas Institute for Brain Injury and Repair	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$2,134,799	\$1,176,628	\$1,176,628	\$1,176,628
1002	OTHER PERSONNEL COSTS	\$0	\$55,424	\$68,509	\$68,509	\$68,509
1005	FACULTY SALARIES	\$0	\$4,130,495	\$4,630,678	\$4,630,678	\$4,630,678
2009	OTHER OPERATING EXPENSE	\$0	\$1,167,898	\$1,624,185	\$1,624,185	\$1,624,185
TOTAL, OBJECT OF EXPENSE		\$0	\$7,488,616	\$7,500,000	\$7,500,000	\$7,500,000
Method of Financing:						
1	General Revenue Fund	\$0	\$7,488,616	\$7,500,000	\$7,500,000	\$7,500,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$7,488,616	\$7,500,000	\$7,500,000	\$7,500,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$7,500,000	\$7,500,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$7,488,616	\$7,500,000	\$7,500,000	\$7,500,000
FULL TIME EQUIVALENT POSITIONS:		0.0	75.0	75.0	75.0	75.0
STRATEGY DESCRIPTION AND JUSTIFICATION:						

729 The University of Texas Southwestern Medical Center

GOAL:	4 Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2 Research Special Items	Service Categories:		
STRATEGY:	7 Texas Institute for Brain Injury and Repair	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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UTSW is at a pivotal point for advancing our faculty’s discoveries in the field of neuroscience, including brain injury and concussion, and associated degenerative diseases that affect millions of Texas veterans, accident victims, and youth athletes. UTSW faculty efforts are strongly and uniquely supported by a new University Hospital scheduled to open in late 2014 and specifically designed to support cutting-edge clinical research, and a licensing revenue-funded BioCenter, a state-of-the-art commercial campus facility strategically positioned for the biomedical industry to interact with clinical medicine and academic science to accelerate bench-to-bedside progress. Yet, development of basic discoveries in fields of relevance to brain injury and repair into transformative patient care at UTSW suffers from lack of funding for the early steps in translational research. State funding supports the extension of basic discoveries from the lab and seeds the earliest steps in translational research for which there are no competitive grant or investor sources of funding, yet are essential for fostering basic discoveries – with tremendous promise for bettering patient care, lowering healthcare costs, and ROI to the State – that result in novel patient therapies. Funds will also support development of educational modules and outreach programs to train coaches, players and others on the symptoms of brain injury, and 15% of the funds support complementary activities at UT Dallas.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	3	Health Care Special Items	Service Categories:		
STRATEGY:	1	Regional Burn Care Center	Service: 22	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$0	\$707	\$941	\$941	\$941
1005	FACULTY SALARIES	\$90,544	\$94,275	\$94,051	\$94,051	\$94,051
TOTAL, OBJECT OF EXPENSE		\$90,544	\$94,982	\$94,992	\$94,992	\$94,992
Method of Financing:						
1	General Revenue Fund	\$89,055	\$94,982	\$94,992	\$94,992	\$94,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$89,055	\$94,982	\$94,992	\$94,992	\$94,992
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,489	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,489	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$94,992	\$94,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$90,544	\$94,982	\$94,992	\$94,992	\$94,992
FULL TIME EQUIVALENT POSITIONS:		0.3	0.2	0.3	0.2	0.2

729 The University of Texas Southwestern Medical Center

GOAL:	4 Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	3 Health Care Special Items	Service Categories:		
STRATEGY:	1 Regional Burn Care Center	Service:	22	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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STRATEGY DESCRIPTION AND JUSTIFICATION:

To provide comprehensive burn care rehabilitation, education, supplies and banked organs and tissues for clinical transplant for adult and pediatric patients and healthcare professionals. The Center is also the only American Burn Association and American College of Surgeons-verified burn center in North Texas, providing a regional resource for disaster management of burn trauma.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	4	Public Service Special Items	Service Categories:		
STRATEGY:	1	Program for Science Teacher Access to Resources (STARS)	Service:	18	
			Income:	A.2	
			Age:	B.1	

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$296,211	\$307,172	\$310,559	\$310,559	\$310,559
1002	OTHER PERSONNEL COSTS	\$1,040	\$2,190	\$7,773	\$7,773	\$7,773
1005	FACULTY SALARIES	\$238,552	\$261,143	\$251,660	\$251,660	\$251,660
TOTAL, OBJECT OF EXPENSE		\$535,803	\$570,505	\$569,992	\$569,992	\$569,992
Method of Financing:						
1	General Revenue Fund	\$534,367	\$570,505	\$569,992	\$569,992	\$569,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$534,367	\$570,505	\$569,992	\$569,992	\$569,992
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,436	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,436	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$569,992	\$569,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$535,803	\$570,505	\$569,992	\$569,992	\$569,992
FULL TIME EQUIVALENT POSITIONS:		16.9	11.9	10.9	13.2	13.2

729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	4	Public Service Special Items	Service Categories:		
STRATEGY:	1	Program for Science Teacher Access to Resources (STARS)	Service: 18	Income: A.2	Age: B.1

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The STARS program is dedicated to maintaining a robust educational partnership between UTSW and secondary teachers and providing programs for secondary school students. STARS has two goals: to improve science education in the North Texas area and beyond and to increase the interest and enthusiasm among secondary school students to pursue careers in STEM fields, especially as they impact the future of biomedicine.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	5	Institutional Support Special Items	Service Categories:		
STRATEGY:	1	Institutional Enhancement	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$446,507	\$423,868	\$456,238	\$456,238	\$456,238
1002	OTHER PERSONNEL COSTS	\$9,424	\$8,177	\$9,700	\$9,700	\$9,700
1005	FACULTY SALARIES	\$304,222	\$337,710	\$294,054	\$294,054	\$294,054
TOTAL, OBJECT OF EXPENSE		\$760,153	\$769,755	\$759,992	\$759,992	\$759,992
Method of Financing:						
1	General Revenue Fund	\$712,492	\$759,992	\$759,992	\$759,992	\$759,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$712,492	\$759,992	\$759,992	\$759,992	\$759,992
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$47,661	\$9,763	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$47,661	\$9,763	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$759,992	\$759,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$760,153	\$769,755	\$759,992	\$759,992	\$759,992
FULL TIME EQUIVALENT POSITIONS:		8.4	7.6	15.6	8.3	8.3

729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	5	Institutional Support Special Items	Service Categories:		
STRATEGY:	1	Institutional Enhancement	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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STRATEGY DESCRIPTION AND JUSTIFICATION:

Institutional Enhancement funding plays a significant role in financing the core missions of all Health Related Institutions by providing a base level of funding for services and programs. Institutional Enhancement funding helps support leading-edge and innovative programs in medical education not otherwise supported by formula funding. The purpose of Institutional Enhancement at UTSW is to help provide the highest quality training to our medical students in the areas of prevention, diagnosis, and treatment of disease.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Special Item Support
 OBJECTIVE: 6 Exceptional Item Request
 STRATEGY: 1 Exceptional Item Request

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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Objects of Expense:

1001	SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$0	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$0	\$0

Method of Financing:

1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$0	\$0

TOTAL, METHOD OF FINANCE (INCLUDING RIDERS) \$0 \$0

TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS) \$0 \$0 \$0 \$0 \$0

FULL TIME EQUIVALENT POSITIONS: 0.0 0.0 0.0 0.0 0.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is used to request exceptional items. Additional information for this strategy is available in Schedules 4.A through 4.C, Exceptional Item Request.

3.A. Strategy Request
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729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Special Item Support
 OBJECTIVE: 6 Exceptional Item Request
 STRATEGY: 1 Exceptional Item Request

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL: 6 Tobacco Funds Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Tobacco Earnings for Eminent Scholars Service Categories:
 STRATEGY: 1 Tobacco Earnings for UT Southwestern Medical Center Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$347,184	\$219,011	\$439,492	\$360,718	\$360,718
1002	OTHER PERSONNEL COSTS	\$236,753	\$235,454	\$243,671	\$199,995	\$199,995
1005	FACULTY SALARIES	\$1,744,748	\$1,702,126	\$2,202,009	\$1,807,316	\$1,807,316
2001	PROFESSIONAL FEES AND SERVICES	\$6,851	\$5,434	\$8,647	\$7,097	\$7,097
2003	CONSUMABLE SUPPLIES	\$34,786	\$32,292	\$43,903	\$36,033	\$36,033
2004	UTILITIES	\$14,998	\$11,566	\$18,929	\$15,536	\$15,536
2006	RENT - BUILDING	\$167	\$640	\$211	\$173	\$173
2009	OTHER OPERATING EXPENSE	\$423,544	\$460,078	\$534,545	\$438,732	\$438,732
5000	CAPITAL EXPENDITURES	\$72,630	\$77,411	\$145,476	\$119,400	\$119,400
TOTAL, OBJECT OF EXPENSE		\$2,881,661	\$2,744,012	\$3,636,883	\$2,985,000	\$2,985,000
Method of Financing:						
813	Permanent Endowment FD UT SW MED	\$2,881,661	\$2,744,012	\$3,636,883	\$2,985,000	\$2,985,000
SUBTOTAL, MOF (OTHER FUNDS)		\$2,881,661	\$2,744,012	\$3,636,883	\$2,985,000	\$2,985,000

729 The University of Texas Southwestern Medical Center

GOAL:	6	Tobacco Funds	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Tobacco Earnings for Eminent Scholars	Service Categories:		
STRATEGY:	1	Tobacco Earnings for UT Southwestern Medical Center	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,985,000	\$2,985,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,881,661	\$2,744,012	\$3,636,883	\$2,985,000	\$2,985,000
FULL TIME EQUIVALENT POSITIONS:		17.1	16.0	18.2	16.0	16.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

Funding for this strategy is derived from annual distributions of Permanent Health Funds established Section 63.101 of the Texas Education Code. These are appropriated for research and other programs that are conducted by the institution and that benefit the public health.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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GOAL: 6 Tobacco Funds Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Tobacco Earnings for Eminent Scholars Service Categories:
 STRATEGY: 2 Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810 Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
Objects of Expense:						
1001	SALARIES AND WAGES	\$331,791	\$304,281	\$410,383	\$336,817	\$336,817
1002	OTHER PERSONNEL COSTS	\$226,257	\$258,569	\$227,532	\$186,744	\$186,744
1005	FACULTY SALARIES	\$1,667,394	\$1,735,029	\$2,056,162	\$1,687,571	\$1,687,571
2001	PROFESSIONAL FEES AND SERVICES	\$6,547	\$1,523	\$8,074	\$6,627	\$6,627
2003	CONSUMABLE SUPPLIES	\$16,378	\$6,116	\$20,197	\$16,576	\$16,576
2004	UTILITIES	\$20,530	\$12,280	\$25,317	\$20,778	\$20,778
2006	RENT - BUILDING	\$160	\$0	\$197	\$162	\$162
2009	OTHER OPERATING EXPENSE	\$415,435	\$182,032	\$512,297	\$420,462	\$420,462
5000	CAPITAL EXPENDITURES	\$69,410	\$72,789	\$135,840	\$111,489	\$111,489
TOTAL, OBJECT OF EXPENSE		\$2,753,902	\$2,572,619	\$3,395,999	\$2,787,226	\$2,787,226
Method of Financing:						
810	Permanent Health Fund Higher Ed	\$2,753,902	\$2,572,619	\$3,395,999	\$2,787,226	\$2,787,226
SUBTOTAL, MOF (OTHER FUNDS)		\$2,753,902	\$2,572,619	\$3,395,999	\$2,787,226	\$2,787,226

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729 The University of Texas Southwestern Medical Center

GOAL:	6	Tobacco Funds	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Tobacco Earnings for Eminent Scholars	Service Categories:		
STRATEGY:	2	Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,787,226	\$2,787,226
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,753,902	\$2,572,619	\$3,395,999	\$2,787,226	\$2,787,226
FULL TIME EQUIVALENT POSITIONS:		17.3	15.7	17.2	15.7	15.7

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy includes the institution's allocation of the Permanent Health Fund for Higher Education. The purpose of these funds includes medical research, health education or treatment programs.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$138,160,431	\$152,007,981	\$154,208,419	\$57,680,828	\$57,679,740
METHODS OF FINANCE (INCLUDING RIDERS):				\$57,680,828	\$57,679,740
METHODS OF FINANCE (EXCLUDING RIDERS):	\$138,160,431	\$152,007,981	\$154,208,419	\$57,680,828	\$57,679,740
FULL TIME EQUIVALENT POSITIONS:	1,665.5	1,799.7	1,821.5	1,950.0	1,950.0

3.B. Rider Revisions and Additions Request

Agency Code: 729	Agency Name: The University of Texas Southwestern Medical Center	Prepared By: Arnim Dontes	Date: October 2014	Request Level: Base
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Current Rider Number	Page Number in 2014 -15 GAA	Proposed Rider Language
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3

Article III: 165

Estimated Appropriation and Unexpended Balance. Included in the amounts appropriated above are: (1) estimated appropriations of amounts available for distribution or investment returns out of the Permanent Endowment Fund for The University of Texas Southwestern Medical Center at Dallas No. 813 and (2) estimated appropriations of the institution's estimated allocation of amounts available for distribution out of the Permanent Health Fund for Higher Education No. 810.

- a. Amounts available for distribution or investment returns in excess of the amounts estimated above are also appropriated to the institution. In the event that amounts available for distribution or investment returns are less than the amounts estimated above, this Act may not be construed as appropriating funds to make up the difference.
- b. All balances of estimated appropriations from the Permanent Endowment Fund for The University of Texas Southwestern Medical Center at Dallas No. 813 and of the institution's allocation from the amounts available for distribution out of the Permanent Health Fund for Higher Education No. 810, except for any General Revenue, at the close of the fiscal year ending August 31, ~~2013~~ 2015, and the income to said fund during the fiscal years beginning September 1, ~~2013~~ 2015, are hereby appropriated. Any unexpended appropriations made above as of August 31, ~~2014~~ 2016, are hereby appropriated to the institution for the same purposes for fiscal year ~~2015~~ 2017.

This rider has been revised to reflect updated dates associated with the existing rider. This change would not impact agency appropriations or operations as compared to the ~~2012-2013~~ 2014-2015 biennium.

4.A. Exceptional Item Request Schedule
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DATE: 10/13/2014
 TIME: 6:14:51PM

Agency code: 729

Agency name:

The University of Texas Southwestern Medical Center

<u>CODE</u>	<u>DESCRIPTION</u>	<u>Excp 2016</u>	<u>Excp 2017</u>
	Item Name: Center for Regenerative Science and Medicine		
	Item Priority: 1		
	Includes Funding for the Following Strategy or Strategies: 04-06-01 Exceptional Item Request		
 OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	1,036,490	1,036,490
1002	OTHER PERSONNEL COSTS	40,943	40,943
1005	FACULTY SALARIES	4,422,567	4,422,567
2009	OTHER OPERATING EXPENSE	2,500,000	2,500,000
	TOTAL, OBJECT OF EXPENSE	\$8,000,000	\$8,000,000
 METHOD OF FINANCING:			
1	General Revenue Fund	8,000,000	8,000,000
	TOTAL, METHOD OF FINANCING	\$8,000,000	\$8,000,000
	FULL-TIME EQUIVALENT POSITIONS (FTE):	58.30	58.30

DESCRIPTION / JUSTIFICATION:

Degenerative diseases of the heart, brain and other tissues represent the largest cause of death and disability in the world, accounting for the lion's share of health care costs in Texas and the U.S. Regenerative medicine is a new frontier of science that seeks to understand the mechanisms of tissue aging, injury, and repair and to leverage this knowledge to improve human health. This is the most important, interesting and potentially transformative mission in human biology and medicine today. UTSW is perfectly positioned to tackle this mission and requests \$16 million for the biennium for the Center for Regenerative Science and Medicine.

The Center will bring UTSW's renowned expertise, extending from molecular biology, to tissue engineering and organ fabrication, to bear on the development of novel solutions to damage, irrespective of cause, to organs including heart, liver, lung, kidney and others. State investment will allow UTSW to capitalize on private seed funds for groundbreaking research, such as heart tissue repair already in animal model pre-clinical trials, leading to transformative therapies for degenerative diseases that affect almost everyone over 40.

Now is an opportune time to launch a transformational large-scale initiative in this rapidly developing field, as research in regenerative medicine is underrepresented in Texas. In response, UTSW has formed the Center to be spearheaded by Dr. Eric Olson, Chairman of Molecular Biology and a member of the National Academy of Sciences and the Institute of Medicine. Guided by UTSW's research, education, and patient care missions, the goals of the Center are: 1) to discover fundamental mechanisms of tissue formation and repair; 2) to develop transformative strategies and medicines to enhance tissue regeneration; 3) to train future generations of scientists and clinicians who will translate this new scientific knowledge into novel human therapies; and 4) to offer education and community outreach programs.

EXTERNAL/INTERNAL FACTORS:

4.A. Exceptional Item Request Schedule
84th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
TIME: 6:14:51PM

Agency code: 729

Agency name:

The University of Texas Southwestern Medical Center

CODE	DESCRIPTION	Excp 2016	Excp 2017
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Major accomplishments to date and expected over the next two years:

With regenerative science and medicine as a new science, UTSW is strategically positioned to lead the development of this field of science and research with the goal of achieving new scientific breakthroughs that can ultimately improve human health. In the future, with the leadership of Dr. Eric Olson, Chairman of Molecular Biology and a member of the National Academy of Sciences and the Institute of Medicine, the Center for Regenerative Science and Medicine (CRSM) aims to:

- Discover fundamental mechanisms of tissue formation and repair
- Develop transformative strategies and medicines to enhance tissue regeneration
- Train future generations of scientists and clinicians who will translate this new scientific knowledge into novel human therapies
- Offer education and community outreach programs

Year established and funding source prior to receiving special item funding: N/A

Formula funding: N/A

Non-general revenue sources of funding: N/A

Consequences of not funding:

Scientific data and statistics show degenerative diseases of major organs and other tissues are the largest cause of disability and death in the world. As a result, billions of health care related costs and millions of Texans are directly affected by these diseases. With sufficient seed funding, UTSW and its team of world class faculty, scientists and researchers have the unique opportunity to bring Texas to the forefront of regenerative science and medicine and to develop improved care for patients in Texas and beyond; without sufficient support, this unique opportunity in time will be ceded to other states.

4.A. Exceptional Item Request Schedule
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
 TIME: 6:14:51PM

Agency code: 729

Agency name:

The University of Texas Southwestern Medical Center

<u>CODE</u>	<u>DESCRIPTION</u>	<u>Excp 2016</u>	<u>Excp 2017</u>
	Item Name: Texas Health and Aging Study		
	Item Priority: 2		
	Includes Funding for the Following Strategy or Strategies: 04-06-01 Exceptional Item Request		
 OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	400,462	400,462
1002	OTHER PERSONNEL COSTS	15,819	15,819
1005	FACULTY SALARIES	1,708,719	1,708,719
2009	OTHER OPERATING EXPENSE	1,875,000	1,875,000
	TOTAL, OBJECT OF EXPENSE	\$4,000,000	\$4,000,000
 METHOD OF FINANCING:			
1	General Revenue Fund	4,000,000	4,000,000
	TOTAL, METHOD OF FINANCING	\$4,000,000	\$4,000,000
	FULL-TIME EQUIVALENT POSITIONS (FTE):	20.20	20.20

DESCRIPTION / JUSTIFICATION:

UTSW requests \$8M to expand the Texas Health and Aging Study (THAS). The study of the genetic basis of common diseases specifically designed to accelerate new therapies has already collected unprecedented data and led to new drugs. The 3,500 participant study remains the only one of its kind in the U.S. that includes substantial African-America and Hispanic representation. With 65%+ middle-aged minority participation, its value increases each year as our population ages and grows more diverse. Established in 1999 by a UTSW National Academy of Sciences faculty member, the study's primary goal is to make a palpable impact on the diagnosis, prevention and treatment of disease, especially heart and liver diseases. Vital discoveries have already been made in metabolic disorders, hypertension, atherosclerosis and other areas:

- Developed a new cholesterol-lowering drug that was brought to clinical trials in just 6 years, with preliminary reductions in cholesterol of up to 80%, even in patients who do not respond to statins,
- First to show that Hispanics are genetically more susceptible to fatty liver disease, creating opportunity for the development of new therapies to prevent liver disease and the need for transplantation.

THAS has completed two rounds of studies, making its participants – including family members of the original participants among the most extensively studied cohort of any population study in the U.S. Unprecedented data has been collected, including blood work, body/brain images and extensive annual follow up health questionnaires. With additional funding, UTSW can: expand the study by 5,000 participants, increasing its remarkable 65% minority representation; complete enhanced full body/brain imaging and genetic sequencing; and make all data available to researchers across Texas, with profound implications for accelerating new therapies and tremendous potential to learn about many diseases beyond heart disease that affect our diverse population.

EXTERNAL/INTERNAL FACTORS:

4.A. Exceptional Item Request Schedule
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DATE: 10/13/2014
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Agency code: 729

Agency name:

The University of Texas Southwestern Medical Center

CODE DESCRIPTION

Exep 2016

Exep 2017

Major accomplishments to date and expected over the next two years:

UTSW and its world renowned faculty conducted the Dallas Heart Study, the nation's only multiethnic, population-based study of its kind. The Study has already identified significant heart and liver findings, such as: Development of a cholesterol-lowering drug which reduced plasma cholesterol levels of more than 60%; Ethnic related predispositions that can lead to future developments in the treatment of liver diseases; Discovery of a unique DNA sequence shown to create new heart attack risk factors that ultimately lead to contemporary assessments and targets.

UTSW has the unique opportunity to be at the forefront of aging and ethnic studies and is confident that with additional funding, it can expand the study by 5,000 participants; complete enhanced full body/brain imaging and genetic sequencing; and make all data available to researchers across Texas.

Year established and funding source prior to receiving special item funding: N/A

Formula funding: N/A

Non-general revenue sources of funding: N/A

Consequences of not funding:

The U.S. has a very ethnically diverse population and would benefit immeasurably from an expanded Texas Health and Aging study, given results to date. Yet, the study was established and supported by major seed funding from a foundation with the expectation that other sources would be needed to sustain it. State funding is now critical for UTSW to capitalize on groundbreaking work to date, leveraging the prior Foundation funding. Without State support, not only the economic investment but the investment in this great resource already established and rapidly advancing new treatments will be lost. This is a unique resource in its ability to study the health problems most important in Texas, which can have profound implications for accelerating new therapies and tremendous potential to learn about many diseases beyond heart disease that affect our diverse population.

4.A. Exceptional Item Request Schedule
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
 TIME: 6:14:51PM

Agency code: 729

Agency name:
The University of Texas Southwestern Medical Center

<u>CODE</u>	<u>DESCRIPTION</u>	<u>Exp 2016</u>	<u>Exp 2017</u>
	Item Name: Debt Service for TRB Funding for UTSW Vivarium and Aging Research Infrastructure Reinvestment		
	Item Priority: 3		
	Includes Funding for the Following Strategy or Strategies: 03-02-01 Tuition Revenue Bond Retirement		
 OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	9,572,865	9,572,865
	TOTAL, OBJECT OF EXPENSE	\$9,572,865	\$9,572,865
 METHOD OF FINANCING:			
1	General Revenue Fund	9,572,865	9,572,865
	TOTAL, METHOD OF FINANCING	\$9,572,865	\$9,572,865

DESCRIPTION / JUSTIFICATION:

Debt Service for new TRB Request for construction of UTSW Vivarium and Aging Research Infrastructure Reinvestment. Projects will include vivarium additions and renovations on both the North and South Campuses in order to increase overall animal research capacity. A significant portion of this project is to also remodel and modernize academic faculty space, teaching facilities, and biomedical laboratories that were constructed 28 to 55 years ago. The expected life of the remodeled space is between 20 and 30 years. In addition, new thermal piping will be constructed to replace thermal utility lines corroded by sub-surface water and will have an expected life of 50 to 100 years.

Debt Assumptions

TRB Authorization Request - \$109,800,000
 Terms - 20 years at 6%
 Annual Debt Service Requirement - \$9,572,865
 Source of Other Funding:
 - Internal Funds - \$42,000,000
 - RFS - \$67,100,000
 Total Project Cost - \$218,900,000
 Total Gross Sq. Ft. - 570,000
 Project Start Date - 10/01/2015
 Project Completion Date - 10/01/2020

EXTERNAL/INTERNAL FACTORS:

4.A. Exceptional Item Request Schedule
84th Regular Session, Agency Submission, Version 1
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Agency code: 729

Agency name:

The University of Texas Southwestern Medical Center

CODE DESCRIPTION

Excp 2016

Excp 2017

As its top TRB priority last session, UTSW presented the construction of a new animal research facility as Phase VI of its N Campus master plan. Subsequently, UTSW engaged Flad Architects to conduct an assessment of existing animal research facilities and options to create incremental needed capacity in those spaces. The total Animal Resources Center rodent census at UTSW has increased from approximately 35,000 to nearly 55,000 cages between 2003 and 2014. In addition, because of the changing nature of animal research, there has been a dramatic shift in demand for rodent housing that requires special environmental conditions that cannot be provided in existing facilities. The need for facilities requiring these special environmental conditions has more than doubled between 2007 and 2014. Without additional vivarium capacity, future research growth at UTSW will be severely constrained.

It is also critical to our missions of education and biomedical research to be able to modernize our research facilities, particularly our South Campus. This project is essential to continue to train outstanding health professionals, conduct ongoing research activities, provide modern space for recruitment of new faculty, and compete for additional research grants.

Nationally, medical and health professions curricula are undergoing significant change. For example, the traditional library stacks and lecture hall venues are transitioning to high-tech digital and small-group formats. With the opening of the William P. Clements, Jr. University Hospital and the new Parkland Health and Hospital System, the need for faculty office and academic space has become acute. The nature of biomedical research is changing, with a greater emphasis on research that requires more dry laboratory and computational space. Not only is there a need to modernize infrastructure, laboratory and faculty space, the nature and function of a significant amount of research and teaching space must also change.

4.B. Exceptional Items Strategy Allocation Schedule
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
 TIME: 6:14:52PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Code	Description	Excp 2016	Excp 2017
Item Name: Center for Regenerative Science and Medicine			
Allocation to Strategy: 4-6-1 Exceptional Item Request			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	1,036,490	1,036,490
1002	OTHER PERSONNEL COSTS	40,943	40,943
1005	FACULTY SALARIES	4,422,567	4,422,567
2009	OTHER OPERATING EXPENSE	2,500,000	2,500,000
TOTAL, OBJECT OF EXPENSE		\$8,000,000	\$8,000,000
METHOD OF FINANCING:			
1 General Revenue Fund		8,000,000	8,000,000
TOTAL, METHOD OF FINANCING		\$8,000,000	\$8,000,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		58.3	58.3

4.B. Exceptional Items Strategy Allocation Schedule
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
 TIME: 6:14:52PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Code Description	Excp 2016	Excp 2017
Item Name: Texas Health and Aging Study		
Allocation to Strategy: 4-6-1 Exceptional Item Request		
OBJECTS OF EXPENSE:		
1001 SALARIES AND WAGES	400,462	400,462
1002 OTHER PERSONNEL COSTS	15,819	15,819
1005 FACULTY SALARIES	1,708,719	1,708,719
2009 OTHER OPERATING EXPENSE	1,875,000	1,875,000
TOTAL, OBJECT OF EXPENSE	\$4,000,000	\$4,000,000
METHOD OF FINANCING:		
1 General Revenue Fund	4,000,000	4,000,000
TOTAL, METHOD OF FINANCING	\$4,000,000	\$4,000,000
FULL-TIME EQUIVALENT POSITIONS (FTE):	20.2	20.2

4.B. Exceptional Items Strategy Allocation Schedule
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
 TIME: 6:14:52PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Code	Description	Excp 2016	Excp 2017
Item Name: Debt Service for TRB Funding for UTSW Vivarium and Aging Research Infrastructure Reinvestment			
Allocation to Strategy: 3-2-1 Tuition Revenue Bond Retirement			
OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	9,572,865	9,572,865
TOTAL, OBJECT OF EXPENSE		\$9,572,865	\$9,572,865
METHOD OF FINANCING:			
1	General Revenue Fund	9,572,865	9,572,865
TOTAL, METHOD OF FINANCING		\$9,572,865	\$9,572,865

4.C. Exceptional Items Strategy Request
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
TIME: 6:14:52PM

Agency Code: **729** Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 2 Provide Research Support Statewide Goal/Benchmark: 2 - 0

OBJECTIVE: 1 Research Activities Service Categories:

STRATEGY: 1 Research Enhancement Service: 21 Income: A.2 Age: B.3

CODE DESCRIPTION	Excp 2016	Excp 2017
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STRATEGY IMPACT ON OUTCOME MEASURES:

<u>2</u> External Research Expends As % of Total State Appropriations	191.33 %	196.35 %
<u>3</u> External Research Expends As % of State Appropriations for Research	623.21 %	639.59 %

4.C. Exceptional Items Strategy Request
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
TIME: 6:14:52PM

Agency Code: 729 Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 3 Provide Infrastructure Support Statewide Goal/Benchmark: 2 - 0

OBJECTIVE: 2 Infrastructure Support Service Categories:

STRATEGY: 1 Tuition Revenue Bond Retirement Service: 10 Income: A.2 Age: B.3

CODE DESCRIPTION	Excp 2016	Excp 2017
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OBJECTS OF EXPENSE:

2008 DEBT SERVICE	9,572,865	9,572,865
Total, Objects of Expense	9,572,865	9,572,865

METHOD OF FINANCING:

1 General Revenue Fund	9,572,865	9,572,865
Total, Method of Finance	9,572,865	9,572,865

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Debt Service for TRB Funding for UTSW Vivarium and Aging Research Infrastructure Reinvestment

4.C. Exceptional Items Strategy Request
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
TIME: 6:14:52PM

Agency Code: 729 Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 4 Provide Special Item Support Statewide Goal/Benchmark: 2 - 0

OBJECTIVE: 6 Exceptional Item Request Service Categories:

STRATEGY: 1 Exceptional Item Request Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2016	Excp 2017
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	1,436,952	1,436,952
1002	OTHER PERSONNEL COSTS	56,762	56,762
1005	FACULTY SALARIES	6,131,286	6,131,286
2009	OTHER OPERATING EXPENSE	4,375,000	4,375,000
Total, Objects of Expense		\$12,000,000	\$12,000,000

METHOD OF FINANCING:

1	General Revenue Fund	12,000,000	12,000,000
Total, Method of Finance		\$12,000,000	\$12,000,000

FULL-TIME EQUIVALENT POSITIONS (FTE):

78.5 78.5

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Center for Regenerative Science and Medicine
 Texas Health and Aging Study

6.A. Historically Underutilized Business Supporting Schedule
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/13/2014
 Time: 6:14:52PM

Agency Code: 729 Agency: The University of Texas Southwestern Medical Center

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year 2012 - 2013 HUB Expenditure Information

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2012			Total Expenditures FY 2012		HUB Expenditures FY 2013			Total Expenditures FY 2013	
			% Actual	Diff	Actual \$	% Goal	% Actual	Diff	Actual \$	% Goal	% Actual	Diff
11.2%	Heavy Construction	11.2 %	96.8%	85.6%	\$22,265	\$23,011	0.0 %	0.0%	0.0%	\$0	\$436,929	
21.1%	Building Construction	21.1 %	32.8%	11.7%	\$44,143,384	\$134,609,371	21.1 %	22.2%	1.1%	\$42,500,593	\$191,302,199	
32.7%	Special Trade Construction	32.7 %	11.3%	-21.4%	\$460,426	\$4,069,677	32.7 %	33.4%	0.7%	\$622,699	\$1,866,329	
23.6%	Professional Services	23.6 %	5.4%	-18.2%	\$343,695	\$6,422,310	23.6 %	14.8%	-8.8%	\$1,365,069	\$9,209,947	
24.6%	Other Services	24.6 %	5.9%	-18.7%	\$11,260,495	\$191,200,746	24.6 %	7.5%	-17.1%	\$15,242,776	\$204,016,551	
21.0%	Commodities	21.0 %	13.2%	-7.8%	\$32,768,397	\$248,883,166	21.0 %	12.8%	-8.2%	\$36,726,846	\$286,296,304	
	Total Expenditures		15.2%		\$88,998,662	\$585,208,281		13.9%		\$96,457,983	\$693,128,259	

B. Assessment of Fiscal Year 2012 - 2013 Efforts to Meet HUB Procurement Goals

Attainment:

The agency attained an average goal of 14.56% of the applicable statewide Historically Underutilized Businesses (HUB) procurement goals in FY 2012 and FY 2013.

Applicability:

The Heavy Construction category was not applicable to agency's operations in FY 2013.

Factors Affecting Attainment:

In FY 2012 and FY 2013 the goal of certain Procurement Categories was not met. As a healthcare and research institution, University of Texas Southwestern Medical Center must contract for goods and services for which there is minimal HUB sources identified, such as major medical and research equipment, medical and laboratory products, blood products, and oncology pharmaceuticals.

"Good-Faith" Efforts:

It is the policy of the UT Southwestern Medical Center to encourage the use of Historically Underutilized Businesses by state agencies and to assist agencies in the implementation of this policy through race, ethnic, and gender-neutral means. The purpose of the HUB program is to promote full and equal business opportunities for all businesses in an effort to remedy disparity in state procurement and contracting in accordance with the HUB goals specified in the State of Texas Disparity Study. This sub-chapter (relating to the Historically Underutilized Business Program) describes the minimum steps and requirements to be undertaken by the comptroller and state agencies to fulfill the state's HUB policy and attain aspirational goals recommended by the Texas Disparity Study. Texas Administrative Code Historically Underutilized Business Program RULE §20.10Policy and Purpose.

6.G HOMELAND SECURITY FUNDING SCHEDULE - PART A TERRORISM

DATE: 10/13/2014
TIME: 6:14:53PM

84th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 729 Agency name: UT SW Med Center

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
OBJECTS OF EXPENSE						
1001	SALARIES AND WAGES	\$93,350	\$146,395	\$146,395	\$146,395	\$146,395
1002	OTHER PERSONNEL COSTS	\$29,829	\$58,459	\$58,459	\$58,459	\$58,459
1005	FACULTY SALARIES	\$103,486	\$130,840	\$130,840	\$130,840	\$130,840
2001	PROFESSIONAL FEES AND SERVICES	\$1,347	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$1,711	\$0	\$0	\$0	\$0
2005	TRAVEL	\$3,404	\$8,000	\$8,000	\$8,000	\$8,000
2009	OTHER OPERATING EXPENSE	\$445,347	\$418,826	\$418,826	\$418,826	\$418,826
TOTAL, OBJECTS OF EXPENSE		\$678,474	\$762,520	\$762,520	\$762,520	\$762,520
METHOD OF FINANCING						
555	Federal Funds					
	CFDA 12.420.000, Military Medical Researc	\$14,351	\$0	\$0	\$0	\$0
	CFDA 93.000.000, National Death Index	\$199,971	\$198,350	\$198,350	\$198,350	\$198,350
	CFDA 93.855.000, Allergy, Immunology and T	\$464,152	\$564,170	\$564,170	\$564,170	\$564,170
	Subtotal, MOF (Federal Funds)	\$678,474	\$762,520	\$762,520	\$762,520	\$762,520
TOTAL, METHOD OF FINANCE		\$678,474	\$762,520	\$762,520	\$762,520	\$762,520
FULL-TIME-EQUIVALENT POSITIONS		4.1	4.4	5.4	5.4	5.4

NO FUNDS WERE PASSED THROUGH TO LOCAL ENTITIES

NO FUNDS WERE PASSED THROUGH TO OTHER STATE AGENCIES OR INSTITUTIONS OF HIGHER EDUCATION

USE OF HOMELAND SECURITY FUNDS

Funds are used for salaries and operating expenses related to the projects.

6.G HOMELAND SECURITY FUNDING SCHEDULE - PART A TERRORISM

DATE: 10/13/2014

Funds Passed through to Local Entities

TIME: 6:14:53PM

84th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 729 Agency name: UT SW Med Center

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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6.G HOMELAND SECURITY FUNDING SCHEDULE - PART A TERRORISM
Funds Passed through to State Agencies
84th Regular Session, Agency Submission, Version I
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
TIME: 6:14:53PM

Agency code: 729 Agency name: UT SW Med Center

CODE	DESCRIPTION	Exp 2013	Est 2014	Bud 2015	BL 2016	BL 2017
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UT Southwestern Medical Center (729)
6.H. Estimated Funds Outside the Institution's Bill Pattern
2014-15 and 2016-17 Biennia

	2014 - 2015 Biennium				2016 - 2017 Biennium			
	FY 2014 Revenue	FY 2015 Revenue	Biennium Total	Percent of Total	FY 2016 Revenue	FY 2017 Revenue	Biennium Total	Percent of Total
APPROPRIATED SOURCES INSIDE THE BILL PATTERN								
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 139,357,272	\$ 139,411,638	\$ 278,768,910		\$ 160,984,503	\$ 160,984,503	\$ 321,969,006	
Tuition and Fees (net of Discounts and Allowances)	6,885,694	7,044,538	13,930,232		7,044,538	7,044,538	14,089,076	
Endowment and Interest Income	1,065,897	1,317,869	2,383,766		1,555,274	1,555,274	3,110,548	
Sales and Services of Educational Activities (net)	-	-	-		-	-	-	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	17,650	37,850	55,500		37,850	37,850	75,700	
Total	147,326,513	147,811,895	295,138,408	6.9%	169,622,165	169,622,165	339,244,330	7.1%
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN								
State Appropriations (HEGI & State Paid Fringes)	\$ 28,726,242	\$ 29,951,430	\$ 58,677,672		\$ 30,250,944	\$ 30,553,454	\$ 60,804,398	
Higher Education Assistance Funds	-	-	-		-	-	-	
Available University Fund	-	-	-		-	-	-	
State Grants and Contracts	10,973	10,973	21,946		10,973	10,973	21,946	
Total	28,737,215	29,962,403	58,699,618	1.4%	30,261,917	30,564,427	60,826,344	1.3%
NON-APPROPRIATED SOURCES								
Tuition and Fees (net of Discounts and Allowances)	\$ 12,969,334	\$ 14,022,047	\$ 26,991,381		\$ 14,067,126	\$ 14,123,566	\$ 28,190,692	
Federal Grants and Contracts	194,404,701	182,082,236	376,486,937		187,544,703	193,171,044	380,715,747	
State Grants and Contracts	31,250,845	29,020,692	60,271,537		29,891,313	30,788,052	60,679,365	
Local Government Grants and Contracts	257,275,114	228,374,025	485,649,139		235,225,246	242,282,003	477,507,249	
Private Gifts and Grants	38,134,869	93,530,014	131,664,883		95,400,614	97,308,627	192,709,241	
Endowment and Interest Income	90,934,103	90,682,131	181,616,234		92,495,774	94,345,689	186,841,463	
Sales and Services of Educational Activities (net)	9,062,369	10,183,436	19,245,805		10,285,270	10,388,123	20,673,393	
Sales and Services of Hospitals (net)	769,930,628	867,600,312	1,637,530,940		910,980,328	956,529,344	1,867,509,672	
Professional Fees (net)	443,943,048	491,339,089	935,282,137		515,906,043	541,701,346	1,057,607,389	
Auxiliary Enterprises (net)	22,749,163	22,523,937	45,273,100		22,749,176	22,976,668	45,725,845	
Other Income	19,653,143	33,197,622	52,850,765		33,529,598	33,864,894	67,394,492	
Total	1,890,307,317	2,062,555,541	3,952,862,858	91.8%	2,148,075,192	2,237,479,356	4,385,554,547	91.6%
TOTAL SOURCES	\$ 2,066,371,045	\$ 2,240,329,839	\$ 4,306,700,884	100.0%	\$ 2,347,959,274	\$ 2,437,665,947	\$ 4,785,625,221	100.0%

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

84th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/13/2014
Time: 6:14:53PM

Agency code: 729 Agency name: **The University of Texas Southwestern Medical Center**

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2016	2017	Biennial Total	2016	2017	Biennial Total	
1 Special Items							
Category: Programs - Service Reductions (FTEs-Hiring Freeze)							
Item Comment: UT Southwestern Medical Center has submitted a plan to decrease its non-formula funding by 10%. UTSW already identified and realized many cost-saving opportunities to achieve the 5% reduction in funding for the current biennium; the additional 10% reduction could only be absorbed through significant reductions in personnel. The first 5% incremental reduction would result in the elimination of 19.1 FTE (full-time-equivalent) each year. This reduction would be applied across-the-board to all our Special Item programs and would directly impact the services, activities and outcomes from these Special Item programs, disproportionately impacting research and education in the basic sciences.							
Strategy: 4-1-1 Primary Care Residency Training Program							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$59,185	\$59,185	\$118,370	
General Revenue Funds Total	\$0	\$0	\$0	\$59,185	\$59,185	\$118,370	
Strategy: 4-2-1 Institute for Nobel/National-Academy Biomedical Research							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$313,341	\$313,341	\$626,682	
General Revenue Funds Total	\$0	\$0	\$0	\$313,341	\$313,341	\$626,682	
Strategy: 4-2-2 Institute for Innovations in Medical Technology							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$341,985	\$341,985	\$683,970	
General Revenue Funds Total	\$0	\$0	\$0	\$341,985	\$341,985	\$683,970	
Strategy: 4-2-3 Metroplex Comprehensive Medical Imaging Center							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$285,000	\$285,000	\$570,000	

6.I. Percent Biennial Base Reduction Options
10 % REDUCTION
84th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/13/2014
Time: 6:14:53PM

Agency code: 729 Agency name: **The University of Texas Southwestern Medical Center**

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2016	2017	Biennial Total	2016	2017	Biennial Total	
General Revenue Funds Total	\$0	\$0	\$0	\$285,000	\$285,000	\$570,000	
Strategy: 4-2-4 Center for Obesity, Diabetes and Metabolism Research							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$342,000	\$342,000	\$684,000	
General Revenue Funds Total	\$0	\$0	\$0	\$342,000	\$342,000	\$684,000	
Strategy: 4-2-6 Center for Research of Sickle Cell Disease							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$57,000	\$57,000	\$114,000	
General Revenue Funds Total	\$0	\$0	\$0	\$57,000	\$57,000	\$114,000	
Strategy: 4-2-7 Texas Institute for Brain Injury and Repair							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$375,000	\$375,000	\$750,000	
General Revenue Funds Total	\$0	\$0	\$0	\$375,000	\$375,000	\$750,000	
Strategy: 4-3-1 Regional Burn Care Center							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$4,750	\$4,750	\$9,500	
General Revenue Funds Total	\$0	\$0	\$0	\$4,750	\$4,750	\$9,500	
Strategy: 4-4-1 Program for Science Teacher Access to Resources (STARS)							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$28,500	\$28,500	\$57,000	
General Revenue Funds Total	\$0	\$0	\$0	\$28,500	\$28,500	\$57,000	

6.I. Percent Biennial Base Reduction Options
10 % REDUCTION
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/13/2014
 Time: 6:14:53PM

Agency code: 729 Agency name: **The University of Texas Southwestern Medical Center**

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2016	2017	Biennial Total	2016	2017	Biennial Total	
Strategy: 4-5-1 Institutional Enhancement							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$38,000	\$38,000	\$76,000	
General Revenue Funds Total	\$0	\$0	\$0	\$38,000	\$38,000	\$76,000	
Item Total	\$0	\$0	\$0	\$1,844,761	\$1,844,761	\$3,689,522	
FTE Reductions (From FY 2016 and FY 2017 Base Request)				19.1	19.1		

2 Special Items

Category: Programs - Service Reductions (FTEs-Hiring Freeze)

Item Comment: An additional 5% incremental reduction planned by UTSW would result in the elimination of another 19.1 FTE each year, resulting in a total reduction of 38.2 FTE for each year. This reduction would be applied across-the-board to all our Special Item programs and would directly impact the services, activities and outcomes from these Special Item programs, disproportionately impacting research and education in the basic sciences.

Strategy: 4-1-1 Primary Care Residency Training Program

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$59,185	\$59,185	\$118,370	
General Revenue Funds Total	\$0	\$0	\$0	\$59,185	\$59,185	\$118,370	

Strategy: 4-2-1 Institute for Nobel/National-Academy Biomedical Research

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$313,341	\$313,341	\$626,682	
General Revenue Funds Total	\$0	\$0	\$0	\$313,341	\$313,341	\$626,682	

Strategy: 4-2-2 Institute for Innovations in Medical Technology

General Revenue Funds

6.I. Percent Biennial Base Reduction Options
10 % REDUCTION
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Date: 10/13/2014
 Time: 6:14:53PM

Agency code: 729 Agency name: **The University of Texas Southwestern Medical Center**

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2016	2017	Biennial Total	2016	2017	Biennial Total	
1 General Revenue Fund	\$0	\$0	\$0	\$341,985	\$341,985	\$683,970	
General Revenue Funds Total	\$0	\$0	\$0	\$341,985	\$341,985	\$683,970	
Strategy: 4-2-3 Metroplex Comprehensive Medical Imaging Center							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$285,000	\$285,000	\$570,000	
General Revenue Funds Total	\$0	\$0	\$0	\$285,000	\$285,000	\$570,000	
Strategy: 4-2-4 Center for Obesity, Diabetes and Metabolism Research							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$342,000	\$342,000	\$684,000	
General Revenue Funds Total	\$0	\$0	\$0	\$342,000	\$342,000	\$684,000	
Strategy: 4-2-6 Center for Research of Sickle Cell Disease							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$57,000	\$57,000	\$114,000	
General Revenue Funds Total	\$0	\$0	\$0	\$57,000	\$57,000	\$114,000	
Strategy: 4-2-7 Texas Institute for Brain Injury and Repair							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$375,000	\$375,000	\$750,000	
General Revenue Funds Total	\$0	\$0	\$0	\$375,000	\$375,000	\$750,000	
Strategy: 4-3-1 Regional Burn Care Center							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$4,750	\$4,750	\$9,500	

6.I. Percent Biennial Base Reduction Options
10 % REDUCTION
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Date: 10/13/2014
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Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2016	2017	Biennial Total	2016	2017	Biennial Total	
General Revenue Funds Total	\$0	\$0	\$0	\$4,750	\$4,750	\$9,500	
Strategy: 4-4-1 Program for Science Teacher Access to Resources (STARS)							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$28,500	\$28,500	\$57,000	
General Revenue Funds Total	\$0	\$0	\$0	\$28,500	\$28,500	\$57,000	
Strategy: 4-5-1 Institutional Enhancement							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$38,000	\$38,000	\$76,000	
General Revenue Funds Total	\$0	\$0	\$0	\$38,000	\$38,000	\$76,000	
Item Total	\$0	\$0	\$0	\$1,844,761	\$1,844,761	\$3,689,522	
FTE Reductions (From FY 2016 and FY 2017 Base Request)				19.1	19.1		
AGENCY TOTALS							
General Revenue Total				\$3,689,522	\$3,689,522	\$7,379,044	\$7,379,044
Agency Grand Total	\$0	\$0	\$0	\$3,689,522	\$3,689,522	\$7,379,044	
Difference, Options Total Less Target							
Agency FTE Reductions (From FY 2016 and FY 2017 Base Request)				38.2	38.2		

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	Est 2014	Bud 2015	BL 2016	BL 2017	Excp 2016	Excp 2017
<i>Item: 1 Impacts of Health Care Reform</i>						
Objects of Expense						
Strategy: 1-1-1 MEDICAL EDUCATION						
1001 SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, Strategy 1-1-1	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, Objects of Expense	\$0	\$0	\$0	\$0	\$0	\$0
Method of Financing						
GENERAL REVENUE FUNDS						
Strategy: 1-1-1 MEDICAL EDUCATION						
1 General Revenue Fund	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, Strategy 1-1-1	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, GENERAL REVENUE FUNDS	\$0	\$0	\$0	\$0	\$0	\$0
FEDERAL FUNDS						
Strategy: 1-1-1 MEDICAL EDUCATION						
555 Federal Funds						
93.510.000 ACA Primary Care Residency Exp.	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, Strategy 1-1-1	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, FEDERAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, Method of Financing	\$0	\$0	\$0	\$0	\$0	\$0
Full-Time Equivalents						
Strategy: 1-1-1 MEDICAL EDUCATION						
TOTAL, Full-Time Equivalents	0.0	0.0	0.0	0.0	0.0	0.0

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	Est 2014	Bud 2015	BL 2016	BL 2017	Excp 2016	Excp 2017
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LEGAL AUTHORITY/STATUTORY REFERENCE FOR ITEM:

H.R. 3590, Sec. 1001 (adds Sec 2714 of Public Health Services Act); H.R. 4872, Sec. 2301

DESCRIPTION/KEY ASSUMPTIONS:

An increase in patients and insured status is difficult to project related to the Health Care Reform Act, but UT Southwestern is seeing cost-shifting start to occur with the use of much higher out-of-pocket expenses. As a consequence, UTSW is initiating a number of system enhancements to support a more comprehensive approach to point of service collections.

Grant funding from the Health Resource and Service Administration is for 5 years and will fund 10 residents for up to 3 years each. The CFDA Grant 93.510 is a 5 year grant for Primary Care Residency Expansion, issued September 2010 and expiring September 2015, for a total award of \$1.9 million. The grant will be used to fund 2 additional residents each year and the resident program is for a 3 year term. The residents added in the first, second and third year would be funded for all 3 years. The residents added in the fourth year would be funded 2 years and the residents added in the fifth year would be funded for 1 year. The Grant will fund up to 10 residents over the 5 year period.

CONCERNS:

The University of Texas Southwestern Medical Center is not planning to participate in most of the Exchange products. Since most of the patients have been historically uninsured, UTSW does not expect to see many initial changes in patient volumes. However, as it is likely more employers choose to move their employees from employer-sponsored plans to exchange products, there is a potential for the loss of patient volume, if these employees elect the low cost/narrow network products. It is likely that there will be a need for additional workforce as the insured population grows over the following years as a result of the Act. UT Southwestern is also considering expanding educational opportunities, especially in Graduate Medical Education, to train a larger health care workforce now, in preparation for this influx. Studies show that 85% of the students obtaining medical degrees in the state of Texas stay in Texas to continue their medical practice.

Over the past several years The University of Texas Southwestern Medical Center has made substantial improvements in the Information Technology systems for the Practice Plan and Hospital. Continual investments in Information Technology, related to the Health Care Reform Act, are expected as the impact and needs are better understood.

TOTAL, ALL ITEMS	\$0	\$0	\$0	\$0	\$0	\$0
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MOF RECAP

	Est 2014	Bud 2015	BL 2016	BL 2017	Excp 2016	Excp 2017
GENERAL REVENUE FUNDS						
1 General Revenue Fund	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, GENERAL REVENUE FUNDS	\$0	\$0	\$0	\$0	\$0	\$0
FEDERAL FUNDS						
555 Federal Funds	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, FEDERAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, ALL ITEMS	\$0	\$0	\$0	\$0	\$0	\$0

Schedule 1A: Other Educational and General Income

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	Act 2013	Act 2014	Bud 2015	Est 2016	Est 2017
Gross Tuition					
Gross Resident Tuition	6,131,984	6,335,166	6,125,150	6,125,150	6,125,150
Gross Non-Resident Tuition	6,898,914	6,646,193	6,992,228	6,992,228	6,992,228
Gross Tuition	13,030,898	12,981,359	13,117,378	13,117,378	13,117,378
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(154,238)	(177,103)	(139,192)	(139,192)	(139,192)
Less: Non-Resident Waivers and Exemptions	(5,523,652)	(5,726,336)	(5,304,656)	(5,304,656)	(5,304,656)
Less: Hazlewood Exemptions	(139,801)	(169,155)	(140,000)	(140,000)	(140,000)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(333,650)	(349,425)	(399,950)	(399,950)	(399,950)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	0	0	0	0
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	6,879,557	6,559,340	7,133,580	7,133,580	7,133,580
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(1,160,412)	(1,157,232)	(1,104,754)	(1,104,754)	(1,104,754)
Less: Transfer of Funds (2%) for Physician Loans (Medical Schools)	(153,401)	(77,912)	(124,188)	(124,188)	(124,188)
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0
Less: Other Authorized Deduction					
Net Tuition	5,565,744	5,324,196	5,904,638	5,904,638	5,904,638

Schedule 1A: Other Educational and General Income

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	Act 2013	Act 2014	Bud 2015	Est 2016	Est 2017
Student Teaching Fees	0	0	0	0	0
Special Course Fees	0	0	0	0	0
Laboratory Fees	26,192	45,809	40,000	40,000	40,000
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	5,591,936	5,370,005	5,944,638	5,944,638	5,944,638
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	150,895	41,630	113,208	113,208	113,208
Funds in Local Depositories, e.g., local amounts	1,160,511	1,064,457	1,154,461	1,192,066	1,192,066
Other Income (Itemize)					
Misc. Income	70,588	84,279	37,850	37,850	37,850
Subtotal, Other Income	1,381,994	1,190,366	1,305,519	1,343,124	1,343,124
Subtotal, Other Educational and General Income	6,973,930	6,560,371	7,250,157	7,287,762	7,287,762
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(379,740)	(416,184)	(559,556)	(581,938)	(587,757)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(385,829)	(394,678)	(555,594)	(583,373)	(600,875)
Less: Staff Group Insurance Premiums	(742,675)	(874,096)	(1,450,876)	(1,450,876)	(1,450,876)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	5,465,686	4,875,413	4,684,131	4,671,575	4,648,254
Reconciliation to Summary of Request for FY 2013-2017:					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	1,160,412	1,157,232	1,104,754	1,104,754	1,104,754
Plus: Transfer of Funds 2% for Physician Loans (Medical Schools)	153,401	77,912	124,188	124,188	124,188
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	0	0	0	0	0
Plus: Staff Group Insurance Premiums	742,675	874,096	1,450,876	1,450,876	1,450,876
Plus: Board-authorized Tuition Income	333,650	349,425	399,950	399,950	399,950
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

Schedule 1A: Other Educational and General Income

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	Act 2013	Act 2014	Bud 2015	Est 2016	Est 2017
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	0	0	0	0
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	7,855,824	7,334,078	7,763,899	7,751,343	7,728,022

Schedule 2: Selected Educational, General and Other Funds

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	Act 2013	Act 2014	Bud 2015	Est 2016	Est 2017
General Revenue Transfers					
Transfer from Coordinating Board for Advanced Research Program	0	0	0	0	0
Transfer from Coordinating Board for Texas College Work Study Program (2011, 2012, 2013)	10,973	9,533	10,973	0	0
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	0	0	0	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	12,817,296	13,350,360	14,153,297	0	0
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2011, 2012, 2013)	0	0	0	0	0
Other (Itemize)					
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	0	0	0	0	0
B-on-Time Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
Subtotal, General Revenue Transfers	12,828,269	13,359,893	14,164,270	0	0
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2011, 2012, 2013)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Transfer from Coordinating Board for Incentive Funding	0	0	0	0	0
Other (Itemize)					
Gross Designated Tuition (Sec. 54.0513)	12,400,413	13,198,424	13,866,587	13,856,871	13,856,871
Indirect Cost Recovery (Sec. 145.001(d))	66,780,775	72,025,689	66,926,040	66,926,040	66,926,040
Correctional Managed Care Contracts	0	0	0	0	0

Schedule 3B: Staff Group Insurance Data Elements (UT/A&M)
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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages					
GR %		95.02%			
GR-D %		4.98%			
Total Percentage		100.00%			
FULL TIME ACTIVES					
1a Employee Only	813	773	40	813	5,039
2a Employee and Children	328	312	16	328	1,519
3a Employee and Spouse	198	188	10	198	835
4a Employee and Family	469	446	23	469	1,978
5a Eligible, Opt Out	0	0	0	0	0
6a Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	1,808	1,719	89	1,808	9,371
PART TIME ACTIVES					
1b Employee Only	70	67	3	70	375
2b Employee and Children	2	2	0	2	70
3b Employee and Spouse	15	14	1	15	116
4b Employee and Family	14	13	1	14	129
5b Eligible, Opt Out	0	0	0	0	0
6b Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	101	96	5	101	690
Total Active Enrollment	1,909	1,815	94	1,909	10,061

Schedule 3B: Staff Group Insurance Data Elements (UT/A&M)
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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	222	211	11	222	703
2c Employee and Children	6	6	0	6	18
3c Employee and Spouse	109	104	5	109	344
4c Employee and Family	9	9	0	9	27
5c Eligible, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	346	330	16	346	1,092
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
Total Retirees Enrollment	346	330	16	346	1,092
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	1,035	984	51	1,035	5,742
2e Employee and Children	334	318	16	334	1,537
3e Employee and Spouse	307	292	15	307	1,179
4e Employee and Family	478	455	23	478	2,005
5e Eligible, Opt Out	0	0	0	0	0
6e Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	2,154	2,049	105	2,154	10,463

Schedule 3B: Staff Group Insurance Data Elements (UT/A&M)
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 Automated Budget and Evaluation System of Texas (ABEST)

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	1,105	1,051	54	1,105	6,117
2f Employee and Children	336	320	16	336	1,607
3f Employee and Spouse	322	306	16	322	1,295
4f Employee and Family	492	468	24	492	2,134
5f Eligible, Opt Out	0	0	0	0	0
6f Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	2,255	2,145	110	2,255	11,153

Schedule 4: Computation of OASI
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 Automated Budget and Evaluation System of Texas (ABEST)

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Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2013		2014		2015		2016		2017	
	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI
General Revenue (% to Total)	95.0800	\$7,338,560	95.0200	\$7,940,928	94.0000	\$8,766,374	94.0000	\$9,117,029	94.0000	\$9,208,199
Other Educational and General Funds (% to Total)	4.9200	\$379,740	4.9800	\$416,184	6.0000	\$559,556	6.0000	\$581,938	6.0000	\$587,757
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
Grand Total, OASI (100%)	100.0000	\$7,718,300	100.0000	\$8,357,112	100.0000	\$9,325,930	100.0000	\$9,698,967	100.0000	\$9,795,956

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

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Description	Act 2013	Act 2014	Bud 2015	Est 2016	Est 2017
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	72,506,410	70,447,998	81,323,266	82,949,740	84,608,730
Employer Contribution to TRS Retirement Programs	4,621,975	3,472,275	5,269,529	5,748,460	5,949,990
Gross Educational and General Payroll - Subject To ORP Retirement	50,575,534	57,043,067	52,746,525	53,801,447	54,877,481
Employer Contribution to ORP Retirement Programs	3,220,085	4,452,985	3,990,370	3,974,425	4,064,585
Proportionality Percentage					
General Revenue	95.0800 %	95.0200 %	94.0000 %	94.0000 %	94.0000 %
Other Educational and General Income	4.9200 %	4.9800 %	6.0000 %	6.0000 %	6.0000 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	385,829	394,678	555,594	583,373	600,875
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Gross Payroll Subject to Differential - Optional Retirement Program	45,582,443	70,129,771	76,888,168	78,425,954	79,994,427
Total Differential	1,139,561	1,332,466	1,460,875	1,490,093	1,519,894

Schedule 6: Constitutional Capital Funding
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Activity	Act 2013	Act 2014	Bud 2015	Est 2016	Est 2017
A. PUF Bond Proceeds Allocation	7,274,707	5,500,000	23,500,000	33,500,000	5,500,000
Project Allocation					
Library Acquisitions	86,074	0	0	0	0
Construction, Repairs and Renovations	7,188,633	5,500,000	23,500,000	33,500,000	5,500,000
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
B. HEF General Revenue Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	0	0	0	0	0
Other (Itemize)					

Schedule 7: Personnel
 84th Regular Session, Agency Submission, Version I
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/16/2014
 Time: 2:41:06PM

Agency code: 729 Agency name: UT SW Med Center

	Actual 2013	Actual 2014	Budgeted 2015	Estimated 2016	Estimated 2017
Part A.					
FTE Positions					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	314.9	334.2	334.1	362.7	362.7
Educational and General Funds Non-Faculty Employees	1,316.3	1,430.1	1,452.0	1,551.9	1,551.9
Subtotal, Directly Appropriated Funds	1,631.2	1,764.3	1,786.1	1,914.6	1,914.6
Other Appropriated Funds					
Other (Itemize)	34.3	35.4	35.4	35.4	35.4
Subtotal, Other Appropriated Funds	34.3	35.4	35.4	35.4	35.4
Subtotal, All Appropriated	1,665.5	1,799.7	1,821.5	1,950.0	1,950.0
Non Appropriated Funds Employees	9,971.2	10,136.7	11,540.4	12,118.5	12,735.5
Subtotal, Other Funds & Non-Appropriated	9,971.2	10,136.7	11,540.4	12,118.5	12,735.5
GRAND TOTAL	11,636.7	11,936.4	13,361.9	14,068.5	14,685.5

Schedule 7: Personnel
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/16/2014
 Time: 2:41:06PM

Agency code: **729** Agency name: **UT SW Med Center**

	Actual 2013	Actual 2014	Budgeted 2015	Estimated 2016	Estimated 2017
Part B.					
Personnel Headcount					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	303.0	368.0	373.0	398.0	398.0
Educational and General Funds Non-Faculty Employees	1,408.0	1,513.0	1,506.0	1,631.0	1,631.0
Subtotal, Directly Appropriated Funds	1,711.0	1,881.0	1,879.0	2,029.0	2,029.0
Other Appropriated Funds					
Other (Itemize)	155.0	160.0	160.0	160.0	160.0
Subtotal, Other Appropriated Funds	155.0	160.0	160.0	160.0	160.0
Subtotal, All Appropriated	1,866.0	2,041.0	2,039.0	2,189.0	2,189.0
Non Appropriated Funds Employees	11,225.0	11,321.0	11,624.0	12,049.0	12,651.0
Subtotal, Non-Appropriated	11,225.0	11,321.0	11,624.0	12,049.0	12,651.0
GRAND TOTAL	13,091.0	13,362.0	13,663.0	14,238.0	14,840.0

Schedule 7: Personnel
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/16/2014
 Time: 2:41:06PM

Agency code: **729** Agency name: **UT SW Med Center**

	Actual 2013	Actual 2014	Budgeted 2015	Estimated 2016	Estimated 2017
PART C.					
Salaries					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	\$50,722,017	\$55,443,539	\$55,789,324	\$56,905,111	\$58,043,213
Educational and General Funds Non-Faculty Employees	\$72,359,927	\$79,047,526	\$73,030,874	\$74,491,491	\$75,981,321
Subtotal, Directly Appropriated Funds	\$123,081,944	\$134,491,065	\$128,820,198	\$131,396,602	\$134,024,534
Other Appropriated Funds					
Other (Itemize)	\$4,284,655	\$5,005,122	\$4,072,967	\$4,154,426	\$4,237,515
Subtotal, Other Appropriated Funds	\$4,284,655	\$5,005,122	\$4,072,967	\$4,154,426	\$4,237,515
Subtotal, All Appropriated	\$127,366,599	\$139,496,187	\$132,893,165	\$135,551,028	\$138,262,049
Non Appropriated Funds Employees	\$872,883,287	\$930,949,481	\$1,005,562,986	\$1,055,841,135	\$1,108,633,192
Subtotal, Non-Appropriated	\$872,883,287	\$930,949,481	\$1,005,562,986	\$1,055,841,135	\$1,108,633,192
GRAND TOTAL	\$1,000,249,886	\$1,070,445,668	\$1,138,456,151	\$1,191,392,163	\$1,246,895,241

Schedule 8A: Tuition Revenue Bond Projects
 84th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/13/2014
 TIME: 6:14:56PM

Agency 729 The University of Texas Southwestern Medical Center

Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
1	1	\$ 109,800,000	\$ 218,900,000	\$ 384
Name of Proposed Facility:	Project Type:			
Vivarium and Aging Research Infrastructure	New Construction			
Location of Facility:	Type of Facility:			
North and South Campus	Vivarium & Aging Research			
Project Start Date:	Project Completion Date:			
10/01/2015	10/01/2020			
Gross Square Feet:	Net Assignable Square Feet in Project			
570,000	430,000			

Project Description

The Vivarium and Aging Research Infrastructure Reinvestment at UT Southwestern is critical to the future growth of medical research programs campus wide. New and modernized vivarium lab and research space will advance the successful extramural research funding growth and recruitment and retention of world-class faculty. The increased animal research capacity will alleviate much of the demand for animal housing that requires special environmental conditions. Also, the expansion and modernization of academic spaces, teaching facilities and biomedical laboratories is a substantial portion of the overall project. Significant advancements in the nature and function of research and teaching space at UTSW are essential to train outstanding health professionals, conduct leading edge research activities, recruit new faculty and compete for the future of medicine. Finally, urgent infrastructure investments are vital to continue reliable and essential services and will result in cost savings.

Schedule 8B: Tuition Revenue Bond Issuance History

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Authorization Date	Authorization Amount	Issuance Date	Issuance Amount	Authorized Amount Outstanding as of 08/31/2014	Proposed Issuance Date for Outstanding Authorization	Proposed Issuance Amount for Outstanding Authorization
1997	\$20,000,000	Sep 16 1998	\$20,000,000			
		<i>Subtotal</i>	\$20,000,000	\$0		
2001	\$40,000,000	Oct 2 2001	\$40,000,000			
		<i>Subtotal</i>	\$40,000,000	\$0		
2003	\$56,000,000	Nov 4 2004	\$56,000,000			
		<i>Subtotal</i>	\$56,000,000	\$0		
2006	\$42,000,000	Feb 15 2008	\$5,590,000			
		Jan 6 2009	\$33,025,000			
		Feb 18 2009	\$3,385,000			
		<i>Subtotal</i>	\$42,000,000	\$0		

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Special Item: 1 Institute for Nobel/National-Academy Biomedical Research

(1) Year Special Item: 2004
Original Appropriations: \$7,000,000

(2) Mission of Special Item:

The Institute for Nobel/National-Academy Biomedical Research began in 2004, predicated on the fact that Texas' long-term success in biomedical science and the biotechnology industry depends on having research leaders at our health institutions who rank among the best in the world. This Institute is extremely effective in facilitating this for Texas' future. The National Academy of Sciences is the scientific hall of fame and election as a member is the highest honor in the U.S. for a scientist. With 68% of all National Academy members at Texas health institutions at UTSW, and with four of its five Nobel laureates as active faculty members, UTSW is exclusively positioned in Texas for the Institute for Nobel/National-Academy Biomedical Research. Investigators of Nobel Prize-and National Academy-caliber conduct cutting-edge research, bring to Texas millions of dollars in grant funds, and attract the best and brightest co-workers. UTSW is working to further leverage the success of our globally-recognized research leaders in order to expand research opportunities, recruit more world-class scientists and secure more funds from sources outside Texas. Special Item funding has been appropriated specifically to:

- Provide incentives for highly sought-after scientists to remain in Texas
- Bring millions in outside grants to Texas
- Cultivate state-of-the-art research and commercializable technologies,
- Recruit rising-star scientists mentored by our accomplished faculty.

(3) (a) Major Accomplishments to Date:

When the Institute was first funded in 2004, UTSW was home to 4 Nobel Laureates and 13 of the 16 medical National Academy of Sciences members in Texas. Remarkably, after ten years, a star faculty member was recruited back from California to UTSW in 2011 with Institute support won the 2011 Nobel Prize for seminal discoveries made at UTSW in the 1990s. Since 2004, 7 more UTSW scientists have been elected to the NAS and one was recruited back. UTSW is now home to 21 NAS members, retaining 68% of all members at Texas health institutions. This support has paid tremendous dividends for Texas in other ways. The Institute has had remarkable success in leveraging State investment, with over 75 highly sought after, rising-star scientists having been successfully recruited to Texas from Harvard, Yale, and elsewhere in order to collaborate with UTSW National Academy members and Nobel laureates. Also since 2004, with Institute support all but one of UTSW's elite scientists have been retained, although all are constantly being recruited away. Beyond maintaining vigorous research programs, these individuals are crucially important in recruiting the best junior faculty from other leading institutions. Finally, UTSW has leveraged Institute seed research funding into a major economic engine for Texas. In general, UTSW brings in \$10 for every State research \$1 spent (based on FY13 data), and accordingly, Institute scientists have secured an average \$42M/year in external grants since 2004.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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When the Institute was assessed in 2006 by external scientific reviewers on behalf of THECB, it received the highest possible ratings and accolades. Reviewers pointed out that every measurable record of academic productivity, performance and quality had been achieved. This high praise is indicative of the wisdom of targeting funding based on programmatic quality and underscores how doing so is an outstanding investment for the state.

While state appropriations have been reduced 11% since inception, funding at FY14-15 levels will allow UTSW to continue to leverage the remarkable success of our globally-recognized research leaders in biomedicine in order to:

- Recruit more world-class collaborators who in turn attract the best and brightest co-workers (to date, over 75 highly sought after young scientists have been recruited to Texas, and one lead faculty won a 2011 Nobel Prize)

- Yield new discoveries and cultivate patentable technologies for our most common, chronic and devastating diseases, and

- Bring even more tens of millions of dollars per year in external funds into the Texas economy (\$42M/year since 2004).

Ultimately, Nobel Prize- and National Academy-caliber faculty leaders enable remarkable research productivity at UTSW. In FY13 our faculty members were responsible for \$424M in total research expenditures, an increase of 8% in the last 5 years. These research dollars are spent in Texas and generate enormous job growth and have a great economic impact.

(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2014	\$66,723,947	Federal Funds
	\$ 3,459,415	Private Funds
2015	\$66,723,947	Federal Funds
	\$ 3,459,415	Private Funds
2016	\$66,723,947	Federal Funds
	\$ 3,459,415	Private Funds
2017	\$66,723,947	Federal Funds
	\$ 3,459,415	Private Funds

(7) Consequences of Not Funding:

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Without research Special Item funding to support these elite scientists, UT Southwestern and Texas are highly vulnerable to their recruitment by states interested in developing their commercial medical business base. The loss of even one National Academy member in the next two years will have a correspondingly large impact on reducing technical talent and will result in the loss of millions of outside funding to Texas. Moreover, with the NIH reducing external funding, attracting the best becomes more important for growing the research base in Texas, the competition becomes fiercer and institutions without independent funding sources will have a harder time recruiting and retaining star researchers.

Funding to the Institute positions Texas to offer research support to attract and retain either current National Academy members or rising-star investigators who will collaborate with them. No other program in Texas can specifically target such a large number of faculty members of this recognized caliber, ensure they remain in Texas, further propel their research with the resources to build teams of collaborators and allow them to mentor the next generation of medical-science leaders in Texas. Such State investment in these scientists is essential for Texas and will allow UTSW to continue to advance in national rankings. This ranking in turn will ensure that the best students in Texas need not leave the state to obtain a stellar education as a physician.

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Special Item: 2 **Institute for Innovations in Medical Technology**

(1) Year Special Item: 2002
Original Appropriations: \$9,000,000

(2) Mission of Special Item:

The mission of the Institute for Innovations in Medical Technology (IIMT) is to cultivate cutting-edge research with potential to develop into commercializable technologies, and to help transition them from discovery to patient care. This goal is being accomplished by developing and maintaining a unique group of specialized "Core" Laboratory facilities that support such research affordably and efficiently, retaining an extraordinary concentration of innovative biomedical scientists on our faculty and facilitating the recruitment of rising star faculty to Texas, bringing millions in federal and private grants to the state, and maintaining enhanced infrastructure and expert staff to facilitate commercialization, which in turn attracts vital biotechnology partners to North Texas.

(3) (a) Major Accomplishments to Date:

The Institute has provided essential infrastructure for early-stage research to identify drug targets and other treatments. To achieve its chief goal of transitioning technologies to patient care, IIMT to date has created 12 Core Labs that provide the latest equipment and expertise necessary to support faculty research. Core Labs offer research services at marginal cost for use by all investigators and by commercial partners housed in our new Bio Center, an incubator financed with tech transfer revenue. The cost to set up the Cores in individual labs or start-up companies would be prohibitive, but by making them widely available on a subsidized basis, many research projects can tap into state-of-the-art technologies to make scientific breakthroughs. Access to the Cores has aided scientific discovery and made hundreds of UTSW researchers more competitive for grants (\$200 million brought to Texas since FY04). In addition, the UTSW Technology Development office has expanded. To date, over 30 companies have been formed raising >\$1.6 billion in financing; 650 discoveries have been licensed for development and \$168 million in revenue been generated. These companies include: Endophys, Spectral MD, Peloton Therapeutics and Vitruvian Bio Medical, which develop devices for long-term bed-ridden patients, anticancer drugs and therapies for Alzheimer's disease, respectively.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

With the Core Labs, North Texas is positioned to meet the needs of future biotech firms seeking to locate where state-of-the-art facilities are available. At UTSW in FY12 and 13 alone, 147 patents were filed, 44 patents were issued and \$20.4 million in licensing revenue was received. Over 50 license and option agreements were finalized during the same period, which included licenses creating 8 start-up companies. On this basis and track record, the Institute at UTSW anticipates launching additional biotechnology companies in Dallas over the next two years.

It is also expected the Institute will continue to support research with its unique Core facilities establishing at least one more and to support technology transfer. Continued research support will make hundreds of UTSW investigators more competitive for grant funding, resulting in millions more in external funding coming to Texas. Such external funding not only enhances economic development in the short term by funding salaries and supplies for researchers, it also enhances economic development in the long term through scientific discoveries that form the bases for high-tech industries. Together, research and technology transfer support will lead to groundbreaking findings, patent filings and ultimately, commercializable technologies that will improve treatments for patients in Texas and the world.

(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

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(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2014	\$11,767,334	Federal Funds
	\$ 357,999	Private Funds
2015	\$11,767,334	Federal Funds
	\$ 357,999	Private Funds
2016	\$11,767,334	Federal Funds
	\$ 357,999	Private Funds
2017	\$11,767,334	Federal Funds
	\$ 357,999	Private Funds

(7) Consequences of Not Funding:

When the Institute was assessed in 2008 by external scientific reviewers on behalf of THECB, it received the highest possible ratings with such comments as the Institute is making a significant impact on the Texas economy and that funding should be continued for this exceptionally productive and innovative project. While IIMT capitalized on momentum built since 2002, the 24% reduction in funding for since inception has hindered research that would otherwise have led to the development of new biotechnologies and it limits the crucial development of Core Labs to facilitate the transition from discovery to commercialization. Having access to the Core Labs has not only aided scientific discovery, it has made UTSW researchers more competitive for grants, resulting in \$38M in funds brought to Texas in FY12-13.

On the whole, UTSW has the opportunity to create a significant commercialization center in Dallas. The BioCenter, an incubator to house industry partners and foster collaborations with UTSW faculty holds promise for creating a critical mass of biotech in North Texas. The Core Labs continue to identify and offer leading technologies to UTSW researchers and partners.

Without continued funding, not only will research that is already identifying drug candidates and other treatments be further impaired, but the promise of a biotech industry in North Texas becomes unfeasible.

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Special Item: 3 Metroplex Comprehensive Medical Imaging Center

(1) Year Special Item: 2006
Original Appropriations: \$7,500,000

(2) Mission of Special Item:

Modern imaging techniques permit exquisite views of both structure and function from views of every atom in a protein molecule to functional magnetic resonance images of the neural activities that underlie complex behaviors in humans. With such amazing opportunities, the Imaging Center's scientists and doctors are engaged in both the development of imaging technologies and their exploitation to understand and treat disease. The goals of the Center are to:

-Provide the only imaging center of its kind in the Southwest, allowing UTSW researchers and collaborators to investigate molecular and cellular mechanisms of disease.

-Advance the diagnosis, treatment, and prevention of numerous debilitating diseases through the development and use of advanced medical imaging.

-Retain highly sought-after basic and clinical researchers and recruit rising star faculty to Texas.

-Bring millions in federal and private grants to Texas.

To achieve these goals, the Center at UTSW encompasses a broad spectrum of imaging activities. The Advanced Imaging Research Center established in collaboration with UT Dallas and UT Arlington houses necessary state-of-the-art instruments and a variety of other imaging capabilities are encompassed in Core Labs. Ultimately, the unprecedented images and measurements of healthy and diseased tissue that modern imaging provides are crucial to developing more effective treatments for the sick and, eventually, preventive care to the well.

(3) (a) Major Accomplishments to Date:

Funding for the Center has accelerated existing research, enabled recruitment of more world-class faculty in other imaging-related fields, and made available to all faculty and collaborators on a per-use basis world-class imaging facilities. As a result, there is no other center in Texas and arguably in the U.S. that can match the combination of basic science strengths, clinicians seeking new insights into metabolic, neurologic, psychiatric and other diseases, and state-of-the-art equipment. The Centers equipment and corresponding imaging expertise have stimulated funding on all three UT campuses in North Texas (UTSW, UTD, and UTA) and catalyzed many collaborative research and educational programs. One of the first CPRIT multi-investigator grants to develop novel cancer imaging technologies was awarded to 8 Center faculty with 2 scientists each from Texas A&M and MD Anderson. This substantial award was made possible only by the availability of the Centers unique imaging equipment and faculty expertise not found elsewhere in Texas. The Green Fellows program which brings 20 of UTD's brightest undergraduate science/engineering students to UTSW each spring semester for a concentrated research effort continues to thrive. New funding in the imaging sciences has steadily increased since the Center was established, totaling \$58M in FY12-13. Center faculty have secured significant funds from NIH (a large-scale center grant collaboration with Duke, plus many individual awards).

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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No other Imaging Center in Texas and arguably in the U.S. can match the combination of basic science strengths, clinicians seeking new insights into metabolic, neurologic, psychiatric, and other diseases, and state-of-the-art equipment. The Center includes research-dedicated 3T and 7T human and animal MRIs, analytical NMR and small animal PET systems, optical imaging, and in-house radiochemistry and imaging agent development. The uncommon close proximity of the human and animal research labs to UTSW's clinical facilities aids progress. Visitors often remark on the uniqueness and breadth of Center capabilities. Advanced imaging is critical to the future of Texas, since the far-reaching impact of the new techniques means that only institutions with world-class imaging facilities and expertise will claim top-tier status in medical research. In the next two years, the Center plans to utilize a recently installed cyclotron to produce PET imaging isotopes that will catalyze development of novel metabolic tracers for improved imaging of cancer, metabolic diseases such as diabetes, and diseases of the aging brain such as Alzheimer's. These efforts will enable UTSW to improve diagnosis and treatment for patients throughout Texas, to leverage State investment to bring in more millions in grants and advance in national rankings.

(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2014	\$33,457,791	Federal Funds
	\$ 698,395	Private Funds
2015	\$33,457,791	Federal Funds
	\$ 698,395	Private Funds
2016	\$33,457,791	Federal Funds
	\$ 698,395	Private Funds
2017	\$33,457,791	Federal Funds
	\$ 698,395	Private Funds

(7) Consequences of Not Funding:

When the Center was assessed in 2008 by external scientific reviewers on behalf of THECB, it received the highest possible ratings with such comments as special item funding should be continued and should be a state priority. It is especially important to continue supporting this effort.

The operation of this unique facility housing costly state-of-the-art equipment requires substantial support for the engineers, staff, and physicists that operate it. Retention and recruitment of world-class faculty to continue to position Texas as a leader in imaging science demands such infrastructure. Without support, the facility could not be maintained, world-class faculty could not be retained and rising stars could not be recruited. Funding is vital for economic development, production of a highly-trained workforce to develop imaging technologies in Texas, and research collaboration among the three North Texas UT institutions.

The 24% reduction in state appropriations since inception has hindered vital support for this Center. The opportunity cost of not funding or further reductions for this facility and this expertise would be in the loss of scientific discovery and hundreds of millions in future external grant funding. Funding enables UTSW to improve diagnosis and treatment for patients throughout Texas, to leverage State investment to bring in even more millions in grants, and to advance in its national ranking.

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Special Item: 4 Regional Burn Care Center

(1) Year Special Item: 1978
Original Appropriations: \$125,000

(2) Mission of Special Item:

To provide comprehensive burn care rehabilitation, education, supplies and banked organs and tissues for clinical transplant for adult and pediatric patients and healthcare professionals. The Center is also the only American Burn Association and American College of Surgeons-verified burn center in North Texas, providing a regional resource for disaster management of burn trauma.

(3) (a) Major Accomplishments to Date:

The center has continued to make significant improvements in clinical care, education, research and prevention of injury. Burn Center admissions continue to increase year-on-year with a 16% increase since 2008 (707 in 2013); approximately 1/3 of these are children. Improvements in clinical care are reflected in a 21% decrease in overall mortality with no change in average acuity. Length of hospital stay as a reflection of quality has also significantly decreased to 0.9 days/% TBSA burn, a number well below the national average. These improvements are due to many factors, most significantly developments supported by State appropriations. Advancements in resuscitation including patented technology from one of the faculty members, improved quality of surgical intervention and investigations in improved metabolic support are only a few of the clinical and investigational improvements experienced in the Burn Center. Equally important, the center continues to serve as a regional, statewide, and nationwide resource for teaching and referral for the latest techniques in burn care and prevention. Furthermore, leveraging of funding from this program has resulted in continued high national and international recognition and successful competition for many federal grants.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The center will continue to meet UTSW's mission to provide the best comprehensive patient care by combining emergency care, in-hospital treatment of acute pediatric and adult burns, as well as reconstructive surgery and rehabilitation. With its renowned clinical research, the Center will serve to advance the goals of medical care, improved patient survival and morbidity. The banking of human skin has added greatly to the pursuit and realizations of this goal. Technological developments for skin have led to the extension of other bankable tissue needs for a wide variety of medical problems in orthopedic, neuro, and oral surgery, ophthalmologic and trauma patients. In addition, every year residents and medical students as well as health profession students, faculty and other advanced personnel will be trained in clinical and rehabilitative burn treatment and in the use of homologous tissue and transplants.

(4) Funding Source Prior to Receiving Special Item Funding:

Limited funding from extramural granting agencies

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2014 \$12,559,484 Federal Funds
\$ 264,564 Private Funds

Schedule 9: Special Item Information
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2015 \$12,559,484 Federal Funds
 \$ 264,564 Private Funds
2016 \$12,559,484 Federal Funds
 \$ 264,564 Private Funds
2017 \$12,559,484 Federal Funds
 \$ 264,564 Private Funds

(7) Consequences of Not Funding:

As the only American Burn Association and American College of Surgeons-verified burn center in North Texas, curtailment of this program would seriously hamper the continuation of current services to adult and pediatric patients and health care professionals in the region and delay the development of critical improvements such as permanent skin transplants for critically-injured burn patients.

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Special Item: 5 **Center for Treatment and Research on Sickle Cell Disease**

(1) Year Special Item: 2006
Original Appropriations: \$1,000,000

(2) Mission of Special Item:

Sickle cell disease, the most serious disorder in the United States resulting from a single gene mutation, is most prevalent in persons of African descent. The condition causes excruciating pain, organ damage, and premature death in children and adults. There is a pressing need to better understand the biology of the disease and to translate scientific discovery into better treatments and eventually a cure. UTSW's Comprehensive Sickle Cell Center has made dramatic progress in clinical research which has brought improved treatments and set the stage for future scientific discoveries. With continuing added support, UTSW's mission is to maintain and build upon its world class Comprehensive Sickle Cell Center focused on the following: research leading to curative treatments, development and refinement of new and improved therapies to control disease complications and marked expansion of its outpatient clinics and inpatient services for children and adults with sickle cell disease in order to improve the length and quality of life. The Center has been and plans to continue to be recognized as one of the world's best.

(3) (a) Major Accomplishments to Date:

Tremendous progress has been made at UTSW in fundamental research to find new means to repair the genetic mutation involved in sickle cell disease. UTSW researchers are internationally known for their seminal study, the Dallas Newborn Cohort, describing outcomes of the world's largest group of children with sickle cell disease diagnosed at birth since 1983 and followed continually in UTSW's clinics and hospitals. The outcomes of these patients were reported in two key scientific publications in 2004 and 2010 that are among the most highly cited in the world. Over 130 articles in major scientific journals have described the Center's research focused on new treatments, prediction of disease severity, and studying treatment and prevention of stroke, a common complication in affected children. A senior sickle cell faculty member has been named as co-chair of an elite NIH panel developing evidence-based sickle cell treatment guidelines to be used nationally. The Center continues to expand its clinics and a major new initiative to care for and conduct research involving adult patients throughout North Texas. The number of pediatric and adult patients now followed in the Center numbers over 1,200. Over 20 research projects currently conducted in the Center, with plans to expand fundamental research as well, are aimed at an improved understanding of the sickling process and to eventually employ genetic testing and novel treatments to cure this debilitating disorder.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The sickle cell disease program at UTSW remains one of the most highly regarded in North America and the work of its clinicians and scientists is recognized worldwide. The Dallas Newborn Cohort, now numbering over 1,200 patients with sickle cell disease diagnosed at birth and followed in our clinics and hospitals, will be updated with the expectation that the survival results in these patients will continue to be among the world's best. Plans include developing improved treatments as well as cures with bone marrow transplantation that will alleviate suffering related to the disease and improve the long term outlook for both children and adults. The transitioning of care between the childhood and adult years will be a particular research focus in combination with the expansion of efforts to create a comprehensive registry/database of all sickle cell patients that is linked to their electronic medical records. This focus will serve as a repository of clinical and genetic data in order to guide our ongoing research efforts. Our primary aim remains to reduce or eliminate disease burdens, thus assuring an improved quality of life for patients with sickle cell disease in our community and elsewhere around the world.

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(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2014	\$24,564,720	Federal Funds
	\$ 76,000	Private Funds
2015	\$24,564,720	Federal Funds
	\$ 76,000	Private Funds
2016	\$24,564,720	Federal Funds
	\$ 76,000	Private Funds
2017	\$24,564,720	Federal Funds
	\$ 76,000	Private Funds

(7) Consequences of Not Funding:

Sickle cell disease, one of the most common and devastating conditions affecting African Americans, is a genetic disorder resulting in the production of abnormally-shaped red blood cells that are extremely fragile and unable to carry oxygen normally. The condition causes severe pain, diminished IQ, severe organ damage (especially involving lungs, kidneys, and heart) and early death (often in young adulthood). Despite dramatic progress in recent years, it remains a disabling condition. All-out effort is needed to identify better treatments and find a cure. A reduction in State support will seriously hinder the Center's continued efforts to serve as an international Center of Excellence to mount its broad attack on sickle cell disease, ranging from basic molecular genetics research to the development and refinement of new therapies. Moreover, State funding is essential for UTSW to remain well positioned nationally and internationally to receive additional external support and continue its track record in groundbreaking discoveries and successful efforts to offer specialized care for these patients.

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Special Item: 6 Science Teacher Access to Resources at UT Southwestern (STARS)

(1) Year Special Item: 1994
Original Appropriations: \$750,000

(2) Mission of Special Item:

The STARS program is dedicated to maintaining a robust educational partnership between UTSW and secondary teachers and providing programs for secondary school students. STARS has two goals: to improve science education in the North Texas area and beyond and to increase the interest and enthusiasm among secondary school students to pursue careers in STEM fields, especially as they impact the future of biomedicine.

(3) (a) Major Accomplishments to Date:

Since its inception in 1991, STARS has developed and presented free educational outreach and professional development services to over 10,000 teachers from 5,000 schools as well as an estimated 50,000 students, with a 25% and 8% per annum increase in teacher and student participation, respectively, in the last two years. Core programs include a monthly Basic Science Symposium and In-services for teachers, Summer Research Programs for students (over 800 applications in 2014) and teachers, customized tours (3-4 per week), a monthly Exploring Post, annual Women in Science and Medicine symposia, and a June Biology Workshop for inexperienced teachers, which we expanded in 2013 to Chemistry and Physics. Newer initiatives include hosting annual Dallas and Uplift district science fairs, developing videos targeted to careers in biomedicine (through SPARK 101), and distance learning (through Nepris.com) to offer interactive content to distant locations through Skype, thus far interacting with classrooms in Texas, Massachusetts and Illinois. Original science videos developed by STARS have been viewed 95,000 times. In the last five years, 100% of students in the STARS Summer Research Program have entered college, where many of them are preparing for careers in STEM fields. The quality of STARS programs is reflected in 2013-4 in awards (ROTA and Piper) to Goodman, the STARS Director, the Spurgeon Award, and the Exploring Leadership Award to Tam, STARS Manager.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

We expect continued growth of interest and participation in STARS programs in the next two years. Basic Science Symposia in 2014-2015 will include "Drugs: The Good and Breaking Bad," "Opportunities in Biomedicine," "Bioinformatics: Making Sense of it All," "Sugars Beyond Nutrition," "Better Health through Epidemiology," and "The Stomach-Brain Connection." A new In-Service on "The Worm as a Model System" will be offered. Multiple tours each week will continue, which attracts classes as far away as Austin and Parsons, Kansas. We expect our monthly Exploring Post to also expand. We will host district science fairs and expand this activity into Irving in 2015. We will continue to provide scores of judges for other science fairs, including to the Dallas ISD. We will also offer our summer workshops for less experienced teachers from underperforming high schools in the area. We will seek external funding for a novel joint SMU-UTSW program to train teachers in physics in a two-year program, where we will use the master teachers we have used previously and a group of 30 rising 11th graders. We will also expand video production in the Spark 101 series and offer many more Nepris sessions to classroom throughout the nation. Finally, STARS will continue its highly successful summer research programs for teachers and high school rising seniors, where we again expect applications to rise above the previous year (800) for a limited number of slots.

(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

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(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2014	\$1,742,492	Federal Funds
	\$ 15,074	Private Funds
2015	\$1,742,492	Federal Funds
	\$ 15,074	Private Funds
2016	\$1,742,492	Federal Funds
	\$ 15,074	Private Funds
2017	\$1,742,492	Federal Funds
	\$ 15,074	Private Funds

(7) Consequences of Not Funding:

State funding is essential for sustaining existing STARS core programs and new initiatives. We are continually reminded by teachers that our programs offer the best professional development activities in the area; survey data confirm that teachers consider our program valuable, and this is reinforced by growth of registration for virtually all of our activities. Our science workshops, targeted to teachers and students from underperforming schools in the Dallas ISD, were considered in 2012 by the Howard Hughes Medical Institute to be an example of Best Practices that should be spread nationally. Our tours are booked by classrooms in the early fall for the entire school year. Students in our Biology Workshop perform 8-10 points better on their end-of-course Biology exam, and most return in subsequent summers for the Chemistry and Physics Workshop. Teachers in the Biology Workshop have also returned for training in the other two disciplines. We continue to be flooded by applications for our summer research program such that we can only accept 4% of applicants. Unfortunately, external funds have been far more challenging to obtain in the last few years as science and outreach budgets tighten. For example, the HHMI stopped its pre-college programs in 2012 and the NIH has transferred much of its outreach budget to fund its core research mission. This makes support from the State of Texas all the more essential to maintain STARS activities.

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Special Item: 7 Center for Obesity, Diabetes, and Metabolism Research

(1) Year Special Item: 2008
Original Appropriations: \$18,000,000

(2) Mission of Special Item:

Since it was founded in 2007, the interdisciplinary Center for Obesity, Diabetes and Metabolism Research has become widely recognized as the top obesity center in the world and uniquely positioned to tackle a medical crisis that costs Texas \$10 billion annually and continues to spiral out of control. The trends in obesity and related diseases are frightening, with the percent of overweight Texans increasing from 43% to 63% in just 15 years. What was once unheard of Type II diabetes occurring in children is now common and obesity dramatically increases not only the risk of diabetes but also heart disease, kidney failure, stroke, high blood pressure, respiratory problems and other chronic conditions. UT Southwestern's Obesity Center is committed to developing novel treatments for the prevention and treatment of obesity, to continued outreach to thousands of Dallas ISD elementary students to provide early intervention and an effective model for Texas, and to ensuring significant benefit to Texas from millions in external grant funding secured and eventual cost savings and revenue possible from breakthrough treatments.

(3) (a) Major Accomplishments to Date:

Dozens of seminal discoveries by Center researchers have changed the way we think about how people become obese, created new paradigms for the development of treatments and appeared in over 200 news outlets worldwide. Examples of over 75 pivotal discoveries include:

- A novel approach to control Type I Diabetes without insulin for weeks at a time was discovered by a National Academy member. This treatment is now in human trials and has received national acclaim.
- Two Nobelists discovered how a hormone tells the brain to be hungry, explaining why some people need more will power than others to remain thin. This discovery holds promise as an effective appetite suppressant that can change the course of the obesity epidemic.
- Discovery of the brain pathways that control appetite led to the development and approval of Belviq (Arena Pharmaceuticals), the first anti-obesity drug approved by the FDA in the last 15 years.
- Discovery of a new protein that controls blood cholesterol levels, has led to the development of a new therapy for the treatment of hypercholesterolemia that is in the final stages of testing by major drug companies.

Center researchers have secured a remarkable \$206 million in external research funds brought to Texas since 2008. Finally, UTSW has expanded obesity prevention outreach to children. Using a new interactive program, about 300 medical and nutrition students visited >60 schools in Dallas ISD, reaching >11,000 elementary students.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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UT Southwestern's Center for Obesity, Diabetes, and Metabolism Research is uniquely positioned, compared to all other medical centers in the country, to tackle this national crisis that promises to cost Texas billions per year. With sufficient support, the preeminent team assembled at UTSW can continue its astounding pace of discovery and build on the great strides already made in understanding the fundamental causes and developing treatments. More groundbreaking advances and effective treatments can be expected from continuing research on other recent pivotal findings, including discovery of:

- Two new genes that determine the amount of fat in liver and whether the fat will cause progression to cirrhosis and liver failure, promising a novel diagnostic tools for the prevention of liver disease.
- New proteins secreted by the liver that regulate the amount of fat in the blood, providing novel targets for the treatment of hypertriglyceridemia.
- Demonstrated for the first time that the heart can regulate energy balance throughout the body, opening up an entirely novel area of investigation that can lead to more effective treatments for obesity, diabetes and heart disease.

The Center expects to remain highly successful at leveraging State Special Item funds, capitalizing on the \$206 million in outside grants secured since 2008. Additional support will help seed more research, promising to reduce obesity and its costs and bring more outside funding into Texas economy.

(4) Funding Source Prior to Receiving Special Item Funding:

Previously funded with a NIH Planning Grant of \$3M over 3 years.

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2014	\$46,617,046 Federal Funds
	\$11,293,900 Private Funds
2015	\$46,617,046 Federal Funds
	\$11,293,900 Private Funds
2016	\$46,617,046 Federal Funds
	\$11,293,900 Private Funds
2017	\$46,617,046 Federal Funds
	\$11,293,900 Private Funds

(7) Consequences of Not Funding:

The opportunity cost of not funding this Center would be enormous. Unless it is halted, the epidemic of obesity and its related diseases will cost Texas hundreds of billions of dollars in the future, and the preeminent team assembled at UT Southwestern is already making great strides in understanding the fundamental causes and developing highly-effective interventions. This funding has facilitated the recruitment and retainment of some of the most prestigious obesity and metabolism experts in the world. Furthermore, the research labs supported by this funding will leverage the funding many-fold in the future. Continuing the stature of this Center as one of world's preeminent research centers in this field will take continued seed funding that this Special Item provides. Not funding this Center would not only cost the state many millions of dollars in grant funding in the near term, it will put at risk a valuable Texas resource. Most importantly, the opportunity cost of not realizing future discoveries may cost the State billions of dollars per year in the future that might otherwise be saved from treatments resulting from Center research.

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Special Item: 8 **Texas Institute for Brain Injury and Repair**

(1) Year Special Item: 2014
Original Appropriations: \$7,500,000

(2) Mission of Special Item:

UTSW is at a pivotal point for advancing our faculty's discoveries in the field of neuroscience, including brain injury and concussion, and associated degenerative diseases that affect millions of Texas veterans, accident victims, and youth athletes. UTSW faculty efforts are strongly and uniquely supported by a new University Hospital scheduled to open in late 2014 and specifically designed to support cutting-edge clinical research, and a licensing revenue-funded BioCenter, a state-of-the-art commercial campus facility strategically positioned for the biomedical industry to interact with clinical medicine and academic science to accelerate bench-to-bedside progress. Yet, development of basic discoveries in fields of relevance to brain injury and repair into transformative patient care at UTSW suffers from lack of funding for the early steps in translational research. State funding supports the extension of basic discoveries from the lab and seeds the earliest steps in translational research for which there are no competitive grant or investor sources of funding, yet are essential for fostering basic discoveries – with tremendous promise for bettering patient care, lowering healthcare costs, and ROI to the State – that result in novel patient therapies. Funds will also support development of educational modules and outreach programs to train coaches, players and others on the symptoms of brain injury, and 15% of the funds support complementary activities at UT Dallas.

(3) (a) Major Accomplishments to Date:

During the first year of support, UTSW founded the Texas Institute for Brain Injury and Repair (TIBIR), which will catalyze comprehensive and transformative approaches to brain injury prevention and treatment. TIBIR draws on our deep bench strengths in technology advances, innovative research, and exemplary patient care to enhance the diagnosis and treatment of brain injuries. A four-pronged approach is being taken, which involves innovative neuroscience research, clinical translation, education, and prevention. A core facility for imaging the normal and injured brain was started, pilot research projects in therapeutic approaches to the diagnosis, prevention, or treatment of brain injury and repair were funded, an outreach program to educate local high school football coaches and players in the signs and symptoms of brain injury is being organized, and a study to examine brain function in a former professional football players was started. A drug-like molecule that stimulates the formation of new nerve cells in damaged brains was discovered and is in preclinical development as therapy for brain injury. Support for TIBIR was a key factor in recruitment of a new Chair of Physical Medicine and Rehabilitation who is a national leader in traumatic brain injury detection and management. Additional recruitment efforts are underway to bring high-caliber researchers to UTSW who are experts in neurodegenerative disease and rehabilitation from brain injuries.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Research in traumatic brain injury will be expanded into efforts to understand seizures that occur more frequently after brain injury, the role of stem cells in brain repair, and neuropsychological studies in individuals with brain trauma, including former professional football and hockey players, military personnel, and high school athletes. A national leader in traumatic brain injury rehabilitation has been recruited as the new Chair of the Department of Physical Medicine and Rehabilitation at UT Southwestern and will assume a key leadership role in development of research and clinical care programs in the institute.

(4) Funding Source Prior to Receiving Special Item Funding:

2014, federal funding sources (DOD, NIH)

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(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2014	\$15,569,233	Federal Funds
	\$18,415,207	Private Funds
2015	\$15,569,233	Federal Funds
	\$18,415,207	Private Funds
2016	\$15,569,233	Federal Funds
	\$18,415,207	Private Funds
2017	\$15,569,233	Federal Funds
	\$18,415,207	Private Funds

(7) Consequences of Not Funding:

UTSW's historical core strength in uncovering the genetic and molecular causes of disease has already led to UTSW being recognized as a highly accomplished basic research institution. UTSW faculty members are poised to have an analogous substantial impact on the bench-to-bedside development of medical breakthroughs in traumatic brain injury, yet without continued funding of this initiative UTSW cannot capitalize or expand on our faculty's expertise in accelerating the translation of scientific discoveries into novel patient therapies.

The cost of not funding the Texas Brain Injury and Repair Institute at UTSW will be in the missed opportunities to bring in millions of dollars more in grant funding to Texas, to accelerate the translational research of its renowned faculty, to recruit rising stars in translational research, and to yield breakthrough treatments for our most devastating neurological diseases.

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Special Item: 9 Primary Care Residency Training Program

(1) Year Special Item: 1996
Original Appropriations: \$1,557,500

(2) Mission of Special Item:

Medical education is only partially complete when a M.D. degree is awarded; further education in accredited residency programs is essential for the development of the full range of knowledge and skills to perform medical diagnosis, treatment and the certification required before a doctor is qualified to practice. This residency education function is a major part of the primary mission of all Texas medical schools. UTSW trains the majority of residents, in primary and specialty care, in all of North Texas. Consequently, it has more residents than every other State institution and thus bears the greatest share of the State's resident costs. Serving the mission of training residents has significant costs and the primary cost borne by medical schools is providing education by faculty. Other than the State GME formula, which pays only ~1/4 of the ~\$18,000 annual per resident cost, there are no dedicated funds for residents' education.

This strategy helps fund the disproportionate cost UTSW bears in educating the State's largest number of primary care residents, including direct support for residents through payment of 15 resident stipends. It is essential to continue the number and quality of primary care residency programs at UTSW since such programs are the most important source of primary care doctors in North Texas and statewide.

(3) (a) Major Accomplishments to Date:

This item critically supports the statewide goal of decreasing the shortage of primary care doctors and providing quality primary care to the citizens of Texas. UT Southwestern continues to train more primary care doctors than any other State institution in Texas, with 640 residents in primary care programs, compared to 303 for the next highest State institution.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Approximately 40% of UTSW's 1,635 residents are in primary care programs. UTSW intends to continue maintaining the largest and most competitive primary care residency training programs in Texas, in order to continue graduating ~200 primary care doctors every year to address the shortage of primary care doctors and provide quality primary care to the citizens of Texas.

(4) Funding Source Prior to Receiving Special Item Funding:

Previously funded by MSRD P Funds

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2014	\$207,436 Federal Funds
	\$525,921 Private Funds
2015	\$207,436 Federal Funds
	\$525,921 Private Funds

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2016 \$207,436 Federal Funds
 \$525,921 Private Funds
2017 \$207,436 Federal Funds
 \$525,921 Private Funds

(7) Consequences of Not Funding:

Any reduction in funding for FY 14-15 compared to FY 12-13 appropriated amounts would result in fewer critically-needed primary care residents supported through this program. With increasing pressure on other sources of funding and with no other funding dedicated to this purpose, a reduction in primary care residency program funding would not be replaced. Reductions from FY10-11 and FY12-13 have not been restored and any further reduction to UT Southwestern for this Special Item not only would impact the quality of the education received by the largest number of primary care residents among Texas health institutions, but would directly result in a reduction in the number of primary care residents trained. With an existing shortage of primary care doctors practicing in the state, Texas can ill afford to lose any primary care residency positions at any institution across the state.

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Special Item: 10 **Institutional Enhancement**

(1) Year Special Item: 2000
Original Appropriations: \$1,000,000

(2) Mission of Special Item:

Institutional Enhancement funding plays a significant role in financing the core missions of all Health Related Institutions by providing a base level of funding for services and programs. Institutional Enhancement funding helps support leading-edge and innovative programs in medical education not otherwise supported by formula funding. The purpose of Institutional Enhancement at UTSW is to help provide the highest quality training to our medical students in the areas of prevention, diagnosis, and treatment of disease.

(3) (a) Major Accomplishments to Date:

Institutional Enhancement support contributed to maintaining the highest standards of excellence in myriad clinical education programs. In the most recently-released U.S. News & World Report on America's top medical schools, UTSW was ranked in the top 20 and was the most highly ranked medical school in all of Texas. This ranking reflects in part our ability to deliver the highest quality of education to our 900+ students and to train them in every aspect of modern medicine. To maintain this high standard, we have expanded the curriculum to include dual degree programs (M.D./M.B.A.; M.D./M.P.H., and B.S./M.D.) and graduation distinctions in Research, Health Policy, and Global Health.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

UT Southwestern will continue to expand and revamp existing clinical programs and develop new clinical programs to sustain the quality of our medical education. Major objectives for the school are the revision of the existing curriculum to allow students more flexibility and diversity in exploring different clinical areas prior to residency training. To these ends, the didactic portions of years 1 and 2 will be reorganized, students will begin clinical training in outpatient clinics in year 1, the clinical clerkship period will be expanded by six months, and greater use will be made of simulation training in sophisticated new facilities designed for this purpose. While the total extent and costs of these revisions continues to be defined, student participation will require additional State support.

(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

(5) Formula Funding:
N/A

(6) Non-general Revenue Sources of Funding:

2014	\$761,250 Federal Funds
	\$236,250 Private Funds
2015	\$761,250 Federal Funds
	\$236,250 Private Funds
2016	\$761,250 Federal Funds

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\$236,250 Private Funds
2017 \$761,250 Federal Funds
\$236,250 Private Funds

(7) Consequences of Not Funding:

The high quality of medical education at UTSW is supported through Institutional Enhancement. An important component of this education is the provision of state of the art learning experiences that encompass all aspects of medicine, from surgery to primary care to psychiatry. To ensure that our graduates are intellectually and personally challenged to be the best physicians possible, it is crucial that they be exposed to innovative training experiences that reflect new advances in medicine, which arrive on a daily basis. Without the support of Institutional Enhancement, the quality of our graduates would decline and we would only be able to produce B-grade physicians instead of the A-grade physicians we currently train. Since a majority of our graduates stay or return to Texas to practice as physicians, medical care in the State would ultimately suffer without the continuing improvements in education provided by Institutional Enhancement support.
