



Allen  
Frisco  
McKinney  
Plano  
Rockwall  
Texas



# Annual Budget

Fiscal Year 2015 - 2016

*Fiscal Year Ending August 31, 2016*

COLLIN COUNTY COMMUNITY COLLEGE DISTRICT

Annual Budget  
For the Fiscal Year Ending August 31, 2016

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# Introduction



August 25, 2015

Honorable Chairman, Board of Trustees, and District President  
 Collin County Community College District  
 McKinney, TX

Dear Board Members and District President:

The proposed 2015-2016 fiscal year budget for the Collin County Community College District (the "District") totals \$232,299,126 for all funds. The budget was developed with major consideration given to the strategic goals of the District and the priorities established by the Board of Trustees.

It should be noted that a budget is a detailed financial plan reflecting the finances required to support instructional programs, student programs, and support services. In general, budgets are the mechanism by which an organization allocates the resources necessary to accomplish its mission in a given time frame. The core values, as identified on page 16 of the budget document, were also considered during the budget development process. The budget furthermore serves as a control mechanism to match revenues to expenses and prevent financial deficits.

**BUDGET PROCESS**

The budget process began by initially developing and distributing base allocations to each of the District President's direct reports (Leadership Team) for part-time staff salaries and operating expenses. Administrative Services budgets for full-time salaries. Beginning with the 2015-16 fiscal year, Administrative Services will budget for part-time faculty salaries based on recommendations from the instructional divisions regarding the number of sections being taught by part-time faculty. The Leadership Team subsequently reviewed and distributed their respective budget allocations to their organizational managers. Each manager had the opportunity to reallocate their allocated funds among their organizations to meet the changing goals and targeted actions of the District. Beyond the initial allocations, supplemental funds being requested total \$3,910,712 and are summarized below as recurring or non-recurring for salaries and operating expenses:

	<u>Recurring</u>	<u>Non-Recurring</u>
New Positions and additional funding:		
• New FT-PT Faculty		
○ Full Time Faculty:	\$ 966,903	
○ Part Time Faculty:	\$ 197,385	
• New FT-PT Staff		
○ Full Time Staff:	\$ 656,816	\$ 40,700
○ Part Time Staff:	<u>\$ 23,491</u>	<u>\$ 0</u>
Total Faculty and Staff	\$1,844,595	\$ 40,700
Operating Expenses:		
○ Current Unrestricted Fund	\$ 514,883	\$1,412,642
○ Auxiliary	<u>\$ 86,530</u>	<u>\$ 11,362</u>
Total Supplemental	\$2,446,008	\$1,464,704

A detailed listing of new recurring and non-recurring expenses included in the Current Unrestricted and Auxiliary Funds budget may be found starting on page 67.

These additional funds help to ensure the District meets its strategic goals and plan. Each organization manager presented their respective budget during open budget hearings held in June. The hearings not only improve the quality of the budget, but also provide for open communication concerning District finances and priorities between various college personnel. The President and Leadership Team subsequently approved the proposed budget and funding requests.

A new initiative is being launched beginning with the 2015-16 budget year called the Collin College Innovation Challenge. Exclusive of salaries, operational budgets were reduced by ten percent. Excess budgeted funds from part time faculty salaries and from utilities also contributed to the fund which totals \$4,775,733. An appeals process is in place to reinstate division budget funds, if necessary, and with proper justification, resulting in a corresponding reduction of the Innovation Challenge Fund. See Current Fund Budget on page 43 for reserves.

Initial amounts contributed to the Innovation Challenge Fund from operating budgets include:

• Instruction	\$ 628,350
• Public Service	\$ 210
• Academic Support	\$ 226,416
• Student Services	\$ 174,835
• Institutional Support	\$ 626,069
• Operation and Maintenance of Plant	\$ 1,019,853
• Part Time Faculty Salaries	<u>\$ 2,100,000</u>
Total	\$ 4,775,733

## BUDGET SUMMARY

The annual budget, as presented, is balanced and includes all funds. The Fiscal Year 2015-2016 budgeted revenues and expenses each total \$232,299,126 and the following is a summary by fund:

Unrestricted Current Funds	
Operating Funds	\$145,161,232
Auxiliary Funds	9,689,523
2006 Bonds Called	12,350,013
Restricted Funds:	
Grant Funds	30,372,529
Total Current Funds	<u>\$197,573,297</u>
Building Fund	17,881,602
Debt Funds	
2006 GO Bond Series	12,684,680
2010 GO Bond Series	3,045,025
Revenue Bonds	<u>1,114,522</u>
Total Bonds	16,844,227
Total	\$232,299,126

An explanation for each fund is detailed within the attached annual budget document starting on page 30.

For 2015-16, the total Current Funds revenues are projected to increase by \$15,452,089 or an 8.48% overall increase from 2014-2015 budgeted revenues. See page 39 for a comparative summary schedule of Current Funds. Explanations for significant changes related to 2015-2016 projected Current Funds revenues are noted below:

- In June 2015, the Board of Trustees approved a motion to call the Limited Tax Improvement Bonds Series 2006 and pay off the outstanding principal of \$12,445,000 plus accrued interest in February 2016. The board also agreed to review their approval in December prior to the February action to pay off the bonds. \$12,350,013 of the \$15,452,089 increase in total current fund revenues from prior year's budget to current year's budget is due to paying off the 2006 Bonds through the utilization of current fund net position.
- This is the first year of the biennium. Formula funding received through State Appropriations is increasing two percent over the two-year biennium, due primarily to an increase in contact hours. The increase is \$608,656 for each year of the biennium. Funding is divided between three categories and includes the following:
  - Core Operations \$ 500,000
  - Student Success \$ 3,320,993
  - Contact Hour Funding \$ 29,923,738
  - Total \$ 33,744,731

Currently the District continues to receive the majority of state funding based on contact hours, but a portion (10%) of the funding is tied to a success-points system in which colleges earn funding for students' academic milestones, such as earning an associate's degree, a certificate or transferring to a university.

- Net revenue from tuition and fees is estimated to be consistent with the 2014-15 fiscal year. No increase in enrollment is anticipated, nor is an increase in tuition and fees planned.
- Certified assessed values are increasing by approximately 10.9% from \$86.977 billion in 2014-2015 to \$96.453 billion in 2015-2016. The overall tax rate proposed is \$.08196, the same rate for 2014-15 consisting of the following:

	2014-15	2015-16
Maintenance & Operations	\$.078965	\$.078965
Debt Service	\$.002995	\$.002995
Total Tax Rate	\$.081960	\$.081960
Total Tax Collections (M&O)	\$69,265,248	\$76,632,670

- The Debt Service rate of .002995 is set to pay a portion of the debt service with the balance coming from current fund net position (\$12,350,013), and debt service net position (\$700,000). For the 2014-15 budget year, the debt rate was set for a portion of debt service net position to be used to meet debt service requirements with the remaining debt service being paid using ad valorem taxes. See page 37 for the Debt Fund schedule.

- A decrease in net position totaling \$232,875 is budgeted to balance the Auxiliary Fund. Bookstore revenues are expected to decrease due to a shift toward renting instead of selling text books. While this reduces overall revenues, expenses related to textbook sales are also reduced. In addition, it is anticipated there will be a decrease in shipping and personnel costs compared to 2014-15. Bookstore profits support District athletics. Net profits from the bookstore operations are expected to be approximately \$481,000. Cell tower revenues and facilities rental income supports District scholarships. A detailed comparative auxiliary budget may be found on page 46.
- The Grant Fund consists of federal student financial aid (Title IV), federal and state grants. Federal grant revenues are projected to decrease by \$4,121,402 or 55.8%. The decrease is primarily a result of the completion of the Department of Labor Trade Adjustment Assistance Community College and Career Training (TAACCCT) Grant as of September 30, 2015 and a decrease in the National Science Grant for the 2015-16 fiscal year totaling \$171,199. One month's expenses and the closeout expenses related to the TAACCCT grant will be incurred during the 2015-16 fiscal year. Details of comparative changes for grants and contracts are shown on page 48. State grant budgets will decrease by \$542,808 in 2015-16 due to several grants ending.

For 2015-2016, excluding the transfer from the operating fund totaling \$12,350,013 to pay off the 2006 Series Bonds, the total current expenses are projected to increase \$3,102,076 or 1.7%, but consists of a combination of both increases and decreases in expenses. The following is a summary of significant budget changes as compared to the 2014-2015 budget:

- Non-recurring supplemental operating requests from 2014-15 for instruction totaled approximately \$2.1 million of the total supplemental requests of \$4,117,689. The 2015-16 non-recurring supplemental operating expenses for instruction total approximately \$720,000. Other decreases are due to a reduction in CE training contracts and nonrecurring expenses for DP-Software, and training contracts, as well as the \$628,350 being moved from instructional operating budgets to the Innovation Challenge fund. See page 41 for a comparative current fund budget beginning with instruction.
- Increases in instruction have been budgeted for the following expenses:
 

○ Seventeen (17) new full-time faculty positions	\$ 918,000
○ Replacement of computer equipment in labs	\$ 346,289
○ Additional part-time faculty sections	\$ 172,035
○ Replacement of lighting and sound at SCC theatre	\$ 130,400
- Institutional Support expenses are projected to decrease in total by \$1,179,941. The decrease is offset somewhat by increases in expenses consisting of:
 

○ Oracle maintenance-7% increase in support	\$ 140,000
○ SciQuest Accounts Payable Software & implementation	82,735
○ Backup Drives and Tapes for Banner and Blackboard	58,000
○ QEP software and continued maintenance	32,405

A portion of the decrease is related to the transfer of 10% of the budgets to the Innovation Initiative reserve in the amount of \$626,069. Other decreases were related to changes in staff and interim acting staff.



- For 2015-2016, staff benefits are expected to increase 3.8% from \$9,008,700 in 2014-15 to \$9,348,781 in 2015-16. Key components making up staff benefits are described below:
  - The District's allocation from the State for medical expense increased 7.9% from \$3.84 million to \$4.15 million. The employer paid portion of premiums is increasing 7.2% over the 2014-15 budget year. The District is adding seventeen new faculty and 10 new staff benefit's eligible positions which accounts for the increase in medical insurance expense to the District totaling approximately \$410,000.
  - The State's mandated District contribution to the Employer's Retirement System (ERS) equal to 1% of the total base wages and salaries for each benefit's (TRS and ORP) eligible employee is expected to increase from \$520,000 to \$570,000.
  - It is anticipated retirement benefits the District will be responsible for paying will be approximately \$2.6 million. The District is required to pay 50% of the statutory state contribution for retirement benefits. The District pays 3.3% of the 6.6% mandate for ORP and 3.4% of the 6.8% TRS mandate.
  - Three faculty members have been approved for sabbatical leave for fiscal year 2015-16 compared to four approved sabbaticals for 2014-15. The expense to the District for Sabbatical leave totals \$102,144.
  - All other staff benefit expenses are expected to be consistent with prior year expenses.
- Also included in educational and general expenses from the supplemental list are seventeen (17) full-time staff positions and one (1) part time staff positions at a cost of \$725,381 and \$13,091, respectively. Funds totaling \$7,135 were also budgeted for reclassification of one position and \$10,400 was budgeted for student assistants. See page 67 for a full list of the proposed new positions.
- Total non-mandatory transfers are budgeted at \$10,947,169. This includes transfers for the Child Development Lab School of \$209,567 and Building Fund transfers of \$8,572,074 for future projects and \$2,165,528 for renewal & replacement.
- Mandatory transfers total \$13,549,643 and consists of \$1,114,522 for revenue bond debt payment, \$85,108 for grants and contract matching, and \$12,350,013 to pay off the 2006 bond series in February 2016.
- Reserves total \$17,294,086 and include:
 

▪ Reserve for Encumbrances	\$ 300,000
▪ Reserve for Current Operations	2,000,000
▪ Reserve for Strategic Initiatives	1,500,000
▪ Reserve for Supplemental	2,218,353
▪ Reserve for Innovation Initiatives	4,775,733
▪ Reserve for Salary Adjustments	<u>6,500,000</u>
Total	\$17,294,086

The Reserve for Strategic Initiatives was originally set aside for initiatives to be implemented for the incoming District President. The Reserve for Supplemental relates to items that are pending approval based upon further operational review

with the detail provided on page 69. Reserve for Salary Adjustments corresponds to a proposed 4% salary increase, and salary adjustments recommended by an HR and Benefits consulting firm following a compensation study during the 2014-15 fiscal year.

- The Building Fund expenses total \$17,881,602.

○ Renewal & Replacement	\$ 2,216,200
○ CPC Health Science Center, Conference Center	\$ 12,492,902
○ Emergency Services Training Center	<u>\$ 3,172,500</u>
Total	<u>\$ 17,881,602</u>

- Changes in the debt service budget for G.O. Bonds and Revenue Bonds are shown on pages 50 and 51, respectively. Below is a schedule that shows the District's debt payments and the resources to make the payments.

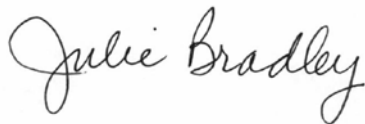
	<b>Payments</b>		
	<u>2006 Bonds</u>	<u>2010 Bonds</u>	<u>Revenue Bonds</u>
○ Interest Payment	\$ 239,680	\$ 800,025	\$ 79,522
○ Principal Payment	<u>\$ 12,445,000</u>	<u>\$ 2,245,000</u>	<u>\$ 1,035,000</u>
○ Total	<u>\$ 12,684,680</u>	<u>\$ 3,045,025</u>	<u>\$ 1,114,522</u>

	<b>Resources</b>		
○ Debt Service Tax Collections	\$ 0	\$ 2,679,692	\$ 0
○ Debt Net Position	\$ 334,667	\$ 365,333	\$ 0
○ Transfer from Current Fund	<u>\$12,350,013</u>	<u>\$ 0</u>	<u>\$ 1,114,522</u>
○ Total	<u>\$12,684,680</u>	<u>\$3,045,025</u>	<u>\$ 1,114,522</u>

Conservative projections have been applied to estimate revenues which are reasonably attainable. Budgeted expenses with significant increases have been reviewed for appropriateness and reasonableness. During the budget development process, major consideration was given to ensure necessary funding was provided to aid in the achievement of Strategic Goals, targeted actions and the Quality Enhancement Plan currently being developed. The budget hearings also provided an additional review of budget expenses related to instructional, student development and administrative goals.

Based upon the District's budget development process, budget hearings and internal reviews, I do not anticipate significant mid-year revisions.

Respectfully submitted,



Julie Bradley  
Interim District Vice President of  
Administration and CFO

**Elected Officials****Board of Trustees**Dr. J. Robert (Bob) Collins  
Chair, Place 8Stacy Anne Arias  
Vice-Chair, Place 5Andrew (Andy) Hardin  
Secretary, Place 9Nancy Wurzman  
Treasurer, Place 1Jenny McCall  
Place 2Larry Wainwright  
Place 3Adrian Rodriguez  
Place 4Mac Hendricks  
Place 6Jim Orr  
Place 7**Officials and Staff****City****Term Expires**

Farmersville, Texas

May, 2021

Celina, Texas

May, 2019

Frisco, Texas

May, 2021

Plano, Texas

May, 2017

Plano, Texas

May, 2017

Allen, Texas

May, 2017

Plano, Texas

May, 2019

McKinney, Texas

May, 2019

Lucas, Texas

May, 2021

**Principal Administrative Officers****Name****Position**

Dr. Neil Matkin

District President

Norma Allen

Associate Vice President of Human Resources and Organizational Development

Julie Bradley

Interim District Vice President of Administrative Services/ CFO

Kimberly Davison

District Vice President of Organizational and Systems Effectiveness

Dr. Dani Day

Vice President, Academic &amp; Workforce Development

Dr. Brenda Kihl

Executive Vice President

Dr. Mary McRae

Vice President/Provost of Spring Creek Campus

Dr. Barbara Money

Vice President of Student Development

Dr. Sherry Schumann

Senior Vice President for Academic, Workforce, &amp; Enrollment Services

Lisa Vasquez

Vice President of Public Relations and College Development

## BOARD OF TRUSTEES



Dr. J. Robert Collins  
*Chair*



Andrew Hardin  
*Secretary*



Mac Hendricks



Jim Orr

The Board of Trustees is a nine member governing board that serves without compensation and is elected at large for six-year terms of office by the voters of Collin County. The Board manages and governs the Collin County Community College District, provides policy direction, establishes goals, and appoints the faculty and staff. The Board is also responsible for the levy, assessment, and collection of taxes, the issuance of bonds, the adoption of an annual budget, the execution of contracts, and the performance of an annual audit. The Board of Trustees sets campus admission standards consistent with the role and mission of the District. Regular board meetings are held the fourth Tuesday of each month and are open to the public. The Collin County Community College District Trustees are committed to the mission and vision of the college. The Board of Trustees provides leadership and direction, as well as represents the college in a wide range of community activities and committees.



Adrian Rodriguez



Stacy Anne Arias  
*Vice Chair*



Nancy Wurzman  
*Treasurer*



Jenny McCall



Larry Wainwright

## BUDGET DEVELOPMENT CALENDAR 2015-2016

March 23, 2015	Budget development workshop at Collin Higher Education Center in the Board Room 139 at 9 am. Initial budget allocations are distributed to the Leadership Team.
March 25, 26, & 27 2015	Budget development training for software system and basic budgeting at Collin Higher Education Center – Room121.
April 24, 2015	Budget worksheets and supplemental budget requests are due to the Business office by 5 PM.
June 11 & 12, 2015	Budget hearings at Collin Higher Education Center – Room 135. Organization managers must be present for their respective budget hearings.
July 28, 2015	Board of Trustees receives budget information for review.
August 25, 2015	Board reviews and approves the Fiscal Year 2015-2016 proposed budget.

## **Overview of District**

### **History and Governance**

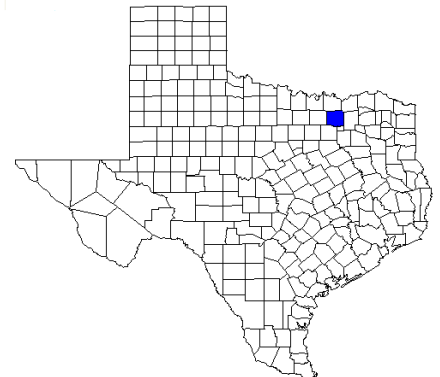
The Collin County Community College District (the "District") was established as a public community college in an election held in Collin County, Texas, on April 6, 1985, in accordance with the laws of the State of Texas, to serve the educational needs of the District. The District's student body is comprised mainly of residents of Collin County and surrounding communities. The District is considered to be a special purpose entity, primary government according to the definition in Governmental Accounting Standards Board (GASB) Statement 14, *The Financial Reporting Entity*. While the District receives funding from local, state, and federal sources and must comply with the spending, reporting, and record keeping requirements of these entities, it is not a component unit of any other governmental entity.

The District is governed by an elected, nine-member Board of Trustees (the "Board"). At each election (the first Saturday in May in odd-numbered years) three Trustees are elected to serve in a six-year, at-large position. The Board holds regularly scheduled meetings on the fourth Tuesday of each month. The Board has the final authority to determine and interpret the policies that govern the District and has complete and full control of the District's activities limited only by the state legislature, the courts, and the will of the people as expressed in the Board of Trustee elections. Official Board action is taken only in meetings that comply with the Open Meetings Act and are based on a majority vote of a quorum (five members) of the Board.

In general, the Board provides policy direction and sets goals for the District consistent with the District's role and mission. Besides general Board business, trustees are charged with numerous statutory regulations, including appointing the tax assessor/collector, ordering elections, and issuing bonds. The Board is also responsible for appointing the President, setting the tax rate, the preparation and adoption of a budget for the ensuing fiscal year, and employing faculty and other employees of the District.

### **District Profile**

Collin County is located in the Dallas metropolitan area of North Central Texas. The county consists of 889 square miles with a population density of approximately 930 residents per square mile in 2010. Collin County continues to be one of the fastest growing areas in the region. The U.S. Census shows a growth rate of 13.2% from 2010 to 2014 in Collin County. The population according to the United States Census Bureau was 782,351 in 2010 and the estimated population as of 2014 is 885,241.



The economic base in the county consists of service industries, trade industries, manufacturing, computer technology, electronics, healthcare, finance, insurance, construction, oil and gas, research, and agriculture. Major industries with

headquarters or divisions located within the district include petroleum research, telecommunications, computer technology, electronics, retail, food industry, and insurance institutions.

Residents of Collin County are typically well educated, with over 48.7% of the workforce possessing a bachelor's degree or higher according to the 2010 census. The local economy has become more diverse as the new businesses have migrated to the area. Given the desirability of the location, the excellence of the school districts, the proximity of family entertainment including shopping, fine arts, professional sports, entertainment parks, and the wealth of well-trained individuals, the District is optimistic that Collin County will continue to prosper.

The official service area of Collin County Community College, as defined by the Texas Legislature is the following:

- all of Collin and Rockwall counties, and
- those portions of Denton County within the cities of Frisco and The Colony, and those portions of the county included within the Celina and Prosper school districts

The District offers classes at seven locations within Collin County and many high schools throughout Collin County. General academic (core) and technical and occupational courses are offered at the Central Park Campus, the Preston Ridge Campus, the Spring Creek Campus, and the Rockwall Center. Some specific areas of study are only located at a single campus.

**Central Park Campus:**

The Central Park Campus is located at 2200 West University Drive, McKinney, Texas. Along with general academic courses, the Dental Hygiene, Emergency Medical Services Professions, Fire Science, Law Enforcement, Nursing, Respiratory Care, Health Information Technology, Surgical Technology, and Polysomnography programs are offered at the Central Park Campus. The campus is the home of the Consumer Health Information Center. The center provides a number of resources for community members and medical personnel to obtain credible health-related materials. Also housed at Central Park are the James and Pat Aston Center for Health Studies, a surgical technology room, a dental clinic, a fire academy building, a hospital lab, a law enforcement academy and an Honors Institute. Construction began in 2014-2015 on a new Health & Sciences Facility and Conference Center and the facilities will open in 2015-2016.

**Spring Creek Campus:**

The Spring Creek Campus is located at 2800 East Spring Creek Parkway in Plano, Texas. Classes at the Spring Creek Campus are general academic (core) classes. The campus also houses a Child Development Lab School, a 30,000 square foot Arts Gallery, the 356-seat John Anthony Theatre and the Brinker Tennis Stadium. The Honors Institute created for students seeking an academic challenge is also located at the Spring Creek Campus. Basketball and tennis, with competition as a member of the NJCAA Division I, are offered at the Spring Creek Campus. A new 88,000 square foot library opened on the campus in

January of 2013 and the previous library location has been renovated to provide space for offices and classrooms.

**Preston Ridge Campus:**

The Preston Ridge Campus is located at 9700 Wade Boulevard in Frisco, Texas. The Preston Ridge Campus offers academic courses as well as the Institute of Hospitality and Culinary Education. Preston Ridge is the home of the Convergence Technology Center and is one of 36 National Science Foundation Centers. The campus is pioneering a “Green IT” program along with established programs in computer-aided drafting, computer networking and computer science. In January 2012, the Preston Ridge Campus opened a new 75,000 square foot classroom building, a 19,000 square foot conference center and a five-level parking garage.

**Courtyard Center:**

The Courtyard Center is located at 4800 Preston Park Boulevard in Plano, Texas. The Courtyard Center for Professional and Economic Development opened in 1993. Courses offered at the Courtyard Campus include career development, contract and corporate training and personal enrichment. The Continuing Education and Workforce Development offers foreign language training, a wide selection of workforce development classes and Seniors Active in Learning (SAIL). The Center for Workforce and Economic Development provides customized training to area businesses. The Collin Small Business Development Center offers no cost, customized business consulting and training to help entrepreneurs grow successful businesses. Through the collaboration of Collin College, the U.S. Small Business Administration and the State of Texas, the Collin SBDC promotes business success by providing management education.

**Allen Center:**

The Allen Center is located within Allen High School at 300 Rivercrest Boulevard in Allen, Texas. This center offers dual credit, regular credit and continuing education classes. The center provides partnership opportunities with high schools to offer dual credit. In addition, continuing education classes are offered at this center to the local community.

**Rockwall Center:**

The District offers courses to the community in Rockwall at Texas A&M University – Commerce at Rockwall located at 2610 Observation Trail, in Rockwall, Texas. Community members may enroll in day or evening classes designed to transfer to universities.

**Collin Higher Education Center:**

The Collin Higher Education Center opened in 2010. It is located at 3452 Spur 399 in McKinney, Texas. This location houses the administrative departments of the District and classroom space for academic programs. The center also houses several area university partners offering a variety of bachelor’s, master’s and doctoral degrees.

**Dual Credit:**

One of the fastest growing initiatives at the District is its dual credit program. High school students take college classes and receive credit both for their high school diploma and their college degree. As of spring 2014, more than 35 high schools in Collin County participate

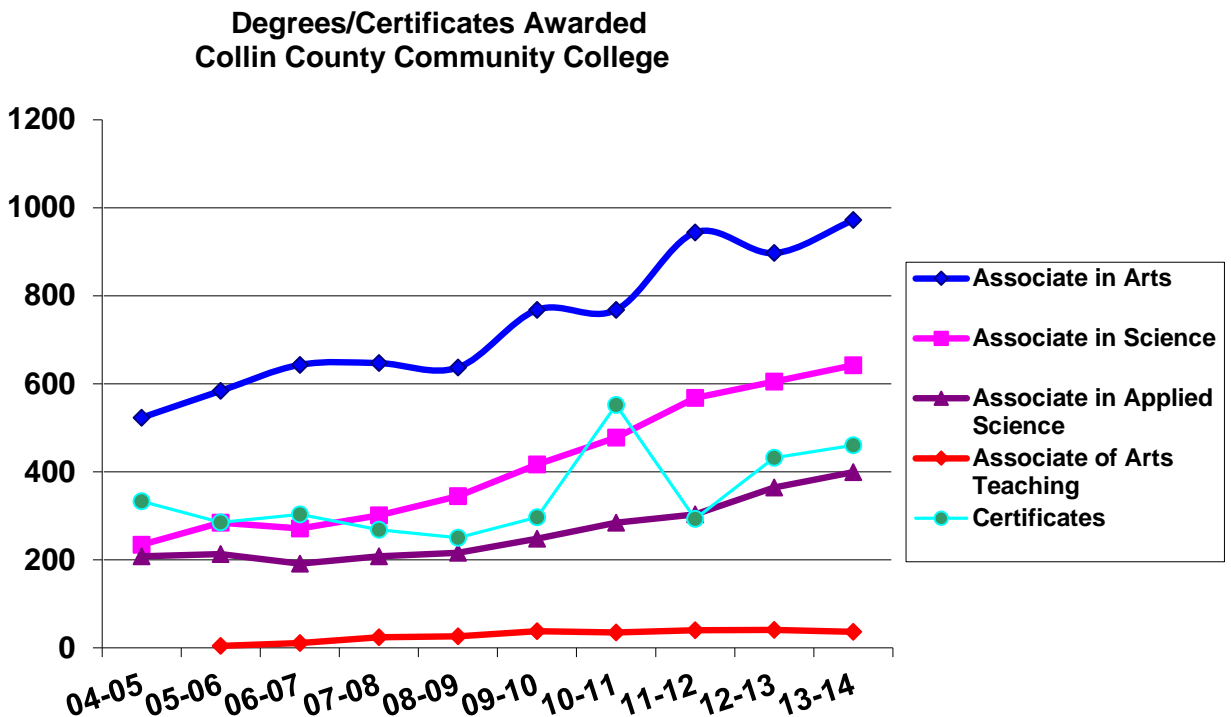


in the dual credit program. In the spring of 2015, two thousand seven hundred ninety four (2,794) students were enrolled in dual credit classes throughout Collin County. This is an increase of 8% from the spring 2013 period.

The District entered into a unique partnership with the Plano Independent School District (PISD) to create a first-ever Health Sciences Academy. Starting in fall 2013, the Health Sciences Academy offered PISD students interested in health careers the opportunity to earn up to 59 hours of college credit. Students can also complete certifications that prepare them to enter the health care workforce upon graduation from high school. Students can begin taking the classes offered as early as ninth grade. One hundred thirty two (132) students were enrolled in the Health Sciences Academy in the fall and spring 2014-2015.

### Degrees/Academic Programs for Students

Collin County Community College District is accredited by the Commission on Colleges of the Southern Association of College and Schools (SACS) to award associate degrees and certificates. An associate degree is an award that normally requires at least two but less than four years of full-time equivalent college work. The District offers four award types: Associate in Arts and Teaching (formally Associate in Arts), Associate in Science, Associate in Applied Science, and Certificates. The District is the only public community college in the county and offers more than 100 degrees and certificates in a wide range of programs.



Since offering its first classes at area high schools in 1985, Collin County Community College District has expanded to serve approximately 54,000 credit and continuing

education students per year. 64% of students enrolled are transfer majors with the other 36% being workforce majors. 67% of the students attempt less than 12 hours while the other 35% take more than 12 credit hours. In the fall of 2014, 25% of the student population were first time students. 11% of the students were dual credit students. 64% were returning students. Students vary in age with the average being 24.3 years.

## **Accomplishments**

The District continues to be a leader in higher education with countless milestone achievements and awards at the local, state, national and international levels. Below are just a few highlights from our "Points of Pride" from the last fiscal year.

- Collin College trustees voted to approve Dr. Neil Matkin as the community college's third district president. Matkin served as the executive vice president of the Louisiana Community and Technical College System before coming to Collin College. Prior to his post in Louisiana, Dr. Matkin served as president of the Central Campus of San Jacinto College and served in a variety of administrative and staff roles with the Virginia Community College System, the Illinois Board of Higher Education and Ambassador University. He holds both an Associate of Arts and a Bachelor of Arts from Ambassador College as well as a Master of Science degree from Golden Gate University, a Master of Business Administration degree from the University of Dallas and a Doctorate of Education from Texas A&M University-Commerce.
- The National League for Nursing will renew Collin College as an NLN Center of Excellence in Nursing Education at a ceremony in October 2015. The Centers of Excellence program recognizes schools that have demonstrated a commitment to excellence over a sustained period of time, distinguishing themselves in nursing education. The college was first named a Center of Excellence in 2011, and the renewal extends through 2019.
- On April 20, 2015 the college was presented with a check for \$350,136 from the Texas Workforce Commission for a skills development grant with MoneyGram Payment Systems and Capital One. Texas Workforce Commission Chairman Andres Alcantar presented the check in a ceremony held at the Collin Higher Education Center.
- The Collin Theatre Center was selected for the 2015 Texas Excellence Award by the U.S. Commerce & Trade Research Institute (USCTRI.) This award is determined by surveys and research to identify entities that have created success in the local industries and communities. The Collin Theatre Center is being recognized for having enhanced and contributed to the community.

- *Military Times* announced that it ranked Collin College 8th among 2-year colleges in the *2015 Best for Vets* rankings. Collin is recognized for its commitment to providing educational opportunities and support services to student veterans.
- The District was selected as a “Top Military-Friendly College” by Military Advanced Education, the publishers of the 2014 Guide to America’s Top Military-Friendly Colleges & Universities.
- Collin College was named by The Carnegie Foundation for the Advancement of Teaching as one of 240 U.S. colleges and universities to receive its 2015 Community Engagement Classification. This distinction honors the college’s engagement with local, regional, national, and global communities and reflects Collin’s commitment to improving teaching and learning.
- Collin’s Developmental Mathematics Department has been approved for Advanced Program Certification from the National Association of Developmental Education (NADE). The NADE certification process requires applicants to demonstrate “application of theory, use of quality practices as defined by professional research and literature of the field, and analysis of baseline and comparative evaluation data to demonstrate the use of continuous and systematic assessment and evaluation.” The process to certification included the fall 2013 submission of a 100-page application detailing the department’s theoretical framework and use of quality practices. Only 75 have been certified nationally. The award was officially presented at the NADE Conference in South Carolina in February 2015.
- Collin College was named to three 2014 President’s Higher Education Community Service Honor Rolls for exemplary community service. They include General Community, Economic Opportunity and Education Community Service.
- The Administrative Services office received the Certificate of Achievement for Excellence in Financial Reporting for its Comprehensive Annual Financial Report for the Fiscal Year ended August 31, 2014. The certificate is awarded by the Government Finance Officers Association of the United States and Canada. Collin College is the only community college in Texas to have received the award for eighteen consecutive years.
- Collin College's Purchasing Department has received the Achievement of Excellence in Procurement Award for ten consecutive years. This prestigious award is earned by those organizations that demonstrate excellence by obtaining a high score based on standardized criteria. The criteria are designed to measure innovation, professionalism, productivity, e-procurement, and leadership attributes of the procurement organization.
- The Texas Comptroller’s office awarded Collin College with the Platinum Transparency Award for the second consecutive year. In 2013 the District received a Gold Award, which at the time was the highest level. A platinum level was added

in 2014 for those organizations that went above the gold standard in meeting transparency requirements.

### **Regional Accreditation**

In order to maintain its status as an institution accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC), the regional accrediting body for higher education institutions in Texas, Collin County Community College must submit the annual reports, reaffirmation follow-up reports and substantive change reports required between reaffirmation years. Collin College was successfully reaffirmed in June of 2015. \$14,135 has been earmarked to support development of the follow-up reports and expected substantive change applications.

### **Quality Enhancement Plan**

The District's Quality Enhancement Plan (QEP) was approved by SACSCOC in June of 2015. The Collin College QEP focuses on Academic Planning. The budget in the amount of \$233,286 was established to support the phased in implementation of the plan, including the recommendations made by SACSCOC.

### **Mission Statement**

Collin County Community College District is a student and community centered institution committed to developing skills, strengthening character and challenging the intellect.



### **Core Values**

Learning  
Service and Involvement  
Creativity and Innovation  
Academic Excellence  
Dignity and Respect  
Integrity

## **Strategic Goals**

To further promote excellence, the District also has a well-defined and ambitious strategic planning process. The 2015-2016 budget was developed to ensure resources for the priorities of the strategic plan, Vision 2016, were considered. The Vision 2016 Strategic Goals are stated below:

- *Improve academic success by implementing strategies for completion*
- *Provide access to innovative higher education programs that prepare students for constantly changing academic, societal and career/workplace opportunities*
- *Engage faculty, students and staff in improving district-wide culture of adherence to the Collin College Core Values*
- *Enhance the college's presence in the community by increasing awareness, cultivating relationships, building partnerships and developing resources to respond to current and future needs*

The complete District Strategic Plan can be found on page 82 of this document or on the District's website by using the following link: [Strategic Plan](#)

## **Targeted Measures and Milestones**

The institution engages in ongoing, integrated and institution-wide research-based planning and evaluation that demonstrates the institution is effectively accomplishing its mission. Annually, the District develops College-wide targeted measures, related to the objectives of the strategic plan. Milestones are set with completion dates and responsible staff noted on the Strategic Plan. These targeted measures and milestones help the District track progress in completing its strategic goals. The Board is updated, at a minimum yearly, on the progress of completing each measure. This update includes specific examples detailing how the goal was accomplished.

## **Basis of Budget Development**

The budget is a key tool for helping the board of trustees, officials and staff make informed decisions regarding provision of services and expenses for capital assets in order to accomplish the mission of the District. The process of developing and preparing the budget involves college employees from across the district looking at the long-term perspectives, organizational goals, outcomes, assessments and improvement strategies. Communication is key to the process.

## **Budget and Accounting Process**

Each community college district in Texas is required, by law, to prepare an annual operating budget of anticipated revenues and expenses for the fiscal year beginning September 1. The budget is prepared on the modified accrual basis of accounting and the District's Board of Trustees must adopt the budget. A copy of the approved budget and subsequent amendments must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library, and Governor's Office of Budget and Planning by December 1. The budget is balanced and Board policy requires the District to maintain a minimum fund balance equal to 25% of educational expenses adjusted for reserves and allocations. For the years ended August 31, 2015 and August 31, 2014, respectively, the minimum unrestricted fund balance to be maintained was \$32,686,314 and \$26,229,000. The District exceeded this minimum required fund balance for both years.

## **Budget Development**

The budget development process begins in January by reviewing and updating a multiyear budget model to ensure adequate funding is available to implement current as well as long-term initiatives. Summary revenues and expenses are projected for the upcoming year and initial base allocations are developed for each organizational manager. Funds are also set aside for capital equipment, new personnel, and supplemental requests. Organizations within the District receive lists of full-time employees to review for accuracy and adjustments are made for vacant positions.

Budget allocations are prepared based on budgets from the prior years with reductions for non-recurring expenses and budgets for roll-over encumbrances. Full-time and part-time faculty salaries are also removed from the allocation and are budgeted by Administrative Services. If necessary, due to financial constraints, allocations may be lowered as necessary. The allocations are distributed to organization managers at a budget review meeting in March.

The Innovation Challenge Fund was launched for 2015-16 fiscal year. To fund the initiative, ten percent (10%) of operating budgets, excluding salaries, were transferred to the fund. Divisions unable to transfer 10% to the Innovation

Challenge Fund without interfering with their ability to meet division objectives may request the funds, or a portion of the funds, be reinstated to their budgets after providing proper justification.

When requesting funds from the Innovation Challenge Fund, a project or initiative must meet at least one of the following requirements:

- Improve or enhance a Collin College system or process;
- Improve or enhance services to students, faculty, or staff;
- Improve or enhance teaching or learning;
- Improve or enhance student engagement or success;
- Improve efficiency to reduce college expenses.

Additionally, the project must meet all of the following criteria:

- Align with the mission or strategic direction of Collin College
- Implement, test, and show results within one to three years;
- Be complete or offer a plan to sustain the project beyond the
- terms of the funding period.

Budget development training workshops are held for staff responsible for inputting the budget into the financial system and running reports for management review. The budgets for each organization and all requests for supplemental items (those items that cannot be included within the initial allocation) are due to the budget office in May. The budget office prepares a list of all the requested items. It is reviewed by the Administrative Services Associate Vice Presidents and the District Vice President of Administration/CFO. Adjustments are made as necessary. A four year comparison report is prepared which includes three years of actual YTD activity, current year budget and future budget year estimated amounts. The future budget year column incorporates the organization managers' allocations. The initial draft is distributed to the Leadership Team (key personnel of the District) for review prior to the budget hearings. Supplemental requests for capital items, personnel and additional funding are also included in the initial draft for the budget hearings. Current unrestricted and auxiliary funds are reviewed during the hearings.

Budget hearings are held the second week of June. During the hearings, each organization manager may be requested to explain his/her budget, including justification for supplemental requests for capital items, personnel, and additional funding over and above the original allocation. References to the goals of the Strategic Plan, Vision 2016, the recommendations from Program Reviews and the Continuous Improvement planning cycle are used to justify the budget proposals. The Leadership Team reviews and approves the proposed budgets and funding requests during these hearings. The Board of Trustees Finance and Budget Committee further reviews the draft budget and recommends the proposed budget

to the District Board for approval. Once approved by the Board of Trustees, the final budget is distributed to the organizational managers and various entities.

Subsequent budget transfers are reviewed and approved by responsible organizational managers. A midyear budget is also prepared at the end of February, updated and approved by the Board of Trustees allowing revisions to be made to the original budget. Any budget variances during the year are investigated and corrected monthly by organizational managers and business administrative services.

### **Accounting Policies**

The accounting policies followed by the District in preparing the financial statements are in accordance with the Texas Higher Education Coordinating Board's Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges. The District applies all applicable Governmental Accounting Standards Board (GASB) pronouncements and all applicable Financial Accounting Standard Board (FASB) statements and interpretations issued on or before November 30, 1989, unless they conflict or contradict GASB pronouncements. The District has elected not to apply FASB guidance issued subsequent to November 30, 1989, unless specifically adopted by the GASB. The District is reported as a special-purpose government engaged in business-type activities. The District complies with the financial statement presentation required by the Texas Higher Education Coordinating Board (THECB).

### **Relationship between Budget and Financial Statement Presentation**

While the budget presentation format is based on the financial statement presentation format, the following is a summary of major differences:

- In order to ensure compliance and control with various regulatory entities, the budget is maintained utilizing fund accounting principles. Governmental Accounting Standards Board (GASB) requires the audited financial reporting statements combine all funds into a single column for presentation purposes. The budget therefore does not include any adjustments required to consolidate the various funds.
- The budget does not include any expenses related to depreciation. Depreciation for fiscal year ending 2014-15 is anticipated to be at least \$7.3 million. The budgetary reports treat any acquisition of capital items as an expense at the time of purchase rather than capitalizing and depreciating them as defined under Generally Accepted Accounting Principles (GAAP). The 2015-16 current fund budget proposed for capital items totals \$1,178,133.



- The budget does not include any expenses related to funding a pension liability. Effective with fiscal year ending 2014-15, GASB 68 requires the District to record a pension liability related to our proportionate share of the Texas Retirement System unfunded liability. Guidance from The Coordinating Board on how to record the transaction is still pending, but early indications point to a \$17 million liability that will need to be booked as a prior period adjustment against net position.
- Encumbrances, transfers, debt principle payments, and reserves are presented as expenses for budgetary purposes. These types of items are not recognized as expenses under GAAP.
- The budget does not include any amounts paid by the state for staff benefits on behalf of the District.

### **Organizational Structure**

Collin County Community College District is governed by the Board of Trustees elected district-wide. The District President reports to the Board of Trustees. The operation and management of the District is carried out by a senior management structure reporting to the President.

The Leadership Team is comprised of the District President, District Senior Vice President of Academic Affairs and Student Development, District Vice President of Administrative Services / Chief Financial Officer, Vice Presidents / Provosts (Central Park Campus, Preston Ridge Campus, and Spring Creek Campus), Vice President of Student Development, Vice President of Organizational Effectiveness and Human Resources, Vice President of Public Relations and College Development, Vice President of Academic & Workforce Development and Associate Vice President of Human Resources and Organizational Development. Each member is integral to the operations of the District.

- The District President serves as chief executive officer of the Collin County Community College District ensuring that the District's strategic direction and operations are consistent with its mission, purpose and core values and are in the compliance with state and federal laws, regulations and accreditation guidelines.
- The District Senior Vice President of Academic Affairs and Student Development reports to the President and has responsibility for the Vice Presidents/Provosts of each campus, the Vice President of Student Development, Institutional Research, and the Outcomes and Quality Enhancement divisions of the district.

- The District Vice President of Administrative Services/CFO provides broad direction and guidance for all areas of business and financial services, purchasing, facilities planning and construction, safety and security, and auxiliary services within the district.
- The District Vice President of Organizational and Systems Effectiveness assists the President in addressing a broad range of organizational and systems effectiveness and accountability issues. The Information Technology division reports to this position. The Associate Vice President of Human Resources and Organizational Development reports to this position. The internal auditor reports to this position.
- The Vice Presidents/Provosts have executive responsibility for the planning, management and evaluation of their assigned academic divisions coupled with the day-to-day operations of their respective campuses. The Vice Presidents/Provosts participate in the development of the Academic Strategic Plan, recommend academic policies and procedures, and ensure the development, implementation, communication and evaluation of the District's curriculum for their assigned academic divisions.
- The Vice President of Student Development is responsible for the planning, management, evaluation and implementation of student development programs and services.
- The Vice President of Public Relations and College Development develops and coordinates the public relations, public information and marketing efforts of the college to enhance the district's image, expand public awareness and build support for the district.
- The Vice President of Academic and Workforce Development has broad oversight of Distance Learning, Dual Credit, Continuing Education, the Center for Scholarly and Civic Engagement, Honors Program and the Quality Enhancement Plan. This Vice President is also responsible for college-wide learning assessment, institutional effectiveness, curriculum office activity and regional accreditation. In addition, this Vice President serves as the College Liaison to the Southern Association of Colleges and Schools-Commission on Colleges and to the Texas Higher Education Coordinating Board.
- The Associate Vice President of Human Resources and Organizational Effectiveness is responsible for the day-to day oversight and direction of the college district's human resources functions, including employment, benefits, compensation, human resources systems, professional development, performance management, compliance, and employee relations consistent with the district's Core Values and Strategic Plan.

## **Major Areas of Study**

The following is a list of major areas of study offered at Collin County Community College District:

- **Business, Information and Engineering Technologies**  
Accounting, Business, Business Management, Computer-Aided Drafting and Design, Computer Information Systems, Computer Networking Technology, Computer Programming, Computer Science, Convergence Technology, Criminal Justice, Culinary Arts, E-Business Media, Economics, Electronic Design, Electronic Engineering Technology, Engineering, Engineering Technology, Hotel/Restaurant Management, Information Systems Cybersecurity, E-Business Development, Interior and Architectural Design, Marketing, Medical Transcription, Office Systems Technology, Paralegal/Legal Assistant, Pre-Architecture, Pre-Law, Real Estate, Semiconductor Manufacturing Technology
- **Communications and Humanities**  
American Sign Language (Deaf Education), Communications, English, Foreign Languages (French, German, Spanish), Interpreter Preparation, Philosophy, Speech Communication
- **Continuing Education**  
Non-credit courses and the Business Solutions Group
- **Developmental Education**  
English as a Second Language (ESL), Developmental Math, Developmental Reading, Developmental Writing
- **Fine Arts**  
3D Entertainment Animation/Interactive Media, Applied Graphic Design Technology, Art, Commercial Music, Commercial Photography, Dance, Digital Video/Web Design, Gaming Graphics and Animation, Music, Photography, Theatre
- **Health Sciences and Emergency Services**  
Dental Hygiene, Emergency Medical Services Professions, Fire Science, Nursing, Respiratory Care, Health Information Technology, Surgical Technology

- Mathematics and Natural Sciences  
Biology, Biotechnology, Chemistry, Environmental Science, Geology, Mathematics, Physical Education, Physics, Pre-Health Programs (Pre-Chiropractic, Pre-Dental, Pre-Medicine, Pre-Pharmacy, Pre-Veterinary Medicine)
- Physical Education
- Social and Behavioral Sciences  
Anthropology, Child Development, Criminal Justice, Early Childhood – Grade 4 Certification, Early Childhood – Grade 12 Certification, Early Childhood – 4 Early Childhood Degree Specialization, Other Early Childhood – 12 Certification, Geography, Grades 4–8 Certification, Grades 8–12 Certification, Government, History, Psychology, Learning Communities Program

### **Budget Assumptions**

#### **Revenue Sources**

The District receives its revenues from a variety of sources. Revenues within the current unrestricted funds are budgeted at fund level. Major categories include property taxes, state appropriations, grants and contracts, tuition and fees, auxiliaries and interest income from investments. Assumptions used to derive revenue estimates are listed below.

#### **Property Taxes**

Property Tax estimates are based on the certified assessed property values estimated by the Collin County Appraisal District. The District's Maintenance and Operations (M&O) rate is proposed to be set at the 2015 effective tax rate of \$.078965 per \$100 valuation. The maximum rate for Maintenance and Operations (M&O) is \$.08 per \$100 valuation.

The maximum debt rate authorized is \$.12 per \$100 valuation with our proposed rate to be set at \$.002995 per \$100 valuation. The \$.002995 proposed debt service rate is expected to generate \$2,679,631 in revenues to pay towards the annual debt.

The District is also subject to the procedural processes and limits as defined in the Texas Comptroller of Public Accounts' "Truth-in-Taxation" manual. These procedures require various public notices and hearings which are usually conducted in August.

Property values increased for the 2015-2016 fiscal year by 10.9%. This increase was due primarily to increased property values.

### State Appropriations

The budgeted revenue from state appropriations is the amount of funds authorized by the Texas legislature.

Institutions are primarily funded from the state based on student contact hours. A contact hour is a standard unit of measure that represents an hour of scheduled academic and technical instruction given to students during a semester (example: a 3 credit hour English class meets for 3 hours per week for 16 weeks. 3 credit hours X 16 weeks = 48 contact hours). For fiscal year 2015-2016, the state appropriations will include a portion of the allocation based on student success accountability measures. Funding is divided between three categories and includes the following:

▪ Core Operations	\$ 500,000
▪ Student Success	\$ 3,320,993
▪ Contact Hour Funding	\$ <u>29,923,738</u>
Total	\$ 33,744,731

### Tuition and Fees

No increase in tuition and fees is scheduled for 2015-2016. Tuition and fee revenues are budgeted with no increase in enrollment.

### Grants and Contracts

Revenue from grants and contracts is budgeted by evaluating the anticipated grants and contracts the District will be awarded during the year and estimating their percent of completion during the fiscal year.

### Interest

A cash flow model is utilized to estimate cash inflows and outflows to project average investment account balances. An estimated interest rate is applied to these balances to calculate the anticipated interest that will be earned.

### Auxiliaries

The major contributor of auxiliary revenue is the bookstore. The District maintains four bookstores. Bookstore revenues are estimated by the Director of Auxiliary Services by analyzing anticipated student enrollment growth and profit margins on sale items. A \$1 per credit hour student activity fee is assessed to each student. The student activity fee is recorded in the auxiliary fund as revenue and is used to support student activities.

## **Debt Management**

### **General Obligation Bonds**

In November 2001 voters approved \$57,000,000 in General Obligation bonds. The bonds were issued as follows and no remaining bonds are available for issuance:

In July 2002, the District sold \$20,000,000 in General Obligation bonds with an average interest rate of 4.40 percent. Proceeds from the sale of the bonds were used for constructing, renovating, improving and equipping school buildings, purchasing necessary sites and paying costs of issuance associated with the sale of the bonds. Proceeds of the bonds were \$20,000,000. The District had related issuance costs of \$76,100 and accrued interest of \$114,944 at the closing of the bond sale. These bonds were extinguished in fiscal year 2011-2012.

During September 2003, the District sold \$18,585,000 in General Obligation bonds with an average interest rate of 4.56 percent. Proceeds from the sale of the bonds were used for constructing, renovating and equipping buildings, and paying issuance costs. Proceeds of the bonds were \$18,585,000. The District had related issuance costs of \$68,756 and accrued interest of \$89,220 at the closing of the bond sale. These bonds were extinguished in fiscal year 2013-2014.

In January 2006, the District sold \$18,415,000 in General Obligation bonds with an average interest rate of 4.24 percent. Proceeds from the sale of the bonds are being used for constructing, renovating and equipping buildings, and paying issuance costs. Proceeds of the bonds were \$18,412,449. The District had related issuance costs of \$95,000 and accrued interest of \$92,449 at the closing of the bond sale. The Board voted to pay off the 2006 Bonds in February 2016.

On September 28, 2010, the Board approved the sale of \$23,800,000 Limited Tax Refunding Bonds. The sale closed and funds were received on November 2, 2010 with an average coupon rate of 4.2 percent. Proceeds from the sale were used to refund the District's outstanding Limited Tax Improvement Bonds, Series 2002 and Series 2003 to lower the overall debt service requirements for the District. Proceeds from the sale totaled \$26,805,157, including \$543,227 in premium, and \$24,090,000 to refund the Series 2002 and 2003 outstanding bonds. Issuance costs related to the refunding totaled \$243,315. An economic gain of \$1,472,957 was obtained by the refunding. In compliance with GASB No. 68, all unamortized issuance costs totaling \$190,040 remaining from the outstanding bonds were expensed in 2013-14.

### **Revenue Bonds**

The Series 2008 revenue bonds are collateralized by pledged revenues of the Unrestricted Current Fund other than state allocations or those raised by local taxation. They require mandatory transfer of gross revenue to the Retirement of Indebtedness Fund as set forth in the bonds' covenants. This transfer provides for principal and interest payments as they become due. In addition, they impose certain restrictions on the District with respect to the maintenance of insurance and other financial covenants. The District is currently in compliance with these restrictions and has made all applicable insurance premium payments.

Debt service requirements as of August 31, 2015, were as follows:

<b><u>For the year ended August 31,</u></b>	<b>General Obligation Bonds</b>		<b>Revenue Bonds</b>	
	<b><u>Principal</u></b>	<b><u>Interest</u></b>	<b><u>Principal</u></b>	<b><u>Interest</u></b>
2016	14,690,000	1,061,494	1,035,000	79,522
2017	2,320,000	732,675	1,065,000	48,337
2018	2,425,000	639,875	1,095,000	16,261
2019-2023	<u>12,165,000</u>	<u>1,533,100</u>	<u>0</u>	<u>0</u>
Total	<u>\$31,600,000</u>	<u>\$3,967,144</u>	<u>\$3,195,000</u>	<u>\$144,120</u>

BE IT RESOLVED, at the recommendation of the President, that the Board of Trustees of the Collin County Community College District approve and adopt the Fiscal Year 2015-16 budget as presented in the amount of \$197,573,297 for Current Funds (operating, auxiliary, and grants/contracts), \$17,881,602 for the Building Fund expenditures, and \$16,844,227 for the General Obligation and Revenue Debt Service Funds. The total budget being \$232,299,126 with said funds to be appropriated to the various expenditure accounts as outlined in the attached budget documentation. Budget expenditures match budget revenues.





# FY 2015-2016 Budget

**Collin County Community College District  
Summary of Current Funds Revenue and Expenses  
Fiscal Year 2015-2016 Budget Overview**

**Revenues:**

State Appropriations	33,744,731	17.08%
Tuition and Fees	33,673,132	17.04%
Taxes for Current Operations	76,632,670	38.79%
Investment Income	56,500	0.03%
Miscellaneous	1,054,199	0.53%
Sales/Services of Auxiliary Enterprises	9,689,523	4.90%
Grants and Contracts	30,372,529	15.37%
Decrease in Net Position - Call Bonds 2006	12,350,013	6.25%

**Total Current Funds Revenue**

**\$197,573,297      **100.00%****

**Expenses:**

Instruction	57,549,979	29.13%
Public Service	131,811	0.07%
Academic Support	9,113,282	4.61%
Student Services	9,639,824	4.88%
Institutional Support	20,631,489	10.44%
Operations and Maintenance of Plant	9,305,181	4.71%
Employee Benefits	9,348,781	4.73%
Other Transfers/Reserves:		
Mandatory Transfers	1,199,630	0.61%
Mandatory Transfers - Call Bonds 2006	12,350,013	6.25%
Non-Mandatory Transfers	10,947,169	5.54%
Reserves	17,294,086	8.75%
Auxiliary Enterprises	9,689,523	4.90%
Grants and Contracts	30,372,529	15.37%

**Total Current Funds Expenses**

**\$197,573,297      **100.00%****

**Collin County Community College District  
Current Funds Budget  
Fiscal Year 2015-16**

**Revenues:**

**State Appropriations:**

Contact Hour Funding	29,923,738	15.15%
Student Success	3,320,993	1.68%
Core Operations	500,000	0.25%
<b>Total State Appropriations</b>	<b><u>33,744,731</u></b>	<b><u>17.08%</u></b>

**Tuition and Fees:**

Tuition-Semester Credit Hour Courses	26,335,776	13.33%
Less: Transfer to Institutional Scholarships for Credit	(982,692)	-0.50%
Tuition-Noncredit Courses	4,412,279	2.23%
Less: Transfer to Institutional Scholarships for Noncredit	(237,908)	-0.12%
Laboratory and Other Fees	4,145,677	2.10%
<b>Total Tuition and Fees</b>	<b><u>33,673,132</u></b>	<b><u>17.04%</u></b>

**Taxes for Current Operations**

<b><u>76,632,670</u></b>	<b><u>38.79%</u></b>
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**Federal Funds:**

Student Financial Aid	24,568,429	12.44%
Transfers In-Matching	85,108	0.04%
Federal Grants	3,259,092	1.65%
<b>Total Federal Grants and Contracts</b>	<b><u>27,912,629</u></b>	<b><u>14.13%</u></b>

**State and Private Grants:**

Grants and Contracts	2,459,900	1.25%
<b>Total State Grants and Contracts</b>	<b><u>2,459,900</u></b>	<b><u>1.25%</u></b>

**Other Income:**

Investment Income	56,500	0.03%
Indirect Cost Recovery	78,132	0.04%
Administrative Cost Allowance - FWS, Pell	40,707	0.02%
Other District Funds	935,360	0.47%
<b>Total Other Income</b>	<b><u>1,110,699</u></b>	<b><u>0.56%</u></b>

**Decrease in Net Position-Call 2006 Bonds**

<b>12,350,013</b>	<b>6.25%</b>
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**Total Educational and General Revenues**

<b><u>187,883,774</u></b>	<b><u>95.10%</u></b>
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**Sales/Services of Auxiliary Enterprises**

<b><u>9,689,523</u></b>	<b><u>4.90%</u></b>
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**Total Current Funds Revenues**

<b><u>\$197,573,297</u></b>	<b><u>100.00%</u></b>
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**Collin County Community College District  
Current Funds Budget  
Fiscal Year 2015-16**

**Expenses:**

**Educational and General:**

**Instruction:**

Salaries	51,472,279	26.05%
Departmental Operating	6,077,700	3.08%
<b>Total Instructional</b>	<b>57,549,979</b>	<b>29.13%</b>

**Public Service:**

Salaries	129,921	0.07%
Departmental Operating	1,890	0.00%
<b>Total Public Service</b>	<b>131,811</b>	<b>0.07%</b>

**Academic Support**

Instructional Admin. Exp.	6,282,941	3.18%
Libraries	2,830,341	1.43%
<b>Total Academic Support</b>	<b>9,113,282</b>	<b>4.61%</b>

**Student Services:**

Recruitment and ARO	2,278,376	1.15%
Guidance and Counseling	5,372,482	2.72%
Student Financial Aid	1,623,121	0.82%
Student Activities	365,845	0.19%
<b>Total Student Services</b>	<b>9,639,824</b>	<b>4.88%</b>

**Institutional Support:**

Government of Institution	61,579	0.03%
Executive Offices	1,312,970	0.66%
Human Resources	1,632,837	0.83%
Campus Security	1,630,723	0.83%
Business and Fiscal Management	3,987,864	2.02%
Public Relations / Development	1,878,727	0.95%
Institutional Research	461,398	0.23%
Special Activities	184,488	0.09%
Tax Appraisal/Collecting/Legal	1,075,805	0.54%
TIF Payments	885,000	0.45%
Information Technology/Telecommunications	5,068,790	2.57%
Other General Institutional	2,451,308	1.24%
<b>Total Institutional Support</b>	<b>20,631,489</b>	<b>10.44%</b>

**Plant Operations and Maintenance:**

General Services	1,061,738	0.54%
Operations/Maintenance	2,450,258	1.24%
Custodial Services	1,957,976	0.99%

**Collin County Community College District**  
**Current Funds Budget**  
**Fiscal Year 2015-16**

Grounds Maintenance	646,999	0.33%
Utilities	3,188,210	1.61%
<b>Total Plant Operations and Maintenance</b>	<b>9,305,181</b>	<b>4.71%</b>
<b>Employee Benefits:</b>		
Insurance-Hospitalization	4,128,892	2.09%
Insurance-Dental	300,000	0.15%
ORP	330,000	0.17%
Add'l Retire Exp-State Mandate-TRS&ORP	2,559,745	1.30%
Insurance-Workers Comp	130,000	0.07%
Insurance-Unemployment	100,000	0.05%
Insurance-Medicare	975,000	0.49%
Course Banking	25,000	0.01%
Sabbaticals	102,144	0.05%
Other Staff Benefits	128,000	0.06%
1% of ERS Eligible Salaries	570,000	0.29%
<b>Total Employee Benefits</b>	<b>9,348,781</b>	<b>4.73%</b>
<b>Grants and Contracts:</b>		
Grants and Contracts	30,372,529	15.37%
<b>Total Grants and Contracts</b>	<b>30,372,529</b>	<b>15.37%</b>
<b>Total Educational and General Expenses</b>	<b>146,092,876</b>	<b>73.94%</b>
<b>Non-Mandatory Transfers:</b>		
Building Fund Transfer	8,572,074	4.34%
Building Use Fee Transfer	2,165,528	1.10%
Child Development Lab School - Auxiliary	209,567	0.11%
<b>Total Non-Mandatory Transfers</b>	<b>10,947,169</b>	<b>5.54%</b>
<b>Mandatory Transfers:</b>		
2008 Series Revenue Bonds	1,114,522	0.56%
Call 2006 Bonds	12,350,013	6.25%
Grants and Contracts	85,108	0.04%
<b>Total Mandatory Transfers</b>	<b>13,549,643</b>	<b>6.86%</b>
<b>Reserves:</b>		
Reserve for Encumbrances	300,000	0.15%
Reserve for Current Operations	2,000,000	1.01%
Reserve for Strategic Initiatives	1,500,000	0.76%
Reserve for Innovation Initiatives	4,775,733	2.42%
Reserve for Supplemental	2,218,353	1.12%

**Collin County Community College District  
Current Funds Budget  
Fiscal Year 2015-16**

Reserve for Salary Adjustments	6,500,000	3.29%
<b>Total Reserves</b>	<b>17,294,086</b>	<b>8.75%</b>
<b>Total Educational and General Expenses, Transfers and Reserves</b>	<b>187,883,774</b>	<b>95.10%</b>
<b>Auxiliary:</b>		
Auxiliary Enterprises Expenses	9,689,523	4.90%
<b>Net Auxiliary Enterprises</b>	<b>9,689,523</b>	<b>4.90%</b>
<b>Total Current Funds Expenses</b>	<b>\$197,573,297</b>	<b>100.00%</b>

**Collin County Community  
Auxiliary Fund Budget  
Fiscal Year 2015-16**

**Revenues:**

Bookstores	7,754,070	82.00%
Food Services/Vending	82,535	0.87%
Child Development Lab School	191,422	2.02%
Facilities Rental	188,000	1.99%
Print Shop	504,839	5.34%
Student Activities	527,000	5.57%
Athletics	23,400	0.25%
Fine & Performing Arts	93,382	0.99%
Cell Tower	92,000	0.97%
<b>Total Revenues</b>	<b>9,456,648</b>	<b>100.00%</b>
Decrease in Net Position	232,875	0.00%
<b>Total Revenues</b>	<b>\$9,689,523</b>	<b>100.00%</b>

**Expenses:**

Bookstores	7,273,029	75.06%
Food Services/Vending	64,000	0.66%
Child Development Lab School	400,989	4.14%
Facilities Rental	133,737	1.38%
Print Shop	504,839	5.21%
Motor Pool	10,450	0.11%
Student Activities	407,850	4.21%
Athletics	670,164	6.92%
Fine & Performing Arts	161,282	1.66%
Scholarships	161,600	1.67%
TACC	85,000	0.88%
Auxiliary Institutional Effectiveness	9,000	0.09%
Refund Petition	27,600	0.28%
<b>Total Expenditures</b>	<b>9,909,540</b>	<b>102.27%</b>

**Transfers:**

Child Development Lab School Spring Creek	209,567	2.16%
<b>Total Transfers In</b>	<b>209,567</b>	<b>2.16%</b>

**Allocations:**

Motor Pool	10,450	0.11%
<b>Total Transfers and Allocations</b>	<b>10,450</b>	<b>0.11%</b>

<b>Total Expenses Less Total Transfers and Allocations</b>	<b>9,689,523</b>	<b>100.00%</b>
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<b>Net Auxiliary Services</b>	<b>\$9,689,523</b>	<b>100.00%</b>
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**Collin County Community College District  
Grants and Contracts Budget  
Fiscal Year 2015-16**

**Revenues and Other Fund Additions:**

Federal Pell Grant	24,000,000	79.02%
Federal SEOG	339,784	1.12%
Federal SEOG (Match Transfer from TPEG)	142,107	0.47%
FSEOG (Transfer From FWS)	86,538	0.28%
<b>Total Student Financial Aid (Title IV)</b>	<b>24,568,429</b>	<b>80.89%</b>

Transfers In - Matching	<b>85,108</b>	<b>0.28%</b>
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**Federal Grants:**

Carl Perkins	562,449	1.85%
Department of Labor	1,000,000	3.29%
National Science Foundation	1,446,814	4.76%
SBDC	215,214	0.71%
Other	34,615	0.11%
<b>Total Federal Grants:</b>	<b>3,259,092</b>	<b>10.73%</b>

<b>Total Student Financial Aid, Transfers In &amp; Federal Grants</b>	<b>27,912,629</b>	<b>91.90%</b>
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**State Grants:**

Texas Public Education Grant	1,100,000	3.62%
Texas Grant Programs	10,000	0.03%
Skills Development - TWC	191,000	0.63%
TEOG	750,000	2.47%
Other	398,900	1.31%
<b>Total State Grants</b>	<b>2,449,900</b>	<b>8.07%</b>

<b>Private Grant- Community Reinvestment</b>	<b>10,000</b>	<b>0.03%</b>
<b>Total Grant &amp; Contract Revenue</b>	<b>\$30,372,529</b>	<b>100.00%</b>

**Expenditures:**

Carl Perkins - Annual Allocation	562,449	1.85%
College Access Loans	8,000	0.03%
Community Reinvestment Grant - SBDC	10,000	0.03%
Dallas "Stem" Gateway - UT Dallas	0	0.00%
DOL-TAACCT-NISGTC	1,000,000	3.29%
Federal Pell Grant	24,000,000	79.02%
Federal SEOG	339,784	1.12%
Federal SEOG Match	142,107	0.47%
FSEOG (Transfer From FWS)	86,538	0.28%
Job Location & Development - Federal	0	0.00%
Job Location & Development - Match	34,615	0.11%
National Science FDN-Nat'l Convergent Tech	37,303	0.12%
Nursing Shortage Reduction	1,446,814	4.76%
Skills Development - TWC	289,000	0.95%
Small Business Development Center - Federal	191,000	0.63%
Small Business Development Center - Match	215,214	0.71%
Small Business Development Center - State	47,805	0.16%
TEOG IY (Texas Educational Opportunity Grants)	100,700	0.33%
TEOG RY (Texas Educational Opportunity Grants)	300,000	0.99%
Texas Fast Start Nursing Program - TWC	450,000	1.48%
Texas Grant Program - New	0	0.00%
Texas Grant Program - Renewal	10,000	0.03%
Texas Public Education Grant	1,100,000	3.62%
Top 10% Scholarships	1,200	0.00%
<b>Total Grants and Contracts Expenditures</b>	<b>\$30,372,529</b>	<b>100.00%</b>



**Collin County Community College District  
Building Fund Budget  
Fiscal Year 2015-16**

**Revenues and Other Fund Additions:**

Non-Mandatory Transfers - Operating	8,572,074	47.94%
Building Use Fee Transfer	2,165,528	12.21%
TIF Payment - City of Frisco	200,000	1.12%
Investment Income	65,000	0.36%
<b>Total Revenues</b>	<b>11,002,602</b>	<b>61.53%</b>
 <b>Decrease in Net Position</b>	 <b>6,879,000</b>	 <b>38.47%</b>
 <b>Total Revenues and Other Fund Changes:</b>	 <b>\$17,881,602</b>	 <b>100.00%</b>

**Expenses:**

<b>Central Park Campus</b>		
Health & Sciences Facility & Conference Center	9,000,000	50.33%
Architect	129,575	0.72%
Civil Engineering	0	0.00%
Materials Testing	35,605	0.20%
Equipment and Supplies	3,327,722	18.61%
<b>Total Health &amp; Sciences Facility &amp; Conference Center</b>	<b>12,492,902</b>	<b>69.86%</b>
Public Safety Training Center	2,500,000	13.98%
Architect	472,500	2.64%
Civil Engineering	100,000	0.56%
Materials Testing	100,000	0.56%
<b>Total Public Safety Training Facility</b>	<b>3,172,500</b>	<b>17.74%</b>
<b>Renewal and Replacement</b>	<b>2,216,200</b>	<b>12.39%</b>
 <b>Total Expenses and Other Fund Changes</b>	 <b>17,881,602</b>	 <b>100.00%</b>

**Collin County Community College District  
Debt Service Fund Budget  
General Obligation  
Fiscal Year 2015-16**

**Revenues and Other Fund Additions:**

Debt Service Taxes	2,679,692	17.04%
Mandatory Transfer - Call Bonds 2006	12,350,013	78.51%
Decrease in Prior Year Fund Balance	700,000	100.00%
	<u>15,729,705</u>	<u>100.00%</u>

**Total Revenue and Other Fund Additions**

<u><b>15,729,705</b></u>	<u><b>100.00%</b></u>
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**Expenses:**

Bond Principal - Series 2006	12,445,000	79.12%
Bond Principal - Series 2010	2,245,000	14.27%
Bond Interest - Series 2006	239,680	1.52%
Bond Interest - Series 2010	800,025	5.09%
	<u>15,729,705</u>	<u>100.00%</u>

**Total General Obligation**

<u><b>15,729,705</b></u>	<u><b>100.00%</b></u>
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**Total Expenses and Other Fund Changes**

<u><b>\$15,729,705</b></u>	<u><b>100.00%</b></u>
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**Collin County Community College District  
Debt Service Fund Budget  
Consolidated Revenue Bonds  
Fiscal Year 2015-16**

**Revenues and Other Fund Additions:**

Transfer in - 08 Series Revenue	<u>1,114,522</u>	<u>100.00%</u>
<b>Total Revenue and Other Fund Changes</b>	<b><u><u>\$1,114,522</u></u></b>	<b><u><u>100.00%</u></u></b>

**Expenses:**

Bond Principal - Series 2008	1,035,000	92.86%
Bond Interest - Series 2008	<u>79,522</u>	<u>7.14%</u>
<b>Total Expenses and Other Fund Changes</b>	<b><u><u>\$1,114,522</u></u></b>	<b><u><u>100.00%</u></u></b>



Comparative  
Budget



# Comparative Budget

**Collin County Community College District  
Summary of Current Funds  
Revenues & Expenses**

	2012-13 Actual	2013-14 Actual	2014-15 Budget*	2015-16 Budget	Increase/ (Decrease)	Percent Change
<b>Revenues:</b>						
State Appropriations - General Revenue	31,087,895	33,136,075	33,136,075	33,744,731	608,656	1.84%
Tuition and Fees	30,630,998	32,040,750	33,661,290	33,673,132	11,842	0.04%
Taxes for Current Operations	61,935,484	65,550,022	69,265,248	76,632,670	7,367,422	10.64%
Investment Income	141,599	69,686	55,000	56,500	1,500	0.00%
Miscellaneous	1,014,937	1,254,987	1,219,777	1,054,199	(165,578)	-13.57%
Sales/Services of Auxiliary Enterprises	10,147,675	9,773,994	9,723,723	9,689,523	(34,200)	-0.35%
Grants and Contracts	69,226,646	66,921,735	35,060,095	30,372,529	(4,687,566)	-13.37%
Decrease in Net Position - Call 2006 Bonds	0	0	0	12,350,013	12,350,013	100.00%
<b>Total Current Funds Revenues</b>	<b>\$204,185,234</b>	<b>\$208,747,249</b>	<b>\$182,121,208</b>	<b>\$197,573,297</b>	<b>\$15,452,089</b>	<b>8.48%</b>
<b>Expenses:</b>						
Instruction	48,358,540	50,662,843	60,332,319	57,549,979	(2,782,340)	-4.61%
Public Service	108,428	111,990	132,021	131,811	(210)	-0.16%
Academic Support	8,226,773	8,666,022	9,525,212	9,113,282	(411,930)	-4.32%
Student Services	7,391,341	8,153,862	9,226,065	9,639,824	413,759	4.48%
Institutional Support	15,999,027	17,685,380	21,811,930	20,631,489	(1,180,441)	-5.41%
Operation and Maintenance of Plant	8,346,834	8,405,758	9,793,795	9,305,181	(488,614)	-4.99%
Employee Benefits	8,589,365	8,016,106	9,008,700	9,348,781	340,081	3.78%
Other Transfers/Reserves:						
Mandatory Transfers	1,197,765	1,184,048	1,191,489	1,199,630	8,141	0.68%
Mandatory Transfers - Call 2006 Bonds	0	0	0	12,350,013	12,350,013	100.00%
Non-Mandatory Transfers	21,862,936	35,367,091	14,472,507	10,947,169	(3,525,338)	-24.36%
Reserves	0	0	1,843,352	17,294,086	15,450,734	838.19%
Auxiliary Enterprise Expenses	9,824,612	10,687,048	9,723,723	9,689,523	(34,200)	-0.35%
Grants and Contracts	68,539,562	65,886,816	35,060,095	30,372,529	(4,687,566)	-13.37%
<b>Total Current Fund Expenses</b>	<b>\$198,445,183</b>	<b>\$214,826,965</b>	<b>\$182,121,208</b>	<b>\$197,573,297</b>	<b>\$15,452,089</b>	<b>8.48%</b>

\*Midyear budget as approved by the Board on March 24, 2015

**Collin County Community College District  
Comparative Current Fund Budget**

	2012-13 Actual	2013-14 Actual	2014-15 Budget*	2015-16 Budget	Increase / (Decrease)	Percent Change
<b>Revenues:</b>						
<b>State Appropriations:</b>						
General Revenue	31,087,895	33,136,075	33,136,075	33,744,731	608,656	1.84%
<b>Total State Appropriations</b>	<b>31,087,895</b>	<b>33,136,075</b>	<b>33,136,075</b>	<b>33,744,731</b>	<b>608,656</b>	<b>1.84%</b>
<b>Tuition and Fees:</b>						
Tuition-Credit	23,709,999	24,883,536	26,335,776	26,335,776	0	0.00%
Less Transfer to Institutional Scholarships from Credit	(930,237)	(1,006,285)	(982,692)	(982,692)	0	0.00%
Tuition-Noncredit	4,474,570	4,301,988	4,401,482	4,412,279	10,797	0.25%
Less Transfer to Institutional Scholarships from Noncredit	(269,321)	(255,476)	(237,908)	(237,908)	0	0.00%
Laboratory and Other Fees	3,645,987	4,116,988	4,144,632	4,145,677	1,045	0.03%
<b>Total Tuition and Fees</b>	<b>30,630,998</b>	<b>32,040,750</b>	<b>33,661,290</b>	<b>33,673,132</b>	<b>11,842</b>	<b>0.04%</b>
<b>Taxes for Current Operations</b>	<b>61,935,484</b>	<b>65,550,022</b>	<b>69,265,248</b>	<b>76,632,670</b>	<b>7,367,422</b>	<b>10.64%</b>
<b>Federal Funds:</b>						
Grants and Contracts	68,598,193	65,957,541	32,042,387	27,912,629	(4,129,758)	-12.89%
<b>Total Federal Funds</b>	<b>68,598,193</b>	<b>65,957,541</b>	<b>32,042,387</b>	<b>27,912,629</b>	<b>(4,129,758)</b>	<b>-12.89%</b>
<b>State and Private Grants:</b>						
Grants and Contracts	628,453	964,194	3,017,708	2,459,900	(557,808)	-18.48%
<b>Total State and Private Grants</b>	<b>628,453</b>	<b>964,194</b>	<b>3,017,708</b>	<b>2,459,900</b>	<b>(557,808)</b>	<b>-18.48%</b>
<b>Other Income:</b>						
Investment Income	141,599	69,686	55,000	56,500	1,500	2.65%
Indirect Cost Recovery	58,958	70,725	90,938	78,132	(12,806)	-14.08%
Administrative Cost Allowance	74,049	75,121	83,451	40,707	(42,744)	-51.22%
Other District Funds	881,930	1,109,141	1,045,388	935,360	(110,028)	-10.53%
<b>Total Other Income</b>	<b>1,156,536</b>	<b>1,324,673</b>	<b>1,274,777</b>	<b>1,110,699</b>	<b>(164,078)</b>	<b>-12.87%</b>

**Collin County Community College District  
Comparative Current Fund Budget**

	2012-13 Actual	2013-14 Actual	2014-15 Budget*	2015-16 Budget	Increase / (Decrease)	Percent Change
<b>Total Education and Grants Revenues</b>	194,037,559	198,973,256	172,397,485	175,533,761	3,136,276	1.82%
<b>Decrease in Net Position - Call 2006 Bonds</b>	0	0	0	12,350,013	12,350,013	100.00%
<b>Sales/Services of Auxiliary Enterprises</b>	10,147,675	9,773,994	9,723,723	9,689,523	(34,200)	-0.35%
<b>Total Current Funds Revenues</b>	<u>\$204,185,234</u>	<u>\$208,747,249</u>	<u>\$182,121,208</u>	<u>\$197,573,297</u>	<u>\$15,452,089</u>	<u>8.48%</u>
<b>Expenses:</b>						
<b>Educational and General:</b>						
<b>Instruction:</b>						
Salaries	42,692,659	44,911,596	51,805,626	51,472,279	(333,347)	-0.64%
Departmental Operating	5,665,881	5,751,248	8,526,693	6,077,700	(2,448,993)	-28.72%
<b>Total Instructional</b>	<u>48,358,540</u>	<u>50,662,843</u>	<u>60,332,319</u>	<u>57,549,979</u>	<u>(2,782,340)</u>	<u>-4.61%</u>
<b>Public Service:</b>						
Salaries	72,699	75,075	92,856	129,921	37,065	39.92%
Departmental Operating	35,729	36,915	39,165	1,890	(37,275)	-95.17%
<b>Total Extension and Public Service</b>	<u>108,428</u>	<u>111,990</u>	<u>132,021</u>	<u>131,811</u>	<u>(210)</u>	<u>-0.16%</u>
<b>Academic Support:</b>						
Instructional Administrative Expenses	5,622,437	5,809,067	6,531,745	6,282,941	(248,804)	-3.81%
Libraries	2,604,336	2,856,955	2,993,467	2,830,341	(163,126)	-5.45%
<b>Total Academic Support</b>	<u>8,226,773</u>	<u>8,666,022</u>	<u>9,525,212</u>	<u>9,113,282</u>	<u>(411,930)</u>	<u>-4.32%</u>
<b>Student Services:</b>						
Recruitment and ARO	1,931,706	2,000,738	2,034,775	2,278,376	243,601	11.97%
Guidance and Counseling	4,118,942	4,590,849	5,141,036	5,372,482	231,446	4.50%
Student Financial Aid	958,761	1,208,340	1,673,184	1,623,121	(50,063)	-2.99%
Student Activities	381,932	353,935	377,070	365,845	(11,225)	-2.98%
<b>Total Student Services</b>	<u>7,391,341</u>	<u>8,153,862</u>	<u>9,226,065</u>	<u>9,639,824</u>	<u>413,759</u>	<u>4.48%</u>

**Collin County Community College District  
Comparative Current Fund Budget**

	2012-13 Actual	2013-14 Actual	2014-15 Budget*	2015-16 Budget	Increase / (Decrease)	Percent Change
<b>Institutional Support:</b>						
Government of Institution	44,495	45,442	65,409	61,579	(3,830)	-5.86%
Executive Offices	1,254,111	1,304,866	1,505,776	1,312,970	(192,806)	-12.80%
Human Resources	1,173,639	1,259,002	1,689,090	1,632,837	(56,253)	-3.33%
Campus Security	1,458,020	1,690,726	1,533,489	1,630,723	97,234	6.34%
Business and Fiscal Management	2,601,991	2,726,829	2,900,237	3,987,864	1,087,627	37.50%
Public Relations / Development	1,583,042	1,640,851	2,007,983	1,878,727	(129,256)	-6.44%
Institutional Research	395,460	417,301	458,383	461,398	3,015	0.66%
Special Activities	134,441	164,466	186,332	184,488	(1,844)	-0.99%
Tax Appraisal/Collecting/Legal	708,508	722,570	969,107	1,075,805	106,698	11.01%
TIF Payments	832,202	871,397	1,013,000	885,000	(128,000)	-12.64%
Information Technology/Telecommunications	3,795,560	4,341,440	6,509,990	5,093,790	(1,416,200)	-21.75%
Other General Institutional	2,017,557	2,500,488	2,972,634	2,426,308	(546,326)	-18.38%
<b>Total Institutional Support</b>	<b>15,999,027</b>	<b>17,685,380</b>	<b>21,811,430</b>	<b>20,631,489</b>	<b>(1,179,941)</b>	<b>-5.41%</b>
<b>Operation and Maintenance of Plant:</b>						
General Services	858,348	887,074	959,847	1,061,738	101,891	10.62%
Operations/Maintenance	2,117,692	2,158,799	2,218,979	2,450,258	231,279	10.42%
Custodial Services	1,903,616	1,980,136	2,236,466	1,957,976	(278,490)	-12.45%
Grounds Maintenance	610,360	590,568	675,630	646,999	(28,631)	-4.24%
Utilities	2,856,819	2,789,182	3,703,373	3,188,210	(515,163)	-13.91%
<b>Total Operation and Maintenance of Plant</b>	<b>8,346,834</b>	<b>8,405,758</b>	<b>9,794,295</b>	<b>9,305,181</b>	<b>(489,114)</b>	<b>-4.99%</b>
<b>Staff Benefits:</b>						
Insurance-Hospitalization	4,068,310	4,580,474	4,230,000	4,128,892	(101,108)	-2.39%
Insurance-Dental	220,048	228,501	250,000	300,000	50,000	20.00%
ORP	290,140	290,327	310,000	330,000	20,000	6.45%
Add'l Retire Exp-State Mandate-TRS&ORP	2,447,939	1,222,634	2,300,000	2,559,745	259,745	11.29%
Insurance-Workers Comp	122,013	118,306	130,000	130,000	0	0.00%
Insurance-Unemployment	70,392	74,922	100,000	100,000	0	0.00%
Insurance-Medicare	849,371	896,358	892,000	975,000	83,000	9.30%
Course Banking	14,692	16,648	0	25,000	25,000	100.00%
Sabbaticals	0	0	127,700	102,144	(25,556)	100.00%



**Collin County Community College District  
Comparative Current Fund Budget**

	2012-13 Actual	2013-14 Actual	2014-15 Budget*	2015-16 Budget	Increase / (Decrease)	Percent Change
Other Staff Benefits	45,620	94,178	149,000	128,000	(21,000)	-14.09%
1% of ERS Eligible Salaries	460,840	493,759	520,000	570,000	50,000	9.62%
<b>Total Staff Benefits</b>	<b>8,589,365</b>	<b>8,016,106</b>	<b>9,008,700</b>	<b>9,348,781</b>	<b>340,081</b>	<b>3.78%</b>
<b>Grants and Contracts:</b>						
Grants and Contracts	68,539,562	65,886,816	35,060,095	30,372,529	(4,687,566)	-13.37%
<b>Total Grants and Contracts</b>	<b>68,539,562</b>	<b>65,886,816</b>	<b>35,060,095</b>	<b>30,372,529</b>	<b>(4,687,566)</b>	<b>-13.37%</b>
<b>Total Educational and General Expenses</b>	<b>\$165,559,870</b>	<b>\$167,588,778</b>	<b>\$154,890,137</b>	<b>\$146,092,876</b>	<b>(\$8,797,261)</b>	<b>-5.68%</b>
<b>Non-Mandatory Transfers:</b>						
Building Fund Transfer	19,493,332	33,000,000	12,119,681	8,572,074	(3,547,607)	-29.27%
Building Use Fee Transfer	2,232,535	2,156,778	2,143,259	2,165,528	22,269	1.04%
Child Development Lab School - Auxiliary	137,069	210,313	209,567	209,567	0	0.00%
<b>Total Non-Mandatory Transfers</b>	<b>21,862,936</b>	<b>35,367,091</b>	<b>14,472,507</b>	<b>10,947,169</b>	<b>(3,525,338)</b>	<b>-24.36%</b>
<b>Mandatory Transfers:</b>						
2008 Series Revenue Bonds	1,112,434	1,108,996	1,109,741	1,114,522	4,781	0.43%
Call 2006 Bonds	0	0	0	12,350,013	12,350,013	0.00%
Grants and Contracts Matching	85,331	75,052	81,748	85,108	3,360	4.11%
<b>Total Mandatory Transfers</b>	<b>1,197,765</b>	<b>1,184,048</b>	<b>1,191,489</b>	<b>13,549,643</b>	<b>12,358,154</b>	<b>1037.20%</b>
<b>Reserves:</b>						
Reserve for Encumbrances	0	0	0	300,000	300,000	100.00%
Reserve for Current Operations	0	0	978,755	2,000,000	1,021,245	104.34%
Reserve for Strategic Initiatives	0	0	0	1,500,000	1,500,000	100.00%
Reserve for Supplemental	0	0	0	2,218,353	2,218,353	100.00%
Reserve for Innovation Initiatives	0	0	0	4,775,733	4,775,733	100.00%
Reserve for Salary Adjustments**	0	0	864,597	6,500,000	5,635,403	100.00%
<b>Total Reserves</b>	<b>0</b>	<b>0</b>	<b>1,843,352</b>	<b>17,294,086</b>	<b>15,450,734</b>	<b>838.19%</b>
<b>Total Educational &amp; Gen Exp, Transfers and Reserves</b>	<b>188,620,571</b>	<b>204,139,916</b>	<b>172,397,485</b>	<b>187,883,774</b>	<b>15,486,289</b>	<b>8.98%</b>

**Collin County Community College District  
Comparative Current Fund Budget**

	2012-13 Actual	2013-14 Actual	2014-15 Budget*	2015-16 Budget	Increase / (Decrease)	Percent Change
<b>Auxiliary Enterprises Expenditures</b>						
Net Transfers/Changes In Fund Balance	9,724,489	11,619,333	9,723,723	9,689,523	(34,200)	-0.35%
	100,123	(932,285)	0	0	0	0.00%
<b>Net Auxiliary Enterprises</b>	<u>9,824,612</u>	<u>10,687,048</u>	<u>9,723,723</u>	<u>9,689,523</u>	<u>(34,200)</u>	<u>-0.35%</u>
<b>Total Current Funds Expenses</b>	<u>\$198,445,183</u>	<u>\$214,826,965</u>	<u>\$182,121,208</u>	<u>\$197,573,297</u>	<u>\$15,452,089</u>	<u>8.48%</u>

\* Midyear budget as approved by the Board on March 24, 2015

\*\*Budgeted salary adjustment amounts are moved to the organizations at the beginning of October.

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**Collin County Community College District  
Comparative Auxiliary Fund**

	2012-13 Actual	2013-14 Actual	2014-15 Budget*	2015-16 Budget	Increase / (Decrease)	Percent Change
<b>Revenues and Other Fund Additions:</b>						
Bookstores	8,603,063	8,260,035	7,977,000	7,754,070	(222,930)	-2.79%
Food Services/Vending	70,480	100,840	100,000	82,535	(17,465)	-17.47%
Child Development Lab School	166,401	181,076	191,422	191,422	0	0.00%
Fitness Centers	1,723	478	0	0	0	0.00%
Facilities Rental	135,661	189,899	175,000	188,000	13,000	7.43%
Print Shop	435,764	327,007	485,739	504,839	19,100	3.93%
Student Activities	547,228	544,282	539,000	527,000	(12,000)	-2.23%
Athletics	26,812	25,121	16,000	23,400	7,400	46.25%
Fine & Performing Arts	64,572	52,437	93,382	93,382	0	0.00%
Cell Tower	95,971	92,819	92,000	92,000	0	0.00%
<b>Total Revenues</b>	<b>10,147,675</b>	<b>9,773,994</b>	<b>9,669,543</b>	<b>9,456,648</b>	<b>(212,895)</b>	<b>-2.20%</b>
Decrease in Net Position			54,180	232,875	178,695	329.82%
<b>Total Revenues</b>	<b>\$10,147,675</b>	<b>\$9,773,994</b>	<b>\$9,723,723</b>	<b>\$9,689,523</b>	<b>(\$34,200)</b>	<b>-0.35%</b>

<b>Expenses:</b>						
Bookstores***	8,049,325	8,622,460	7,385,000	7,273,029	(111,971)	-1.52%
Food Services/Vending	41,686	51,585	57,000	64,000	7,000	12.28%
Child Development Lab School	374,559	391,389	400,989	400,989	0	0.00%
Facilities Rental	117,980	123,648	130,000	133,737	3,737	2.87%
Print Shop	435,764	327,007	485,739	504,839	19,100	3.93%
Motor Pool	6,076	4,565	10,450	10,450	0	0.00%
Student Activities	286,671	380,325	422,150	407,850	(14,300)	-3.39%
Athletics	491,073	552,363	630,030	670,164	40,134	6.37%
Fine & Performing Arts	81,725	103,713	166,282	161,282	(5,000)	-3.01%
Scholarships**	80,119	250,311	161,600	161,600	0	0.00%
TACC	54,440	58,216	58,500	85,000	26,500	45.30%
Auxiliary Institutional Effectiveness	4,500	9,000	9,000	9,000	0	0.00%
Refund Petition	14,929	27,344	27,000	27,600	600	2.22%
<b>Total Fund Expenses</b>	<b>10,038,846</b>	<b>10,901,925</b>	<b>9,943,740</b>	<b>9,909,540</b>	<b>(34,200)</b>	<b>-0.34%</b>

<b>Transfers:</b>						
Child Development Lab School Spring Creek	208,158	210,313	209,567	209,567	0	0.00%
<b>Transfers In - Current Funds</b>	<b>208,158</b>	<b>210,313</b>	<b>209,567</b>	<b>209,567</b>	<b>0</b>	<b>0.00%</b>

	2012-13 Actual	2013-14 Actual	2014-15 Budget*	2015-16 Budget	Increase / (Decrease)	Percent Change
Motor Pool	6,076	4,565	10,450	10,450	0	0.00%
<b>Total Allocations</b>	<b>6,076</b>	<b>4,565</b>	<b>10,450</b>	<b>10,450</b>	<b>0</b>	<b>0.00%</b>
<b>Total Exp. Less Allocations</b>	<b>\$9,824,612</b>	<b>\$10,687,048</b>	<b>\$9,723,723</b>	<b>\$9,689,523</b>	<b>(\$34,200)</b>	<b>-0.35%</b>

Actual Increase/(Decrease) in Net Position

\* Midyear budget as approved by the Board on March 24, 2015

\*\* Think and Board/President's Scholarships

\*\*\* Includes repayment to Dept. Of Ed totaling \$363,446

**Collin County Community College District  
Comparative Grant Fund Budget**

	2014-15 Budget*	2015-16 Budget	Increase/ (Decrease)	Percent Change
<b>Revenues and Other Fund Additions:</b>				
Federal Pell Grant	24,000,000	24,000,000	0	0.00%
Federal SEOG	345,815	339,784	(6,031)	-1.74%
Federal SEOG Match (Transfer from TPEG)	145,036	142,107	(2,929)	-2.02%
FSEOG (Transfer From FWS)	89,294	86,538	(2,756)	-3.09%
<b>Total Student Financial Aid (Title IV)</b>	<b>24,580,145</b>	<b>24,568,429</b>	<b>(11,716)</b>	<b>-0.05%</b>
<b>Transfers In - Matching</b>	<b>81,748</b>	<b>85,108</b>	<b>3,360</b>	<b>4.11%</b>
<b>Federal Grants:</b>				
Carl Perkins	511,550	562,449	50,899	9.95%
Department of Labor	5,000,000	1,000,000	(4,000,000)	-80.00%
National Science Foundation	1,618,013	1,446,814	(171,199)	-10.58%
SBDC	215,214	215,214	0	0.00%
Other	35,717	34,615	(1,102)	-3.09%
<b>Total Federal Grants</b>	<b>7,380,494</b>	<b>3,259,092</b>	<b>(4,121,402)</b>	<b>-55.84%</b>
<b>Total Student Financial Aid, Transfers In &amp; Federal Grants</b>	<b>32,042,387</b>	<b>27,912,629</b>	<b>(4,129,758)</b>	<b>-12.89%</b>
<b>State Grants:</b>				
Texas Public Education Grant	1,150,000	1,100,000	(50,000)	-4.35%
Texas Grant Programs	78,152	10,000	(68,152)	-87.20%
Skills Development - TWC	518,003	191,000	(327,003)	-63.13%
TEOG	888,450	750,000	(138,450)	-15.58%
Other	358,103	398,900	40,797	11.39%
<b>Total State Grants</b>	<b>2,992,708</b>	<b>2,449,900</b>	<b>(542,808)</b>	<b>-18.14%</b>
<b>Private Grant - Community Reinvestment Grant - SBDC</b>	<b>25,000</b>	<b>10,000</b>	<b>(15,000)</b>	<b>100.00%</b>
<b>Total Grants and Contracts Revenues</b>	<b>\$35,060,095</b>	<b>\$30,372,529</b>	<b>(\$4,687,566)</b>	<b>-13.37%</b>
<b>Expenditures:</b>				
Carl Perkins - Annual Allocation	511,550	562,449	50,899	9.95%
College Access Loans	8,000	8,000	0	0.00%
Community Reinvestment Grant - SBDC	25,000	10,000	(15,000)	0.00%
Dallas "Stem" Gateway-UT Dallas	217,505	0	(217,505)	-100.00%
DOL-TAACCT-NISGTC	5,000,000	1,000,000	(4,000,000)	-80.00%
Federal Pell Grant	24,000,000	24,000,000	0	0.00%
Federal SEOG	345,815	339,784	(6,031)	-1.74%
Federal SEOG Match	145,036	142,107	(2,929)	-2.02%
FSEOG (Transfer From FWS)	89,294	86,538	(2,756)	-3.09%
Inovate-NSF Florida State College Subaward	56,904	0	(56,904)	-100.00%
Job Location & Development - Federal	35,717	34,615	(1,102)	-3.09%
Job Location & Development - Match	33,943	37,303	3,360	9.90%
National Science FDN-Nat'l Convergent Tech	1,343,604	1,446,814	103,210	7.68%
Nursing Shortage Reduction	168,612	289,000	120,388	71.40%
Skills Development - TWC	518,003	191,000	(327,003)	-63.13%
Small Business Development Center - Federal	215,214	215,214	0	0.00%
Small Business Development Center - Match	47,805	47,805	0	0.00%
Small Business Development Center - State	100,700	100,700	0	0.00%
TEOG IY (Texas Educational Opportunity Grants)	856,822	300,000	(556,822)	-64.99%
TEOG RY (Texas Educational Opportunity Grants)	31,628	450,000	418,372	1322.79%
Texas Fast Start Nursing Program - TWC	80,791	0	(80,791)	0.00%
Texas Grant Program - Renewal	78,152	10,000	(68,152)	-87.20%
Texas Public Education Grant	1,150,000	1,100,000	(50,000)	-4.35%
Top 10% Scholarships	0	1,200	1,200	0.00%
<b>Total Grants and Contracts Expenditures</b>	<b>\$35,060,095</b>	<b>\$30,372,529</b>	<b>(\$4,687,566)</b>	<b>-13.37%</b>

\*Midyear budget as approved by the Board on March 24, 2015

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
COMPARATIVE BUILDING FUND BUDGET**

	2014-15 Budget*	2015-16 Budget	Increase/ (Decrease)	Percent Change
<b>Revenues and Other Fund Additions:</b>				
Non-Mandatory Transfers - Operating	12,119,681	8,572,074	(3,547,607)	-41.39%
Building Use Fee Transfer	2,143,259	2,165,528	22,269	1.03%
TIF Payment - City of Frisco	200,000	200,000	0	0.00%
Investment Income	50,000	65,000	15,000	23.08%
<b>Total Revenues</b>	<b>14,512,940</b>	<b>11,002,602</b>	<b>(3,510,338)</b>	<b>-31.90%</b>
Decrease in Net Position	18,201,411	6,879,000	(11,322,411)	-164.59%
<b>Total Revenue and Other Fund Changes</b>	<b>\$32,714,351</b>	<b>\$17,881,602</b>	<b>(\$14,832,749)</b>	<b>-82.95%</b>
<b>Expenses:</b>				
Central Park Campus				
Health & Sciences Facility & Conference Center	23,246,552	9,000,000	(14,246,552)	-158.30%
Architect	2,255,974	129,575	(2,126,399)	-1641.06%
Civil Engineering	146,000	0	(146,000)	0.00%
Materials Testing	178,024	35,605	(142,419)	0.00%
Equipment and Supplies	4,590,434	3,327,722	(1,262,712)	-37.95%
<b>Total Health &amp; Sciences Facility &amp; Conference Center</b>	<b>30,416,984</b>	<b>12,492,902</b>	<b>(17,924,082)</b>	<b>-143.47%</b>
Public Safety Training Center	0	2,500,000	2,500,000	100.00%
Architect	0	472,500	472,500	100.00%
Civil Engineering	0	100,000	100,000	100.00%
Materials Testing	0	100,000	100,000	100.00%
<b>Total Public Safety Training Center</b>	<b>0</b>	<b>3,172,500</b>	<b>3,172,500</b>	<b>100.00%</b>
<b>Renewal and Replacement</b>	<b>2,297,367</b>	<b>2,216,200</b>	<b>(81,167)</b>	<b>-3.66%</b>
<b>Total Expenses and Other Fund Changes</b>	<b>\$ 32,714,351</b>	<b>\$ 17,881,602</b>	<b>\$ (14,832,749)</b>	<b>-82.95%</b>

\* Midyear budget as approved by the Board on March 24, 2015

**Collin County Community College District  
Comparative Debt Service Fund Budget  
General Obligation Bonds**

	2012-13 Actual	2013-14 Actual	2014-15 Budget	2015-16 Budget	Increase/ (Decrease)	Percent Change
<b>Revenues and Other Fund Additions:</b>						
Debt Service Taxes	4,796,016	3,059,835	2,418,931	2,679,692	260,761	10.78%
Investment Income	5,164	1,611	0	0	0	100.00%
Mandatory Transfer Call 2006 Bonds	0	0	0	12,350,013	12,350,013	100.00%
Decrease in Prior Year Fund Balance	0	0	0	700,000		
<b>Total Revenue</b>	<b>4,801,180</b>	<b>3,061,446</b>	<b>2,418,931</b>	<b>15,729,705</b>	<b>12,610,774</b>	<b>521.34%</b>
Decrease in Net Position	0	1,859,600	2,047,500	0	(2,047,500)	-100.00%
<b>Total Revenue and Other Fund Changes</b>	<b>\$4,801,180</b>	<b>\$4,921,046</b>	<b>\$4,466,431</b>	<b>\$15,729,705</b>	<b>\$11,263,274</b>	<b>252.18%</b>
<b>Expenses:</b>						
Bond Principal - Series 2003	940,000	980,000	0	0	0	0.00%
Bond Principal - Series 2006	780,000	815,000	855,000	12,445,000	11,590,000	1355.56%
Bond Principal - Series 2010	1,030,000	1,070,000	2,140,000	2,245,000	105,000	4.91%
Bond Interest - Series 2003	76,458	40,425	0	0	0	0.00%
Bond Interest - Series 2006	631,725	598,088	561,413	239,680	(321,733)	-57.31%
Bond Interest - Series 2010	923,815	917,725	885,625	800,025	(85,600)	-9.67%
<b>Total General Obligation</b>	<b>4,381,998</b>	<b>4,421,238</b>	<b>4,442,038</b>	<b>15,729,705</b>	<b>11,287,667</b>	<b>254.11%</b>
Tax Assessing/Collecting/Appraisal	48,227	29,146	24,393	0	(24,393)	-100.00%
TIF Payments	65,536	76,000	0	0	0	0.00%
Paying Agent Fees	1,100	2,500	0	0	0	0.00%
<b>Total Other</b>	<b>114,863</b>	<b>107,646</b>	<b>24,393</b>	<b>0</b>	<b>(24,393)</b>	<b>-100.00%</b>
Change in Net Position	304,319	392,162	0	0	0	0.00%
<b>Total Expenses and Other Fund Changes</b>	<b>\$4,801,180</b>	<b>\$4,921,046</b>	<b>\$4,466,431</b>	<b>\$15,729,705</b>	<b>\$11,263,274</b>	<b>252.18%</b>



**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
COMPARATIVE DEBT SERVICE FUND BUDGET  
CONSOLIDATED REVENUE BONDS**

	2012-13 Actual	2013-14 Actual	2014-15 Budget	2015-16 Budget	Increase/ (Decrease)	Percent Change
<b>Revenues:</b>						
Transfer in - 08 Series Revenue	1,112,434	1,111,996	1,109,741	1,114,522	4,781	0.43%
<b>Total Revenues</b>	<b><u>\$1,112,434</u></b>	<b><u>\$1,111,996</u></b>	<b><u>\$1,109,741</u></b>	<b><u>\$1,114,522</u></b>	<b><u>\$4,781</u></b>	<b><u>0.43%</u></b>
<b>Expenses:</b>						
Bond Principal - Series 2008	945,000	970,000	1,000,000	1,035,000	35,000	3.50%
Bond Interest - Series 2008	165,095	138,996	109,741	79,522	(30,219)	-27.54%
Paying Agent Fees	0	3,000	0	0	0	0.00%
<b>Total Expenses and Other Fund Changes</b>	<b><u>\$1,110,095</u></b>	<b><u>\$1,111,996</u></b>	<b><u>\$1,109,741</u></b>	<b><u>\$1,114,522</u></b>	<b><u>\$4,781</u></b>	<b><u>0.43%</u></b>

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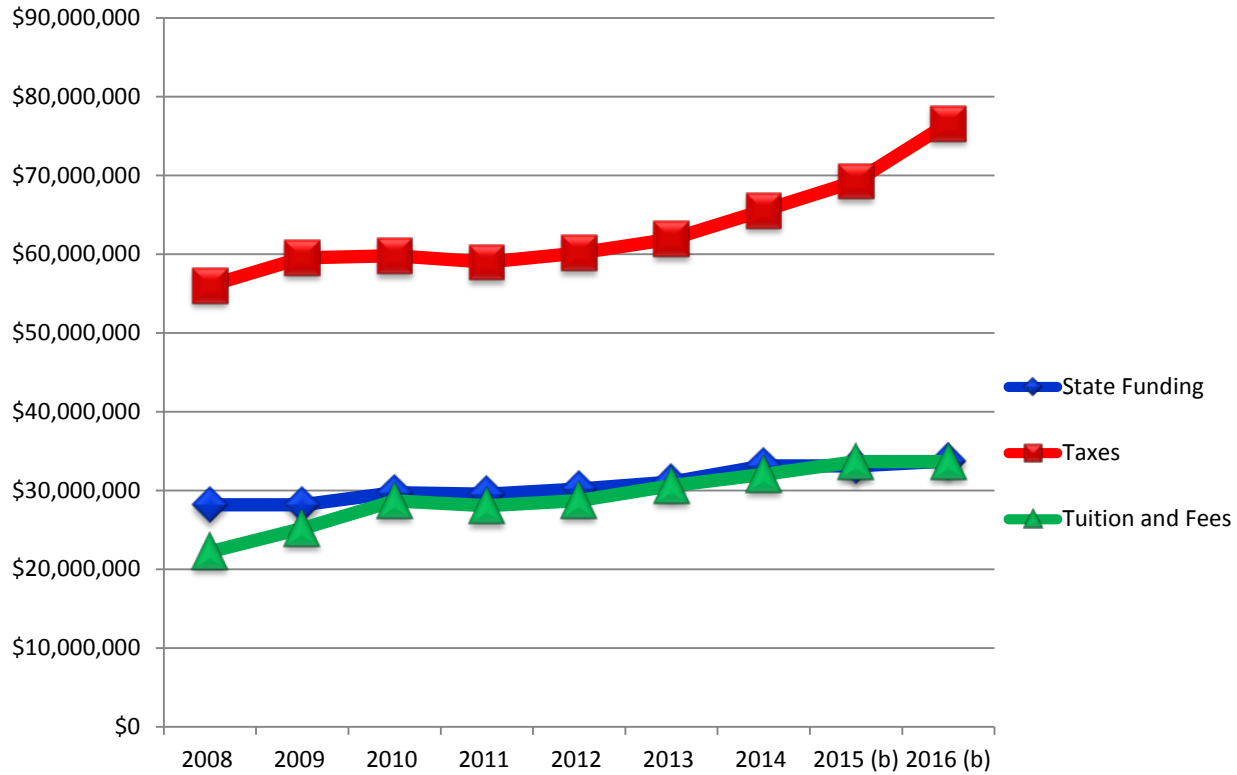


Analysis/Trends



# Analysis/Trends

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
LOCAL TAXES, STATE APPROPRIATIONS AND TUITION/FEE REVENUES  
ANALYSIS 2008-2016**

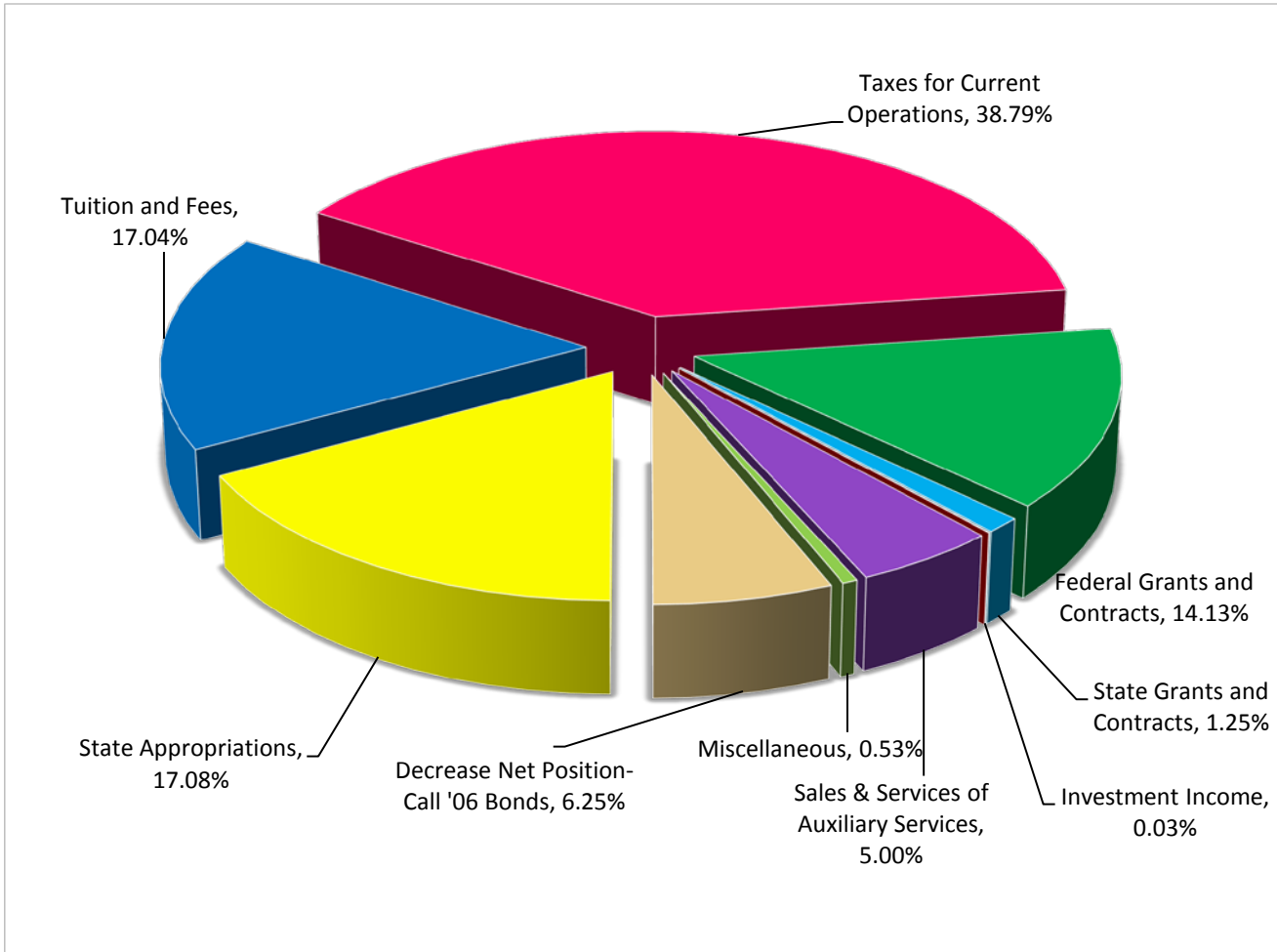


<b>Fiscal Year</b>	<b>State Appropriations</b>	<b>Percent of Total (a)</b>	<b>Local Taxes</b>	<b>Percent of Total (a)</b>	<b>Tuition and Fees</b>	<b>Percent of Total (a)</b>
2008	28,191,439	26.5%	56,048,265	52.6%	22,228,657	20.9%
2009	28,191,439	25.0%	59,548,794	52.7%	25,164,305	22.3%
2010	29,745,024	25.2%	59,796,753	50.6%	28,681,780	24.3%
2011	29,536,937	25.3%	59,014,173	50.6%	28,079,128	24.1%
2012	30,210,041	25.4%	60,160,875	50.5%	28,743,155	24.1%
2013	31,087,895	25.1%	61,935,484	50.1%	30,630,998	24.8%
2014	33,136,075	25.3%	65,550,022	50.2%	32,040,750	24.5%
2015 (b)	33,136,075	24.4%	69,265,248	51.0%	33,661,290	24.7%
2016 (b)	33,744,731	23.4%	76,632,670	53.3%	33,673,132	23.4%

(a) Percent of total includes only State Appropriations, Taxes and Tuition/Fees.

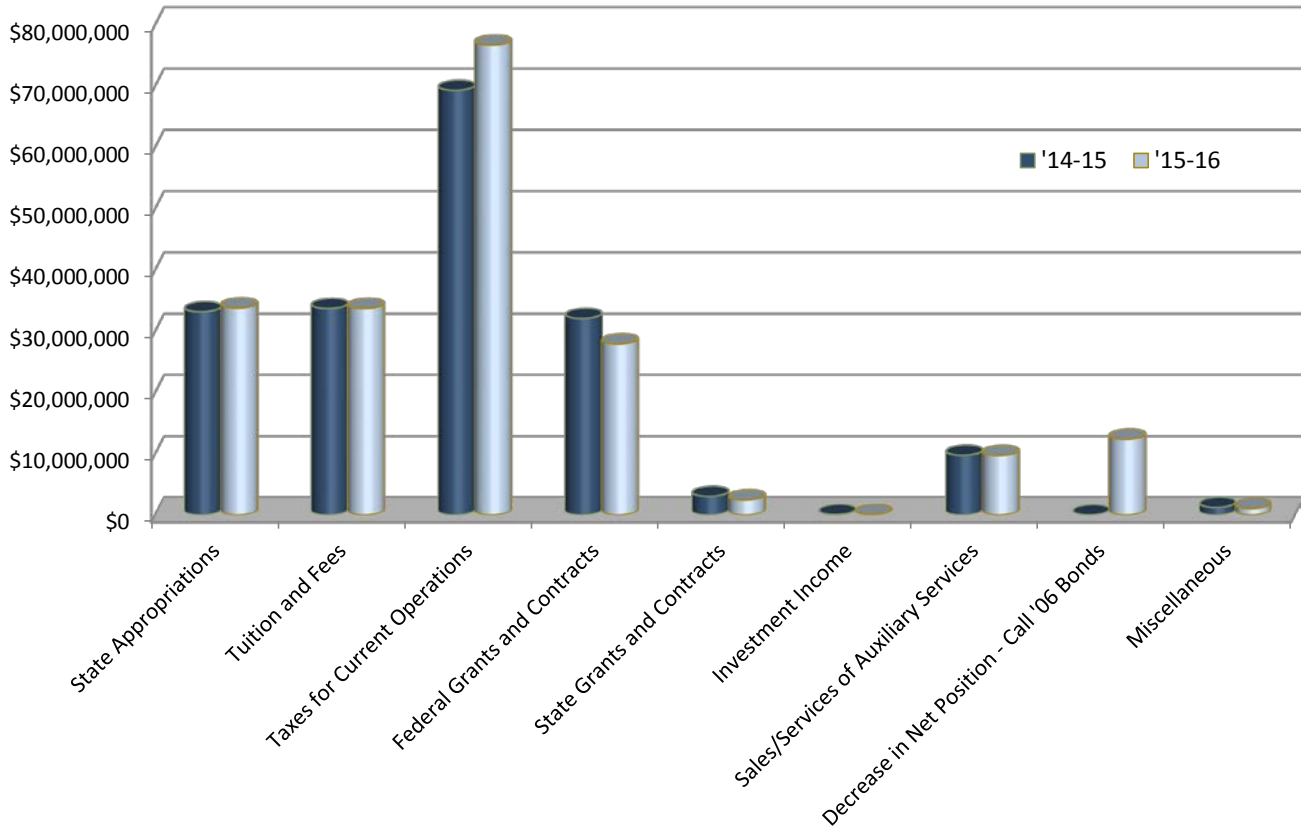
(b) Fiscal Years 2015 and 2016 figures are budget information.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
CURRENT FUND REVENUE  
BY MAJOR REVENUE SOURCE  
FISCAL YEAR 2015-2016**



	Fiscal Year 15-16	Percent of Budget
State Appropriations	33,744,731	17.08%
Tuition and Fees	33,673,132	17.04%
Taxes for Current Operations	76,632,670	38.79%
Federal Grants and Contracts	27,912,629	14.13%
State Grants and Contracts	2,459,900	1.25%
Investment Income	56,500	0.03%
Sales & Services of Auxiliary Services	9,689,523	5.00%
Miscellaneous	1,054,199	0.53%
Decrease Net Position-Call '06 Bonds	12,350,013	6.25%
<b>Total Current Funds Revenue</b>	<b>\$197,573,297</b>	<b>100.0%</b>

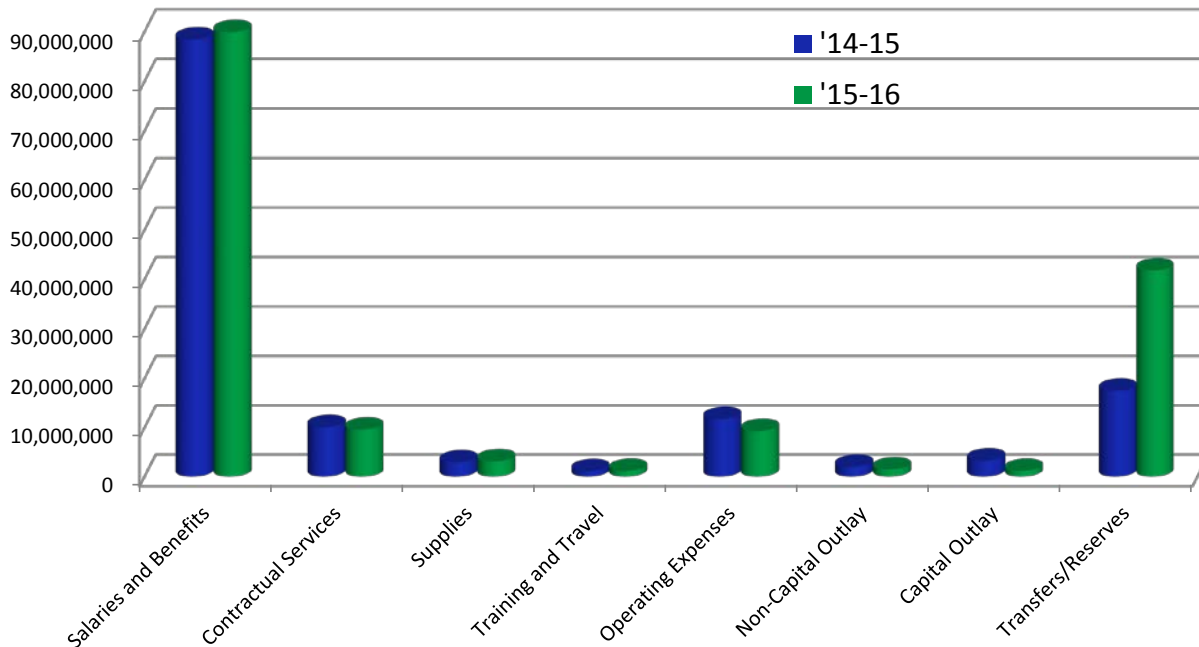
**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
CURRENT FUND REVENUE  
BUDGET COMPARISON  
FISCAL YEAR 2014-2015 TO 2015-2016**



	Fiscal Year 14-15*	Percent of Budget	Fiscal Year 15-16	Percent of Budget	(Decrease)
State Appropriations	\$33,136,075	18.19%	\$33,744,731	17.08%	\$608,656
Tuition and Fees	33,661,290	18.48%	33,673,132	17.04%	11,842
Taxes for Current Operations	69,265,248	38.03%	76,632,670	38.79%	7,367,422
Federal Grants and Contracts	32,042,387	17.59%	27,912,629	14.13%	(4,129,758)
State Grants and Contracts	3,017,708	1.76%	2,459,900	1.25%	(557,808)
Investment Income	55,000	0.03%	56,500	0.03%	1,500
Sales/Services of Auxiliary Services	9,723,723	5.34%	9,689,523	4.90%	(34,200)
Decrease in Net Position - Call '06 Bonds	0	0.00%	12,350,013	6.25%	12,350,013
Miscellaneous	1,219,777	0.67%	1,054,199	0.53%	(165,578)
<b>Total Current Funds Revenue</b>	<b>\$182,121,208</b>	<b>100.0%</b>	<b>\$197,573,297</b>	<b>100.0%</b>	<b>15,452,089</b>

\* Midyear budget as approved by the Board on March 25,2015

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
CURRENT FUND EXPENSES BY CATEGORY  
BUDGET COMPARISON  
FISCAL YEAR 2014-2015 TO 2015-2016**

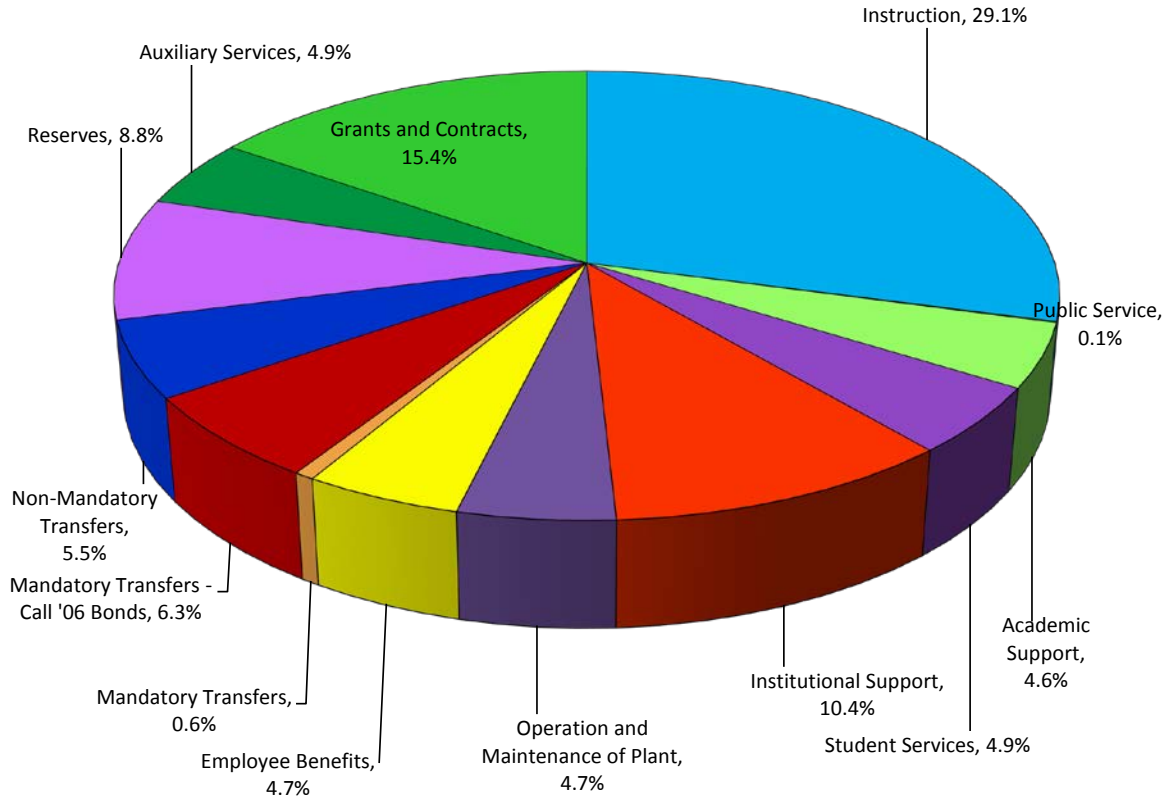


Expense Category:	Fiscal Year 14-15*	Percent of Budget	Fiscal Year 15-16	Percent of Budget	Increase/ (Decrease)
Salaries and Benefits	88,413,430	64.5%	89,895,693	57.1%	1,482,263
Contractual Services	10,113,724	7.4%	9,589,013	6.1%	(524,711)
Supplies	2,896,153	2.1%	3,118,976	2.0%	222,823
Training and Travel	1,107,137	0.8%	1,172,177	0.7%	65,040
Operating Expenses	11,739,191	8.6%	9,302,651	5.9%	(2,436,540)
Non-Capital Outlay	1,997,351	1.5%	1,473,804	0.9%	(523,547)
Capital Outlay	3,278,372	2.4%	1,168,033	0.7%	(2,110,339)
Transfers/Reserves	17,507,348	12.8%	41,790,898	26.5%	24,283,550
<b>Total (a)</b>	<b>\$ 137,052,706</b>	<b>100.0%</b>	<b>\$ 157,511,245</b>	<b>100.0%</b>	<b>\$ 20,458,539</b>

\*Midyear budget as approved by the Board on March 25, 2015

Note: (a) Total excludes grants and auxiliaries.

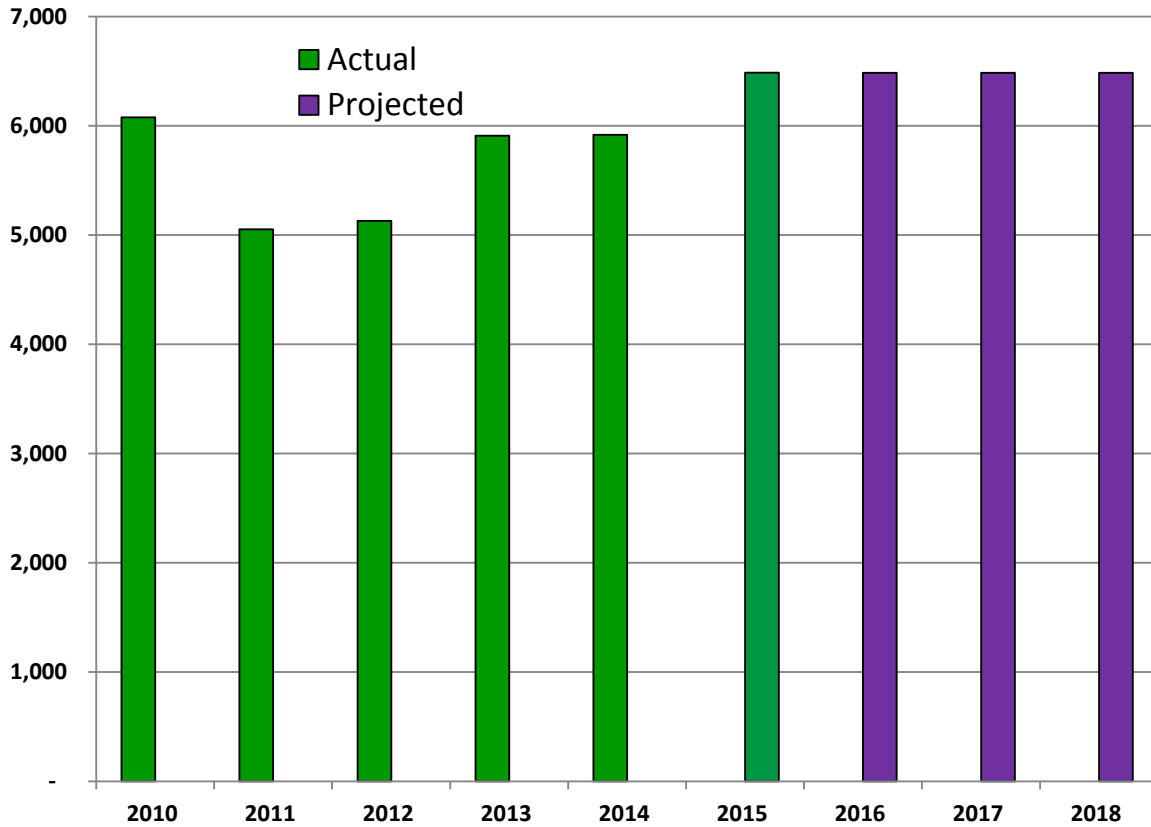
**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
CURRENT FUND EXPENSES  
BY FUNCTION  
FISCAL YEAR 2015-2016**



	Fiscal Year 15-16	Percent of Budget
Instruction	57,549,979	29.1%
Public Service	131,811	0.1%
Academic Support	9,113,282	4.6%
Student Services	9,639,824	4.9%
Institutional Support	20,631,489	10.4%
Operation and Maintenance of Plant	9,305,181	4.7%
Employee Benefits	9,348,781	4.7%
Mandatory Transfers	1,199,630	0.6%
Mandatory Transfers - Call '06 Bonds	12,350,013	6.3%
Non-Mandatory Transfers	10,947,169	5.5%
Reserves	17,294,086	8.8%
Auxiliary Services	9,689,523	4.9%
Grants and Contracts	30,372,529	15.4%
<b>Total Current Funds Expenses</b>	<b>\$197,573,297</b>	<b>100.0%</b>



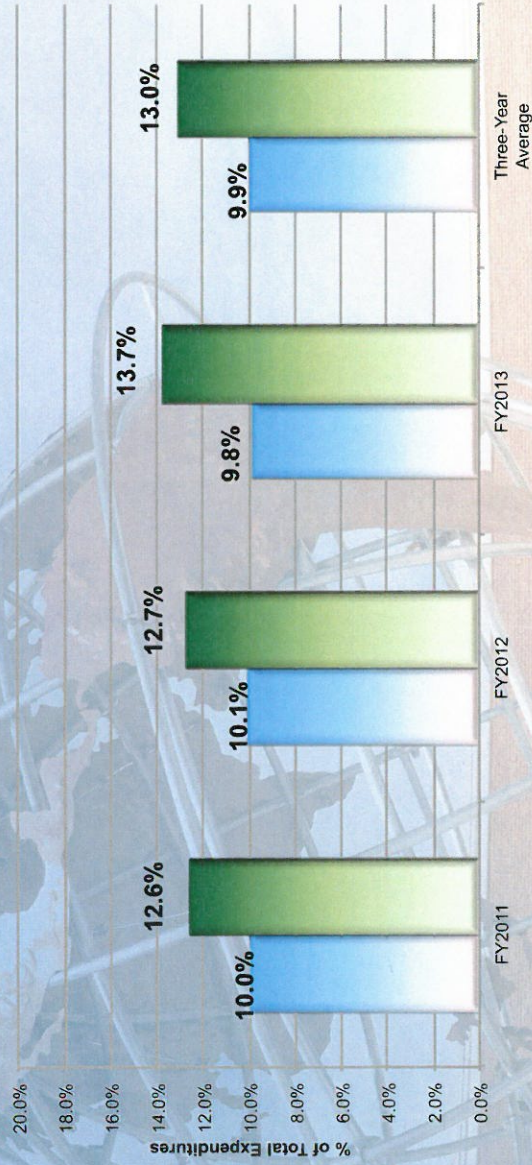
**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
TOTAL EDUCATION AND GENERAL EXPENSES  
COST PER FTE STUDENT**



Year	Actual & Projected Student FTE	FY Actual & Projected Expenditures	Actual Cost Per FTE	Projected Cost Per FTE
2010	15,583	94,697,982	6,077	
2011	17,661	89,232,289	5,053	
2012	17,471	89,629,909	5,130	
2013	18,007	106,415,166	5,910	
2014	17,973	106,371,566	5,918	
2015	18,026	116,919,977		6,486
2016	18,386	119,258,377		6,486
2017	18,754	121,643,544		6,486
2018	19,129	124,076,415		6,486
2019	19,512	126,557,943		6,486

*Note: Expenditures exclude non-mandatory fund transfers, auxiliaries & grants.*

**Comparison of Total Administrative Costs  
Collin College vs. Texas Peers  
FY2011-FY2013**



LIBRARY

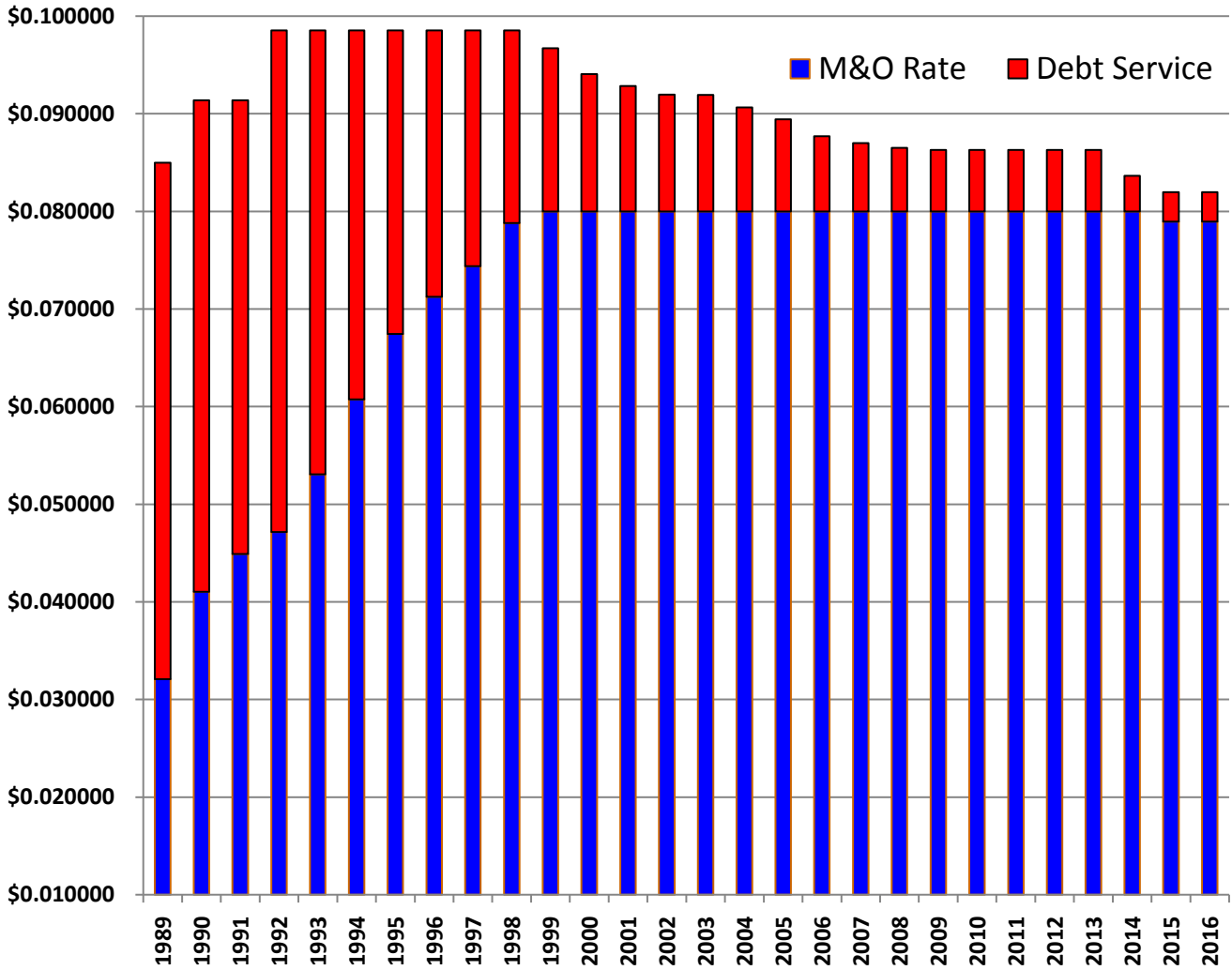
Collin College Texas Community College Peer Institutions



**Collin County Community College District  
Tax Rates and Assessed Values  
1989-2016**

<b>Tax Year</b>	<b>Maintenance/ Operations</b>	<b>Debt Service</b>	<b>Total</b>	<b>Certified Assessed Value</b>	<b>Percent Change</b>
1989	\$0.032070	\$0.052930	\$0.085000	\$14,570,825,383	
1990	\$0.041030	\$0.050350	\$0.091380	\$14,479,951,695	-0.62%
1991	\$0.044890	\$0.046490	\$0.091380	\$14,786,788,519	2.12%
1992	\$0.047150	\$0.051400	\$0.098550	\$14,895,617,861	0.74%
1993	\$0.053075	\$0.045475	\$0.098550	\$15,780,825,893	5.94%
1994	\$0.060737	\$0.037813	\$0.098550	\$17,040,410,721	7.98%
1995	\$0.067433	\$0.031117	\$0.098550	\$19,073,164,850	11.93%
1996	\$0.071263	\$0.027287	\$0.098550	\$21,125,763,239	10.76%
1997	\$0.074383	\$0.024167	\$0.098550	\$23,604,560,147	11.73%
1998	\$0.078800	\$0.019750	\$0.098550	\$27,169,551,153	15.10%
1999	\$0.080000	\$0.016723	\$0.096723	\$31,331,924,855	15.32%
2000	\$0.080000	\$0.014049	\$0.094049	\$36,381,510,229	16.12%
2001	\$0.080000	\$0.012843	\$0.092843	\$41,929,246,552	15.25%
2002	\$0.080000	\$0.011946	\$0.091946	\$46,733,205,941	11.46%
2003	\$0.080000	\$0.011932	\$0.091932	\$49,186,131,414	5.25%
2004	\$0.080000	\$0.010646	\$0.090646	\$52,289,610,384	6.31%
2005	\$0.080000	\$0.009422	\$0.089422	\$56,262,029,392	7.6%
2006	\$0.080000	\$0.007683	\$0.087683	\$61,973,486,757	10.2%
2007	\$0.080000	\$0.006984	\$0.086984	\$68,715,640,383	10.9%
2008	\$0.080000	\$0.006493	\$0.086493	\$73,640,375,838	7.2%
2009	\$0.080000	\$0.006300	\$0.086300	\$74,543,801,881	1.2%
2010	\$0.080000	\$0.006300	\$0.086300	\$73,355,330,000	-1.6%
2011	\$0.080000	\$0.006300	\$0.086300	\$73,405,013,750	0.1%
2012	\$0.080000	\$0.006300	\$0.086300	\$73,591,792,695	0.3%
2013	\$0.080000	\$0.006299	\$0.086299	\$74,676,516,764	1.5%
2014	\$0.080000	\$0.003643	\$0.083643	\$79,457,495,979	6.4%
2015	\$0.078965	\$0.002995	\$0.081960	\$86,977,686,228	9.5%
2016	\$0.078965	\$0.002995	\$0.081960	\$96,453,193,058	10.9%

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
TAX RATES AND ASSESSED VALUES  
1989-2016**



## Ad Valorem Taxes Authorized Rate vs Actual 2015-2016

	Authorized			Assessed			% usage /authorized
	M&O	Debt	Total	M&O	Debt	Total	
Brazosport	0.350000	0.0690000	0.419000	0.1980000	0.0693090	0.2673090	64%
South Plains	0.400000	0.1000000	0.500000	0.2661400	-	0.2661400	53%
Lee	0.280000	0.5000000	0.780000	0.2207000	0.0400000	0.2607000	33%
Del Mar	0.500000	0.5000000	1.000000	0.2067000	0.0440000	0.2507000	25%
Western Texas	0.350000	-	0.350000	0.2500000	-	0.2500000	71%
Ranger	0.500000	-	0.500000	0.2433300	-	0.2433300	49%
Vernon	1.000000	-	1.000000	0.2221200	-	0.2221200	22%
Clarendon	0.850000	-	0.850000	0.2221670	-	0.2216700	26%
College of the Mainland	0.600000	-	0.600000	0.2212100	-	0.2212100	37%
Frank Phillips	0.220000	0.5000000	0.720000	0.2200000	-	0.2200000	31%
Panola	0.350000	0.5000000	0.850000	0.1548300	0.0600000	0.2148300	25%
Howard	0.700000	-	0.700000	0.1508800	0.0528580	0.2037380	29%
Temple	-	-	0.250000	0.1466000	0.0570000	0.2036000	81%
Tyler	0.280000	-	0.280000	0.1514170	0.0485090	0.1999260	71%
Alvin	0.500000	0.5000000	1.000000	0.1765400	0.0232160	0.1997560	20%
Amarillo	0.200000	0.5000000	0.700000	0.1552100	0.0442900	0.1995000	29%
Galveston	0.270000	-	0.270000	0.1870000	-	0.1870000	69%
Paris	0.027000	0.5000000	0.770000	0.1870000	-	0.1870000	24%
San Jacinto	0.200000	0.5000000	0.700000	0.1254600	0.0601420	0.1856020	27%
Victoria	0.500000	0.5000000	1.000000	0.1401000	0.0422000	0.1823000	18%
Grayson	N/A	N/A	N/A	0.1292000	0.0523600	0.1815600	#VALUE!
Coastal Bend	0.500000	0.5000000	1.000000	0.1550500	0.0188300	0.1738800	18%
Odessa	0.200000	0.5000000	0.700000	0.1434700	0.0306500	0.1741200	25%
Angelina	0.400000	0.5000000	0.900000	0.1239000	0.0468000	0.1707000	19%
Texas Southmost	0.350000	0.5000000	0.850000	0.1015960	0.0613390	0.1629350	19%
Kilgore			0.200000			0.1540000	77%
McLennan	0.250000	0.5000000	0.750000	0.1033220	0.0482080	0.1515300	20%
South Texas	0.110000	0.5000000	0.610000	0.1100000	0.0400000	0.1500000	25%
Tarrant	0.200000	0.5000000	0.700000	0.1424100	0.0070900	0.1495000	21%
Trinity Valley	0.500000		0.500000	0.1460000		0.1460000	29%
Alamo			0.250000	0.1000000	0.0447500	0.1447500	58%
Midland	0.300000	0.5000000	0.800000	0.1264000	0.0178000	0.1442000	18%
Central Texas	0.250000	0.2500000	0.500000	0.1370000	-	0.1370000	27%
Wharton	0.300000	-	0.300000	0.1341900	-	0.1341900	45%
Southwest Texas	0.200000	0.5000000	0.700000	0.1300000	-	0.1300000	19%
Dallas	0.160000	0.5000000	0.660000	0.1040000	0.0207000	0.1247000	19%
El Paso	0.150000	0.5000000	0.650000	0.1243590	-	0.1243590	19%
Navarro	0.500000	0.5000000	1.000000	0.1202000	-	0.1202000	12%
Lone Star	0.300000	0.5000000	0.800000	0.0825000	0.0335000	0.1160000	15%
Weatherford	-	-	0.300000	0.1071300	0.0075100	0.1146400	38%
Cisco	0.500000	0.5000000	1.000000	0.1104000	N/A	0.1104000	11%
Texarkana	1.000000	-	1.000000	0.1052700	-	0.1052700	11%
Northeast Texas	N/A	N/A	0.100000	0.0727000	0.0273000	0.1000000	100%
Houston	0.500000	0.5000000	1.000000	0.0770550	0.0201180	0.0971730	10%
Austin	0.090000	0.5000000	0.590000	0.0900000	0.0049000	0.0949000	16%
Hill			0.300000			0.0915140	31%
Collin	0.080000	0.1200000	0.200000	0.0800000	0.0036430	0.0836430	42%
North Central Texas	0.200000	0.5000000	0.700000	0.0668000	-	0.0668000	10%
Blinn	0.060000	-	0.060000	0.0567000	-	0.0567000	95%
Laredo			0.222647			0.0325700	15%

The information for this sheet was taken from Comprehensive Annual Financial Reports of each College.

**Community College Financial Ratios  
Fiscal Year 2014**

District	Composite Financial Index	Return on Net Position	Operating Margin	Primary Reserve	Viability Ratio	Equity Ratio	Leverage Ratio
Texas Southmost	10.00	0.24	0.11	1.432	4.52	58.10%	0.12
<b>Collin</b>	<b>8.49</b>	<b>0.05</b>	<b>0.12</b>	<b>1.552</b>	<b>60.93</b>	<b>87.5%</b>	<b>0.01</b>
Panola	8.26	0.20	0.12	0.669	5.31	63.7%	0.09
South Texas	8.06	0.07	0.10	1.091	2,179.29	74.3%	-
Wharton	7.01	0.10	0.10	0.575	10.00	79.5%	0.05
Dallas	6.81	0.09	0.12	0.522	12.60	51.7%	-
Galveston	6.52	0.06	0.07	0.534	36.59	88.8%	-
Hill	6.41	0.07	0.08	0.458	5.44	79.5%	0.06
Tarrant	6.38	0.04	0.07	0.575	23.28	93.4%	-
Central Texas	6.07	-	0.01	0.920	91.56	86.4%	-
Angelina	5.67	0.06	0.03	0.392	26.46	64.8%	0.01
North Central Texas	5.49	0.04	0.04	0.477	3.86	63.6%	0.12
Grayson	5.44	0.07	0.04	0.755	2.61	49.0%	0.22
Kilgore	5.42	0.01	0.02	0.547	15.19	91.1%	0.02
Odessa	5.20	0.12	0.13	0.610	1.63	32.0%	0.36
Ranger	5.11	0.30	0.16	0.483	0.99	46.1%	0.66
Victoria	4.78	0.05	-	0.281	8.20	46.3%	0.04
Weatherford	4.40	0.04	0.03	0.678	2.16	66.0%	0.24
Del Mar	4.37	0.10	0.06	0.480	1.46	49.8%	-
College Of The Mainland	4.25	(0.01)	(0.01)	0.368	7.63	75.2%	-
Alvin	4.20	0.04	(0.01)	0.140	35.74	48.7%	-
Western Texas	4.15	0.19	0.18	0.379	0.32	43.5%	1.00
El Paso	3.91	0.09	0.08	0.381	1.19	62.2%	0.35
Midland	3.80	0.04	0.04	0.463	2.04	64.5%	0.12
San Jacinto	3.78	(0.03)	(0.09)	0.361	14.78	38.1%	0.01
Temple	3.77	0.05	0.03	0.534	1.77	43.8%	0.27
Brazosport	3.73	0.10	0.05	0.224	1.69	36.2%	0.13
Amarillo	3.48	(0.50)	(0.02)	0.407	6.64	52.1%	0.04
Statewide	3.27	0.03	0.06	0.437	1.16	48.8%	0.28
Houston	3.05	0.10	0.08	0.305	0.26	25.1%	1.21
Blinn	2.98	0.08	0.08	0.220	0.69	57.3%	0.32
Coastal Bend	2.95	0.16	0.07	0.058	0.17	40.2%	0.72
Paris	2.95	0.02	0.05	0.465	0.90	61.4%	0.42
Southwest Texas	2.94	0.03	0.04	0.551	0.73	33.1%	1.48
Laredo	2.78	0.05	0.09	0.376	0.30	14.9%	2.15
Howard	2.73	0.06	0.03	0.379	0.94	53.4%	0.31
Lone Star	2.21	0.01	0.12	0.211	0.65	27.9%	0.52
Mclennan	2.08	0.06	0.01	0.201	0.96	34.9%	0.28
South Plains	2.00	0.03	0.03	0.213	0.84	68.6%	0.30
Clarendon	1.88	(0.01)	0.01	0.390	0.86	67.5%	0.07
Texarkana	1.81	0.01	0.01	0.182	1.41	73.2%	-
Tyler	1.61	0.02	0.06	0.171	0.15	38.1%	1.00
Trinity Valley	1.55	0.04	0.04	0.231	-	95.1%	-
Northeast Texas	1.17	0.03	-	0.177	0.47	38.0%	0.51
Vernon	1.09	-	0.02	0.206	0.44	49.3%	0.61
Lee	0.93	-	(0.01)	0.207	0.58	36.2%	0.22
Alamo	0.88	(0.01)	(0.01)	0.257	0.48	30.4%	0.32
Navarro	0.87	(0.01)	0.01	0.176	0.39	49.3%	0.53
Cisco	0.76	(0.01)	-	0.188	0.44	46.9%	0.66
Austin	0.02	(0.08)	0.02	0.152	0.12	11.9%	5.00
Frank Phillips	(0.51)	(0.05)	(0.06)	0.062	0.32	74.8%	0.15

Source: *Financial Condition Analysis of Texas Public Community College Districts, May 2015*  
Texas Higher Education Coordinating Board

Primary Reserve Ratio – measures financial strength and flexibility by comparing expendable net assets to total expenses. This measure answers the question, “How long can the institution survive without additional net position generated by operating revenue?” The 2014 statewide ratio for public community colleges is .44, which is an increase from .39 in 2013. A ratio of 0.14 or greater is the standard used by the THECB.

Viability Ratio – measures the financial health of the institution by comparing total expendable net assets to certain noncurrent liabilities. The 2014 statewide ratio for public community colleges is 1.16, which is an increase from 1.08 in 2013. A ratio of 0.42 or greater is the standard used by the THECB.

Return on Net Position – measures total economic return during the fiscal year. The 2014 statewide ratio for public community colleges is 3.00 percent, which is a decrease from 3.86 percent in 2013. A positive return is the standard used by the THECB.

Operating Margin – indicates an operating surplus or deficit in the given fiscal year. The 2014 statewide margin for public community colleges is 5.90 percent, which is an increase from 5.13 percent in 2013. A positive margin is the standard used by the THECB.

Composite Financial Index – CFI numbers generally range from 0.0 to 10.0, although it is possible to have a number higher than 10.0. It is also possible to have a CFI below zero. The 2014 combined CFI for public community colleges is 3.27, which is an increase from 3.06 in 2013. An index number of 2.0 or greater is the standard used by the THECB.

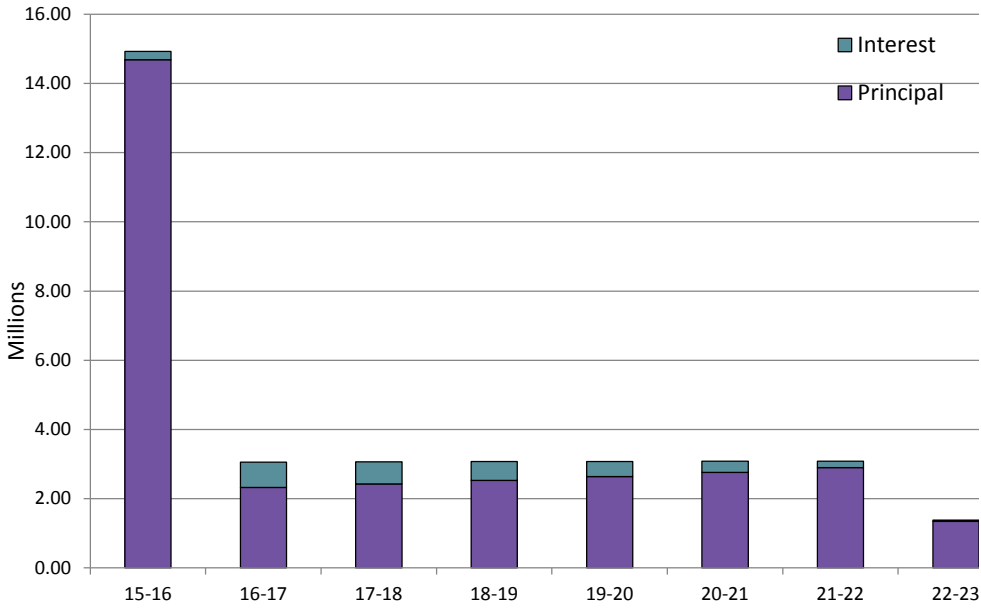
Equity Ratio – An equity ratio is a comparison of net assets to total assets and is used when institutions have no outstanding indebtedness. The 2014 statewide ratio for public community colleges is 48.8 percent, which is an increase from 48.1 percent in 2013. A ratio of 20 percent or greater is the standard used by the THECB.

Leverage Ratio - The leverage ratio measures the amount of debt in relation to net assets and provides an indication of the amount of debt service the institution must absorb into the future relative to existing resources. General obligation bonds are excluded for this calculation. The 2014 statewide ratio for the public community colleges is .28, which is a decrease from .32 in 2013. A ratio of less than 2.0 is the standard used by the THECB.

**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
ALL GENERAL OBLIGATION BOND ISSUES**

Fiscal Year	Principal	Interest	Total
15-16	14,690,000	239,680	14,929,680
16-17	2,320,000	732,675	3,052,675
17-18	2,425,000	639,875	3,064,875
18-19	2,530,000	542,875	3,072,875
19-20	2,635,000	441,675	3,076,675
20-21	2,760,000	323,100	3,083,100
21-22	2,895,000	185,100	3,080,100
22-23	1,345,000	40,350	1,385,350
<b>TOTALS</b>	<b><u>\$31,600,000</u></b>	<b><u>\$3,145,330</u></b>	<b><u>\$34,745,330</u></b>

Average Annual Debt \$4,343,166  
 Years 8

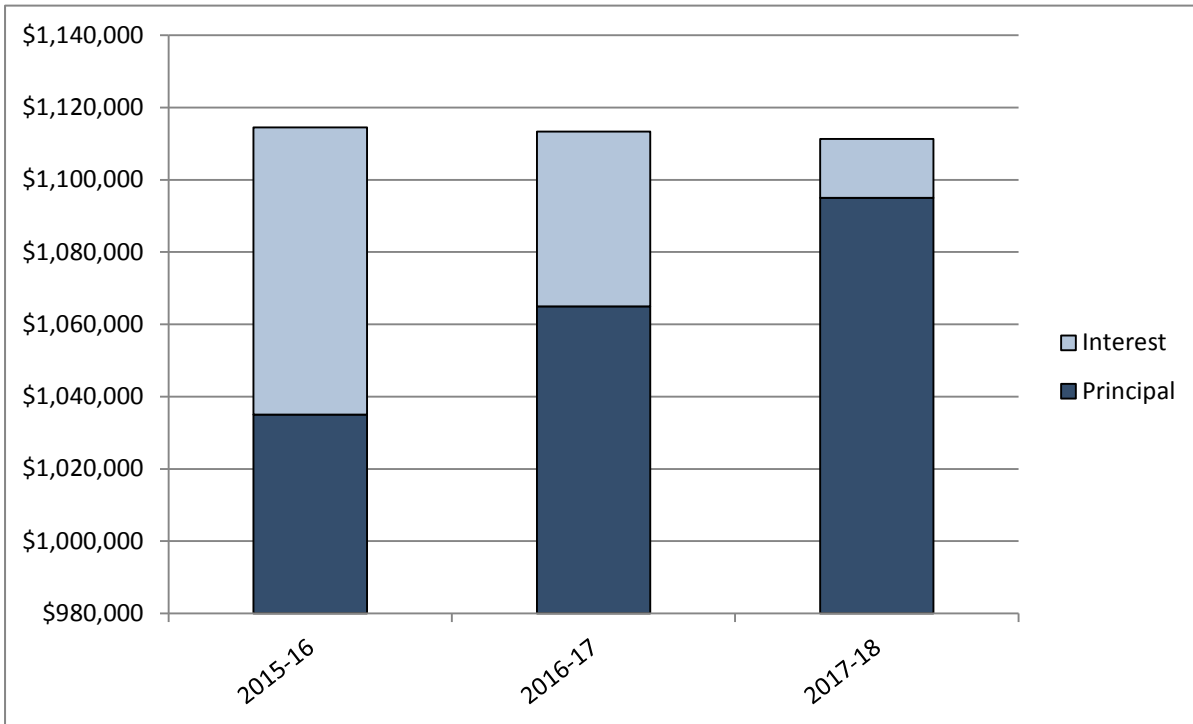




**DEBT SERVICE  
SCHEDULE OF REQUIREMENTS  
REVENUE BONDS**

Fiscal Year	Principal	Interest	Total
2015-16	1,035,000	79,522	1,114,522
2016-17	1,065,000	48,337	1,113,337
2017-18	1,095,000	16,261	1,111,261
<b>TOTALS</b>	<b>\$3,195,000</b>	<b>\$144,120</b>	<b>\$3,339,120</b>

Average Annual Debt Years \$1,113,040  
3





# Supplemental Information

**Collin County Community College District**  
**Summary of New Recurring and Non-Recurring Expenditures**  
**Current Unrestricted Funds**  
**Fiscal Year 2015-16**

	<u>Recurring</u>	<u>Non-Recurring</u>	<u>Grand Totals</u>
<b>New Positions and additional funding - Faculty and Staff</b>			
Total of 17 new faculty: History, Business Administration, English (2), Political Science (2), Art, Photography, Chemistry, Respiratory Care, Math (3) Biology, Commercial Design, Audio Engineering, Child Development	918,000		
Funding for Computer Network Tech professor paid from DOL grant	48,903		
Faculty/Instructor (Part-time)			
Math Lab Lead Instructor (CPC)	25,350		
Funding for Part-time professors for additional sections and dual credit sections where there is growth	172,035		
Staff (Full-time)			
Plant Operations Worker (CPC), Operator/Maintenance Technician (2 at CPC), Business Software Solutions Analyst, Systems Administrator, Program Director for Diagnostic Medical Sonography, Director Of Occupational Therapy Assistant Program, SIM Lab Instructor, Funds Groundskeepers (2), Change in position for Accounts Payable Lead	656,816		
Funding for Full-time Staff to close out DOL grant		40,700	
Staff (Part-time) Clerk Typist for HSC Information Desk, Additional funds for student assistants (SCC)	23,491		
<b>Total Faculty and Staff</b>	<b>1,844,595</b>	<b>40,700</b>	<b>1,885,295</b>
<b>Current Unrestricted - Operating Expenses</b>			
Cleaning Services for new buildings at CPC	150,000		
Oracle Maintenance 7% increase in support	140,000		
Maintenance & support for online QEP software	32,405		
Maintenance agreements for new CAE mannequins	30,856		
Additional participants and supplies for Lead program	17,700		
Maintenance agreement for HVAC at Collin Higher Education Center	16,540		
Blackboard connect annual maintenance and support	16,000		
Trash, recycling, exterminator, shredding, inspections & monitoring for new buildings at CPC	15,000		
Omniupdate software additions-district wide web content management systems	15,000		
Extend server warranties on Dell servers	14,003		
Funding for Honors Institutes at PRC and CPC	12,000		
Increase in cost of software maintenance and license fee-Online bidding and eProcurement :	11,979		
College Source Annual User conference	11,000		
3M service agreement for gates at CPC Library	7,700		
Turnitin.com software increased licensure costs	7,500		
Light bulbs, miscellaneous and electrical supplies for new buildings at CPC	6,000		
Increased costs for Model UN trips to New York City	5,000		
Lunch & Learn Workshops recommended by SACSCOC during visit	2,000		
Banner e-invoice adapter annual maintenance	2,000		
Uniform service for new employees at CPC	1,200		
Additional postage-Rockwall Higher Education Center	1,000		
Replace sound and lighting in theatre at SCC (Year 3 of 5)		130,400	
VMWare hardware and software for Continuing Education		120,000	
College Source Degree Planning Software		108,653	
Sciquest AP Invoicing Software with Banner integration, Banner Web services Adaptor		80,735	
CAE Lucina female/OB High Fidelity Mannequin		75,000	

**Collin County Community College District**  
**Summary of New Recurring and Non-Recurring Expenditures**  
**Current Unrestricted Funds**  
**Fiscal Year 2015-16**

	<u>Recurring</u>	<u>Non-Recurring</u>	<u>Grand Totals</u>
Cisco A/C wireless access points to be used throughout the district with data cabling		75,000	
Classroom Chairs 600 (PRC)		72,000	
Partner College Data, Wage Data, Evaluation		55,500	
WS 2960 switches for H222 and H143 (PRC) 6		46,125	
Cisco ISE-J119-additional bandwidth support for WIFI users district wide		45,000	
iMac computers J121 (SCC) 21		42,000	
iMac computers H237D (SCC) 21		42,000	
New tape back up drives		38,000	
iMac computers in 3 classrooms (CHEC) 22		33,000	
Cisco wireless controller-added access Points district wide		30,000	
iMac computers H232 (SCC) 20		30,000	
Lead abatement and reclamation of gun range		26,500	
Classroom Chairs 77 (SCC)		25,025	
Lounge furniture for public areas at SCC		25,000	
Microwave synthesis system for Organic Chemistry (SCC)		24,000	
iMac computers in 3 classrooms (CYC) 16		24,000	
HPLC unit for Chemistry (SCC)		21,000	
Tapes for backup system		20,000	
Full media solutions for additional classrooms 2 (PRC)		20,000	
Classroom furniture for J104 (PRC)		18,000	
Electric vehicle at CPC		16,500	
WS 2960 switches (Allen) 2		15,050	
Handheld digital radios for plant and custodial staff at CPC		12,992	
One man lift-25' at CPC		12,500	
Gel Doc documentation system for Microbiology (SCC)		11,000	
Pasco units and software for Physics labs (SCC)		10,639	
Portable Power Distribution (Sound & lighting outside of infrastructure)		10,065	
Full media upgrade with 65" screen B202 (SCC)		10,000	
Reclaim Recycling Center		9,800	
I-Simulate ECG Monitor		8,365	
Travel expenses for College Source Software Representatives to visit Collin during implementation		8,000	
Replacement Dalite model B with CSR 84x84 in 8 classrooms (CPC)		7,200	
Replacement Projector Screens in 9 classrooms (SCC)		7,200	
Hydraulic Dump Trailer-Grounds		7,000	
Vacuum Power Wedger (recycle clay in art classes)		6,999	
Replacement projectors and installation in 6 classrooms (CPC)		6,000	
CAE Fidelis Lucina Simulator-Simulation on-site training course		5,695	
Replacement Dalite screens with installation 5 (PRC)		4,500	
Epson Pro 9900 Printer for photography classes at SCC		4,200	
Pallet Jack		3,999	
E Business IOS Programming		2,800	
Replacement Dalite CW/CSR screens with installation (CYC) 4		2,800	
Laptop for Scholarly & Civic Engagement		1,500	
Replacement Dalite model B with CSR 84x84 (CYC)		900	
<b>Total Current Unrestricted Operating Expenses</b>	<b>514,883</b>	<b>1,412,642</b>	<b>1,927,525</b>

**Auxiliary Requests**

Replacement of funds not provided by SAFAC award	44,850		
Rental of charter buses for athletic travel (basketball and tennis)	35,120		
Medical benefits for full time Athletic Staff	6,560		
Shade canopy and installation for bleacher area of tennis courts		11,362	
<b>Total Auxiliary</b>	<b>86,530</b>	<b>11,362</b>	<b>97,892</b>

**Collin County Community College District**  
**Summary of New Recurring and Non-Recurring Expenditures**  
**Current Unrestricted Funds**  
**Fiscal Year 2015-16**

	<u>Recurring</u>	<u>Non-Recurring</u>	<u>Grand Totals</u>
<b>Total Approved Supplementals</b>	<b>2,446,008</b>	<b>1,464,704</b>	<b>3,910,712</b>
<b>Supplementals in Reserve</b>			
Additional GB ports for server connectivity		10,000	
Additional 10 gig support for stack switches for Banner & Blackboard backup		27,000	
Replace outdated Cisco switches and provide additional ports		30,100	
Board Room Upgrade-audio, call in feature, upgrade monitors		47,000	
Dell memory for 780 backfill computers for distribution to Faculty and Staff		17,700	
VMWare License needed to add new servers at CYC and CPC		14,000	
New Server for CYC and CPC cluster		28,000	
Replacement load balancing appliance at CPC		75,000	
Add usable space to SANS at CPC and CYC		123,000	
Document Cameras		7,700	
Wireless Presenter with belt pack and microphone		2,480	
Flat screens and carts		3,000	
Full Media Solutions at SCC		150,000	
Conference Center audio upgrade at SCC		2,500	
Partial media solution		12,500	
PA system for PRC		2,400	
Director of Accounting	65,897		
Call Center Supervisor - Admissions and Records	35,000		
Call Center Specialists (5) - Admissions and Records	150,000		
CE Registration Software		175,000	
CE Registration Software Maintenance	55,800		
Business Software Solutions Analyst	77,076		
Solaris Servers for Banner XE		130,000	
Web Services Design		300,000	
CE Healthcare Instructor	45,000		
Staff to maintain encoding on College Source Software	39,200		
Zogotech Software		465,000	
Maintenance for Zogotech Software	33,000		
Full-time Staff to work with Zogotech Software	60,000		
Academic Planning Consultant SCC	35,000		
<b>Total Supplementals in Reserve</b>	<b>595,973</b>	<b>1,622,380</b>	<b>2,218,353</b>
<b>Grand Total All Supplemental Requests</b>	<b>3,041,981</b>	<b>3,087,084</b>	<b>6,129,065</b>

**Collin County Community College District  
Renewal And Replacement Schedule**

Project	Location	Fail 2015	Spr/Sum 2016	Total FY 2016	Fail 2016	Spr/Sum 2017	Total FY 2017	Fail 2017	Spr/Sum 2018	Total FY 2018	Grand Total
Replace Roof	CYC		350,000	350,000			0			0	350,000
Replace Elevators Drives	CYC			0		180,000	180,000			0	180,000
Replace Carpet	CYC			0			0		150,000	150,000	150,000
Replace Bearings On Air Handlers	CYC			0	20,000		20,000			0	20,000
Paint Campus	CYC			0			0			0	0
Replace Bearing Pads In Parking Garage	CYC			0	50,000		50,000			0	50,000
Concrete Repairs	CYC		15,000	15,000			0			0	15,000
Replace Garage Exhaust Fans	CYC			0			0			0	10,000
Replace Garage Bearing Pads	CYC		50,000	50,000			0			0	50,000
Replace Roof Access	CYC			0			0			0	8,000
<b>Total for CYC</b>		<b>0</b>	<b>415,000</b>	<b>415,000</b>	<b>70,000</b>		<b>70,000</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	<b>653,000</b>

SCC Pavement Repair	SCC			0			0			100,000	200,000
Paint Classrooms	SCC			0		150,000	150,000			0	150,000
Parking Lot Lighting Replacement	SCC			0			0			0	275,000
EpoxyCoat Condensing Pans	SCC	20,000		20,000			0			0	20,000
Paint Exterior Window Trim	SCC		150,000	150,000			0			0	150,000
Replace VAV Fan Boxes	SCC	100,00		0	200,000		200,000			0	200,000
Replace Door Hardware	SCC			0			0			0	40,000
Replace Traffic Control Signage	SCC			0			0		6,000	6,000	6,000
Replace 29 Restroom Mirrows	SCC			0			0			0	0
Replace Switch Gear	SCC			0			0			0	75,000
Replace Push Bars on Exterior Doors	SCC			0			0			0	12,000
Replace Lighting in Gym	SCC		60,000	60,000			0			0	60,000
Replace Theater Lighting	SCC			0			0			0	0
Replace "H" Wing Heat Boxes	SCC			0			0			0	0
Replace Parking Lot Shield Signs	SCC			0		25,000	25,000			0	25,000
Replace Bleachers in Gym	SCC			0			0			0	0
Replace Gym Floor	SCC			0			0			0	0
Replace Motor in J Wing AHU	SCC	7,000		7,000			0			0	7,000
Replace Fan Boxes in "D"	SCC			0			0			0	0
Replace Windscreens Re-surface Tennis Courts	SCC		55,000	55,000			0			0	55,000
Replace Kitchen Tile	SCC		25,000	25,000			0			0	25,000
Replace FP boxes in "D" wing	SCC			0			0			0	0
Controler on Domestic Water booster pumps	SCC			0			0			0	0
Re-Seal Windows	SCC			0			0			0	150,000
Refinish Art Gallery, Racquetball Court Floors	SCC		20,000	20,000			0			0	20,000
Replace Ceiling Tile A,K,H,J,G,B 1st Floor	SCC			0			0			0	100,000
Repair Teired Seating C103, D201, J133, B128	SCC			0			0			0	0
Replace Cafeteria Drain Lines	SCC			0			0			0	0
Replace Ceiling Tile A,K,H,J,G,B 2nd Floor	SCC			0			0			0	100,000

**Collin County Community College District  
Renewal And Replacement Schedule**

Project	Location	Fail 2015	Spr/Sum 2016	Total FY 2016	Fail 2016	Spr/Sum 2017	Total FY 2017	Fail 2017	Spr/Sum 2018	Total FY 2018	Grand Total
Replace Loading Dock Ramps Central Plant	SCC					50,000	50,000			0	50,000
Remodel Book Store	SCC			0	50,000		50,000			0	50,000
Replace Mini Blinds	SCC		133,700	133,700			0			0	133,700
Remodel "A" Restrooms	SCC			0			0			0	90,000
Remodel Childcare	SCC		50,000	50,000			0			0	50,000
Remodel Locker Rooms	SCC			0			0			0	0
Replace Expansion Tank In Plant	SCC	7,500		7,500			0			0	7,500
Renovate Child Care	SCC			0			0			0	75,000
Replace Main Water Line	SCC			0			0			0	0
Paint interior of Campus	SCC		150,000	150,000			0			0	150,000
Replace Food Service Equipment	SCC	250,000		250,000			0			0	250,000
Resurface Tennis Courts/New windscreens	SCC		35,000	35,000			0			0	35,000
Replace Outside Fountain Light Fixtures	SCC			0			0			0	0
Replace Water Treatment Controller System	SCC			0			0			0	0
Replace Metal Fence At Child Care Play Ground	SCC			0			0			0	50,000
Replace Tile On A & C Stairs	SCC			0		24,000	24,000			0	24,000
Re-Surface Outside Fountain	SCC		25,000	25,000			0			0	25,000
Replace I Modular AHU Motor	SCC			0			0			0	6,500
Classroom Furniture/Supplies	SCC			0			0			0	114,698
Replace Exterior Doors Hinges	SCC			0			0			0	8,000
Replace Carpet In JAT	SCC			0			0		70,000	70,000	70,000
<b>Total for SCC</b>		<b>284,500</b>	<b>703,700</b>	<b>988,200</b>	<b>250,000</b>	<b>249,000</b>	<b>499,000</b>	<b>0</b>	<b>176,000</b>	<b>176,000</b>	<b>2,859,398</b>

Replace Gymnasium Lighting	PRC		40,000	40,000			0			0	40,000
LRC Roof Repair	PRC			0			0			0	0
Replace Carpet Library	PRC			0		150,000	150,000			0	150,000
Boiler # 2 Replacement	PRC		100,000	100,000			0			0	100,000
Boiler # 1 Replacement	PRC		100,000	100,000			0			0	100,000
Add Drainage for Library	PRC			0		30,000	30,000			0	30,000
Upgrade Fire System	PRC			0			0			0	0
Reupholster Library	PRC			0		17,000	17,000			0	17,000
Add Library to Emergency Generator	PRC		23,000	23,000			0			0	23,000
Replace Underground Lights LRC	PRC			0			0			0	0
Replace Blinds F-H-U-A	PRC		150,000	150,000			0			0	150,000
Install Light Sensors "U" "F" "H" "A	PRC			0			0			0	0
Remodel "U" & "F" restrooms	PRC			0			0			0	75,000
Parking Lot Pavement Repairs	PRC			0			0			0	50,000
Remodel "H" restrooms	PRC			0			0			0	75,000
Replace Flush Valves & Auto Faucets In LRC	PRC			0			0			0	0
Repair Roof A & U	PRC			0		150,000	150,000			0	150,000
Replace Heat Exchanger in Boiler	PRC	15,000		15,000			0			0	15,000

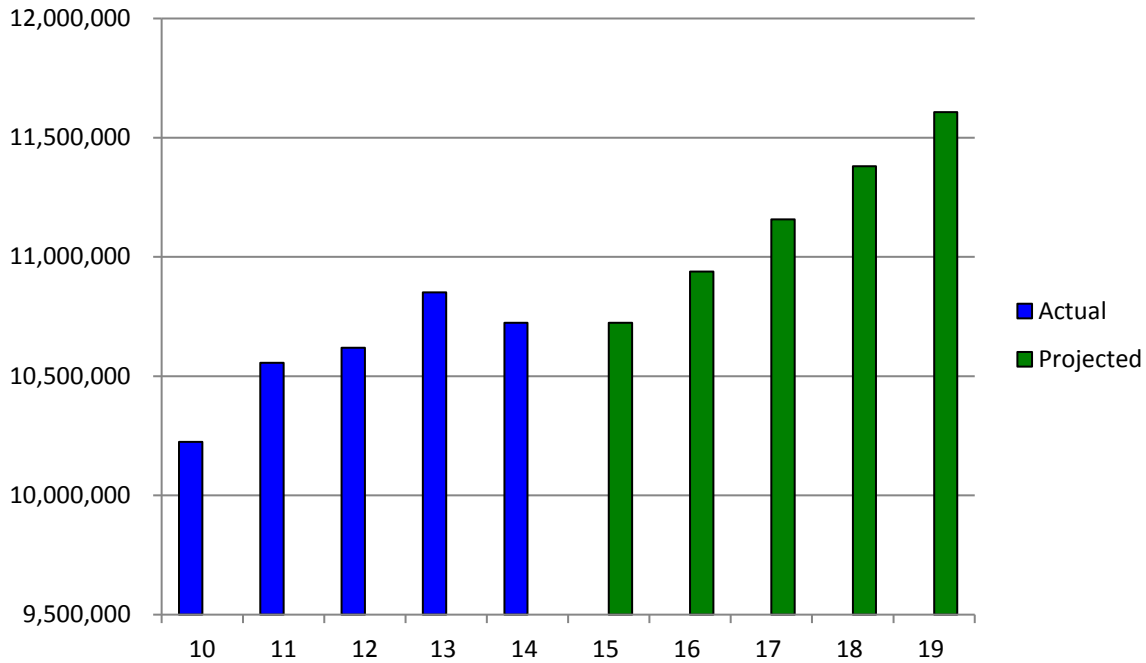
**Collin County Community College District  
Renewal And Replacement Schedule**

Project	Location	Fail 2015	Spr/Sum 2016	Total FY 2016	Fail 2016	Spr/Sum 2017	Total FY 2017	Fail 2017	Spr/Sum 2018	Total FY 2018	Grand Total
Replace Panels on Cooling Tower #1	PRC			0	15,000		15,000			0	15,000
Replace Chill water & Hot water Insulation in Plant	PRC			0			0			0	25,000
Replace R-22 Split systems "H"	PRC			0			0			0	0
Replace Bladder in Expansion Tank	PRC			0			0			0	10,000
Replace R-22 System in LRC	PRC	30,000		30,000			0			0	30,000
Replace ColorBlast Lighting on "D"	PRC			0			0			0	20,000
Replace Door Hardware	PRC			0			0			0	20,000
Replace chemical feed pumps in Plant	PRC	8,000		8,000			0			0	8,000
Replace thermometers Chill & Hot water lines	PRC			0			0			0	15,000
Replace Storefront Doors "H" "F"	PRC		30,000	30,000			0			0	30,000
Replace Walk off Mats	PRC			0		15,000	15,000			0	15,000
Replace Exhaust Fans in Plant	PRC			0			0			0	0
Replace Leibert Units Heritage	PRC			0			0			0	45,000
Paint interior of various Buildings	PRC			0			0			0	0
Paint LRC	PRC			0			0			0	0
Replace Transfer Switch in Plant	PRC			0			0			0	10,000
Paint Door Frames	PRC			0			0			0	0
Classroom Furniture/Supplies	PRC			0			0			0	13,725
Add Exterior Lighting	PRC			0			0			0	100,000
Replace Electric Utility Cart	PRC			0			0			0	13,000
Install (6) Norton Power Door Operators	PRC			0			0			0	0
Install Vestibule in LRC	PRC			0			0			0	0
Renovate Locker Room Restrooms	PRC			0			0			0	0
<b>Total for PRC</b>		<b>53,000</b>	<b>443,000</b>	<b>496,000</b>	<b>15,000</b>	<b>362,000</b>	<b>377,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,324,725</b>
Paint Garage	CPC		40,000	40,000			0			0	40,000
Replace Seating in Commons	CPC	15,000		15,000			0			0	15,000
Walk-Off Mats	CPC			0		15,000	15,000			0	15,000
Clean Seal Cast Stone	CPC			0		50,000	50,000			0	50,000
Replaced C Wing Condensor	CPC			0			0			0	67,000
Replace Bookstore Gate	CPC			0			0		10,000	10,000	10,000
Replace Rollup Doors Fire Station	CPC			0			0			0	20,000
Convert A/B Split System	CPC			0			0	300,000		300,000	300,000
Fire Station Boiler	CPC		10,000	10,000			0			0	10,000
Replace Dental Hygiene Compressor	CPC			0		50,000	50,000			0	50,000
Re-seal windows on original bldg.	CPC			0		25,000	25,000			0	25,000
Parking Lot Repaving Repairs	CPC			0	50,000		50,000			0	50,000
Replace Carpet	CPC			0		200,000	200,000			0	200,000
Emergence Return For Elevators	CPC	20,000		20,000			0			0	20,000
Replace HVAC in Gun Range	CPC	50,000		50,000			0			0	50,000
Replace Carpet in Fire Station	CPC	10,000		10,000			0			0	10,000





## COLLIN COUNTY COMMUNITY COLLEGE DISTRICT CONTACT HOURS ANALYSIS



Fiscal Year	Actual Contact Hours	Projected* Contact Hours
10	10,224,520	
11	10,556,264	
12	10,619,400	
13	10,852,056	
14	10,723,720	
15		10,723,720
16		10,938,195
17		11,156,959
18		11,380,099
19		11,607,701

\*Fiscal Year 16 is projecting a flat enrollment from the previous year. The following fiscal years are projecting a 2% increase in enrollment.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
ENROLLMENT SUMMARY  
ACTUAL CONTACT HOURS**

	Academic	Tech/ Occup	Total	Percent Change*
Fall, 2005	2,831,621	476,347	3,307,968	5.4%
Spring, 2006	2,564,979	434,997	2,999,976	-0.3%
Summer, 2006	966,351	157,313	1,123,664	7.0%
Total Fiscal Year	<u>6,362,951</u>	<u>1,068,657</u>	<u>7,431,608</u>	<u>3.2%</u>
Fall, 2006	2,914,386	490,270	3,404,656	2.9%
Spring, 2007	2,680,418	454,574	3,134,992	4.5%
Summer, 2007	992,401	148,159	1,140,560	1.5%
Total Fiscal Year	<u>6,587,205</u>	<u>1,093,003</u>	<u>7,680,208</u>	<u>3.3%</u>
Fall, 2007	3,116,536	442,328	3,558,864	4.5%
Spring, 2008	2,966,810	423,830	3,390,640	8.2%
Summer, 2008	1,097,773	178,707	1,276,480	11.9%
Total Fiscal Year	<u>7,181,119</u>	<u>1,044,865</u>	<u>8,225,984</u>	<u>7.1%</u>
Fall, 2008	3,258,538	461,254	3,719,792	4.5%
Spring, 2009	3,208,457	458,351	3,666,808	8.1%
Summer, 2009	1,208,417	196,719	1,405,136	10.1%
Total Fiscal Year	<u>7,675,412</u>	<u>1,116,324</u>	<u>8,791,736</u>	<u>6.9%</u>
Fall, 2009	3,808,753	475,559	4,284,312	15.2%
Spring, 2010	3,707,154	553,942	4,261,096	16.2%
Summer, 2010	1,398,926	189,138	1,588,064	13.0%
Total Fiscal Year	<u>8,914,833</u>	<u>1,218,639</u>	<u>10,133,472</u>	<u>15.3%</u>
Fall, 2010	4,133,786	516,142	4,649,928	8.5%
Spring, 2011	3,804,747	568,525	4,373,272	2.6%
Summer, 2011	1,400,511	189,353	1,589,864	0.1%
Total Fiscal Year	<u>9,339,044</u>	<u>1,274,020</u>	<u>10,613,064</u>	<u>4.7%</u>
Fall, 2011	4,157,774	513,882	4,671,656	0.5%
Spring, 2012	3,817,664	570,456	4,388,120	0.3%
Summer, 2012	1,381,184	206,384	1,587,568	-0.1%
Total Fiscal Year	<u>9,356,622</u>	<u>1,290,722</u>	<u>10,647,344</u>	<u>0.3%</u>
Fall, 2012	4,231,783	523,029	4,754,812	1.8%
Spring, 2013	3,905,138	583,526	4,488,664	2.3%
Summer, 2013	1,399,482	209,118	1,608,600	1.3%
Total Fiscal Year	<u>9,536,403</u>	<u>1,315,673</u>	<u>10,852,076</u>	<u>1.9%</u>
Fall, 2013	4,059,333	501,715	4,561,048	-4.1%
Spring, 2014	3,892,199	581,593	4,473,792	-0.3%
Summer, 2014	1,469,326	219,554	1,688,880	5.0%
Total Fiscal Year	<u>9,420,858</u>	<u>1,302,862</u>	<u>10,723,720</u>	<u>-1.2%</u>
Fall, 2014	4,120,942	509,330	4,630,272	1.5%
Spring, 2015	3,876,083	579,185	4,455,268	-0.4%
Summer, 2015 **	1,571,191	234,776	1,805,967	6.9%
Total Fiscal Year	<u>9,568,216</u>	<u>1,323,291</u>	<u>10,891,507</u>	<u>1.6%</u>

\* Percent change over same period of previous year

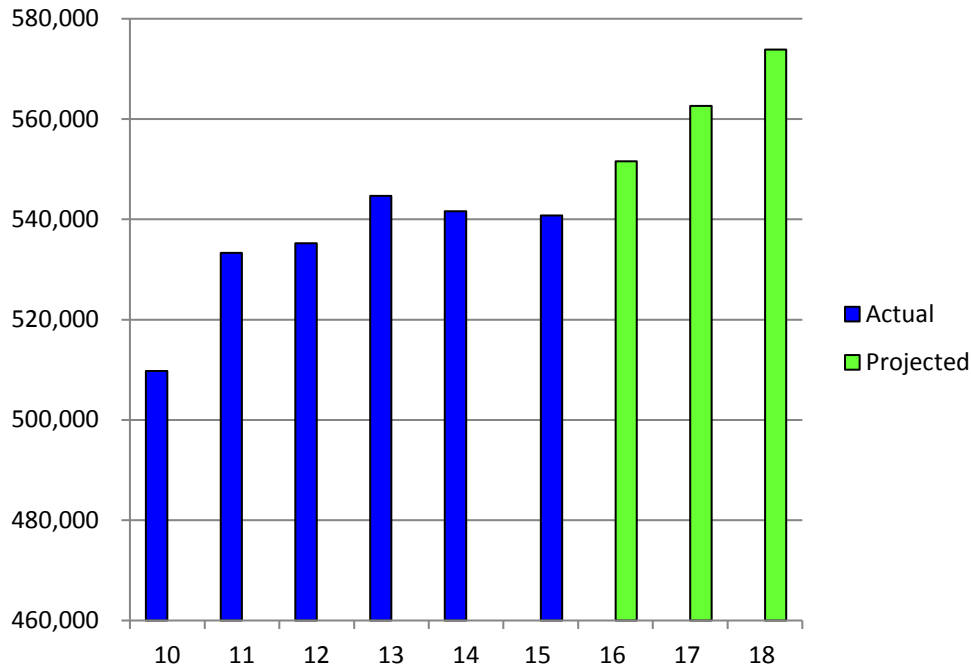
\*\* Estimate

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
ENROLLMENT SUMMARY  
ESTIMATED CONTACT HOURS**

	Academic	Tech/ Occup	Total	Percent Change*
Fall, 2015	4,059,333	501,715	4,561,048	0.0%
Spring, 2016	3,892,199	581,593	4,473,792	0.0%
Summer, 2016	<u>1,469,326</u>	<u>219,554</u>	<u>1,688,880</u>	<u>0.0%</u>
Total Fiscal Year	<u><u>9,420,858</u></u>	<u><u>1,302,862</u></u>	<u><u>10,723,720</u></u>	<u><u>0.0%</u></u>
Fall, 2016	4,140,520	511,749	4,652,269	2.0%
Spring, 2017	3,970,043	593,225	4,563,268	2.0%
Summer, 2017	<u>1,498,713</u>	<u>223,945</u>	<u>1,722,658</u>	<u>2.0%</u>
Total Fiscal Year	<u><u>9,609,276</u></u>	<u><u>1,328,919</u></u>	<u><u>10,938,195</u></u>	<u><u>2.0%</u></u>
Fall, 2017	4,223,330	521,984	4,745,314	2.0%
Spring, 2018	4,049,444	605,090	4,654,534	2.0%
Summer, 2018	<u>1,528,687</u>	<u>228,424</u>	<u>1,757,111</u>	<u>2.0%</u>
Total Fiscal Year	<u><u>9,801,461</u></u>	<u><u>1,355,498</u></u>	<u><u>11,156,959</u></u>	<u><u>2.0%</u></u>
Fall, 2018	4,307,797	532,424	4,840,221	2.0%
Spring, 2019	4,130,433	617,192	4,747,625	2.0%
Summer, 2019	<u>1,559,261</u>	<u>232,992</u>	<u>1,792,253</u>	<u>2.0%</u>
Total Fiscal Year	<u><u>9,997,491</u></u>	<u><u>1,382,608</u></u>	<u><u>11,380,099</u></u>	<u><u>2.0%</u></u>

NOTE: Projecting a flat enrollment from previous year for fiscal year 2015-2016. Projecting a 2% growth for subsequent fiscal years.

## COLLIN COUNTY COMMUNITY COLLEGE DISTRICT CREDIT HOURS ANALYSIS



Fiscal Year	Actual Credit Hours	Projected* Credit Hours
10	509,741	
11	533,292	
12	535,240	
13	544,682	
14	541,616	
15		540,772
16		551,587
17		562,619
18		573,872
19		585,349

\*Fiscal Year 16 is projecting a flat enrollment from the previous year. The following fiscal years are projecting a 2% increase in enrollment.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
ENROLLMENT SUMMARY  
ACTUAL CREDIT HOURS**

	Academic	Tech/ Occup	Total	Percent Change*	FTE**
Fall, 2004	136,663	18,866	155,529	10.6%	10,369
Spring, 2005	128,425	19,666	148,091	2.7%	9,873
Summer, 2005	44,963	7,319	52,282	-64.5%	3,485
Total Fiscal Year	<u>310,051</u>	<u>45,851</u>	<u>355,902</u>	<u>-17.6%</u>	<u>11,863</u>
Fall, 2005	138,059	23,225	161,284	3.7%	10,752
Spring, 2006	125,787	21,332	147,119	-0.7%	9,808
Summer, 2006	48,372	7,874	56,246	7.6%	3,750
Total Fiscal Year	<u>312,218</u>	<u>52,431</u>	<u>364,649</u>	<u>2.5%</u>	<u>12,155</u>
Fall, 2006	144,877	24,372	169,249	4.9%	11,283
Spring, 2007	131,814	22,355	154,169	4.8%	10,278
Summer, 2007	49,476	7,387	56,863	1.1%	3,791
Total Fiscal Year	<u>326,167</u>	<u>54,114</u>	<u>380,281</u>	<u>4.3%</u>	<u>12,676</u>
Fall, 2007	155,313	22,044	177,357	4.8%	11,824
Spring, 2008	146,157	20,880	167,037	8.3%	11,136
Summer, 2008	54,830	8,926	63,756	12.1%	4,250
Total Fiscal Year	<u>356,300</u>	<u>51,850</u>	<u>408,150</u>	<u>7.3%</u>	<u>13,605</u>
Fall, 2008	162,381	22,985	185,366	4.5%	12,358
Spring, 2009	160,771	22,967	183,738	10.0%	12,249
Summer, 2009	60,220	9,803	70,023	9.8%	4,668
Total Fiscal Year	<u>383,372</u>	<u>55,755</u>	<u>439,127</u>	<u>7.6%</u>	<u>14,638</u>
Fall, 2009	192,218	24,000	216,218	16.6%	14,415
Spring, 2010	185,969	27,789	213,758	16.3%	14,251
Summer, 2010	70,265	9,500	79,765	13.9%	5,318
Total Fiscal Year	<u>448,452</u>	<u>61,289</u>	<u>509,741</u>	<u>16.1%</u>	<u>16,991</u>
Fall, 2010	207,805	25,946	233,751	8.1%	15,583
Spring, 2011	190,605	28,481	219,086	2.5%	14,606
Summer, 2011	70,873	9,582	80,455	0.9%	5,364
Total Fiscal Year	<u>469,283</u>	<u>64,009</u>	<u>533,292</u>	<u>4.6%</u>	<u>17,776</u>
Fall, 2011	209,923	25,945	235,868	0.9%	15,725
Spring, 2012	190,994	28,539	219,533	0.2%	14,636
Summer, 2012	69,460	10,379	79,839	-0.8%	5,323
Total Fiscal Year	<u>470,377</u>	<u>64,863</u>	<u>535,240</u>	<u>0.4%</u>	<u>17,841</u>
Fall, 2012	212,681	26,286	238,967	1.3%	15,931
Spring, 2013	195,457	29,206	224,663	2.3%	14,978
Summer, 2013	70,515	10,537	81,052	1.5%	5,403
Total Fiscal Year	<u>478,653</u>	<u>66,029</u>	<u>544,682</u>	<u>1.8%</u>	<u>18,156</u>
Fall, 2013	214,993	26,572	241,565	1.1%	16,104
Spring, 2014	194,502	29,063	223,565	-0.5%	14,904
Summer, 2014	66,543	9,943	76,486	-5.6%	5,099
Total Fiscal Year	<u>476,038</u>	<u>65,578</u>	<u>541,616</u>	<u>-0.6%</u>	<u>18,054</u>
Fall, 2014	217,981	26,942	244,923	1.4%	16,328
Spring, 2015	190,846	28,517	219,363	-1.9%	14,624
Summer, 2015 ***	66,543	9,943	76,486	0.0%	5,099
Total Fiscal Year	<u>475,370</u>	<u>65,402</u>	<u>540,772</u>	<u>-0.2%</u>	<u>18,026</u>

\* Percent change over same period of previous year

\*\* Annual FTE = Total credit hours/30, Semester FTE = Total credit hours/15

\*\*\* Estimate

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
ENROLLMENT SUMMARY  
ESTIMATED CREDIT HOURS**

	<b>Academic</b>	<b>Tech/ Occup</b>	<b>Credit Hours</b>	<b>Percent Change*</b>	<b>Semester FTE**</b>
Fall, 2014	214,993	26,572	241,565	0.0%	16,104
Spring, 2015	194,502	29,063	223,565	0.0%	14,904
Summer, 2015	<u>66,543</u>	<u>9,943</u>	<u>76,486</u>	<u>0.0%</u>	<u>5,099</u>
Total Fiscal Year	<u>476,038</u>	<u>65,578</u>	<u>541,616</u>	<u>0.0%</u>	<u>18,054</u>
Fall 2015	217,981	26,942	244,923	1.4%	16,328
Spring, 2016	190,846	28,517	219,363	-1.9%	14,624
Summer, 2016	<u>66,543</u>	<u>9,943</u>	<u>76,486</u>	<u>0.0%</u>	<u>5,099</u>
Total Fiscal Year	<u>475,370</u>	<u>65,402</u>	<u>540,772</u>	<u>-0.2%</u>	<u>18,026</u>
Fall 2016	222,341	27,481	249,821	2.0%	16,655
Spring, 2017	194,663	29,087	223,750	2.0%	14,917
Summer, 2017	<u>67,874</u>	<u>10,142</u>	<u>78,016</u>	<u>2.0%</u>	<u>5,201</u>
Total Fiscal Year	<u>484,878</u>	<u>66,710</u>	<u>551,587</u>	<u>2.0%</u>	<u>18,386</u>
Fall 2017	226,788	28,031	254,817	2.0%	16,988
Spring, 2018	198,556	29,669	228,225	2.0%	15,215
Summer, 2018	<u>69,231</u>	<u>10,345</u>	<u>79,576</u>	<u>2.0%</u>	<u>5,305</u>
Total Fiscal Year	<u>494,575</u>	<u>68,045</u>	<u>562,618</u>	<u>2.0%</u>	<u>18,754</u>

\* Percent change over same period of previous year

\*\* Annual FTE = total credit hours/30, Semester FTE = total credit hours/15

NOTE: Projecting a flat enrollment from previous year for fiscal year 2014-2015. Projecting a 2% growth for subsequent fiscal years.

**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
CREDIT HEADCOUNT STATISTICS**

<b>Fiscal Year</b>	<b>Actual Headcount</b>	<b>Fiscal Year</b>	<b>Actual Headcount</b>
Fall 2004	17,702	Fall 2012	27,424
Spring 2005	17,118	Spring 2013	26,124
Summer 2005	<u>13,545</u>	Summer 2013	<u>20,100</u>
Total FY 2005	<u><u>48,365</u></u>	Total FY 2013	<u><u>73,648</u></u>
Fall 2005	18,457	Fall 2013	27,972
Spring 2006	17,178	Spring 2014	25,848
Summer 2006	<u>14,388</u>	Summer 2014	<u>20,698</u>
Total FY 2006	<u><u>50,023</u></u>	Total FY 2014	<u><u>74,518</u></u>
Fall 2006	19,332	Fall 2014	27,991
Spring 2007	17,923	Spring 2015	25,571
Summer 2007	<u>14,446</u>	Summer 2015	<u>20,698 *</u>
Total FY 2007	<u><u>51,701</u></u>	Total FY 2015	<u><u>74,260</u></u>
Fall 2007	20,143	Fall 2015	27,991
Spring 2008	19,273	Spring 2016	25,571
Summer 2008	<u>16,151</u>	Summer 2016	<u>20,698</u>
Total FY 2008	<u><u>55,567</u></u>	Total FY 2016	<u><u>74,260</u></u>
Fall 2008	21,000	Fall 2016	28,551
Spring 2009	21,304	Spring 2017	26,082
Summer 2009	<u>17,825</u>	Summer 2017	<u>21,112</u>
Total FY 2009	<u><u>60,129</u></u>	Total FY 2017	<u><u>75,745</u></u>
Fall 2009	24,872	Fall 2016	29,122
Spring 2010	24,704	Spring 2017	26,604
Summer 2010	<u>20,091</u>	Summer 2017	<u>21,534</u>
Total FY 2010	<u><u>69,667</u></u>	Total FY 2017	<u><u>77,260</u></u>
Fall 2010	27,069	Fall 2017	29,704
Spring 2011	25,909	Spring 2018	<u>27,136</u>
Summer 2011	<u>20,177</u>	Summer 2018	<u>21,965</u>
Total FY 2011	<u><u>73,155</u></u>	Total FY 2018	<u><u>78,805</u></u>
Fall 2011	27,593	Fall 2018	30,298
Spring 2012	25,622	Spring 2019	27,679
Summer 2012	<u>16,894</u>	Summer 2019	<u>22,404</u>
Total FY 2012	<u><u>70,109</u></u>	Total FY 2019	<u><u>80,381</u></u>

\* Estimate

NOTE: Projecting a flat enrollment from previous year for fiscal year 2014-2015.  
Projecting a 2% growth for subsequent fiscal years.



**COLLIN COUNTY COMMUNITY COLLEGE DISTRICT  
TUITION AND FEES  
LAST TEN ACADEMIC YEARS**

Academic Year (Fall)	Student ID Fee (per student)	Records Fee (per student)	Resident									
			Fees per Semester Credit Hour (SCH)									
			Tuition		Building Use Fees		Student Activity Fees		Cost for 12 SCH		Increase from Prior Year	
			In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District
2015	\$0	\$2	\$32	\$71	\$6	\$1	\$470	\$938	0.0%	0.0%		
2014	0	2	32	71	6	1	470	938	2.6%	4.0%		
2013	0	2	31	68	6	1	458	902	11.7%	10.3%		
2012	0	2	27	61	6	1	410	818	0.0%	0.0%		
2011	0	2	27	61	6	1	410	818	0.0%	11.4%		
2010	0	2	27	54	6	1	410	734	-8.1%	0.0%		
2009	0	2	27	51	9	1	446	734	-0.4%	19.2%		
2008	2	2	27	41	9	1	448	616	0.0%	8.5%		
2007	2	2	27	37	9	1	448	568	0.0%	4.4%		
2006	2	2	27	35	9	1	448	544				

Academic Year (Fall)	Student ID Fee (per student)	Records Fee (per student)	Non-Resident									
			Fees per Semester Credit Hour (SCH)									
			Tuition		Building Use Fees		Student Activity Fees		Cost for 12 SCH		Increase from Prior Year	
			Out of State	International	In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District
2015	\$0	\$2	\$131	\$131	\$6	\$1	\$1,658	\$1,658	0.0%	0.0%		
2014	0	2	131	131	6	1	1,658	1,658	2.2%	2.2%		
2013	0	2	128	128	6	1	1,622	1,622	14.4%	14.4%		
2012	0	2	111	111	6	1	1,418	1,418	0.0%	0.0%		
2011	0	2	111	111	6	1	1,418	1,418	1.7%	1.7%		
2010	0	2	109	109	6	1	1,394	1,394	0.0%	0.0%		
2009	0	2	106	106	9	1	1,394	1,394	9.2%	9.2%		
2008	2	2	96	96	9	1	1,276	1,276	6.0%	6.0%		
2007	2	2	90	90	9	1	1,204	1,204	4.2%	4.2%		
2006	2	2	86	86	9	1	1,156	1,156				

Note: Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.



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## *Collin College: Vision 2016*

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*Inspire learning that will transform lives  
and enhance communities.*



## BOARD OF TRUSTEES

Mac Hendricks, Chair

Stacy Anne Arias, Vice Chair

Jenny McCall, Secretary

Nancy Wurzman, Treasurer

Dr. J. Robert Collins

Andrew Hardin

Adrian Rodriguez Larry

Wainwright

Vacant, Place 7

## DISTRICT PRESIDENT

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Dr. Cary A. Israel

## LEADERSHIP TEAM

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Dr. Colleen Smith

Ralph G. Hall

Dr. Brenda Kihl

Dr. Mary S. McRae

Dr. Barbara Money

Dr. Sherry Schumann

Kim K. Davison

Dani Day

Lisa R. Vasquez

Norma Allen

Approved by the Board of Trustees  
August 21, 2012

Approved by the Board of Trustees September 25, 2012

## **MISSION STATEMENT**

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Collin College is a student and community-centered institution committed to developing skills, strengthening character and challenging the intellect.

## **PURPOSE STATEMENT**

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Through its campuses, centers and programs, Collin College fulfills its statutory charge to provide:

- Academic courses in the arts and sciences to transfer to senior institutions;
- Technical programs, leading to degrees or certificates, designed to develop marketable skills and promote economic development;
- Continuing adult education programs for academic, professional, occupational and cultural enhancement;
- Developmental education and literacy programs designed to improve the basic skills of students;
- A program of student development services and learning resources designed to assist individuals in achieving their educational and career goals;
- Workforce, economic and community development initiatives designed to meet local and statewide needs;
- Other purposes as may be directed by the Collin College Board of Trustees and/or the laws of the State of Texas.

## **CORE VALUES**

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We have a passion for:

- Learning
- Service and Involvement
- Creativity and Innovation
- Academic Excellence

- Dignity and Respect
- Integrity

## **STRATEGIC GOALS 2012-2016**

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1. Improve academic success by implementing strategies for completion.
2. Provide access to innovative higher education programs that prepare students for constantly changing academic, societal and career/workforce opportunities.
3. Engage faculty, students and staff in improving a district-wide culture of adherence to the Collin College Core Values.
4. Enhance the College's presence in the community by increasing awareness, cultivating relationships, building partnerships and developing resources to respond to current and future needs.

## **PROCESS FOR STRATEGIC PLAN DEVELOPMENT**

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The Collin College Board of Trustees held a strategic planning retreat during the Fall Semester of 2011 in which they reviewed a great deal of information and held discussions on several issues including but not limited to the topics below.

- Mission and Core Values of Collin College
- Current progress of the college on a variety of initiatives
- Demographics and budget forecasts for the state of Texas
- Demands for accountability on a local and national level
- Future projections concerning higher education and workforce development

The Board developed a philosophical foundation for a new strategic plan based on four main areas that they believe should be considered in relation to the educational experience provided for students as Collin College moves into the future. These factors became the core purpose of the new plan.

- Accessible

- Meaningful
- Beneficial
- Attainable

A “vision statement” for the new strategic plan was then developed by the Leadership Team based on the Board’s core purpose for the plan. Three broad-based goals were identified to guide Collin College into the future. During the January 2012 All College Planning Day, departmental planning meetings were held throughout the College. The new strategic goals were discussed and input from faculty and staff was gathered in order to develop the new strategic plan.

During the Spring 2012 semester the Strategic Planning Team analyzed the results of the Planning Day and reviewed both internal and external documents providing information about the institution and surrounding communities. Based on recommendations from throughout the College, the goals were enhanced; a fourth strategic goal was added keeping in mind the philosophical foundation recommended by the Board of Trustees. The Strategic Planning Committee continued by naming College Priorities that had been identified through planning across the district.

### College Priorities in the Development of the Plan

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- Academic Advising
- Career Pathways
- Certificates and Degrees
- Communication
- Completion
- Culture of Student-centered Decision Making
- Customer Service
- Economic Impact
- Facilities
- Financial Aid

- Four-year Degree Programs
- Informed Decision Making
- Quality Enhancement Plan
- Resources
- SACSCOC Compliance
- Streamlined Services
- Student Success
- Innovation

### Strategic Planning Goal Teams

A Goal Team was developed for each goal with the purpose of further defining the expected results and the targeted actions that will be implemented as part of the new strategic plan at Collin College.

Goal 1 Team: Student Success	Goal 2 Team: Access to Programs
Mary McRae, Chair—VP/P	Abe Johnson, Chair—Dean
Terrence Brennan—Dean	Bill Blitt – Dean
Alicia Huppe—Dean	Sheri Eadie—HR
John Mullin—Library	Jo Pai—Prof Dev. CE
Brenda Carter—Dean	Marta Frey—Small Business Dev. Ctr
John Glass—Faculty	Lisa Huang—Learning Resources
Kim Lower—Faculty	Michelle Millen—Faculty
Marti Miles-Rosenfield—Faculty	Amina El-Ashmawy—Faculty
Cynthia Shields—Faculty	Dave Galley—Faculty
	Rebecca Boatman—Faculty
	Vivian Wright—Faculty

Goal 3 Team: Core Values	Goal 4 Team: Partnerships and Resources
Kim Davison, Chair—VP	Lisa Vasquez, Chair—VP
Gaye Cooksey—Dean	Steve Hardy—CE
Julie Bradley—Business Office	Tom Martin—IRO
Arianna Gray—Financial Aid	Jon Hardesty—Dean
Barbara Stroden—Admin Assistant	Annie Chaddick—Outreach
Catherine Smith—Advising	Amy Evans—Foundation
Kari Kimbrough—HR	Gian Aryani—Faculty
Debbi Collins—ARO	Chris McClellan—Faculty
David Husted—Bookstore	Elaine Zweig—Faculty
Aaron West—Faculty	
Dallie Clark—Faculty	



## Tracking / Status Review

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- The Board of Trustees and the College President held a strategic planning retreat and developed a philosophical vision for Collin College's new Strategic Plan in October of 2011.
- The Leadership Team then developed a "vision statement" for the new plan, based on the Board's core purpose for the plan. Three broad-based goals were then identified to guide Collin College into the future.
- The President shared a first draft of the vision statement and the goals with the Board of Trustees for their initial reaction.
- Departmental planning meetings were held throughout the College during the January 2012 All College Planning Day. The new strategic goals were discussed and input from faculty and staff was gathered in order to develop the new strategic plan.
- Leadership Team members collected the input from areas in their line of report and forwarded the information for use in developing the Strategic Plan.
- During the Spring 2012 semester the Strategic Planning Team analyzed the results of the All-college Planning Day and reviewed both internal and external environmental scanning documents. Based on recommendations from throughout the College, the a fourth strategic goal was added keeping in mind the philosophical foundation recommended by the Board of Trustees.
- College priorities were developed by the Strategic Planning Committee to guide the Goal Teams in development of the "Expected Results" and "Targeted Actions" for each goal.
- The Faculty Council invited all faculty to a Strategic Planning meeting and made recommendations for Student Success and the Strategic Plan.
- The Strategic Planning Committee developed a new format for the Strategic Plan Status Reports.
- A Goal Team was developed for each goal with the purpose of further defining the expected results and the targeted actions that will be implemented as part of the new strategic plan at Collin College.
- The President updated the Board of Trustees on the progress of the Strategic Plan and further input was given on the draft wording of the goals.
- The Goal Teams worked to further develop the Strategic Plan and submitted a draft for each goal.
- The President reviewed the first full draft of the Strategic Plan and made recommendations.

- The Leadership Team reviewed a revised draft of the Strategic Plan and made recommendations.
- The Board of Trustees reviewed the final draft of the Strategic Plan in August 2012.

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
<b>Completion Momentum</b>	1.1 The number of students achieving significant levels of completion as identified by the THECB will be increased.	1.1.1 Determine funding sources to support student completion.	Student Development	VP of Student Development
		1.1.2 Create an early alert system that allows faculty to identify at-risk students before they reach academic probation.	Student Success and Academic Affairs	Dean of Enrollment and Academic Success Momentum and Deans of Academic Affairs
		1.1.3 Implement a new academic action plan including development of Maximizing Academic Progress Program.	Student Success	Dean of Enrollment and Academic Success Momentum
		1.1.4 Enhance academic advising to assist students in formulating a personalized degree plan including major and degree when first enrolling at Collin College.	Student Success	Dean of Enrollment and Academic Success Momentum
		1.1.5 Develop systematic academic advising across the district to include faculty advising as part of College Service.	Student Development and Academic Affairs	Deans of Student Development and Academic Affairs
		1.1.6 Increase academic advisor training and enhance training materials.	Student Development	VP of Student Development
		1.1.7 Develop and implement a comprehensive strategy to improve degree completion across the district.	Academic Affairs	Deans of Academic Affairs
		1.1.8 Develop and market clear pathways for student completion.	Student Success and Public Relations	Dean of Enrollment and Academic Success Momentum and VP Public Relations and Development
		1.1.9 Develop portfolio system for awarding credit to students who successfully demonstrate appropriate outcomes obtained through experience.	Student Development and Academic Affairs	VP of Student Development and VP/Provosts
<b>Student Success through Student-Centered Decision Making</b>	1.2 The number of students successfully completing college-level course work after developmental instruction will be increased.	1.2.1 Enhance and restructure Developmental Education.	Developmental Education	Dean of Developmental Education
		1.2.2 Develop pairings of developmental courses/instruction and credit courses through faculty collaboration.	Academic Affairs and Developmental Education	Deans of Academic Affairs and Developmental Education

		1.2.3 Enhance course placement assessment by implementing new Texas Success Initiative Assessment.	Developmental Education and Student Development	Dean of Developmental Education and VP of Student Development
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College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
		1.2.4 Implement pre-assessment activity to enhance reliability of placements.	Developmental Education	Dean of Developmental Education
		1.2.5 Include all DE students in advising by leveraging technology and enhancing classroom advising.	Developmental Education	Dean of Developmental Education
	1.3 A culture of student preparedness will be the focus of student success.	1.3.1 Develop system that requires orientation prior to course registration.	Student Success and Academic Affairs	Dean of Enrollment and Academic Success Momentum, Dean of Developmental Education and Deans of Academic Affairs
		1.3.2 Provide First-Year (FYE) program cost analysis and develop recommendation for implementation of all first-time college students and for re-entry students.	Student Success	Dean of Enrollment and Academic Success Momentum and Dean of Developmental Education
		1.3.3 Develop and implement a replicable model to improve students' learning and study habits.	Academic Affairs	Deans of Academic Affairs
	1.4 Enhanced data will be provided to improve quality and pace of decision making affecting the complete range of student learning, programs, and success.	1.4.1 Establish priorities and parameters for a college-wide decision-making process via executive software.	Institutional Research	Assoc. VP for Research and Institutional Effectiveness
		1.4.2 Obtain and implement college-wide decision making executive software.	Institutional Research and Information Systems	Assoc. VP for Research and Institutional Effectiveness and Chief Information Systems Officer
<b>Financial Aid</b>	1.5 Financial Aid/Veteran's Affairs accuracy and responsiveness will be improved.	1.5.1 Improve training for F.A. Staff to include review of past errors and data on response times.	Financial Aid and Veteran's Affairs	Director of Financial Aid

		1.5.2 Increase collaboration with external agencies.	Financial Aid and Veteran's Affairs	Director of Financial Aid
		1.5.3 Improve processes and productivity in Financial Aid Department.	Financial Aid and Veteran's Affairs	Director of Financial Aid
		1.5.4 Complete detailed analysis and implementation of new federal regulations.	Financial Aid and Veteran's Affairs	Director of Financial Aid

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
<b>Streamlined Services</b>		1.5.5 Complete NASFAA (National Assoc. of Student Financial Aid Administrators) compliance study.	Financial Aid and Veteran's Affairs	Director of Financial Aid
	1.6 Academic and student support services across the district will provide coordinated procedures and services.	1.6.1 Coordinate all district-wide academic support services to ensure consistency across the district: Tutoring, Writing Center, Math and Science Labs, Testing Center and Academic Advising.	Student Development and Academic Affairs	VP of Student Development and VP/Provosts

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
<b>Degrees and Certificates</b>	2.1 New Programs will be developed in key workforce and academic areas.	2.1.1 Develop two new degree, certificate, and/or continuing education programs in health sciences.	Academic Affairs	Dean of Health Sciences
		2.1.2 Determine the need for new degree, certificate, and continuing education programs in Science, Technology, Engineering and Math (STEM).	Academic Affairs	Dean of STEM
		2.1.3 Develop two new degree, certificate, and/or continuing education programs in career and technical areas such as HVAC, Energy, Plumbing, International Logistics and Packaging.	Academic Affairs and Continuing Education	Dean of Business and Computer Systems and Assoc. VP of Continuing Education and Workforce Development
		2.1.4 Prioritize implementation of new degree and certificate programs.	Academic Affairs	VP/Provosts
		2.1.5 Enhance course offerings at CPC and PRC in order to provide students with comprehensive general education choices to complete a degree.	Academic Affairs	Dean of Fine Arts and Deans of Academic Affairs
<b>Baccalaureate Degree Options</b>	2.2 Integrated pathways between continuing education and credit programs will be developed.	2.2.1 Provide more enrollment opportunities for (a) CE students to take credit courses and (b) Credit students to take CE courses, thus providing Collin students a well-rounded job skills centered education.	Continuing Education and Academic Affairs	Assoc. VP Continuing Education and Workforce Development and Dean of Business and Computer Science
		2.3 Collin College will be positioned as a leader in refining employment skills for advanced workplace opportunities and workforce training in a global market.	2.3.1 Initiate programs and marketing strategies that focus on re-careering the unemployed and underemployed.	Continuing Education
<b>Baccalaureate Degree Options</b>	2.4 Approval for offering Baccalaureate programs will be recommended.	2.4.1 Develop curriculum and propose to the THECB a Collin College Weekend College BA in General Studies.	Academic Affairs and President's Office	VP/Provost-SCC, District Senior VP and District President
		2.4.2 Prioritize programs, develop curriculum, and propose to the THECB baccalaureate degrees at Collin College in Health Sciences, Technical and Workforce fields.	Academic Affairs and President's Office	VP/Provost-CPC, VP/Provost-PRC, District Senior VP, and District President
		2.4.3 Enhance seamless transfer/concurrent enrollment strategy for selected BA programs with university partners to increase course offerings at CHEC. Add an additional university to CHEC.	Academic Partnerships	VP/Provost-PRC

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
Completion	2.5 Partnerships with local ISDs will be expanded leading high school students to certificates and associate degrees at Collin.	2.5.1 Enhance dual credit options, including specialized magnet programs, with ISDs to increase credit attainment prior to high school graduation.	Academic Partnerships and Academic Affairs	Assoc. Dean of Academic Partnerships and Deans of Academic Affairs
		2.5.2 Initiate new Technical Dual Credit Programs with service district high schools.	Academic Partnerships	Assoc. Dean of Academic Partnerships
Facilities	2.6 Career clusters will be developed to expand students' choices leading to seamless transition.	2.6.1 Identify and establish career cluster courses for all workforce programs at Collin.	Academic Affairs	Dean of Business and Computer Systems, Dean of Health Sciences, Dean of Fine Arts, and Dean of STEM
	2.7 The Central Park Campus Master Plan will be enhanced to include elements of a comprehensive campus and a Health Sciences facility that will establish Collin College as a Health Science Hub for the region.	2.7.1 Use data and program research to develop plans that will significantly increase space (classrooms, offices, labs, simulation, parking, fine arts facilities, conferencing facilities, etc.) and provide areas for future growth.	President's Office	District Senior VP
	2.8. Off-campus Fire Sciences, Emergency Services, and Law Enforcement regional training facilities will be planned.	2.8.1 Develop final plan (with consideration of leasing) and begin implementation for facility and other resources for Fire Science, Emergency Services and Law Enforcement.	President's Office	District Senior VP
	2.9 The college will create a plan and begin the development of a campus in Farmersville to serve the residents of Eastern Collin County.	2.9.1 Use data to project future campus and programming needs and begin implementation.	President's Office	District President, District Senior VP
	2.10 The college will create a plan and begin the development of a campus in Celina to serve the residents of Northwestern Collin County.	2.10.1 Use data to project future campus and programming needs and begin implementation.	President's Office	District President, District Senior VP

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
<b>Customer Service and Culture of Student-Centered Decision Making</b>	3.1 Through an enhanced culture of civility and respectful interactions, ratings on student perception surveys will be improved compared to prior years. Ratings higher than peer institutions will be achieved on student perceptions of service.	3.1.1 Enhance customer service training throughout the college to improve students' experiences at Collin College.	Student Development and Human Resources	VP of Student Development and VP Organizational Effectiveness and Human Resources
		3.1.2 Conduct and study the results of brief "dignity and respect" post-contact surveys after major student transactions, such as admissions, registration, financial aid, etc. in order to facilitate improvements in the student experience.	Institutional Research	Assoc. VP for Research and Institutional Effectiveness
		3.1.3 Develop a new system to effectively manage high volume activity during peak registration times.	Student Development	Deans of Student Development
		3.1.4 Make key decisions considering impact on student success as a first priority.	College District	Leadership Team
		3.1.5 Improve effectiveness of telephone communication systems to address college responsiveness during peak periods at least twice per year.	College District	Leadership Team
<b>SACSCOC Compliance</b>	3.2 SACSCOC reaffirmation of accreditation will be achieved.	3.2.1 Prepare the compliance document and the QEP with integrity and utilize the process to make improvements in educational practices.	President's Office	District Senior VP
		3.2.2 Utilize the service and involvement of staff and faculty committees with participation across the district to develop the compliance document and the QEP.	Teaching and Learning	Assoc. VP of Teaching and Learning
<b>Communication</b>	3.3. CougarWeb and CougarMail will become the information channels of choice.	3.3.1 Continue to track web metrics and develop process to ensure students utilize CougarWeb and CougarMail for broad-based and individual information concerning services and individual status.	Student Development and Public Relations	VP of Student Development and VP of Public Relations and Development



	3.4 Core values will be modeled through communication and will be improved across the district.	3.4.1 Create and implement customer Service protocols to be used across the district.	College District	Leadership Team
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College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
		3.4.2 Create and post brief videos that describe various Collin processes in short, easy to view formats (e.g. YouTube)	Public Relations	VP of Public Relations and Development

College Priority	Expected Results	Targeted Actions	Responsible Department	Action Leader
Economic Impact & Partnerships	4.1 The college's overall approval ratings in the community surveys will be improved including perceptions of academic quality and contributions to the local economy.	4.1.1 Develop and implement a new marketing & public relations plan using new options in advertising, media relations, social media, video, digital media and publications to reach targeted audiences.	Public Relations	VP of Public Relations and Development
		4.1.2 Develop new commercial concept and advertising campaign.	Public Relations	VP of Public Relations and Development
	4.2 New partnerships and collaborative efforts with community agencies and businesses will be established.	4.2.1 Develop a plan and system for representation and engagement with civic organizations, businesses and municipalities.	Human Resources	Asst. Director of HR & Organizational Development
		4.2.2 Develop and implement a plan to target and recruit key players from the business sector for service on advisory councils.	Technical Programs Steering Committee	VP/Provost PRC
Resources	4.3 Gifts and grants to the college and foundation will be increased by 3%.	4.3.1 Develop and implement a fundraising plan including annual fund giving, major giving, special events and planned giving.	Foundation	VP of Public Relations and Development
		4.3.2 Implement new concept for spring fundraising event to raise annual funding for scholarships.	Foundation	VP of Public Relations and Development
		4.3.3 Resume the major giving/naming opportunities campaign.	Foundation	VP of Public Relations and Development
		4.3.4 Implement an alumni program.	Foundation	VP of Public Relations and Development
		4.3.5 Establish a grant development system to assist faculty, staff and administrators with pre-approval processes for securing grants	Foundation	VP of Public Relations and Development

**Collin County Community College District**

Collin Higher Education Center

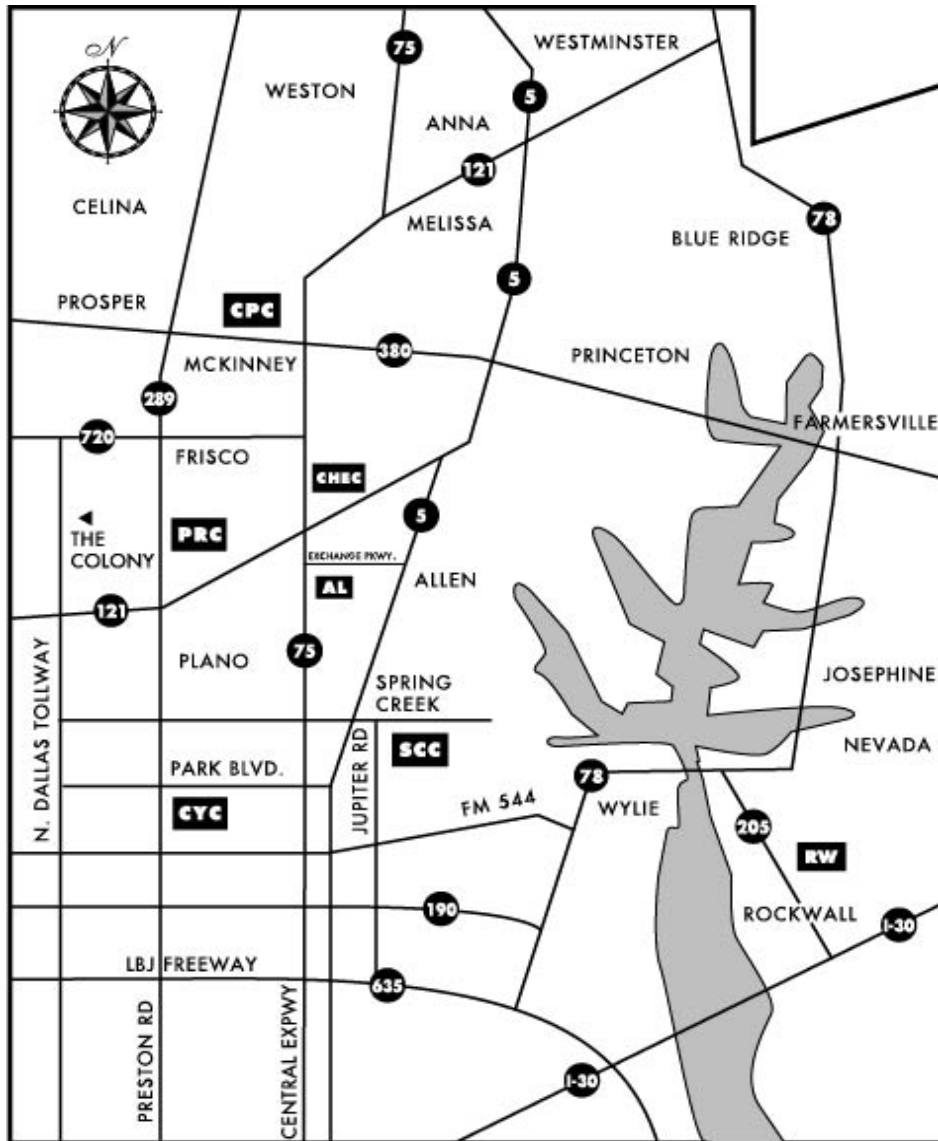
3452 Spur 399

McKinney, Texas 75069

**P**1972.758.3804 **F** 1972.758.3807

## Campus Locations

- Allen Campus (AL)
- Central Park Campus (CPC)
- Courtyard Center (CYC)
- Collin Higher Education Center (CHEC)
- Higher Education Center at Rockwall (RW)
- Preston Ridge Campus (PRC)
- Spring Creek Campus (SCC)





# Appendix

## **Glossary of Terms**

**Academic Support** – An expense classification that includes support services related to the institution’s primary missions: instruction, research, and public service. Examples of areas included are libraries, computing support and academic administration.

**Account** - A descriptive heading under which similar financial transactions are grouped.

**Accrual Basis** - The basis of accounting under which revenues are recognized when earned and expenses are recognized when they become a legal obligation or liability.

**Achievement Indicators** - Objectives identified to measure accomplishments in completing the strategic goals.

**Ad Valorem** - In proportion to value - basis for property tax levy.

**Annual Budget** - The Board approved version of the total budget for a given fiscal year.

**Annual FTE** - Total credit hours divided by 30.

**Appropriation** - A legislative act authorizing the expenditure of a designated amount of public funds for a specific purpose.

**Assessed Value** - Valuation set on real estate or other property as the basis for levying taxes.

**Auxiliary Enterprise** - An expense functional category which includes all expenses of enterprises that furnish good or services to students, faculty, staff, or incidentally to the general public and charge a fee directly related to, although not necessarily equal to, the cost of the goods or services. Major auxiliary funds include the bookstore, print shop, athletics, facilities rental and student activities fees.

**Base Allocation** - The initial budget funds which are given to the President’s direct reports and subsequently the organization managers. It is used to develop the first draft of their budgets by cost center.

**Bond** - A written promise to pay a specific sum of money, called the face value or principle amount, at a specified date (or dates) in the future and with the periodic interest at a rate specified in the bond.

**Budget Adjustment** - Any approved change after the formal adoption of the budget by the Board.

**Building Fund** - Accounting fund in which the revenues and expenditures are collected for major capital acquisitions, large construction projects and renewal / replacement projects.

**Capital Equipment** – Tangible personal property with an acquisition cost of \$5,000 or more, including but not limited to tax, freight and installation cost. The equipment has a useful life of one year or more and is not disposable or consumable.

**Certified Assessed Value (property tax)** – The certified property value as determined by the county’s chief appraiser.

**Contact Hour** - A standard unit of measure that represents an hour of scheduled academic and technical instruction given to students during a semester.

**Contingency** - A budgeted reserve set aside for emergency or unanticipated expenditures or revenue shortfalls.

**Credit Hours** – The number of hours a class meets per week during the term.

**Current Funds** - The accounting fund in which the general operations of the District are recorded. It is broken down into Unrestricted Current Funds, Auxiliary Current Funds and Restricted Current Funds.

**Debt Service Fund** - The accounting fund in which payment of principal and interest on borrowed funds, such as bonds, is recorded.

**Debt Service Requirements** - The amount of the current period’s principal and interest related to long-term debt obligations.

**Encumbrances** - Purchase orders, contracts, salaries or other commitments related to unperformed contracts for goods or services.

**Fiscal Year** - A 12-month period specified for recording financial transactions. Collin County Community College District's fiscal year starts September 1 and ends on the following August 31.

**Fixed Assets** - Land, building, machinery, furniture, and other equipment that the District intends to hold or continue in use over a long period of time.

**Full-time Equivalent (FTE)** - Part-time and hourly positions expressed as a fraction of Full-Time Positions (2080 hours per year).

**Fund Accounting** – An accounting methodology where revenues and expenses are grouped into similar categories based on the source of funding and restrictions on expenditures. Each fund is self-balancing and segregated from the other funds.

**Fund Balance** - The difference between assets and liabilities reported in a governmental fund.

**General Fees** - Fees collected that may be used for any purpose deemed appropriate by the governing body.

**G.O. (General Obligation) Bonds** - Bonds in which the full faith and credit of the college are pledged.

**Goals** - A set of criteria to be achieved within a certain time period.

**Governing Board** - The District Governing Board (also referred to as the Board of Trustees) is a nine member governing board that is elected at large by the voters of Collin County. The Board manages and governs the District, provides policy direction, establishes goals, and appoints the faculty and staff. The Board is also responsible for the levy, assessment, and collection of taxes, the issuance of bonds, the adoption of an annual budget, the execution of contracts, and the performance of an annual audit.

**Grant** - Monies received from another government such as the State or Federal Government, usually externally restricted to a specific purpose.

**Indirect Cost Recovery** – Fee charged to grants and contracts to cover general and administrative services.

**Institutional Support** – An expense classification that includes central executive-level activities concerned with management and long-range planning for the entire institution, such as the governing board, planning and programming, legal services, fiscal operations, administrative data processing, space management, employee personnel records, and safety and security.

**Levy** - To impose taxes, assessments or service charges.

**Mandatory Transfers** – Transfers made to satisfy a binding legal agreement related to the financing of educational plant, such as amounts for debt retirement, interest, and required provisions for renewals and replacements of plant not financed from other sources; and, grant agreements with federal government agencies, donors, and other organizations to match gifts and grants to loan and other funds.

**Mission Statement** - A broad direction based on the needs of the community and District.

**Natural Classification of Expenses** – Grouping that relates to how the expenses are incurred (i.e. salary, benefits, office supplies).



**Nonmandatory Transfers** – Transfers from current funds group to other fund groups at the discretion of the governing board.

**Non Operating** - Revenues or expenses for activities not directly related to the basic service performed by the entity. For an educational institution that would be activities not related to instruction, research or public service or the administration of the activities.

**Operating Budget** - Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending and service delivery activities of a government are controlled.

**Organization** - The six digit account number to which financial information is grouped for each department or discipline of the college.

**Organizational Manager** – The person responsible for monitoring expenditures in a cost center.

**Original Budget** - The budget as approved by the Board.

**Plant Operations and Maintenance** – Operation and maintenance of the physical facilities.

**Property Taxes** - The valuation of property in the District is determined by the County Tax Assessor. Collin County Community College District levies property taxes at a rate per \$100 of assessed valuation.

**Proposed Budget** - The initial spending plan for the fiscal year presented to the Board of Trustees before approval.

**Public Service** – An expense classification that includes funds spent on activities that are for non-instructional services for individuals or groups external to the college.

**Quality Enhancement Plan** - The plan is part of the reaffirmation process required by the Commission on Colleges of the Southern Association of Colleges and Schools. The plan is designed to enhance student learning by fostering a scholarly community and developing learned students within an environment that promotes intellectual inquiry.

**Refunding Bonds** - Bonds issued to pay off currently outstanding bonds.

**Revenue Bonds** – Bonds whose repayment is guaranteed from revenues generated by a specific revenue-generating entity associated with the purpose of the bonds.

**Revised Budget** – Original budget adjusted for any year-to-date budget adjustments.

**Semester FTE** - Total credit hours divided by 15.

**Student Fees** - Includes laboratory fees, application fees, transcript fees, and similar charges not covered by tuition.

**Student Services** - An expense classification that includes activities which provide direct support services to students other than academic support services. These activities may include registration and records, financial aid, counseling, placement testing, career placement assistance, and student activities.

**Supplemental Requests** – Additional items requested above the initial base allocation.

**Tuition** - The amount (cost) per credit hour times the number of credit hours charged to a student for taking a course at the college.

## **Types of Funds (Fund Categories)**

The District utilizes fund accounting to build its budget. Under fund accounting, revenues and expenses are grouped into similar categories based on the source of funding and restrictions on expenditures. Each fund is self-balancing and segregated from the other funds. The individual funds can also be further broken down into various classifications or types. Our budget is grouped into four major fund categories:

### **Current Funds**

Current funds account for the general operations of the District. It is comprised of Unrestricted Current Funds, Auxiliary Current Funds and Restricted Current Funds.

- Unrestricted Current Funds – Funds available for operations which have no externally imposed limitations or restrictions on their usage and are not utilized for loan, endowment, or plant purposes. Any unrestricted funds that are designated to noncurrent sources (i.e. loans) are transferred to their respective fund as mandatory or non-mandatory transfers.
- Auxiliary Current Funds – Funds generated by providing a service to students. The auxiliary fund consists of programs other than instruction for which a fee is charged. The District's auxiliary enterprises include the following major categories: Student Activities, Intercollegiate Athletics, Food Services, Bookstores, Facilities Rental, Child Development Labs, Fine Arts, and Print Shop.
- Restricted Current Funds – This fund is comprised of Grants and Contracts. A grant is the transfer of money, property or services to an organization (grantee) for a specified purpose, as defined by the grantor. The funds are restricted, on usage, by an externally stipulated limitation or stipulation. Revenues are recognized to the extent expenditures are made.

### **Building Fund**

This Fund accounts for the revenues and expenditures utilized for major capital acquisitions, large construction projects and renewal / replacement projects. Building use fees fund the Renewal and Replacement fund which is used to modify and repair buildings. As budgets are prepared within the building fund, the amount needed to place a building into service is included in the estimated cost of the building.

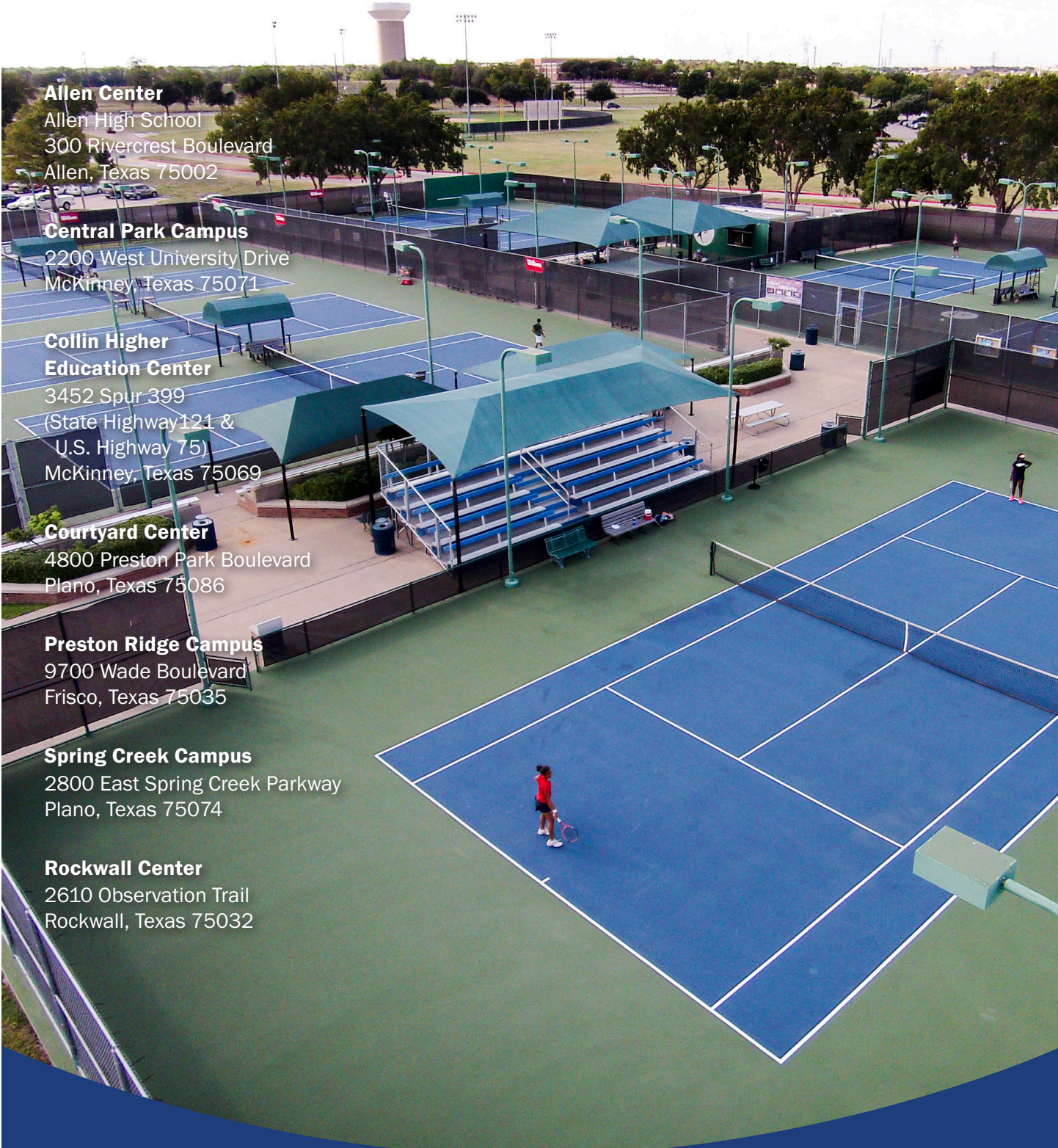
### **Debt Service Fund**

Long-term debt activities are accounted for within these funds. Examples of these types of expenditures would include principle, interest and miscellaneous expenses associated with general obligation and revenue bonds. General obligation bonds are defined as bonds in which the full faith and credit of the

college are pledged. Revenue bonds designate a revenue stream as the payment source for the bonds. The building use fee provides the key revenue stream for the payment of bonds.

Various transfers can occur between each of the funds. The transfers are considered mandatory (an external party requires the transfer) or non-mandatory (the transfer is at the discretion of college).

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**Allen Center**  
Allen High School  
300 Rivercrest Boulevard  
Allen, Texas 75002

**Central Park Campus**  
2200 West University Drive  
McKinney, Texas 75071

**Collin Higher Education Center**  
3452 Spur 399  
(State Highway 121 & U.S. Highway 75)  
McKinney, Texas 75069

**Courtyard Center**  
4800 Preston Park Boulevard  
Plano, Texas 75086

**Preston Ridge Campus**  
9700 Wade Boulevard  
Frisco, Texas 75035

**Spring Creek Campus**  
2800 East Spring Creek Parkway  
Plano, Texas 75074

**Rockwall Center**  
2610 Observation Trail  
Rockwall, Texas 75032



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