

Temple College Annual Budget

Prepared by the Temple College Office of Administrative Services
Van D. Miller, Vice President
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FY 2015-16

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Introduction



August 17, 2015

Honorable Chairman, Board of Trustees, and President
Temple Junior College District
2600 South 1st Street
Temple, TX 76504

Dear Board Members and President:

The proposed 2015-2016 fiscal year budget for the Temple Junior College District (the "District") totals \$46,048,920. The budget was developed with major consideration given to the strategic goals of the District and priorities established by the Board of Trustees.

It should be noted that a budget is a detailed financial plan reflecting the finances required to support instructional programs, student programs, and support services. In general, budgets are the mechanism by which an organization allocates the resources necessary to accomplish its mission in a given time frame. The budget furthermore serves as a control mechanism to match revenues to expenses and prevent financial deficits.

BUDGET PROCESS

The budget process began by initially distributing budget request forms to all cost center managers. Each manager had the opportunity to reallocate funds among his/her functional areas to meet the changing goals and targeted actions of the District. If additional funds were needed, managers could request a formal budget hearing.

Budget hearings were conducted beginning in late April and continued through the month of May. Each cost center manager presented his/her budget needs during open budget hearings before the College administrative team (Executive Cabinet). These hearings not only improve the quality of the budget, but also provide for open communication concerning District finances and priorities between various college personnel. The President and Executive Cabinet subsequently approved the proposed budget and funding requests.

BUDGET SUMMARY

The annual budget, as presented, is balanced and includes all funds. The Fiscal Year 2015-2016 budgeted revenues and expenses each total \$46,048,920 and the following is a summary:

BUDGET SUMMARY
FY 2015-2016

REVENUES

Educational & General:	
State Funds	\$ 10,113,040
Federal Funds	\$ 13,916,187
Local Funds	<u>\$ 27,811,599</u>
Total Education & General	\$ 51,840,826
Auxiliary Enterprises:	
Auxiliary Funds	<u>\$ 9,500</u>
Total Auxiliary Enterprises	\$ 9,500
Transfers:	
Transfer of Funds	<u>(\$ 5,801,406)</u>
Total Transfers	(\$ 5,801,406)
TOTAL REVENUE	\$ 46,048,920

EXPENDITURES

Educational & General:	
Instruction	\$ 14,413,597
Public Service	\$ 373,712
Academic Support	\$ 2,792,542
Student Services	\$ 3,356,936
Institutional Support	\$ 6,180,072
Physical Plant Operation & Maintenance	<u>\$ 3,332,757</u>
Total Educational & General	\$ 30,449,616
Student Aid:	
Scholarships & Fellowships	<u>\$ 14,174,042</u>
Total Student Aid	\$ 14,174,042
Auxiliary Enterprises	\$ 1,084,949
Contingency for Unexpected Expenditures	\$ 340,313
TOTAL EXPENDITURES	\$ 46,048,920

For 2015-2016, the total Educational & General revenues are projected to increase by \$517,618, or 1.1% above the 2014-2015 budgeted revenues, primarily due to an increase in tax revenues. Significant changes related to 2015-2016 projected Educational & General revenues include:

- Basic state appropriations are budgeted at \$7,646,064. This amount represents a decrease of \$208,322, or 2.7%, in basic state appropriations from the previous fiscal year. This will be the first year of a new biennium and, once again, state funding is divided between three categories as follows:
 - Core Operations \$500,000
 - Student Success \$688,160
 - Contact Hour Funding \$6,457,904

The District continues to receive the majority of state funding based on contact hours, but a portion (10%) of the funding is tied to a success-points system in which colleges earn funding for students' academic milestones, such as earning an associate's degree or certificate, or transferring to a university.

- Net revenue from tuition and fees is estimated to decrease by \$256,900 or 1.5%. For the first time in four years, tuition and fees will actually increase for the Fiscal Year 2015-2016. Tuition and fees were increased \$1 per semester credit hour for in-district students and a total of \$5 per semester credit hour for out-of-district and non-resident students. In recent years, however, budget projections have assumed flat enrollment. Enrollment has, in fact, declined for a couple of years and an adjustment needs to be made in this year's budget to reflect today's lower enrollment. This adjustment will offset all of the positive impact from the tuition hike.
 - Tuition \$ 12,870,000
 - Fees \$ 5,115,875
 - Remissions/Exemptions \$ (1,560,500)

- The total tax rate is being set at \$0.2100, with the proposed Maintenance and Operations rate at \$0.1483 and the Debt Service rate at \$0.0617. Last year's total tax rate was \$0.2065; therefore, the upcoming rate represents a 1.7% increase in the overall tax rate.
- Tax revenue from local property taxes – after adjustments for Tax Increment Finance (TIF) District funding – is projected to be \$8,069,692, a 5.2% increase over the previous budget.
- Total revenues are reduced by mandatory and non-mandatory transfers totaling \$5,801,406. This is a \$1,687,114, or 41.0%, increase in transfers over the previous year. The difference is due primarily to an accounting change that will shift TIF District collections from an Institutional Support expense to a revenue transfer. Other transfers are used for revenue bond payments, general obligation bond payments, and allocations to cover various plant-related needs.

For 2015-2016, total expenditures are projected to decrease \$1,144,496 or 2.4%. The following is a summary of significant budget changes as compared to the 2014-2015 budget:

- Total Instruction expenses are projected to decrease by \$110,762, or 0.8% over the previous budget. This decrease occurs despite three (3) new faculty positions being added for the new fiscal year and an increase in the District's share of employee benefits.
- Institutional Support represents one of the most significant changes over the previous year. The budgeted amount represents a 12.2% decrease from last year. The reduction is the result of an accounting change related to Tax Increment Finance (TIF) District collections. In prior years, these revenues were included in Net Revenue and expensed through Institutional Support. These numbers have increased significantly in recent years. Beginning this year, TIF District revenues will be classified as a Transfer from overall Revenues and will no longer have an associated expense in the budget.
- Debt Service obligations for the upcoming year remain relatively unchanged, separated between General Obligation Bonds and Revenue Bonds as follows:
 - G.O. Bonds \$2,156,269
 - Revenue Bonds \$1,553,212

It is significant to note that FY 2015-16 will mark the final year of the 2009 Revenue Bond payments. Unless additional debt is issued, the result will be a drop in debt payments beginning in FY 2016-17 in the amount of \$247,357.

Conservative projections have been applied to estimate revenues which are reasonably attainable. Budgeted expenses with significant increases have been reviewed for appropriateness and reasonableness. During the budget development process, major consideration was given to ensure necessary funding was provided to aid in the achievement of Strategic Goals, targeted actions, and the Quality Enhancement Plan. The budget hearings also provided an additional review of budget expenses related to instruction, student development, and administrative goals.

Based upon the District's budget development process, budget hearings, and internal reviews, I do not anticipate significant mid-year revisions. If significant revisions were to occur, it would most likely be the result of unanticipated changes in student enrollment.

Respectfully submitted,

Van D. Miller

Van D. Miller, M.B.A., Ed.D.
Vice President Administrative Services

OFFICIALS AND STAFF

Elected Officials:

<u>Board of Trustees</u>	<u>Place</u>	<u>Term Expires</u>
Dr. Andrejs Avots-Avotins, Chair	4	May 2016
Ms. Katie Burrows, Vice-Chair	8	May 2018
Mr. Bob Browder, Secretary	5	May 2016
Mr. Stephen H. Niemeier	1	May 2020
Mr. Larry J. Wilkerson	2	May 2020
Ms. Lydia Santibanez	3	May 2020
Mr. Harry Adams	6	May 2016
Mr. John R. Bailey	7	May 2018
Ms. Michelle Fettig	9	May 2018

Principal Administrative Officers (Executive Cabinet):

<u>Name</u>	<u>Position</u>
Dr. Glenda O. Barron	President
Dr. Van D. Miller	Vice President, Administrative Services/CFO
Dr. Mark A. Smith	Vice President, Educational Services/CAO
Dr. Randolph P. Baca	Associate Vice President, Resource Management
Mr. Gary C. Jackson	Associate Vice President, Finance, Information & Technology Services
Dr. Lee Ogburn-Russell	Associate Vice President, Health Professions
Dr. Jimmy D. Roberts	Associate Vice President, Community Initiatives & Special Projects
Dr. Daniel L. Spencer	Associate Vice President, Academic Outreach & Extended Programs
Mr. Jeff Fritz	President, Faculty Council
Dr. Robbin M. Ray	Center Director, EWCHEC
Dr. Rebecca Richter	Director, Institutional Research

COLLEGE MISSION, VALUES, GOALS, & OBJECTIVES

(2010 - 2015)

Mission Statement

The mission of Temple College is to foster student success for our diverse community by providing quality lifelong learning and enrichment experiences.

Values Statements

Learning - Temple College's commitment to excellence in teaching and learning is foremost. Our endeavors support educational success and a lifetime of learning.

Opportunity - Temple College actively promotes education for all by providing access to a variety of courses and programs through innovative and traditional approaches.

Integrity - Temple College demonstrates integrity by ethical decision making, excellent stewardship of our resources, and accountability to our constituents.

Community - Temple College cultivates collaborations that promote community partnerships, workforce development, and enrichment experiences. We foster an environment that promotes mutual respect, social responsibility, and open communication among students, faculty, staff, and the public.

Strategic Goals and Objectives

Goal 1. Ensure Quality Learning Opportunities

Objectives:

- A. Assure accreditation from appropriate authority or agency.
- B. Assure the passage rates on certifications and licensure are above the national/state mean.
- C. Provide appropriate educational resources to support the delivery of learning.
- D. Improve course level placement to optimize learning.
- E. Provide appropriate academic rigor for students to be successful at the next level.

Goal 2. Foster Student Success

Objectives:

- A. Increase course completion with an earned grade of "C" or better.
- B. Improve retention of credential-seeking students from term to term and year to year.
- C. Increase the attainment of credentials as determined by graduation rates/core completion/licensure.
- D. Increase student engagement.

Goal 3. Provide Enrichment Experiences

Objectives:

- A. Increase attendance at programs and college functions.
- B. Increase participation in programs and college functions.
- C. Enhance targeted communication of college and community programs and events to appropriate audiences.
- D. Expand opportunities for student academic and social integration.

Goal 4. Partner with the Community

Objectives:

- A. Increase partnerships to meet community needs.
- B. Strengthen existing partnerships.
- C. Enhance communication within our service area to promote awareness of college opportunities.

Goal 5. Manage Resources Effectively

Objectives:

- A. Provide professional development to enhance effectiveness.
- B. Pursue alternative funding sources.
- C. Optimize the utilization of existing resources.
- D. Strategically plan for future needs.

BUDGET DEVELOPMENT CALENDAR
Fiscal Year 2015-16

April 6, 2015	Budget Request Forms submitted to all cost center managers.
April 21, 2015	Deadline to return Budget Request Forms.
April – May, 2015	Budget hearings with Executive Cabinet for those managers requesting budget increases.
July 22, 2015	Administration consultation with Board Finance Committee
July 27, 2015	Board of Trustees Workshop to review budget and recommend 2016 property tax rate.
August 6, 2015	1 st Public Hearing regarding tax increase (if necessary).
August 13, 2015	2 nd Public Hearing regarding tax increase (if necessary).
August 17, 2015	Board reviews and approves the Fiscal Year 2015-16 proposed budget, including 2016 property tax rate.

Budget

Temple College Budget Summary 2015 - 2016

REVENUE

EDUCATIONAL & GENERAL	
STATE FUNDS	\$10,113,040
FEDERAL FUNDS	\$13,916,187
LOCAL FUNDS	\$27,811,599
TOTAL EDUCATIONAL & GENERAL	\$51,840,826
AUXILIARY ENTERPRISES	
AUXILIARY FUNDS	\$9,500
TOTAL AUXILIARY ENTERPRISES	\$9,500
TRANSFERS	
TRANSFER OF FUNDS	(\$5,801,406)
TOTAL TRANSFERS	(\$5,801,406)
TOTAL REVENUE	\$46,048,920

EXPENDITURES

EDUCATIONAL & GENERAL	
INSTRUCTION	\$14,413,597
PUBLIC SERVICE	\$373,712
ACADEMIC SUPPORT	\$2,792,542
STUDENT SERVICES	\$3,356,936
INSTITUTIONAL SUPPORT	\$6,180,072
PHYSICAL PLANT OPERATION & MAINTENANCE	\$3,332,757
TOTAL EDUCATIONAL & GENERAL	\$30,449,616
STUDENT AID	
SCHOLARSHIPS & FELLOWSHIPS	\$14,174,042
TOTAL STUDENT AID	\$14,174,042
AUXILIARY ENTERPRISES	\$1,084,949
CONTINGENCY FOR UNEXPECTED EXPENDITURES	\$340,313
TOTAL EXPENDITURES	\$46,048,920

Temple College Revenue Schedule 2015 - 2016

EDUCATIONAL & GENERAL

STATE FUNDS

State Appropriations

Basic State Appropriation	\$7,646,386
Nursing Shortage Over 70% Grad	\$10,000
State Insurance-Reg.Appr.	\$1,332,463
State Matching ORP	\$225,000
State Matching TRS	\$275,000

Total State Appropriations **\$9,488,849**

State Grants & Contracts

State AEL Grants	\$24,057
Texas Grant I - Renewal	\$67,443
TEOG Initial	\$496,895
State Work Study	\$35,796

Total State Grants & Contracts **\$624,191**

TOTAL STATE FUNDS **\$10,113,040**

FEDERAL FUNDS

Federal Grants & Contracts

C.Perkins Basic Grant	\$217,777
Federal AEL Grant	\$93,010
Federal TANF Grant	\$51,089
PELL Income	\$13,000,000
Fed.Reimburse.of PELL (ACA)	\$20,000
SEOG Income	\$155,503
FWS Income	\$155,768
TRIO Grant	\$223,040

Total Federal Grants & Contracts **\$13,916,187**

TOTAL FEDERAL FUNDS **\$13,916,187**

LOCAL FUNDS

Private Gifts, Grants and Contracts

Temple Eco.Dev.Dist(TEDC)	\$35,000
Hutto Contract(Tax Rev.)	\$990,000
TSTC Contract	\$12,206
Miscellaneous Gifts	\$2,000
Texas Book Company	\$300,000

Private Gifts, Grants and Contracts**Total Private Gifts, Grants and Contracts** **\$1,339,206****Tuition**

Tuition-District	\$7,240,000
Tuition-Out of Dist.-In State	\$4,250,000
Tuition-Out of State/Foreign	\$200,000
Tuition-Out of Dist.-Out State	\$200,000
Health Science Tuition	\$200,000
Tuition-Comm.Ser.Funded	\$650,000
Tuition-Comm.Ser.Non-Funded	\$15,000
Tuition-Academie Musique	\$115,000

Total Tuition **\$12,870,000****Fees**

Use Fee	\$1,591,000
EWCHEC Fee	\$100,000
General Fee	\$240,000
Technology Fee	\$850,000
3-peat course fee	\$75,000
Fees-Adm.Comm.Educ.F	\$615,000
Fees-Adm.Comm.Educ.NF	\$12,000
Internet/VCT Fee	\$1,325,000
Fees-Adm.Academie Musique	\$2,800
Liability Insurance	\$16,500
Music	\$22,000
Clinic Fee Dental Hygiene	\$2,000
Radiology Film Dental Hygiene	\$1,000
Art Comp.Usage,Model,Draw	\$1,000
Simulation Fee A.D.N./L.V.N	\$20,000
Dental Materials	\$500
Photograhry Supplies	\$3,375
Surg Tech Sterile Supply Pack	\$2,400
EMS Clinicial Rotation Fee	\$4,000
ADN/LVN Exit Exam	\$20,500
Audit Fee	\$100
Data Arc Tracking Fee	\$1,200
Spec.Mat.(Sculpture/Ceramics)	\$5,000
Nat'l CST Exam Fee	\$4,000
Marketing Testing	\$6,000
Audio Engineering Supplies	\$500

Fees	
Fees-Laboratory	\$195,000
Total Fees	\$5,115,875
Remissions & Exemptions	
Hazelwood	(\$500,000)
Valedictorian	(\$5,000)
Deaf & Blind	(\$30,000)
Child.of Disabled Fire/Policem	(\$3,500)
Fire Science/Firefighters	(\$25,000)
Foster Care Up to 18	(\$95,000)
No Tuition up 6 cr.hr.65&over	(\$7,500)
Deceased Public Serv.Children	(\$1,000)
Peace Officers	(\$5,500)
Non-Resident Property Owner	(\$35,000)
Military Personnel & Dep.In TX	(\$120,000)
Nonresident w/comp.Acad.Schl	(\$8,000)
TC District Rate Waiver	(\$70,000)
TC Waiver for Employees/Dep.	(\$70,000)
TC Dual CreditTuition Waiver	(\$260,000)
TC EWCHEC (Legacy) Waiver	(\$275,000)
TC Taylor Dual Cr Waiver	(\$50,000)
Total Remissions & Exemptions	(\$1,560,500)
Local Taxes	
Current Taxes	\$9,476,960
Penalty on Current Taxes	\$25,000
Interest on Current Taxes	\$5,000
Delinquent Tax Revenue	\$50,000
Penalty on Delinquent Taxes	\$9,000
Interest on Delinquent Taxes	\$15,000
Misc. Current Tax Col.	\$20,000
Total Local Taxes	\$9,600,960
Other Income	
Interest on Investment	\$60,000
Sales/Ser.Equip & Materials	\$2,000
Service Fees-T & F Installment	\$18,000
Library Fines	\$1,000
Testing Fees	\$90,000
Rental of Facilities	\$17,000
Miscellaneous Income	\$30,000

Other Income	
Parking Fines	\$20,000
Other Fees	\$500
Federal Work Study Adm. Fee	\$9,736
PELL Adm. Fee	\$20,000
SEOG Adm. Fee	\$10,367
VCT-Reimbursement from colleges	\$2,000
Dental Hygiene Service Fees	\$2,500
Lost Library Books	\$500
NACES fee	\$1,000
Police Academy Supply Fee	\$3,000
Printing Fees	\$5,000
Recovered Costs-CP Basic Grant	\$10,370
Recovered Costs-TRIO Grant	\$14,785
Rental of Facilities	\$125,000
Rental of Facilities	\$1,000
Miscellaneous Income	\$2,300
Total Other Income	\$446,058
TOTAL LOCAL FUNDS	\$27,811,599
TOTAL EDUCATIONAL & GENERAL	\$51,840,826
AUXILIARY ENTERPRISES	
AUXILIARY FUNDS	
Auxiliary Income	
Intercollegiate Athletics	\$1,500
Vending Income	\$7,000
Billboard Rental	\$1,000
Total Auxiliary Income	\$9,500
TOTAL AUXILIARY FUNDS	\$9,500
TOTAL AUXILIARY ENTERPRISES	\$9,500
TRANSFERS	
TRANSFER OF FUNDS	
Transfer to Plant	
Trans to Plant-Use Fee 1.1%	(\$1,591,000)
Trans to Plant-Unallocated	(\$200,000)
Trans to Plant from GO Taxes	(\$2,140,538)
Trans to Plant from OA	(\$1,407,268)
Tran to Plant Performance Engr	(\$207,600)

Transfer to Plant	
Transfer Use State Shortage	(\$240,000)
Transfer to Plant from Parking	(\$15,000)
Total Transfer to Plant	(\$5,801,406)
TOTAL TRANSFER OF FUNDS	(\$5,801,406)
TOTAL TRANSFERS	(\$5,801,406)
Total Revenue	\$46,048,920

Temple College Expenditure Schedule 2015 - 2016

EDUCATIONAL & GENERAL

INSTRUCTION

Community Educ.Funded

Admin/Classified Salaries	\$250,488
Staff Benefits	\$81,803
Med.Retiree State	\$6,871
Umbrella-Other	\$69,540
Market/Advertising	\$7,400
Contract Labor	\$182,000
Total for Community Educ.Funded	\$598,102

Visual Arts

Faculty Salaries	\$234,687
Admin/Classified Salaries	\$21,605
Staff Benefits	\$55,549
Med.Retiree State	\$10,806
Umbrella-Other	\$15,445
Umbrella - Other Hutto	\$750
Photo lab	\$3,375
Sculpture/Ceramics	\$3,375
Equip.Maint	\$1,000
Exhibition/Gallery	\$1,500
Scholarships-Art	\$8,734
Total for Visual Arts	\$356,826

Humanities

Faculty Salaries	\$78,741
Staff Benefits	\$20,556
Umbrella-Other	\$380
Total for Humanities	\$99,677

Music

Faculty Salaries	\$549,850
Admin/Classified Salaries	\$10,500
Staff Benefits	\$137,359
Med.Retiree State	\$13,837
Umbrella-Other	\$32,068
Travel-Band	\$7,050

Music

Travel-All State Band	\$7,650
Travel-Choir	\$7,050
Travel-All State Choir	\$4,650
VCT Exp.	\$1,000
Contract Labor	\$1,000
Scholarships-Band & Choir	\$53,140
Total for Music	\$825,154

The Academie Musique at TC

Faculty Salaries	\$8,295
Staff Benefits	\$635
Total for The Academie Musique at TC	\$8,930

Speech

Faculty Salaries	\$209,456
Staff Benefits	\$51,452
Med.Retiree State	\$6,918
Umbrella-Other	\$1,312
Total for Speech	\$269,138

Theater

Faculty Salaries	\$2,025
Staff Benefits	\$155
Umbrella-Other	\$2,565
Total for Theater	\$4,745

Biology

Faculty Salaries	\$824,581
Admin/Classified Salaries	\$31,235
Staff Benefits	\$198,336
Med.Retiree State	\$20,660
Umbrella-Other	\$87,262
Umbrella - Other Hutto	\$1,000
VCT Exp.	\$2,000
Contract Labor	\$1,500
Total for Biology	\$1,166,574

Chem.P.Sci,Physics,Geol,EnvSc.

Faculty Salaries	\$341,352
Admin/Classified Salaries	\$31,235
Staff Benefits	\$91,333
Med.Retiree State	\$24,596

Chem.P.Sci,Physics,Geol,EnvSc.

Umbrella-Other	\$24,970
Umbrella - Other Hutto	\$2,000
Total for Chem.P.Sci,Physics,Geol,EnvSc.	\$515,486

Math

Faculty Salaries	\$435,981
Staff Benefits	\$102,824
Med.Retiree State	\$20,660
Umbrella-Other	\$4,579
Contract Labor	\$500
Total for Math	\$564,544

Physical Education

Faculty Salaries	\$269,571
Staff Benefits	\$61,757
Med.Retiree State	\$32,419
Umbrella-Other	\$5,344
Total for Physical Education	\$369,091

Dev. English/Study Skills

Faculty Salaries	\$257,553
Staff Benefits	\$43,095
Umbrella-Other	\$4,896
Total for Dev. English/Study Skills	\$305,544

Development Math

Faculty Salaries	\$605,543
Staff Benefits	\$145,371
Umbrella-Other	\$3,963
Total for Development Math	\$754,877

Writing Lab

Faculty Salaries	\$57,376
Admin/Classified Salaries	\$40,292
Staff Benefits	\$21,110
Umbrella-Other	\$380
Total for Writing Lab	\$119,158

English & Communications

Faculty Salaries	\$765,378
Staff Benefits	\$204,997
Med.Retiree State	\$34,450
Umbrella-Other	\$10,450

English & Communications

VCT Exp.	\$500
Contract Labor	\$16,000
Total for English & Communications	\$1,031,775

Social Sciences

Faculty Salaries	\$1,180,926
Staff Benefits	\$282,017
Med.Retiree State	\$56,090
Umbrella-Other	\$15,324
VCT Exp.	\$6,000
Contract Labor	\$7,000
Total for Social Sciences	\$1,547,357

Spanish

Faculty Salaries	\$67,739
Staff Benefits	\$15,211
Med.Retiree State	\$6,871
Umbrella-Other	\$1,201
VCT Exp.	\$2,500
Total for Spanish	\$93,522

CAD/GIS

Faculty Salaries	\$71,375
Staff Benefits	\$15,726
Med.Retiree State	\$28,606
Umbrella-Other	\$10,134
Equip.Maint	\$2,500
Equip.Maint-(Taylor)	\$750
Software Lease/Maint.-Other	\$15,096
Total for CAD/GIS	\$144,187

Engineering Related

Umbrella-Other	\$420,000
Contract Labor	\$70,000
Total for Engineering Related	\$490,000

CIS

Faculty Salaries	\$449,715
Admin/Classified Salaries	\$38,288
Staff Benefits	\$110,456
Med.Retiree State	\$42,396
Umbrella-Other	\$49,748

CIS

VCT Exp.	\$1,000
Equip.Maint	\$3,500
Software Lease/Maint.-Other	\$1,450
Total for CIS	\$696,553

Criminal Justice

Faculty Salaries	\$104,330
Staff Benefits	\$23,942
Umbrella-Other	\$4,655
VCT Exp.	\$500
Total for Criminal Justice	\$133,427

Police Academy

Admin/Classified Salaries	\$53,896
Staff Benefits	\$14,659
Umbrella-Other	\$3,325
Total for Police Academy	\$71,880

Business & Mgt.

Faculty Salaries	\$295,910
Staff Benefits	\$66,817
Med.Retiree State	\$62,687
Umbrella-Other	\$4,126
VCT Exp.	\$1,500
Total for Business & Mgt.	\$431,040

Mechanics- Electronics

Faculty Salaries	\$10,080
Staff Benefits	\$771
Total for Mechanics- Electronics	\$10,851

Child Dev/Educ.Personnel

Faculty Salaries	\$101,657
Staff Benefits	\$12,649
Umbrella-Other	\$6,460
VCT Exp.	\$500
Total for Child Dev/Educ.Personnel	\$121,266

Bio Tech Research

Faculty Salaries	\$103,691
Staff Benefits	\$32,576
Med.Retiree State-(BioSci)	\$6,871
Umbrella-Other-(BioSci)	\$27,270

Bio Tech Research

Total for Bio Tech Research **\$170,408**

Dental Hygiene

Faculty Salaries \$284,693

Admin/Classified Salaries \$14,067

Staff Benefits \$66,141

Med.Retiree State \$20,708

Umbrella-Other \$17,000

Total for Dental Hygiene **\$402,609**

Dental Hygiene Clinic

Admin/Classified Salaries \$19,797

Staff Benefits \$9,731

Umbrella-Other \$14,000

Gen Insurance \$10,000

Total for Dental Hygiene Clinic **\$53,528**

EMS

Faculty Salaries \$238,807

Admin/Classified Salaries \$52,796

Staff Benefits \$74,778

Umbrella-Other \$22,544

Umbrella - Other Hutto \$1,500

EMS Internship \$2,500

EMS Internship-(Taylor) \$2,500

Contract Labor \$20,000

Total for EMS **\$415,425**

Respiratory Care

Faculty Salaries \$216,041

Admin/Classified Salaries \$13,163

Staff Benefits \$69,774

Med.Retiree State \$10,806

Umbrella-Other \$9,196

Data Arc Tracking \$1,000

Contract Labor \$2,500

Total for Respiratory Care **\$322,480**

Surgical Technology

Faculty Salaries \$167,248

Admin/Classified Salaries \$14,067

Staff Benefits \$41,504

Surgical Technology

Med.Retiree State	\$6,871
Umbrella-Other	\$11,305
STSterile Packs	\$2,800
Nat'l CST Exam	\$5,400
Total for Surgical Technology	\$249,195

Sonography

Faculty Salaries	\$131,175
Admin/Classified Salaries	\$12,426
Staff Benefits	\$23,788
Umbrella-Other	\$9,607
Total for Sonography	\$176,996

A.D.N.

Faculty Salaries	\$674,477
Admin/Classified Salaries	\$26,014
Staff Benefits	\$168,346
Med.Retiree State	\$27,484
Umbrella-Other	\$27,000
Nursing Exit	\$10,500
Contract Labor	\$15,000
Total for A.D.N.	\$948,821

Prof Nursing Over 70 2012

Faculty Salaries	\$12,930
Staff Benefits	\$3,434
Total for Prof Nursing Over 70 2012	\$16,364

L.V.N.

Faculty Salaries	\$661,089
Admin/Classified Salaries	\$40,303
Staff Benefits	\$178,878
Med.Retiree State	\$20,660
Umbrella-Other	\$19,137
Nursing Exit	\$6,000
Nursing Exit-(Taylor)	\$2,000
Total for L.V.N.	\$928,067

TOTAL for INSTRUCTION**\$14,413,597****PUBLIC SERVICE****Community Educ.Non-Funded**

Faculty Salaries	\$10,888
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Community Educ.Non-Funded

Staff Benefits	\$883
Umbrella-Other	\$3,206
Contract Labor	\$9,000
Contract Labor-(Taylor)	\$3,000
Contract Labor	\$5,000
Total for Community Educ.Non-Funded	\$31,977

Fed AEL 15-16

Admin/Classified Salaries	\$68,267
Staff Benefits	\$13,743
Supplies & Materials	\$8,000
Travel	\$3,000
Total for Fed AEL 15-16	\$93,010

Fed TANF 15-16

Admin/Classified Salaries	\$40,088
Staff Benefits	\$11,001
Total for Fed TANF 15-16	\$51,089

Project Access

Umbrella-Other	\$4,621
Total for Project Access	\$4,621

State AEL 2015-16

Admin/Classified Salaries	\$18,057
Staff Benefits	\$4,000
Supplies & Materials	\$2,000
Total for State AEL 2015-16	\$24,057

S.T.A.R.

Admin/Classified Salaries	\$115,731
Staff Benefits	\$30,475
Umbrella-Other	\$22,752
Total for S.T.A.R.	\$168,958

TOTAL for PUBLIC SERVICE**\$373,712****ACADEMIC SUPPORT****Media Center**

Admin/Classified Salaries	\$78,186
Staff Benefits	\$18,313
Med.Retiree State	\$13,742
Umbrella-Other	\$13,348
Equip.Maint	\$1,000

Media Center	
Total for Media Center	\$124,589
Smart Classroom	
Umbrella-Other	\$8,500
Equip.Maint	\$2,100
Equip.Maint-(BioSci)	\$1,000
Total for Smart Classroom	\$11,600
Accreditation/QEP	
Umbrella-Other	\$5,000
Total for Accreditation/QEP	\$5,000
VP Education	
Admin/Classified Salaries	\$169,115
Staff Benefits	\$34,409
Med.Retiree State	\$60,026
Umbrella-Other	\$10,355
Total for VP Education	\$273,905
Achieving the Dream	
Umbrella-Other	\$5,000
Membership Fee	\$35,000
Total for Achieving the Dream	\$40,000
Faculty Council	
Faculty Advancement Expenses	\$2,648
Oper Exp	\$542
Total for Faculty Council	\$3,190
AVP Com Initiatives/SpecProg	
Admin/Classified Salaries	\$106,650
Staff Benefits	\$27,631
Med.Retiree State	\$17,677
Umbrella-Other	\$5,139
Total for AVP Com Initiatives/SpecProg	\$157,097
General Computer Labs	
Umbrella-Other	\$160,950
Total for General Computer Labs	\$160,950
AVP Acad Outreach/Ext Prog	
Admin/Classified Salaries	\$102,626
Staff Benefits	\$26,440
Med.Retiree State	\$6,871
Umbrella-Other	\$3,702

AVP Acad Outreach/Ext Prog

TC Vehicle Expense	\$1,500
Total for AVP Acad Outreach/Ext Prog	\$141,139

Dual Credit Courses

Admin/Classified Salaries	\$47,185
Staff Benefits	\$16,230
Umbrella-Other	\$1,425
Total for Dual Credit Courses	\$64,840

Distance Educ (e-Learning)

Admin/Classified Salaries	\$98,656
Staff Benefits	\$33,227
Med.Retiree State	\$13,837
Umbrella-Other	\$3,702
Software Lease/Maint.-Other	\$180,000
Total for Distance Educ (e-Learning)	\$329,422

Emergency Management

Umbrella-Other	\$1,900
Campus Alert System	\$11,000
Network Hdw-<\$5000	\$6,500
Software Lease/Maint.-Other	\$8,000
Total for Emergency Management	\$27,400

Div. Fine Arts

Admin/Classified Salaries	\$111,479
Staff Benefits	\$34,005
Umbrella-Other	\$1,948
Total for Div. Fine Arts	\$147,432

Div. Natural Sciences

Admin/Classified Salaries	\$84,130
Staff Benefits	\$26,989
Umbrella-Other	\$827
Total for Div. Natural Sciences	\$111,946

Div. Student Success

Admin/Classified Salaries	\$144,684
Staff Benefits	\$42,625
Umbrella-Other	\$7,750
Total for Div. Student Success	\$195,059

Div. Liberal Arts

Admin/Classified Salaries	\$77,957
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Div. Liberal Arts

Staff Benefits	\$22,163
Umbrella-Other	\$1,710
Total for Div. Liberal Arts	\$101,830

Div. Bus/Career Prof.

Admin/Classified Salaries	\$71,236
Staff Benefits	\$22,868
Med.Retiree State	\$4,353
Umbrella-Other	\$2,762
Total for Div. Bus/Career Prof.	\$101,219

Division of Health Professions

Admin/Classified Salaries	\$138,054
Staff Benefits	\$37,413
Med.Retiree State	\$17,677
Umbrella-Other	\$2,606
Total for Division of Health Professions	\$195,750

Library

Admin/Classified Salaries	\$276,170
Staff Benefits	\$78,579
Med.Retiree State	\$27,484
Umbrella-Other	\$22,204
Umbrella-Lib Resources	\$161,587
Umbrella - Other Hutto	\$150
Umbrella-Lib Resources Hutto	\$4,000
Software Lease/Maint.-Other	\$30,000
Total for Library	\$600,174

TOTAL for ACADEMIC SUPPORT**\$2,792,542****STUDENT SERVICES****CP Basic 15-16**

Admin/Classified Salaries	\$57,100
Travel	\$22,000
Administrative Costs	\$10,370
OE,Sup,Bks,Serv	\$94,700
Equip.(Grant) \$5000 & Over	\$33,607
Total for CP Basic 15-16	\$217,777

Div. Student Enrollment Ser.

Admin/Classified Salaries	\$350,355
Staff Benefits	\$118,771

Div. Student Enrollment Ser.	
Med.Retiree State	\$17,725
Umbrella-Other	\$11,280
Umbrella - Other Hutto	\$750
Total for Div. Student Enrollment Ser.	\$498,881
Student Accommodations	
Admin/Classified Salaries	\$38,017
Staff Benefits	\$19,184
Med.Retiree State	\$17,800
Umbrella-Other	\$5,710
Textbook Lending	\$2,500
Contract Labor	\$75,000
Total for Student Accommodations	\$158,211
Admissions & Records	
Admin/Classified Salaries	\$334,520
Staff Benefits	\$135,695
Med.Retiree State	\$17,677
Umbrella-Other	\$32,158
Total for Admissions & Records	\$520,050
Retention and Recruitment	
Admin/Classified Salaries	\$70,618
Staff Benefits	\$27,934
Umbrella-Other	\$3,000
Total for Retention and Recruitment	\$101,552
TC Connection	
Umbrella-Other	\$5,225
Total for TC Connection	\$5,225
Advising	
Admin/Classified Salaries	\$371,780
Staff Benefits	\$97,368
Med.Retiree State	\$6,871
Umbrella-Other	\$9,475
Total for Advising	\$485,494
Student Life	
Admin/Classified Salaries	\$60,895
Staff Benefits	\$15,920
Umbrella-Other	\$7,728
Club Allocations	\$4,300

Student Life	
Total for Student Life	\$88,843
Veterans Affairs	
Admin/Classified Salaries	\$73,859
Staff Benefits	\$17,450
Umbrella-Other	\$852
Total for Veterans Affairs	\$92,161
Financial Aid	
Admin/Classified Salaries	\$297,970
Student Salaries	\$15,000
Staff Benefits	\$90,307
Med.Retiree State	\$24,548
Umbrella-Other	\$8,034
Total for Financial Aid	\$435,859
FWS 2015-2016	
Student Salaries	\$194,710
ACA Paid to Institution	\$9,736
Total for FWS 2015-2016	\$204,446
TWS 2015-2016	
Student Salaries	\$47,728
Total for TWS 2015-2016	\$47,728
Testing	
Admin/Classified Salaries	\$145,726
Staff Benefits	\$48,942
Med.Retiree State	\$10,881
Umbrella-Other	\$4,655
Umbrella-TestExams	\$59,000
Total for Testing	\$269,204
TRIO 2014-2015	
Admin/Classified Salaries	\$121,183
Staff Benefits	\$28,955
Supplies	\$20,211
Travel - Other	\$9,789
Indirect Costs	\$14,785
Consultant Costs	\$3,519
Other/Miscellaneous	\$7,668
Special Set Aside Award	\$16,930
TC Matching TRIO Set Aside	\$8,465

TRIO 2014-2015

Total for TRIO 2014-2015	\$231,505
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TOTAL for STUDENT SERVICES	\$3,356,936
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INSTITUTIONAL SUPPORT**Board of Trustees**

Staff Benefits	\$6,871
Umbrella-Other	\$3,899
Total for Board of Trustees	\$10,770

President

Admin/Classified Salaries	\$255,981
Staff Benefits	\$48,429
Med.Retiree State	\$21,688
Umbrella-Other	\$3,718
Total for President	\$329,816

Marketing/Public Relations Dep

Admin/Classified Salaries	\$180,574
Staff Benefits	\$57,651
Med.Retiree State	\$13,742
Umbrella-Other	\$6,396
Umbrella-Advertising	\$32,350
Umbrella-Col Publications	\$24,500
Umbrella - Other Hutto	\$500
Umbrella-Advertising Hutto	\$1,000
Promotional Items	\$18,000
Software Lease/Maint.-Other	\$11,021
Contract Labor	\$45,000
Total for Marketing/Public Relations Dep	\$390,734

Duplication Center

Supplies	\$11,075
Interdept.Charges	(\$55,600)
Equip.Maint	\$500
Equip Rental	\$30,000
Total for Duplication Center	(\$14,025)

Inst.Effectiveness/Research

Admin/Classified Salaries	\$118,899
Staff Benefits	\$35,107
Med.Retiree State	\$6,871
Umbrella-Other	\$3,653

Inst.Effectiveness/Research	
Software Lease/Maint.-Other	\$4,800
Total for Inst.Effectiveness/Research	\$169,330
Institutional Memberships	
Oper Exp	\$50,000
Total for Institutional Memberships	\$50,000
Official Functions	
Oper Exp	\$8,000
Total for Official Functions	\$8,000
Professional Growth	
Travel	\$14,000
Oper Exp	\$9,000
Total for Professional Growth	\$23,000
VP Administration	
Admin/Classified Salaries	\$164,473
Staff Benefits	\$43,055
Med.Retiree State	\$21,613
Umbrella-Other	\$5,638
Total for VP Administration	\$234,779
GL Accounting Services	
Admin/Classified Salaries	\$185,387
Staff Benefits	\$47,551
Med.Retiree State	\$13,742
Umbrella-Other	\$4,730
Total for GL Accounting Services	\$251,410
Tax Collection Expense	
Oper Exp	\$92,500
Oper Exp	\$8,000
Total for Tax Collection Expense	\$100,500
Student & Revenue Accounting	
Admin/Classified Salaries	\$226,916
Staff Benefits	\$77,781
Med.Retiree State	\$6,871
Umbrella-Other	\$7,111
Umbrella - Other Hutto	\$2,000
Cash Over/Short	\$500
Total for Student & Revenue Accounting	\$321,179

Auditing	
Oper Exp	\$26,000
Total for Auditing	\$26,000
Purchasing	
Admin/Classified Salaries	\$160,784
Staff Benefits	\$52,181
Med.Retiree State	\$6,871
Umbrella-Other	\$9,120
Total for Purchasing	\$228,956
Copiers	
Oper Exp	\$55,000
Oper Exp-(DownTown)	\$1,000
Oper Exp-(BusDevCtr)	\$1,000
Oper Exp-(BioSci)	\$2,000
Oper Exp-(Taylor)	\$7,000
Interdept.Charges-Copiers	(\$61,000)
Interdept.Charges-Copiers-(DownTown)	(\$3,000)
Interdept.Charges-Copiers-(BusDevCtr)	(\$2,000)
Interdept.Charges-Copiers-(Taylor)	(\$18,000)
Total for Copiers	(\$18,000)
General Insurance	
Consultants	\$11,000
Gen Insurance	\$75,000
Worker's Comp Adm. Costs	\$50,000
Student Liability	\$18,000
Misc Claims	\$2,000
Total for General Insurance	\$156,000
Legal Fees	
Oper Exp	\$40,000
Total for Legal Fees	\$40,000
TMED Expenses	
Oper Exp	\$1,111
Total for TMED Expenses	\$1,111
Miscellaneous Expense	
Admin/Classified Salaries	\$17,500
Umbrella-Other	\$5,225
Umbrella-Bad Debt	\$245,000
Umbrella-BkCCHOneNelnet	\$64,000

Miscellaneous Expense

Central Store	(\$2,000)
Records Retention	\$3,000
Total for Miscellaneous Expense	\$332,725

College Programs

Oper Exp	\$1,900
Total for College Programs	\$1,900

IT

Admin/Classified Salaries	\$947,678
Staff Benefits	\$294,867
Umbrella-Equip Maint	\$30,000
Umbrella-SW Lease/Maint	\$350,000
Umbrella-Other	\$150,000
Cap Lease Interest	\$2,069
TC Vehicle Expense	\$600
Contingency-Datatel Travel	\$15,000
Contingency-Equipment	\$50,000
Capital Lease Payment	\$128,726
Total for IT	\$1,968,940

Mail Service

Admin/Classified Salaries	\$44,620
Staff Benefits	\$17,504
Umbrella-Other	\$1,662
Equip Rental	\$8,704
Total for Mail Service	\$72,490

Telecommunications

Umbrella-Other	\$3,800
Phone Service	\$11,750
Phone Service-(Courtyard)	\$6,450
Phone Service-(BioSci)	\$12,000
Phone Service-(Cameron)	\$4,170
Phone Service-(Taylor)	\$18,000
Phone Service	\$8,000
Toll Free Calls	\$2,300
Other Phone Charges	\$3,000
Telephone for Art Facility	\$200
Internet Service	\$24,000
Internet Service-(Courtyard)	\$7,312

Telecommunications

Internet Service	\$24,000
Fax Machine	\$400
Equip.Maint	\$18,500
Total for Telecommunications	\$143,882

Texas BioScience TBI

Admin/Classified Salaries	\$66,711
Staff Benefits	\$23,383
Umbrella-Other-(BioSci)	\$13,566
Total for Texas BioScience TBI	\$103,660

EWCHEC

Admin/Classified Salaries	\$48,897
Staff Benefits	\$21,455
Med.Retiree State-(Taylor)	\$13,837
Umbrella-Other-(Taylor)	\$11,072
Total for EWCHEC	\$95,261

EWCHEC-Hutto

Admin/Classified Salaries	\$116,620
Staff Benefits	\$27,498
Umbrella-Other	\$10,000
TC Vehicle Expense	\$4,500
Total for EWCHEC-Hutto	\$158,618

Campus Police

Admin/Classified Salaries	\$387,717
Staff Benefits	\$119,299
Med.Retiree State	\$6,871
Umbrella-Other	\$29,061
Umbrella - Other Hutto	\$1,000
TC Vehicle Expense	\$5,000
Total for Campus Police	\$548,948

AVP Human Resources

Admin/Classified Salaries	\$272,356
Staff Benefits	\$96,418
Med.Retiree State	\$17,752
Umbrella-Other	\$13,300
Market/Advertising	\$20,000
Software Lease/Maint.-Other	\$15,000
Total for AVP Human Resources	\$434,826

Commencement	
Oper Exp	\$9,262
Total for Commencement	\$9,262
TOTAL for INSTITUTIONAL SUPPORT	\$6,180,072
PHYSICAL PLANT OPERATION & MAINTENANCE	
Plant Support	
Admin/Classified Salaries	\$159,058
Staff Benefits	\$51,018
Umbrella-Other	\$23,038
Umbrella-Rental of Fac	\$614,872
Umbrella-Trash	\$15,620
Property Insurance	\$35,000
Cap.Lease Interest Hutto	\$59,227
TC Vehicle Expense	\$20,000
Capital Lease PaymentHutto	\$35,381
Total for Plant Support	\$1,013,214
Bus, Vans, SUV, Cars	
Interdept Charges	(\$36,000)
TC Vehicle Expense	\$24,000
Total for Bus, Vans, SUV, Cars	(\$12,000)
EPA Compliance Audit	
Umbrella-Other	\$6,650
Hazard Mat Cleanup	\$1,000
Total for EPA Compliance Audit	\$7,650
Building Maintenance	
Admin/Classified Salaries	\$211,361
Staff Benefits	\$89,466
Umbrella-Heat/Air	\$80,000
Umbrella-Gen Maint	\$115,000
Umbrella-Painting	\$20,000
Furniture<\$1000	\$8,000
HSC Air Equip Repairs	\$6,000
Total for Building Maintenance	\$529,827
Custodial Services	
Admin/Classified Salaries	\$154,172
Staff Benefits	\$108,104
Umbrella-Other	\$40,000
Contracted Services	\$250,000

Custodial Services

Contracted Services	\$72,000
Total for Custodial Services	\$624,276

Grounds Maintenance

Admin/Classified Salaries	\$48,001
Staff Benefits	\$13,562
Umbrella-Other	\$18,327
Equip.Maint	\$5,200
BB/SF Field Maint	\$12,500
Contract Labor	\$150,000
Contract Labor	\$50,000
Total for Grounds Maintenance	\$297,590

Utilities

Umbrella-Electricity	\$650,000
Umbrella-Gas	\$120,000
Umbrella-Water	\$45,000
Umbrella-Sewer	\$20,700
Umbrella-Irrigation	\$32,000
Electrical Distribution	\$2,000
Fire Alarm-(Taylor)	\$1,000
Fire Alarm	\$1,500
Total for Utilities	\$872,200

TOTAL for PHYSICAL PLANT OPERATION & MAINTENANCE **\$3,332,757**

TOTAL for EDUCATIONAL & GENERAL **\$30,449,616**

STUDENT AID**SCHOLARSHIPS & FELLOWSHIPS****General Institutional Scholar.**

TC Valedictorian Fees	\$1,000
TC Sal. Tuition & Fees	\$6,000
Total for General Institutional Scholar.	\$7,000

State Scholarships(TPEG)

State Sch.Resident (TPEG)	\$205,000
State Sch.Non-Res.(TPEG)	\$5,000
State Sch.-Apartments	\$55,000
State Sch.Continuing Educ.	\$10,000
State Sch.-HB 1403	\$90,000
Total for State Scholarships(TPEG)	\$365,000

Texas Grant I 2015-2016

Renewal Awards	\$67,443
Total for Texas Grant I 2015-2016	\$67,443

TEOG 2015-2016

Initial Awards	\$496,895
Total for TEOG 2015-2016	\$496,895

PELL 2015-2016

Fed.PELL Student Grants Pd.	\$13,000,000
ACA Paid to Institution	\$20,000
Total for PELL 2015-2016	\$13,020,000

SEOG 2015-2016

Fed.SEOG Student Grants Pd.	\$207,337
ACA Paid to Institution	\$10,367
Total for SEOG 2015-2016	\$217,704

TOTAL for SCHOLARSHIPS & FELLOWSHIPS **\$14,174,042**

TOTAL for STUDENT AID **\$14,174,042**

AUXILIARY ENTERPRISES**Gen.Intercollegiate**

Admin/Classified Salaries	\$37,586
Staff Benefits	\$27,675
Umbrella-Other	\$6,500
Travel	\$995
Contingency-Unexpected	\$9,843
Total for Gen.Intercollegiate	\$82,599

Baseball

Admin/Classified Salaries	\$102,790
Staff Benefits	\$35,104
Umbrella-Other	\$14,000
Umbrella-Travel	\$31,600
Student Liability	\$5,400
TC Vehicle Expense	\$2,500
Contract Labor	\$5,600
Scholarships-TuitionFeesBooks	\$84,960
TC Housing	\$30,000
Total for Baseball	\$311,954

Men's Basketball

Admin/Classified Salaries	\$10,000
Staff Benefits	\$2,551

Men's Basketball

Umbrella-Other	\$9,000
Umbrella-Travel	\$19,500
Student Liability	\$2,000
TC Vehicle Expense	\$2,500
Contract Labor	\$5,000
Scholarships-TutionFeesBooks	\$35,400
TC Housing	\$50,000
Total for Men's Basketball	\$135,951

Women's Basketball

Admin/Classified Salaries	\$10,000
Staff Benefits	\$2,280
Umbrella-Other	\$11,000
Umbrella-Travel	\$16,400
Student Liability	\$2,000
TC Vehicle Expense	\$2,600
Contract Labor	\$5,000
Scholarships-TutionFeesBooks	\$35,400
TC Housing	\$50,000
Total for Women's Basketball	\$134,680

Softball

Admin/Classified Salaries	\$17,000
Staff Benefits	\$3,044
Umbrella-Other	\$10,000
Umbrella-Travel	\$15,700
Student Liability	\$3,000
TC Vehicle Expense	\$5,300
Contract Labor	\$4,000
Scholarships-TutionFeesBooks	\$59,000
TC Housing	\$50,000
Total for Softball	\$167,044

Volleyball

Admin/Classified Salaries	\$8,500
Staff Benefits	\$2,354
Umbrella-Other	\$12,000
Umbrella-Travel	\$11,400
Student Liability	\$1,700
TC Vehicle Expense	\$5,600

Volleyball	
Contract Labor	\$3,000
Scholarships-TutionFeesBooks	\$35,400
TC Housing	\$30,000
Total for Volleyball	\$109,954
Athletic Training	
Admin/Classified Salaries	\$48,784
Staff Benefits	\$20,490
Umbrella-Other	\$10,000
Total for Athletic Training	\$79,274
Cafeteria (IA)	
Staff Benefits	\$6,871
Total for Cafeteria (IA)	\$6,871
Recreational Sports	
Faculty Salaries	\$8,100
Admin/Classified Salaries	\$29,293
Staff Benefits	\$11,771
Umbrella-Other	\$3,306
Total for Recreational Sports	\$52,470
Vending	
Oper Exp	\$4,152
Total for Vending	\$4,152
TOTAL for AUXILIARY ENTERPRISES	\$1,084,949
CONTINGENCY FOR UNEXPECTED EXPENDITURES	
Contingency-All Campus Travel	\$110,000
Contingency-Fac.Leave Grant	\$20,000
Contingency-Equipment	\$50,000
Contingency-Unexpected	\$160,313
TOTAL for CONTINGENCY FOR UNEXPECTED EXPENDITURES	\$340,313
Total Expenditures	\$46,048,920

**TEMPLE COLLEGE
DEBT SERVICE
2015-2016**

REVENUE:

Use Fees:	2006 Series	\$1,069,000.00	
	2009 Series	\$248,112.00	
	2013 Series	<u>\$236,100.00</u>	
Total Use Fees:			\$1,553,212.00

Taxes for Debt Service	2002 Series	\$584,640.00	
	2007 Series	\$558,751.00	
	2010 Series	<u>\$1,012,877.50</u>	
Total Tax:			<u>\$2,156,268.50</u>

TOTAL REVENUE: \$3,709,480.50

EXPENSES:

2002 Series-Limited Tax School Bldg, Equip & Refunding Bonds			
Interest		\$164,640.00	
Principal		<u>\$420,000.00</u>	
			\$584,640.00

2006 Series-Revenue (Use and General Fees) & Refunding Issue			
Interest		\$289,000.00	
Principal		<u>\$780,000.00</u>	
			\$1,069,000.00

2007 Series-Limited Tax School Bldg & Equip Issue			
Interest		\$208,751.00	
Principal		<u>\$350,000.00</u>	
			\$558,751.00

2009 Series-Revenue (Use Fees) Bonds			
Interest		\$8,112.00	
Principal		<u>\$240,000.00</u>	
			\$248,112.00

2010 Series-Limited Tax School Building Bonds			
Interest		\$467,877.50	
Principal		<u>\$545,000.00</u>	
			\$1,012,877.50

2013 Series-Revenue (Use Fees) and Refunding Bonds			
Interest		\$26,100.00	
Principal		<u>\$210,000.00</u>	
			<u>\$236,100.00</u>

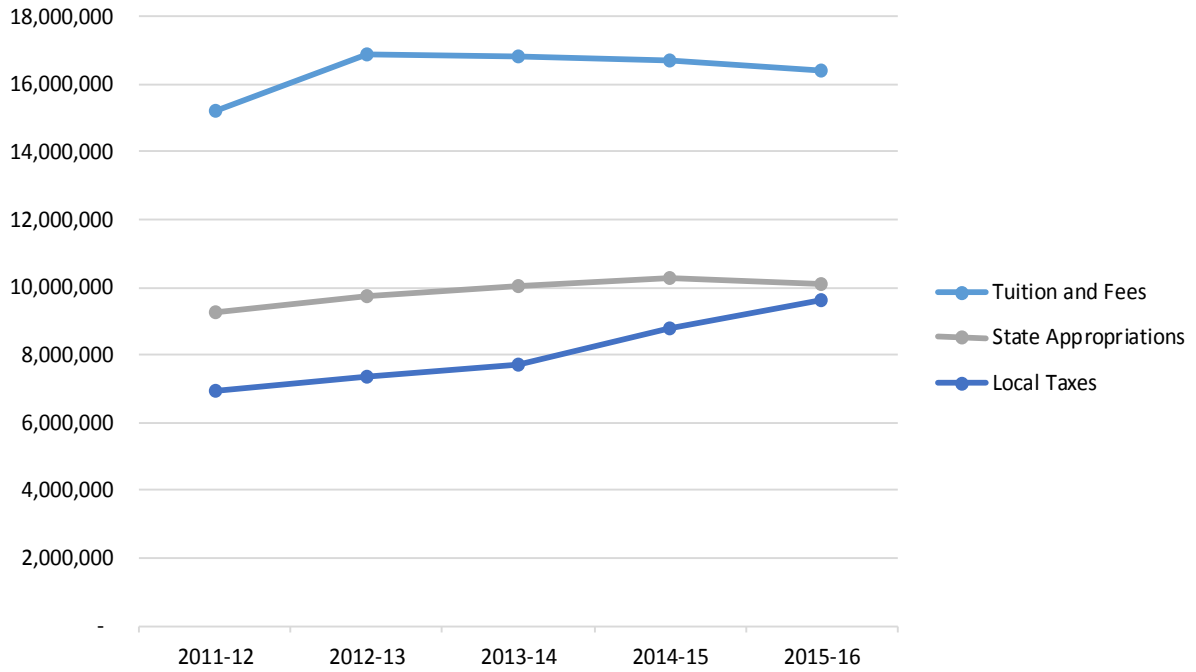
TOTAL EXPENSES: \$3,709,480.50

Analysis & Trends

TEMPLE COLLEGE
SUMMARY OF REVENUES AND EXPENDITURES
 BUDGET YEARS 2012-13 thru 2015-16

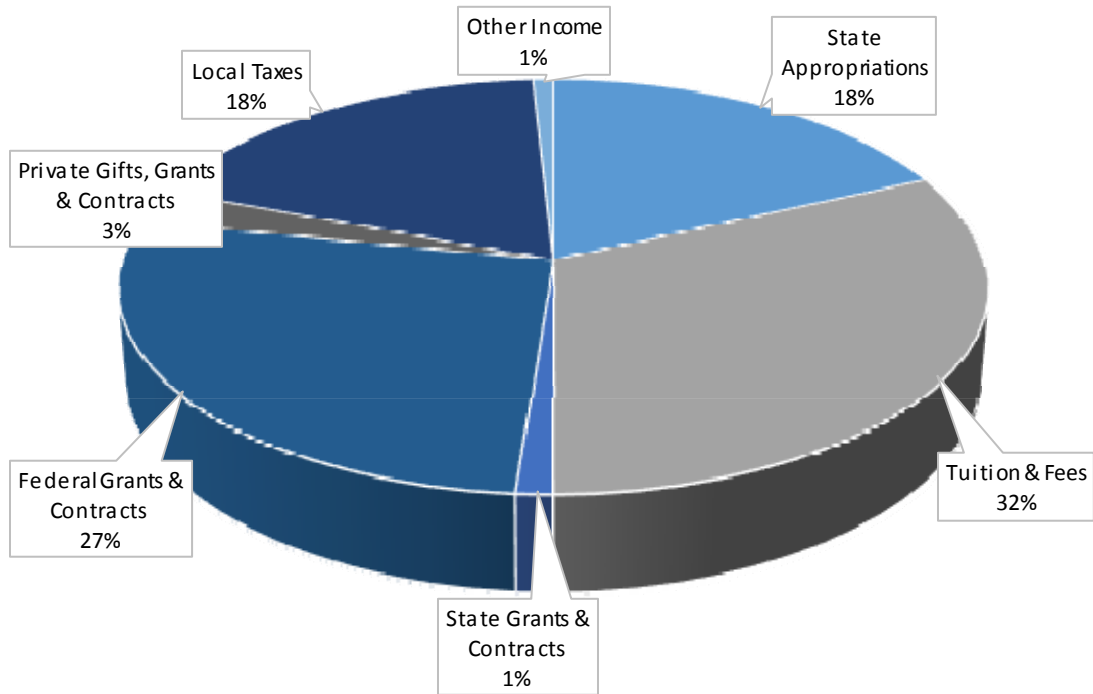
REVENUES	2012-13	2013-14	2014-15	2015-16	Increase/ Decrease	Percent Change
	Budget	Budget	Budget	Budget		
Educational & General						
State Funds	9,709,989	10,025,667	10,277,711	10,113,040	(164,671)	-1.6%
Federal Funds	14,083,915	13,984,222	13,916,187	13,916,187	-	0.0%
Local Funds	25,644,895	26,024,321	27,141,863	27,811,599	669,736	2.5%
Total Educational & General	49,438,799	50,034,210	51,335,761	51,840,826	505,065	1.0%
Auxiliary Enterprises						
Auxiliary Funds	17,500	17,500	9,500	9,500	-	0.0%
Total Auxiliary Enterprises	17,500	17,500	9,500	9,500	-	0.0%
Transfers						
Transfer of Funds	(4,907,532)	(4,363,292)	(4,114,292)	(5,801,406)	(1,687,114)	41.0%
Total Transfers	(4,907,532)	(4,363,292)	(4,114,292)	(5,801,406)	(1,687,114)	41.0%
TOTAL REVENUES	44,548,767	45,688,418	47,230,969	46,048,920	(1,182,049)	-2.5%
EXPENDITURES						
Educational & General						
Instruction	13,671,777	14,062,462	14,525,361	14,413,597	(111,764)	-0.8%
Public Service	357,123	365,367	369,246	373,712	4,466	1.2%
Academic Support	2,600,341	2,691,789	2,705,738	2,792,542	86,804	3.2%
Student Services	2,765,932	3,106,676	3,442,897	3,356,936	(85,961)	-2.5%
Institutional Support	6,085,328	6,360,640	7,059,084	6,180,072	(879,012)	-12.5%
Physical Plant Operation & Maintenance	3,616,451	3,665,938	3,618,054	3,332,757	(285,297)	-7.9%
Total Educational & General	29,096,952	30,252,872	31,720,380	30,449,616	(1,270,764)	-4.0%
Student Aid						
Scholarships & Fellowships	14,071,468	14,052,549	14,106,599	14,174,042	67,443	0.5%
Total Student Aid	14,071,468	14,052,549	14,106,599	14,174,042	67,443	0.5%
Auxiliary Enterprises	1,020,347	1,022,997	1,028,946	1,084,949	56,003	5.4%
Contingency for Unexpected Expenditures	360,000	360,000	375,044	340,313	(34,731)	-9.3%
TOTAL EXPENDITURES	44,548,767	45,688,418	47,230,969	46,048,920	(1,182,049)	-2.5%

**TEMPLE COLLEGE
REVENUE ANALYSIS
BUDGET YEARS 2011-12 thru 2015-16**



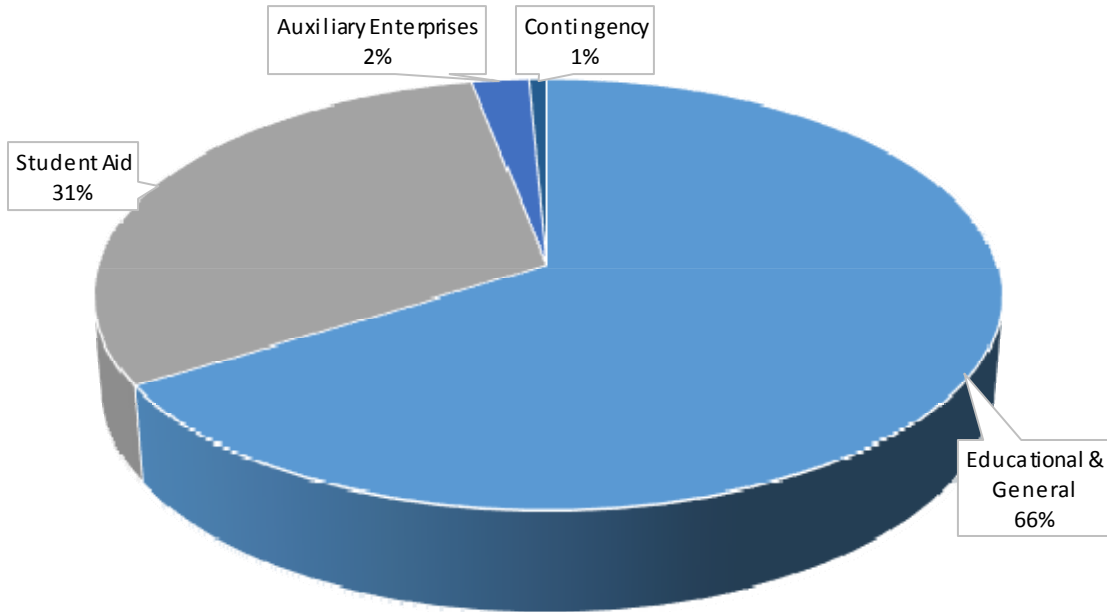
Budget Year	Tuition and Fees	Percent of Total	State Appropriation	Percent of Total	Local Taxes	Percent of Total
2011-12	15,227,243	48.5%	9,236,185	29.4%	6,936,654	22.1%
2012-13	16,889,305	49.7%	9,709,989	28.6%	7,385,000	21.7%
2013-14	16,829,671	48.7%	10,025,667	29.0%	7,735,000	22.4%
2014-15	16,682,275	46.7%	10,277,711	28.8%	8,787,324	24.6%
2015-16	16,425,375	45.5%	10,113,040	28.0%	9,600,960	26.6%

**TEMPLE COLLEGE
REVENUE SUMMARY
BUDGET YEAR 2015-16**



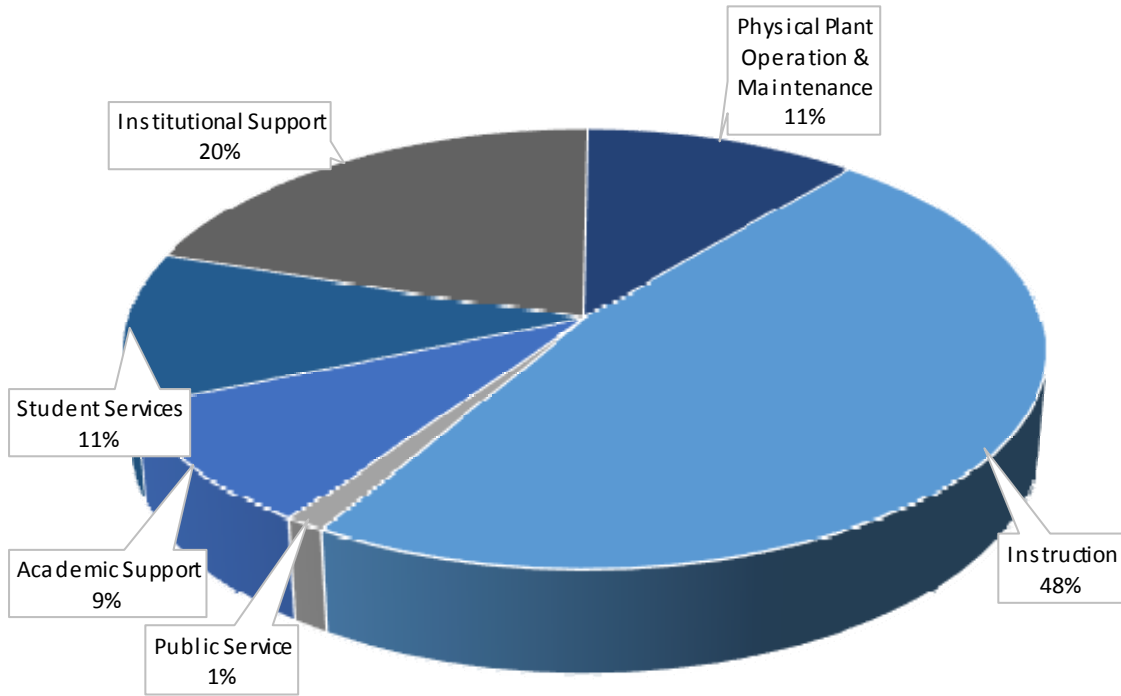
	Fiscal Year 2015-16	Percent of Budget
State Appropriations	9,488,849	18.3%
Tuition & Fees	16,425,375	31.7%
State Grants & Contracts	624,191	1.2%
Federal Grants & Contracts	13,916,187	26.8%
Private Gifts, Grants & Contracts	1,339,206	2.6%
Local Taxes	9,600,960	18.5%
Other Income	<u>446,058</u>	<u>0.9%</u>
Total Educational & General Revenue	51,840,826	100.0%

**TEMPLE COLLEGE
EXPENDITURE SUMMARY
BUDGET YEAR 2015-16**



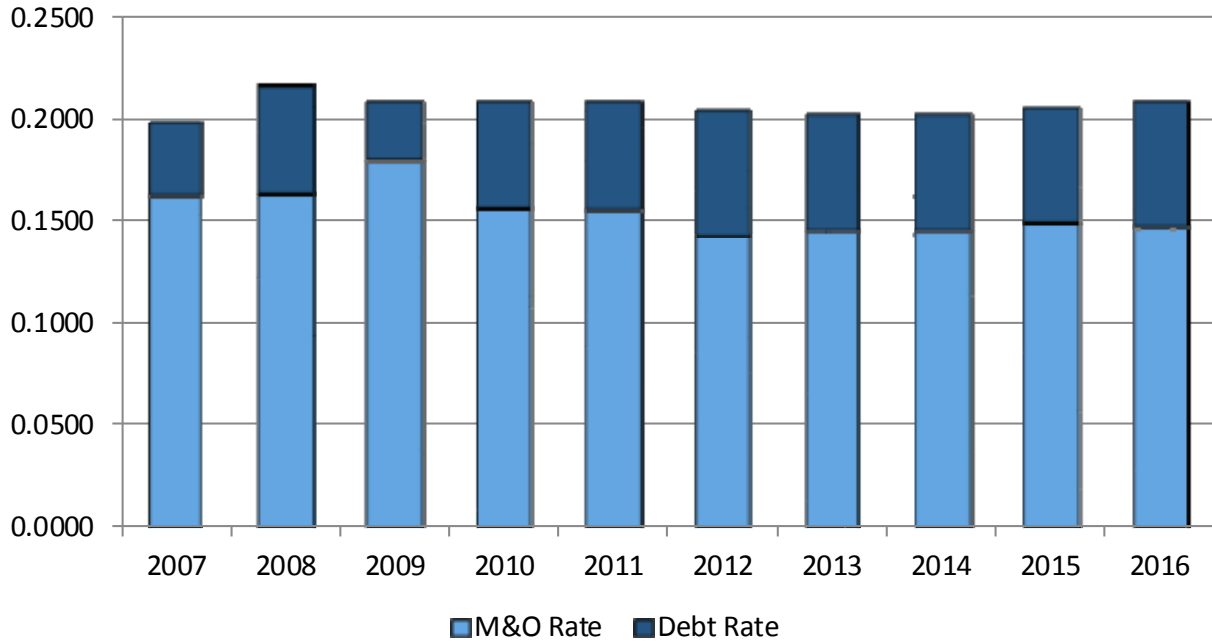
	Fiscal Year 2015-16	Percent of Budget
Educational & General	30,449,616	66.1%
Student Aid	14,174,042	30.8%
Auxiliary Enterprises	1,084,949	2.4%
Contingency	<u>340,313</u>	<u>0.7%</u>
Total Expenditures	46,048,920	100.0%

TEMPLE COLLEGE
EDUCATIONAL & GENERAL EXPENDITURES
 BUDGET YEAR 2015-16



	Fiscal Year 2015-16	Percent of Budget
Instruction	14,413,597	47.3%
Public Service	373,712	1.2%
Academic Support	2,792,542	9.2%
Student Services	3,356,936	11.0%
Institutional Support	6,180,072	20.3%
Physical Plant Operation & Maintenance	<u>3,332,757</u>	<u>10.9%</u>
Total Educational & General Expenditures	30,449,616	100.0%

**TEMPLE COLLEGE
PROPERTY TAX RATES**
FY 2007 to 2016

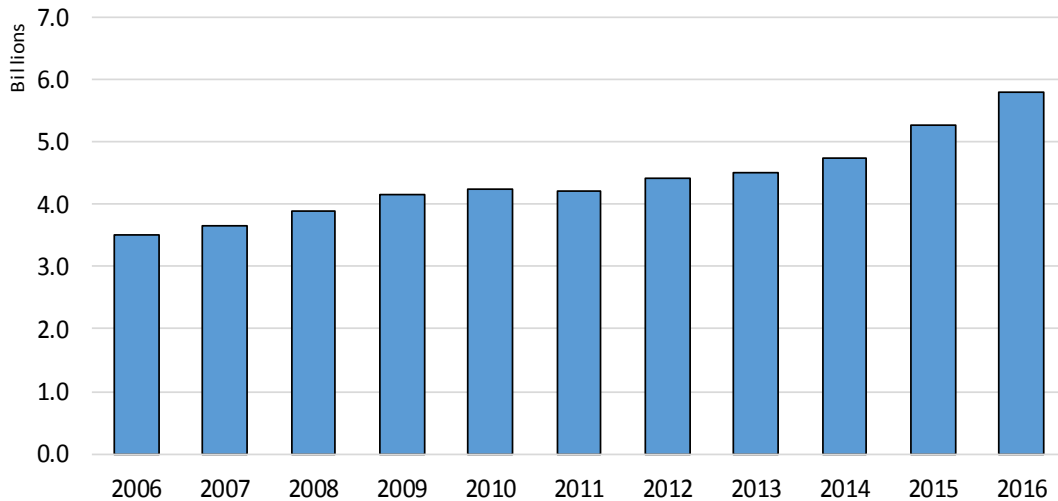


	M&O Rate	Debt Rate		Total Rate
2007	0.1630	0.0370	▼	0.2000
2008	0.1647	0.0533	▼	0.2180
2009	0.1801	0.0299	▼	0.2100
2010	0.1575	0.0525	▼	0.2100
2011	0.1567	0.0533	▼	0.2100
2012	0.1440	0.0614	▼	0.2054
2013	0.1459	0.0577	▼	0.2036
2014	0.1466	0.0570	▼	0.2036
2015	0.1505	0.0560	▼	0.2065
2016	0.1483	0.0617	▼	0.2100

TEMPLE COLLEGE
PROPERTY TAX APPRAISAL VALUES
FY 2006 to 2016

Fiscal Year	(+) Appraised Value	(-) Homestead Cap	(=) Assessed Value	(-) Total Exemptions	(=) Net Taxable	Freeze Adjusted Taxable
2006	3,518,968,079	42,451,047	3,476,517,032	834,920,635	2,641,596,397	
2007	3,650,095,347	32,207,527	3,617,887,820	845,325,014	2,772,562,806	
2008	3,899,970,039	32,585,491	3,867,384,548	864,084,517	3,003,300,031	
2009	4,166,891,819	29,483,139	4,137,408,680	870,795,959	3,266,612,721	2,947,587,879
2010	4,250,201,770	13,368,125	4,236,833,645	848,681,086	3,388,152,559	3,056,813,744
2011	4,223,400,920	6,288,770	4,217,112,150	855,574,985	3,361,537,165	3,019,456,143
2012	4,413,551,969	7,882,434	4,405,669,535	922,592,900	3,483,076,635	3,134,077,942
2013	4,517,922,725	4,746,806	4,513,175,919	938,920,982	3,574,254,937	3,209,834,373
2014	4,734,883,907	2,789,142	4,732,094,765	948,163,906	3,783,930,859	3,411,908,004
2015	5,255,179,019	2,697,208	5,252,481,811	1,036,020,831	4,216,460,980	3,836,381,309
2016	5,797,723,904	3,254,693	5,794,469,211	1,251,956,051	4,542,513,160	4,133,717,553
1-yr change	10.3%	20.7%	10.3%	20.8%	7.7%	7.8%
7-yr change						
10-yr change	64.8%	-92.3%	66.7%	49.9%	72.0%	56.5%

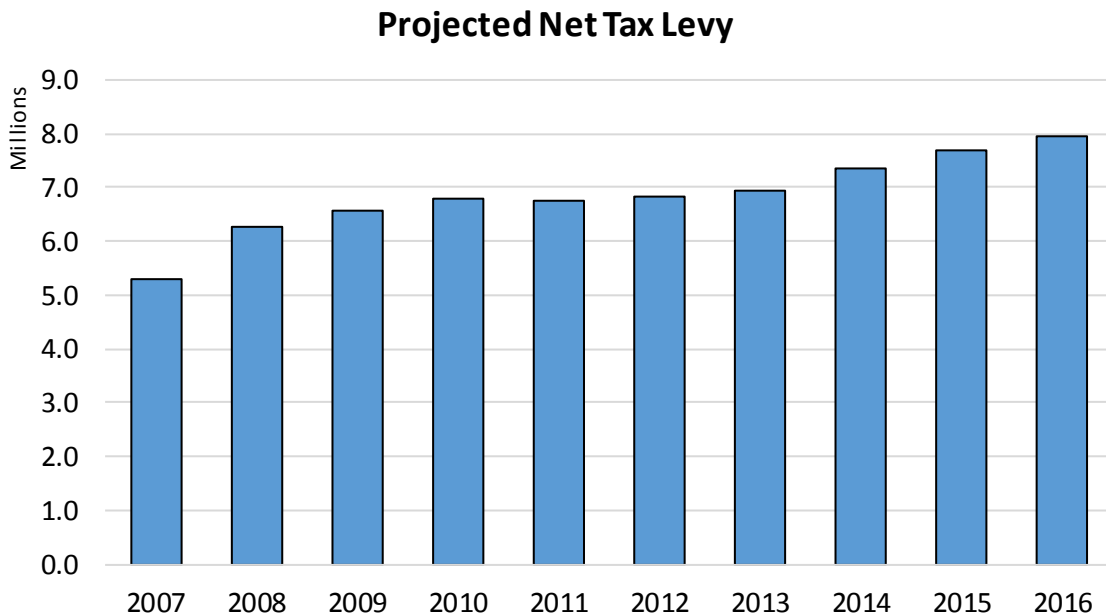
Appraised Value



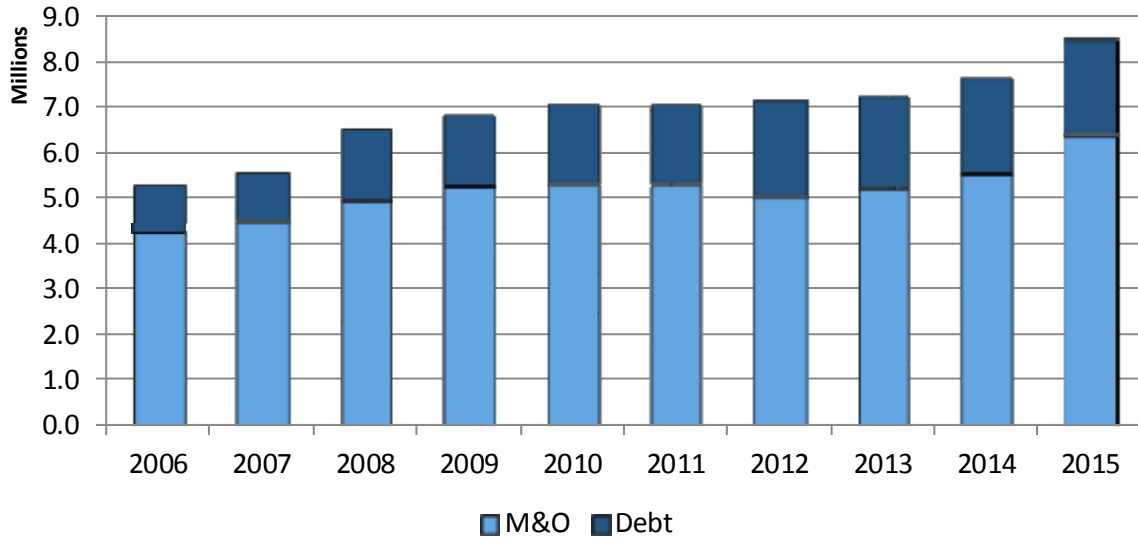
TEMPLE COLLEGE
PROJECTED AND ACTUAL PROPERTY TAX COLLECTIONS
FY 2007 to 2016

Fiscal Year	(+) Approximate Total Levy	(-) Projected TIF Levy	(=) Projected Net Tax Levy	(+) Actual Total Levy	(-) Actual TIF Levy	(=) Actual Net Tax Levy
2007	5,545,126	239,033	5,306,093	5,559,280	217,722	5,341,558
2008	6,547,194	269,099	6,278,095	6,540,884	259,373	6,281,511
2009	6,839,635	272,957	6,566,678	6,837,720	273,242	6,564,478
2010	7,079,211	271,497	6,807,714	7,082,194	269,942	6,812,252
2011	7,021,049	271,535	6,749,514	7,090,970	305,694	6,785,276
2012	7,121,712	279,550	6,842,162	7,168,855	287,477	6,881,378
2013	7,247,310	317,751	6,929,559	7,275,176	308,253	6,966,923
2014	7,672,988	311,621	7,361,367	7,665,068	337,758	7,327,310
2015	8,668,770	992,637	7,676,133	8,579,941	996,394	7,583,547
2016	9,332,280	1,383,813	7,948,467			
1-yr change	7.7%	39.4%	3.5%	11.9%	195.0%	3.5%
9-yr change				54.3%	357.6%	42.0%
10-yr change	68.3%	478.9%	49.8%			

(italics) - as of August 1



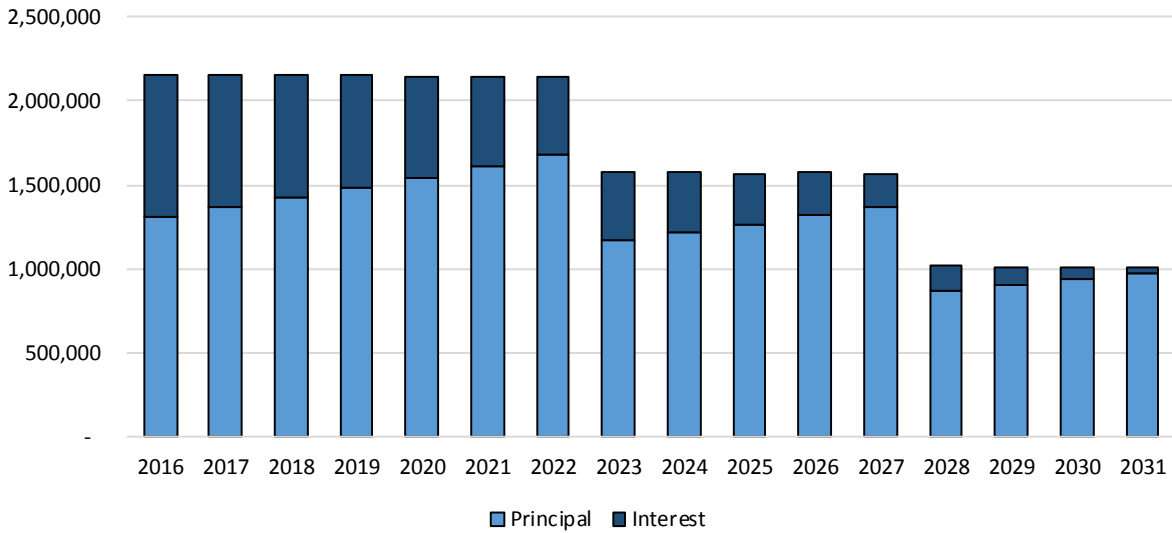
TEMPLE COLLEGE
PROPERTY TAX REVENUE COLLECTIONS
 FY 2006 to 2015



	M&O	Debt	Total
	<u>Tax Revenue</u>	<u>Tax Revenue</u>	<u>Tax Revenue</u>
2006	4,280,020	989,870	5,269,890
2007	4,532,813	1,026,467	5,559,280
2008	4,953,066	1,587,818	6,540,884
2009	5,288,890	1,548,830	6,837,720
2010	5,323,379	1,758,815	7,082,194
2011	5,301,008	1,789,962	7,090,970
2012	5,037,586	2,131,269	7,168,855
2013	5,217,902	2,057,274	7,275,176
2014	5,524,656	2,140,412	7,665,068
2015	6,425,002	2,154,939	8,579,941

(italics) - as of August 1

**TEMPLE COLLEGE
DEBT SERVICE SCHEDULE
ALL GENERAL OBLIGATION ISSUES**

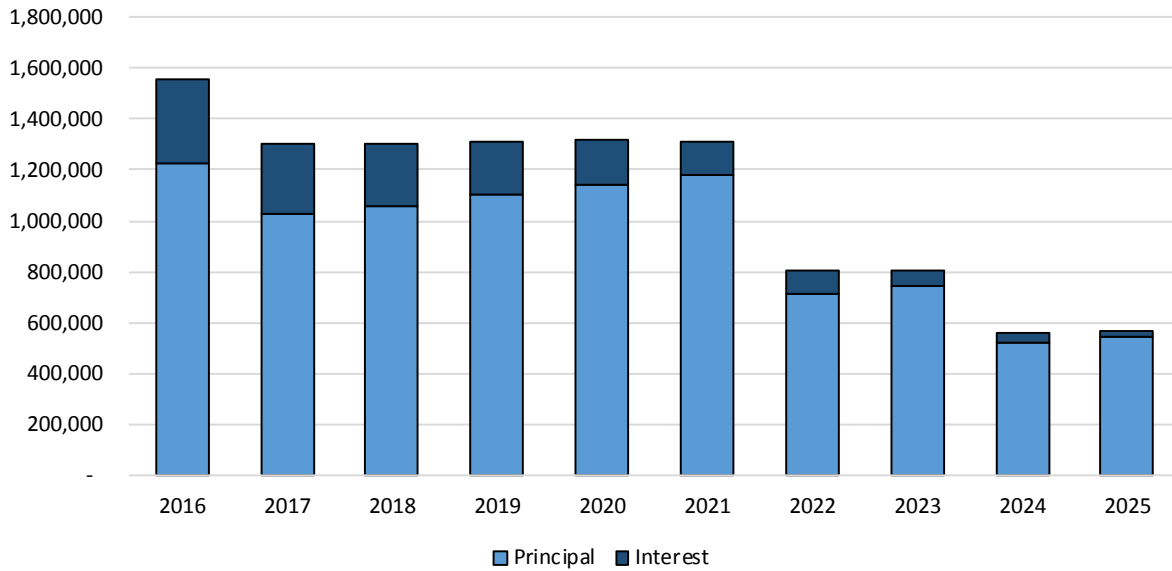


Fiscal Year	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2016	1,315,000	841,269	2,156,269
2017	1,365,000	785,231	2,150,231
2018	1,425,000	727,072	2,152,072
2019	1,485,000	666,348	2,151,348
2020	1,545,000	603,012	2,148,012
2021	1,610,000	537,111	2,147,111
2022	1,675,000	468,401	2,143,401
2023	1,175,000	396,929	1,571,929
2024	1,220,000	350,379	1,570,379
2025	1,265,000	302,046	1,567,046
2026	1,320,000	251,930	1,571,930
2027	1,370,000	199,636	1,569,636
2028	870,000	145,360	1,015,360
2029	900,000	110,995	1,010,995
2030	935,000	75,445	1,010,445
2031	975,000	38,513	1,013,513
TOTALS	\$20,450,000	\$6,499,677	\$26,949,677

Average Annual Debt
Years

\$1,684,355
16

**TEMPLE COLLEGE
DEBT SERVICE SCHEDULE
ALL REVENUE ISSUES**



<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2016	1,230,000	323,212	1,553,212
2017	1,025,000	280,855	1,305,855
2018	1,060,000	245,338	1,305,338
2019	1,105,000	208,548	1,313,548
2020	1,145,000	170,085	1,315,085
2021	1,180,000	130,150	1,310,150
2022	715,000	88,815	803,815
2023	740,000	66,208	806,208
2024	520,000	42,600	562,600
2025	545,000	21,800	566,800
TOTALS	\$9,265,000	\$1,577,611	\$10,842,611

Average Annual Debt Years \$1,084,261
10