



Annual Budget

Fiscal Year 2014 - 2015

Fiscal Year Ending August 31, 2015

COLLIN COUNTY COMMUNITY COLLEGE DISTRICT

Annual Budget
For the Fiscal Year Ending August 31, 2015

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Introduction



August 26, 2014

Honorable Chairman, Board of Trustees, and District President
Collin County Community College District
McKinney, TX

Dear Board Members and District President:

The proposed 2014-2015 fiscal year budget for the Collin County Community College District (the "District") totals \$218,616,790 for all funds. The budget was developed with major consideration given to the strategic goals of the District and the priorities established by the Board of Trustees.

It should be noted that a budget is a detailed financial plan reflecting the finances required to support instructional programs, student programs, and support services. In general, budgets are the mechanism by which an organization allocates the resources necessary to accomplish its mission in a given time frame. The core values, as identified on page 16 of the budget document, were also considered during the budget development process. The budget furthermore serves as a control mechanism to match revenues to expenses and prevent financial deficits.

BUDGET PROCESS

The budget process began by initially developing and distributing base allocations to each of the District President's direct reports (Leadership Team). The Leadership Team subsequently reviewed and distributed their respective budget allocations to their organizational managers. Each manager had the opportunity to reallocate their allocated funds among their organizations to meet the changing goals and targeted actions of the District. Additional funds were also set aside for:

- Additional Faculty - \$966,000
- Additional Staff – Full-time and Part-time - \$613,906
- Other Recurring Expenses - \$191,518
- Supplemental Requests – Non-Recurring - \$4,117,689

These additional funds help ensure that the District meets its strategic goals and plan. Each organization manager presented their respective budget during open budget hearings held in June. These hearings not only improve the quality of the budget, but also provide for open communication concerning District finances and priorities between various college personnel. The President and Leadership Team subsequently approved the proposed budget and funding requests.

BUDGET SUMMARY

The annual budget, as presented, is balanced and includes all funds. The Fiscal Year 2014-2015 budgeted revenues and expenses each total \$218,616,790 and the following is a summary by fund:

Unrestricted Current Funds:	
Operating Funds	\$136,229,595
Auxiliary Funds	10,138,773
Restricted Funds:	
Grant Funds	34,798,333
 Total Current Funds	 <u>\$181,166,701</u>
 Building Fund	 31,873,917
Debt Funds – G.O. Bonds	4,466,431
Debt Funds – Revenue Bonds	1,109,741
 Total	 <u>\$218,616,790</u>

An explanation for each fund is detailed within the attached annual budget document starting on page 31.

For 2014-2015, the total Current Funds revenues are projected to increase by \$3,537,995 or 2.0% above the 2013-2014 budgeted revenues primarily due to an increase in tax revenues. Significant changes related to 2014-2015 projected Current Funds revenues include:

- State appropriations are budgeted at \$33,136,075. This is the second year of the biennium. Funding is divided between three categories and includes the following:
 - Core Operations \$500,000
 - Student Success \$3,383,781
 - Contact Hour Funding \$29,252,294.

Currently the District continues to receive the majority of state funding based on contact hours, but a portion (10%) of the funding is tied to a success-points system in which colleges earn funding for students’ academic milestones, such as earning an associate’s degree, a certificate or transferring to a university.

- Net revenue from tuition and fees is estimated to increase by \$34,739 or 0.1%. A flat enrollment has been projected. A tuition increase effective in the fall of 2014 was approved by the Board of Trustees in February of 2014.
 - In-county resident tuition increased \$1 per credit hour
 - Out-of-county tuition, out-of-state and out-of-country increased \$3 per credit hour

- Appraised values are increasing by 9.5%. At the proposed Maintenance and Operations rate of \$0.078965 the tax revenue is expected to be \$69,265,248.
- The total tax rate is recommended to be set at \$0.081960, with the proposed Maintenance and Operations rate at \$0.078965 and the Debt Service rate at \$0.002995.
- Auxiliary revenue is expected to decrease by \$143,820 or 1.4%.
- Grants and contracts revenues are projected to decrease by \$1,504,203. The detail of comparative changes for grants and contracts are shown on page 50.

For 2014-2015, total current expenses are projected to increase \$3,537,995 or 2.0%. The following is a summary of significant budget changes as compared to the 2013-2014 budget:

- Total Instructional expenses are projected to increase by \$1,723,382, with the majority of the additional expenses consisting of:
 - Eighteen (18) new full-time faculty positions \$ 954,000
 - Replacement of computer equipment in labs 350,000
 - Addition of pianos at SCC and PRC 343,000
 - Replacement of lighting and sound at SCC theatre 120,000
- Institutional Support expenses are projected to increase by \$1,888,026, with the majority of the additional expenses consisting of:
 - Oracle AS-PPRW and implementation \$ 500,000
 - External video surveillance system 439,689
 - Two server upgrades (Banner XE and XE registration) 260,000
 - Telecommunications replacement of switches 248,000
 - Two SANS (PRC and CPC) 220,000
 - Media Services equipment 150,000
- For 2014-2015, the District's allocation from the State for medical expense increased 7.33% from \$3.58 million to \$3.84 million. The employer paid portion of the premiums increases 6.87% over the prior year. The District is adding eighteen faculty and fourteen staff benefits eligible positions which accounts for the increase in medical insurance expense to the District totaling approximately \$410,000.
 - The State's mandated District contribution equal to 1% of the total base wages and salaries for each benefits (TRS and ORP) eligible employee is expected to increase from \$475,000 to \$520,000.
 - It is anticipated retirement benefits the District will be responsible for paying will be approximately \$2.3 million. This will be the second fiscal year the District is required to pay the 50% of the statutory state contribution for retirement benefits.

- Four faculty members have been approved for sabbatical leave for fall 2014. The expense to the District for Sabbatical leave totals \$127,700. No sabbaticals were requested and/or approved for the 2013-2014 fiscal year.
- All other staff benefit expenses are expected to be consistent with prior year expenses.
- Also included in educational and general expenses are fourteen (14) full-time staff positions and one (1) part time staff positions at a cost of \$597,706 and \$16,000, respectively. Funds totaling \$10,200 were also budgeted for reclassification of one position. See page 69 for a full list of the proposed new positions
- Total non-mandatory transfers are budgeted at \$14,472,507. This includes transfers for the Child Development Lab School of \$209,567 and Building Fund transfers of \$14,262,940. The building fund transfer includes \$12,119,681 for future projects and \$2,143,259 for renewal & replacement.
- Mandatory transfers total \$1,191,489 and consist of \$1,109,741 for revenue bond debt payment and grants and contract matching of \$81,748.
- Reserves total \$5,550,000 and include:
 - Reserve for Encumbrances \$ 250,000
 - Reserve for Current Operations 1,500,000
 - Reserve for Salary Adjustments 3,800,000
- Auxiliary expenses are expected to decrease by \$143,820 or 1.4%. The decrease is primarily related to the 2013-2014 financial aid audit repayment of \$364,786 to the Department of Education. There is also a decrease in bookstore contract labor and cost of goods sold.
- The Building Fund expenses total \$31,873,917.
 - Renewal & Replacement \$2,297,367
 - Central Park Campus Health & Sciences Facility, Conference Center \$29,576,550
- Changes in the debt service budget for G.O. Bonds and Revenue Bonds are shown on pages 56 and 57, respectively. The District's Revenue Bonds will be paid off in fiscal year 2017-2018.

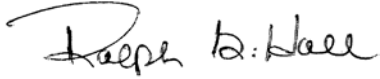
A listing of new recurring and non-recurring expenses included in the Current Unrestricted Funds budget may be found starting on page 69. For the 2014-2015 fiscal year, the District will be adding \$1,771,424 in new recurring expenses and \$4,117,689 in new non-recurring expenses.

Conservative projections have been applied to estimate revenues which are reasonably attainable. Budgeted expenses with significant increases have been reviewed for appropriateness and reasonableness. During the budget development process, major consideration was given to ensure necessary funding was provided to aid in the

achievement of Strategic Goals, targeted actions and the Quality Enhancement Plan currently being developed. The budget hearings also provided an additional review of budget expenses related to instructional, student development and administrative goals.

Based upon the District's budget development process, budget hearings and internal reviews, I do not anticipate significant mid-year revisions.

Respectfully submitted,

A handwritten signature in black ink that reads "Ralph G. Hall". The signature is written in a cursive style with a large initial "R" and "H".

Ralph G. Hall
District Vice President of
Administration and CFO



Elected Officials	Officials and Staff	
<p><u>Board of Trustees</u></p> <p>Mac Hendricks Chair, Place 6</p> <p>Stacy Anne Arias Vice-Chair, Place 5</p> <p>Jenny McCall Secretary, Place 2</p> <p>Nancy Wurzman Treasurer, Place 1</p> <p>Larry Wainwright Place 3</p> <p>Adrian Rodriguez Place 4</p> <p>Vacant Place 7</p> <p>Dr. J. Robert (Bob) Collins Place 8</p> <p>Andrew (Andy) Hardin Place 9</p>	<p><u>City</u></p> <p>McKinney, Texas</p> <p>Celina, Texas</p> <p>Plano, Texas</p> <p>Plano, Texas</p> <p>Allen, Texas</p> <p>Plano, Texas</p> <p>Farmersville, Texas</p> <p>Frisco, Texas</p>	<p><u>Term Expires</u></p> <p>May, 2019</p> <p>May, 2019</p> <p>May, 2017</p> <p>May, 2017</p> <p>May, 2017</p> <p>May, 2019</p> <p>May, 2015</p> <p>May, 2015</p> <p>May, 2015</p>
Principal Administrative Officers		
<p><u>Name</u></p> <p>Dr. Cary Israel</p> <p>Dr. Colleen Smith</p> <p>Ralph G. Hall</p> <p>Dr. Brenda Kihl</p> <p>Dr. Mary McRae</p> <p>Dr. Sherry Schumann</p> <p>Dr. Barbara Money</p> <p>Kimberly Davison</p> <p>Lisa Vasquez</p> <p>Dani Day</p> <p>Norma Allen</p>	<p><u>Position</u></p> <p>District President</p> <p>District Senior Vice President of Academic Affairs and Student Development</p> <p>District Vice President of Administrative Services/ CFO</p> <p>Vice President /Provost of Preston Ridge Campus</p> <p>Vice President/Provost of Spring Creek Campus</p> <p>Vice President/Provost of Central Park Campus</p> <p>Vice President of Student Development</p> <p>Vice President of Organizational Effectiveness and Human Resources</p> <p>Vice President of Public Relations and College Development</p> <p>Vice President, Academic & Workforce Development</p> <p>Associate Vice President of Human Resources and Organizational Development</p>	

BOARD OF TRUSTEES



Mac Hendricks
Chair



Stacy Anne Arias
Vice-Chair



Dr. J.R. (Bob) Collins



Larry Wainwright

The Board of Trustees is a nine member governing board that serves without compensation and is elected at large for six-year terms of office by the voters of Collin County. The Board manages and governs the Collin County Community College District, provides policy direction, establishes goals, and appoints the faculty and staff. The Board is also responsible for the levy, assessment, and collection of taxes, the issuance of bonds, the adoption of an annual budget, the execution of contracts, and the performance of an annual audit. The Board of Trustees sets campus admission standards consistent with the role and mission of the District. Regular board meetings are held the fourth Tuesday of each month and are open to the public. The Collin County Community College District Trustees are committed to the mission and vision of the college. The Board of Trustees provides leadership and direction, as well as represents the college in a wide range of community activities and committees.



Jenny McCall
Secretary



Nancy Wurzman
Treasurer



Andrew (Andy) Hardin



Adrian Rodriguez



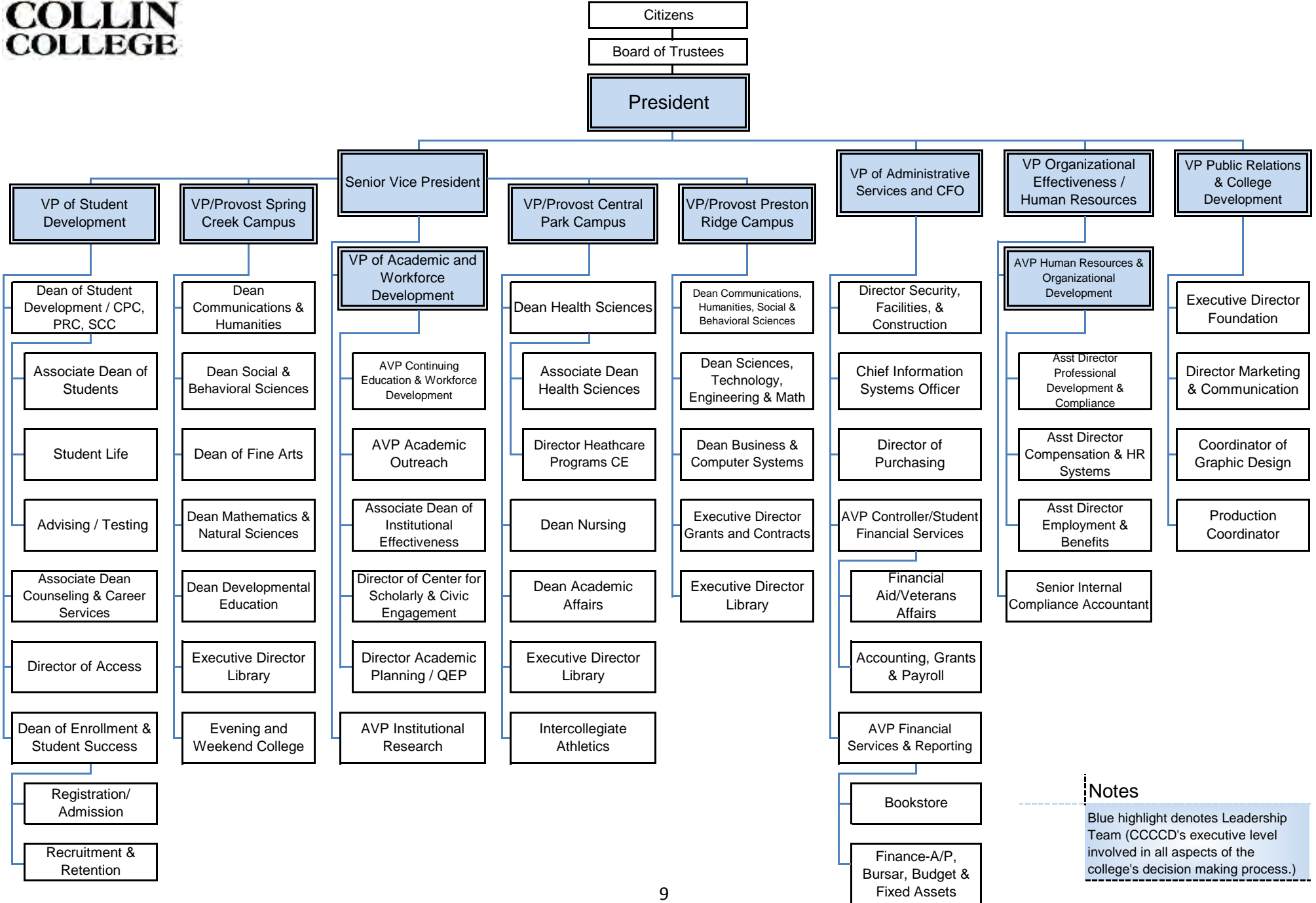
BUDGET DEVELOPMENT CALENDAR 2014-2015

March 17, 2014	Budget development workshop at Collin Higher Education Center in the Board Room #139 at 9 am. Initial budget allocations are distributed to the Leadership Team.
March 19, 20, & 21 2014	Budget development training for software system and basic budgeting at Collin Higher Education Center – Rooms 109.
May 1, 2014	Budget worksheets and supplemental budget requests are due to the Business office by 5 PM.
June 11 & 12, 2014	Budget hearings at Collin Higher Education Center – Room 135. Organization managers must be present for their respective budget hearings.
July 22, 2014	Board of Trustees receives budget information for review.
August 26, 2014	Board reviews and approves the Fiscal Year 2014-2015 proposed budget.



COLLIN COUNTY COMMUNITY COLLEGE DISTRICT

Organizational Chart



Notes

Blue highlight denotes Leadership Team (CCCCD's executive level involved in all aspects of the college's decision making process.)

Overview of District

History and Governance

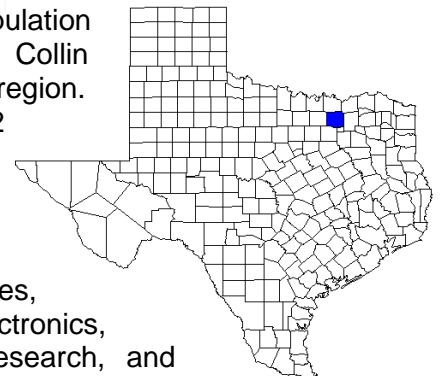
The Collin County Community College District (the "District") was established as a public community college in an election held in Collin County, Texas, on April 6, 1985, in accordance with the laws of the State of Texas, to serve the educational needs of the District. The District's student body is comprised mainly of residents of Collin County and surrounding communities. The District is considered to be a special purpose entity, primary government according to the definition in Governmental Accounting Standards Board (GASB) Statement 14, *The Financial Reporting Entity*. While the District receives funding from local, state, and federal sources and must comply with the spending, reporting, and record keeping requirements of these entities, it is not a component unit of any other governmental entity.

The District is governed by an elected, nine-member Board of Trustees (the "Board"). At each election (the first Saturday in May in odd-numbered years) three Trustees are elected to serve in a six-year, at-large position. The Board holds regularly scheduled meetings on the fourth Tuesday of each month. The Board has the final authority to determine and interpret the policies that govern the District and has complete and full control of the District's activities limited only by the state legislature, the courts, and the will of the people as expressed in the Board of Trustee elections. Official Board action is taken only in meetings that comply with the Open Meetings Act and are based on a majority vote of a quorum (five members) of the Board.

In general, the Board provides policy direction and sets goals for the District consistent with the District's role and mission. Besides general Board business, trustees are charged with numerous statutory regulations, including appointing the tax assessor/collector, ordering elections, and issuing bonds. The Board is also responsible for appointing the President, setting the tax rate, causing the preparation and adoption of a budget for the ensuing fiscal year, and employing faculty and other employees of the District.

District Profile

Collin County is located in the Dallas metropolitan area of North Central Texas. The county consists of 889 square miles with a population density of approximately 930 residents per square mile in 2010. Collin County continues to be one of the fastest growing areas in the region. The U.S. Census shows a growth rate of 39% from 2002 to 2012 in Collin County. The population according to the United States Census Bureau was 782,341 in 2010 and the estimated population as of 2013 is 854,778, a growth rate of 9.3%.



The economic base in the county consists of service industries, trade industries, manufacturing, computer technology, electronics, healthcare, finance, insurance, construction, oil and gas, research, and



agriculture. Major industries with headquarters or divisions located within the district include petroleum research, telecommunications, computer technology, electronics, retail, food industry, and insurance institutions.

Residents of Collin County are typically well educated, with over 48.7% of the workforce possessing a bachelor's degree or higher according to the 2010 census. The local economy has become more diverse as the new businesses have migrated to the area. Given the desirability of the location, the excellence of the school districts, the proximity of family entertainment including shopping, fine arts, professional sports, entertainment parks, and the wealth of well-trained individuals, the District is optimistic that Collin County will continue to prosper.

The official service area of Collin County Community College, as defined by the Texas Legislature is the following:

- all of Collin and Rockwall counties, and
- those portions of Denton County within the cities of Frisco and The Colony, and those portions of the county included within the Celina and Prosper school districts

The District offers classes at seven locations within Collin County and many high schools throughout Collin County. General academic (core) and technical and occupational courses are offered at the Central Park Campus, the Preston Ridge Campus, the Spring Creek Campus, and the Rockwall Center. Some specific areas of study are only located at a single campus.

Central Park Campus:

The Central Park Campus is located at 2200 West University Drive, McKinney, Texas. Along with general academic courses, the Dental Hygiene, Emergency Medical Services Professions, Fire Science, Law Enforcement, Nursing, Respiratory Care, Health Information Technology, Surgical Technology, and Polysomnography programs are offered at the Central Park Campus. The campus is the home of the Consumer Health Information Center. The center provides a number of resources for community members and medical personnel to obtain credible health-related materials. Also housed at Central Park are the James and Pat Aston Center for Health Studies, a surgical technology room, a dental clinic, a fire academy building, a hospital lab, a law enforcement academy and an Honors Institute. Construction will begin in 2014-2015 on a new Health & Sciences Facility and Conference Center.

Spring Creek Campus:

The Spring Creek Campus is located at 2800 East Spring Creek Parkway in Plano, Texas. Classes at the Spring Creek Campus are general academic (core) classes. The campus also houses a Child Development Lab School, a 30,000 square foot Arts Gallery, the 356-seat John Anthony Theatre and the Brinker Tennis Stadium. The Honors Institute created for students seeking an academic challenge is also located at the Spring Creek Campus. Basketball and tennis, with competition as a member of the NJCAA Division I, are offered at the Spring Creek Campus. A new 88,000 square foot library



opened on the campus in January of 2013 and the previous library location has been renovated to provide space for offices and classrooms.

Preston Ridge Campus:

The Preston Ridge Campus is located at 9700 Wade Boulevard in Frisco, Texas. The Preston Ridge Campus offers academic courses as well as the Institute of Hospitality and Culinary Education. Preston Ridge is the home of the Convergence Technology Center and is one of 36 National Science Foundation Centers. The campus is pioneering a "Green IT" program along with established programs in computer-aided drafting, computer networking and computer science. In January 2012, the Preston Ridge Campus opened a new 75,000 square foot classroom building, a 19,000 square foot conference center and a five-level parking garage.

Courtyard Center:

The Courtyard Center is located at 4800 Preston Park Boulevard in Plano, Texas. The Courtyard Center for Professional and Economic Development opened in 1993. Courses offered at the Courtyard Campus include career development, contract and corporate training and personal enrichment. The Continuing Education and Workforce Development offers foreign language training, a wide selection of workforce development classes and Seniors Active in Learning (SAIL). The Center for Workforce and Economic Development provides customized training to area businesses. The Collin Small Business Development Center offers no cost, customized business consulting and training to help entrepreneurs grow successful businesses. Through the collaboration of Collin College, the U.S. Small Business Administration and the State of Texas, the Collin SBDC promotes business success by providing management education.

Allen Center:

The Allen Center is located within Allen High School at 300 Rivercrest Boulevard in Allen, Texas. This center offers dual credit, regular credit and continuing education classes. The center provides partnership opportunities with high schools to offer dual credit. In addition, continuing education classes are offered at this center to the local community.

Rockwall Center:

The District offers courses to the community in Rockwall at Texas A&M University – Commerce at Rockwall located at 2610 Observation Trail, in Rockwall, Texas. Community members may enroll in day or evening classes designed to transfer to universities.

Collin Higher Education Center:

The Collin Higher Education Center opened in 2010. It is located at 3452 Spur 399 in McKinney, Texas. This location houses the administrative departments of the District and classroom space for academic programs. The center also houses several area university partners offering a variety of bachelor's, master's and doctoral degrees.

Dual Credit:

One of the fastest growing initiatives at the District is its dual credit program. High school students take college classes and receive credit both for their high school diploma and



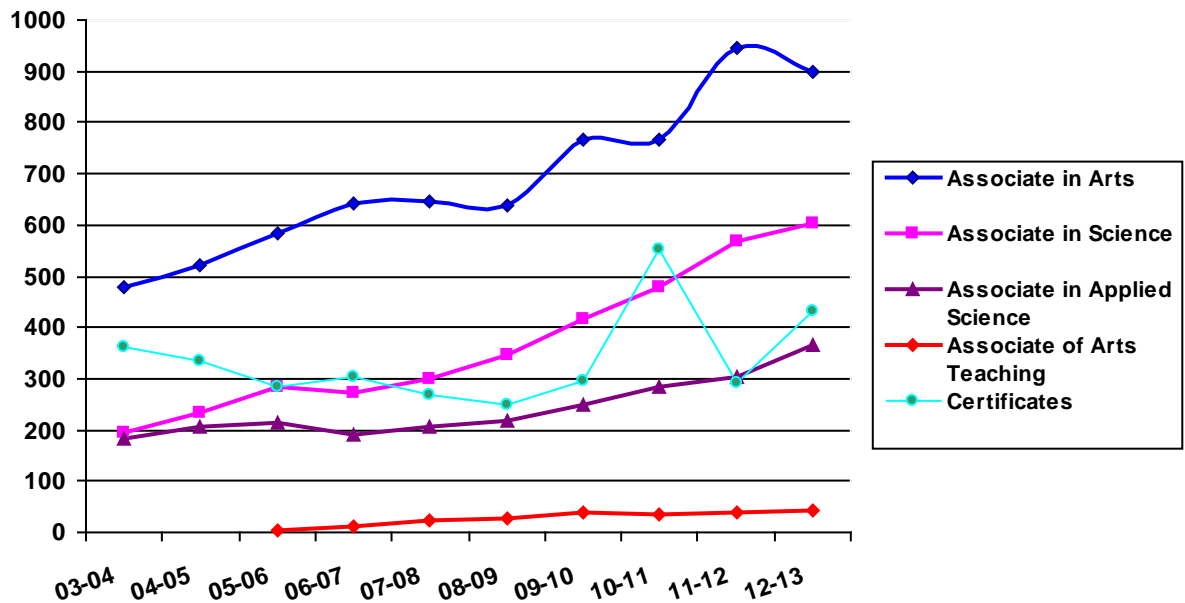
their college degree. As of spring 2014, more than 34 high schools in Collin County participate in the dual credit program. In Spring of 2014, two thousand five hundred eighty seven (2,587) students were enrolled in dual credit classes throughout Collin County. This is an increase of 7.1% from the spring 2013 period.

The District entered into a unique partnership with the Plano Independent School District (PISD) to create a first-ever Health Sciences Academy. Starting in fall 2013, the Health Sciences Academy offered PISD students interested in health careers the opportunity to earn up to 59 hours of college credit. Students can also complete certifications that prepare them to enter the health care workforce upon graduation from high school. Students can begin taking the classes offered as early as ninth grade. Forty three high school sophomores were enrolled during fall and spring 2013-2014.

Degrees/Academic Programs for Students

Collin County Community College District is accredited by the Commission on Colleges of the Southern Association of College and Schools (SACS) to award associate degrees and certificates. An associate degree is an award that normally requires at least two but less than four years of full-time equivalent college work. The District offers four award types: Associate in Arts and Teaching (formally Associate in Arts), Associate in Science, Associate in Applied Science, and Certificates. The District is the only public community college in the county and offers more than 100 degrees and certificates in a wide range of programs.

**Degrees/Certificates Awarded
Collin County Community College**



Since offering its first classes at area high schools in 1985, Collin County Community College District has expanded to serve approximately 53,000 credit and continuing education students per year. 75% of students enrolled are transfer majors with the other 25% being workforce majors. 66% of the students attempt less than 12 hours while the other 34% take more than 12 credit hours. In the fall of 2013, 25% of the student population were first time students. 11% of the students were dual credit students. 65% were returning students. Students vary in age with the average being 24.7 years.

Accomplishments

The District continues to be a leader in higher education with countless milestone achievements and awards at the local, state, national and international levels. Below are just a few highlights from our "Points of Pride" from the last fiscal year.

- The Corporation for National and Community Service named the District a Presidential Award finalist for the 2013 President's Higher Education Community Service Honor Roll. The Presidential Award is the highest honor a college or university can receive for exemplary commitment to volunteering, service-learning and civic engagement. The District is one of only two community colleges recognized.
- The nursing program was named a Center of Excellence by the National League of Nursing. Only 19 programs around the nation received the prestigious designation, and the District is the first program in the state to be named a Center of Excellence.
- A consortium led by the District has been selected for a three year, \$19,998,974 grant, part of nearly \$500 million in federal grants targeted for training and workforce development to help unemployed workers who are changing careers. More than 200 community colleges around the country applied and 32 were selected by the U.S. Department of Labor in coordination with the U.S. Department of Education. The District is currently participating in the third year of the grant.
- The National Science Foundation (NSF) has awarded a \$4.4 million grant to the National Convergence Technology Center. This grant extends through July 2016 and is the fifth Advanced Technological Education awarded to the District since 1999.
- The Surgical Technology program received a National Certificate of Merit from the National Board of Surgical Technology and Surgical Assisting, the program's certification board, for having a 90 percent or greater pass rate on the national credentialing exam for the second year in a row. Only 52 out of more than 570 programs nationwide received the honor, and District was one of only two in the state of Texas and three in the region to achieve this accomplishment. The pass rate on the certified surgical technologist exam was 100%.



- For a second consecutive year, the District's Respiratory Care Program received the Distinguished Registered Respiratory Therapist (RRT) Credentialing Success Award from the Commission on Accreditation for Respiratory Care. The District is one of only 49 programs among the country's 438 that achieved this distinction.
- The District was selected as a "Top Military-Friendly College" by Military Advanced Education, the publishers of the 2013 Guide to America's Top Military-Friendly Colleges & Universities.
- A District student was one of 85 college students nationwide to receive the Jack Kent Cooke Foundation Undergraduate Transfer Scholarship. The prize is \$30,000 per year for the student to complete his bachelor's degree. It is the largest private scholarship for two-year and community college transfer students in the nation. This is the third year in a row a District student has received this award.
- The Administrative Services office received the Certificate of Achievement for Excellence in Financial Reporting for its Comprehensive Annual Financial Report for the Fiscal Year ended August 31, 2012. The certificate was awarded by the Government Finance Officers Association of the United States and Canada. Collin College is the only community college in Texas to have received the award for sixteen consecutive years.
- Collin College's Purchasing Department has received the Achievement of Excellence in Procurement Award for nine consecutive years. This prestigious award is earned by those organizations that demonstrate excellence by obtaining a high score based on standardized criteria. The criteria are designed to measure innovation, professionalism, productivity, e-procurement, and leadership attributes of the procurement organization.
- The Texas Comptroller's office awarded Collin College with the Platinum Transparency Award. Collin College is the only college or university in Texas to receive the award this year. Last year, the District received a Gold Award, which at the time was the highest level. A platinum level was added this year for those organizations that went above the gold standard in meeting transparency requirements.

Regional Accreditation

In order to maintain its status as an institution accredited by the Southern Association of Colleges and Schools (SACS) and Commission on Colleges (the regional accrediting body for higher education institutions in Texas), Collin County Community College must complete the reaffirmation of accreditation process every ten years. This process requires extensive self-study and documentation along with the development of a Quality Enhancement Plan (QEP), the submission of a series of lengthy reports and visits from

peer reviewers. The 2014-2015 fiscal year is the third year of planning for the SACS reaffirmation and QEP process. \$49,715 has been earmarked to support this process.

Quality Enhancement Plan

The District is required to develop a new Quality Enhancement Plan (QEP) that focuses on learning outcomes and/or the environment supporting student learning for each decennial reaffirmation. During fiscal year 2014-2015, a QEP budget of \$209,950 was established to be used for research and professional training needed to complete the QEP development and initial implementation, in preparation for the District's reaffirmation of accreditation.

Mission Statement

Collin County Community College District is a student and community centered institution committed to developing skills, strengthening character and challenging the intellect.



Core Values

Learning
Service and Involvement
Creativity and Innovation
Academic Excellence
Dignity and Respect
Integrity

Strategic Goals

To further promote excellence, the District also has a well-defined and ambitious strategic planning process. The 2014-2015 budget was developed to ensure resources for the priorities of the strategic plan, Vision 2016, are considered. The Vision 2016 Strategic Goals are stated below:

- *Improve academic success by implementing strategies for completion*
- *Provide access to innovative higher education programs that prepare students for constantly changing academic, societal and career/workplace opportunities*

- *Engage faculty, students and staff in improving district-wide culture of adherence to the Collin College Core Values*
- *Enhance the college's presence in the community by increasing awareness, cultivating relationships, building partnerships and developing resources to respond to current and future needs*

The complete District Strategic Plan can be found on page 80 of this document or on the District's website by using the following link: [Strategic Plan](#)

Targeted Measures and Milestones

The institution engages in ongoing, integrated and institution-wide research-based planning and evaluation that demonstrates the institution is effectively accomplishing its mission. Annually, the District develops College-wide targeted measures, related to the objectives of the strategic plan. Milestones are set with completion dates and responsible staff noted on the Strategic Plan. These targeted measures and milestones help the District track progress in completing its strategic goals. The Board is updated, at a minimum yearly, on the progress of completing each measure. This update includes specific examples detailing how the goal was accomplished.

Basis of Budget Development

The budget is a key tool for helping the board of trustees, officials and staff make informed decisions regarding provision of services and expenses for capital assets in order to accomplish the mission of the District. The process of developing and preparing the budget involves college employees from across the district looking at the long-term perspectives, organizational goals, outcomes, assessments and improvement strategies. Communication is key to the process.

Budget and Accounting Process

Each community college district in Texas is required, by law, to prepare an annual operating budget of anticipated revenues and expenses for the fiscal year beginning September 1. The budget is prepared on the modified accrual basis of accounting and the District's Board of Trustees must adopt the budget. A copy of the approved budget and subsequent amendments must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library, and Governor's Office of Budget and Planning by December 1. The budget is balanced and Board policy requires the District to maintain a minimum fund balance equal to 25% of educational expenses adjusted for reserves and allocations. For the years ended August 31, 2014 and August 31, 2013, respectively, the minimum unrestricted fund balance to be maintained was \$30,729,000 and \$29,470,551. The District exceeded this minimum required fund balance for both years.

Budget Development

The budget development process begins in January by reviewing and updating a multiyear budget model to ensure adequate funding is available to implement current as well as long-term initiatives. Summary revenues and expenses are projected for the upcoming year and initial base allocations are developed for each organizational manager. Funds are also set aside for capital equipment, new personnel, and supplemental requests. Organizations within the District receive lists of full-time employees to review for accuracy and adjustments are made for vacant positions.

Budget allocations are prepared based on budgets from the prior years with reductions for non-recurring expenses and budgets for roll-over encumbrances. Full-time salaries are also removed from the allocation and are budgeted by Administrative Services. If necessary, due to financial constraints, allocations may be lowered as necessary. The allocations are distributed to organization managers at a budget review meeting in March.

Budget development training workshops are held for staff responsible for inputting the budget into the financial system and running reports for management review. The budgets for each organization and all requests for supplemental items (those

items that cannot be included within the initial allocation) are due to the budget office in May. The budget office prepares a list of all the requested items. It is reviewed by the Business Office Associate Vice Presidents and the District Vice President of Administration/CFO. Adjustments are made as necessary. A four year comparison report is prepared which includes three years of actual YTD activity, current year budget and future budget year estimated amounts. The future budget year column incorporates the organization managers' allocations. The initial draft is distributed to the Leadership Team (key personnel of the District) for review prior to the budget hearings. Supplemental requests for capital items, personnel and additional funding are also included in the initial draft for the budget hearings. Current unrestricted and auxiliary funds are reviewed during the hearings.

Budget hearings are held the second week of June. During the hearings, each organization manager may be requested to explain his/her budget, including justification for supplemental requests for capital items, personnel, and additional funding over and above the original allocation. References to the goals of the Strategic Plan, Vision 2016, the recommendations from Program Reviews and the Continuous Improvement planning cycle are used to justify the budget proposals. The Leadership Team reviews and approves the proposed budgets and funding requests during these hearings. The Board of Trustees Budget Committee further reviews the draft budget and recommends the proposed budget to the District Board for approval. Once approved by the Board of Trustees, the final budget is distributed to the organizational managers and various entities.

Subsequent budget transfers are reviewed and approved by responsible organizational managers. A midyear budget is also prepared at the end of February, updated and approved by the Board of Trustees allowing revisions to be made to the original budget. Any budget variances during the year are investigated and corrected monthly by organizational managers and the business office.

Accounting Policies

The accounting policies followed by the District in preparing the financial statements are in accordance with the Texas Higher Education Coordinating Board's Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges. The District applies all applicable Governmental Accounting Standards Board (GASB) pronouncements and all applicable Financial Accounting Standard Board (FASB) statements and interpretations issued on or before November 30, 1989, unless they conflict or contradict GASB pronouncements. The District has elected not to apply FASB guidance issued subsequent to November 30, 1989, unless specifically adopted by the GASB. The District is reported as a special-purpose government engaged in business-type activities. The District complies with the financial statement presentation required by the Texas Higher Education Coordinating Board (THECB).

Relationship between Budget and Financial Statement Presentation

While the budget presentation format is based on the financial statement presentation format, the following is a summary of major differences:

- In order to ensure compliance and control with various regulatory entities, the budget is maintained utilizing fund accounting principles. Governmental Accounting Standards Board (GASB) requires the audited financial reporting statements combine all funds into a single column for presentation purposes. The budget therefore does not include any adjustments required to consolidate the various funds.
- The budget does not include any expenses related to depreciation. The budgetary reports treat any acquisition of capital items as an expense at the time of purchase rather than capitalizing and depreciating them as defined under Generally Accepted Accounting Principles (GAAP).
- Encumbrances, transfers, debt principle payments, and reserves are presented as expenses for budgetary purposes. These types of items are not recognized as expenses under GAAP.
- The budget does not include any amounts paid by the state for staff benefits on behalf of the District.

Organizational Structure

Collin County Community College District is governed by the Board of Trustees elected district-wide. The District President reports to the Board of Trustees. The operation and management of the District is carried out by a senior management structure reporting to the President.

The Leadership Team is comprised of the District President, District Senior Vice President of Academic Affairs and Student Development, District Vice President of Administrative Services / Chief Financial Officer, Vice Presidents / Provosts (Central Park Campus, Preston Ridge Campus, and Spring Creek Campus), Vice President of Student Development, Vice President of Organizational Effectiveness and Human Resources, Vice President of Public Relations and College Development, Vice President of Academic & Workforce Development and Associate Vice President of Human Resources and Organizational Development. Each member is integral to the operations of the District.

- The District President serves as chief executive officer of the Collin County Community College District ensuring that the District's strategic direction

and operations are consistent with its mission, purpose and core values and are in the compliance with state and federal laws, regulations and accreditation guidelines.

- The District Senior Vice President of Academic Affairs and Student Development reports to the President and has responsibility for the Vice Presidents/Provosts of each campus, the Vice President of Student Development, Institutional Research, and the Outcomes and Quality Enhancement divisions of the district.
- The District Vice President of Administrative Services/CFO provides broad direction and guidance for all areas of business and financial services, information technology, purchasing, facilities planning and construction, safety and security, and auxiliary services within the district.
- The Vice Presidents/Provosts have executive responsibility for the planning, management and evaluation of their assigned academic divisions coupled with the day-to-day operations of their respective campuses. The Vice Presidents/Provosts participate in the development of the Academic Strategic Plan, recommend academic policies and procedures, and ensure the development, implementation, communication and evaluation of the District's curriculum for their assigned academic divisions.
- The Vice President of Student Development is responsible for the planning, management, evaluation and implementation of student development programs and services.
- The Vice President of Organizational Effectiveness and Human Resources assists the President in addressing a broad range of organizational effectiveness and accountability issues, as well as planning, directing and evaluating the District's Human Resource Program ensuring compliance with federal and state legislation. The internal auditor reports to this position.
- The Vice President of Public Relations and College Development develops and coordinates the public relations, public information and marketing efforts of the college to enhance the district's image, expand public awareness and build support for the district.
- The Vice President of Academic and Workforce Development has broad oversight of Distance Learning, Dual Credit, Continuing Education, the Center for Scholarly and Civic Engagement, Honors Program and the Quality Enhancement Plan. This Vice President is also responsible for college-wide learning assessment, institutional effectiveness, curriculum

office activity and regional accreditation. In addition, this Vice President serves as the College Liaison to the Southern Association of Colleges and Schools-Commission on Colleges and to the Texas Higher Education Coordinating Board.

- The Associate Vice President of Human Resources and Organizational Effectiveness is responsible for the day-to day oversight and direction of the college district's human resources functions, including employment, benefits, compensation, human resources systems, professional development, performance management, compliance, and employee relations consistent with the district's Core Values and Strategic Plan.

Major Areas of Study

The following is a list of major areas of study offered at Collin County Community College District:

- **Business, Information and Engineering Technologies**
Accounting, Business, Business Management, Computer-Aided Drafting and Design, Computer Information Systems, Computer Networking Technology, Computer Programming, Computer Science, Convergence Technology, Criminal Justice, Culinary Arts, E-Business Media, Economics, Electronic Design, Electronic Engineering Technology, Engineering, Engineering Technology, Hotel/Restaurant Management, Information Systems Cybersecurity, E-Business Development, Interior and Architectural Design, Marketing, Medical Transcription, Office Systems Technology, Paralegal/Legal Assistant, Pre-Architecture, Pre-Law, Real Estate, Semiconductor Manufacturing Technology
- **Communications and Humanities**
American Sign Language (Deaf Education), Communications, English, Foreign Languages (French, German, Spanish), Interpreter Preparation, Philosophy, Speech Communication
- **Continuing Education**
Non-credit courses and the Business Solutions Group
- **Developmental Education**
English as a Second Language (ESL), Developmental Math, Developmental Reading, Developmental Writing



- Fine Arts
3D Entertainment Animation/Interactive Media, Applied Graphic Design Technology, Art, Commercial Music, Commercial Photography, Dance, Digital Video/Web Design, Gaming Graphics and Animation, Music, Photography, Theatre
- Health Sciences and Emergency Services
Dental Hygiene, Emergency Medical Services Professions, Fire Science, Nursing, Respiratory Care, Health Information Technology, Surgical Technology
- Mathematics and Natural Sciences
Biology, Biotechnology, Chemistry, Environmental Science, Geology, Mathematics, Physical Education, Physics, Pre-Health Programs (Pre-Chiropractic, Pre-Dental, Pre-Medicine, Pre-Pharmacy, Pre-Veterinary Medicine)
- Physical Education
- Social and Behavioral Sciences
Anthropology, Child Development, Criminal Justice, Early Childhood – Grade 4 Certification, Early Childhood – Grade 12 Certification, Early Childhood – 4 Early Childhood Degree Specialization, Other Early Childhood – 12 Certification, Geography, Grades 4–8 Certification, Grades 8–12 Certification, Government, History, Psychology, Learning Communities Program

Budget Assumptions

Revenue Sources

The District receives its revenues from a variety of sources. Revenues within the current unrestricted funds are budgeted at fund level. Major categories include property taxes, state appropriations, grants and contracts, tuition and fees, auxiliaries and interest income from investments. Assumptions used to derive revenue estimates are listed below.

Property Taxes

Property Tax estimates are based on the certified assessed property values estimated by the Collin County Appraisal District. The District's Maintenance and Operations (M&O) rate is proposed to be set at the 2014 effective tax rate of \$.078965 per \$100 valuation. The maximum rate for Maintenance and Operations (M&O) is \$.08 per \$100 valuation.

The maximum debt rate authorized is \$.12 per \$100 valuation with our proposed rate to be set at \$.002995 per \$100 valuation. The \$.002995 proposed debt service rate is expected to generate \$2,417,751 in revenues to pay towards the annual debt. The remaining debt required to be paid totaling \$2,048,680 will be paid from debt service net position.

The District is also subject to the procedural processes and limits as defined in the Texas Comptroller of Public Accounts' "Truth-in-Taxation" manual. These procedures require various public notices and hearings which are usually conducted in August.

Property values increased for the 2014-2015 fiscal year by 9.5%. This increase was due primarily to new construction.

State Appropriations

The budgeted revenue from state appropriations is the amount of funds authorized by the Texas legislature.

Institutions are primarily funded from the state based on student contact hours. A contact hour is a standard unit of measure that represents an hour of scheduled academic and technical instruction given to students during a semester (example: a 3 credit hour English class meets for 3 hours per week for 16 weeks. 3 credit hours X 16 weeks =48 contact hours). For fiscal year 2014-2015, the state appropriations will include a portion of the allocation based on student success accountability measures. Funding is divided between three categories and includes the following:

- Core Operations \$500,000
- Student Success \$3,383,781
- Contact Hour Funding \$29,252,294

Tuition and Fees

An increase of \$1 per credit hour for in-county tuition will go into effect beginning fall 2014. A \$3 per credit hour increase for out-of-county and out of state and country will also be implemented in fall 2014. Tuition and fee revenues are budgeted with no increase in enrollment.

Grants and Contracts

Revenue from grants and contracts is budgeted by evaluating the anticipated grants and contracts the District will be awarded during the year and estimating their percent of completion during the fiscal year.

Interest

A cash flow model is utilized to estimate cash inflows and outflows to project average investment account balances. An estimated interest rate is applied to these balances to calculate the anticipated interest that will be earned.

Auxiliaries

The major contributor of auxiliary revenue is the bookstore. The District maintains four bookstores. Bookstore revenues are estimated by the Director of Auxiliary Services by analyzing anticipated student enrollment growth and profit margins on sale items. A \$1 per credit hour student activity fee is assessed to each student. The student activity fee is recorded in the auxiliary fund as revenue and is used to support student activities.

Debt Management

General Obligation Bonds

In November 2001 voters approved \$57,000,000 in General Obligation bonds. The bonds were issued as follows and no remaining bonds are available for issuance:

In July 2002, the District sold \$20,000,000 in General Obligation bonds with an average interest rate of 4.40 percent. Proceeds from the sale of the bonds are being used for constructing, renovating, improving and equipping school buildings, purchasing necessary sites and paying costs of issuance associated with the sale of the bonds. Proceeds of the bonds were \$20,000,000. The District had related issuance costs of \$76,100 and accrued interest of \$114,944 at the closing of the bond sale. These bonds were extinguished in fiscal year 2011-2012.

During September 2003, the District sold \$18,585,000 in General Obligation bonds with an average interest rate of 4.56 percent. Proceeds from the sale of the bonds are being used for constructing, renovating and equipping buildings, and paying issuance costs. Proceeds of the bonds were \$18,585,000. The District had related issuance costs of \$68,756 and accrued interest of \$89,220 at the closing of the bond sale. These bonds were extinguished in fiscal year 2013-2014.

In January 2006, the District sold \$18,415,000 in General Obligation bonds with an average interest rate of 4.24 percent. Proceeds from the sale of the bonds are being used for constructing, renovating and equipping buildings, and paying issuance costs. Proceeds of the bonds were \$18,412,449. The District had related issuance costs of \$95,000 and accrued interest of \$92,449 at the closing of the bond sale.



On September 28, 2010, the Board approved the sale of \$23,800,000 Limited Tax Refunding Bonds. The sale closed and funds were received on November 2, 2010 with an average coupon rate of 4.2 percent. Proceeds from the sale were used to refund the District's outstanding Limited Tax Improvement Bonds, Series 2002 and Series 2003 to lower the overall debt service requirements for the District. Proceeds from the sale totaled \$26,805,157, including \$543,227 in premium, and \$24,090,000 to refund the Series 2002 and 2003 outstanding bonds. Issuance costs related to the refunding totaled \$243,315. An economic gain of \$1,472,957 was obtained by the refunding.

Revenue Bonds

The Series 2008 revenue bonds are collateralized by pledged revenues of the Unrestricted Current Fund other than state allocations or those raised by local taxation. They require mandatory transfer of gross revenue to the Retirement of Indebtedness Fund as set forth in the bonds' covenants. This transfer provides for principal and interest payments as they become due. In addition, they impose certain restrictions on the District with respect to the maintenance of insurance and other financial covenants. The District is currently in compliance with these restrictions and had made all applicable insurance premium payments.

Debt service requirements as of August 31, 2014, were as follows:

For the year ended <u>August 31,</u>	General Obligation Bonds		Revenue Bonds	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2015	2,995,000	1,447,038	1,000,000	109,741
2016	3,135,000	1,322,963	1,035,000	79,522
2017	3,255,000	1,220,013	1,065,000	48,337
2018	3,400,000	1,089,813	1,095,000	16,261
2019-2023	17,775,000	3,144,125	0	0
2024-2026	4,034,999	358,313	0	0
Total	<u>\$37,459,999</u>	<u>\$10,138,503</u>	<u>\$5,165,000</u>	<u>\$392,857</u>

Types of Funds (Fund Categories)

The District utilizes fund accounting to build its budget. Under fund accounting, revenues and expenses are grouped into similar categories based on the source of funding and restrictions on expenditures. Each fund is self-balancing and segregated from the other funds. The individual funds can also be further broken down into various classifications or types. Our budget is grouped into four major fund categories:

Current Funds

Current funds account for the general operations of the District. It is comprised of Unrestricted Current Funds, Auxiliary Current Funds and Restricted Current Funds.

- Unrestricted Current Funds – Funds available for operations which have no externally imposed limitations or restrictions on their usage and are not utilized for loan, endowment, or plant purposes. Any unrestricted funds that are designated to noncurrent sources (i.e. loans) are transferred to their respective fund as mandatory or non-mandatory transfers.
- Auxiliary Current Funds – Funds generated by providing a service to students. The auxiliary fund consists of programs other than instruction for which a fee is charged. The District's auxiliary enterprises include the following major categories: Student Activities, Intercollegiate Athletics, Food Services, Bookstores, Facilities Rental, Child Development Labs, Fine Arts, and Print Shop.
- Restricted Current Funds – This fund is comprised of Grants and Contracts. A grant is the transfer of money, property or services to an organization (grantee) for a specified purpose, as defined by the grantor. The funds are restricted, on usage, by an externally stipulated limitation or stipulation. Revenues are recognized to the extent expenditures are made.

Quasi-Endowment Fund

Quasi-Endowment Funds are funds that the Board of Trustees has designated to function in the same manner as an endowment (investment earnings are eligible for expenditure but principal is retained). The Board has the right, at any time, to release these funds and spend the principal. In June 2014, the Board of Trustees approved the transfer of the Royden LeBrecht Quasi-Endowment funds to the Foundation.

Building Fund

This Fund accounts for the revenues and expenditures utilized for major capital acquisitions, large construction projects and renewal / replacement projects. Building use fees fund the Renewal and Replacement fund which is used to modify and repair buildings. As budgets are prepared within the building fund, the amount needed to place a building into service is included in the estimated cost of the building.

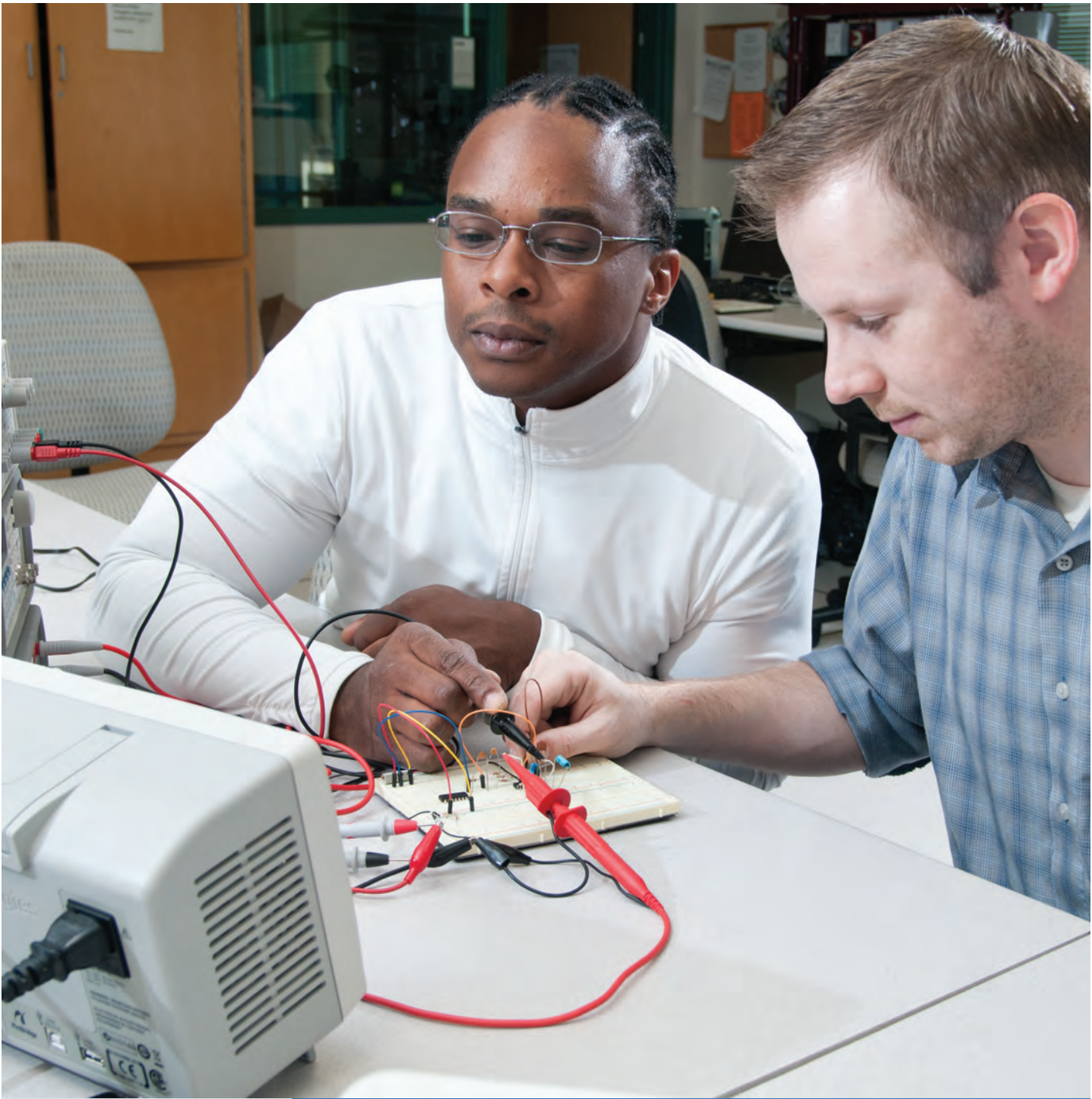
Debt Service Fund

Long-term debt activities are accounted for within these funds. Examples of these types of expenditures would include principle, interest and miscellaneous expenses associated with general obligation and revenue bonds. General obligation bonds are defined as bonds in which the full faith and credit of the college are pledged. Revenue bonds designate a revenue stream as the payment source for the bonds. The building use fee provides the key revenue stream for the payment of bonds.

Various transfers can occur between each of the funds. The transfers are considered mandatory (an external party requires the transfer) or non-mandatory (the transfer is at the discretion of college).

BE IT RESOLVED, at the recommendation of the President, that the Board of Trustees of the Collin County Community College District approve and adopt the Fiscal Year 2014-15 budget as presented in the amount of \$181,166,701 for Current Funds (operating, auxiliary, and grants/contracts), \$31,873,917 for the Building Fund expenditures, and \$5,576,172 for the General Obligation and Revenue Debt Service Funds. The total budget being \$218,616,790 with said funds to be appropriated to the various expenditure accounts as outlined in the attached budget documentation.

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FY 2014-2015 Budget

**Collin County Community College District
 Summary of Current Funds Revenue and Expenses
 Fiscal Year 2014-2015 Budget Overview**

Revenues:

State Appropriations	33,136,075
Tuition and Fees	32,552,650
Taxes for Current Operations	69,265,248
Grants and Contracts	34,798,333
Investment Income	55,000
Sales/Services of Auxiliary Enterprises	10,138,773
Miscellaneous	1,220,622

Total Current Funds Revenue	<u><u>\$181,166,701</u></u>
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Expenses:

Instruction	57,142,686
Public Service	125,339
Academic Support	8,943,108
Student Services	9,206,843
Institutional Support	21,146,436
Operations and Maintenance of Plant	9,442,487
Employee Benefits	9,008,700
Auxiliary Enterprises	10,138,773
Other Transfers/Reserves:	
Mandatory Transfers	1,191,489
Non-Mandatory Transfers	14,472,507
Reserves	5,550,000
Grants and Contracts	34,798,333

Total Current Funds Expenses	<u><u>\$181,166,701</u></u>
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**Collin County Community College District
Current Funds Budget
Fiscal Year 2014-2015**

Revenues:

State Appropriations:

Contact Hour Funding	29,252,294	16.15%
Student Success	3,383,781	1.87%
Core Operations	500,000	0.28%
Total State Appropriations	<u>33,136,075</u>	<u>18.3%</u>

Tuition and Fees:

Tuition-Semester Credit Hour Courses	25,526,000	14.09%
Less: Transfer to Institutional Scholarships for Credit	(954,000)	-0.53%
Tuition-Noncredit Courses	4,086,250	2.26%
Less: Transfer to Institutional Scholarships for Noncredit	(237,050)	-0.13%
Laboratory and Other Fees	4,131,450	2.28%
Total Tuition and Fees	<u>32,552,650</u>	<u>17.97%</u>

Taxes for Current Operations	<u>69,265,248</u>	<u>38.23%</u>
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Federal Funds:

Student Financial Aid	24,576,536	13.57%
Transfers In-Matching	81,748	0.05%
Federal Grants	7,508,246	4.14%
Total Federal Grants and Contracts	<u>32,166,530</u>	<u>17.76%</u>

State and Private Grants:

Grants and Contracts	2,631,803	1.45%
Total State Grants and Contracts	<u>2,631,803</u>	<u>1.45%</u>

Other Income:

Investment Income	55,000	0.03%
Indirect Cost Recovery	90,938	0.05%
Administrative Cost Allowance - FWS, Pell	83,451	0.05%
Other District Funds	1,046,233	0.58%
Total Other Income	<u>1,275,622</u>	<u>0.70%</u>

Total Educational and General Revenues	<u>171,027,928</u>	<u>94.40%</u>
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Sales/Services of Auxiliary Enterprises	<u>10,138,773</u>	<u>5.60%</u>
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Total Current Funds Revenues	<u>\$181,166,701</u>	<u>100.00%</u>
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**Collin County Community College District
Current Funds Budget
Fiscal Year 2014-2015**

Expenses:

Educational and General:

Instruction:

General Academic Courses:

Faculty Salaries	38,649,708	21.33%
Departmental Operating	4,086,131	2.26%
Total General Academic	42,735,839	23.59%

Technical-Occupational - Credit:

Faculty Salaries	8,639,817	4.77%
Departmental Operating	1,519,067	0.84%
Total Technical-Occupational Credit	10,158,884	5.61%

Technical-Occupational - Noncredit:

Faculty Salaries	2,460,850	1.36%
Departmental Operating	1,787,113	0.99%
Total Technical-Occupational	4,247,963	2.34%

Total Instructional

57,142,686	31.54%
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Public Service:

Faculty Salaries	87,600	0.05%
Departmental Operating	37,739	0.02%
Total Public Service	125,339	0.07%

Academic Support

Instructional Admin. Exp.	6,018,943	3.32%
Libraries	2,924,165	1.61%
Total Academic Support	8,943,108	4.94%

Student Services:

Recruitment and ARO	2,324,703	1.28%
Guidance and Counseling	4,816,476	2.66%
Student Financial Aid	1,699,685	0.94%
Student Activities	365,979	0.20%
Total Student Services	9,206,843	5.08%

Institutional Support:

Government of Institution	64,162	0.04%
Executive Offices	1,344,180	0.74%
Human Resources	1,514,872	0.84%
Business and Fiscal Management	2,433,128	1.34%
Campus Security	1,620,809	0.89%
Public Relations / Development	2,410,359	1.33%
Institutional Research	438,517	0.24%

**Collin County Community College District
Current Funds Budget
Fiscal Year 2014-2015**

Special Activities	166,332	0.09%
Tax Appraisal/Collecting/Legal	970,607	0.54%
TIF Payments	1,013,000	0.56%
Information Technology/Telecommunications	6,379,944	3.52%
Other General Institutional	2,790,526	1.54%
Total Institutional Support	<u>21,146,436</u>	<u>11.67%</u>

Plant Operations and Maintenance:

General Services	948,292	0.52%
Operations/Maintenance	2,276,246	1.26%
Custodial Services	1,982,548	1.09%
Grounds Maintenance	626,521	0.35%
Utilities	3,608,880	1.99%
Total Plant Operations and Maintenance	<u>9,442,487</u>	<u>5.21%</u>

Employee Benefits:

Insurance-Hospitalization	4,230,000	2.33%
Insurance-Dental	250,000	0.14%
ORP	310,000	0.17%
Add'l Retire Exp-State Mandate-TRS&ORP	2,309,000	1.27%
Insurance-Workers Comp	130,000	0.07%
Insurance-Unemployment	100,000	0.06%
Insurance-Medicare	892,000	0.49%
Course Banking	25,000	0.01%
Sabbaticals	127,700	0.07%
Other Staff Benefits	115,000	0.06%
1% of ERS Eligible Salaries	520,000	0.29%
Total Employee Benefits	<u>9,008,700</u>	<u>4.97%</u>

Grants and Contracts:

Grants and Contracts	34,798,333	19.21%
Total Grants and Contracts	<u>34,798,333</u>	<u>19.21%</u>

Total Educational and General Expenses	<u>149,813,932</u>	<u>82.69%</u>
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Non-Mandatory Transfers:

Building Fund Transfer	12,119,681	6.69%
Building Use Fee Transfer	2,143,259	1.18%
Child Development Lab School - Auxiliary	209,567	0.12%
Total Non-Mandatory Transfers	<u>14,472,507</u>	<u>7.99%</u>

**Collin County Community College District
Current Funds Budget
Fiscal Year 2014-2015**

Mandatory Transfers:

2008 Series Revenue Bonds	1,109,741	0.61%
Grants and Contracts	81,748	0.05%
Total Mandatory Transfers	1,191,489	0.66%

Reserves:

Reserve for Encumbrances	250,000	0.14%
Reserve for Current Operations	1,500,000	0.83%
Reserve for Salary Adjustments	3,800,000	2.10%
Total Reserves	5,550,000	3.06%

**Total Educational and General Expenses, Transfers
and Reserves**

	171,027,928	94.40%
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Auxiliary:

Auxiliary Enterprises Expenses	10,138,773	5.60%
Net Auxiliary Enterprises	10,138,773	5.60%

Total Current Funds Expenses

	\$181,166,701	100.00%
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**Collin County Community
Auxiliary Fund Budget
Fiscal Year 2014-2015**

Revenues:

Bookstores	8,318,580	82.05%
Food Services/Vending	100,000	0.99%
Child Development Lab School	191,422	1.89%
Facilities Rental	130,000	1.28%
Print Shop	485,739	4.79%
Student Activities	539,000	5.32%
Athletics	16,000	0.16%
Fine & Performing Arts	93,382	0.92%
Cell Tower	92,000	0.91%
Total Revenues	\$9,966,123	98.30%
Decrease in Net Position	172,650	1.70%
Total Revenues	10,138,773	100.00%

Expenses:

Bookstores	7,800,050	76.93%
Food Services/Vending	57,000	0.56%
Child Development Lab School	400,989	3.96%
Facilities Rental	130,000	1.28%
Print Shop	485,739	4.79%
Motor Pool	10,450	0.10%
Student Activities	422,150	4.16%
Athletics	630,030	6.21%
Fine & Performing Arts	183,382	1.81%
Scholarships	144,500	1.43%
TACC	58,500	0.58%
Auxiliary Institutional Effectiveness	9,000	0.09%
Refund Petition	27,000	0.27%
Total Expenditures	\$10,358,790	102.17%

Transfers:

Child Development Lab School - Spring Creek	209,567	2.07%
Transfers In - Current Funds	209,567	2.07%

Allocations:

Motor Pool	10,450	0.10%
Total Transfers and Allocations	220,017	0.10%

Total Expenses Less Total Transfers and Allocations	10,138,773	100.00%
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Net Auxiliary Services	\$10,138,773	100.00%
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*Decrease in net position from prior year in Student Activities

**Collin County Community College District
Grants and Contracts Budget
Fiscal Year 2014-2015**

Revenues and Other Fund Additions:

Federal Pell Grant	24,000,000	68.97%
Federal SEOG	343,108	0.99%
Federal SEOG (Match Transfer from TPEG)	144,134	0.41%
FSEOG (Transfer From FWS)	89,294	0.26%
Total Student Financial Aid (Title IV)	24,576,536	70.63%

Transfers In - Matching	81,748	0.23%
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Federal Grants:

Carl Perkins	479,137	1.38%
Department of Labor	5,400,000	15.52%
National Science Foundation	1,378,178	3.96%
SBDC	215,214	0.62%
Other	35,717	0.10%
Total Federal Grants:	7,508,246	21.58%

Total Student Financial Aid, Transfers In & Federal Grants	32,166,530	92.44%
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State Grants:

Texas Public Education Grant	1,150,000	3.30%
Texas Grant Programs	100,000	0.29%
Skills Development - TWC	58,834	0.17%
TEOG	941,600	2.71%
Other	361,369	1.04%
Total State Grants	2,611,803	7.51%

Private Grant- Community Reinvestment	20,000	0.06%
Total Grant & Contract Revenue	\$34,798,333	100.00%

Expenditures:

Carl Perkins - Annual Allocation	479,137	1.38%
College Access Loans	15,000	0.04%
Community Reinvestment Grant - SBDC	20,000	0.06%
Dallas "Stem" Gateway - UT Dallas	200,000	0.57%
DOL-TAACCT-NISGTC	5,400,000	15.52%
Federal Pell Grant	24,000,000	68.97%
Federal SEOG	343,108	0.99%
Federal SEOG Match	144,134	0.41%
FSEOG (Transfer From FWS)	89,294	0.26%
Inovate-NSF Florida State College Subaward	39,000	0.11%
Job Location & Development - Federal	35,717	0.10%
Job Location & Development - Match	33,943	0.10%
National Science FDN-Nat'l Convergent Tech	1,139,178	3.27%
Nursing Shortage Reduction	168,612	0.48%
Skills Development - TWC	58,834	0.17%
Small Business Development Center - Federal	215,214	0.62%
Small Business Development Center - Match	47,805	0.14%
Small Business Development Center - State	80,700	0.23%
TEOG IY (Texas Educational Opportunity Grants)	930,000	2.67%
TEOG RY (Texas Educational Opportunity Grants)	11,600	0.03%
Texas Fast Start Nursing Program - TWC	92,057	0.26%
Texas Grant Program - New	0	0.00%
Texas Grant Program - Renewal	100,000	0.29%
Texas Public Education Grant	1,150,000	3.30%
Top 10% Scholarships	5,000	0.01%
Total Grants and Contracts Expenditures	\$34,798,333	100.00%

**Collin County Community College District
Building Fund Budget
Fiscal Year 2014-2015**

Revenues and Other Fund Additions:

Transfer from Current Unrestricted	12,119,681	38.02%
Building Use Fee Transfer	2,143,259	6.82%
TIF Payment - City of Frisco	200,000	0.63%
Investment Income	50,000	0.16%
Total Revenues	14,512,940	45.53%

Decrease in Net Position	17,360,977	54.47%
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Total Revenues and Other Fund Changes:	\$31,873,917	100.00%
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Expenses:

Central Park Campus		
Health & Sciences Facility & Conference Center	23,246,552	72.93%
Architect	2,255,974	7.08%
Civil Engineering	146,000	0.46%
Materials Testing	178,024	0.56%
Equipment and Supplies	3,750,000	11.77%
Total Health & Sciences Facility & Conference Center	29,576,550	92.79%

Renewal and Replacement	2,297,367	7.21%
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Total Expenses and Other Fund Changes	\$ 31,873,917	100.00%
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**Collin County Community College District
Debt Service Fund Budget
General Obligation
Fiscal Year 2014-2015**

Revenues and Other Fund Additions:

Debt Service Taxes	2,418,931	54.16%
Decrease in Net Position	2,047,500	45.84%
Total Revenue and Other Fund Additions	\$4,466,431	100.00%

Expenses:

Bond Principal - Series 2006	855,000	19.14%
Bond Principal - Series 2010	2,140,000	47.91%
Bond Interest - Series 2006	561,413	12.57%
Bond Interest - Series 2010	885,625	19.83%
Total General Obligation	4,442,038	99.45%

Other:

Tax Appraisal/ Collecting	24,393	0.55%
Total Other	24,393	0.55%

Total Expenses and Other Fund Changes	\$4,466,431	100.00%
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**Collin County Community College District
Debt Service Fund Budget
Consolidated Revenue Bonds
Fiscal Year 2014-2015**

Revenues and Other Fund Additions:

Transfer in - 08 Series Revenue	<u>1,109,741</u>	<u>100.00%</u>
Total Revenue and Other Fund Changes	<u><u>\$1,109,741</u></u>	<u><u>100.00%</u></u>

Expenses:

Bond Principal - Series 2008	1,000,000	90.11%
Bond Interest - Series 2008	<u>109,741</u>	<u>9.89%</u>
Total Expenses and Other Fund Changes	<u><u>\$1,109,741</u></u>	<u><u>100.00%</u></u>



Comparative
Budget



Comparative Budget

**Collin County Community College District
Summary of Current Funds
Revenues & Expenses**

	2011-12 Actual	2012-13 Actual	2013-14 Budget*	2014-15 Budget	Increase/ (Decrease)	Percent Change
Revenues:						
State Appropriations - General Revenue	30,210,041	31,087,895	33,136,075	33,136,075	0	0.0%
Tuition and Fees	28,733,140	30,630,998	32,517,911	32,552,650	34,739	0.1%
Taxes for Current Operations	60,160,875	61,935,484	64,160,845	69,265,248	5,104,403	8.0%
Grants and Contracts	78,260,650	69,226,646	36,302,536	34,798,333	(1,504,203)	-4.1%
Investment Income	131,703	141,599	150,000	55,000	(95,000)	-63.3%
Sales/Services of Auxiliary Enterprises	10,562,858	10,165,003	10,282,593	10,138,773	(143,820)	-1.4%
Miscellaneous	1,625,965	940,886	1,078,746	1,220,622	141,876	13.2%
Total Current Funds Revenues	<u>\$209,685,233</u>	<u>\$204,128,511</u>	<u>\$177,628,706</u>	<u>\$181,166,701</u>	<u>\$3,537,995</u>	<u>2.0%</u>
Expenses:						
Instruction	45,717,029	48,385,303	55,404,304	57,142,686	1,738,382	3.1%
Public Service	116,499	108,428	125,632	125,339	(293)	-0.2%
Academic Support	8,034,147	8,201,353	9,063,859	8,943,108	(120,751)	-1.3%
Student Services	7,112,400	7,368,444	9,127,474	9,206,843	79,369	0.9%
Institutional Support	15,584,328	14,567,800	17,543,994	21,146,436	3,602,442	20.5%
Operation and Maintenance of Plant	7,797,115	9,804,855	11,579,328	9,442,487	(2,136,841)	-18.5%
Employee Benefits	6,020,821	8,983,411	8,590,000	9,008,700	418,700	4.9%
Other Transfers/Reserves:						
Mandatory Transfers	1,188,963	1,197,765	1,198,815	1,191,489	(7,326)	-0.6%
Non-Mandatory Transfers	8,828,288	21,862,936	17,361,788	14,472,507	(2,889,281)	-16.6%
Reserves	6,948,420	0	1,048,383	5,550,000	4,501,617	429.4%
Auxiliary Enterprise Expenses	10,562,858	10,006,382	10,282,593	10,138,773	(143,820)	-1.4%
Grants and Contracts	78,260,650	68,539,562	36,302,536	34,798,333	(1,504,203)	-4.1%
Total Current Fund Expenses	<u>\$196,171,518</u>	<u>\$199,026,239</u>	<u>\$177,628,706</u>	<u>\$181,166,701</u>	<u>\$3,537,995</u>	<u>2.0%</u>

*Midyear budget as approved by the Board on March 25, 2014

**Collin County Community College District
Comparative Current Fund Budget**

	2011-12 Actual	2012-13 Actual	2013-14 Budget*	2014-15 Budget	Increase / (Decrease)	Percent Change
Revenues:						
State Appropriations:						
General Revenue	30,210,041	31,087,895	33,136,075	33,136,075	0	0.0%
Total State Appropriations	<u>30,210,041</u>	<u>31,087,895</u>	<u>33,136,075</u>	<u>33,136,075</u>	<u>0</u>	<u>0.0%</u>
Tuition and Fees:						
Tuition-Credit	21,784,624	23,709,999	25,483,534	25,526,000	42,466	0.2%
Less Transfer to Institutional Scholarships from Credit	(851,230)	(930,237)	(1,007,639)	(954,000)	53,639	-5.3%
Tuition-Noncredit	4,002,605	4,474,570	4,137,778	4,086,250	(51,528)	-1.2%
Less Transfer to Institutional Scholarships from Noncredit	(237,840)	(269,321)	(215,528)	(237,050)	(21,522)	10.0%
Laboratory and Other Fees	4,034,980	3,645,987	4,119,766	4,131,450	11,684	0.3%
Total Tuition and Fees	<u>28,733,140</u>	<u>30,630,998</u>	<u>32,517,911</u>	<u>32,552,650</u>	<u>34,739</u>	<u>0.1%</u>
Taxes for Current Operations	<u>60,160,875</u>	<u>61,935,484</u>	<u>64,160,845</u>	<u>69,265,248</u>	<u>5,104,403</u>	<u>8.0%</u>
Federal Funds:						
Grants and Contracts	75,958,824	68,370,662	34,128,460	32,166,530	(1,961,930)	-5.7%
Total Federal Funds	<u>75,958,824</u>	<u>68,370,662</u>	<u>34,128,460</u>	<u>32,166,530</u>	<u>(1,961,930)</u>	<u>-5.7%</u>
State and Private Grants:						
Grants and Contracts	2,301,826	628,453	2,174,076	2,631,803	457,727	21.1%
Total State and Private Grants	<u>2,301,826</u>	<u>628,453</u>	<u>2,174,076</u>	<u>2,631,803</u>	<u>457,727</u>	<u>21.1%</u>
Other Income:						
Investment Income	131,703	141,599	150,000	55,000	(95,000)	-172.7%
Indirect Cost Recovery	49,382	58,958	73,900	90,938	17,038	23.1%
Administrative Cost Allowance	254,977	227,531	73,117	83,451	10,334	14.1%

**Collin County Community College District
Comparative Current Fund Budget**

	2011-12 Actual	2012-13 Actual	2013-14 Budget*	2014-15 Budget	Increase / (Decrease)	Percent Change
Other District Funds	1,321,607	881,928	931,729	1,046,233	114,504	12.3%
Total Other Income	1,757,669	1,310,016	1,228,746	1,275,622	46,876	3.8%
Total Education and Grants Revenues	199,122,375	193,963,508	167,346,113	171,027,928	3,681,815	2.2%
Sales/Services of Auxiliary Enterprises	10,562,858	10,165,003	10,282,593	10,138,773	(143,820)	-1.4%
Total Current Funds Revenues	\$209,685,233	\$204,128,511	\$177,628,706	\$181,166,701	\$3,537,995	2.0%
Expenses:						
Educational and General:						
Instruction:						
General Academic Courses:						
Faculty Salaries	31,675,339	33,028,032	37,850,918	38,649,708	798,790	2.1%
Departmental Operating	2,713,343	3,266,981	4,039,383	4,086,131	46,748	1.2%
Total General Academic	34,388,682	36,295,012	41,890,301	42,735,839	845,538	2.0%
Technical-Occupational - Credit:						
Faculty Salaries	6,913,368	7,377,503	8,079,961	8,639,817	559,856	6.9%
Departmental Operating	782,980	815,644	1,263,649	1,519,067	255,418	20.2%
Total Technical-Occupational Credit	7,696,348	8,193,147	9,343,610	10,158,884	815,274	8.7%
Technical-Occupational - Noncredit:						
Faculty Salaries	2,355,723	2,313,575	2,493,825	2,460,850	(32,975)	-1.3%
Departmental Operating	1,276,275	1,583,569	1,676,568	1,787,113	110,545	6.6%
Total Technical-Occupational	3,631,998	3,897,144	4,170,393	4,247,963	77,570	1.9%
Total Instructional	45,717,029	48,385,303	55,404,304	57,142,686	1,738,382	3.1%
Public Service:						
Faculty Salaries	82,152	72,699	87,392	87,600	208	0.2%
Departmental Operating	34,348	35,729	38,240	37,739	(501)	-1.3%
Total Extension and Public Service	116,499	108,428	125,632	125,339	(293)	-0.2%

**Collin County Community College District
Comparative Current Fund Budget**

	2011-12 Actual	2012-13 Actual	2013-14 Budget*	2014-15 Budget	Increase / (Decrease)	Percent Change
Academic Support:						
Instructional Administrative Expenses	5,348,798	5,531,469	6,123,502	6,018,943	(104,559)	-1.7%
Libraries	2,685,348	2,669,885	2,940,357	2,924,165	(16,192)	-0.6%
Total Academic Support	<u>8,034,147</u>	<u>8,201,353</u>	<u>9,063,859</u>	<u>8,943,108</u>	<u>(120,751)</u>	<u>-1.3%</u>
Student Services:						
Recruitment and ARO	1,864,885	1,904,395	2,391,472	2,324,703	(66,769)	-2.8%
Guidance and Counseling	4,096,674	4,011,330	4,704,356	4,816,476	112,120	2.4%
Student Financial Aid	828,287	1,070,787	1,662,866	1,699,685	36,819	2.2%
Student Activities	0	381,932	368,780	365,979	(2,801)	-0.8%
Total Student Services	<u>6,789,846</u>	<u>7,368,444</u>	<u>9,127,474</u>	<u>9,206,843</u>	<u>79,369</u>	<u>0.9%</u>
Institutional Support:						
Government of Institution	37,454	44,495	64,162	64,162	0	0.0%
Executive Offices	1,206,812	1,254,085	1,349,646	1,344,180	(5,466)	-0.4%
Human Resources	1,111,912	1,196,376	1,355,636	1,514,872	159,236	11.7%
Campus Security	1,368,576	1,453,719	1,966,952	1,620,809	(346,143)	-17.6%
Business and Fiscal Management	2,516,326	2,601,991	2,912,567	2,966,296	53,729	1.8%
Public Relations / Development	1,489,341	1,583,042	1,890,744	1,877,191	(13,553)	-0.7%
Institutional Research	350,953	384,261	409,520	438,517	28,997	7.1%
Special Activities	92,995	134,441	166,332	166,332	0	0.0%
Tax Appraisal/Collecting/Legal	688,954	708,508	945,000	970,607	25,607	2.7%
TIF Payments	775,989	832,202	875,000	1,013,000	138,000	15.8%
Information Technology/Telecommunications	3,982,752	3,799,741	5,323,106	6,379,944	1,056,838	19.9%
Other General Institutional	1,744,176	2,028,657	2,252,281	2,790,526	538,245	23.9%
Total Institutional Support	<u>15,366,241</u>	<u>16,021,519</u>	<u>19,510,946</u>	<u>21,146,436</u>	<u>1,635,490</u>	<u>8.4%</u>
Operation and Maintenance of Plant:						
General Services	758,664	858,348	927,496	948,292	20,796	2.2%
Operations/Maintenance	1,961,417	1,997,916	2,150,352	2,276,246	125,894	5.9%
Custodial Services	1,753,437	1,903,616	2,010,746	1,982,548	(28,198)	-1.4%
Grounds Maintenance	569,298	610,360	609,522	626,521	16,999	2.8%

**Collin County Community College District
Comparative Current Fund Budget**

	2011-12 Actual	2012-13 Actual	2013-14 Budget*	2014-15 Budget	Increase / (Decrease)	Percent Change
Utilities	2,751,697	2,980,896	3,914,260	3,608,880	(305,380)	-7.8%
Total Operation and Maintenance of Plant	<u>7,794,513</u>	<u>8,351,136</u>	<u>9,612,376</u>	<u>9,442,487</u>	<u>(169,889)</u>	<u>-1.8%</u>
Staff Benefits:						
Insurance-Hospitalization	3,668,509	4,909,749	3,820,000	4,230,000	410,000	10.7%
Insurance-Dental	219,109	220,048	230,000	250,000	20,000	8.7%
ORP	290,741	(0)	310,000	310,000	0	0.0%
Add'l Retire Exp-State Mandate-TRS&ORP	264,169	2,447,939	2,550,000	2,309,000	(241,000)	-9.5%
Insurance-Workers Comp	129,511	0	130,000	130,000	0	0.0%
Insurance-Unemployment	85,980	35,152	100,000	100,000	0	0.0%
Insurance-Medicare	820,842	849,371	860,000	892,000	32,000	3.7%
Course Banking	23,135	14,692	0	25,000	25,000	100.0%
Sabbaticals	56,996	0	0	127,700	127,700	100.0%
FICA	51	0	0	0	0	0.0%
Other Staff Benefits	24,548	45,620	115,000	115,000	0	0.0%
1% of ERS Eligible Salaries	437,228	460,840	475,000	520,000	45,000	9.5%
Total Staff Benefits	<u>6,020,821</u>	<u>8,983,411</u>	<u>8,590,000</u>	<u>9,008,700</u>	<u>418,700</u>	<u>4.9%</u>
Grants and Contracts:						
Grants and Contracts	78,260,650	68,539,562	36,302,536	34,798,333	(1,504,203)	-4.1%
Total Grants and Contracts	<u>78,260,650</u>	<u>68,539,562</u>	<u>36,302,536</u>	<u>34,798,333</u>	<u>(1,504,203)</u>	<u>-4.1%</u>
Total Educational and General Expenses	<u>\$168,099,746</u>	<u>\$165,959,156</u>	<u>\$147,737,127</u>	<u>\$149,813,932</u>	<u>\$2,076,805</u>	<u>1.4%</u>
Non-Mandatory Transfers:						
Building Fund Transfer	6,423,311	19,493,332	15,000,000	12,119,681	(2,880,319)	-19.2%
Building Use Fee Transfer	2,268,552	2,232,535	2,161,004	2,143,259	(17,745)	-0.8%
Child Development Lab School - Auxiliary	136,425	137,069	200,784	209,567	8,783	4.4%
Total Non-Mandatory Transfers	<u>8,828,288</u>	<u>21,862,936</u>	<u>17,361,788</u>	<u>14,472,507</u>	<u>(2,889,281)</u>	<u>-16.6%</u>

**Collin County Community College District
Comparative Current Fund Budget**

	2011-12 Actual	2012-13 Actual	2013-14 Budget*	2014-15 Budget	Increase / (Decrease)	Percent Change
Mandatory Transfers:						
2008 Series Revenue Bonds	1,110,055	1,112,434	1,111,996	1,109,741	(2,255)	-0.2%
Grants and Contracts Matching	78,908	85,331	86,819	81,748	(5,071)	-5.8%
Total Mandatory Transfers	<u>1,263,055</u>	<u>1,197,765</u>	<u>1,198,815</u>	<u>1,191,489</u>	<u>(7,326)</u>	<u>-0.6%</u>
Reserves:						
Reserve for Encumbrances	0	0	0	250,000	250,000	0.0%
Reserve for Current Operations	1,948,420	0	1,048,383	1,500,000	451,617	43.1%
Reserve for Retirement	5,000,000	0	0	0	0	0.0%
Reserve for Salary Adjustments**	0	0	0	3,800,000	3,800,000	0.0%
Total Reserves	<u>6,948,420</u>	<u>0</u>	<u>1,048,383</u>	<u>5,550,000</u>	<u>4,501,617</u>	<u>429.4%</u>
Total Educational & Gen Exp, Transfers and Reserves	<u>185,139,509</u>	<u>189,019,857</u>	<u>167,346,113</u>	<u>171,027,928</u>	<u>3,681,815</u>	<u>2.2%</u>
Auxiliary Enterprises Expenditures	<u>9,524,921</u>	<u>9,906,259</u>	<u>10,765,040</u>	<u>10,138,773</u>	<u>(626,267)</u>	<u>-5.8%</u>
Net Transfers/Changes In Fund Balance	1,507,088	100,123	(482,447)	0	482,447	-100.0%
Net Auxiliary Enterprises	<u>11,032,009</u>	<u>10,006,382</u>	<u>10,282,593</u>	<u>10,138,773</u>	<u>(143,820)</u>	<u>-1.4%</u>
Total Current Funds Expenses	<u>\$196,171,518</u>	<u>\$199,026,239</u>	<u>\$177,628,706</u>	<u>\$181,166,701</u>	<u>\$3,537,995</u>	<u>2.0%</u>

* Midyear budget as approved by the Board on March 25, 2014

**Budgeted salary adjustment amounts are moved to the organizations at the beginning of October.

**Collin County Community College District
Comparative Current Fund Budget**

	2011-12 Actual	2012-13 Actual	Percent Change	2013-14 Budget*	Percent Change	2014-15 Budget	Percent Change
Revenues:							
State Appropriations	30,210,041	31,087,895	2.91%	33,136,075	6.59%	33,136,075	0.00%
Tuition and Fees	28,733,140	30,630,998	6.61%	32,517,911	6.16%	32,552,650	0.11%
Taxes for Current Operations	60,160,875	61,935,484	2.95%	64,160,845	3.59%	69,265,248	7.96%
Federal Funds	75,958,824	68,370,662	-9.99%	34,128,460	-50.08%	32,166,530	-5.75%
State and Private Grants	2,301,826	628,453	-72.70%	2,174,076	245.94%	2,631,803	21.05%
Other Income	1,757,669	1,310,016	-25.47%	1,228,746	-6.20%	1,275,622	3.81%
Total Education and Grants Revenues	199,122,375	193,963,508	-2.59%	167,346,113	-15.91%	171,027,928	2.20%
Sales/Services of Auxiliary Enterprises	10,562,858	10,165,003	-3.77%	10,282,593	1.16%	10,138,773	-1.40%
Total Current Funds Revenues	\$209,685,233	\$204,128,511	-2.65%	\$177,628,706	-14.92%	\$181,166,701	1.99%
Expenses:							
Educational and General:							
Instruction	45,717,029	48,385,303	5.84%	55,404,304	14.51%	57,142,686	3.14%
Public Service	116,499	108,428	-6.93%	125,632	15.87%	125,339	-0.23%
Academic Support	8,034,147	8,201,353	2.08%	9,063,859	10.52%	8,943,108	-1.33%
Student Services	6,789,846	7,368,444	8.52%	9,127,474	23.87%	9,206,843	0.87%
Institutional Support	15,366,241	16,021,519	4.26%	19,510,946	21.78%	21,146,436	8.38%
Operation and Maintenance of Plant	7,794,513	8,351,136	7.14%	9,612,376	15.10%	9,442,487	-1.77%
Staff Benefits	6,020,821	8,983,411	49.21%	8,590,000	-4.38%	9,008,700	4.87%
Grants and Contracts	78,260,650	68,539,562	-12.42%	36,302,536	-47.03%	34,798,333	-4.14%
Total Educational and General Expenses	\$168,099,746	\$165,959,156	-1.27%	\$147,737,127	-10.98%	\$149,813,932	1.41%
Non-Mandatory Transfers	8,828,288	21,862,936	147.65%	17,361,788	-20.59%	14,472,507	-16.64%
Mandatory Transfers	1,263,055	1,197,765	-5.17%	1,198,815	0.09%	1,191,489	-0.61%
Reserves	6,948,420	0	0.00%	1,048,383	0.00%	5,550,000	429.39%
Total Educational & Gen Exp, Transfers and Reserves	185,139,509	189,019,857	2.10%	167,346,113	-11.47%	171,027,928	2.20%
Net Auxiliary Enterprises	11,032,009	10,006,382	-9.30%	10,282,593	2.76%	10,138,773	-1.40%
Total Current Funds Expenses	\$196,171,518	\$199,026,239	1.46%	\$177,628,706	-10.75%	\$181,166,701	1.99%

* Midyear budget as approved by the Board on March 25, 2014

**Collin County Community College District
Comparative Auxiliary Fund**

	2011-12 Actual	2012-13 Actual	2013-14 Budget*	2014-15 Budget	Increase / (Decrease)	Percent Change
Revenues						
College Bookstores	9,063,221	8,603,063	8,539,400	8,318,580	(220,820)	-2.6%
Food Services/Vending	85,387	78,814	100,000	100,000	0	0.0%
Child Development Lab School	167,994	166,401	191,422	191,422	0	0.0%
Fitness Centers	9,840	10,718	7,000	0	(7,000)	-100.0%
Facilities Rental	96,602	135,661	125,224	130,000	4,776	3.8%
Print Shop	428,746	435,764	469,532	485,739	16,207	3.5%
Student Activities	539,730	547,228	544,205	539,000	(5,205)	-1.0%
Athletics	38,337	26,812	22,278	16,000	(6,278)	-28.2%
Fine & Performing Arts	54,313	64,572	93,382	93,382	0	0.0%
Cell Tower	76,304	95,971	95,500	92,000	(3,500)	-3.7%
	<u>10,560,473</u>	<u>10,165,003</u>	<u>10,187,943</u>	<u>9,966,123</u>	<u>(221,820)</u>	<u>-2.2%</u>
Decrease in Net Position***	0	0	94,650	172,650	78,000	82.4%
Total Revenues	<u>\$10,560,473</u>	<u>\$10,165,003</u>	<u>\$10,282,593</u>	<u>\$10,138,773</u>	<u>(\$143,820)</u>	<u>-1.4%</u>
Expenses:						
College Bookstores	8,048,307	8,123,193	7,979,514	7,800,050	(179,464)	-2.2%
Food Services/Vending	33,331	33,353	57,000	57,000	0	0.0%
Child Development Lab School	304,419	374,559	392,206	400,989	8,783	2.2%
Fitness Centers	14,987	0	0	0	0	0.0%
Facilities Rental	74,443	117,980	125,224	130,000	4,776	3.8%
Print Shop	428,746	435,764	469,532	485,739	16,207	3.5%
Motor Pool	5,047	6,076	10,450	10,450	0	0.0%
Student Activities	308,622	329,269	369,000	422,150	53,150	14.4%
Athletics	473,262	476,381	640,399	630,030	(10,369)	-1.6%
Fine & Performing Arts	134,261	40,974	195,482	183,382	(12,100)	-6.2%
Scholarships**	89,817	109,076	283,028	144,500	(138,528)	-48.9%
TACC	43,586	54,440	57,653	58,500	847	1.5%
Financial Aid Audit Exceptions	0	0	364,786	0	(364,786)	-100.0%
Auxiliary Institutional Effectiveness	9,000	4,500	9,000	9,000	0	0.0%

	2011-12 Actual	2012-13 Actual	2013-14 Budget*	2014-15 Budget	Increase / (Decrease)	Percent Change
Refund Petition	15,236	14,929	23,000	27,000	4,000	17.4%
Total Fund Expenses	9,983,064	10,120,493	10,976,274	10,358,790	(617,484)	-5.6%
Transfers:						
Royden LeBrecht	2,714	0	0	0	0	0.0%
Child Development Lab School - Spring Creek	136,425	208,158	200,784	209,567	8,783	4.4%
Transfers In - Current Funds	139,139	208,158	200,784	209,567	8,783	4.4%
Allocations:						
Motor Pool	5,047	6,076	10,450	10,450	0	0.0%
Total Transfers and Allocations	144,186	214,234	211,234	220,017	8,783	4.2%
Total Exp. Less Total Transfers & Allocations	9,838,877	9,906,259	10,765,040	10,138,773	(626,267)	-5.8%
Decrease in Net Position	721,596	100,123	(482,447)	0	482,447	-100.0%
Net Auxiliary Services	\$10,560,473	\$10,006,382	\$10,282,593	\$10,138,773	(\$143,820)	-1.4%

* Midyear budget as approved by the Board on March 25, 2014

** Think, Hendricks and Board/President's Scholarships

***2014-2015 Decrease in net position from prior year in Student Activities

**Collin County Community College District
Comparative Grant Fund Budget**

	2013-14 Budget*	2014-15 Budget	Increase/ (Decrease)	Percent Change
Revenues and Other Fund Additions:				
Federal Pell Grant	25,000,000	24,000,000	(1,000,000)	-4.0%
Federal SEOG	281,228	343,108	61,880	22.0%
Federal SEOG Match (Transfer from TPEG)	119,281	144,134	24,853	20.8%
FSEOG (Transfer From FWS)	76,614	89,294	12,680	16.6%
Total Student Financial Aid (Title IV)	25,477,123	24,576,536	(900,587)	-3.5%
Transfers In - Matching	86,819	81,748	(5,071)	-5.8%
Federal Grants:				
Carl Perkins	346,541	479,137	132,596	38.3%
Department of Labor	6,546,244	5,400,000	(1,146,244)	-17.5%
National Science Foundation	1,411,521	1,378,178	(33,343)	-2.4%
SBDC	215,214	215,214	0	0.0%
Other	44,998	35,717	(9,281)	-20.6%
Total Federal Grants	8,564,518	7,508,246	(1,056,272)	-12.3%
Total Student Financial Aid, Transfers In & Federal Grants	34,128,460	32,166,530	(1,961,930)	-5.7%
State Grants:				
Texas Public Education Grant	1,100,000	1,150,000	50,000	4.5%
Texas Grant Programs	641,520	100,000	(541,520)	-84.4%
Skills Development - TWC	167,836	58,834	(109,002)	-64.9%
TEOG	87,120	941,600	854,480	980.8%
Other	177,600	361,369	183,769	103.5%
Total State Grants	2,174,076	2,611,803	437,727	20.1%
Private Grant - Community Reinvestment Grant - SBDC	0	20,000	20,000	100.0%
Total Grants and Contracts Revenues	36,302,536	34,798,333	(1,504,203)	-4.1%
Expenditures:				
Bridges - TWU	9,366	0	(9,366)	-100.0%
Carl Perkins - Annual Allocation	346,541	479,137	132,596	38.3%
College Access Loans	12,197	15,000	2,803	23.0%
Community Based Job Training - NTCW DOL	4,101	0	(4,101)	-100.0%
Community Reinvestment Grant - SBDC	0	20,000	20,000	0.0%
Dallas "Stem" Gateway-UT Dallas	271,073	200,000	(71,073)	-26.2%
DOL-TAACCT-NISGTC	6,542,143	5,400,000	(1,142,143)	-17.5%
Federal Pell Grant	25,000,000	24,000,000	(1,000,000)	-4.0%
Federal SEOG	281,228	343,108	61,880	22.0%
Federal SEOG Match	119,281	144,134	24,853	20.8%
FSEOG (Transfer From FWS)	76,614	89,294	12,680	16.6%
Inovate-NSF Florida State College Subaward	37,500	39,000	1,500	4.0%
Job Location & Development - Federal	30,646	35,717	5,071	16.5%
Job Location & Development - Match	39,014	33,943	(5,071)	-13.0%
National Science FDN-Convergent Tech Ctr 2	70,661	0	(70,661)	-100.0%
National Science FDN-Nat'l Convergent Tech	1,032,287	1,139,178	106,891	10.4%
Nursing Shortage Reduction & Allied Health	84,703	168,612	83,909	99.1%
Skills Development - TWC	167,836	58,834	(109,002)	-64.9%
Small Business Development Center - Federal	215,214	215,214	0	0.0%
Small Business Development Center - Match	47,805	47,805	0	0.0%
Small Business Development Center - State	80,700	80,700	0	0.0%
State-Wide Longitudinal Data System	4,986	0	(4,986)	-100.0%
TEOG IY (Texas Educational Opportunity Grants)	79,200	930,000	850,800	1074.2%
TEOG RY (Texas Educational Opportunity Grants)	7,920	11,600	3,680	46.5%
Texas Fast Start Nursing Program - TWC	0	92,057	92,057	0.0%
Texas Grant Program - New	543,840	0	(543,840)	-100.0%
Texas Grant Program - Renewal	97,680	100,000	2,320	2.4%
Texas Public Education Grant	1,100,000	1,150,000	50,000	4.5%
Top 10% Scholarships	0	5,000	5,000	0.0%
Total Grants and Contracts Expenditures	\$36,302,536	\$34,798,333	(\$1,504,203)	-4.1%

*Midyear budget as approved by the Board on March 25, 2014

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
ROYDEN LEBRECHT QUASI - ENDOWMENT FUND**

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	Increase/ (Decrease)	Percent Change
Revenues and Other Fund Additions:						
Investment Income	<u>1,441</u>	<u>1,391</u>	<u>1,300</u>	<u>0</u>	<u>(1,300)</u>	<u>-100.0%</u>
Total Revenue and Other Fund Changes	<u>\$1,441</u>	<u>\$1,391</u>	<u>\$1,300</u>	<u>\$0</u>	<u>(\$1,300)</u>	<u>-100.0%</u>
Expenses:						
Transfer to Auxiliary for Scholarships	2,255	2,714	0	0	0	0.0%
Increase in Net Position	<u>0</u>	<u>0</u>	<u>1,300</u>	<u>0</u>	<u>(1,300)</u>	<u>-100.0%</u>
Total Expenses and Other Fund Changes	<u>\$2,255</u>	<u>\$2,714</u>	<u>\$1,300</u>	<u>\$0</u>	<u>(\$1,300)</u>	<u>-100.0%</u>

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
COMPARATIVE BUILDING FUND BUDGET**

	2013-14 Budget*	2014-15 Budget	Increase/ (Decrease)	Percent Change
Revenues and Other Fund Additions:				
Non-Mandatory Transfers - Operating	15,000,000	12,119,681	(2,880,319)	-23.8%
Building Use Fee Transfer	2,161,004	2,143,259	(17,745)	-0.8%
TIF Payment - City of Frisco	200,000	200,000	0	0.0%
Investment Income	100,000	50,000	(50,000)	-100.0%
Total Revenues	<u>17,461,004</u>	<u>14,512,940</u>	<u>(2,948,064)</u>	<u>-20.3%</u>
Change in Net Position	<u>(1,759,964)</u>	<u>17,360,977</u>	<u>19,120,941</u>	<u>110.1%</u>
Total Revenue and Other Fund Changes	<u>\$15,701,040</u>	<u>\$31,873,917</u>	<u>\$16,172,877</u>	<u>50.7%</u>
Expenses:				
Central Park Campus				
Health & Sciences Facility & Conference Center	8,000,000	23,246,552	15,246,552	65.6%
Architect	420,000	2,255,974	1,835,974	81.4%
Civil Engineering	146,000	146,000	0	0.0%
Materials Testing	50,000	178,024	128,024	71.9%
Equipment and Supplies	0	3,750,000	3,750,000	100.0%
Total Health & Sciences Facility & Conference Center	<u>8,616,000</u>	<u>29,576,550</u>	<u>20,960,550</u>	<u>70.9%</u>
Parking Lot				
Surface Parking (722 parking spaces)	2,036,040	0	(2,036,040)	-100.0%
Total Parking Lot	<u>2,036,040</u>	<u>0</u>	<u>(2,036,040)</u>	<u>-100.0%</u>
Renewal and Replacement	<u>5,049,000</u>	<u>2,297,367</u>	<u>(2,751,633)</u>	<u>-119.8%</u>
Total Expenses and Other Fund Changes	<u>\$ 15,701,040</u>	<u>\$ 31,873,917</u>	<u>\$ 16,172,877</u>	<u>50.7%</u>

**Collin County Community College District
Renewal And Replacement Schedule**

Project	Location	Fall 2014	Spr/Sum 2015	Total FY 2015	Fall 2015	Spr/Sum 2016	Total FY 2016	Fall 2016	Spr/Sum 2017	Total FY 2017	Fall 2017	Spr/Sum 2018	Total FY 2018	Grand Total
Replace Roof	CYC			0		350,000	350,000			0			0	350,000
Replace Elevators Drives	CYC	180,000		180,000			0			0			0	180,000
Replace 2 Sump Pumps	CYC			0			0			0			0	10,000
Paint Campus	CYC			0			0			0			0	30,000
Replace Restroom Exhaust Fans	CYC			0			0			0			0	5,000
Replace Garage Exhaust Fans	CYC	10,000		10,000			0			0			0	10,000
Replace Garage Bearing Pads	CYC			0		50,000	50,000			0			0	50,000
Replace Roof Access	CYC	8,000		8,000			0			0			0	8,000
Total for CYC		198,000	0	198,000	0	400,000	400,000	0		0	0	0	0	643,000
SCC Pavement Repair	SCC		100,000	100,000			0			0		100,000	100,000	200,000
Paint Classrooms	SCC			0			0		150,000	150,000			0	300,000
Parking Lot Lighting Replacement	SCC	250,000		250,000			0			0			0	250,000
EpoxyCoat Condensing Pans	SCC			0	20,000		20,000			0			0	20,000
Paint Exterior Window Trim	SCC		150,000	150,000			0			0			0	150,000
Replace VAV Fan Boxes	SCC			0	100,000		0	200,000		200,000			0	300,000
Replace Door Hardware	SCC		20,000	20,000			0			0			0	20,000
Replace Pumps & Motors In Plant	SCC			0			0			0			0	490,000
Replace 29 Restroom Mirrows	SCC			0			0			0			0	17,000
Repair Switch Gear	SCC		75,000	75,000			0			0			0	75,000
Epoxy Chiller Heads	SCC			0			0			0			0	27,000
Replace Lighting in Gym	SCC			0			0			0			0	60,000
Replace Theater Lighting	SCC			0			0			0			0	370,000
Replace "H" Wing Heat Boxes	SCC			0			0			0			0	20,000
Replace Confrence Center Carpet	SCC	80,000		80,000			0			0			0	80,000
Paint Door Frames	SCC		20,000	20,000			0			0			0	20,000
Replace Bleachers in Gym	SCC			0			0			0			0	53,000
Replace Gym Floor	SCC			0			0			0			0	170,000
Replace Fan Boxes in "D"	SCC			0			0			0			0	50,000
Replace Kitchen Tile	SCC			0			0			0			0	25,000
Replace FP boxes in "D" wing	SCC			0			0			0			0	50,000
Replace Controler on Domestic Water booster pumps	SCC			0			0			0			0	13,000
Re-Seal Windows	SCC		150,000	150,000			0			0			0	150,000
Refinish Art Gallery, Racquetball Court Floors	SCC			0			0			0			0	19,000
Replace Ceiling Tile A,K,H,J,G,B 1st Floor	SCC	100,000		100,000			0			0			0	100,000
Repair Teired Seating C103, D201, J133, B128	SCC			0			0			0			0	50,000
Replace Cafeteria Drain Lines	SCC			0			0			0			0	13,000
Replace Ceiling Tile A,K,H,J,G,B 2nd Floor	SCC		100,000	100,000			0			0			0	100,000
Replace Loading Dock Ramps Central Plant	SCC			0	50,000		50,000			0			0	50,000
Remodel Book Store	SCC		25,000	25,000			0			0			0	25,000
Replace Mini Blinds	SCC			0		133,700	133,700			0			0	133,700
Remodel "A" Restrooms	SCC			0			0			0			0	90,000
Remodel Locker Rooms	SCC			0			0			0			0	20,000
Replace Fire Alarm Panel	SCC			0			0			0			0	250,000
Replace Main Water Line	SCC			0			0			0			0	170,000
Paint interior of Campus	SCC		150,000	150,000			0			0			0	150,000
Replace Food Service Equipment	SCC			0	250,000		250,000			0			0	250,000
Replace Outside Fountain Light Fixtures	SCC			0			0			0			0	6,000

**Collin County Community College District
Renewal And Replacement Schedule**

Project	Location	Fall 2014	Spr/Sum 2015	Total FY 2015	Fall 2015	Spr/Sum 2016	Total FY 2016	Fall 2016	Spr/Sum 2017	Total FY 2017	Fall 2017	Spr/Sum 2018	Total FY 2018	Grand Total
Replace Water Treatment Controller System	SCC			0			0			0			0	7,000
Replace Metal Fence At Child Care Play Ground	SCC	25,000		25,000			0			0			0	25,000
Replace Tile On A & C Stairs	SCC	24,000		24,000			0			0			0	24,000
Classroom Furniture/Supplies	SCC	114,698		114,698			0			0			0	114,698
Replace Exterior Doors Hinges	SCC	8,000		8,000			0			0			0	8,000
Replace Carpet In JAT	SCC			0			0			0		70,000	70,000	70,000
Total for SCC		601,698	790,000	1,391,698	320,000	133,700	453,700	200,000	150,000	350,000	0	170,000	170,000	4,585,398
Replace Gymnasium Lighting	PRC			0			0			0			0	25,000
LRC Roof Repair	PRC			0			0			0			0	100,000
Replace Carpet LRC	PRC			0			0			0			0	100,000
Boiler # 2 Replacement	PRC			0		100,000	100,000			0			0	100,000
Boiler # 1 Replacement	PRC			0		100,000	100,000			0			0	100,000
Upgrade HVAC EMS & Controlers	PRC			0			0			0			0	1,500,000
Upgrade Fire System	PRC			0			0			0			0	100,000
Reupholster Commons Areas	PRC			0			0			0			0	15,000
Replace Cooling Towers	PRC			0			0			0			0	450,000
Replace Underground Lights LRC	PRC			0			0			0			0	60,000
Replace Blinds F-H-U-A	PRC		150,000	150,000			0			0			0	150,000
Install Light Sensors "U" "F" "H" A	PRC			0			0			0			0	25,000
Remodel "U" & "F" restrooms	PRC			0			0			0			0	80,000
Parking Lot Pavement Repairs	PRC		50,000	50,000			0			0			0	50,000
Remodel "H" restrooms	PRC			0			0			0			0	80,000
Replace Flush Valves & Auto Faucets In LRC	PRC			0			0			0			0	21,000
Repair Roof A & U	PRC	150,000		150,000			0			0			0	150,000
Belzona on chillers # 1,2,3	PRC			0			0			0			0	25,000
Add Water Softner In Plant	PRC			0			0			0			0	30,000
Replace Chill water & Hot water Insulation in Plant	PRC		25,000	25,000			0			0			0	25,000
Replace R-22 Split systems "H"	PRC			0			0			0			0	30,000
Replace Bladder in Expansion Tank	PRC	10,000		10,000			0			0			0	20,000
Replace R-22 System in LRC	PRC			0	30,000		30,000			0			0	30,000
Replace Door Hardware	PRC		20,000	20,000			0			0			0	20,000
Replace chemical feed pumps in Plant	PRC			0	8,000		8,000			0			0	8,000
Replace thermometers Chill & Hot water lines	PRC		15,000	15,000			0			0			0	15,000
Replace Storefront Doors "H" "F"	PRC			0		30,000	30,000			0			0	30,000
Replace Walk off Mats	PRC		15,000	15,000			0			0			0	15,000
Replace Exhaust Fans in Plant	PRC			0			0			0			0	25,000
Replace Leibert Units Heritage	PRC	32,000		32,000			0			0			0	32,000
Paint interior of various Buildings	PRC			0			0			0			0	40,000
Paint LRC	PRC			0			0			0			0	75,000
Replace Transfer Switch in Plant	PRC	10,000		10,000			0			0			0	10,000
Paint Door Frames	PRC			0			0			0			0	15,000
Classroom Furniture/Supplies	PRC	13,725		13,725			0			0			0	13,725
Replace Electric Utility Cart	PRC	13,000		13,000			0			0			0	13,000
Install (6) Norton Power Door Operators	PRC			0			0			0			0	15,000
Install Vestibule in LRC	PRC			0			0			0			0	15,000
Renovate Locker Room Restrooms	PRC			0			0			0			0	15,000
Total for PRC		228,725	275,000	503,725	38,000	230,000	268,000			0			0	3,622,725

**Collin County Community College District
Renewal And Replacement Schedule**

Project	Location	Fall 2014	Spr/Sum 2015	Total FY 2015	Fall 2015	Spr/Sum 2016	Total FY 2016	Fall 2016	Spr/Sum 2017	Total FY 2017	Fall 2017	Spr/Sum 2018	Total FY 2018	Grand Total
Paint Main Building	CPC		40,000	40,000			0			0			0	40,000
Replace Seating in Commons	CPC	15,000		15,000			0			0			0	15,000
Carpet, Seats , Lighting in Pike	CPC			0			0			0			0	50,000
Replace AB Wing Chiller Comp.	CPC			0			0			0			0	25,000
Replace C Wing Condensor	CPC	75,000		75,000			0			0			0	75,000
Replace Gun Range Floor	CPC			0			0			0			0	10,000
Replace Rollup Doors Fire Station	CPC		20,000	20,000			0			0			0	20,000
Convert A/B Split System	CPC			0			0			0		300,000	300,000	300,000
Fire Station Boiler	CPC			0		10,000	10,000			0			0	10,000
Upgrade EMS	CPC			0			0			0			0	150,000
Re-seal windows on original bldg.	CPC			0			0		25,000	25,000			0	25,000
Parking Lot Repaving Repairs	CPC			0			0	50,000		50,000			0	75,000
Replace Carpet	CPC			0			0		200,000	200,000			0	200,000
Valves & Starters Elevators	CPC	15,000		15,000			0			0			0	40,000
Replace HVAC in Gun Range	CPC			0	50,000		50,000			0			0	50,000
Classroom Furniture/Supplies	CPC	28,944		28,944			0			0			0	28,944
Replace HVAC in Fire Training	CPC			0	30,000		30,000			0			0	30,000
Re-pipe A/B HVAC system	CPC			0			0			0			0	40,000
Upgrade Lighting	CPC			0	70,000		70,000			0			0	70,000
Total for CPC	CPC	133,944	60,000	193,944	150,000	10,000	160,000	50,000	225,000	275,000	0	300,000	300,000	1,253,944
Water Wall Repairs	CHEC			0			0			0			0	15,000
Paint Commons Areas	CHEC			0			0			0			0	15,000
Paint Parking Garage	CHEC			0			0			0			0	20,000
Cap Cast Stone	CHEC			0			0			0			0	25,000
Total for CHEC		0	0	0	0	0	0	0	0	0	0	0	0	75,000
Replace Damaged Landscape	Grounds			0			0			0			0	20,000
Wide	Grounds			0			0			0			0	50,000
Replace Metal Edging in Beds	Grounds	10,000		10,000			0			0			0	20,000
Repair Irrigation	Grounds			0			0			0			0	15,000
Replace Trees	Grounds			0			0			0			0	15,000
Total Grounds		10,000		10,000	0	0	0	0	0	0	0	0	0	120,000
Grant Totals		1,172,367	1,125,000	2,297,367	508,000	773,700	1,281,700	250,000	375,000	625,000	0	470,000	470,000	10,300,067

**Collin County Community College District
Comparative Debt Service Fund Budget
General Obligation Bonds**

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	Increase/ (Decrease)	Percent Change
Revenues and Other Fund Additions:						
Debt Service Taxes	4,676,938	4,796,016	2,698,238	2,418,931	(279,307)	-10.4%
City of Plano TIF #1 Refund	25,205	0	0	0	0	0.0%
Investment Income	5,169	5,164	3,900	0	(3,900)	-100.0%
Total Revenue	4,707,312	4,801,180	2,702,138	2,418,931	(283,207)	-10.5%
Decrease in Net Position	0	0	1,859,600	2,047,500	187,900	10.1%
Total Revenue and Other Fund Changes	\$4,707,312	\$4,801,180	\$4,561,738	\$4,466,431	(\$95,307)	-2.1%
Expenses:						
Bond Principal - Series 2002	960,000	0	0	0	0	0.0%
Bond Principal - Series 2003	895,000	940,000	980,000	0	(980,000)	-100.0%
Bond Principal - Series 2006	745,000	780,000	815,000	855,000	40,000	4.9%
Bond Principal - Series 2010	20,000	1,030,000	1,070,000	2,140,000	1,070,000	100.0%
Bond Interest - Series 2002	36,800	0	0	0	0	0.0%
Bond Interest - Series 2003	112,333	76,458	40,425	0	(40,425)	-100.0%
Bond Interest - Series 2006	661,746	631,725	598,088	561,413	(36,675)	-6.1%
Bond Interest - Series 2010	925,486	923,815	917,725	885,625	(32,100)	-3.5%
Total General Obligation	4,356,365	4,381,998	4,421,238	4,442,038	20,800	0.5%
Tax Assessing/Collecting/Appraisal	43,385	48,227	62,000	24,393	(37,607)	-60.7%
TIF Payments	61,109	65,536	76,000	0	(76,000)	-100.0%
Paying Agent Fees	1,400	1,100	2,500	0	(2,500)	-100.0%
Total Other	105,894	114,863	140,500	24,393	(116,107)	-82.6%
Change in Net Position	245,053	304,319	0	0	0	0.0%
Total Expenses and Other Fund Changes	\$4,707,312	\$4,801,180	\$4,561,738	\$4,466,431	(\$95,307)	-2.1%

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
COMPARATIVE DEBT SERVICE FUND BUDGET
CONSOLIDATED REVENUE BONDS**

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	Increase/ (Decrease)	Percent Change
Revenues:						
Transfer in - 08 Series Revenue	1,110,055	1,112,434	1,111,996	1,109,741	(2,255)	-0.2%
Total Revenues	<u>1,110,055</u>	<u>1,112,434</u>	<u>1,111,996</u>	<u>1,109,741</u>	<u>(\$2,255)</u>	<u>-0.2%</u>
Expenses:						
Bond Principal - Series 2008	915,000	945,000	970,000	1,000,000	30,000	3.1%
Bond Interest - Series 2008	192,790	165,095	138,996	109,741	(29,255)	-21.0%
Paying Agent Fees	0	0	3,000	0	(3,000)	-100.0%
Total Expenses and Other Fund Changes	<u>1,107,790</u>	<u>1,110,095</u>	<u>1,111,996</u>	<u>1,109,741</u>	<u>(\$2,255)</u>	<u>-0.2%</u>

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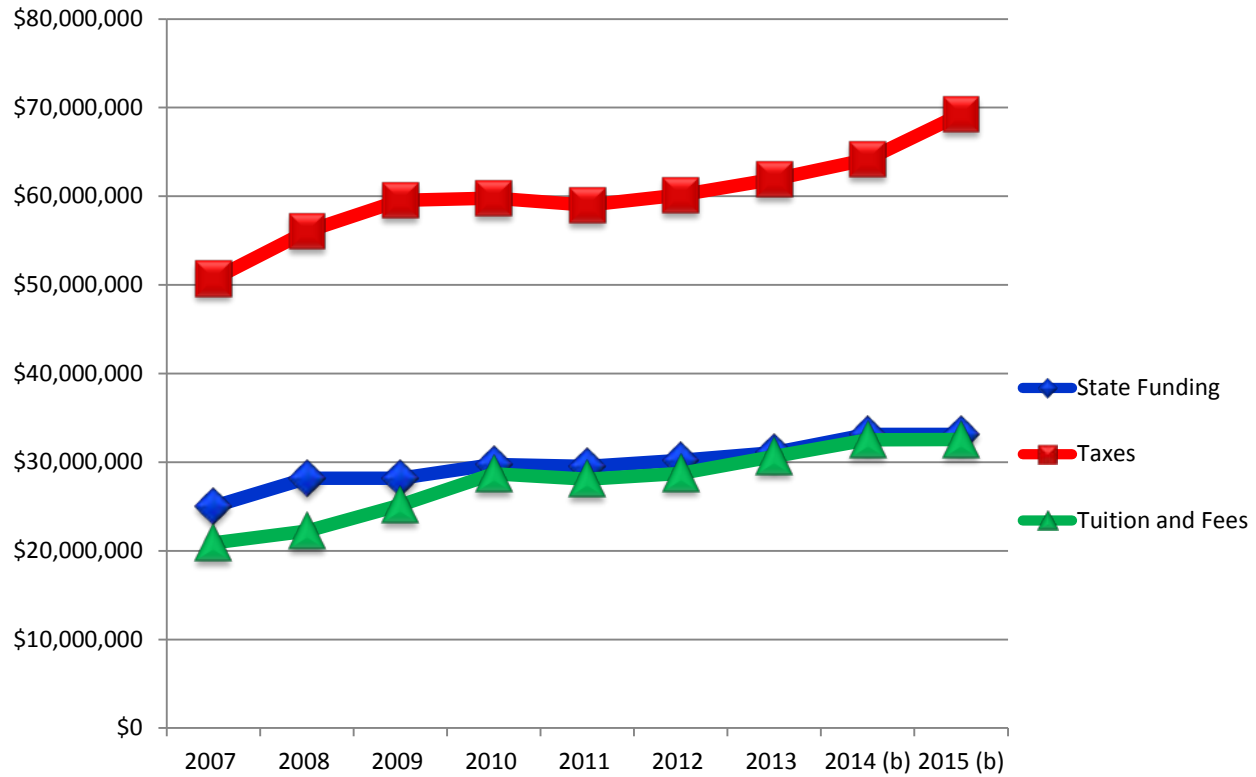


Analysis/Trends



Analysis/Trends

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
LOCAL TAXES, STATE APPROPRIATIONS AND TUITION/FEE REVENUES
ANALYSIS 2007-2015**

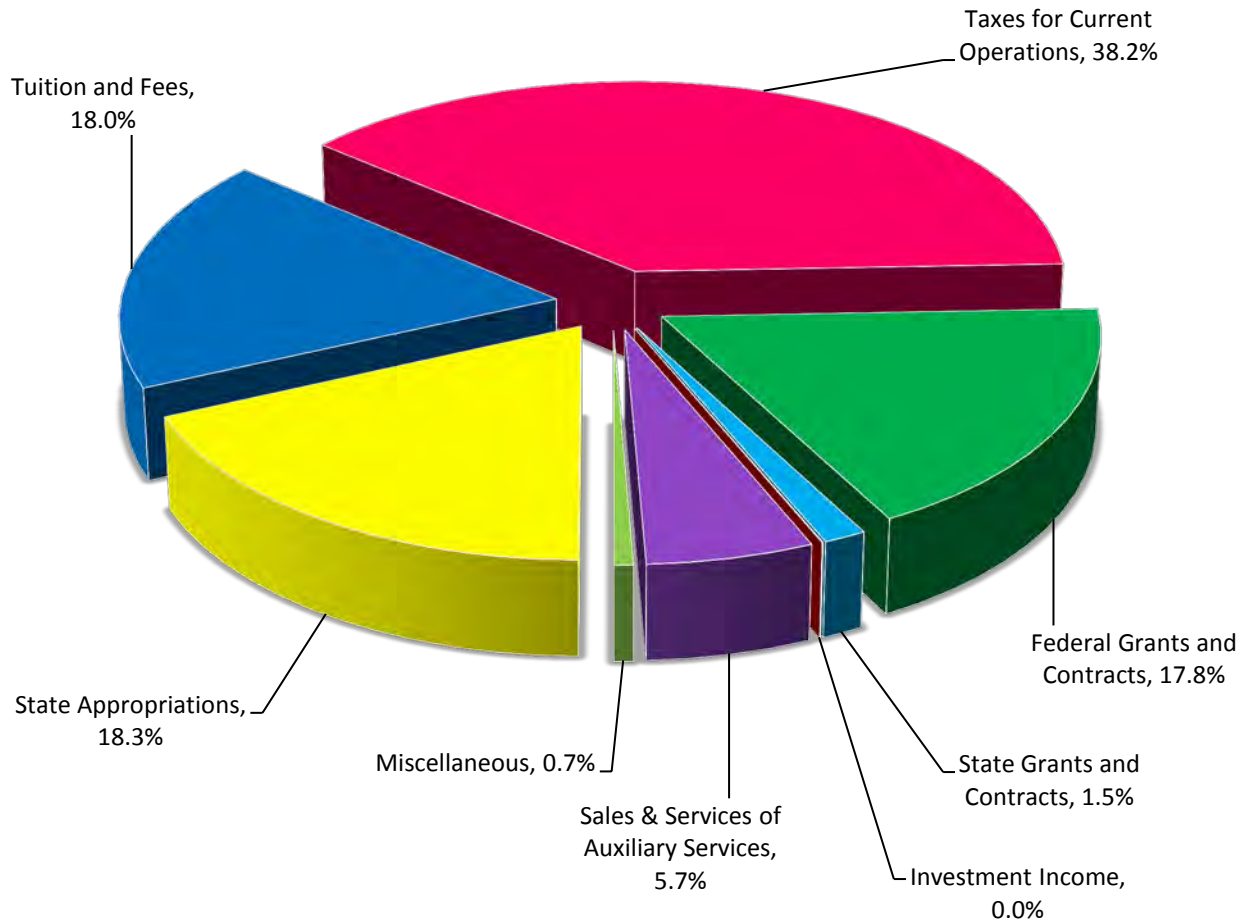


Fiscal Year	State Appropriations	Percent of Total (a)	Local Taxes	Percent of Total (a)	Tuition and Fees	Percent of Total (a)
2007	25,022,329	25.9%	50,669,541	52.5%	20,891,486	21.6%
2008	28,191,439	26.5%	56,048,265	52.6%	22,228,657	20.9%
2009	28,191,439	25.0%	59,548,794	52.7%	25,164,305	22.3%
2010	29,745,024	25.2%	59,796,753	50.6%	28,681,780	24.3%
2011	29,536,937	25.3%	59,014,173	50.6%	28,079,128	24.1%
2012	30,210,041	25.4%	60,160,875	50.5%	28,743,155	24.1%
2013	31,087,895	25.1%	61,935,484	50.1%	30,630,998	24.8%
2014 (b)	33,136,075	25.5%	64,160,845	49.5%	32,517,911	25.0%
2015 (b)	33,136,075	24.6%	69,265,248	51.4%	32,552,650	24.1%

(a) Percent of total includes only State Appropriations, Taxes and Tuition/Fees.

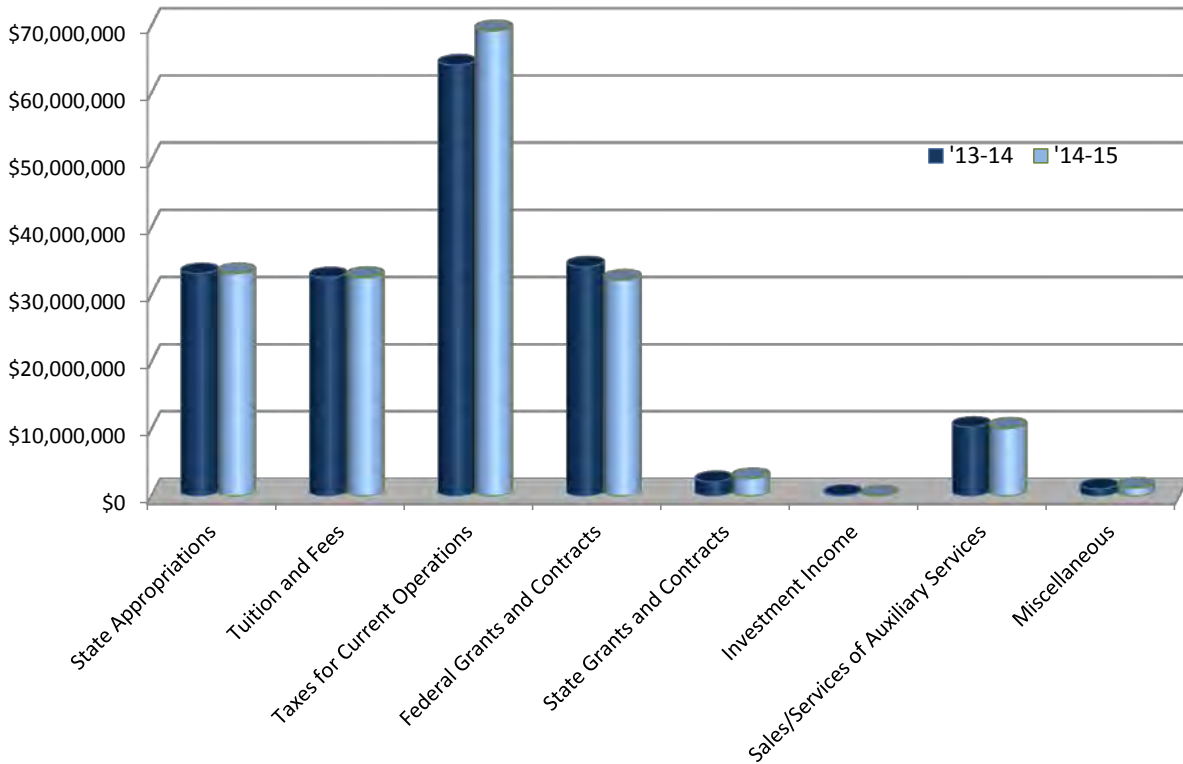
(b) Fiscal Years 2014 and 2015 figures are budget information.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
CURRENT FUND REVENUE
BY MAJOR REVENUE SOURCE
FISCAL YEAR 2014-2015**



	Fiscal Year 14-15	Percent of Budget
State Appropriations	33,136,075	18.3%
Tuition and Fees	32,552,650	18.0%
Taxes for Current Operations	69,265,248	38.2%
Federal Grants and Contracts	32,166,530	17.8%
State Grants and Contracts	2,631,803	1.5%
Investment Income	55,000	0.0%
Sales & Services of Auxiliary Services	10,138,773	5.7%
Miscellaneous	1,220,622	0.7%
Total Current Funds Revenue	<u>\$181,166,701</u>	<u>100.0%</u>

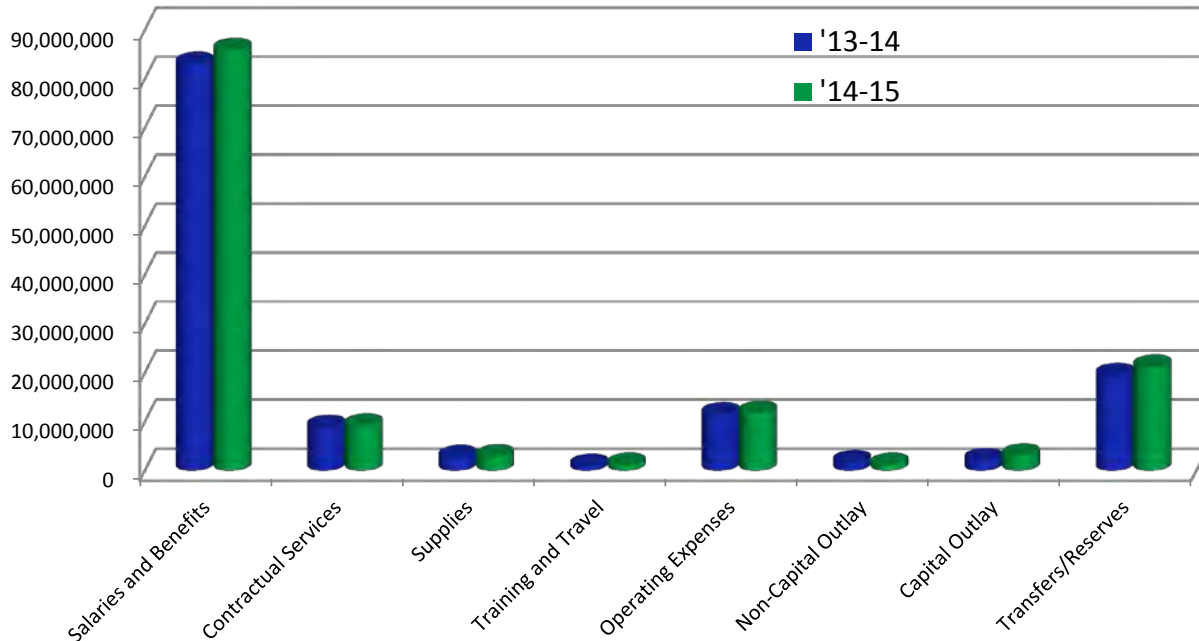
**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
CURRENT FUND REVENUE
BUDGET COMPARISON
FISCAL YEAR 2013-2014 TO 2014-2015**



	Fiscal Year 13-14*	Percent of Budget	Fiscal Year 14-15	Percent of Budget	(Decrease)
State Appropriations	\$33,136,075	18.7%	\$33,136,075	18.3%	\$0
Tuition and Fees	32,517,911	18.3%	32,552,650	18.0%	34,739
Taxes for Current Operations	64,160,845	36.1%	69,265,248	38.2%	5,104,403
Federal Grants and Contracts	34,128,460	19.2%	32,166,530	17.8%	(1,961,930)
State Grants and Contracts	2,174,076	1.3%	2,631,803	1.5%	457,727
Investment Income	150,000	0.1%	55,000	0.0%	(95,000)
Sales/Services of Auxiliary Services	10,282,593	5.8%	10,138,773	5.6%	(143,820)
Miscellaneous	1,078,746	0.6%	1,220,622	0.7%	141,876
Total Current Funds Revenue	\$177,628,706	100.0%	\$181,166,701	100.0%	3,537,995

* Midyear budget as approved by the Board on March 25, 2014

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
CURRENT FUND EXPENSES BY CATEGORY
BUDGET COMPARISON
FISCAL YEAR 2013-2014 TO 2014-2015**

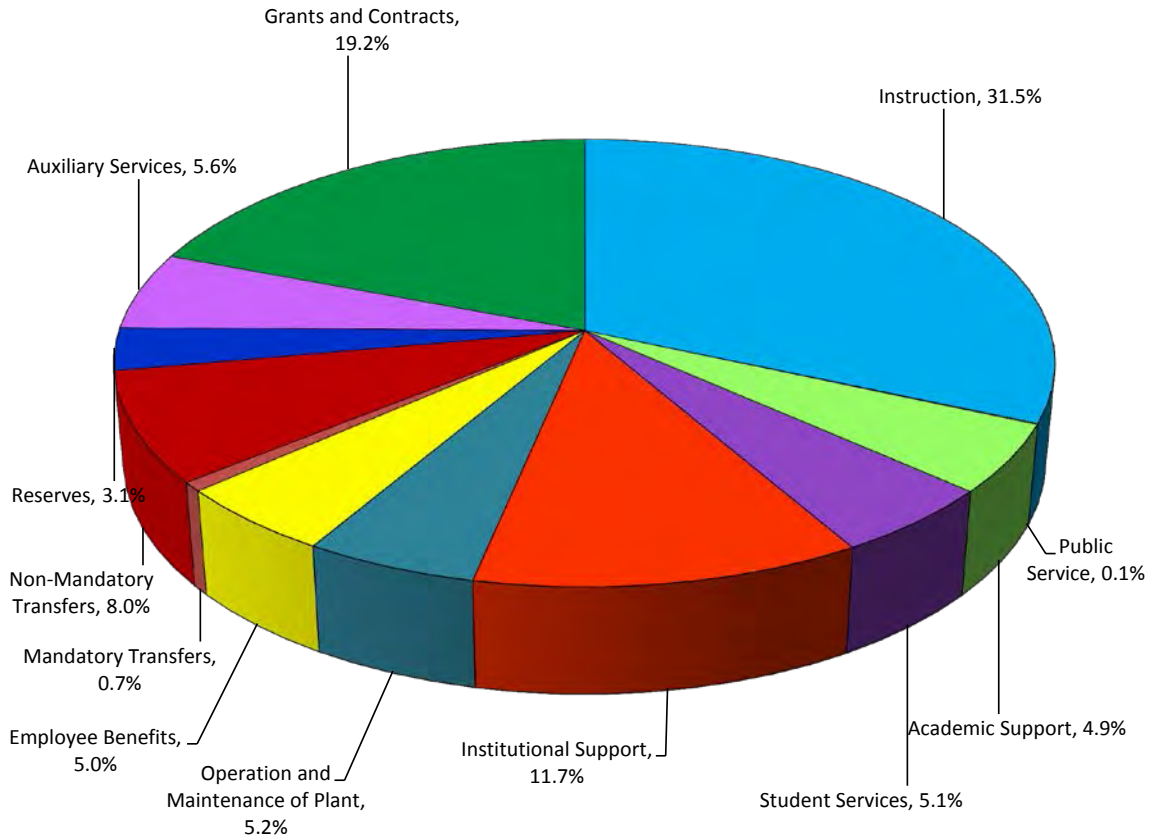


Expense Category:	Fiscal Year 13-14*	Percent of Budget	Fiscal Year 14-15	Percent of Budget	Increase/ (Decrease)
Salaries and Benefits	83,036,773	63.7%	85,854,088	63.0%	2,817,315
Contractual Services	8,899,829	6.8%	9,177,471	6.7%	277,642
Supplies	2,734,476	2.1%	2,850,740	2.1%	116,264
Training and Travel	940,725	0.7%	1,167,330	0.9%	226,605
Operating Expenses	11,480,843	8.8%	11,767,818	8.6%	286,975
Non-Capital Outlay	1,691,858	1.3%	1,152,885	0.8%	(538,973)
Capital Outlay	2,107,598	1.6%	3,045,267	2.2%	937,669
Transfers/Reserves	19,509,067	15.0%	21,213,996	15.6%	1,704,929
Total (a)	\$ 130,401,169	100.0%	\$ 136,229,595	100.0%	\$ 5,828,426

*Midyear budget as approved by the Board on March 25,2014

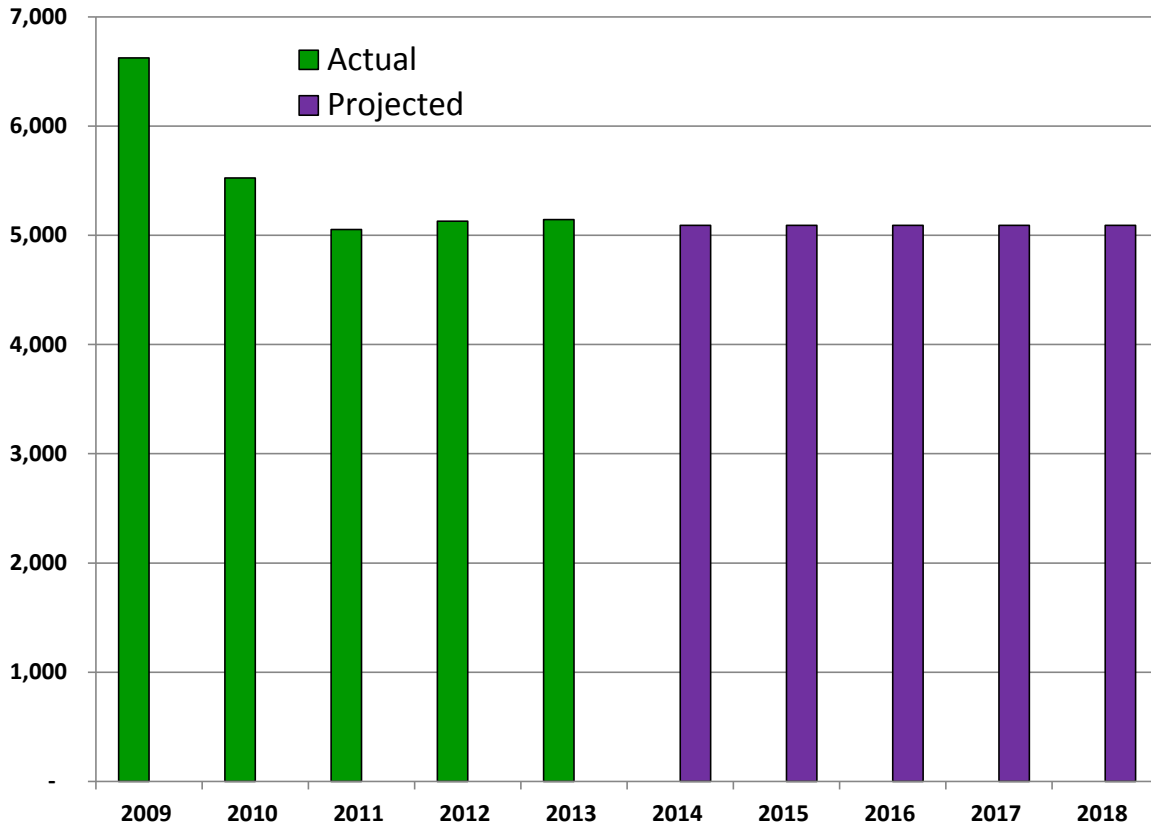
Note: (a) Total excludes grants and auxiliaries.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
CURRENT FUND EXPENSES
BY FUNCTION
FISCAL YEAR 2014-2015**



	Fiscal Year 14-15	Percent of Budget
Instruction	57,142,686	31.5%
Public Service	125,339	0.1%
Academic Support	8,943,108	4.9%
Student Services	9,206,843	5.1%
Institutional Support	21,146,436	11.7%
Operation and Maintenance of Plant	9,442,487	5.2%
Employee Benefits	9,008,700	5.0%
Mandatory Transfers	1,191,489	0.7%
Non-Mandatory Transfers	14,472,507	8.0%
Reserves	5,550,000	3.1%
Auxiliary Services	10,138,773	5.6%
Grants and Contracts	34,798,333	19.2%
Total Current Funds Expenses	<u>\$181,166,701</u>	<u>100.0%</u>

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
TOTAL EDUCATION AND GENERAL EXPENSES
COST PER FTE STUDENT**



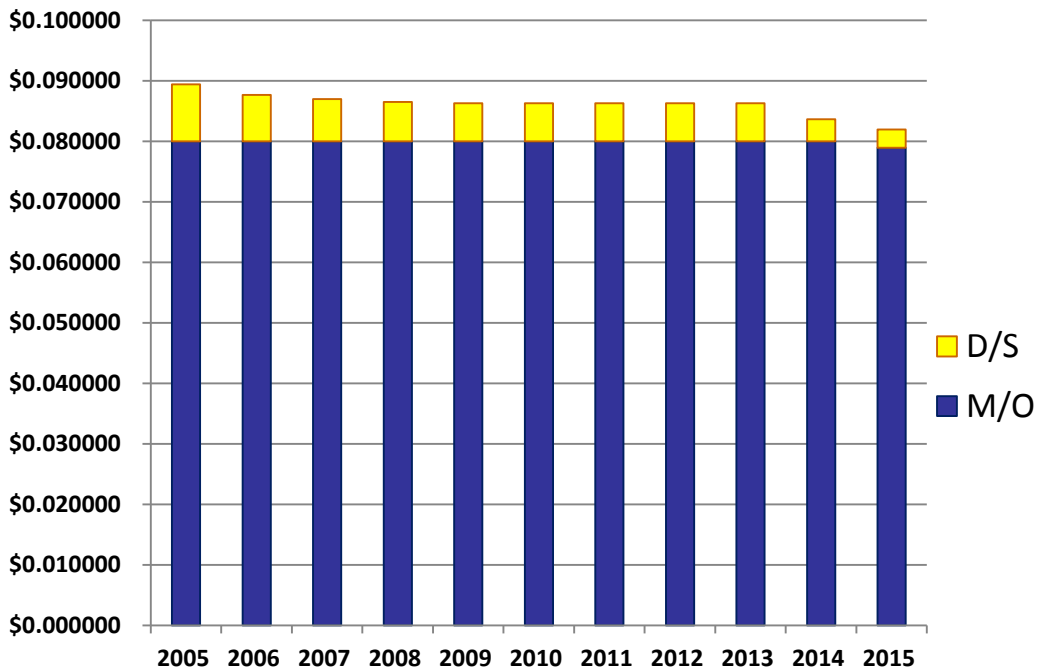
Year	Actual & Projected Student FTE	FY Actual & Projected Expenditures	Actual Cost Per FTE	Projected Cost Per FTE
2009	14,749	97,674,885	6,622	
2010	17,143	94,697,982	5,524	
2011	17,661	89,232,289	5,053	
2012	17,471	89,629,909	5,130	
2013	18,007	92,617,359	5,143	
2014	18,562	94,469,706		5,089
2015	18,933	96,359,100		5,089
2016	19,312	98,286,282		5,089
2017	19,698	100,252,008		5,089
2018	20,092	102,257,048		5,089

Note: Expenditures exclude non-mandatory fund transfers, auxiliaries, grants and estimated historical increase in fund balance.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
TAX RATES AND ASSESSED VALUES**

Tax Year	Maintenance/ Operations	Debt Service	Total	Certified Assessed Value	Percent Change
2005	\$0.080000	\$0.009422	\$0.089422	\$56,262,029,392	7.6%
2006	\$0.080000	\$0.007683	\$0.087683	\$61,973,486,757	10.2%
2007	\$0.080000	\$0.006984	\$0.086984	\$68,715,640,383	10.9%
2008	\$0.080000	\$0.006493	\$0.086493	\$73,640,375,838	7.2%
2009	\$0.080000	\$0.006300	\$0.086300	\$74,543,801,881	1.2%
2010	\$0.080000	\$0.006300	\$0.086300	\$73,355,330,000	-1.6%
2011	\$0.080000	\$0.006300	\$0.086300	\$73,405,013,750	0.1%
2012	\$0.080000	\$0.006300	\$0.086300	\$73,591,792,695	0.3%
2013	\$0.080000	\$0.006299	\$0.086299	\$74,676,516,764	1.5%
2014	\$0.080000	\$0.003643	\$0.083643	\$79,457,495,979	6.4%
2015	\$0.078965	\$0.002995	\$0.081960	\$86,977,686,228	9.5%

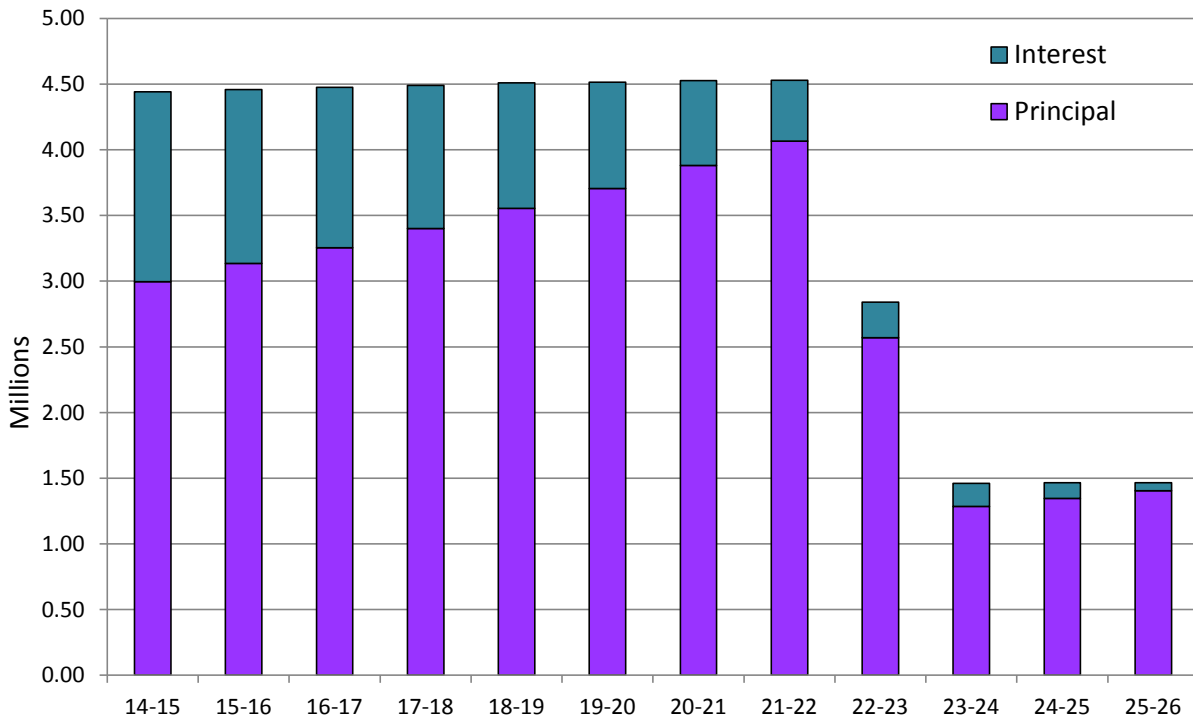
(The assessed value includes net taxable amount less transfer adjustments.)



**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
ALL GENERAL OBLIGATION BOND ISSUES**

Fiscal Year	Principal	Interest	Total
14-15	2,995,000	1,447,038	4,442,038
15-16	3,135,000	1,322,963	4,457,963
16-17	3,255,000	1,220,013	4,475,013
17-18	3,400,000	1,089,813	4,489,813
18-19	3,555,000	953,813	4,508,813
19-20	3,705,000	810,332	4,515,332
20-21	3,880,000	647,619	4,527,619
21-22	4,065,000	463,419	4,528,419
22-23	2,570,000	268,944	2,838,944
23-24	1,285,000	176,531	1,461,531
24-25	1,345,000	120,313	1,465,313
25-26	1,405,000	61,469	1,466,469
TOTALS	\$34,595,000	\$8,582,264	\$43,177,264

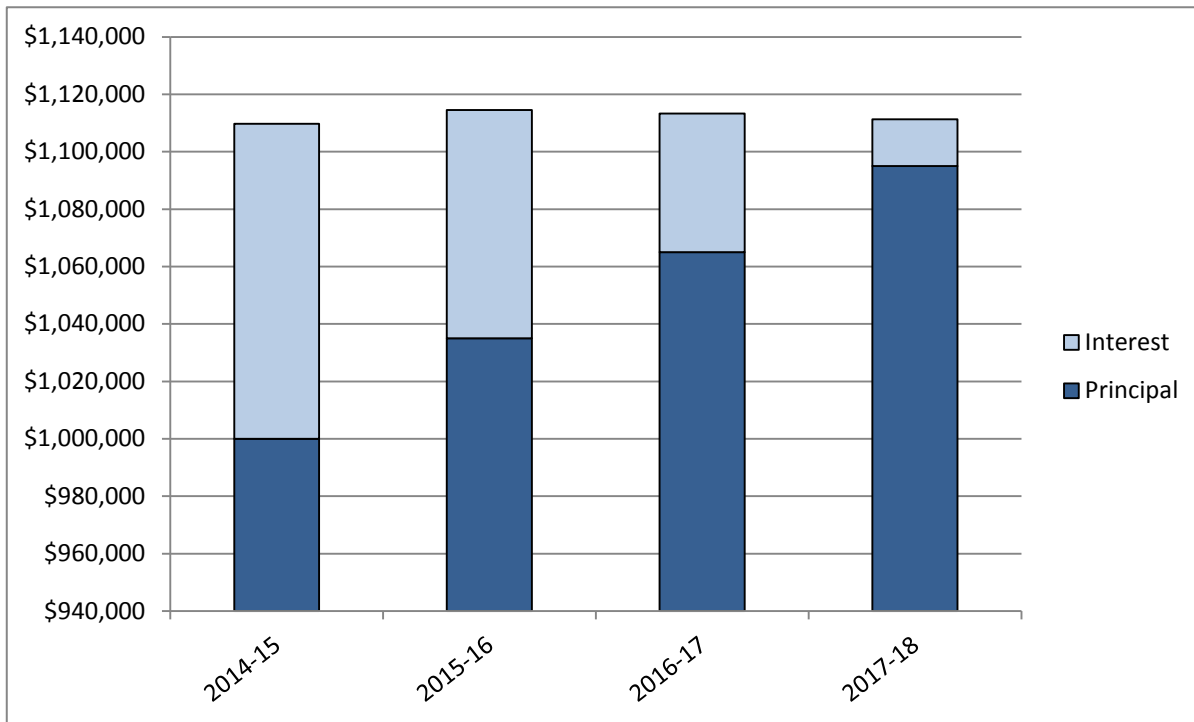
Average Annual Debt \$3,598,105
 Years 12



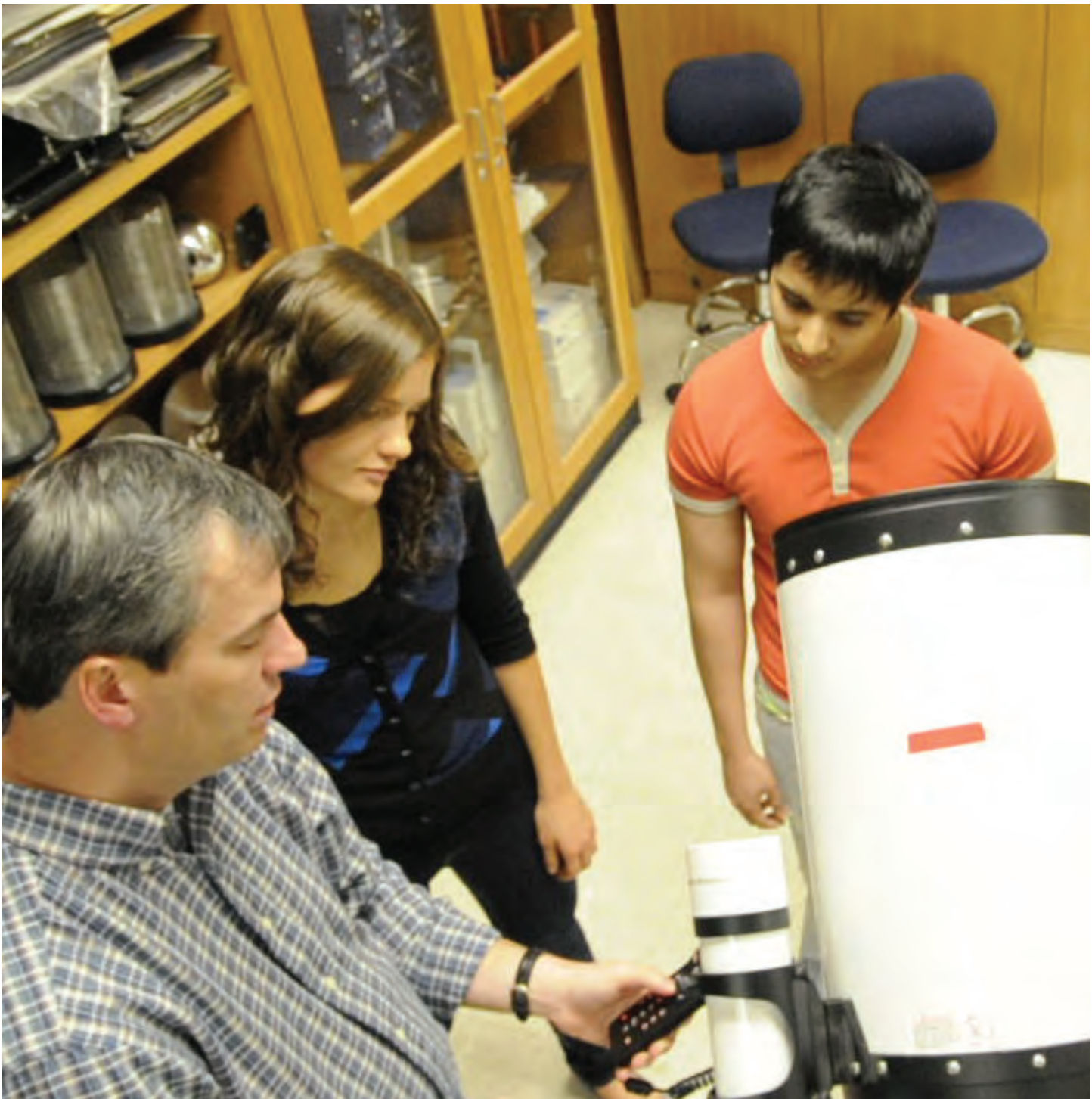
**DEBT SERVICE
SCHEDULE OF REQUIREMENTS
REVENUE BONDS**

Fiscal Year	Principal	Interest	Total
2014-15	1,000,000	109,741	1,109,741
2015-16	1,035,000	79,522	1,114,522
2016-17	1,065,000	48,337	1,113,337
2017-18	1,095,000	16,261	1,111,261
TOTALS	<u>\$4,195,000</u>	<u>\$253,861</u>	<u>\$4,448,861</u>

Average Annual Debt Years \$1,112,215
4



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Supplemental Information

Collin County Community College District
Summary of New Recurring and Non-Recurring Expenditures
Current Unrestricted Funds
Fiscal Year 2014-15

Recurring Expenditures:

New Positions and additional funding - Faculty and Staff

Total of 18 new faculty:

Art, Geology, Nutrition, Education, English (2), History, Math, Biology, Nursing (3),
 Nursing (Health Sciences Academy), Cybersecurity/Network Hardware, Criminal Justice,
 Economics (2), Health Information Management (HIM)

Sub-total \$954,000

Faculty/Instructor (Part-time)

PISD Health Sciences Academy-HIM (Health Information Management),

Sub-total 12,000

Staff (Full-time)

Director (Health Sciences Academy), Student Conduct & SOBI Interventionist, Degree Plan Coordinator
 Managers for Centers for Academic Assistance (CPC, PRC, SCC), Recruiter, Assistant Bursar
 Degree Plan Specialist, Police Officer, Upgrade Officer to Sergeant (1), Nursing Clinical Coordinator,
 Counselor, Manager-Financial Aid Compliance, Reporting and Default Aversion,

Sub-total 597,906

Staff (Part-time)

Microbiology Assistant

Sub-total 16,000

Operating Expenditures

Lease agreement for building at Rockwall Higher Education Center	3,500
Contract Labor funds for NREMT Skills Exam Role Players	7,800
Health Sciences Academy Organizational setup	8,200
Server warranties for seven Dell servers	9,800
Postage increase for mailing publications	11,000
Title IX online student training through Workplace Answers	16,000
Professional Development and Travel funds for Administrative Programming	25,000
Professional Development and Travel funds for Faculty	25,000
Printing of 8 page newsletters	27,000
ATI Testing for four semesters (background, drug, examssoft)	58,218

Operating Expenditures

191,518

Total Recurring Expenditures

\$1,771,424

Non-Recurring Expenditures:

MEGGITT XWT Battery Charger - Target equipment upgrade (10)	600
Mobile display with LCD screen and computer for use in conference rooms PRC (J250)	1,030
Portable Speakers to be used with microphones for mobile setup CYC (415)	1,200
MEGGITT XWT Spare Battery - Target equipment upgrade (10)	1,400
Portable Microphone for mobile setup CYC (415)	1,680
Laptop, docking station, printer, wireless keyboard/mouse bundle, monitor for QEP director	1,700
Sports Health Professional Treatment Table w/open storage for physical education	1,720
Replacement document cameras for campus CYC (415)	1,812
Fundamental Structure Lattice Model set for Geology/Earth Science classes	1,895
Replace two podium computers PRC (U139, U144)	1,900
Dell Laptops for Web Services (2)	2,180
Additional document cameras for faculty CPC (B103)	2,200
Additional document cameras for faculty SCC (D238)	2,200
Additional document cameras for faculty PRC (F165)	2,200

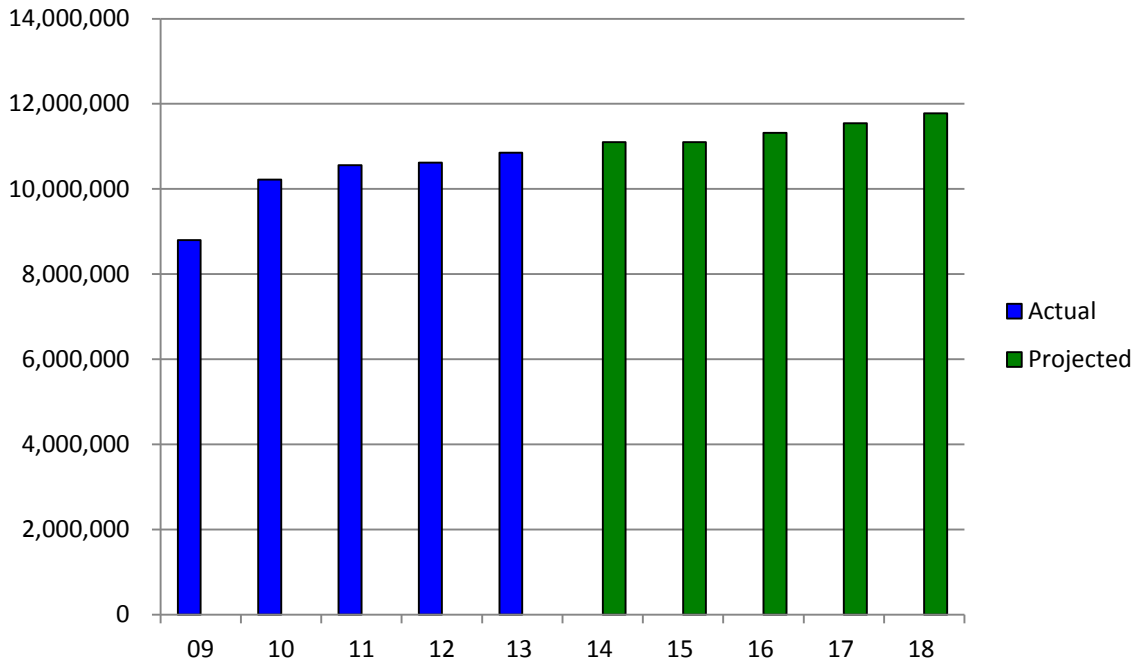
Collin County Community College District
Summary of New Recurring and Non-Recurring Expenditures
Current Unrestricted Funds
Fiscal Year 2014-15

Dell Latitude laptop for dual credit instructor checkout PRC (F161)	2,200
Replacement projectors PRC (F161)	2,700
Wireless microphones for use in conference center PRC (F161)	2,850
M550 Ultra Sonic Cleaner for dental hygiene	3,024
QEP report for compliance certification and tri-fold syllabi	3,600
MEGGITT parts for gun range (4)	4,000
Containers for final recycling upgrade at PRC (14)	4,006
Intellect Legend XT 4 Channel Combo w/Cart for physical education	4,020
Replace 4 Dell Laptops for events and temporary checkout PRC (F165)	4,400
Media Laptops CPC (B103) Computers assigned to dual credit instructors	4,400
Four Dell Latitude laptop computers assigned to dual credit instructors SCC (D238)	4,400
Replace 5 Dell 7010 Minitower computers SCC (J120)	4,750
Partial a/v media installation SCC (C142)	5,000
Partial a/v media installation CYC (229)	5,000
Room number plaques for Lawler Hall	5,500
MR4 Versatile Super Pulsed StimLaser for physical education	5,820
Laerdal Airway Management Trainer (3)	5,850
1601 Doctor's Stool w/ Contoured Seat for dental hygiene (8)	5,960
Table (1) and chairs (26) for Education/Child Development	6,263
Org Sync-Service Learning and Civic Excellence piece of OrgSync	6,473
Tempest electric blower vent fan for Fire Science (2)	6,800
1622 Assistant's Stool w/contoured round seat for dental hygiene (8)	6,936
Regulator Assembly E-Z Flow - Replacements (10)	7,200
33 Revolution Sz 1 and remote for dental hygiene	7,537
Full classroom media solution CYC (329)	8,000
Full classroom media solution CHEC (106)	8,000
Self contained free standing storage unit for theatre	8,000
60" Gravely Zero-Turn Riding Mower	8,500
Site visit charges for nursing accreditation	8,605
33 Revolution Sz 2 and remote for dental hygiene	8,605
MEGGITT Gun Range Maintenance - 4 times per year	8,780
Bulb eater and all accessories needed for fluorescent lamp recycling	9,500
Cisco ASA5515 Firewall (3)	9,600
Black Box Sound System (4 amplifiers, 4 speakers, 1 computer, 1 rack and 1 monitor system)	10,000
ResponseCard NXT Clickers Biology CPC	10,283
Dell PowerEdge R620 servers 3 (SCC, PRC, CHEC)	10,500
Whisper Room (Sound recording booth)	11,161
Cole-Parmer Isocratic HPLC system with variable wavelength detectors (Chemistry)	11,970
Replace 8 Apple iMac computers CPC (C113)	12,000
Replace fourteen podium computers at SCC	13,300
Side Sink Console (3) for dental hygiene	13,683
Ocean Optics UV-VIS spectrometers for Chemistry Labs (5)	14,732
Replace 18 Dell 7010 Desktop computers at CPC (C220, A110)	17,100
SCOTT 4.5 Air-Pak 75 Self Contained Breathing Apparatus (6) for Fire Protection Tech	18,000
Center console monitor mount w/flexarm (8) for dental hygiene	18,968
Development of two new programs in Health Sciences	20,000
Replace 20 Latitude 6430 computers SCC (L139)	22,000
Replace 15 Apple iMac computers SCC (B113)	22,500
Digital media server and software for district's digital signage	23,000
Camera System for Anatomy & Physiology Microscopes PRC	23,229
Full a/v Media Solutions for classrooms at CPC (C115, C112, A225)	24,000
Replace 25 Dell 7010 Minitower Computers at CHEC (109)	25,000
A-dec 545 12 O'clock assistant's single 3 position holder assembly for dental hygiene (8)	27,024
Replace 28 Dell laptop computers in Health Science labs CPC (E316, E327)	30,800
A-dec 500 LED track mount dental light (8)	32,720
Fiber Channel Switches (2)	40,000

Collin County Community College District
Summary of New Recurring and Non-Recurring Expenditures
Current Unrestricted Funds
Fiscal Year 2014-15

A-dec 3330 Radius-Style touchpad (8) for dental hygiene	43,264
Replace 49 Dell desktop computers CPC (A123, A202, A225, C112)	46,550
Replace 34 iMac computers PRC (L205, LM103)	51,000
Replace 43 Apple iMac computers CPC (B202, LA237,B320)	64,500
Replace 69 Dell desktop computers PRC	65,550
Rear treatment Console for Dental Hygiene (8)	72,216
Replace 86 Dell Desktop computers SCC (BB108, J112, J132, L110)	81,700
Replace 8 511 Dental Chairs w/sewn upholstery	82,512
Center Console for dental hygiene (6)	85,242
Replace 11 full a/v media solutions in classrooms at SCC	87,228
Replace 92 Dell 7010 Desktop computers SCC (B227, D140, D203, J227, J232, J214)	87,400
Degree Audit and Planning Software (Charges over two years)	100,500
SANS for PRC Information Technology	110,000
SANS for CPC Information Technology	110,000
10-12 Automated lights and Distro Unit for Theatre, Dance and Music	110,000
Replace full a/v media solution in 14 classrooms PRC	112,000
Server for mandatory Luminus upgrade for Banner XE	130,000
Additional servers for Banner XE registration (4)	130,000
Cisco MDS 9250i Fiber Channel Switch (3)	170,250
New CE Registration System - 1st Year	175,000
Replacements Cisco switches with blades for telephone and data (6 - 4 PRC and 2 CPC)	248,000
Pianos for Music (7 SCC, 1 PRC)	343,122
External Video Surveillance System	439,689
Oracle AS-PRFW and Implementation	500,000
Total Non-Recurring Expenditures	<u>4,117,689</u>
Grand Total	<u><u>\$5,889,113</u></u>

COLLIN COUNTY COMMUNITY COLLEGE DISTRICT CONTACT HOURS ANALYSIS



Fiscal Year	Actual Contact Hours	Projected* Contact Hours
09	8,803,304	
10	10,224,520	
11	10,556,264	
12	10,619,400	
13	10,852,056	
14		11,099,695
15		11,099,695
16		11,321,690
17		11,548,123
18		11,779,085

*Fiscal Year 15 is projecting a flat enrollment from the previous year. The following fiscal years are projecting a 2% increase in enrollment.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
ENROLLMENT SUMMARY
ACTUAL CONTACT HOURS**

	Academic	Tech/ Occup	Total	Percent Change*
Fall, 2004	2,758,738	380,830	3,139,568	9.5%
Spring, 2005	2,609,259	399,573	3,008,832	2.7%
Summer, 2005	903,440	147,072	1,050,512	-8.0%
Total Fiscal Year	<u>6,271,437</u>	<u>927,475</u>	<u>7,198,912</u>	<u>3.8%</u>
Fall, 2005	2,831,621	476,347	3,307,968	5.4%
Spring, 2006	2,564,979	434,997	2,999,976	-0.3%
Summer, 2006	966,351	157,313	1,123,664	7.0%
Total Fiscal Year	<u>6,362,951</u>	<u>1,068,657</u>	<u>7,431,608</u>	<u>3.2%</u>
Fall, 2006	2,914,386	490,270	3,404,656	2.9%
Spring, 2007	2,680,418	454,574	3,134,992	4.5%
Summer, 2007	992,401	148,159	1,140,560	1.5%
Total Fiscal Year	<u>6,587,205</u>	<u>1,093,003</u>	<u>7,680,208</u>	<u>3.3%</u>
Fall, 2007	3,116,536	442,328	3,558,864	4.5%
Spring, 2008	2,966,810	423,830	3,390,640	8.2%
Summer, 2008	1,097,773	178,707	1,276,480	11.9%
Total Fiscal Year	<u>7,181,119</u>	<u>1,044,865</u>	<u>8,225,984</u>	<u>7.1%</u>
Fall, 2008	3,258,538	461,254	3,719,792	4.5%
Spring, 2009	3,208,457	458,351	3,666,808	8.1%
Summer, 2009	1,208,417	196,719	1,405,136	10.1%
Total Fiscal Year	<u>7,675,412</u>	<u>1,116,324</u>	<u>8,791,736</u>	<u>6.9%</u>
Fall, 2009	3,808,753	475,559	4,284,312	15.2%
Spring, 2010	3,707,154	553,942	4,261,096	16.2%
Summer, 2010	1,398,926	189,138	1,588,064	13.0%
Total Fiscal Year	<u>8,914,833</u>	<u>1,218,639</u>	<u>10,133,472</u>	<u>15.3%</u>
Fall, 2010	4,133,786	516,142	4,649,928	8.5%
Spring, 2011	3,804,747	568,525	4,373,272	2.6%
Summer, 2011	1,400,511	189,353	1,589,864	0.1%
Total Fiscal Year	<u>9,339,044</u>	<u>1,274,020</u>	<u>10,613,064</u>	<u>4.7%</u>
Fall, 2011	4,157,774	513,882	4,671,656	0.5%
Spring, 2012	3,817,664	570,456	4,388,120	0.3%
Summer, 2012	1,381,184	206,384	1,587,568	-0.1%
Total Fiscal Year	<u>9,356,622</u>	<u>1,290,722</u>	<u>10,647,344</u>	<u>0.3%</u>
Fall, 2012	4,231,783	523,029	4,754,812	1.8%
Spring, 2013	3,905,138	583,526	4,488,664	2.3%
Summer, 2013	1,399,482	209,118	1,608,600	1.3%
Total Fiscal Year	<u>9,536,403</u>	<u>1,315,673</u>	<u>10,852,076</u>	<u>1.9%</u>
Fall, 2013	4,279,910	528,978	4,808,888	1.1%
Spring, 2014	3,901,811	583,029	4,484,840	-0.1%
Summer, 2014 **	1,571,191	234,776	1,805,967	12.3%
Total Fiscal Year	<u>9,752,912</u>	<u>1,346,783</u>	<u>11,099,695</u>	<u>2.3%</u>

* Percent change over same period of previous year

** Estimate

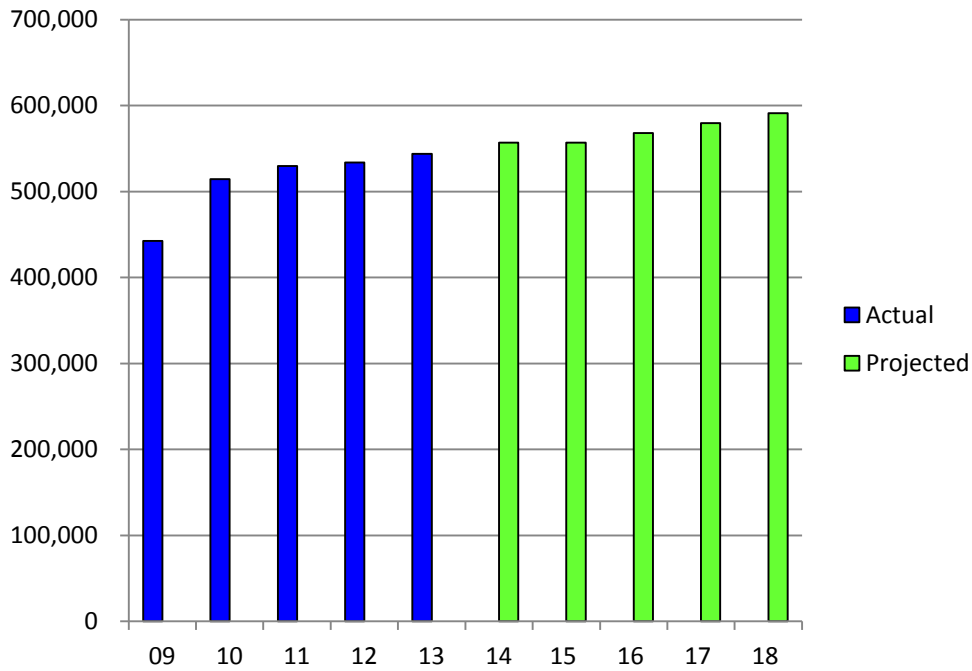
**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
ENROLLMENT SUMMARY
ESTIMATED CONTACT HOURS**

	Academic	Tech/ Occup	Total	Percent Change*
Fall, 2014	4,279,910	528,978	4,808,888	0.0%
Spring, 2015	3,901,811	583,029	4,484,840	0.0%
Summer, 2015	<u>1,571,191</u>	<u>234,776</u>	<u>1,805,967</u>	<u>0.0%</u>
Total Fiscal Year	<u><u>9,752,912</u></u>	<u><u>1,346,783</u></u>	<u><u>11,099,695</u></u>	<u><u>0.0%</u></u>
Fall, 2015	4,365,508	539,558	4,905,066	2.0%
Spring, 2016	3,979,847	594,690	4,574,537	2.0%
Summer, 2016	<u>1,602,615</u>	<u>239,472</u>	<u>1,842,087</u>	<u>2.0%</u>
Total Fiscal Year	<u><u>9,947,970</u></u>	<u><u>1,373,720</u></u>	<u><u>11,321,690</u></u>	<u><u>2.0%</u></u>
Fall, 2016	4,452,818	550,349	5,003,167	2.0%
Spring, 2017	4,059,444	606,584	4,666,028	2.0%
Summer, 2017	<u>1,634,667</u>	<u>244,261</u>	<u>1,878,928</u>	<u>2.0%</u>
Total Fiscal Year	<u><u>10,146,929</u></u>	<u><u>1,401,194</u></u>	<u><u>11,548,123</u></u>	<u><u>2.0%</u></u>
Fall, 2017	4,541,874	561,356	5,103,230	2.0%
Spring, 2018	4,140,633	618,716	4,759,349	2.0%
Summer, 2018	<u>1,667,360</u>	<u>249,146</u>	<u>1,916,506</u>	<u>2.0%</u>
Total Fiscal Year	<u><u>10,349,867</u></u>	<u><u>1,429,218</u></u>	<u><u>11,779,085</u></u>	<u><u>2.0%</u></u>

* Percent change over same period of previous year

NOTE: Projecting a flat enrollment from previous year for fiscal year 2014-2015. Projecting a 2% growth for subsequent fiscal years.

COLLIN COUNTY COMMUNITY COLLEGE DISTRICT CREDIT HOURS ANALYSIS



Fiscal Year	Actual Credit Hours	Projected* Credit Hours
09	442,475	
10	514,278	
11	529,829	
12	533,691	
13	543,681	
14		556,866
15		556,866
16		568,003
17		579,363
18		590,950

*Fiscal Year 15 is projecting a flat enrollment from the previous year. The following fiscal years are projecting a 2% increase in enrollment.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
ENROLLMENT SUMMARY
ACTUAL CREDIT HOURS**

	Academic	Tech/ Occup	Total	Percent Change*	FTE**
Fall, 2004	136,663	18,866	155,529	10.6%	10,369
Spring, 2005	128,425	19,666	148,091	2.7%	9,873
Summer, 2005	44,963	7,319	52,282	-64.5%	3,485
Total Fiscal Year	<u>310,051</u>	<u>45,851</u>	<u>355,902</u>	<u>-17.6%</u>	<u>11,863</u>
Fall, 2005	138,059	23,225	161,284	3.7%	10,752
Spring, 2006	125,787	21,332	147,119	-0.7%	9,808
Summer, 2006	48,372	7,874	56,246	7.6%	3,750
Total Fiscal Year	<u>312,218</u>	<u>52,431</u>	<u>364,649</u>	<u>2.5%</u>	<u>12,155</u>
Fall, 2006	144,877	24,372	169,249	4.9%	11,283
Spring, 2007	131,814	22,355	154,169	4.8%	10,278
Summer, 2007	49,476	7,387	56,863	1.1%	3,791
Total Fiscal Year	<u>326,167</u>	<u>54,114</u>	<u>380,281</u>	<u>4.3%</u>	<u>12,676</u>
Fall, 2007	155,313	22,044	177,357	4.8%	11,824
Spring, 2008	146,157	20,880	167,037	8.3%	11,136
Summer, 2008	54,830	8,926	63,756	12.1%	4,250
Total Fiscal Year	<u>356,300</u>	<u>51,850</u>	<u>408,150</u>	<u>7.3%</u>	<u>13,605</u>
Fall, 2008	162,381	22,985	185,366	4.5%	12,358
Spring, 2009	160,771	22,967	183,738	10.0%	12,249
Summer, 2009	60,220	9,803	70,023	9.8%	4,668
Total Fiscal Year	<u>383,372</u>	<u>55,755</u>	<u>439,127</u>	<u>7.6%</u>	<u>14,638</u>
Fall, 2009	192,218	24,000	216,218	16.6%	14,415
Spring, 2010	185,969	27,789	213,758	16.3%	14,251
Summer, 2010	70,265	9,500	79,765	13.9%	5,318
Total Fiscal Year	<u>448,452</u>	<u>61,289</u>	<u>509,741</u>	<u>16.1%</u>	<u>16,991</u>
Fall, 2010	207,805	25,946	233,751	8.1%	15,583
Spring, 2011	190,605	28,481	219,086	2.5%	14,606
Summer, 2011	70,873	9,582	80,455	0.9%	5,364
Total Fiscal Year	<u>469,283</u>	<u>64,009</u>	<u>533,292</u>	<u>4.6%</u>	<u>17,776</u>
Fall, 2011	209,923	25,945	235,868	0.9%	15,725
Spring, 2012	190,994	28,539	219,533	0.2%	14,636
Summer, 2012	69,460	10,379	79,839	-0.8%	5,323
Total Fiscal Year	<u>470,377</u>	<u>64,863</u>	<u>535,240</u>	<u>0.4%</u>	<u>17,841</u>
Fall, 2012	212,681	26,286	238,967	1.3%	15,931
Spring, 2013	195,457	29,206	224,663	2.3%	14,978
Summer, 2013	70,515	10,537	81,052	1.5%	5,403
Total Fiscal Year	<u>478,653</u>	<u>66,029</u>	<u>544,682</u>	<u>1.8%</u>	<u>18,156</u>
Fall, 2013	214,993	26,572	241,565	1.1%	16,104
Spring, 2014	194,502	29,063	223,565	-0.5%	14,904
Summer, 2014 ***	79,810	11,926	91,736	13.2%	6,116
Total Fiscal Year	<u>489,305</u>	<u>67,561</u>	<u>556,866</u>	<u>2.2%</u>	<u>18,562</u>

* Percent change over same period of previous year

** Annual FTE = Total credit hours/30, Semester FTE = Total credit hours/15

*** Estimate

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
ENROLLMENT SUMMARY
ESTIMATED CREDIT HOURS**

	Academic	Tech/ Occup	Credit Hours	Percent Change*	Semester FTE**
Fall, 2014	214,993	26,572	241,565	0.0%	16,104
Spring, 2015	194,502	29,063	223,565	0.0%	14,904
Summer, 2015	<u>79,810</u>	<u>11,926</u>	<u>91,736</u>	<u>0.0%</u>	<u>6,116</u>
Total Fiscal Year	<u>489,305</u>	<u>67,561</u>	<u>556,866</u>	<u>0.0%</u>	<u>18,562</u>
Fall 2015	219,293	27,103	246,396	2.0%	16,426
Spring, 2016	198,392	29,644	228,036	2.0%	15,202
Summer, 2016	<u>81,406</u>	<u>12,165</u>	<u>93,571</u>	<u>2.0%</u>	<u>6,238</u>
Total Fiscal Year	<u>499,091</u>	<u>68,912</u>	<u>568,003</u>	<u>2.0%</u>	<u>18,933</u>
Fall 2016	223,679	27,645	251,324	2.0%	16,755
Spring, 2017	202,360	30,237	232,597	2.0%	15,506
Summer, 2017	<u>83,034</u>	<u>12,408</u>	<u>95,442</u>	<u>2.0%</u>	<u>6,363</u>
Total Fiscal Year	<u>509,073</u>	<u>70,290</u>	<u>579,363</u>	<u>2.0%</u>	<u>19,312</u>
Fall 2017	228,153	28,198	256,350	2.0%	17,090
Spring, 2018	206,407	30,842	237,249	2.0%	15,817
Summer, 2018	<u>84,695</u>	<u>12,656</u>	<u>97,351</u>	<u>2.0%</u>	<u>6,490</u>
Total Fiscal Year	<u>519,255</u>	<u>71,696</u>	<u>590,950</u>	<u>2.0%</u>	<u>19,698</u>

* Percent change over same period of previous year

** Annual FTE = total credit hours/30, Semester FTE = total credit hours/15

NOTE: Projecting a flat enrollment from previous year for fiscal year 2014-2015. Projecting a 2% growth for subsequent fiscal years.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
CREDIT HEADCOUNT STATISTICS**

Fiscal Year	Actual Headcount	Fiscal Year	Actual Headcount
Fall 2003	16,574	Fall 2011	27,593
Spring 2004	16,466	Spring 2012	25,622
Summer 2004	<u>13,882</u>	Summer 2012	<u>16,894</u>
Total FY 2004	<u><u>46,922</u></u>	Total FY 2012	<u><u>70,109</u></u>
Fall 2004	17,702	Fall 2012	27,424
Spring 2005	17,118	Spring 2013	26,124
Summer 2005	<u>13,545</u>	Summer 2013	<u>20,100</u>
Total FY 2005	<u><u>48,365</u></u>	Total FY 2013	<u><u>73,648</u></u>
Fall 2005	18,457	Fall 2013	27,972
Spring 2006	17,178	Spring 2014	25,848
Summer 2006	<u>14,388</u>	Summer 2014	<u>20,698 *</u>
Total FY 2006	<u><u>50,023</u></u>	Total FY 2014	<u><u>74,518</u></u>
Fall 2006	19,332	Fall 2014	27,972
Spring 2007	17,923	Spring 2015	25,848
Summer 2007	<u>14,446</u>	Summer 2015	<u>20,698</u>
Total FY 2007	<u><u>51,701</u></u>	Total FY 2015	<u><u>74,518</u></u>
Fall 2007	20,143	Fall 2015	28,531
Spring 2008	19,273	Spring 2016	26,365
Summer 2008	<u>16,151</u>	Summer 2016	21,112
Total FY 2008	<u><u>55,567</u></u>	Total FY 2016	<u><u>76,008</u></u>
Fall 2008	21,000	Fall 2016	29,102
Spring 2009	21,304	Spring 2017	26,892
Summer 2009	<u>17,825</u>	Summer 2017	21,534
Total FY 2009	<u><u>60,129</u></u>	Total FY 2017	<u><u>77,528</u></u>
Fall 2009	24,872	Fall 2016	29,684
Spring 2010	24,704	Spring 2017	27,430
Summer 2010	<u>20,091</u>	Summer 2017	21,965
Total FY 2010	<u><u>69,667</u></u>	Total FY 2017	<u><u>79,079</u></u>
Fall 2010	27,069	Fall 2017	30,278
Spring 2011	25,909	Spring 2018	27,979
Summer 2011	<u>20,177</u>	Summer 2018	22,404
Total FY 2011	<u><u>73,155</u></u>	Total FY 2018	<u><u>80,661</u></u>

* Estimate

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT
TUITION AND FEES
LAST TEN ACADEMIC YEARS**

Resident

Fees per Semester Credit Hour (SCH)

Academic Year (Fall)	Student ID Fee (per student)	Records Fee (per student)	Tuition		Building Use Fees	Student Activity Fees	Cost for 12 SCH		Increase from Prior Year	
			In-District	Out-of-District			In-District	Out-of-District	In-District	Out-of-District
2014	\$0	\$2	\$32	\$71	\$6	\$1	\$470	\$938	2.6%	4.0%
2013	0	2	31	68	6	1	458	902	11.7%	10.3%
2012	0	2	27	61	6	1	410	818	0.0%	0.0%
2011	0	2	27	61	6	1	410	818	0.0%	11.4%
2010	0	2	27	54	6	1	410	734	-8.1%	0.0%
2009	0	2	27	51	9	1	446	734	-0.4%	19.2%
2008	2	2	27	41	9	1	448	616	0.0%	8.5%
2007	2	2	27	37	9	1	448	568	0.0%	4.4%
2006	2	2	27	35	9	1	448	544	0.0%	4.6%
2005	2	2	27	33	9	1	448	520		

Non-Resident

Fees per Semester Credit Hour (SCH)

Academic Year (Fall)	Student ID Fee (per student)	Records Fee (per student)	Tuition		Building Use Fees	Student Activity Fees	Cost for 12 SCH		Increase from Prior Year	
			Out of State	International			In-District	Out-of-District	In-District	Out-of-District
2014	\$0	\$2	\$131	\$131	\$6	\$1	\$1,658	\$1,658	2.2%	2.2%
2013	0	2	128	128	6	1	1,622	1,622	14.4%	14.4%
2012	0	2	111	111	6	1	1,418	1,418	0.0%	0.0%
2011	0	2	111	111	6	1	1,418	1,418	1.7%	1.7%
2010	0	2	109	109	6	1	1,394	1,394	0.0%	0.0%
2009	0	2	106	106	9	1	1,394	1,394	9.2%	9.2%
2008	2	2	96	96	9	1	1,276	1,276	6.0%	6.0%
2007	2	2	90	90	9	1	1,204	1,204	4.2%	4.2%
2006	2	2	86	86	9	1	1,156	1,156	6.6%	6.6%
2005	2	2	80	80	9	1	1,084	1,084		

Note: Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.



Collin College: Vision 2016

*Inspire learning that will transform lives
and enhance communities.*



BOARD OF TRUSTEES

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Lisa R. Vasquez

Norma Allen

Approved by the Board of Trustees
August 21, 2012

Approved by the Board of Trustees
September 25, 2012

MISSION STATEMENT

Collin College is a student and community-centered institution committed to developing skills, strengthening character and challenging the intellect.

PURPOSE STATEMENT

Through its campuses, centers and programs, Collin College fulfills its statutory charge to provide:

- Academic courses in the arts and sciences to transfer to senior institutions;
- Technical programs, leading to degrees or certificates, designed to develop marketable skills and promote economic development;
- Continuing adult education programs for academic, professional, occupational and cultural enhancement;
- Developmental education and literacy programs designed to improve the basic skills of students;
- A program of student development services and learning resources designed to assist individuals in achieving their educational and career goals;
- Workforce, economic and community development initiatives designed to meet local and statewide needs;
- Other purposes as may be directed by the Collin College Board of Trustees and/or the laws of the State of Texas.

CORE VALUES

We have a passion for:

- Learning
- Service and Involvement
- Creativity and Innovation
- Academic Excellence
- Dignity and Respect
- Integrity

STRATEGIC GOALS 2012-2016

1. Improve academic success by implementing strategies for completion.
2. Provide access to innovative higher education programs that prepare students for constantly changing academic, societal and career/workforce opportunities.
3. Engage faculty, students and staff in improving a district-wide culture of adherence to the Collin College Core Values.
4. Enhance the College's presence in the community by increasing awareness, cultivating relationships, building partnerships and developing resources to respond to current and future needs.

PROCESS FOR STRATEGIC PLAN DEVELOPMENT

The Collin College Board of Trustees held a strategic planning retreat during the Fall Semester of 2011 in which they reviewed a great deal of information and held discussions on several issues including but not limited to the topics below.

- Mission and Core Values of Collin College
- Current progress of the college on a variety of initiatives
- Demographics and budget forecasts for the state of Texas
- Demands for accountability on a local and national level
- Future projections concerning higher education and workforce development

The Board developed a philosophical foundation for a new strategic plan based on four main areas that they believe should be considered in relation to the educational experience provided for students as Collin College moves into the future. These factors became the core purpose of the new plan.

- Accessible
- Meaningful
- Beneficial
- Attainable

A "vision statement" for the new strategic plan was then developed by the Leadership Team based on the Board's core purpose for the plan. Three broad-based goals were identified to guide Collin College into the future. During the January 2012 All College Planning Day, departmental planning meetings were held throughout the College. The new strategic goals were discussed and input from faculty and staff was gathered in order to develop the new strategic plan.

During the Spring 2012 semester the Strategic Planning Team analyzed the results of the Planning Day and reviewed both internal and external documents providing information about the institution and surrounding communities. Based on recommendations from throughout the College, the goals were enhanced; a fourth strategic goal was added keeping in mind the philosophical foundation recommended by the Board of Trustees. The Strategic Planning Committee continued by naming College Priorities that had been identified through planning across the district.

College Priorities in the Development of the Plan

- Academic Advising
- Career Pathways
- Certificates and Degrees
- Communication
- Completion
- Culture of Student-centered Decision Making
- Customer Service
- Economic Impact
- Facilities
- Financial Aid
- Four-year Degree Programs
- Informed Decision Making
- Innovation
- Quality Enhancement Plan
- Resources
- SACSCOC Compliance
- Streamlined Services
- Student Success

Strategic Planning Goal Teams

A Goal Team was developed for each goal with the purpose of further defining the expected results and the targeted actions that will be implemented as part of the new strategic plan at Collin College.

Goal 1 Team: Student Success	Goal 2 Team: Access to Programs
Mary McRae, Chair—VP/P Terrence Brennan—Dean Alicia Huppe—Dean John Mullin—Library Brenda Carter—Dean John Glass—Faculty Kim Lower—Faculty Marti Miles-Rosenfield—Faculty Cynthia Shields—Faculty	Abe Johnson, Chair—Dean Bill Blitt – Dean Sheri Eadie—HR Jo Pai—Prof Dev. CE Marta Frey—Small Business Dev. Ctr Lisa Huang—Learning Resources Michelle Millen—Faculty Amina El-Ashmawy—Faculty Dave Galley—Faculty Rebecca Boatman—Faculty Vivian Wright—Faculty
Goal 3 Team: Core Values	Goal 4 Team: Partnerships and Resources
Kim Davison, Chair—VP Gaye Cooksey—Dean Julie Bradley—Business Office Arianna Gray—Financial Aid Barbara Stroden—Admin Assistant Catherine Smith—Advising Kari Kimbrough—HR Debbi Collins—ARO David Husted—Bookstore Aaron West—Faculty Dallie Clark—Faculty	Lisa Vasquez, Chair—VP Steve Hardy—CE Tom Martin—IRO Jon Hardesty—Dean Annie Chaddick—Outreach Amy Evans—Foundation Gian Aryani—Faculty Chris McClellan—Faculty Elaine Zweig—Faculty

Tracking / Status Review

- The Board of Trustees and the College President held a strategic planning retreat and developed a philosophical vision for Collin College’s new Strategic Plan in October of 2011.
- The Leadership Team then developed a “vision statement” for the new plan, based on the Board’s core purpose for the plan. Three broad-based goals were then identified to guide Collin College into the future.
- The President shared a first draft of the vision statement and the goals with the Board of Trustees for their initial reaction.
- Departmental planning meetings were held throughout the College during the January 2012 All College Planning Day. The new strategic goals were discussed and input from faculty and staff was gathered in order to develop the new strategic plan.
- Leadership Team members collected the input from areas in their line of report and forwarded the information for use in developing the Strategic Plan.

- During the Spring 2012 semester the Strategic Planning Team analyzed the results of the All-college Planning Day and reviewed both internal and external environmental scanning documents. Based on recommendations from throughout the College, the a fourth strategic goal was added keeping in mind the philosophical foundation recommended by the Board of Trustees.
- College priorities were developed by the Strategic Planning Committee to guide the Goal Teams in development of the “Expected Results” and “Targeted Actions” for each goal.
- The Faculty Council invited all faculty to a Strategic Planning meeting and made recommendations for Student Success and the Strategic Plan.
- The Strategic Planning Committee developed a new format for the Strategic Plan Status Reports.
- A Goal Team was developed for each goal with the purpose of further defining the expected results and the targeted actions that will be implemented as part of the new strategic plan at Collin College.
- The President updated the Board of Trustees on the progress of the Strategic Plan and further input was given on the draft wording of the goals.
- The Goal Teams worked to further develop the Strategic Plan and submitted a draft for each goal.
- The President reviewed the first full draft of the Strategic Plan and made recommendations.
- The Leadership Team reviewed a revised draft of the Strategic Plan and made recommendations.
- The Board of Trustees reviewed the final draft of the Strategic Plan in August 2012.

Strategic Goal #1: Improve academic success by implementing strategies for completion.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
Completion Momentum	1.1 The number of students achieving significant levels of completion as identified by the THECB will be increased.	1.1.1 Determine funding sources to support student completion.	Student Development	VP of Student Development
		1.1.2 Create an early alert system that allows faculty to identify at-risk students before they reach academic probation.	Student Success and Academic Affairs	Dean of Enrollment and Academic Success Momentum and Deans of Academic Affairs
		1.1.3 Implement a new academic action plan including development of Maximizing Academic Progress Program.	Student Success	Dean of Enrollment and Academic Success Momentum
		1.1.4 Enhance academic advising to assist students in formulating a personalized degree plan including major and degree when first enrolling at Collin College.	Student Success	Dean of Enrollment and Academic Success Momentum
		1.1.5 Develop systematic academic advising across the district to include faculty advising as part of College Service.	Student Development and Academic Affairs	Deans of Student Development and Academic Affairs
		1.1.6 Increase academic advisor training and enhance training materials.	Student Development	VP of Student Development
		1.1.7 Develop and implement a comprehensive strategy to improve degree completion across the district.	Academic Affairs	Deans of Academic Affairs
		1.1.8 Develop and market clear pathways for student completion.	Student Success and Public Relations	Dean of Enrollment and Academic Success Momentum and VP Public Relations and Development
		1.1.9 Develop portfolio system for awarding credit to students who successfully demonstrate appropriate outcomes obtained through experience.	Student Development and Academic Affairs	VP of Student Development and VP/Provosts
Student Success through Student-Centered Decision Making	1.2 The number of students successfully completing college-level course work after developmental instruction will be increased.	1.2.1 Enhance and restructure Developmental Education.	Developmental Education	Dean of Developmental Education
		1.2.2 Develop pairings of developmental courses/instruction and credit courses through faculty collaboration.	Academic Affairs and Developmental Education	Deans of Academic Affairs and Developmental Education
		1.2.3 Enhance course placement assessment by implementing new Texas Success Initiative Assessment.	Developmental Education and Student Development	Dean of Developmental Education and VP of Student Development

Strategic Goal #1: Improve academic success by implementing strategies for completion.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
		1.2.4 Implement pre-assessment activity to enhance reliability of placements.	Developmental Education	Dean of Developmental Education
		1.2.5 Include all DE students in advising by leveraging technology and enhancing classroom advising.	Developmental Education	Dean of Developmental Education
	1.3 A culture of student preparedness will be the focus of student success.	1.3.1 Develop system that requires orientation prior to course registration.	Student Success and Academic Affairs	Dean of Enrollment and Academic Success Momentum, Dean of Developmental Education and Deans of Academic Affairs
		1.3.2 Provide First-Year (FYE) program cost analysis and develop recommendation for implementation of all first-time college students and for re-entry students.	Student Success	Dean of Enrollment and Academic Success Momentum and Dean of Developmental Education
		1.3.3 Develop and implement a replicable model to improve students' learning and study habits.	Academic Affairs	Deans of Academic Affairs
	1.4 Enhanced data will be provided to improve quality and pace of decision making affecting the complete range of student learning, programs, and success.	1.4.1 Establish priorities and parameters for a college-wide decision-making process via executive software.	Institutional Research	Assoc. VP for Research and Institutional Effectiveness
		1.4.2 Obtain and implement college-wide decision making executive software.	Institutional Research and Information Systems	Assoc. VP for Research and Institutional Effectiveness and Chief Information Systems Officer
Financial Aid	1.5 Financial Aid/Veteran's Affairs accuracy and responsiveness will be improved.	1.5.1 Improve training for F.A. Staff to include review of past errors and data on response times.	Financial Aid and Veteran's Affairs	Director of Financial Aid
		1.5.2 Increase collaboration with external agencies.	Financial Aid and Veteran's Affairs	Director of Financial Aid
		1.5.3 Improve processes and productivity in Financial Aid Department.	Financial Aid and Veteran's Affairs	Director of Financial Aid
		1.5.4 Complete detailed analysis and implementation of new federal regulations.	Financial Aid and Veteran's Affairs	Director of Financial Aid

Strategic Goal #1: Improve academic success by implementing strategies for completion.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
Streamlined Services		1.5.5 Complete NASFAA (National Assoc. of Student Financial Aid Administrators) compliance study.	Financial Aid and Veteran's Affairs	Director of Financial Aid
	1.6 Academic and student support services across the district will provide coordinated procedures and services.	1.6.1 Coordinate all district-wide academic support services to ensure consistency across the district: Tutoring, Writing Center, Math and Science Labs, Testing Center and Academic Advising.	Student Development and Academic Affairs	VP of Student Development and VP/Provosts

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader	
Degrees and Certificates	2.1 New Programs will be developed in key workforce and academic areas.	2.1.1 Develop two new degree, certificate, and/or continuing education programs in health sciences.	Academic Affairs	Dean of Health Sciences	
		2.1.2 Determine the need for new degree, certificate, and continuing education programs in Science, Technology, Engineering and Math (STEM).	Academic Affairs	Dean of STEM	
		2.1.3 Develop two new degree, certificate, and/or continuing education programs in career and technical areas such as HVAC, Energy, Plumbing, International Logistics and Packaging.	Academic Affairs and Continuing Education	Dean of Business and Computer Systems and Assoc. VP of Continuing Education and Workforce Development	
		2.1.4 Prioritize implementation of new degree and certificate programs.	Academic Affairs	VP/Provosts	
		2.1.5 Enhance course offerings at CPC and PRC in order to provide students with comprehensive general education choices to complete a degree.	Academic Affairs	Dean of Fine Arts and Deans of Academic Affairs	
Baccalaureate Degree Options	2.2 Integrated pathways between continuing education and credit programs will be developed.	2.2.1 Provide more enrollment opportunities for (a) CE students to take credit courses and (b) Credit students to take CE courses, thus providing Collin students a well-rounded job skills centered education.	Continuing Education and Academic Affairs	Assoc. VP Continuing Education and Workforce Development and Dean of Business and Computer Science	
		2.3 Collin College will be positioned as a leader in refining employment skills for advanced workplace opportunities and workforce training in a global market.	2.3.1 Initiate programs and marketing strategies that focus on re-careering the unemployed and underemployed.	Continuing Education	Assoc. VP Continuing Education and Workforce Development
		2.4 Approval for offering Baccalaureate programs will be recommended.	2.4.1 Develop curriculum and propose to the THECB a Collin College Weekend College BA in General Studies.	Academic Affairs and President's Office	VP/Provost-SCC, District Senior VP and District President
		2.4.2 Prioritize programs, develop curriculum, and propose to the THECB baccalaureate degrees at Collin College in Health Sciences, Technical and Workforce fields.	Academic Affairs and President's Office	VP/Provost-CPC, VP/Provost-PRC, District Senior VP, and District President	
		2.4.3 Enhance seamless transfer/concurrent enrollment strategy for selected BA programs with university partners to increase course offerings at CHEC. Add an additional university to CHEC.	Academic Partnerships	VP/Provost-PRC	

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
Completion	2.5 Partnerships with local ISDs will be expanded leading high school students to certificates and associate degrees at Collin.	2.5.1 Enhance dual credit options, including specialized magnet programs, with ISDs to increase credit attainment prior to high school graduation.	Academic Partnerships and Academic Affairs	Assoc. Dean of Academic Partnerships and Deans of Academic Affairs
Facilities		2.5.2 Initiate new Technical Dual Credit Programs with service district high schools.	Academic Partnerships	Assoc. Dean of Academic Partnerships
	2.6 Career clusters will be developed to expand students' choices leading to seamless transition.	2.6.1 Identify and establish career cluster courses for all workforce programs at Collin.	Academic Affairs	Dean of Business and Computer Systems, Dean of Health Sciences, Dean of Fine Arts, and Dean of STEM
	2.7 The Central Park Campus Master Plan will be enhanced to include elements of a comprehensive campus and a Health Sciences facility that will establish Collin College as a Health Science Hub for the region.	2.7.1 Use data and program research to develop plans that will significantly increase space (classrooms, offices, labs, simulation, parking, fine arts facilities, conferencing facilities, etc.) and provide areas for future growth.	President's Office	District Senior VP
	2.8. Off-campus Fire Sciences, Emergency Services, and Law Enforcement regional training facilities will be planned.	2.8.1 Develop final plan (with consideration of leasing) and begin implementation for facility and other resources for Fire Science, Emergency Services and Law Enforcement.	President's Office	District Senior VP
	2.9 The college will create a plan and begin the development of a campus in Farmersville to serve the residents of Eastern Collin County.	2.9.1 Use data to project future campus and programming needs and begin implementation.	President's Office	District President, District Senior VP
	2.10 The college will create a plan and begin the development of a campus in Celina to serve the residents of Northwestern Collin County.	2.10.1 Use data to project future campus and programming needs and begin implementation.	President's Office	District President, District Senior VP

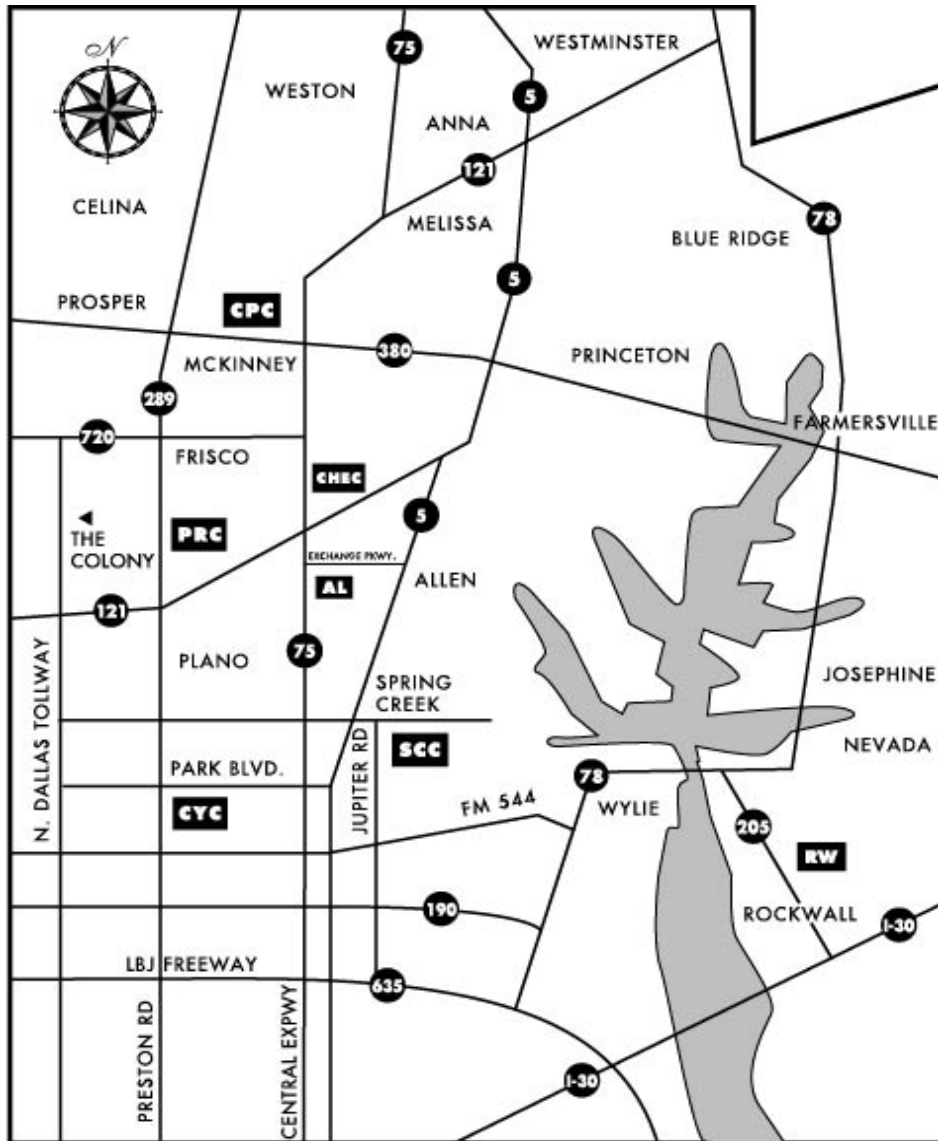
College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
Customer Service and Culture of Student-Centered Decision Making	3.1 Through an enhanced culture of civility and respectful interactions, ratings on student perception surveys will be improved compared to prior years. Ratings higher than peer institutions will be achieved on student perceptions of service.	3.1.1 Enhance customer service training throughout the college to improve students' experiences at Collin College.	Student Development and Human Resources	VP of Student Development and VP Organizational Effectiveness and Human Resources
		3.1.2 Conduct and study the results of brief "dignity and respect" post-contact surveys after major student transactions, such as admissions, registration, financial aid, etc. in order to facilitate improvements in the student experience.	Institutional Research	Assoc. VP for Research and Institutional Effectiveness
		3.1.3 Develop a new system to effectively manage high volume activity during peak registration times.	Student Development	Deans of Student Development
		3.1.4 Make key decisions considering impact on student success as a first priority.	College District	Leadership Team
		3.1.5 Improve effectiveness of telephone communication systems to address college responsiveness during peak periods at least twice per year.	College District	Leadership Team
SACSCOC Compliance	3.2 SACSCOC reaffirmation of accreditation will be achieved.	3.2.1 Prepare the compliance document and the QEP with integrity and utilize the process to make improvements in educational practices.	President's Office	District Senior VP
		3.2.2 Utilize the service and involvement of staff and faculty committees with participation across the district to develop the compliance document and the QEP.	Teaching and Learning	Assoc. VP of Teaching and Learning
Communication	3.3. CougarWeb and CougarMail will become the information channels of choice.	3.3.1 Continue to track web metrics and develop process to ensure students utilize CougarWeb and CougarMail for broad-based and individual information concerning services and individual status.	Student Development and Public Relations	VP of Student Development and VP of Public Relations and Development
	3.4 Core values will be modeled through communication and will be improved across the district.	3.4.1 Create and implement customer Service protocols to be used across the district.	College District	Leadership Team

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
		3.4.2 Create and post brief videos that describe various Collin processes in short, easy to view formats (e.g. YouTube)	Public Relations	VP of Public Relations and Development

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader	
Economic Impact & Partnerships	4.1 The college's overall approval ratings in the community surveys will be improved including perceptions of academic quality and contributions to the local economy.	4.1.1 Develop and implement a new marketing & public relations plan using new options in advertising, media relations, social media, video, digital media and publications to reach targeted audiences.	Public Relations	VP of Public Relations and Development	
		4.1.2 Develop new commercial concept and advertising campaign.	Public Relations	VP of Public Relations and Development	
Resources	4.2 New partnerships and collaborative efforts with community agencies and businesses will be established.	4.2.1 Develop a plan and system for representation and engagement with civic organizations, businesses and municipalities.	Human Resources	Asst. Director of HR & Organizational Development	
		4.2.2 Develop and implement a plan to target and recruit key players from the business sector for service on advisory councils.	Technical Programs Steering Committee	VP/Provost PRC	
		4.3 Gifts and grants to the college and foundation will be increased by 3%.	4.3.1 Develop and implement a fundraising plan including annual fund giving, major giving, special events and planned giving.	Foundation	VP of Public Relations and Development
		4.3.2 Implement new concept for spring fundraising event to raise annual funding for scholarships.	Foundation	VP of Public Relations and Development	
		4.3.3 Resume the major giving/naming opportunities campaign.	Foundation	VP of Public Relations and Development	
		4.3.4 Implement an alumni program.	Foundation	VP of Public Relations and Development	
		4.3.5 Establish a grant development system to assist faculty, staff and administrators with pre-approval processes for securing grants	Foundation	VP of Public Relations and Development	

Campus Locations

- Allen Campus (AL)
- Central Park Campus (CPC)
- Courtyard Center (CYC)
- Collin Higher Education Center (CHEC)
- Higher Education Center at Rockwall (RW)
- Preston Ridge Campus (PRC)
- Spring Creek Campus (SCC)



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Appendix

Glossary of Terms

Academic Support – An expense classification that includes support services related to the institution’s primary missions: instruction, research, and public service. Examples of areas included are libraries, computing support and academic administration.

Account - A descriptive heading under which similar financial transactions are grouped.

Accrual Basis - The basis of accounting under which revenues are recognized when earned and expenses are recognized when they become a legal obligation or liability.

Achievement Indicators - Objectives identified to measure accomplishments in completing the strategic goals.

Ad Valorem - In proportion to value - basis for property tax levy.

Annual Budget - The Board approved version of the total budget for a given fiscal year.

Annual FTE - Total credit hours divided by 30.

Appropriation - A legislative act authorizing the expenditure of a designated amount of public funds for a specific purpose.

Assessed Value - Valuation set on real estate or other property as the basis for levying taxes.

Auxiliary Enterprise - An expense functional category which includes all expenses of enterprises that furnish good or services to students, faculty, staff, or incidentally to the general public and charge a fee directly related to, although not necessarily equal to, the cost of the goods or services. Major auxiliary funds include the bookstore, print shop, athletics, facilities rental and student activities fees.

Base Allocation - The initial budget funds which are given to the President’s direct reports and subsequently the organization managers. It is used to develop the first draft of their budgets by cost center.

Bond - A written promise to pay a specific sum of money, called the face value or principle amount, at a specified date (or dates) in the future and with the periodic interest at a rate specified in the bond.

Budget Adjustment - Any approved change after the formal adoption of the budget by the Board.



Building Fund - Accounting fund in which the revenues and expenditures are collected for major capital acquisitions, large construction projects and renewal / replacement projects.

Capital Equipment – Tangible personal property with an acquisition cost of \$5,000 or more, including but not limited to tax, freight and installation cost. The equipment has a useful life of one year or more and is not disposable or consumable.

Certified Assessed Value (property tax) – The certified property value as determined by the county’s chief appraiser.

Contact Hour - A standard unit of measure that represents an hour of scheduled academic and technical instruction given to students during a semester.

Contingency - A budgeted reserve set aside for emergency or unanticipated expenditures or revenue shortfalls.

Credit Hours – The number of hours a class meets per week during the term.

Current Funds - The accounting fund in which the general operations of the District are recorded. It is broken down into Unrestricted Current Funds, Auxiliary Current Funds and Restricted Current Funds.

Debt Service Fund - The accounting fund in which payment of principal and interest on borrowed funds, such as bonds, is recorded.

Debt Service Requirements - The amount of the current period’s principal and interest related to long-term debt obligations.

Encumbrances - Purchase orders, contracts, salaries or other commitments related to unperformed contracts for goods or services.

Fiscal Year - A 12-month period specified for recording financial transactions. Collin County Community College District's fiscal year starts September 1 and ends on the following August 31.

Fixed Assets - Land, building, machinery, furniture, and other equipment that the District intends to hold or continue in use over a long period of time.

Full-time Equivalent (FTE) - Part-time and hourly positions expressed as a fraction of Full-Time Positions (2080 hours per year).

Fund Accounting – An accounting methodology where revenues and expenses are grouped into similar categories based on the source of funding and restrictions on expenditures. Each fund is self-balancing and segregated from the other funds.

Fund Balance - The difference between assets and liabilities reported in a governmental fund.

General Fees - Fees collected that may be used for any purpose deemed appropriate by the governing body.

G.O. (General Obligation) Bonds - Bonds in which the full faith and credit of the college are pledged.

Goals - A set of criteria to be achieved within a certain time period.

Governing Board - The District Governing Board (also referred to as the Board of Trustees) is a nine member governing board that is elected at large by the voters of Collin County. The Board manages and governs the District, provides policy direction, establishes goals, and appoints the faculty and staff. The Board is also responsible for the levy, assessment, and collection of taxes, the issuance of bonds, the adoption of an annual budget, the execution of contracts, and the performance of an annual audit.

Grant - Monies received from another government such as the State or Federal Government, usually externally restricted to a specific purpose.

Indirect Cost Recovery – Fee charged to grants and contracts to cover general and administrative services.

Institutional Support – An expense classification that includes central executive-level activities concerned with management and long-range planning for the entire institution, such as the governing board, planning and programming, legal services, fiscal operations, administrative data processing, space management, employee personnel records, and safety and security.

Levy - To impose taxes, assessments or service charges.

Mandatory Transfers – Transfers made to satisfy a binding legal agreement related to the financing of educational plant, such as amounts for debt retirement, interest, and required provisions for renewals and replacements of plant not financed from other sources; and, grant agreements with federal government agencies, donors, and other organizations to match gifts and grants to loan and other funds.

Mission Statement - A broad direction based on the needs of the community and District.

Natural Classification of Expenses – Grouping that relates to how the expenses are incurred (i.e. salary, benefits, office supplies).

Nonmandatory Transfers – Transfers from current funds group to other fund groups at the discretion of the governing board.

Non Operating - Revenues or expenses for activities not directly related to the basic service performed by the entity. For an educational institution that would be activities not related to instruction, research or public service or the administration of the activities.

Operating Budget - Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending and service delivery activities of a government are controlled.

Organization - The six digit account number to which financial information is grouped for each department or discipline of the college.

Organizational Manager – The person responsible for monitoring expenditures in a cost center.

Original Budget - The budget as approved by the Board.

Plant Operations and Maintenance – Operation and maintenance of the physical facilities.

Property Taxes - The valuation of property in the District is determined by the County Tax Assessor. Collin County Community College District levies property taxes at a rate per \$100 of assessed valuation.

Proposed Budget - The initial spending plan for the fiscal year presented to the Board of Trustees before approval.

Public Service – An expense classification that includes funds spent on activities that are for non-instructional services for individuals or groups external to the college.

Quality Enhancement Plan - The plan is part of the reaffirmation process required by the Commission on Colleges of the Southern Association of Colleges and Schools. The plan is designed to enhance student learning by fostering a scholarly community and developing learned students within an environment that promotes intellectual inquiry.

Refunding Bonds - Bonds issued to pay off currently outstanding bonds.

Revenue Bonds – Bonds whose repayment is guaranteed from revenues generated by a specific revenue-generating entity associated with the purpose of the bonds.

Revised Budget – Original budget adjusted for any year-to-date budget adjustments.



Semester FTE - Total credit hours divided by 15.

Student Fees - Includes laboratory fees, application fees, transcript fees, and similar charges not covered by tuition.

Student Services - An expense classification that includes activities which provide direct support services to students other than academic support services. These activities may include registration and records, financial aid, counseling, placement testing, career placement assistance, and student activities.

Supplemental Requests – Additional items requested above the initial base allocation.

Tuition - The amount (cost) per credit hour times the number of credit hours charged to a student for taking a course at the college.

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Allen Center

Allen High School
300 Rivercrest Boulevard
Allen, Texas 75002

Central Park Campus

2200 West University Drive
McKinney, Texas 75071

**Collin Higher
Education Center**

3452 Spur 399
(State Highway 121 &
U.S. Highway 75)
McKinney, Texas 75069

Courtyard Center

4800 Preston Park Boulevard
Plano, Texas 75086

Preston Ridge Campus

9700 Wade Boulevard
Frisco, Texas 75035

Spring Creek Campus

2800 East Spring Creek Parkway
Plano, Texas 75074

Rockwall Center

2610 Observation Trail
Rockwall, Texas 75032



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