# Legislative Appropriations Request For Fiscal Years 2016 and 2017

Submitted to the

Governor's Office of Budget, Planning and Policy

And the Legislative Budget Board

By

Victoria College

August 4, 2014

# **Table of Contents**

	<u>Page</u>
Certification	1
Administrator's Statement	2-4
Organizational Chart	5-23
Summaries of Request	
Summary of Base Request by Strategy	24-25
Summary of Base Request by Method of Finance	26-27
Summary of Total request by Method of Finance	28-29
Supporting Schedules	
Schedule 3C: Group Insurance Data Elements (Community Colleges)	30-32



# CERTIFICATE

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the GOBPP will be notified in writing in accordance with Article IX, Section 7.01 (2014–15 GAA).

Chief Executive Officer or Presiding Judge	Board or Commission Chair
Signature	Signature
Thomas Butler	Ronald B. Walker
Printed Name	Printed Name
President	Board of Trustees, Chair
Title	Title
August 4, 2014	August 4, 2014
Date	Date

Services

Administrative

VP of

Title

Keith Blundell

Signature

Printed Name

2014

4,

August

Date

Chief Financial Officer

#### Administrator's Statement

84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

## 986 Victoria College

2014 Legislative Appropriation Request

### VICTORIA COLLEGE BOARD OF TRUSTEES

### TRUSTEE, POSITION - TERM - HOMETOWN

Mr. Ronald B. Walker, President – Member since 1985 - Term expires 2020 – Victoria

Mr. Luis Guerra, Vice President – Member since 2008 – Term expires 2018 – Victoria

Dr. Josie Rivera, Secretary – Member since 2006 – Term expires 2018 – Placedo

Mr. Robby Burdge - Member since 2009 - Term expires 2016 - Victoria

Mrs. Catherine R. McHaney – Member since 1985 – Term expires 2016 – Victoria

Mr. V. Bland Proctor - Member since 2011 - Term expires 2020 - Victoria

Mr. John A. Villafranca – Member since 2013 – Term expires 2020 - Victoria

### HISTORY, DEMOGRAPHICS, MISSION AND VALUES

Since 1925, Victoria College, a public, multipurpose community college located in Victoria, Texas, has provided high-quality, affordable educational and training opportunities to citizens in this South Texas community. Our mission is to provide educational opportunities and services for our students and the communities we serve. The college's commitment to its mission is guided by values of integrity, respect for the unique characteristics and abilities of individuals, student achievement and success and excellence.

Victoria is a growing community located 30 miles inland from the Gulf of Mexico on the mid-Texas Gulf Coast and serves as a regional hub for more than 200,000 people. Victoria College's seven-county, 7,000 square-mile service area is mostly rural and is characterized by high poverty rates, low educational attainment levels, and a rapidly increasing Hispanic population. The College's service area includes Victoria, Calhoun, DeWitt, Gonzales, Jackson, Lavaca and Refugio counties where it operates one main campus, two centers and two vocational nursing sites.

The most recent demographic data for the region denotes a population quickly shifting from a Caucasian majority to a more diverse ethnic blend. The current population of the area is approximately 40% Hispanic, 7% African-American, 2% Asian and other, and 51% Caucasian. Educational attainment levels for the area are low with only 15.3% of the population over the age of 25 having earned an associate's or bachelor's degree in comparison to the state's rate of 26.3%. The average median household income for the service area is \$45,136, and approximately 16.2% of the total service area population lives below the established federal poverty line. This diversified population and the increased demand for a trained and educated workforce require a shift in program/course delivery and student services. The college is committed to access and success of all students and meeting employer workforce needs. State funding and support is essential to meeting those commitments.

Victoria College enrolls approximately 4,100 credit students each semester, including many students who are first-generation and low-income. In addition, nearly 5,000 non-credit students take advantage of workforce training and personal enrichment courses each year. The service area includes 16 school districts and 22 public and private dual credit high schools. The college utilizes traditional classroom delivery and distance education technologies to provide instruction in both associate degree and certificate programs through credit and non-credit educational offerings.

While the service area covers seven counties, Victoria College's taxing district is limited to only one county, Victoria. In 2013-2014, 42% of the funds for College operations were derived from property taxes and 35% from students compared to 23% from state appropriations.

#### Administrator's Statement

84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

## 986 Victoria College

Significant Changes in Policy – There have been no significant changes in governance or operating policies at Victoria College since the last appropriations request.

Significant Changes in Provision of Service - There have been no significant changes in the provision of Service for Victoria College.

Significant Externalities – In addition to the demographic changes in the region noted above, rapid expansion of new and existing business and industry in Victoria College's service area continues to put a strain on the physical and fiscal resources of the college. Increasing activity in the Eagle Ford Shale, increased business startups and expansion by several petro-chemical industry partners in the area are just a couple examples of increased regional development. Additionally, the area is visited regularly by companies and site locators searching for new locations to establish and/or expand operations. The area is also experiencing an unprecedented low unemployment rate of 4.3%, compared to the State's 5.5%. All of this has created increased demand for a more educated and trained workforce. These external factors are requiring the College to seek new partnerships and funding sources. Regrettably, the burden of this is increasingly being put on the students and local tax payers. Student tuition and fees have increased nearly 57% since 2009. This is unfortunate considering the State's efforts to increase the number of students enrolled in and graduating from post-secondary institutions. It is becoming increasingly difficult for existing students to maintain an ideal number of class hours and for new students to even begin college due, in large part, to financial hardships. Additionally, Victoria County tax payers are also experiencing an increased burden. Since 2000, taxes have increased nearly 143%. Changes to the tax rate for the next academic year are up for consideration in coming board meetings. It is anticipated that an increase will be recommended.

Purpose of any new funding requested – This is not applicable to Victoria College at this time.

Approach taken in preparing the 10% general revenue-related base reduction options and assessing the overall impact of various reduction options – This is not applicable to Victoria College at this time.

Approach taken in estimating agency costs and/or savings that are directly or indirectly related to the implementation of the federal healthcare reform legislation – This is not applicable to Victoria College at this time.

The College is mindful of its responsibility to be good stewards of its entrusted resources. The College actively seeks external funding from local, state and federal sources and partners with area business and industry, school districts and cities and counties to develop facilities, deliver programming and services and provide financial assistance to help offset decreases in state funding, minimize financial hardships for its students and limit the property tax burden on the Victoria community.

Construction on the Emerging Technology Complex began in summer 2013. The facility will be complete and in full operation in spring 2015. The 116,000 sf complex is funded by a \$22 million general obligation bond passed by Victoria County voters in 2012 and additional private donations. The complex will provide a solution to some of the region's biggest challenges – lack of adequate space for new and expanded workforce training programs and conference/corporate meeting space. Three new credit programs are in development in direct response to business and industry needs: Industrial Maintenance Mechanic; Machining; Petroleum Technology. Increased non-credit training programs are also in development.

The Gonzales Center, a partnership between Victoria College, the Gonzales Economic Development Corporation, and the City of Gonzales, opened in May 2007. Through increased partnerships and philanthropic support, the facility was expanded and renovated in 2009 and 2014 to increase credit and non-credit offering capacity. A new science lab, additional classrooms, a welding bay and instrumentation lab have been added.

The expansion of space and implementation of in-demand workforce training programs will certainly help in meeting the regional demands. But, much of the population

### **Administrator's Statement**

7/30/2014 3:01:14PM

84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

## 986 Victoria College

interested in seeking these career opportunities will be hindered by the cost of higher education. The college must ensure the cost to students remains affordable. Any further decreases in State funding will only shift more, and many times insurmountable, burden to the students and Victoria County taxpayers.

# NEED FOR CONTINUED STRATEGIC STATE FUNDING

With the needs of our students, employers and our service-area in mind, Victoria College fully endorses the \$2.011 billion request for student success funding for the 2016-2017 biennium as outlined in the July 16, 2014 letter from the Texas Association of Community Colleges. Victoria College embraces the accountability measures and supports TACC's position that recommends funding for community colleges be appropriated through three strategies in the General Appropriations Act: Core Operations, Student Success Points, and Contact Hour funding. We request that the 84th Legislature provide this essential funding for each community college district.

# **Board of Trustees**

Ronald B. Walker, President Luis A. Guerra, Vice President Dr. Josie Rivera, Secretary Robby Burdge Catherine R. McHaney Thomas M. O'Connor V. Bland Proctor

# **ADMINISTRATION**

**President** 

Dr. Tom Butler

Vice President, Instruction

**Administrative Services** Dr. Patricia A. Vandervoor

Keith Blundell

Vice President,

Vice President, **Student Services** 

Dr. Florinda Correa

Vice President, **College Advancement** & External Affairs

Jennifer Yancey

**Executive Director, Special Projects** 

Larry Garrett

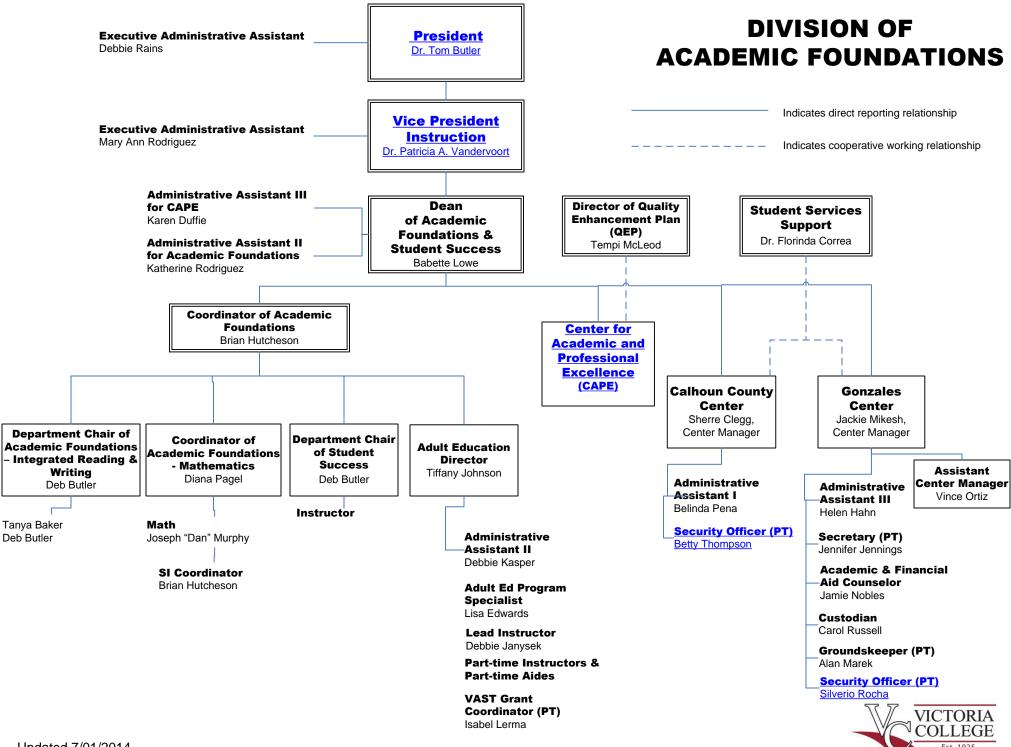
**Director**, **Cultural Affairs** Sue Prudhomme

**Director, Title V** Kim Smith

INSTRUCTIONAL **President Executive Administrative Assistant SERVICES** Debbie Rains Dr. Tom Butler **Vice President Executive Administrative Assistant** Instruction Mary Ann Rodriguez Dr. Patricia A. Vandervoort **Academic Foundations, Adult Education, & Satellite Centers College Information Systems** Babette Lowe, Dean LaVern Dentler, Director **Arts, Humanities & Social Sciences Distance Education & Instructional Technology** Cindy Buchholz, Dean Helen Dvorak, Director **Career, Health, & Technical Professions Institutional Effectiveness, Research & Assessment** Patricia A. Rehak, Director Betsy Crane, Dean **Quality Enhancement Plan** Science, Mathematics, & Physical Education Tempi McLeod, Director Jerry Hamilton, Dean

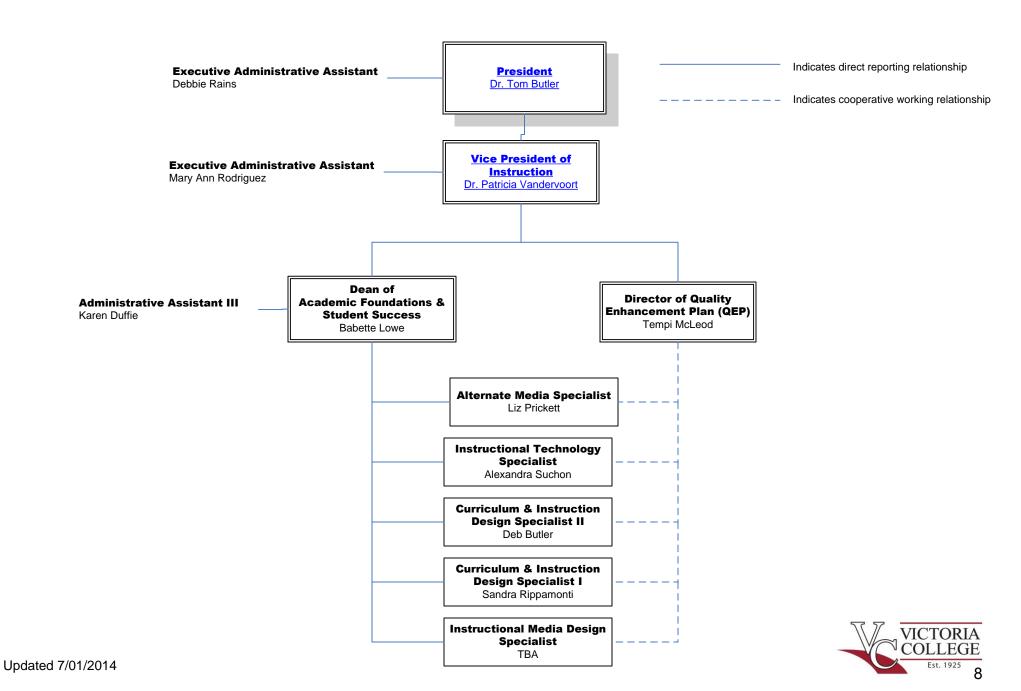


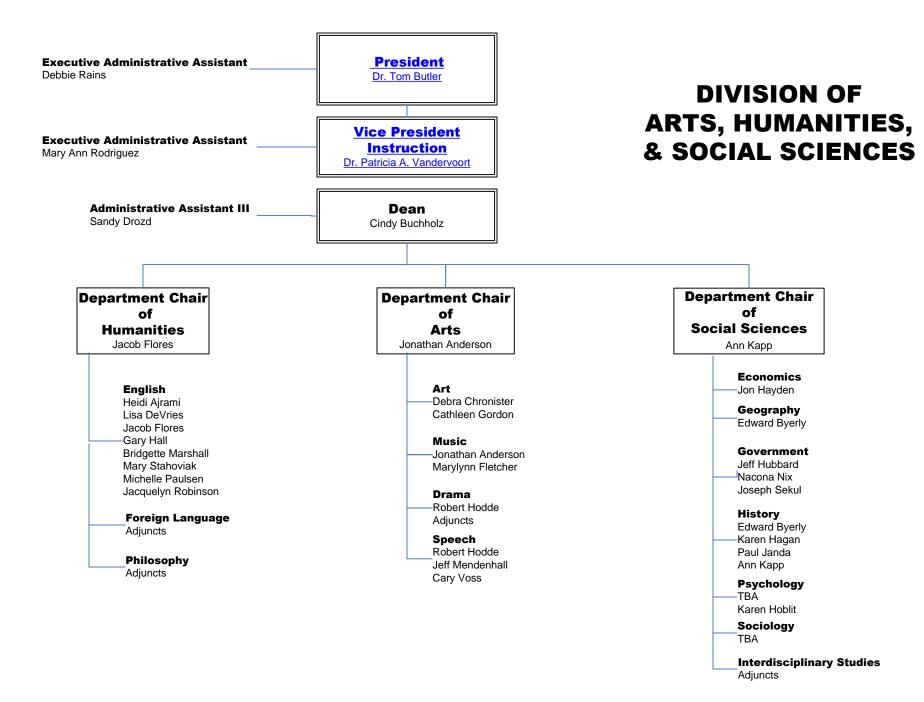
VC/UHV Library
Dr. Joe Dahlstrom, Director



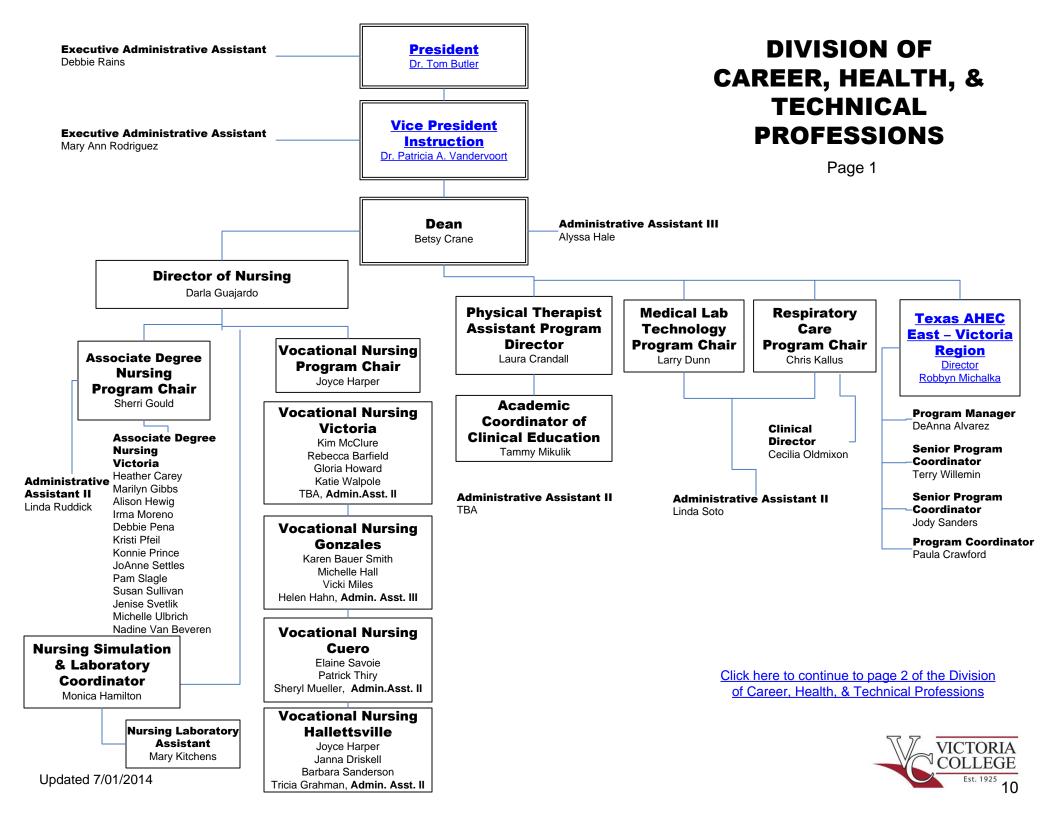
Updated 7/01/2014

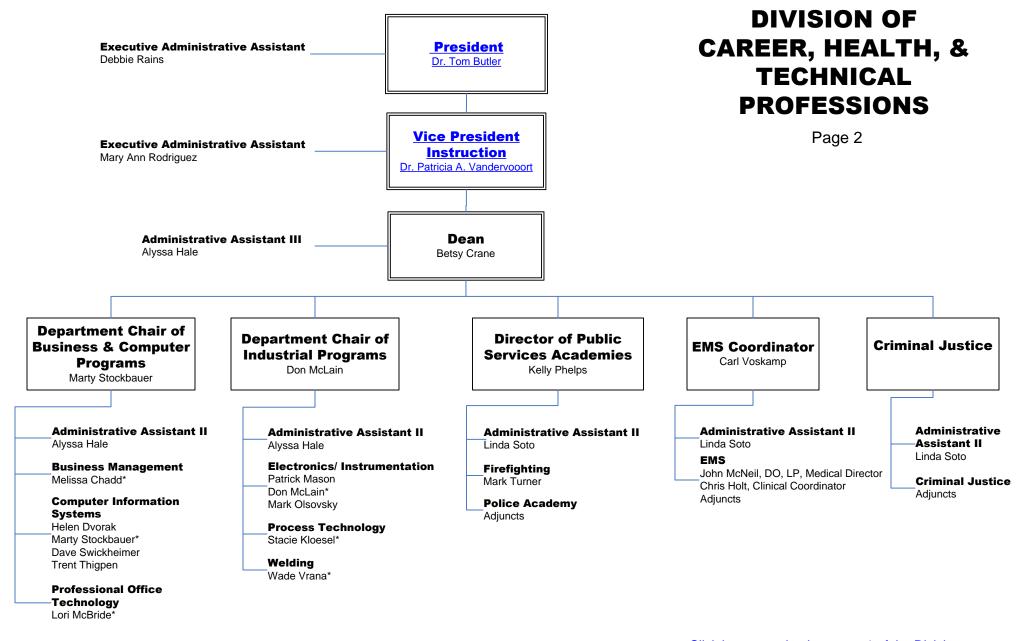
# Center for Academic and Professional Excellence (CAPE)





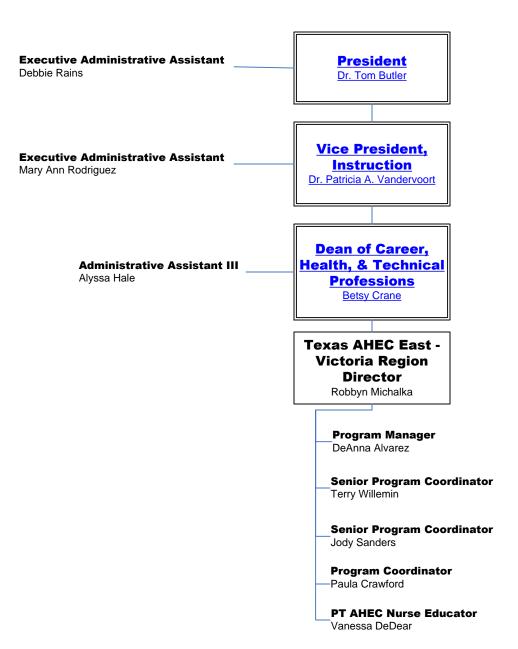






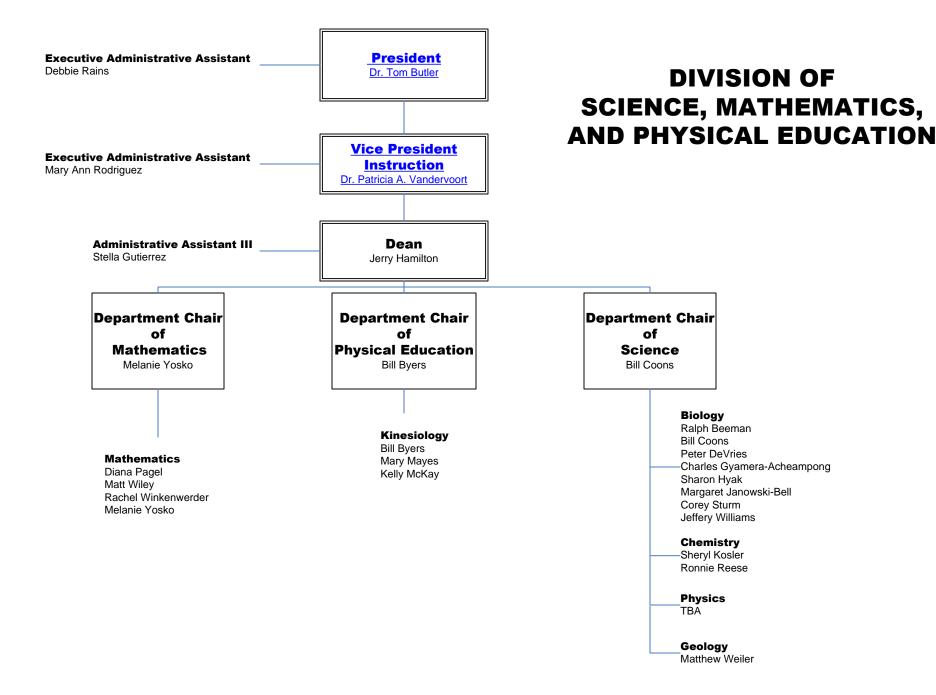
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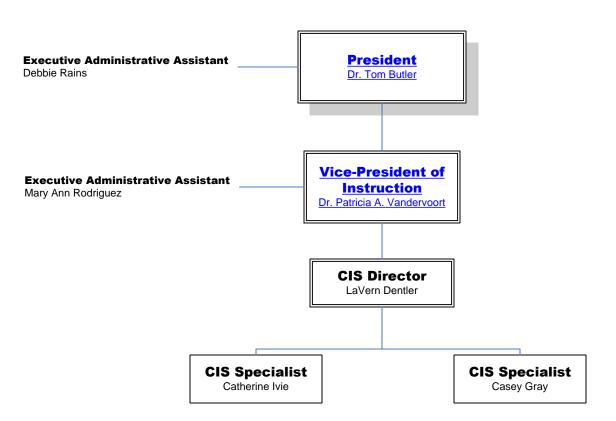


# Texas AHEC East – Victoria Region



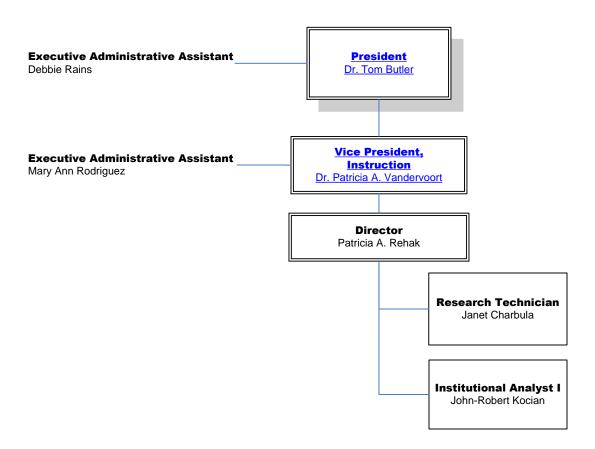




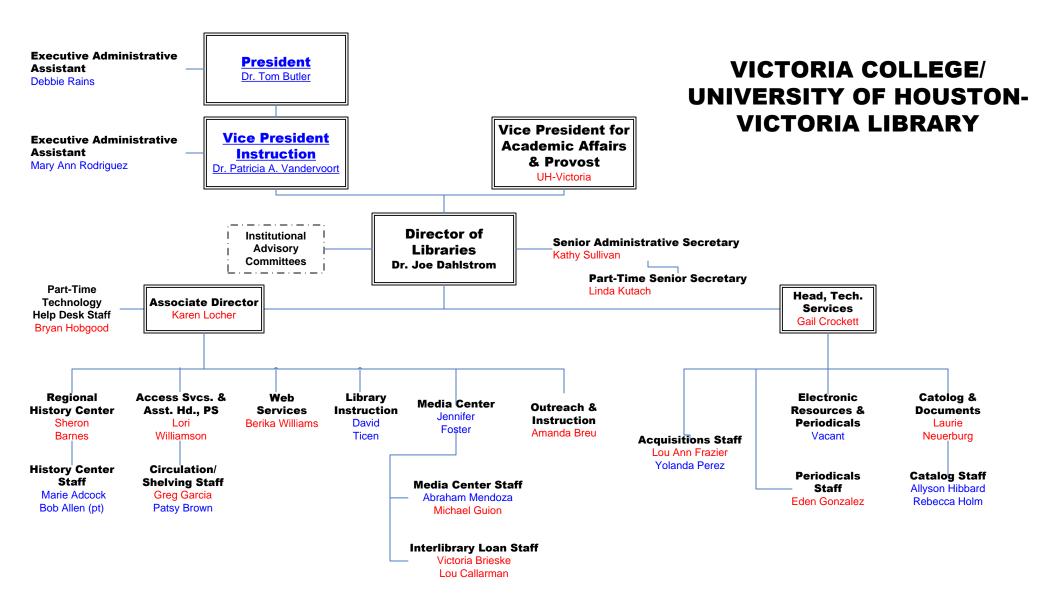


# COLLEGE INFORMATION SYSTEMS

# INSTITUTIONAL EFFECTIVENESS, RESEARCH AND ASSESSMENT



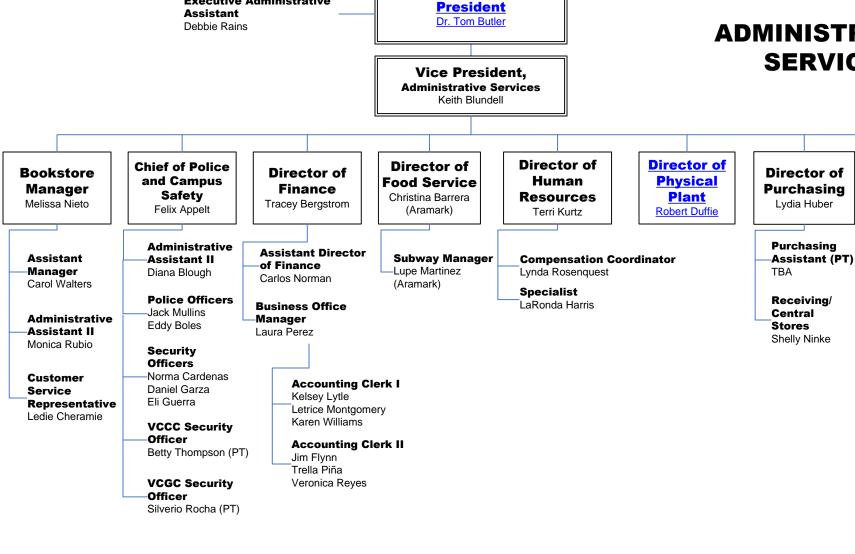




Blue = VC Employee Red = UHV Employee

The Director is a half-time employee of both institutions.





**Executive Administrative** 

# **ADMINISTRATIVE SERVICES**

**Director of Technology** Services

Andy Farrior

**Systems** Administrator Daniel Robinson

> Jr. Systems Administrator David Sulak

Computer Technician

Hank Pahmiyer Eric Sanchez

Database Administrator

Angela Weaver

**Senior Audio** Visual/LAN Technician

Jeremy Gould

**Audio Visual Technicians** 

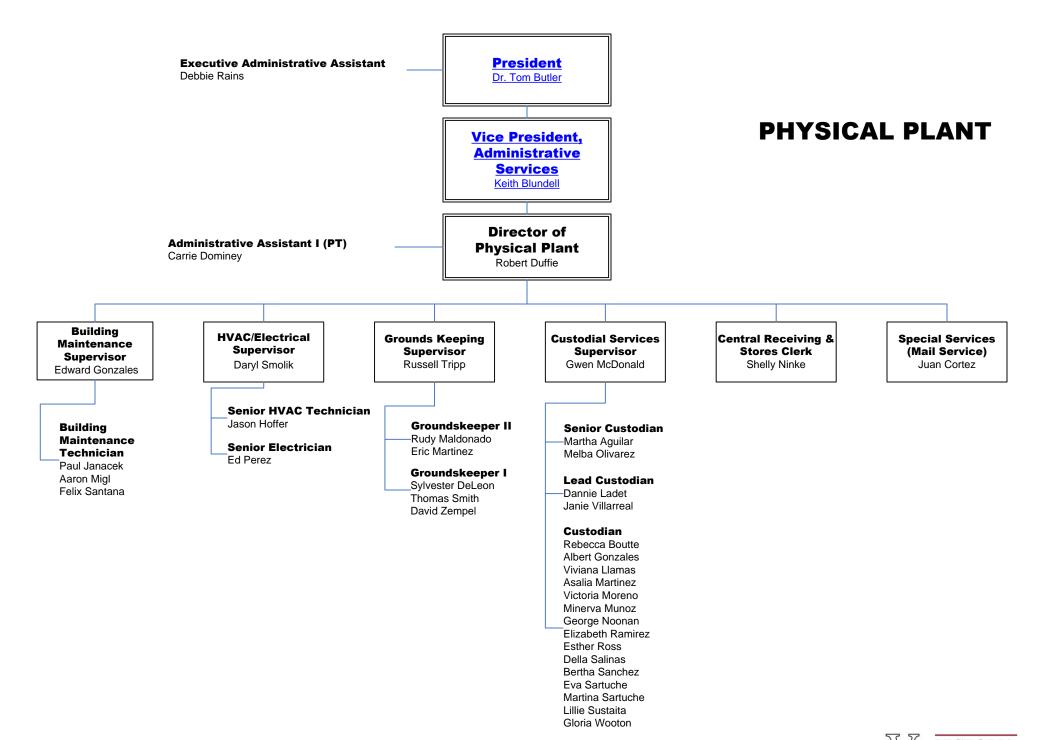
Kenny Brown Chris Potts

Helpdesk Coordinator

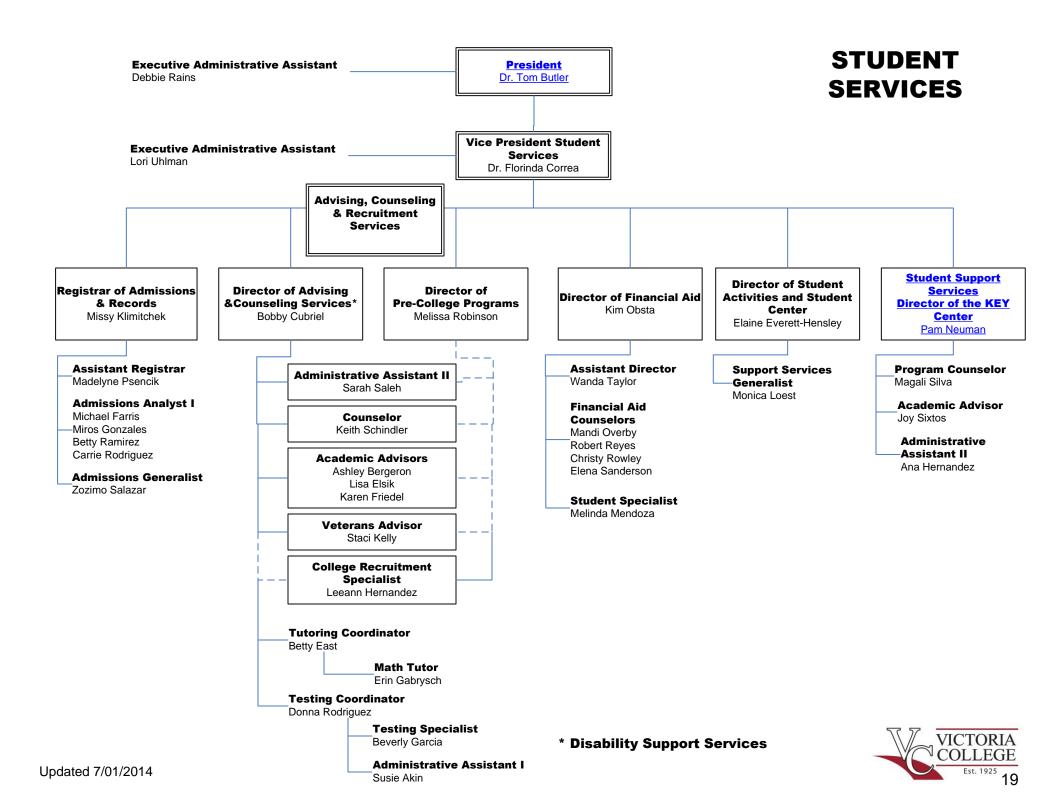
Susie Terry

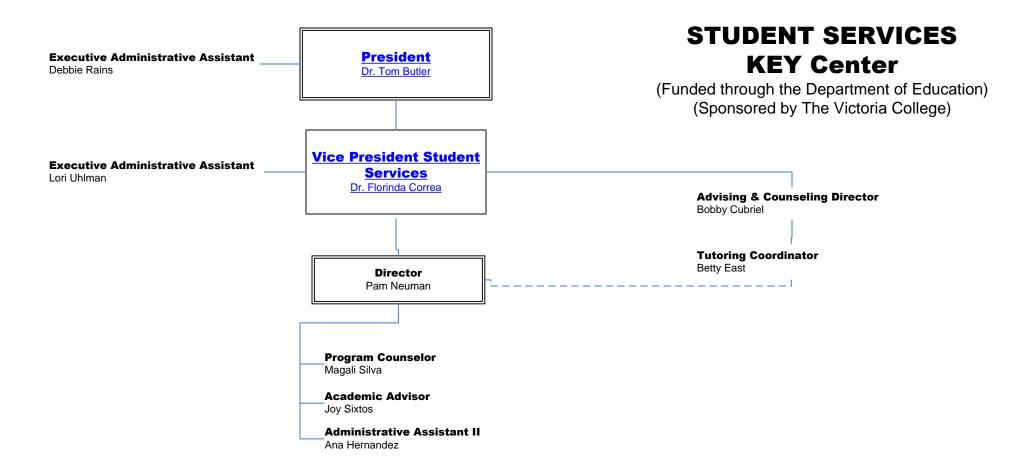
Helpdesk -Blaine Willis

Student Workers





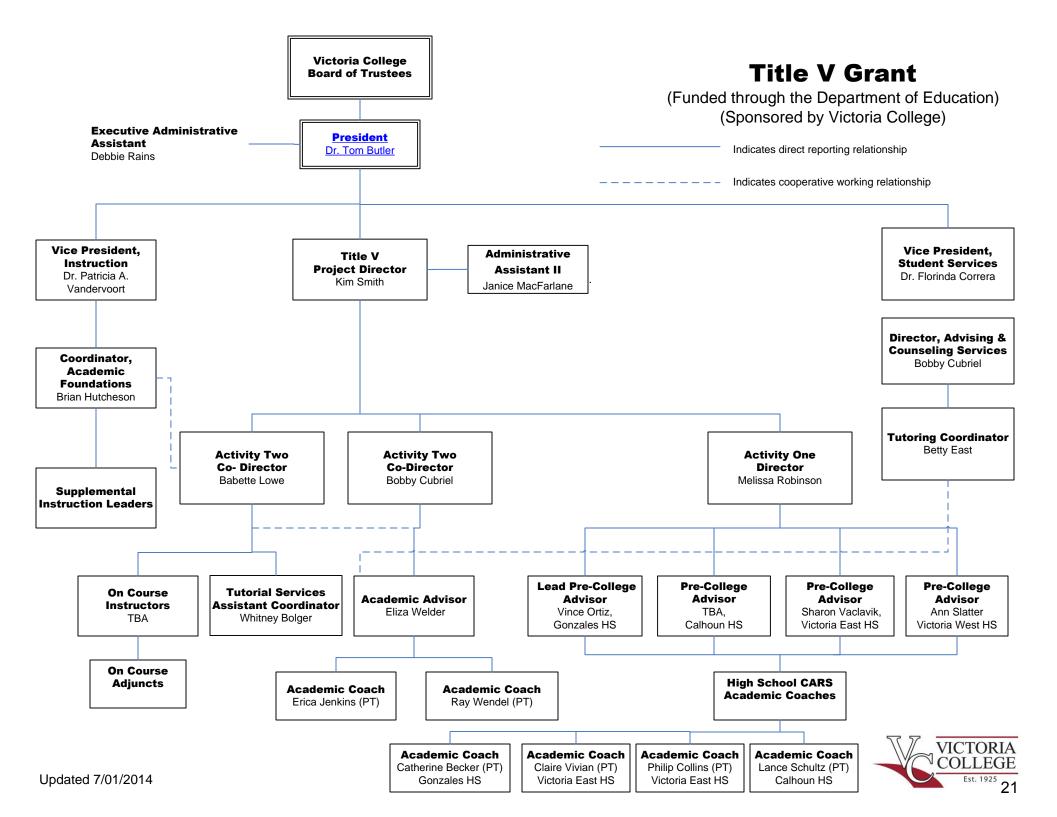


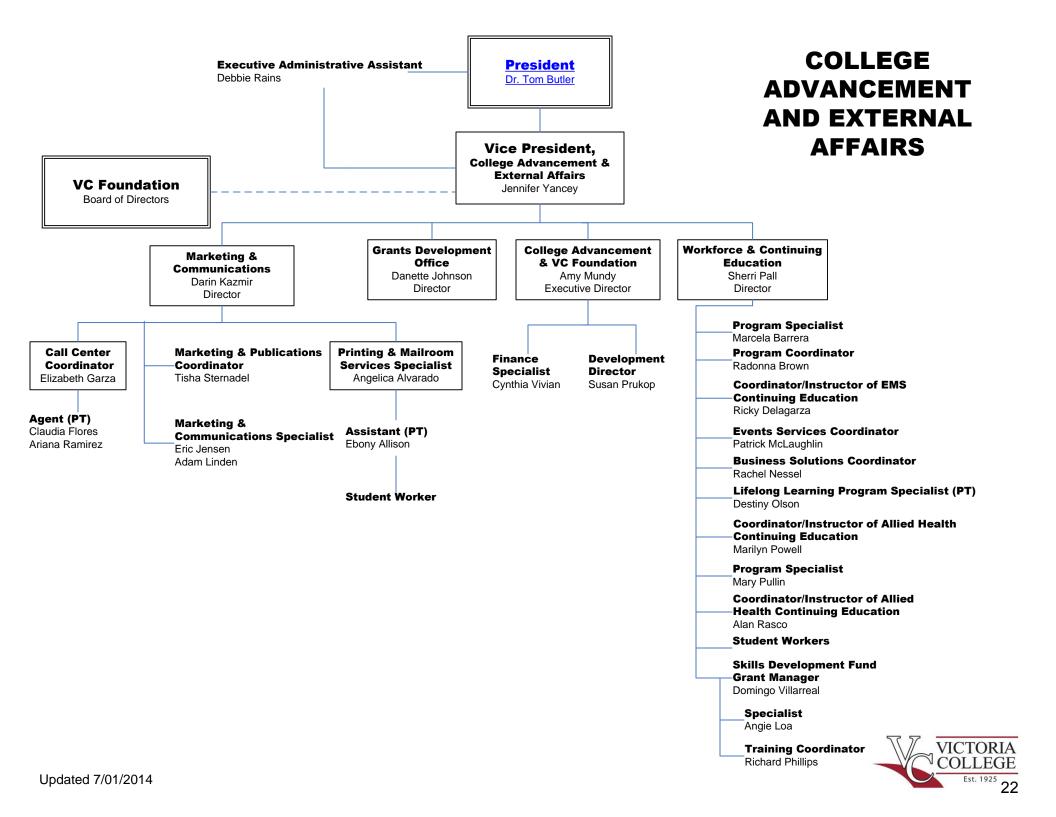


Indicates direct reporting relationship

Indicates cooperative working relationship







# **COASTAL BEND CULTURAL AFFAIRS President Executive Administrative Assistant** Dr. Tom Butler Debbie Rains **Director of Museum Advisory Board Cultural Affairs** Sue Prudhomme Museum of the Leo J. Welder **Coastal Bend** Center Office Coordinator (PT) **Museum Curator** Ben Hernandez Eric Ray **Curator of Education & Public Programs**

**MUSEUM OF THE** 

Isabel Van Dyke

Cheryl Beran

Dennis Riedesel

**Administrative Assistant II** 

**Interim Education Coordinator** 

# 2.A. Summary of Base Request by Strategy

84th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Goal / Objective / STRATEGY	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
1 Provide Instruction					
1 Provide Administration and Instructional Services					
1 ACADEMIC EDUCATION (1)	3,215,301	0	0	0	0
2 VOCATIONAL/TECHNICAL EDUCATION (1)	2,734,763	0	0	0	0
3 CORE OPERATIONS	0	500,000	500,000	0	0
4 SUCCESS POINTS	0	535,951	535,951	0	0
5 CONTACT HOUR FUNDING	0	5,209,367	5,209,367	0	0
TOTAL, GOAL 1	\$5,950,064	\$6,245,318	\$6,245,318	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$5,950,064	\$6,245,318	\$6,245,318	\$0	\$0
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$5,950,064	\$6,245,318	\$6,245,318	\$0	<u>\$0</u>

<sup>(1) -</sup> Formula funded strategies are not requested in 2016-17 because amounts are not determined by institutions.

<sup>2.</sup>A. Page 1 of 2

# 2.A. Summary of Base Request by Strategy

84th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Goal / Objective / STRATEGY	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	5,950,064	6,245,318	6,245,318	0	0
SUBTOTAL	\$5,950,064	\$6,245,318	\$6,245,318	\$0	\$0
TOTAL, METHOD OF FINANCING	\$5,950,064	\$6,245,318	\$6,245,318	\$0	\$0

<sup>\*</sup>Rider appropriations for the historical years are included in the strategy amounts.

# 2.B. Summary of Base Request by Method of Finance

84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 986	Agency name: Victoria Col	lege			
METHOD OF FINANCING	Exp 2013	Est 2014	Bud 2015	Req 2016	Req 2017
GENERAL REVENUE					
1 General Revenue Fund					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2012-13 G.	AA)				
	\$5,950,064	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2014-15 G					
	\$0	\$6,245,318	\$6,245,318	\$0	\$0
OTAL, General Revenue Fund					
	\$5,950,064	\$6,245,318	\$6,245,318	\$0	\$0
OTAL, ALL GENERAL REVENUE	\$5,950,064	\$6,245,318	\$6,245,318	\$0	\$0
RAND TOTAL					
RAND TOTAL	\$5,950,064	\$6,245,318	\$6,245,318	\$0	\$0
ULL-TIME-EQUIVALENT POSITIONS					
OTAL, ADJUSTED FTES					

2.B. Page 1 of 2 26

# 2.B. Summary of Base Request by Method of Finance

84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 986 Agency name: Victoria College

METHOD OF FINANCING Exp 2013 Est 2014 Bud 2015 Req 2016 Req 2017

NUMBER OF 100% FEDERALLY FUNDED FTEs

2.B. Page 2 of 2 27

7/30/2014 2:54:21PM

# 2.F. Summary of Total Request by Strategy

84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE : TIME : 7/30/2014 2:56:16PM

Agency code: 986	Agency name:	Victoria College	,					
Goal/Objective/STRATEGY			Base 2016	Base 2017	Exceptional 2016	Exceptional 2017	Total Request 2016	Total Request 2017
1 Provide Instruction								
1 Provide Administration and Instruction	onal Services							
1 ACADEMIC EDUCATION			\$0	\$0	\$0	\$0	\$0	\$0
2 VOCATIONAL/TECHNICAL EDUC	CATION		0	0	0	0	0	0
3 CORE OPERATIONS			0	0	0	0	0	0
4 SUCCESS POINTS			0	0	0	0	0	0
5 CONTACT HOUR FUNDING			0	0	0	0	0	0
TOTAL, GOAL 1			\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST			\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST								
GRAND TOTAL, AGENCY REQUEST	[		\$0	\$0	\$0	\$0	\$0	\$0

# 2.F. Summary of Total Request by Strategy

84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **7/30/2014**TIME: **2:56:16PM** 

Agency code: 986	Agency name:	Victoria College					
Goal/Objective/STRATEGY		Base 2016	Base 2017	Exceptional 2016	Exceptional 2017	Total Request 2016	Total Request 2017
General Revenue Funds:							
1 General Revenue Fund		\$6	\$0	\$0	\$0	\$0	\$0
		S	\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCING			0 \$0	\$0	\$0	\$0	\$0

FULL TIME EQUIVALENT POSITIONS

# **Schedule 3C: Group Insurance Data Elements (Community Colleges)**

84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	Total I & A Enrollment	Local Non I & A	Total Enrollment	
FULL TIME ACTIVES				
1a Employee Only	123	38	161	
2a Employee and Children	44	9	53	
3a Employee and Spouse	24	6	30	
4a Employee and Family	32	6	38	
5a Eligible, Opt Out	2	1	3	
6a Eligible, Not Enrolled	7	4	11	
Total for this Section	232	64	296	
PART TIME ACTIVES				
1b Employee Only	0	0	0	
2b Employee and Children	0	0	0	
3b Employee and Spouse	0	0	0	
4b Employee and Family	0	0	0	
5b Eligble, Opt Out	0	0	0	
6b Eligible, Not Enrolled	0	0	0	
Total for this Section	0	0	0	
Total Active Enrollment	232	64	296	

# **Schedule 3C: Group Insurance Data Elements (Community Colleges)**

84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	Total I & A Enrollment	Local Non I & A	Total Enrollment	
FULL TIME RETIREES by ERS				
1c Employee Only	0	0	0	
2c Employee and Children	0	0	0	
3c Employee and Spouse	0	0	0	
4c Employee and Family	0	0	0	
5c Eligble, Opt Out	0	0	0	
6c Eligible, Not Enrolled	0	0	0	
Total for this Section	0	0	0	
PART TIME RETIREES by ERS				
1d Employee Only	0	0	0	
2d Employee and Children	0	0	0	
3d Employee and Spouse	0	0	0	
4d Employee and Family	0	0	0	
5d Eligble, Opt Out	0	0	0	
6d Eligible, Not Enrolled	0	0	0	
Total for this Section	0	0	0	
Total Retirees Enrollment	0	0	0	
TOTAL FULL TIME ENROLLMENT				
1e Employee Only	123	38	161	
2e Employee and Children	44	9	53	
3e Employee and Spouse	24	6	30	
4e Employee and Family	32	6	38	
5e Eligble, Opt Out	2	1	3	
6e Eligible, Not Enrolled	7	4	11	
<b>Total for this Section</b>	232	64	296	

Page 2 of 3

# **Schedule 3C: Group Insurance Data Elements (Community Colleges)**

84th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	Total I & A Enrollment	Local Non I & A	Total Enrollment
TOTAL ENROLLMENT			
1f Employee Only	123	38	161
2f Employee and Children	44	9	53
3f Employee and Spouse	24	6	30
4f Employee and Family	32	6	38
5f Eligble, Opt Out	2	1	3
6f Eligible, Not Enrolled	7	4	11
<b>Total for this Section</b>	232	64	296