

LEGISLATIVE APPROPRIATIONS REQUEST

For Fiscal Years 2018 and 2019

Submitted to the
Office of the Governor, Budget Division
and the Legislative Budget Board

by



LAMAR UNIVERSITY
MEMBER THE TEXAS STATE UNIVERSITY SYSTEM™

Beaumont, Texas

Submitted on
October 17, 2016

Legislative Appropriations Request

Fiscal Years 2018 and 2019

Submitted to the
Office of the Governor, Budget Division,
and the Legislative Budget Board

by



Lamar University

A Member of The Texas State University System

System Administration

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Chancellor, Texas State University System

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Term Expires

February 1, 2017
February 1, 2017
February 1, 2019
February 1, 2021
February 1, 2021
February 1, 2019
February 1, 2019
February 1, 2021
February 1, 2017
May 31, 2017

Hometown

San Antonio
Austin
San Antonio
San Antonio
Beaumont
Bellaire
Nederland
Madisonville
Arlington
Huntsville




CERTIFICATE

Agency Name Lamar University

This is to certify that the information contained in the agency Legislative Appropriation Request filed with the Legislative Budget Board (LBB) and the Office of the Governor, Budget Division, is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the Governor's office will be notified in writing in accordance with Article IX, Section 7.01 (2016-17 GAA).

Chief Executive Officer or Residing Judge


Signature

Dr. Kenneth Evans

Printed Name

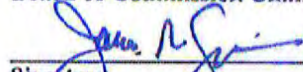
President

Title

July 26, 2016

Date

Board or Commission Chair


Signature

Jaime R. Garza, MD.

Printed Name

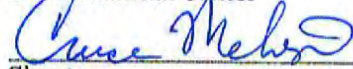
Chairman

Title

July 26, 2016

Date

Chief Financial Officer


Signature

Dr. Cruse Melvin

Printed Name

Vice President for Finance and Operations

Title

July 26, 2016

Date

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	Small Business Development Center
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	Spindletop Center for Excellence in Teaching Technology
	Institutional Enhancement Funding
	Restoration of 4% Reduction

Schedules Not Included

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For the schedules identified below, Lamar University either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the Lamar University Legislative Appropriations Request for the 2018-2019 biennium.

Number	Name
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Lamar University is a Carnegie Doctoral Research institution supported by more than 600 faculty members, offering 110 baccalaureate and master's degrees, and five doctoral programs, including the Ph.D. in chemical engineering. Lamar educates a diverse student body of more than 15,000, preparing them for leadership and lifelong learning in a multicultural world, and enhances the future of Southeast Texas, the state, the nation, and the world through teaching, research and creative activity, and service. The child of the Spindletop oil discovery, Lamar has a broad and well-earned reputation for excellence in engineering and the sciences, as well as in deaf studies/communication disorders, online education, nursing, business, and the arts. As but one illustration, the deaf education program has been designated a Center of Excellence by the Texas Higher Education Coordinating Board and has received an Incentive Award reflecting its national stature for excellence. Lamar University is a valuable and productive asset to the citizens of Texas and a major contributor to the state's human capital needs.

Effective, contemporary, and high quality academic instruction is emphasized throughout Lamar University's academic programs. The university has developed, and continues to explore and implement new and innovative initiatives to enhance student retention, success, and graduation. In addition, Lamar remains a leader in alternative pedagogies and digital course/degree delivery modalities. In addition to traditional delivery methods, courses and degrees are offered online, via two-way interactive systems, at off-campus sites, and through an innovative delivery paradigm in partnership with a private sector provider.

Since 2000, the university has experienced a 75% growth in student headcount, as well as sharp improvements in student access, participation, and success. Enrollment, retention, graduation, and related measures have all improved. As one example, the size of Lamar's graduating classes has more than doubled over the last decade, from 1,750 (FY2005) to over 3,800 (FY2015). At-risk graduates, during the same period, jumped by more than 27 percent. (845 to 1076). Further gains are projected. On the participation side, more than 4,000 Texas P-12 teachers and administrators are pursuing master of education degrees offered through Lamar's Academic Partnerships program. The university's research and scholarship programs are highly focused to capitalize on unique historical and institutional strengths, and to respond to state, regional, national, and global needs. Lamar's leadership role in environmental and energy research is widely known, highly regarded, and illustrative of the university's strategy to focus its efforts, and to leverage its resources, by linking with public and private energy entities. Centers which serve the university's research activities include the Aldridge Air Quality Modeling Center; the Center for Fuel Cell and Energy Systems; the Center for Transportation, Ports and Waterways; the Center for Process and Information Technology; the Green Composites Research Center; the Texas and Gulf Coast Hazardous Substance Research Centers; the Texas Air Research Center; the Center for Executive Leadership (Superintendents' and principals' Academies); the Space Exploration Center; the Center for Entrepreneurial Studies, the Center for Public Policy Studies; the Spindletop Center for Excellence in Teaching and Technology; and the Environmental Chemistry Laboratory. Due to the generosity of the 84th Texas Legislature, Lamar's new Center for Port Management and Center for Advances in Water and Air Quality are exciting additions. Other forms of scholarship are also flourishing and the university is positioning itself in the near future to capitalize on global, multi-disciplinary, and entrepreneurial research opportunities in newly designed facilities on campus.

Consistent with the state's commitment to the 60x30TX goals of student participation and success, Lamar University has shifted resources in two strategic directions: first, to more aggressive recruitment of students residing outside of Lamar's primary, southeast Texas, market and, second, to enhanced student retention and achievement programs. Demographically, and counter to statewide trends, Lamar University's primary student prospect market has not experienced the population growth enjoyed by markets elsewhere in the state. In response, and without abandoning its primary markets, the university has made strategic decisions to expand its recruiting reach. Decisions were made to commit recruitment resources and efforts outside of Lamar's traditional student market. Today, the university targets prospective students in many of the state's metropolitan regions (MSAs), gulf coast region, and two-year colleges. Moreover and capitalizing on the university's leadership in digital learning, students in underserved markets throughout the state, nation, and world are being recruited. Large-scale and social media-based marketing programs were launched a year ago to complement these efforts. Recruitment and marketing consultants remain engaged to direct these activities. Focused recruiting of high ability students has continued with great success. Open Houses to bring these students to campus; the new Wayne Reaud Honors College to offer advanced curricula; and high value scholarship programs (e.g., Mirabeau Scholarships and David J. Beck Fellowships) to entice them to enroll are firmly in place. High school dual credit partnerships and offerings have been implemented and expanded as well. The Texas Academy for Leadership in the Humanities continues to attract and

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enroll some of Texas' finest dual credit students. Student success is the other strategic goal addressed by the university. After languishing at the bottom of the state's performance measures in retention and graduation rates, policy decisions were made to directly confront and improve student success and achievement rates. In addition to the targeted recruitment of high ability students mentioned above, undergraduate admission requirements were raised sharply three years ago; the Undergraduate Advising Center was opened; a best-practice student support center was established; a SACS-driven Quality Enhancement Plan emphasizing student engagement in the learning process was launched; Freshmen Interest Groups (FIGs) were established; and a faculty Teaching and Learning Center was created. Already, improvements have appeared. Lamar's president, Dr. Kenneth Evans, has established a new mission, strategic plan, vision, and tone for further growth and quality enhancement. Undergraduate research, study abroad opportunities, and sustainability initiatives are but a few of his focal areas.

Lamar University has undertaken several major initiatives to improve the delivery of university services. Improvements in efficiency, cost, and success have been significant. As mentioned above, Lamar University has expanded its online course and degree offerings, and has increased access, opportunity, and affordability. As illustrations of success, Lamar recently received high national rankings for three M.Ed. online programs and the online M.S. in nursing by GetEducated.com. Onlinecolleges.net placed Lamar's M.Ed. in counseling second in its national rankings of Best Online Programs, and Topmastersineducation.com ranked Lamar's M.Ed. number one in the nation in its Best Value rankings. Other recognitions of success have followed. U.S. News & World Report ranked Lamar's online masters of nursing online program and M.Ed. in educational leadership among the top in the nation. In addition, Lamar's online bachelor degree programs were ranked 58th nationally. The Princeton Review again included Lamar's College of Business among the nation's Best 295. Two years ago, Lamar was ranked first in the nation for graduating Hispanic master of education students by *Diverse: Issues in Higher Education*, the leading national magazine devoted to issues concerning minorities in higher education. The magazine also ranked Lamar among the nation's top 10 universities in six additional categories, including fifth for total number of minority graduate students in education; fifth for the most Asian-American master's graduates in physical sciences; sixth for the most Asian-American master's graduates in communication disorders; seventh for African American master's degree graduates in education; ninth for Hispanic master's graduates in all disciplines; and ninth for Native American graduate students in education. Lastly, Lamar's online programs, overall, were ranked 18th in the country based on ratings and reviews posted on Graduateprograms.com.

Lamar University has aggressively pursued external funding to augment university resources. The recently completed Investing in the Future comprehensive campaign raised more than \$132 million--almost tripling the original campaign target. The financial generosity and support of alumni, friends, and faculty was nothing short of impressive. On the academic side, Lamar's researchers continue to receive external support in the millions. Engineering, nursing, science, and deaf studies faculty have recently secured millions of external dollars. Finally, Lamar University has undertaken several major initiatives to improve the provision and efficiency of campus services and administrative support. Improvements in service, efficiency, and cost have already been significant and the returns have been significant. Residence halls are at capacity, student support services are heavily used, and the IT infrastructure is expanding.

Like other state agencies, Lamar University responds to a variety of ever-changing external conditions. Student demographic patterns were mentioned above and Lamar has responded with aggressive distance education programs and recruitment initiatives outside the university's traditional markets. More recently, personnel costs, textbook costs, security, and infrastructural maintenance costs have commanded the attention and action of the university. Lamar was among the state's leaders to implement a textbook rental program, to adopt open source classroom materials, and to better manage utility and construction costs. Academic and support space remain major concerns as we still have a significant shortage of academic space; however, tuition revenue bond support was requested and received from the 84th Legislature for a new science and technology building. This building and other much needed capital projects are headed to completion during the next months. We thank the 84th legislature for the continued support, specifically increased formula funding and Higher Education Fund allocations. In addition, Lamar supports the THECB's Formula Advisory Recommendations.

Exceptional Item Requests

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Three Exceptional Item requests are submitted for consideration. The value to the state is indicated as part of each.

1) Restoration of Four Percent Reduction: Lamar University requests exceptional item support from the 85th Texas Legislature for the four percent baseline reduction in accordance with the Policy Letter directive to limit request to 96% of baseline. This reduction, \$421,782, will require the university to reduce \$200,000 of professional services and \$221,892 of faculty salaries from Gulf Coast Hazardous Substance Research Center and Air Quality Initiative: Texas Hazardous Waste Research. Both programs are sources for the State in hazardous materials management which will be impact the university as well as other state institutions.

The request is for \$421,782 over two years, \$210,891 each year of the biennium, will allow the university to continue mission critical programs. These programs are needed for an integrated research program to improve the quality of the environment in order reduce risk to human and ecosystem health.

Requested FY 2018: \$210,891; FY 2019: \$210,891

2) Center for Leadership and Advancement of Digital Learning: Lamar University, a national leader in online degree generation and digital learning, requests exceptional item support from the 85th Texas Legislature for the creation of a Center for Leadership and Advancement of Digital Learning to address the complex administrative and managerial issues surrounding the electronic delivery of higher education. Over the past two decades, the creation, development, and delivery of digital tools, courses, degrees, and pedagogies have been widespread, feverish, and hugely beneficial for students, educational institutions, and budgets. Access, opportunity, efficiency, affordability, and accountability are but some of the standards against which digital education has fared extraordinarily well; indeed, ahead of traditional alternatives. This said, what has not kept pace are the behind-the-scenes infrastructural, administrative, managerial, and policy issues surrounding the competition and delivery of digital products in the new landscape of K-12 and higher education. Lamar is ideally positioned and situated for the Center because of the university's experience, leadership, success, and scale in online and digital education.

Compelling evidence calls for a new orientation among those in educational leadership roles, ranging from preschool through post-secondary education (*note: sources available upon request). This orientation must assist educational leaders to thoughtfully evaluate, manage, and, where appropriate, instigate change. Nowhere is the opportunity for change more evident than in the implementation, integration, and use of digital learning technologies.* These technologies have repeatedly demonstrated tremendous success in addressing rapidly escalating costs; ongoing concerns about curriculum quality, student command of material, demonstrated competencies, and growing needs for job readiness and lifelong learning. Yet, in many educational institutions, leadership continues to struggle with the implementation and management of digital systems to address these important issues.* Digital product production, IT systems, admissions and records, financial aid, student support services, recruitment/marketing, LMS delivery and maintenance, faculty adequacy and oversight, budget and pricing, scalability, regulations, assessment, and the 24/7 operation of digital learning are just some of the central issues beneath the wiz-bang of digital education as showcased to the educational consumer and general public. The Center's central mission would be to research and survey digital learning practices, strategies, tools, and trends. The Center would house a repository of administrative information, policies, business models, and best practices; assemble the best digital education minds from the public and private sectors; and offer research, training, advocacy, and guidance on such issues. Lamar, again, is well-positioned to lead this effort.

Education is at a critical juncture given the exponential growth of digital learning systems and content, and the spiraling costs of traditional education. Lamar's Center for Leadership and Advancement of Digital Learning would seek to confront and address these problems with effective digital learning solutions and accomplish the following:

- The creation of an organization designed to advance the application and impact of digital learning through effective administration and management.
- The advancement of administrative knowledge, practices, policies, skills, and systems devoted to infusing digital education in the educational environment.
- The advancement of the science and management of digital learning pedagogies, resource deployment, technologies, quality control, optimal operational systems,

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and teacher/faculty communities.

- The development and advancement of broad-based and enhanced business models dedicated to improving efficiency and effectiveness in the design and implementation of digital learning technologies. This would include implications for capital deployment, remote faculty communities, and serving students in-place.
- The advancement of educator-collective efforts to provide curriculum and instruction to students in the most accessible and effective manner administratively possible thereby empowering them to transform themselves through enhanced educational attainment.
- The promotion of a community of scholars, educational administrators, entrepreneurs, government officials, and corporations focused on advancing the effectiveness and efficiency of digital learning.
- The advancement and promotion of Lamar and the State of Texas as national and international leaders in digital learning and management.

The request is for \$5M over two years, \$2.5M each year of the biennium, to secure staff, faculty, private and public sector fellows, software and other digital learning tools to create resource, research, and quasi-laboratory environments dedicated to exploring the administration and effectiveness of various digital delivery systems and pedagogies. These resources also would fund an educator-learning consortium committed to bringing the best minds and practices together from other schools, colleges and universities to advance implementation programs. In addition, the Center would create a fellowship program, thereby bringing to the Center leading administrators, faculty, entrepreneurs, and government officials committed to the advancement of digital initiatives. Lastly, the Center would establish a system of communication and advocacy dedicated to sharing advancements in the field, promoting dialogue, and establishing virtual communities to advance the digital learning field and its implementation.

Requested FY 2018: \$2,500,000; FY 2019: \$2,500,000

3) Southeast Texas Center for Cyberphysical Security and Resilient Infrastructure Research: In 2015, the U.S. Bureau of Economic Analysis ranked Texas as the top exporting state for the 14th consecutive year with more than \$251 billion in goods exported - 16% of all U.S. goods exported* (*note: sources available upon request). Lamar University is located in Southeast Texas, the heart of this activity and home of significant economic development and industrial expansion critical to the vitality of both Texas and the country. Refineries and petrochemical processing plants, of course, are the central driving forces, but related support entities, including engineering design firms, chemical supply companies, transportation, and military organizations, all dependent on the energy and chemical industries of the area, play major roles as well. Bulk petroleum and coal products (\$44 billion) and chemical products (\$40 billion) are currently the state's top value-added exports.* Additionally, there was a rise in oil and gas exports of \$12.2 billion from 2006 to 2015 with another expected increase based on the export of crude oil and liquefied natural gas (LNG).

Transporting these materials, along with protecting the petrochemical industry that plays a central role in the economic vitality of Texas, places key importance on the economic infrastructure's safety and security. The integrity and security of regional infrastructure, including cyberphysical networks, energy and chemical pipelines, energy storage systems, port and plant facilities, roads, rails and bridges, can be compromised due to the following three factors: (1) cyberphysical and cybersecurity terrorism, (2) corrosive and destructive effects of temperature extremes, humidity, moisture, dust, mud, oil, and solvents and (3) weather hazards such as tropical storms and hurricanes. The industrial plants and port facilities in Southeast Texas include complex cyberphysical systems that are co-engineered with interacting networks of physical and computational components. Modern chemical plants and power generation facilities consist of networks of remote actuators, motors, pumps, and turbines fitted with an array of sensors that relay data to a control center and then receive control commands that govern facility activity. Ports also are managed and controlled with similar networked structures and components. Complex telecommunications subsystems and power grids require advanced security monitoring and protection (cyberphysical security).

Any systematic breakdown of the industrial and infrastructure network and/or any of its individual entities due to terrorism, weather or material failure may generate a scale of disaster that makes the economic and human consequences staggering. Advances in cyber and cyberphysical technologies provide significant threat targets to the

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industrial/petrochemical infrastructure as well as the transportation support systems in waterways, rail lines, roads, and pipelines. Weather and wear alone are liable to produce production or transportation breakdowns.

A multidisciplinary approach that enables collaboration and coordination across engineering, computing and security disciplines is required to assess and mitigate this threat, as the overall infrastructure vulnerabilities cannot be segmented into distinct challenge areas for research and intervention. It is essential that Texas invest in protecting its current and future economic interests and citizens within the industrial and coastal areas involved in the petrochemical and other industries reliant on import/export.

The proposed initiative will integrate expertise across Lamar University's College of Engineering (LUCOE) to build a world-class research program spanning existing and future regional infrastructures in response to cyber threats and coastal hazards. Establishing partnerships with regional industry, as well as local, state and federal government agencies will further enhance sustainable growth. The LUCOE Southeast Texas Center for Cyberphysical Security and Resilient Infrastructure Research will concentrate on the following areas of study:

- **Cyberphysical and Cybersecurity Research Initiative:** Assessing cyber-related vulnerabilities and other risks to determine areas of critical research need, sources of potential cyber threats and various cyber-attack techniques leading to studies of cyberphysical systems security, hardware, Trojan/malware detection and remediation, and energy efficiency and assessment.
- **Materials Reliability Research Initiative:** Focusing on materials and structural integrity in critical facility assets, a baseline study of surface engineering and corrosion control, failure mechanisms in the event of acute weather, and development of resilient technologies that prevent or mitigate catastrophic failure of transportation infrastructures. Modeling and simulating the effects of disasters also will be a pivotal Center research activity.
- **Initiative for Coordination of Response in the Face of Catastrophic Failure:** The development of case studies evaluating scenarios to mount coordinated responses when a catastrophic failure to the infrastructure occurs and the systematic methodology minimizing loss to property and life while the infrastructure is brought back online in the shortest possible time. Furthermore, establishment of a regional emergency operations center (EOC) allowing area municipal and industrial leaders to manage response efforts.

Lamar University is uniquely positioned to be a leader in this effort due to a world-renowned chemical engineering department with expertise in applied research that is relevant to the petrochemical complex in Southeast Texas and hence, possesses an intimate understanding of the vulnerabilities of the refining and chemical processing environment. The electrical engineering and mechanical engineering departments have recently hired several new faculty members with significant research expertise in cybersecurity and materials characterization.

Partnering with the Sabine Neches Chief's Association, a regional organization established to ensure that mutual aid is guaranteed to local area first responders during any type of major incident or weather event, would allow members of the Center to conduct drills and exercises for first responders. Combining emergency management and response training for industry and local jurisdictions with academic courses would bring an advanced level of experience and expertise to students not available elsewhere. Researchers would employ large-scale data sets to simulate man-made and natural disasters to test regional preparedness. Finally, the necessary training, evaluation and matriculation in degree programs would principally be accessed remotely and such is critical since most key industry personnel work full-time. Lamar University is one of the leading providers of online education both in Texas and nationwide, thereby a proven provider of remote training.

Lamar University requests \$5M over the next two years to establish a Center and advance both certificate and degree program curricula targeted at industrial and infrastructure safety and security resilience. Select offerings would begin immediately in collaboration with a steering committee consisting of key industry and public sector stakeholders. Center fellows would be invited to participate in-residence to establish a collegiality-based environment serving to both advance systems and infrastructures important to challenging established assumptions and advancing new initiatives. The Center would serve as a mechanism to advance new business

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startups, which would have the capacity to incubate for nine months and then promote the region's business environment. Students in programs such as criminal justice, computer science, communications, engineering, and business would benefit from varying levels of emergency management courses, since they may fill roles in this area at some point in their careers.

Requested FY 2018: \$2,500,000; FY 2019: \$2,500,000

96 Percent of FY2018-2019 Biennial Base Limit

Lamar University submitted its Legislative Appropriations Request in accordance with the Policy Letter Directive to limit request to 96% of baseline. This four percent reduction, \$421,782, will require the university to reduce its workforce in strategic areas including Gulf Coast Hazardous Substance Research Center and Air Quality Initiative Center. The reduction will require the university to minimize mission critical programs. The Centers coordinate integrated research programs to improve the quality of the environment in order to reduce risk to human and ecosystem health. Engineering and scientific resources for the State in hazardous materials management will be lost as well as federal and industrial environmental funds.

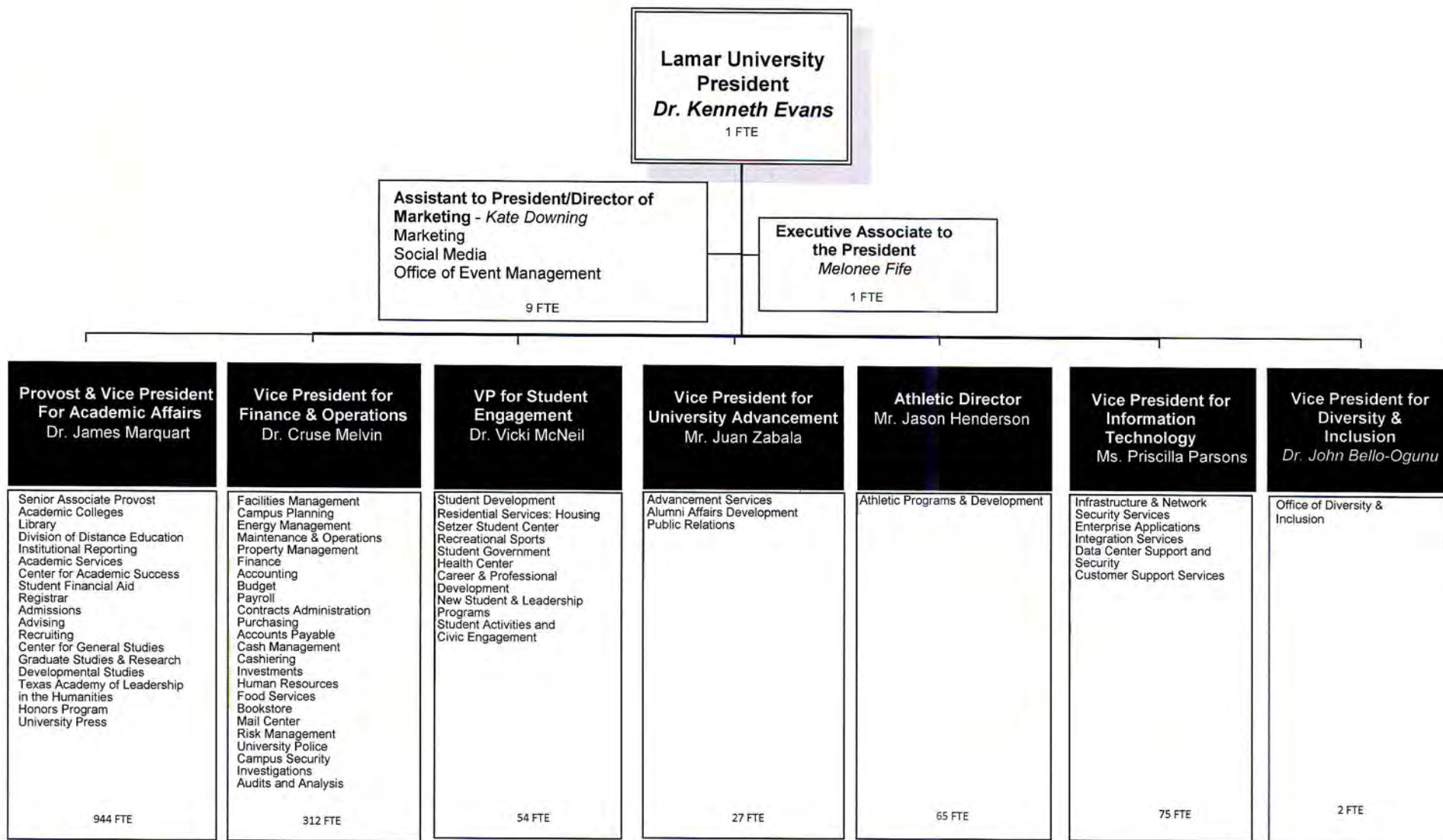
10 Percent FY2018-2019 Biennial Base Reduction

In the FY 2010-2011 biennium, Lamar reduced General Revenue by \$5 million to comply with the Governor's request of all state agencies to return general revenue to the state. The university chose to reduce the workforce to achieve this mandate. The largest percentage reduction was among faculty and staff, as the university's budget is comprised of approximately 75-80% personnel. In the FY2012-2013 biennium, General Revenue was reduced by an additional \$10.8M. The biennium General Revenue appropriation was reduced in total by \$15.8M compared to FY 2010-2011 original funding. The university was required to continue the reduction in workforce and the elimination of non-mission critical departments. More recently, and including the current biennium, Lamar's appropriation increased and many of the workforce vacancies were filled; indeed, new faculty and staff positions were added in strategic areas including nursing, engineering, recruiting, and marketing.

An FY 2018-2019 10% biennial base funding decrease would require the university to reduce its workforce and look for programs and/or departments to reduce or close. The effects of these action would likely include graduation delays for some students; larger class sizes; a reduction in faculty and staff compensation; inefficiencies in services, and the possible loss of experienced employees. Lamar's President, executives, and other campus leaders have engaged in exercises to consider ten percent reductions in light of the university's mission and strategic plan.

Background Checks: Lamar University performs criminal background checks for all security sensitive positions which have, by their nature and scope, access to confidential student, personnel, and payroll records or master keys, in accordance with state law, Texas Education Code §51.215, and Texas State University System policy. In an effort to provide and maintain the safest possible environment; to enhance the security of physical resources; and to be consistent with state law, Lamar University conducts criminal background investigations and obtains criminal history record information on all current employees considered for security sensitive positions and all applicants who are under final consideration for such positions. Lamar must receive a signed authorization form before the background information is requested. The authorization form includes the notice required by Texas Government Code §559.003, as it may be amended from time to time. Refusal to sign the authorization form will eliminate the applicant from consideration for employment. Criminal history record information obtained by Lamar University may be used only for the purpose of evaluating applicants for employment in security sensitive positions and shall in no way be used to discriminate on the basis of race, color, national origin, religion, sex, disability, or age.

Lamar University



Lamar University
President
Dr. Kenneth Evans
 1 FTE

Assistant to President/Director of Marketing - Kate Downing
 Marketing
 Social Media
 Office of Event Management
 9 FTE

Executive Associate to the President
Melonee Fife
 1 FTE

Provost & Vice President For Academic Affairs
 Dr. James Marquart

Senior Associate Provost
 Academic Colleges
 Library
 Division of Distance Education
 Institutional Reporting
 Academic Services
 Center for Academic Success
 Student Financial Aid
 Registrar
 Admissions
 Advising
 Recruiting
 Center for General Studies
 Graduate Studies & Research
 Developmental Studies
 Texas Academy of Leadership in the Humanities
 Honors Program
 University Press
 944 FTE

Vice President for Finance & Operations
 Dr. Cruse Melvin

Facilities Management
 Campus Planning
 Energy Management
 Maintenance & Operations
 Property Management
 Finance
 Accounting
 Budget
 Payroll
 Contracts Administration
 Purchasing
 Accounts Payable
 Cash Management
 Cashiering
 Investments
 Human Resources
 Food Services
 Bookstore
 Mail Center
 Risk Management
 University Police
 Campus Security Investigations
 Audits and Analysis
 312 FTE

VP for Student Engagement
 Dr. Vicki McNeil

Student Development
 Residential Services: Housing
 Setzer Student Center
 Recreational Sports
 Student Government
 Health Center
 Career & Professional Development
 New Student & Leadership Programs
 Student Activities and Civic Engagement
 54 FTE

Vice President for University Advancement
 Mr. Juan Zabala

Advancement Services
 Alumni Affairs Development
 Public Relations
 27 FTE

Athletic Director
 Mr. Jason Henderson

Athletic Programs & Development
 65 FTE

Vice President for Information Technology
 Ms. Priscilla Parsons

Infrastructure & Network
 Security Services
 Enterprise Applications
 Integration Services
 Data Center Support and Security
 Customer Support Services
 75 FTE

Vice President for Diversity & Inclusion
 Dr. John Bello-Ogunu

Office of Diversity & Inclusion
 2 FTE

Budget Overview - Biennial Amounts
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

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 Appropriation Years: 2018-19

	GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		EXCEPTIONAL ITEM FUNDS
	2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2018-19
Goal: 1. Provide Instructional and Operations Support											
1.1.1. Operations Support	69,784,220		28,197,594						97,981,814		
1.1.2. Teaching Experience Supplement	2,238,890								2,238,890		
1.1.3. Staff Group Insurance Premiums			3,800,000	3,800,000					3,800,000	3,800,000	
1.1.4. Workers' Compensation Insurance	215,230	215,230							215,230	215,230	
1.1.6. Texas Public Education Grants			5,690,156	5,625,692					5,690,156	5,625,692	
Total, Goal	72,238,340	215,230	37,687,760	9,425,692					109,926,090	9,640,922	
Goal: 2. Provide Infrastructure Support											
2.1.1. E&G Space Support	9,776,241		2,002,362						11,778,603		
2.1.2. Tuition Revenue Bond Retirement	9,555,487	13,477,382							9,555,487	13,477,382	
Total, Goal	19,331,728	13,477,382	2,002,362						21,334,090	13,477,382	
Goal: 3. Provide Special Item Support											
3.1.1. Academy In Humanities Leadership	427,776	427,776							427,776	427,776	
3.2.1. Hazardous Substance Research Center	602,860	402,860							602,860	402,860	
3.2.2. Air Quality Initiative	872,814	651,032							872,814	651,032	
3.2.3. Center-Advances In Study Port Mgmt	2,720,000	2,720,000							2,720,000	2,720,000	
3.2.4. Center For Water And Air Quality	1,100,000	1,100,000							1,100,000	1,100,000	
3.3.1. Spindletop Museum Educ'Al Activity	40,982	40,982							40,982	40,982	
3.3.2. Small Business Development Center	263,820	263,820							263,820	263,820	
3.3.3. Community Outreach Expansion	109,412	109,412							109,412	109,412	
3.3.4. Spindletop Teaching Center	187,034	187,034							187,034	187,034	
3.4.1. Institutional Enhancement	4,004,612	4,004,612							4,004,612	4,004,612	
3.5.1. Exceptional Item Request											10,421,782
Total, Goal	10,329,310	9,907,528							10,329,310	9,907,528	10,421,782
Goal: 6. Research Funds											
6.3.1. Comprehensive Research Fund	422,186								422,186		
Total, Goal	422,186								422,186		
Total, Agency	102,321,564	23,600,140	39,690,112	9,425,692					142,011,676	33,025,832	10,421,782
Total FTEs									963.0	963.0	13.0

2.A. Summary of Base Request by Strategy

10/14/2016 10:30:32AM

85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

734 Lamar University

Goal / Objective / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
1 Provide Instructional and Operations Support					
1 Provide Instructional and Operations Support					
1 OPERATIONS SUPPORT (1)	40,512,828	48,595,713	49,386,101	0	0
2 TEACHING EXPERIENCE SUPPLEMENT (1)	1,082,707	1,119,445	1,119,445	0	0
3 STAFF GROUP INSURANCE PREMIUMS	1,388,047	1,900,000	1,900,000	1,900,000	1,900,000
4 WORKERS' COMPENSATION INSURANCE	107,615	107,615	107,615	107,615	107,615
6 TEXAS PUBLIC EDUCATION GRANTS	2,650,121	2,877,310	2,812,846	2,812,846	2,812,846
TOTAL, GOAL 1	\$45,741,318	\$54,600,083	\$55,326,007	\$4,820,461	\$4,820,461

2 Provide Infrastructure Support

1 Provide Operation and Maintenance of E&G Space

1 E&G SPACE SUPPORT (1)	5,648,176	5,889,302	5,889,301	0	0
2 TUITION REVENUE BOND RETIREMENT	2,447,783	2,457,631	7,097,856	7,007,244	6,470,138

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

10/14/2016 10:30:32AM

85th Regular Session, Agency Submission, Version I

Automated Budget and Evaluation System of Texas (ABEST)

734 Lamar University

Goal / Objective / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
TOTAL, GOAL 2	\$8,095,959	\$8,346,933	\$12,987,157	\$7,007,244	\$6,470,138
3 Provide Special Item Support					
1 Instructional Support Special Item Support					
1 ACADEMY IN HUMANITIES LEADERSHIP	213,888	213,888	213,888	213,888	213,888
2 Research Special Item Support					
1 HAZARDOUS SUBSTANCE RESEARCH CENTER	301,430	301,430	301,430	201,430	201,430
2 AIR QUALITY INITIATIVE	436,407	436,407	436,407	325,516	325,516
3 CENTER-ADVANCES IN STUDY PORT MGMT	0	1,260,000	1,460,000	1,360,000	1,360,000
4 CENTER FOR WATER AND AIR QUALITY	0	550,000	550,000	550,000	550,000
3 Public Service Special Item Support					
1 SPINDLETOP MUSEUM EDUC'AL ACTIVITY	20,491	20,491	20,491	20,491	20,491
2 SMALL BUSINESS DEVELOPMENT CENTER	131,910	131,910	131,910	131,910	131,910
3 COMMUNITY OUTREACH EXPANSION	54,706	54,706	54,706	54,706	54,706

2.A. Summary of Base Request by Strategy

10/14/2016 10:30:32AM

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Automated Budget and Evaluation System of Texas (ABEST)

734 Lamar University

Goal / Objective / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
4 SPINDLETOP TEACHING CENTER	93,517	93,517	93,517	93,517	93,517
<u>4</u> Institutional Support Special Item Support					
1 INSTITUTIONAL ENHANCEMENT	2,002,306	2,002,306	2,002,306	2,002,306	2,002,306
<u>5</u> Exceptional Item Request					
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 3	<u>\$3,254,655</u>	<u>\$5,064,655</u>	<u>\$5,264,655</u>	<u>\$4,953,764</u>	<u>\$4,953,764</u>
<u>6</u> Research Funds					
<u>3</u> Comprehensive Research Fund					
1 COMPREHENSIVE RESEARCH FUND	348,757	211,093	211,093	0	0
TOTAL, GOAL 6	<u>\$348,757</u>	<u>\$211,093</u>	<u>\$211,093</u>	<u>\$0</u>	<u>\$0</u>
TOTAL, AGENCY STRATEGY REQUEST	\$57,440,689	\$68,222,764	\$73,788,912	\$16,781,469	\$16,244,363
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	<u>\$57,440,689</u>	<u>\$68,222,764</u>	<u>\$73,788,912</u>	<u>\$16,781,469</u>	<u>\$16,244,363</u>

2.A. Summary of Base Request by Strategy

10/14/2016 10:30:32AM

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

734 Lamar University

Goal / Objective / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
<u>METHOD OF FINANCING:</u>					
General Revenue Funds:					
1 General Revenue Fund	38,482,710	48,617,011	53,704,553	12,068,623	11,531,517
SUBTOTAL	\$38,482,710	\$48,617,011	\$53,704,553	\$12,068,623	\$11,531,517
General Revenue Dedicated Funds:					
770 Est Oth Educ & Gen Inco	18,957,979	19,605,753	20,084,359	4,712,846	4,712,846
SUBTOTAL	\$18,957,979	\$19,605,753	\$20,084,359	\$4,712,846	\$4,712,846
TOTAL, METHOD OF FINANCING	\$57,440,689	\$68,222,764	\$73,788,912	\$16,781,469	\$16,244,363

*Rider appropriations for the historical years are included in the strategy amounts.

2.B. Summary of Base Request by Method of Finance
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/14/2016 10:30:32AM

Agency code: 734 Agency name: Lamar University

METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
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GENERAL REVENUE

1 General Revenue Fund

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2014-15 GAA)

\$38,486,987	\$0	\$0	\$0	\$0
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Regular Appropriations from MOF Table (2016-17 GAA)

\$0	\$48,617,011	\$49,063,811	\$0	\$0
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Regular Appropriations from MOF Table (2018-19 GAAA)

\$0	\$0	\$0	\$12,068,623	\$11,531,517
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TRANSFERS

THECB Rider 71/HB100 Tuition Bond Debt Service

\$0	\$0	\$4,640,742	\$0	\$0
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LAPSED APPROPRIATIONS

Regular Appropriations from MOF Table (2014-15 GAA)

\$(4,277)	\$0	\$0	\$0	\$0
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Comments: SB1, 83rd Legislature, Regular Session, Article III-242, Section 6(9) TRB Reduction

2.B. Summary of Base Request by Method of Finance
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/14/2016 10:30:32AM

Agency code: 734 Agency name: Lamar University

METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
<u>GENERAL REVENUE</u>					
TOTAL, General Revenue Fund	\$38,482,710	\$48,617,011	\$53,704,553	\$12,068,623	\$11,531,517
TOTAL, ALL GENERAL REVENUE	\$38,482,710	\$48,617,011	\$53,704,553	\$12,068,623	\$11,531,517

GENERAL REVENUE FUND - DEDICATED

770 GR Dedicated - Estimated Other Educational and General Income Account No. 770

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2014-15 GAA)

\$17,904,194 \$0 \$0 \$0 \$0

Regular Appropriations from MOF Table (2016-17 GAA)

\$0 \$17,478,199 \$17,485,532 \$0 \$0

Regular Appropriations from MOF Table (2018-19 GAA)

\$0 \$0 \$0 \$4,712,846 \$4,712,846

BASE ADJUSTMENT

Base Adjustment

\$1,053,785 \$0 \$0 \$0 \$0

Comments: Revised Receipts

2.B. Summary of Base Request by Method of Finance
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/14/2016 10:30:32AM

Agency code: 734		Agency name: Lamar University				
METHOD OF FINANCING		Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
<u>GENERAL REVENUE FUND - DEDICATED</u>						
	Base Adjustment	\$0	\$2,127,554	\$2,598,827	\$0	\$0
	Comments: Revised Receipts due to increased enrollment					
TOTAL,	GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$18,957,979	\$19,605,753	\$20,084,359	\$4,712,846	\$4,712,846
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770						
		\$18,957,979	\$19,605,753	\$20,084,359	\$4,712,846	\$4,712,846
TOTAL, ALL	GENERAL REVENUE FUND - DEDICATED	\$18,957,979	\$19,605,753	\$20,084,359	\$4,712,846	\$4,712,846
TOTAL,	GR & GR-DEDICATED FUNDS	\$57,440,689	\$68,222,764	\$73,788,912	\$16,781,469	\$16,244,363
GRAND TOTAL		\$57,440,689	\$68,222,764	\$73,788,912	\$16,781,469	\$16,244,363

2.B. Summary of Base Request by Method of Finance
 85th Regular Session, Agency Submission, Version I
 Automated Budget and Evaluation System of Texas (ABEST)

10/14/2016 10:30:32AM

Agency code: 734 Agency name: Lamar University

METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
FULL-TIME-EQUIVALENT POSITIONS					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2014-15 GAA)	895.5	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2016-17 GAA)	0.0	913.0	913.0	0.0	0.0
Regular Appropriations from MOF Table (2018-19 GAA)	0.0	0.0	0.0	963.0	963.0
RIDER APPROPRIATION					
Article IX, Section 6.10 (a) (2)	50.0	50.0	50.0	0.0	0.0
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Increase in FTE due to addition of new academic programs	86.0	0.0	0.0	0.0	0.0
TOTAL, ADJUSTED FTES	1,031.5	963.0	963.0	963.0	963.0

NUMBER OF 100% FEDERALLY FUNDED FTEs

2.C. Summary of Base Request by Object of Expense
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/14/2016 10:30:33AM

734 Lamar University					
OBJECT OF EXPENSE	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
1001 SALARIES AND WAGES	\$13,787,231	\$16,402,267	\$17,207,122	\$4,453,264	\$4,453,264
1002 OTHER PERSONNEL COSTS	\$1,543,630	\$2,722,625	\$3,343,910	\$2,215,083	\$2,215,083
1005 FACULTY SALARIES	\$35,549,395	\$41,736,576	\$41,924,440	\$2,217,985	\$2,217,985
1010 PROFESSIONAL SALARIES	\$0	\$0	\$0	\$0	\$0
2001 PROFESSIONAL FEES AND SERVICES	\$232,138	\$329,638	\$329,638	\$229,638	\$229,638
2003 CONSUMABLE SUPPLIES	\$14,000	\$109,686	\$149,686	\$120,000	\$120,000
2004 UTILITIES	\$2,600,500	\$2,711,345	\$2,900,500	\$500	\$500
2005 TRAVEL	\$2,942	\$39,442	\$49,442	\$44,442	\$44,442
2008 DEBT SERVICE	\$3,547,783	\$3,604,867	\$7,297,856	\$7,007,244	\$6,470,138
2009 OTHER OPERATING EXPENSE	\$65,473	\$490,884	\$510,884	\$490,473	\$490,473
5000 CAPITAL EXPENDITURES	\$97,597	\$75,434	\$75,434	\$2,840	\$2,840
OOE Total (Excluding Riders)	\$57,440,689	\$68,222,764	\$73,788,912	\$16,781,469	\$16,244,363
OOE Total (Riders)					
Grand Total	\$57,440,689	\$68,222,764	\$73,788,912	\$16,781,469	\$16,244,363

2.D. Summary of Base Request Objective Outcomes
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

10/14/2016 10:30:34AM

734 Lamar University

Goal/ Objective / Outcome		Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
1	Provide Instructional and Operations Support					
	<i>1 Provide Instructional and Operations Support</i>					
KEY	1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs	32.04%	34.00%	35.00%	36.00%	36.50%
	2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs	35.39%	40.00%	41.00%	41.50%	42.00%
	3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs	36.80%	40.00%	41.00%	41.50%	42.00%
	4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs	24.87%	25.00%	25.50%	26.00%	26.50%
	5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs	47.25%	41.00%	41.50%	42.00%	42.50%
KEY	6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs	9.63%	11.00%	11.50%	12.00%	12.50%
	7 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs	14.43%	15.00%	15.50%	16.00%	16.50%
	8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs	12.98%	13.00%	13.50%	14.00%	14.50%
	9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	3.74%	6.00%	6.50%	7.00%	7.50%
	10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	13.77%	18.00%	18.50%	19.00%	19.50%
KEY	11 Persistence Rate - 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	57.51%	58.00%	59.00%	60.00%	61.00%
	12 Persistence-1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	63.19%	64.00%	64.50%	65.00%	65.50%

2.D. Summary of Base Request Objective Outcomes
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

10/14/2016 10:30:34AM

734 Lamar University

<i>Goal/ Objective / Outcome</i>	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	56.71%	65.00%	65.50%	66.00%	66.50%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	51.11%	50.00%	51.00%	52.00%	53.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	54.11%	57.00%	57.50%	58.00%	58.50%
16 Percent of Semester Credit Hours Completed	96.90%	97.20%	97.40%	97.60%	97.80%
KEY 17 Certification Rate of Teacher Education Graduates	80.20%	82.50%	82.75%	83.00%	83.25%
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math	34.10%	40.00%	42.00%	43.00%	44.00%
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing	52.60%	64.00%	64.50%	65.00%	65.50%
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading	51.50%	59.00%	60.00%	61.00%	62.00%
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	52.15%	50.00%	49.00%	48.00%	47.00%
KEY 22 Percent of Transfer Students Who Graduate within 4 Years	43.75%	49.00%	49.50%	50.00%	50.50%
KEY 23 Percent of Transfer Students Who Graduate within 2 Years	18.48%	18.50%	19.00%	19.50%	20.00%
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	42.92%	43.00%	43.50%	44.00%	44.50%
KEY 26 State Licensure Pass Rate of Engineering Graduates	80.00%	82.50%	83.00%	83.50%	84.00%

2.D. Summary of Base Request Objective Outcomes
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

10/14/2016 10:30:34AM

734 Lamar University

<i>Goal/ Objective / Outcome</i>	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
KEY 27 State Licensure Pass Rate of Nursing Graduates	97.29%	98.00%	98.50%	98.60%	98.70%
KEY 30 Dollar Value of External or Sponsored Research Funds (in Millions)	2.60	3.00	3.50	4.00	4.50
31 External or Sponsored Research Funds As a % of State Appropriations	6.80%	9.00%	10.00%	10.50%	11.00%
32 External Research Funds As Percentage Appropriated for Research	754.19%	775.00%	800.00%	825.00%	850.00%
48 % Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year	0.00%	0.00%	0.00%	0.00%	0.00%
49 Average No Months Endowed Chairs Remain Vacant	0.00	0.00	0.00	0.00	0.00

2.E. Summary of Exceptional Items Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2016
 TIME : 10:30:34AM

Agency code: 734

Agency name: Lamar University

Priority	Item	2018			2019			Biennium	
		GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1	Restoration of 4% Reduction	\$210,891	\$210,891	1.0	\$210,891	\$210,891	1.0	\$421,782	\$421,782
2	Advancement of Digital Learning	\$2,500,000	\$2,500,000	6.0	\$2,500,000	\$2,500,000	6.0	\$5,000,000	\$5,000,000
3	Center for Cyber-physical Security	\$2,500,000	\$2,500,000	6.0	\$2,500,000	\$2,500,000	6.0	\$5,000,000	\$5,000,000
Total, Exceptional Items Request		\$5,210,891	\$5,210,891	13.0	\$5,210,891	\$5,210,891	13.0	\$10,421,782	\$10,421,782

Method of Financing

General Revenue	\$5,210,891	\$5,210,891		\$5,210,891	\$5,210,891		\$10,421,782	\$10,421,782
General Revenue - Dedicated								
Federal Funds								
Other Funds								
	\$5,210,891	\$5,210,891		\$5,210,891	\$5,210,891		\$10,421,782	\$10,421,782

Full Time Equivalent Positions

13.0

13.0

Number of 100% Federally Funded FTEs

2.F. Summary of Total Request by Strategy
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/14/2016
 TIME : 10:30:35AM

Agency code: 734 Agency name: Lamar University

Goal/Objective/STRATEGY	Base 2018	Base 2019	Exceptional 2018	Exceptional 2019	Total Request 2018	Total Request 2019
1 Provide Instructional and Operations Support						
<i>1 Provide Instructional and Operations Support</i>						
1 OPERATIONS SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
2 TEACHING EXPERIENCE SUPPLEMENT	0	0	0	0	0	0
3 STAFF GROUP INSURANCE PREMIUMS	1,900,000	1,900,000	0	0	1,900,000	1,900,000
4 WORKERS' COMPENSATION INSURANCE	107,615	107,615	0	0	107,615	107,615
6 TEXAS PUBLIC EDUCATION GRANTS	2,812,846	2,812,846	0	0	2,812,846	2,812,846
TOTAL, GOAL 1	\$4,820,461	\$4,820,461	\$0	\$0	\$4,820,461	\$4,820,461
2 Provide Infrastructure Support						
<i>1 Provide Operation and Maintenance of E&G Space</i>						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	7,007,244	6,470,138	0	0	7,007,244	6,470,138
TOTAL, GOAL 2	\$7,007,244	\$6,470,138	\$0	\$0	\$7,007,244	\$6,470,138

2.F. Summary of Total Request by Strategy
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/14/2016
 TIME : 10:30:35AM

Agency code: 734 Agency name: Lamar University

Goal/Objective/STRATEGY	Base 2018	Base 2019	Exceptional 2018	Exceptional 2019	Total Request 2018	Total Request 2019
3 Provide Special Item Support						
<i>1 Instructional Support Special Item Support</i>						
1 ACADEMY IN HUMANITIES LEADERSHIP	\$213,888	\$213,888	\$0	\$0	\$213,888	\$213,888
<i>2 Research Special Item Support</i>						
1 HAZARDOUS SUBSTANCE RESEARCH CENTER	201,430	201,430	0	0	201,430	201,430
2 AIR QUALITY INITIATIVE	325,516	325,516	0	0	325,516	325,516
3 CENTER-ADVANCES IN STUDY PORT MGMT	1,360,000	1,360,000	0	0	1,360,000	1,360,000
4 CENTER FOR WATER AND AIR QUALITY	550,000	550,000	0	0	550,000	550,000
<i>3 Public Service Special Item Support</i>						
1 SPINDLETOP MUSEUM EDUC'AL ACTIVITY	20,491	20,491	0	0	20,491	20,491
2 SMALL BUSINESS DEVELOPMENT CENTER	131,910	131,910	0	0	131,910	131,910
3 COMMUNITY OUTREACH EXPANSION	54,706	54,706	0	0	54,706	54,706
4 SPINDLETOP TEACHING CENTER	93,517	93,517	0	0	93,517	93,517
<i>4 Institutional Support Special Item Support</i>						
1 INSTITUTIONAL ENHANCEMENT	2,002,306	2,002,306	0	0	2,002,306	2,002,306
<i>5 Exceptional Item Request</i>						
1 EXCEPTIONAL ITEM REQUEST	0	0	5,210,891	5,210,891	5,210,891	5,210,891
TOTAL, GOAL 3	\$4,953,764	\$4,953,764	\$5,210,891	\$5,210,891	\$10,164,655	\$10,164,655

2.F. Summary of Total Request by Strategy
 85th Regular Session, Agency Submission, Version I
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/14/2016
 TIME : 10:30:35AM

Agency code: 734	Agency name: Lamar University					
<u>Goal/Objective/STRATEGY</u>	<u>Base 2018</u>	<u>Base 2019</u>	<u>Exceptional 2018</u>	<u>Exceptional 2019</u>	<u>Total Request 2018</u>	<u>Total Request 2019</u>
6 Research Funds						
3 Comprehensive Research Fund						
1 COMPREHENSIVE RESEARCH FUND	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, GOAL 6	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$16,781,469	\$16,244,363	\$5,210,891	\$5,210,891	\$21,992,360	\$21,455,254
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	\$16,781,469	\$16,244,363	\$5,210,891	\$5,210,891	\$21,992,360	\$21,455,254

2.F. Summary of Total Request by Strategy
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/14/2016
 TIME : 10:30:35AM

Agency code: 734		Agency name: Lamar University				
<u>Goal/Objective/STRATEGY</u>	<u>Base 2018</u>	<u>Base 2019</u>	<u>Exceptional 2018</u>	<u>Exceptional 2019</u>	<u>Total Request 2018</u>	<u>Total Request 2019</u>
General Revenue Funds:						
1 General Revenue Fund	\$12,068,623	\$11,531,517	\$5,210,891	\$5,210,891	\$17,279,514	\$16,742,408
	\$12,068,623	\$11,531,517	\$5,210,891	\$5,210,891	\$17,279,514	\$16,742,408
General Revenue Dedicated Funds:						
770 Est Oth Educ & Gen Inco	4,712,846	4,712,846	0	0	4,712,846	4,712,846
	\$4,712,846	\$4,712,846	\$0	\$0	\$4,712,846	\$4,712,846
TOTAL, METHOD OF FINANCING	\$16,781,469	\$16,244,363	\$5,210,891	\$5,210,891	\$21,992,360	\$21,455,254
FULL TIME EQUIVALENT POSITIONS	963.0	963.0	13.0	13.0	976.0	976.0

2.G. Summary of Total Request Objective Outcomes
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/14/2016
 Time: 10:30:35AM

Agency code: 734 Agency name: Lamar University

Goal/ Objective / Outcome

	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
1 Provide Instructional and Operations Support						
1 <i>Provide Instructional and Operations Support</i>						
KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs	36.00%	36.50%			36.00%	36.50%
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs	41.50%	42.00%			41.50%	42.00%
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs	41.50%	42.00%			41.50%	42.00%
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs	26.00%	26.50%			26.00%	26.50%
5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs	42.00%	42.50%			42.00%	42.50%
KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs	12.00%	12.50%			12.00%	12.50%
7 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs	16.00%	16.50%			16.00%	16.50%
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs	14.00%	14.50%			14.00%	14.50%

2.G. Summary of Total Request Objective Outcomes
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/14/2016
 Time: 10:30:35AM

Agency code: 734

Agency name: Lamar University

Goal/ Objective / Outcome

	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	7.00%	7.50%			7.00%	7.50%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	19.00%	19.50%			19.00%	19.50%
KEY 11 Persistence Rate - 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	60.00%	61.00%			60.00%	61.00%
12 Persistence-1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	65.00%	65.50%			65.00%	65.50%
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	66.00%	66.50%			66.00%	66.50%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	52.00%	53.00%			52.00%	53.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	58.00%	58.50%			58.00%	58.50%
16 Percent of Semester Credit Hours Completed	97.60%	97.80%			97.60%	97.80%
KEY 17 Certification Rate of Teacher Education Graduates	83.00%	83.25%			83.00%	83.25%

2.G. Summary of Total Request Objective Outcomes
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/14/2016
 Time: 10:30:35AM

Agency code: 734

Agency name: Lamar University

Goal/ Objective / Outcome

	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math	43.00%	44.00%			43.00%	44.00%
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing	65.00%	65.50%			65.00%	65.50%
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading	61.00%	62.00%			61.00%	62.00%
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	48.00%	47.00%			48.00%	47.00%
KEY 22 Percent of Transfer Students Who Graduate within 4 Years	50.00%	50.50%			50.00%	50.50%
KEY 23 Percent of Transfer Students Who Graduate within 2 Years	19.50%	20.00%			19.50%	20.00%
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	44.00%	44.50%			44.00%	44.50%
KEY 26 State Licensure Pass Rate of Engineering Graduates	83.50%	84.00%			83.50%	84.00%
KEY 27 State Licensure Pass Rate of Nursing Graduates	98.60%	98.70%			98.60%	98.70%

2.G. Summary of Total Request Objective Outcomes
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/14/2016
 Time: 10:30:35AM

Agency code: 734 Agency name: Lamar University

Goal/ Objective / Outcome

	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
KEY 30 Dollar Value of External or Sponsored Research Funds (in Millions)	4.00	4.50			4.00	4.50
31 External or Sponsored Research Funds As a % of State Appropriations	10.50%	11.00%			10.50%	11.00%
32 External Research Funds As Percentage Appropriated for Research	825.00%	850.00%			825.00%	850.00%
48 % Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year	0.00%	0.00%			0.00%	0.00%
49 Average No Months Endowed Chairs Remain Vacant	0.00	0.00			0.00	0.00

3.A. Strategy Request
 85th Regular Session, Agency Submission, Version I
 Automated Budget and Evaluation System of Texas (ABEST)

10/14/2016 10:30:36AM

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
Output Measures:						
1	Number of Undergraduate Degrees Awarded	1,526.00	1,550.00	1,600.00	1,650.00	1,700.00
2	Number of Minority Graduates	923.00	1,000.00	1,100.00	1,200.00	1,300.00
3	Number of Underprepared Students Who Satisfy TSI Obligations in Math	107.00	112.00	118.00	124.00	130.00
4	Number of Underprepared Students Who Satisfy TSI Obligation in Writing	100.00	105.00	110.00	116.00	122.00
5	Number of Underprepared Students Who Satisfy TSI Obligation in Reading	100.00	105.00	110.00	116.00	122.00
6	Number of Two-Year College Transfers Who Graduate	300.00	325.00	350.00	375.00	400.00
Efficiency Measures:						
KEY 1	Administrative Cost As a Percent of Operating Budget	12.30 %	12.10 %	12.00 %	11.90 %	11.80 %
KEY 2	Avg Cost of Resident Undergraduate Tuition and Fees for 15 SCH	4,679.00	4,859.00	4,949.00	5,059.00	5,169.00
Explanatory/Input Measures:						
1	Student/Faculty Ratio	17.40	17.60	17.80	18.00	18.10
2	Number of Minority Students Enrolled	5,544.00	5,575.00	5,600.00	5,625.00	5,650.00
3	Number of Community College Transfers Enrolled	1,716.00	1,725.00	1,750.00	1,775.00	1,800.00
4	Number of Semester Credit Hours Completed	125,150.00	126,000.00	126,500.00	127,000.00	128,000.00

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

3.A. Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/14/2016 10:30:36AM

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	(1) BL 2018	(1) BL 2019
	5 Number of Semester Credit Hours	128,916.00	129,000.00	129,250.00	129,500.00	129,750.00
	6 Number of Students Enrolled as of the Twelfth Class Day	14,494.00	14,500.00	14,600.00	14,700.00	14,800.00
KEY	7 Average Student Loan Debt	28,065.00	29,837.00	30,635.00	30,745.00	30,855.00
KEY	8 Percent of Students with Student Loan Debt	69.30 %	73.10 %	68.70 %	68.70 %	68.70 %
KEY	9 Average Financial Aid Award Per Full-Time Student	12,077.00	12,354.00	11,766.00	11,766.00	11,766.00
KEY	10 Percent of Full-Time Students Receiving Financial Aid	79.90 %	77.10 %	82.90 %	82.90 %	82.90 %
Objects of Expense:						
1001	SALARIES AND WAGES	\$7,292,309	\$8,650,471	\$8,691,710	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$0	\$537,542	\$1,098,827	\$0	\$0
1005	FACULTY SALARIES	\$33,220,519	\$39,407,700	\$39,595,564	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$40,512,828	\$48,595,713	\$49,386,101	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$26,558,856	\$34,768,451	\$35,015,769	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$26,558,856	\$34,768,451	\$35,015,769	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$13,953,972	\$13,827,262	\$14,370,332	\$0	\$0

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$13,953,972	\$13,827,262	\$14,370,332	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$40,512,828	\$48,595,713	\$49,386,101	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		889.4	799.9	799.9	799.9	799.9

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

In the previous biennium, FY2012-2013, General Revenue was reduced by an additional \$10.8M. The current biennium General Revenue appropriation reduced in total by \$15.8M compared to FY 2010-2011 original funding. The university was required to reduce the faculty workforce and the elimination of non-mission critical departments.

A 10% reduction in FY2018-2019 will require the university to continue the reduction in the faculty workforce and look for additional programs and/or departments to close. The impact of another reduction may include the delay in graduation for some students; a reduction in faculty staffing and compensation; and a possible loss of experienced qualified faculty.

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$97,981,814	\$0	\$(97,981,814)	\$(97,981,814)	Formula funded strategies are not requested in 2018-19 because amounts are not determined by the institutions.
			<u>\$(97,981,814)</u>	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 2 Teaching Experience Supplement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,082,707	\$1,119,445	\$1,119,445	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$1,082,707	\$1,119,445	\$1,119,445	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$1,082,707	\$1,119,445	\$1,119,445	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$1,082,707	\$1,119,445	\$1,119,445	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,082,707	\$1,119,445	\$1,119,445	\$0	\$0

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Teaching Experience Supplement formula provides an additional weight of 10 percent to lower and upper division semester credit hours taught by tenured and tenure-track faculty.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 2 Teaching Experience Supplement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL CHANGE	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$2,238,890	\$0	\$(2,238,890)	\$(2,238,890)	Formula funded strategies are not requested in the 2018-19 because amounts are not determined by the institutions.
			<u>\$(2,238,890)</u>	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

3.A. Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/14/2016 10:30:36AM

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 3 Staff Group Insurance Premiums

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$1,388,047	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$1,388,047	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,388,047	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,388,047	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,900,000	\$1,900,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,388,047	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000
FULL TIME EQUIVALENT POSITIONS:						

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 3 Staff Group Insurance Premiums

Service Categories:
 Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

The cost of individual health insurance coverage.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$3,800,000	\$3,800,000	\$0	\$0	N/A
			\$0	Total of Explanation of Biennial Change

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 4 Workers' Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$107,615	\$107,615	\$107,615	\$107,615	\$107,615
TOTAL, OBJECT OF EXPENSE		\$107,615	\$107,615	\$107,615	\$107,615	\$107,615
Method of Financing:						
1	General Revenue Fund	\$107,615	\$107,615	\$107,615	\$107,615	\$107,615
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$107,615	\$107,615	\$107,615	\$107,615	\$107,615
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$107,615	\$107,615
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$107,615	\$107,615	\$107,615	\$107,615	\$107,615

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Worker's Compensation payments related to Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 4 Workers' Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$215,230	\$215,230	\$0	\$0	N/A
			\$0	Total of Explanation of Biennial Change

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 6 Texas Public Education Grants

Service Categories:

Service: 20 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$2,650,121	\$2,877,310	\$2,812,846	\$2,812,846	\$2,812,846
TOTAL, OBJECT OF EXPENSE		\$2,650,121	\$2,877,310	\$2,812,846	\$2,812,846	\$2,812,846
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$2,650,121	\$2,877,310	\$2,812,846	\$2,812,846	\$2,812,846
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$2,650,121	\$2,877,310	\$2,812,846	\$2,812,846	\$2,812,846
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,812,846	\$2,812,846
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,650,121	\$2,877,310	\$2,812,846	\$2,812,846	\$2,812,846
FULL TIME EQUIVALENT POSITIONS:						

734 Lamar University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 6 Texas Public Education Grants

Service Categories:
 Service: 20 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Enrollment at Lamar University had declined over the early to mid 1990s, but has begun to increase over the past few years. The TPEG strategy provides an additional tool to continue this trend.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$5,690,156	\$5,625,692	\$(64,464)	\$(64,464)	Incremental increase due tuition set aside for the Texas Public Education Grants Program as required by Section 56.033 of the Texas Education Code.
			<u>\$(64,464)</u>	Total of Explanation of Biennial Change

734 Lamar University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
Efficiency Measures:						
1	Space Utilization Rate of Classrooms	32.00	32.25	33.00	33.25	33.50
2	Space Utilization Rate of Labs	20.00	20.25	20.50	21.00	21.50
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,948,176	\$2,031,221	\$2,789,301	\$0	\$0
2004	UTILITIES	\$2,600,000	\$2,710,845	\$2,900,000	\$0	\$0
2008	DEBT SERVICE	\$1,100,000	\$1,147,236	\$200,000	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$5,648,176	\$5,889,302	\$5,889,301	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$4,682,337	\$4,888,121	\$4,888,120	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$4,682,337	\$4,888,121	\$4,888,120	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$965,839	\$1,001,181	\$1,001,181	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$965,839	\$1,001,181	\$1,001,181	\$0	\$0

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

734 Lamar University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,648,176	\$5,889,302	\$5,889,301	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		121.0	121.0	121.0	121.0	121.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. This formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

The availability of State funding, the University's ability to reallocate resources and the adoption of plans to modify existing facilities and landscape impact this strategy.

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

734 Lamar University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$11,778,603	\$0	\$(11,778,603)	\$(11,778,603)	Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.
			<u>\$(11,778,603)</u>	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

734 Lamar University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
2008	DEBT SERVICE	\$2,447,783	\$2,457,631	\$7,097,856	\$7,007,244	\$6,470,138
TOTAL, OBJECT OF EXPENSE		\$2,447,783	\$2,457,631	\$7,097,856	\$7,007,244	\$6,470,138
Method of Financing:						
1	General Revenue Fund	\$2,447,783	\$2,457,631	\$7,097,856	\$7,007,244	\$6,470,138
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$2,447,783	\$2,457,631	\$7,097,856	\$7,007,244	\$6,470,138
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$7,007,244	\$6,470,138
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,447,783	\$2,457,631	\$7,097,856	\$7,007,244	\$6,470,138

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy provides for the retirement of Tuition Revenue Bonds approved for Lamar University in previous legislative sessions.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

734 Lamar University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:
 Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL CHANGE	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$9,555,487	\$13,477,382	\$3,921,895	\$3,921,895	This strategy provides for the retirement of Tuition Revenue Bonds approved for Lamar University in previous legislative sessions.
			<u>\$3,921,895</u>	Total of Explanation of Biennial Change

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 1 Instructional Support Special Item Support
 STRATEGY: 1 Texas Academy of Leadership in the Humanities

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$213,888	\$213,888	\$213,888	\$213,888	\$213,888
TOTAL, OBJECT OF EXPENSE		\$213,888	\$213,888	\$213,888	\$213,888	\$213,888
Method of Financing:						
1	General Revenue Fund	\$213,888	\$213,888	\$213,888	\$213,888	\$213,888
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$213,888	\$213,888	\$213,888	\$213,888	\$213,888
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$213,888	\$213,888
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$213,888	\$213,888	\$213,888	\$213,888	\$213,888
FULL TIME EQUIVALENT POSITIONS:		6.5	6.5	6.5	6.5	6.5

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Texas Academy of Leadership in the Humanities addresses the needs of gifted and talented students who benefit from enhanced educational challenges to fully develop their intellectual and leadership potential. The Academy is a two-year residential early-admissions university program for gifted high school students (juniors and seniors) with interests and outstanding achievement and advancement in the humanities.

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 1 Instructional Support Special Item Support Service Categories:
 STRATEGY: 1 Texas Academy of Leadership in the Humanities Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$427,776	\$427,776	\$0	\$0	No change
			<u>\$0</u>	Total of Explanation of Biennial Change

3.A. Strategy Request

10/14/2016 10:30:36AM

85th Regular Session, Agency Submission, Version I
Automated Budget and Evaluation System of Texas (ABEST)

734 Lamar University

GOAL: 3 Provide Special Item Support
OBJECTIVE: 2 Research Special Item Support
STRATEGY: 1 Gulf Coast Hazardous Substance Research Center

Service Categories:

Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$58,104	\$58,104	\$58,104	\$58,104	\$58,104
1002	OTHER PERSONNEL COSTS	\$10,688	\$10,688	\$10,688	\$10,688	\$10,688
2001	PROFESSIONAL FEES AND SERVICES	\$232,138	\$232,138	\$232,138	\$132,138	\$132,138
2004	UTILITIES	\$500	\$500	\$500	\$500	\$500
TOTAL, OBJECT OF EXPENSE		\$301,430	\$301,430	\$301,430	\$201,430	\$201,430
Method of Financing:						
1	General Revenue Fund	\$301,430	\$301,430	\$301,430	\$201,430	\$201,430
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$301,430	\$301,430	\$301,430	\$201,430	\$201,430
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$201,430	\$201,430
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$301,430	\$301,430	\$301,430	\$201,430	\$201,430
FULL TIME EQUIVALENT POSITIONS:		1.3	1.3	1.3	1.3	1.3
STRATEGY DESCRIPTION AND JUSTIFICATION:						

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 2 Research Special Item Support
 STRATEGY: 1 Gulf Coast Hazardous Substance Research Center

Service Categories:
 Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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Senate Bill 39 (Section 108.052) The Center shall carry out a program of research, evaluation, testing, development, and demonstration of alternative or innovative technologies which may be utilized in minimization, destruction, or handling wastes to achieve better protection of human health and the environment.

This item supports both the instructional and research mission of the institution by providing research funds, which allow students and faculty to pursue and resolve environmental issues both in the laboratory and field. By resolving environmental issues in relationship to regional industry and business the regional economy and standard of living is greatly enhanced.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$602,860	\$402,860	\$(200,000)	\$(200,000)	The reduction is a part of the 4% Reduction submitted in accordance with the Policy Letter directive to limit request to 96% of baseline.
			<u>\$(200,000)</u>	Total of Explanation of Biennial Change

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 2 Research Special Item Support
 STRATEGY: 2 Air Quality Initiative: Texas Hazardous Waste Research Center

Service Categories:
 Service: 36 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$109,091	\$109,091	\$109,091	\$109,091	\$109,091
1002	OTHER PERSONNEL COSTS	\$20,739	\$20,739	\$20,739	\$20,739	\$20,739
1005	FACULTY SALARIES	\$305,367	\$305,367	\$305,367	\$194,476	\$194,476
2005	TRAVEL	\$1,210	\$1,210	\$1,210	\$1,210	\$1,210
TOTAL, OBJECT OF EXPENSE		\$436,407	\$436,407	\$436,407	\$325,516	\$325,516
Method of Financing:						
1	General Revenue Fund	\$436,407	\$436,407	\$436,407	\$325,516	\$325,516
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$436,407	\$436,407	\$436,407	\$325,516	\$325,516
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$325,516	\$325,516
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$436,407	\$436,407	\$436,407	\$325,516	\$325,516
FULL TIME EQUIVALENT POSITIONS:		0.5	0.5	0.5	0.5	0.5
STRATEGY DESCRIPTION AND JUSTIFICATION:						

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 2 Research Special Item Support
 STRATEGY: 2 Air Quality Initiative: Texas Hazardous Waste Research Center

Service Categories:
 Service: 36 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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The mission of the Texas Air Research Center is to coordinate an integrated research program in air quality for the Gulf coast of Texas that will provide policy makers with factual data for decision making. The key pursuits are to: (1) build a track record of high quality air research for Texas Build, a database for air quality, (2) develop a foundation of air expertise in the State, (3) enhance the abilities of the member universities and the research community by providing assistance and encouragement to researchers and faculty members and (4) leverage State resources to compete for other research opportunities.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$872,814	\$651,032	\$(221,782)	\$(221,782)	4% Reduction as submitted in accordance with the Policy Letter directive to limit request to 96% of baseline.
			<u>\$(221,782)</u>	Total of Explanation of Biennial Change

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 2 Research Special Item Support
 STRATEGY: 3 Center for Advances in Study of Port Management

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$660,000	\$730,000	\$695,000	\$695,000
1002	OTHER PERSONNEL COSTS	\$0	\$80,000	\$140,000	\$110,000	\$110,000
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$70,000	\$70,000	\$70,000	\$70,000
2003	CONSUMABLE SUPPLIES	\$0	\$100,000	\$140,000	\$120,000	\$120,000
2005	TRAVEL	\$0	\$20,000	\$30,000	\$25,000	\$25,000
2009	OTHER OPERATING EXPENSE	\$0	\$330,000	\$350,000	\$340,000	\$340,000
TOTAL, OBJECT OF EXPENSE		\$0	\$1,260,000	\$1,460,000	\$1,360,000	\$1,360,000
Method of Financing:						
1	General Revenue Fund	\$0	\$1,260,000	\$1,460,000	\$1,360,000	\$1,360,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$1,260,000	\$1,460,000	\$1,360,000	\$1,360,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,360,000	\$1,360,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$1,260,000	\$1,460,000	\$1,360,000	\$1,360,000
FULL TIME EQUIVALENT POSITIONS:		0.0	11.0	11.0	11.0	11.0

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 2 Research Special Item Support
 STRATEGY: 3 Center for Advances in Study of Port Management

Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The preparation of next generation leadership in port management, study of the challenges, and discovery of solutions must be part of the future of this rapidly changing industry and presently underrepresented in the existing institutions of higher education. Anticipated expertise could be drawn from Industrial Engineering and the College of Business not to mention a variety of sister institutions in the area.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Loss of opportunity to be a leading provider of crucial advances in port management: next generation of port management, study of challenges, and discovery of solutions must be part of the future in this rapidly changing industry and presently underrepresented in the existing institutions of higher education.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$2,720,000	\$2,720,000	\$0	\$0	No change
			<u>\$0</u>	Total of Explanation of Biennial Change

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 2 Research Special Item Support
 STRATEGY: 4 Center for Water and Air Quality

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$346,500	\$346,500	\$346,500	\$346,500
1002	OTHER PERSONNEL COSTS	\$0	\$49,500	\$49,500	\$49,500	\$49,500
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$27,500	\$27,500	\$27,500	\$27,500
2005	TRAVEL	\$0	\$16,500	\$16,500	\$16,500	\$16,500
2009	OTHER OPERATING EXPENSE	\$0	\$110,000	\$110,000	\$110,000	\$110,000
TOTAL, OBJECT OF EXPENSE		\$0	\$550,000	\$550,000	\$550,000	\$550,000
Method of Financing:						
1	General Revenue Fund	\$0	\$550,000	\$550,000	\$550,000	\$550,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$550,000	\$550,000	\$550,000	\$550,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$550,000	\$550,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$550,000	\$550,000	\$550,000	\$550,000
FULL TIME EQUIVALENT POSITIONS:		0.0	10.0	10.0	10.0	10.0

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 2 Research Special Item Support
 STRATEGY: 4 Center for Water and Air Quality

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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STRATEGY DESCRIPTION AND JUSTIFICATION:

This center would focus on developing solutions for the pressing challenges in water and air quality faced by the oil, gas and related industries. In a nationally-leading region of petrochemical production and refining, surrounded by environmentally sensitive ecologies, Lamar University is uniquely situated and strategically located to lead research and innovation on environmental quality.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Loss of initiatives that would bring together leading-edge research, teaching, and creative applications to address key issues pertaining to water and air quality, provide first class education to students seeking degrees in the focused areas, and serve as a public forum for the dissemination and discussion of these critical topics in today's global society.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$1,100,000	\$1,100,000	\$0	\$0	No change
			<u>\$0</u>	Total of Explanation of Biennial Change

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 3 Public Service Special Item Support
 STRATEGY: 1 Spindletop Museum Educational Activities

Service Categories:
 Service: 04 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$20,491	\$20,491	\$20,491	\$20,491	\$20,491
TOTAL, OBJECT OF EXPENSE		\$20,491	\$20,491	\$20,491	\$20,491	\$20,491
Method of Financing:						
1	General Revenue Fund	\$20,491	\$20,491	\$20,491	\$20,491	\$20,491
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$20,491	\$20,491	\$20,491	\$20,491	\$20,491
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$20,491	\$20,491
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$20,491	\$20,491	\$20,491	\$20,491	\$20,491
FULL TIME EQUIVALENT POSITIONS:		1.0	1.0	1.0	1.0	1.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

Spindletop-Gladys City Boomtown Museum complements and enhances the educational, social and cultural mission of Lamar University through the collection, preservation and interpretation of artifacts, representative structures, and other items of social and cultural significance to Spindletop, 1890-1910.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

3.A. Strategy Request

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Automated Budget and Evaluation System of Texas (ABEST)

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 3 Public Service Special Item Support Service Categories:
 STRATEGY: 1 Spindletop Museum Educational Activities Service: 04 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$40,982	\$40,982	\$0	\$0	No change
			\$0	Total of Explanation of Biennial Change

3.A. Strategy Request

85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

734 Lamar University

GOAL: 3 Provide Special Item Support
OBJECTIVE: 3 Public Service Special Item Support
STRATEGY: 2 Small Business Development Center

Service Categories:

Service: 13 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$112,711	\$112,711	\$112,711	\$112,711	\$112,711
1002	OTHER PERSONNEL COSTS	\$3,691	\$3,691	\$3,691	\$3,691	\$3,691
2005	TRAVEL	\$1,732	\$1,732	\$1,732	\$1,732	\$1,732
2009	OTHER OPERATING EXPENSE	\$13,776	\$13,776	\$13,776	\$13,776	\$13,776
TOTAL, OBJECT OF EXPENSE		\$131,910	\$131,910	\$131,910	\$131,910	\$131,910
Method of Financing:						
1	General Revenue Fund	\$131,910	\$131,910	\$131,910	\$131,910	\$131,910
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$131,910	\$131,910	\$131,910	\$131,910	\$131,910
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$131,910	\$131,910
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$131,910	\$131,910	\$131,910	\$131,910	\$131,910
FULL TIME EQUIVALENT POSITIONS:		5.8	5.8	5.8	5.8	5.8
STRATEGY DESCRIPTION AND JUSTIFICATION:						

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 3 Public Service Special Item Support
 STRATEGY: 2 Small Business Development Center

Service Categories:

Service: 13 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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First supported in 1989, the Small Business Development Center's (SBDC) mission is to serve as a "venture catalyst" in Southeast Texas, leveraging resources within the SBDC network at Lamar University to start and grow businesses while creating jobs, which will diversify the economy of the region. Job creation is the primary measurement by which the SBDC determines its impact; and, job creation is the only real way to transform and grow the regional economy. There are other economic development agencies that work to recruit businesses and retain jobs; however, the SBDC is the only EDA dedicated to creating jobs by developing new businesses.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$263,820	\$263,820	\$0	\$0	No change
			<u>\$0</u>	Total of Explanation of Biennial Change

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 3 Public Service Special Item Support
 STRATEGY: 3 Public Service/Community Outreach Expansion

Service Categories:
 Service: 28 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$44,382	\$44,382	\$44,382	\$44,382	\$44,382
1002	OTHER PERSONNEL COSTS	\$1,680	\$1,680	\$1,680	\$1,680	\$1,680
2009	OTHER OPERATING EXPENSE	\$5,804	\$5,804	\$5,804	\$5,804	\$5,804
5000	CAPITAL EXPENDITURES	\$2,840	\$2,840	\$2,840	\$2,840	\$2,840
TOTAL, OBJECT OF EXPENSE		\$54,706	\$54,706	\$54,706	\$54,706	\$54,706
Method of Financing:						
1	General Revenue Fund	\$54,706	\$54,706	\$54,706	\$54,706	\$54,706
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$54,706	\$54,706	\$54,706	\$54,706	\$54,706
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$54,706	\$54,706
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$54,706	\$54,706	\$54,706	\$54,706	\$54,706
FULL TIME EQUIVALENT POSITIONS:		1.0	1.0	1.0	1.0	1.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Community Outreach Program's mission is to demonstrate the capability of Lamar University to empower individuals and families with the knowledge, attitudes, beliefs and skills needed to achieve personal, social and economic self-sufficiency and to enhance the neighborhoods and communities in which they reside.

3.A. Strategy Request

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734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 3 Public Service Special Item Support
 STRATEGY: 3 Public Service/Community Outreach Expansion

Service Categories:
 Service: 28 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$109,412	\$109,412	\$0	\$0	No change
			\$0	Total of Explanation of Biennial Change

3.A. Strategy Request
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734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 3 Public Service Special Item Support
 STRATEGY: 4 Spindletop Center for Excellence in Teaching Technology

Service Categories:

Service: 04 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$40,251	\$40,251	\$40,251	\$40,251	\$40,251
1002	OTHER PERSONNEL COSTS	\$11,170	\$11,170	\$11,170	\$11,170	\$11,170
1005	FACULTY SALARIES	\$21,203	\$21,203	\$21,203	\$21,203	\$21,203
2009	OTHER OPERATING EXPENSE	\$20,893	\$20,893	\$20,893	\$20,893	\$20,893
TOTAL, OBJECT OF EXPENSE		\$93,517	\$93,517	\$93,517	\$93,517	\$93,517
Method of Financing:						
1	General Revenue Fund	\$93,517	\$93,517	\$93,517	\$93,517	\$93,517
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$93,517	\$93,517	\$93,517	\$93,517	\$93,517
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$93,517	\$93,517
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)					\$93,517	\$93,517
FULL TIME EQUIVALENT POSITIONS:		3.0	3.0	3.0	3.0	3.0
STRATEGY DESCRIPTION AND JUSTIFICATION:						

734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 3 Public Service Special Item Support Service Categories:
 STRATEGY: 4 Spindletop Center for Excellence in Teaching Technology Service: 04 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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The Spindletop Center for Professional Development & Technology's Educational Technology Center's (ETC) mission is to transfer current research in the area of educational technology and evaluative practices to K-12 applications that enhance curricula, instructional knowledge, telecommunications, course delivery and related activities that enhance educational processes.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$187,034	\$187,034	\$0	\$0	No change
			\$0	Total of Explanation of Biennial Change

734 Lamar University

GOAL: 3 Provide Special Item Support

OBJECTIVE: 4 Institutional Support Special Item Support

STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1005	FACULTY SALARIES	\$2,002,306	\$2,002,306	\$2,002,306	\$2,002,306	\$2,002,306
TOTAL, OBJECT OF EXPENSE		\$2,002,306	\$2,002,306	\$2,002,306	\$2,002,306	\$2,002,306
Method of Financing:						
1	General Revenue Fund	\$2,002,306	\$2,002,306	\$2,002,306	\$2,002,306	\$2,002,306
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$2,002,306	\$2,002,306	\$2,002,306	\$2,002,306	\$2,002,306
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,002,306	\$2,002,306
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,002,306	\$2,002,306	\$2,002,306	\$2,002,306	\$2,002,306
FULL TIME EQUIVALENT POSITIONS:		1.0	1.0	1.0	1.0	1.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

Institutional enhancement funding is requested to support competitive faculty salaries as well as maintenance and operational expenses incurred by academic departments. To hire, retain and reward high quality faculty, particularly in high student demand areas such as nursing, engineering, education and business, Lamar needs increased faculty and departmental support resources. Enhanced funding would allow Lamar to address the shortage of tenure/tenure-track faculty (47% are in non-tenured appointments), faculty salary inequities, salary compression and merit-based salary increases. These needs are especially critical in light of the substantial growth in programs and student enrollment over the past decade.

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734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 4 Institutional Support Special Item Support
 STRATEGY: 1 Institutional Enhancement

Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$4,004,612	\$4,004,612	\$0	\$0	N/A
			<u>\$0</u>	Total of Explanation of Biennial Change

3.A. Strategy Request
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 Automated Budget and Evaluation System of Texas (ABEST)

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734 Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 5 Exceptional Item Request
 STRATEGY: 1 Exceptional Item Request

Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$0	\$0	\$0	\$0	\$0
1010	PROFESSIONAL SALARIES	\$0	\$0	\$0	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$0	\$0	\$0	\$0
2005	TRAVEL	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$0	\$0
5000	CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$0	\$0	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.0	0.0	0.0

3.A. Strategy Request

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734 Lamar University

GOAL: 3 Provide Special Item Support
OBJECTIVE: 5 Exceptional Item Request
STRATEGY: 1 Exceptional Item Request

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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STRATEGY DESCRIPTION AND JUSTIFICATION:

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$0	\$0	\$0	\$0	NA
			\$0	Total of Explanation of Biennial Change

3.A. Strategy Request
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734 Lamar University

GOAL: 6 Research Funds
 OBJECTIVE: 3 Comprehensive Research Fund
 STRATEGY: 1 Comprehensive Research Fund

Service Categories:

Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$215,000	\$118,402	\$118,402	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$14,000	\$9,686	\$9,686	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$25,000	\$10,411	\$10,411	\$0	\$0
5000	CAPITAL EXPENDITURES	\$94,757	\$72,594	\$72,594	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$348,757	\$211,093	\$211,093	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$348,757	\$211,093	\$211,093	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$348,757	\$211,093	\$211,093	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$348,757	\$211,093	\$211,093	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		1.0	1.0	1.0	1.0	1.0
STRATEGY DESCRIPTION AND JUSTIFICATION:						

3.A. Strategy Request

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Automated Budget and Evaluation System of Texas (ABEST)

734 Lamar University

GOAL: 6 Research Funds
 OBJECTIVE: 3 Comprehensive Research Fund
 STRATEGY: 1 Comprehensive Research Fund

Service Categories:
 Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$422,186	\$0	\$(422,186)	\$(422,186)	Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.
			<u>\$(422,186)</u>	Total of Explanation of Biennial Change

3.A. Strategy Request

10/14/2016 10:30:36AM

85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$57,440,689	\$68,222,764	\$73,788,912	\$16,781,469	\$16,244,363
METHODS OF FINANCE (INCLUDING RIDERS):				\$16,781,469	\$16,244,363
METHODS OF FINANCE (EXCLUDING RIDERS):	\$57,440,689	\$68,222,764	\$73,788,912	\$16,781,469	\$16,244,363
FULL TIME EQUIVALENT POSITIONS:	1,031.5	963.0	963.0	963.0	963.0

3.A.1. PROGRAM-LEVEL REQUEST SCHEDULE
85th Regular Session, Agency Submission, Version 1

Agency Code: 734		Agency: Lamar University				Prepared By:					
Date:						16-17	Requested	Requested	Biennial Total	Biennial Difference	
Goal	Goal Name	Strategy	Strategy Name	Program	Program Name	Base	2018	2019	18-19	\$	%
A	Instruction/Operations	A.1.1.	Operations Support	A.1.1.1.	Operations Support	\$96,345,445			\$0	(\$96,345,445)	-100.0%
A	Instruction/Operations	A.1.2.	Teaching Experience Supplement	A.1.2.1.	Teaching Experience Supplement	\$2,238,890			\$0	(\$2,238,890)	-100.0%
A	Instruction/Operations	A.1.3.	Staff Group Insurance Premiums	A.1.3.1.	Staff Group Insurance Premiums	\$3,800,000	\$1,900,000	\$1,900,000	\$3,800,000	\$0	0.0%
A	Instruction/Operations	A.1.4.	Workers' Compensation Insurance	A.1.4.1.	Workers' Compensation Insurance	\$215,230	\$107,615	\$107,615	\$215,230	\$0	0.0%
A	Instruction/Operations	A.1.5.	Texas Public Education Grants	A.1.5.1.	Texas Public Education Grants	\$5,600,144	\$2,812,846	\$2,812,846	\$5,625,692	\$25,548	0.5%
B	Infrastructure Support	B.1.1.	E & G Space Support	B.1.1.1.	Education & General Space Support	\$11,778,603			\$0	(\$11,778,603)	-100.0%
	Infrastructure Support	B.1.2.	Tuition Revenue Bond Retirement	B.1.2.1.	Tuition Revenue Bond Retirement	\$9,555,487	\$6,999,986	\$6,484,880	\$13,484,866	\$3,929,379	41.1%
C	Special Item Support	C.1.1.	Academy in Humanities	C.1.1.1.	Academy in Humanities	\$427,776	\$213,888	\$213,888	\$427,776	\$0	0.0%
C	Special Item Support	C.2.1.	Hazardous Substance Research Center	C.2.1.1.	Hazardous Substance Research Center	\$602,860	\$201,430	\$201,430	\$402,860	(\$200,000)	-33.2%
C	Special Item Support	C.2.2.	Air Quality Initiative	C.2.2.1.	Air Quality Initiative	\$872,814	\$325,516	\$325,516	\$651,032	(\$221,782)	-25.4%
C	Special Item Support	C.2.3.	Center-Advances in Study Port Mgmt	C.2.3.1.	Center-Advances in Study Port Mgmt	\$2,720,000	\$1,360,000	\$1,360,000	\$2,720,000	\$0	0.0%
C	Special Item Support	C.2.4.	Center for Water & Air Quality	C.2.4.1.	Center for Water & Air Quality	\$1,100,000	\$550,000	\$550,000	\$1,100,000	\$0	0.0%
C	Special Item Support	C.3.1.	Spindletop Museum Educ'al Activity	C.3.1.1.	Spindletop Museum Educ'al Activity	\$20,491	\$40,982	\$20,491	\$20,491	\$0	0.0%
C	Special Item Support	C.3.2.	Small Business Dev. Center	C.3.2.1.	Small Business Dev. Center	\$263,820	\$131,910	\$131,910	\$263,820	\$0	0.0%
C	Special Item Support	C.3.3.	Community Outreach Expansion	C.3.3.1.	Community Outreach Expansion	\$109,412	\$54,706	\$54,706	\$109,412	\$0	0.0%
C	Special Item Support	C.3.4.	Spindletop Teaching Center	C.3.4.1.	Spindletop Teaching Center	\$187,034	\$93,517	\$93,517	\$187,034	\$0	0.0%
C	Special Item Support	C.4.1.	Institutional Enhancement	C.4.1.1.	Instruction	\$4,004,612	\$2,002,306	\$2,002,306	\$4,004,612	\$0	0.0%
	Exceptional Item		Restoration of 4% Reduction	E.I. -	Restoration of 4% Reduction	\$0	\$210,891	\$210,891	\$421,782	\$421,782	
	Exceptional Item		Center for Digital Learning	E.I. -	Center for Leadership & Advancement of Digital Learning	\$0	\$2,500,000	\$2,500,000	\$5,000,000	\$5,000,000	
	Exceptional Item		SETX Center of Cyberphysical Security	E.I. -	SETX Cntr of Cyberphysical Srty & Resilient Infra Research	\$0	\$2,500,000	\$2,500,000	\$5,000,000	\$5,000,000	
D	Research Funds	D.1.1.	Comprehensive Research Fund	D.1.1.1.	Comprehensive Research Fund	\$422,186			\$0	(\$422,186)	-100.0%

4.A. Exceptional Item Request Schedule
 85th Regular Session, Agency Submission, Version I
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2016
 TIME: 10:31:04AM

Agency code: 734

Agency name:

Lamar University

CODE	DESCRIPTION	Excp 2018	Excp 2019
	Item Name: Restoration of 4% Reduction		
	Item Priority: 1		
	IT Component: No		
	Anticipated Out-year Costs: Yes		
	Involve Contracts > \$50,000: No		
	Includes Funding for the Following Strategy or Strategies: 03-05-01 Exceptional Item Request		
 OBJECTS OF EXPENSE:			
1005	FACULTY SALARIES	110,891	110,891
2001	PROFESSIONAL FEES AND SERVICES	100,000	100,000
	TOTAL, OBJECT OF EXPENSE	\$210,891	\$210,891
 METHOD OF FINANCING:			
1	General Revenue Fund	210,891	210,891
	TOTAL, METHOD OF FINANCING	\$210,891	\$210,891
 FULL-TIME EQUIVALENT POSITIONS (FTE):		1.00	1.00

DESCRIPTION / JUSTIFICATION:

The Gulf Coast Hazardous Research Center as well as the Air Quality Initiative does carry out programs of research, evaluation, testing, development, and demonstration of alternative or innovative technologies which may be utilized in minimization, destruction, or handling wastes to achieve better protection of human health and the environment.

This item supports both the instructional and research mission of the institution by providing research funds, which allow students and faculty to pursue and resolve environmental issues both in the laboratory and field, and by resolving environmental issues in relationship to regional industry and business the regional economy and standard of living is greatly enhanced.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years: N/A
 Year established and funding source prior to receiving special item funding: N/A
 Formula funding: N/A
 Non-general revenue sources of funding: N/A
 Consequences of not funding: A major engineering and scientific resource for the State in hazardous materials management will be lost as well as the significant amount of federal and industrial environmental funds.

4.A. Exceptional Item Request Schedule
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DATE: 10/14/2016
TIME: 10:31:04AM

Agency code: 734

Agency name:

Lamar University

CODE DESCRIPTION

Excp 2018

Excp 2019

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Ongoing program, maintenance and administrative costs that are mission critical

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

<u>2020</u>	<u>2021</u>	<u>2022</u>
\$210,891	\$210,891	\$210,891

4.A. Exceptional Item Request Schedule
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DATE: 10/14/2016
 TIME: 10:31:04AM

Agency code: 734

Agency name:

Lamar University

CODE	DESCRIPTION		Excp 2018	Excp 2019
	Item Name:	Center for Leadership and Advancement of Digital Learning		
	Item Priority:	2		
	IT Component:	Yes		
	Anticipated Out-year Costs:	Yes		
	Involve Contracts > \$50,000:	No		
	Includes Funding for the Following Strategy or Strategies:	03-05-01 Exceptional Item Request		
OBJECTS OF EXPENSE:				
1001	SALARIES AND WAGES		800,000	800,000
1005	FACULTY SALARIES		400,000	400,000
1010	PROFESSIONAL SALARIES		240,000	240,000
2005	TRAVEL		80,000	80,000
2009	OTHER OPERATING EXPENSE		730,000	730,000
5000	CAPITAL EXPENDITURES		250,000	250,000
	TOTAL, OBJECT OF EXPENSE		\$2,500,000	\$2,500,000
METHOD OF FINANCING:				
1	General Revenue Fund		2,500,000	2,500,000
	TOTAL, METHOD OF FINANCING		\$2,500,000	\$2,500,000
	FULL-TIME EQUIVALENT POSITIONS (FTE):		6.00	6.00

DESCRIPTION / JUSTIFICATION:

Lamar University is a national leader in online degree generation and digital learning. Education is at a critical juncture given the exponential growth of digital learning systems and content, and the spiraling costs of traditional education. Lamar's Center would seek to confront and address these problems with effective digital learning solutions and accomplish the following:

The creation of an organization designed to advance the application and impact of digital learning through effective administration and management.

The advancement of administrative knowledge, practices, policies, skills, and systems devoted to infusing digital education in the educational environment.

The advancement of the science and management of digital learning pedagogies, resource deployment, technologies, quality control, optimal operation systems, and teacher/faculty communities.

The development and advancement of broad-based and enhanced business models dedicated to improving efficiency and effectiveness in the design and implementation of digital learning technologies. This would include implications for capital deployment, remote faculty communities, and serving students in-place.

Agency code: 734

Agency name:

Lamar University

CODE DESCRIPTION

Excp 2018

Excp 2019

The advancement of educator-collector efforts to provide curriculum and instructions to students in the most accessible and effective manner administratively possible thereby empowering them to transform themselves through enhanced educational attainment.

The promotion of a community of scholars, educational administrators, entrepreneurs, government officials, and corporations focused on advancing the effectiveness and efficiency of digital learning.

The advancement and promotion of Lamar and the State of Texas as national and international leaders in digital learning and management.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years: N/A

Year established and funding source prior to receiving special item funding: N/A

Formula funding: N/A

Non-general revenue sources of funding: N/A

Consequences of not funding: Loss of initiatives that would enhance student learning rather than traditional methods

DESCRIPTION OF IT COMPONENT INCLUDED IN EXCEPTIONAL ITEM:

Funding to support the purchase of Advanced PC's, Network Servers, and Digital Learning Equipment

IS THIS IT COMPONENT RELATED TO A NEW OR CURRENT PROJECT?

CURRENT

PROPOSED SOFTWARE EXAMPLES (Client-side, server-side, Midrange and Mainframe)

Software for Digital Learning

PROPOSED HARDWARE EXAMPLES (Desktop, Laptop, Tablets, Servers, Mainframes, Printers and Monitors)

Advanced PC's

Network Servers

Digital Learning Equipment

DEVELOPMENT COST AND OTHER COSTS

Hardware Expense \$100,000

Software & Digital Learning Equipment \$480,000

3 "Smart" classrooms for instruction and demonstration \$250,000

Staffing - Digital Learning Director \$150,000

Associate Director \$90,000

Digital Education Technicians(2) \$120,000

Administrative Associates (2) \$80,000

Faculty Fellows during Summer (20) \$400,000

K-12 & Corporate Fellows (20) \$400,000

Digital Learning Trainers & Consultants \$200,000

4.A. Exceptional Item Request Schedule
 85th Regular Session, Agency Submission, Version I
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DATE: 10/14/2016
 TIME: 10:31:04AM

Agency code: 734

Agency name:
Lamar University

CODE	DESCRIPTION	Excp 2018	Excp 2019
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Travel \$80,000
 Operating Expenses, including maintenance \$150,000
 Hardware & Software Expenses \$100,000
 Software and Digital Learning Equipment \$480,000
 Capital Expenditures \$250,000

TYPE OF PROJECT

Other Service Delivery Functions

ALTERNATIVE ANALYSIS

Please explain the alternative solution if this Information Technology component is not funded? Can the project be scaled down if partial funding is received? If so, please provide details. Scaling down the project without the complete funding of the IT component would be ill-advised and likely add additional costs due to the rapidity of digital innovation and change.

ESTIMATED IT COST

2016	2017	2018	2019	2020	2021	2022	Total Over Life of Project
\$0	\$0	\$830,000	\$0	\$0	\$0	\$0	\$830,000

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Ongoing program, maintenance and administrative costs

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2020	2021	2022
\$2,000,000	\$2,000,000	\$2,000,000

4.A. Exceptional Item Request Schedule
 85th Regular Session, Agency Submission, Version 1
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DATE: 10/14/2016
 TIME: 10:31:04AM

Agency code: 734

Agency name:
Lamar University

CODE	DESCRIPTION	Excp 2018	Excp 2019
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Item Name:	Southeast Texas Center for Cyber-physical Security and Resilient Infrastructure Research		
Item Priority:	3		
IT Component:	Yes		
Anticipated Out-year Costs:	Yes		
Involve Contracts > \$50,000:	No		
Includes Funding for the Following Strategy or Strategies:	03-05-01	Exceptional Item Request	

OBJECTS OF EXPENSE:

1001	SALARIES AND WAGES	800,000	800,000
1005	FACULTY SALARIES	500,000	500,000
1010	PROFESSIONAL SALARIES	240,000	240,000
2005	TRAVEL	100,000	100,000
2009	OTHER OPERATING EXPENSE	660,000	660,000
5000	CAPITAL EXPENDITURES	200,000	200,000
TOTAL, OBJECT OF EXPENSE		\$2,500,000	\$2,500,000

METHOD OF FINANCING:

1	General Revenue Fund	2,500,000	2,500,000
TOTAL, METHOD OF FINANCING		\$2,500,000	\$2,500,000

FULL-TIME EQUIVALENT POSITIONS (FTE):

6.00	6.00
------	------

DESCRIPTION / JUSTIFICATION:

This program will enable Lamar University's College of Engineering (LUCOE) to build a world-class research program spanning existing and future regional infrastructures in response to cyber threats and coastal hazards. Establishing partnerships with regional industry, as well as local, state and federal government agencies will further enhance sustainable growth. The LUCOE Southeast Texas Center will concentrate on the following:

Cyber-physical and Cyber-security Research Initiative: Assessing cyber-related vulnerabilities

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years: N/A
 Year established and funding source prior to receiving special item funding: N/A
 Formula funding: N/A
 Non-general revenue sources of funding: N/A
 Consequences of not funding:

DESCRIPTION OF IT COMPONENT INCLUDED IN EXCEPTIONAL ITEM:

PC's and network servers, software, security equipment and digital equipment

Agency code: 734

Agency name:
Lamar University

CODE	DESCRIPTION	Excp 2018	Excp 2019
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IS THIS IT COMPONENT RELATED TO A NEW OR CURRENT PROJECT?

CURRENT

PROPOSED SOFTWARE EXAMPLES (Client-side, server-side, Midrange and Mainframe)

Security Software

PROPOSED HARDWARE EXAMPLES (Desktop, Laptop, Tablets, Servers, Mainframes, Printers and Monitors)

PC's, Network Servers, Laboratory and Security Digital Equipment

DEVELOPMENT COST AND OTHER COSTS

Center Director \$150,000

Associate Director \$90,000

Laboratory Technicians (2) \$120,000

Administrative Associates (2) \$80,000

Faculty Research Fellowships (10-.5FTE) \$500,000

Other Fellowships (20) \$400,000

Trainers/Consultants \$200,000

Travel \$100,000

Operating Expenses \$150,000

Hardware Expense \$50,000

Software Expenses \$460,000

Capital Expenses \$250,000

TYPE OF PROJECT

Security

ALTERNATIVE ANALYSIS

Please explain the alternative solution if this Information Technology component is not funded? Can the project be scaled down if partial funding is received? If so, please provide details. Yes, by reducing the number of PC's and the reduction of software, materials, lab and security equipment.

ESTIMATED IT COST

2016	2017	2018	2019	2020	2021	2022	Total Over Life of Project
\$0	\$0	\$510,000	\$0	\$0	\$0	\$0	\$510,000

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Ongoing program, maintenance and administrative costs for the Center.

4.A. Exceptional Item Request Schedule
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Agency code: 734

Agency name:

Lamar University

CODE DESCRIPTION

Excp 2018

Excp 2019

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

	<u>2020</u>	<u>2021</u>	<u>2022</u>
	\$2,000,000	\$2,000,000	\$2,000,000

4.B. Exceptional Items Strategy Allocation Schedule
 85th Regular Session, Agency Submission, Version 1
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DATE: 10/14/2016
 TIME: 10:31:05AM

Agency code: 734 Agency name: Lamar University

Code	Description	Excp 2018	Excp 2019
Item Name: Restoration of 4% Reduction			
Allocation to Strategy: 3-5-1 Exceptional Item Request			
OBJECTS OF EXPENSE:			
1005	FACULTY SALARIES	110,891	110,891
2001	PROFESSIONAL FEES AND SERVICES	100,000	100,000
TOTAL, OBJECT OF EXPENSE		\$210,891	\$210,891
METHOD OF FINANCING:			
1	General Revenue Fund	210,891	210,891
TOTAL, METHOD OF FINANCING		\$210,891	\$210,891
FULL-TIME EQUIVALENT POSITIONS (FTE):		1.0	1.0

4.B. Exceptional Items Strategy Allocation Schedule
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DATE: 10/14/2016
 TIME: 10:31:05AM

Agency code: 734 Agency name: Lamar University

Code	Description	Excp 2018	Excp 2019
Item Name: Center for Leadership and Advancement of Digital Learning			
Allocation to Strategy: 3-5-1 Exceptional Item Request			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	800,000	800,000
1005	FACULTY SALARIES	400,000	400,000
1010	PROFESSIONAL SALARIES	240,000	240,000
2005	TRAVEL	80,000	80,000
2009	OTHER OPERATING EXPENSE	730,000	730,000
5000	CAPITAL EXPENDITURES	250,000	250,000
TOTAL, OBJECT OF EXPENSE		\$2,500,000	\$2,500,000
METHOD OF FINANCING:			
1 General Revenue Fund		2,500,000	2,500,000
TOTAL, METHOD OF FINANCING		\$2,500,000	\$2,500,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		6.0	6.0

4.B. Exceptional Items Strategy Allocation Schedule

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DATE: 10/14/2016

TIME: 10:31:05AM

Agency code: 734 Agency name: Lamar University

Code	Description	Excp 2018	Excp 2019
Item Name: Southeast Texas Center for Cyber-physical Security and Resilient Infrastructure Research			
Allocation to Strategy: 3-5-1 Exceptional Item Request			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	800,000	800,000
1005	FACULTY SALARIES	500,000	500,000
1010	PROFESSIONAL SALARIES	240,000	240,000
2005	TRAVEL	100,000	100,000
2009	OTHER OPERATING EXPENSE	660,000	660,000
5000	CAPITAL EXPENDITURES	200,000	200,000
TOTAL, OBJECT OF EXPENSE		\$2,500,000	\$2,500,000
METHOD OF FINANCING:			
1 General Revenue Fund		2,500,000	2,500,000
TOTAL, METHOD OF FINANCING		\$2,500,000	\$2,500,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		6.0	6.0

4.C. Exceptional Items Strategy Request
 85th Regular Session, Agency Submission, Version I
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/14/2016
 TIME: 10:31:05AM

Agency Code: 734 Agency name: Lamar University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 5 Exceptional Item Request
 STRATEGY: 1 Exceptional Item Request

Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE DESCRIPTION	Excp 2018	Excp 2019
OBJECTS OF EXPENSE:		
1001 SALARIES AND WAGES	1,600,000	1,600,000
1005 FACULTY SALARIES	1,010,891	1,010,891
1010 PROFESSIONAL SALARIES	480,000	480,000
2001 PROFESSIONAL FEES AND SERVICES	100,000	100,000
2005 TRAVEL	180,000	180,000
2009 OTHER OPERATING EXPENSE	1,390,000	1,390,000
5000 CAPITAL EXPENDITURES	450,000	450,000
Total, Objects of Expense	\$5,210,891	\$5,210,891

METHOD OF FINANCING:

1 General Revenue Fund	5,210,891	5,210,891
Total, Method of Finance	\$5,210,891	\$5,210,891

FULL-TIME EQUIVALENT POSITIONS (FTE): 13.0 13.0

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restoration of 4% Reduction
 Center for Leadership and Advancement of Digital Learning
 Southeast Texas Center for Cyber-physical Security and Resilient Infrastructure Research

Agency Code: 734 Agency: Lamar University

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year 2014 - 2015 HUB Expenditure Information

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2014			Total Expenditures FY 2014		HUB Expenditures FY 2015			Total Expenditures FY 2015
			% Actual	Diff	Actual \$	% Goal	% Actual	Diff	Actual \$		
11.2%	Heavy Construction	11.2 %	0.0%	-11.2%	\$0	\$0	0.0 %	0.0%	0.0%	\$0	\$76
21.1%	Building Construction	21.1 %	0.0%	-21.1%	\$0	\$1,217,273	18.7 %	18.7%	0.0%	\$1,258,095	\$6,712,645
32.9%	Special Trade	17.4 %	50.4%	33.0%	\$965,996	\$1,917,731	18.8 %	18.8%	0.0%	\$521,602	\$2,773,650
23.7%	Professional Services	10.5 %	13.1%	2.6%	\$134,652	\$1,031,749	23.6 %	23.6%	0.0%	\$243,217	\$1,028,696
26.0%	Other Services	23.9 %	8.0%	-15.9%	\$688,534	\$8,566,939	7.0 %	7.0%	0.0%	\$691,502	\$9,852,509
21.1%	Commodities	5.4 %	14.4%	9.0%	\$1,847,533	\$12,787,788	16.4 %	16.4%	0.0%	\$2,555,700	\$15,555,379
	Total Expenditures		14.2%		\$3,636,715	\$25,521,480		14.7%		\$5,270,116	\$35,922,955

B. Assessment of Fiscal Year 2014 - 2015 Efforts to Meet HUB Procurement Goals

Attainment:

Lamar University attained one applicable state wide HUB goal for 2014 and two goals for 2015. HUB expenditures for FY 2014 did not include subcontracting. 4th Quarter HUB subcontracting for FY 14 included \$38,600 in Professional Services, \$439,739.42 in Building Construction and \$99,991.92 in Other Services. The inclusion of the HUB Subcontracting payments increases the 2014 category rates.

Applicability:

The "Heavy Construction" category did not attain a major significance for this agency's operation in either FY14 or FY15.

Factors Affecting Attainment:

Lamar University did not attain or exceed "Building Construction" due to budgeted building construction did not break ground until the third quarter of FY 15.

"Good-Faith" Efforts:

Lamar University made the following efforts to comply with the HUB procurement goals per TAC Section 11313:

Ensured that contract specifications, terms and conditions reflected the agency's actual requirements, were clearly stated, and did not impose unreasonable or unnecessary contract requirements,

Prepared and distributed monthly emails and/or flyers notifying all departments across campus about the importance of utilizing HUB vendors,

Prepared and distributed information on procurement procedures in a manner that encouraged participation in agency contracts by all businesses,

6.A. Historically Underutilized Business Supporting Schedule
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Encouraged mentoring/protégé program via phone, email and letters,

Encouraged minority vendors to register with the State on the Centralized Master Bidders List,

Consistently exceeds minimum requirements on minority vendor count for all informal and formal bid opportunities.

LAMAR UNIVERSITY (734)

**Estimated Funds Outside the Institution's Bill Pattern
2016-17 and 2018-19 Biennia**

	2016 - 2017 Biennium				2018 - 2019 Biennium			
	FY 2016 Revenue	FY 2017 Revenue	Biennium Total	Percent of Total	FY 2018 Revenue	FY 2019 Revenue	Biennium Total	Percent of Total
APPROPRIATED SOURCES INSIDE THE BILL PATTERN								
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 48,617,011	\$ 53,704,553	\$ 102,321,564		\$ 12,068,623	\$ 11,531,517	\$ 23,600,140	
Tuition and Fees (net of Discounts and Allowances)	17,478,199	17,485,532	34,963,731		4,712,846	4,712,846	9,425,692	
Endowment and Interest Income	34,430	38,500	72,930		38,500	38,500	77,000	
Sales and Services of Educational Activities (net)	12,916	79,000	91,916		79,000	79,000	158,000	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	224,352	310,000	534,352		310,000	310,000	620,000	
Total	66,366,908	71,617,585	137,984,493	28.0%	17,208,969	16,671,863	33,880,832	9.2%
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN								
State Appropriations (HEGI & State Paid Fringes)	\$ 14,416,123	\$ 15,200,593	\$ 29,616,716		\$ -	\$ -	\$ -	
Higher Education Assistance Funds	9,401,255	14,101,882	23,503,137.00		14,101,882	14,101,882	28,203,764	
Available University Fund	-	-	-		-	-	-	
State Grants and Contracts	1,927	138,000	139,927.00		138,000	138,000	276,000	
Total	23,819,305	29,440,475	53,259,780	10.8%	14,239,882	14,239,882	28,479,764	7.8%
NON-APPROPRIATED SOURCES								
Tuition and Fees (net of Discounts and Allowances)	93,089,092	94,000,000	187,089,092.00		94,000,000	94,000,000	188,000,000	
Federal Grants and Contracts	18,970,922	21,000,000	39,970,922.00		21,000,000	21,000,000	42,000,000	
State Grants and Contracts	6,770,669	6,000,000	12,770,669.00		6,000,000	6,000,000	12,000,000	
Local Government Grants and Contracts	74,460	100,000	174,460.00		100,000	100,000	200,000	
Private Gifts and Grants	4,808,043	5,000,000	9,808,043.00		5,000,000	5,000,000	10,000,000	
Endowment and Interest Income	822,602	850,000	1,672,602.00		850,000	850,000	1,700,000	
Sales and Services of Educational Activities (net)	2,145,367	3,100,000	5,245,367.00		3,100,000	3,100,000	6,200,000	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Professional Fees (net)	-	-	-		-	-	-	
Auxiliary Enterprises (net)	20,579,590	20,000,000	40,579,590.00		20,000,000	20,000,000	40,000,000	
Other Income	1,769,336	2,000,000	3,769,336.00		2,000,000	2,000,000	4,000,000	
Total	149,030,081	152,050,000	301,080,081	61.2%	152,050,000	152,050,000	304,100,000	83.0%
TOTAL SOURCES	\$ 239,216,294	\$ 253,108,060	\$ 492,324,354	100.0%	\$ 183,498,851	\$ 182,961,745	\$ 366,460,596	100.0%

6.I. Percent Biennial Base Reduction Options
10 % REDUCTION
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Date: 10/14/2016
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Agency code: 734 Agency name: Lamar University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2018	2019	Biennial Total	2018	2019	Biennial Total	
1 Administrative Reductions through Attrition							
Category: Programs - Service Reductions (FTEs-Hiring Freeze)							
Item Comment: Lamar will institute a hiring freeze through attrition. Non-mission critical administrative positions will not be filled when vacated.							
Strategy: 3-4-1 Institutional Enhancement							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$300,000	\$300,000	\$600,000	
General Revenue Funds Total	\$0	\$0	\$0	\$300,000	\$300,000	\$600,000	
Item Total	\$0	\$0	\$0	\$300,000	\$300,000	\$600,000	
FTE Reductions (From FY 2018 and FY 2019 Base Request)							
2 Programs and Services Reduction through Attrition							
Category: Programs - Service Reductions (FTEs-Hiring Freeze)							
Item Comment: Lamar will institute a hiring freeze through attrition. Non-mission critical faculty will not be filled when vacated.							
Strategy: 3-4-1 Institutional Enhancement							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$200,000	\$200,000	\$400,000	
General Revenue Funds Total	\$0	\$0	\$0	\$200,000	\$200,000	\$400,000	
Item Total	\$0	\$0	\$0	\$200,000	\$200,000	\$400,000	
FTE Reductions (From FY 2018 and FY 2019 Base Request)							
3 Administrative-Operating Expenses							
Category: Administrative - Operating Expenses							
Item Comment: Lamar University may propose a reduction in the level of travel and training for administrative personnel.							

6.I. Percent Biennial Base Reduction Options
10 % REDUCTION
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Time: 10:31:36AM

Agency code: 734 Agency name: Lamar University

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2018	2019	Biennial Total	2018	2019	Biennial Total	
Strategy: 3-4-1 Institutional Enhancement							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$6,138	\$6,138	\$12,276	
General Revenue Funds Total	\$0	\$0	\$0	\$6,138	\$6,138	\$12,276	
Item Total	\$0	\$0	\$0	\$6,138	\$6,138	\$12,276	
FTE Reductions (From FY 2018 and FY 2019 Base Request)							
AGENCY TOTALS							
General Revenue Total				\$506,138	\$506,138	\$1,012,276	\$1,012,276
Agency Grand Total	\$0	\$0	\$0	\$506,138	\$506,138	\$1,012,276	\$1,012,276
Difference, Options Total Less Target							
Agency FTE Reductions (From FY 2018 and FY 2019 Base Request)							

8. Summary of Requests for Capital Project Financing

Agency Code: 734		Agency: Lamar University		Prepared by: Twila Baker								
Date:		Amount Requested										
		Project Category										
Project ID #	Capital Expenditure Category	Project Description	New Construction	Health & Safety	Deferred Maintenance	Maintenance	2018-19 Total Amount Requested	MOF Code #	MOF Requested	2018-19 Estimated Debt Service (If Applicable)	Debt Service MOF Code #	Debt Service MOF Requested

Schedule 1A: Other Educational and General Income

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734 Lamar University					
	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Gross Tuition					
Gross Resident Tuition	19,909,989	21,804,978	23,659,268	26,087,139	26,102,763
Gross Non-Resident Tuition	10,720,764	11,292,942	11,160,983	11,277,387	11,396,190
Gross Tuition	30,630,753	33,097,920	34,820,251	37,364,526	37,498,953
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(6,905,535)	(6,866,607)	(8,470,124)	(8,470,124)	(8,470,124)
Less: Non-Resident Waivers and Exemptions	(3,718,365)	(4,900,623)	(4,560,836)	(4,560,836)	(4,560,836)
Less: Hazlewood Exemptions	(625,962)	(747,242)	(868,522)	(868,522)	(868,522)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	0	0	0	0	0
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	0	0	0	0
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	19,380,891	20,583,448	20,920,769	23,465,044	23,599,471
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(2,650,121)	(2,877,310)	(2,812,846)	(2,812,846)	(2,812,846)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0
Less: Other Authorized Deduction					
Net Tuition	16,730,770	17,706,138	18,107,923	20,652,198	20,786,625

Schedule 1A: Other Educational and General Income

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734 Lamar University					
	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Student Teaching Fees	0	0	0	0	0
Special Course Fees	0	0	0	0	0
Laboratory Fees	40,496	31,211	45,800	45,800	45,800
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	16,771,266	17,737,349	18,153,723	20,697,998	20,832,425
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	34,430	81,815	82,000	35,000	35,000
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
Transcripts	498,848	332,916	500,000	500,000	500,000
Sales and Services of Educational Activities	12,915	16,788	29,000	29,000	29,000
Miscellaneous State Revenue	5,341	5,241	5,000	5,000	5,000
Subtotal, Other Income	551,534	436,760	616,000	569,000	569,000
Subtotal, Other Educational and General Income	17,322,800	18,174,109	18,769,723	21,266,998	21,401,425
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(568,203)	(783,587)	(816,269)	(840,757)	(865,980)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(446,739)	(662,079)	(681,941)	(702,399)	(723,471)
Less: Staff Group Insurance Premiums	(1,388,047)	(1,900,000)	(1,900,000)	(1,900,000)	(1,900,000)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	14,919,811	14,828,443	15,371,513	17,823,842	17,911,974
Reconciliation to Summary of Request for FY 2015-2017:					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	2,650,121	2,877,310	2,812,846	2,812,846	2,812,846
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	0	0	0	0	0
Plus: Staff Group Insurance Premiums	1,388,047	1,900,000	1,900,000	1,900,000	1,900,000
Plus: Board-authorized Tuition Income	0	0	0	0	0

Schedule 1A: Other Educational and General Income

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734 Lamar University					
	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	0	0	0	0
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	18,957,979	19,605,753	20,084,359	22,536,688	22,624,820

Schedule 2: Selected Educational, General and Other Funds

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734 Lamar University					
	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
General Revenue Transfers					
Transfer from Coordinating Board for Advanced Research Program	85,000	85,000	85,000	85,000	85,000
Transfer from Coordinating Board for Texas College Work Study Program (2015, 2016, 2017)	80,853	84,955	85,000	85,000	85,000
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	758,824	(73,918)	0	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	0	0	0	0	0
Less: Transfer to Other Institutions	(365,013)	(176,776)	(200,000)	(200,000)	(200,000)
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2015, 2016, 2017)	0	0	0	0	0
Other (Itemize)					
Other: Fifth Year Accounting Scholarship	0	2,500	2,500	2,500	2,500
Texas Grants	4,890,000	5,081,519	5,000,000	5,000,000	5,000,000
B-on-Time Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
Subtotal, General Revenue Transfers	5,449,664	5,003,280	4,972,500	4,972,500	4,972,500
General Revenue HEF for Operating Expenses					
General Revenue HEF for Operating Expenses	3,789,135	6,345,000	6,345,000	6,345,000	6,345,000
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2015, 2016, 2017)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	29,068,407	22,779,945	23,564,812	23,564,812	23,564,812
Transfer from Coordinating Board for Incentive Funding	0	0	0	0	0
Other (Itemize)					
Agency 582 Texas Commission on Environmental Quality	86,433	1,355	1,500	1,500	1,500
Agency 701 Texas Education Agency Texas Academy for Leadership in the Humanities	113,522	113,522	113,522	113,522	113,522

Schedule 2: Selected Educational, General and Other Funds

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734 Lamar University

	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Agency 720 University of Texas System Joint Admission Medical Program (JAMP)	11,168	12,850	12,850	12,850	12,850
Agency 781 THECB Top 10%	20,600	38,400	30,000	30,000	30,000
Agency 781 THECB Engineering Recruitment Program	12,071	0	0	0	0
Agency 781 THECB Minority Health Research and Education	68,006	65,825	0	0	0
Agency 781 Nursing and Allied Health	50,975	33,014	0	0	0
Gross Designated Tuition (Sec. 54.0513)	67,036,035	70,119,953	70,000,000	72,000,000	72,000,000
Indirect Cost Recovery (Sec. 145.001(d))	224,233	75,000	75,000	75,000	75,000
Correctional Managed Care Contracts	0	0	0	0	0

734 Lamar University

	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages					
GR %	82.17%				
GR-D/Other %	17.83%				
Total Percentage	100.00%				
FULL TIME ACTIVES					
1a Employee Only	633	520	113	633	136
2a Employee and Children	91	75	16	91	32
3a Employee and Spouse	202	166	36	202	19
4a Employee and Family	148	122	26	148	15
5a Eligible, Opt Out	1	1	0	1	1
6a Eligible, Not Enrolled	41	34	7	41	0
Total for This Section	1,116	918	198	1,116	203
PART TIME ACTIVES					
1b Employee Only	3	2	1	3	0
2b Employee and Children	0	0	0	0	0
3b Employee and Spouse	0	0	0	0	0
4b Employee and Family	0	0	0	0	0
5b Eligible, Opt Out	0	0	0	0	0
6b Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	3	2	1	3	0
Total Active Enrollment	1,119	920	199	1,119	203

734 Lamar University

	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	0	0	0	0	0
2c Employee and Children	0	0	0	0	0
3c Employee and Spouse	0	0	0	0	0
4c Employee and Family	0	0	0	0	0
5c Eligible, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
Total Retirees Enrollment	0	0	0	0	0
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	633	520	113	633	136
2e Employee and Children	91	75	16	91	32
3e Employee and Spouse	202	166	36	202	19
4e Employee and Family	148	122	26	148	15
5e Eligible, Opt Out	1	1	0	1	1
6e Eligible, Not Enrolled	41	34	7	41	0
Total for This Section	1,116	918	198	1,116	203

734 Lamar University

	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	636	522	114	636	136
2f Employee and Children	91	75	16	91	32
3f Employee and Spouse	202	166	36	202	19
4f Employee and Family	148	122	26	148	15
5f Eligible, Opt Out	1	1	0	1	1
6f Eligible, Not Enrolled	41	34	7	41	0
Total for This Section	1,119	920	199	1,119	203

Schedule 4: Computation of OASI
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Agency 734 Lamar University

Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2015		2016		2017		2018		2019	
	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI	% to Total	Allocation of OASI
General Revenue (% to Total)	82.1751	\$2,619,495	74.6582	\$2,308,486	74.6582	\$2,404,769	74.6582	\$2,476,912	74.6582	\$2,551,219
Other Educational and General Funds (% to Total)	17.8249	\$568,204	25.3418	\$783,587	25.3418	\$816,269	25.3418	\$840,757	25.3418	\$865,980
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
Grand Total, OASI (100%)	100.0000	\$3,187,699	100.0000	\$3,092,073	100.0000	\$3,221,038	100.0000	\$3,317,669	100.0000	\$3,417,199

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

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Description	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	19,071,848	19,644,015	20,233,324	20,840,323	21,465,533
Employer Contribution to TRS Retirement Programs	1,296,886	1,335,793	1,375,866	1,417,142	1,459,656
Gross Educational and General Payroll - Subject To ORP Retirement	18,323,996	19,345,515	19,925,879	20,523,655	21,139,365
Employer Contribution to ORP Retirement Programs	1,209,384	1,276,804	1,315,108	1,354,561	1,395,198
Proportionality Percentage					
General Revenue	82.1751 %	74.6582 %	74.6582 %	74.6582 %	74.6582 %
Other Educational and General Income	17.8249 %	25.3418 %	25.3418 %	25.3418 %	25.3418 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	446,740	662,079	681,941	702,399	723,471
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	1.3100 %	1.3100 %	1.3100 %	1.3100 %	1.3100 %
Gross Payroll Subject to Differential - Optional Retirement Program	5,354,563	3,256,628	3,354,327	3,454,957	3,558,605
Total Differential	70,145	42,662	43,942	45,260	46,618

Schedule 6: Constitutional Capital Funding
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10/14/2016 10:31:33AM

734 Lamar University					
Activity	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
A. PUF Bond Proceeds Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
B. HEF General Revenue Allocation	10,699,573	10,602,542	14,101,882	14,101,882	14,101,882
Project Allocation					
Library Acquisitions	2,063,742	2,187,000	2,250,000	2,250,000	2,250,000
Construction, Repairs and Renovations	6,524,364	6,715,542	7,151,882	7,151,882	7,151,882
Furnishings & Equipment	633,440	500,000	1,500,000	1,500,000	1,500,000
Computer Equipment & Infrastructure	1,478,027	1,200,000	3,200,000	3,200,000	3,200,000
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	0	0	0	0	0
Other (Itemize)					

Schedule 7: Personnel
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/14/2016

Time: 11:59:18AM

Agency code: **734** Agency name: **Lamar University**

	Actual 2015	Actual 2016	Budgeted 2017	Estimated 2018	Estimated 2019
Part A.					
FTE Postions					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	387.5	386.0	386.0	386.0	386.0
Educational and General Funds Non-Faculty Employees	644.0	577.0	577.0	577.0	577.0
Subtotal, Directly Appropriated Funds	1,031.5	963.0	963.0	963.0	963.0
Non Appropriated Funds Employees	472.5	708.0	708.0	658.0	658.0
Subtotal, Other Funds & Non-Appropriated	472.5	708.0	708.0	658.0	658.0
GRAND TOTAL	1,504.0	1,671.0	1,671.0	1,621.0	1,621.0

Part B.
Personnel Headcount

Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	802.0	1,056.0	1,056.0	1,056.0	1,056.0
Educational and General Funds Non-Faculty Employees	534.0	688.0	688.0	688.0	688.0
Subtotal, Directly Appropriated Funds	1,336.0	1,744.0	1,744.0	1,744.0	1,744.0
Non Appropriated Funds Employees	853.0	1,116.0	1,116.0	1,116.0	1,116.0
Subtotal, Non-Appropriated	853.0	1,116.0	1,116.0	1,116.0	1,116.0
GRAND TOTAL	2,189.0	2,860.0	2,860.0	2,860.0	2,860.0

Schedule 7: Personnel
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/14/2016
 Time: 11:59:18AM

Agency code: **734** Agency name: **Lamar University**

	Actual 2015	Actual 2016	Budgeted 2017	Estimated 2018	Estimated 2019
PART C.					
Salaries					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	\$34,805,123	\$37,072,366	\$37,072,366	\$37,072,366	\$37,072,366
Educational and General Funds Non-Faculty Employees	\$17,929,913	\$19,097,885	\$19,097,885	\$19,097,885	\$19,097,885
Subtotal, Directly Appropriated Funds	\$52,735,036	\$56,170,251	\$56,170,251	\$56,170,251	\$56,170,251
Non Appropriated Funds Employees	\$15,752,024	\$16,778,128	\$16,778,128	\$16,778,128	\$16,778,128
Subtotal, Non-Appropriated	\$15,752,024	\$16,778,128	\$16,778,128	\$16,778,128	\$16,778,128
GRAND TOTAL	\$68,487,060	\$72,948,379	\$72,948,379	\$72,948,379	\$72,948,379

Schedule 8A: Tuition Revenue Bond Projects

DATE: 10/14/2016
TIME: 10:31:34AM

Automated Budget and Evaluation System of Texas (ABEST)

Agency				
Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
Name of Proposed Facility:	Project Type:			
Location of Facility:	Type of Facility:			
Project Start Date:	Project Completion Date:			
Gross Square Feet:	Net Assignable Square Feet in Project			

Project Description

Schedule 8B: Tuition Revenue Bond Issuance History

10/14/2016 10:31:35AM

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 Automated Budget and Evaluation System of Texas (ABEST)

734 Lamar University

Authorization Date	Authorization Amount	Issuance Date	Issuance Amount	Authorized Amount Outstanding as of 08/31/2016	Proposed Issuance Date for Outstanding Authorization	Proposed Issuance Amount for Outstanding Authorization
1997	\$8,000,000	Sep 16 1998	\$8,000,000			
		<i>Subtotal</i>	\$8,000,000	\$0		
2001	\$21,792,096	Oct 14 2002	\$21,792,096			
		<i>Subtotal</i>	\$21,792,096	\$0		
2006	\$4,500,000	Jun 30 2009	\$4,500,000			
		<i>Subtotal</i>	\$4,500,000	\$0		
2016	\$60,000,000					

Schedule 8D: Tuition Revenue Bonds Request by Project
 85th Regular Session, Agency Submission, Version 1

Agency Code: 734

Agency Name: **Lamar University**

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2018	Requested Amount 2019
Property, buildings, infrastructure	1997	3/15/2018	\$ 537,222.22	\$ -
Renovate and repair campus buildings	2001	3/15/2022	\$ 1,504,734.34	\$ 1,505,600.19
Lucas Engineering Building	2006	3/15/2029	\$ 317,287.50	\$ 318,537.50
Science Building	2016	3/15/2036	\$ 4,648,000.00	\$ 4,646,000.00
			\$ -	\$ -
			\$ -	\$ -
			<u>\$ 7,007,244.06</u>	<u>\$ 6,470,137.69</u>

734 Lamar University

Special Item: 1 **Texas Academy in Humanities Leadership**

(1) Year Special Item: 1992
Original Appropriations: \$43,633

(2) Mission of Special Item:

The Texas Academy of Leadership in the Humanities addresses the needs of gifted and talented students who benefit from enhanced educational challenges to fully develop their intellectual and leadership potential. The Academy is a two-year residential early-admissions university program for gifted high school students (juniors and seniors) with interests and outstanding achievement and advancement in the humanities.

(3) (a) Major Accomplishments to Date:

Almost all TALH students have earned academic recognition by being named to the Dean's List; and many to the President's List. We have several Bill and Melinda Gates Millennium Scholars and Quest Bridge Scholars attending .Princeton, and other prestigious universities. Several students are attending U.S. service academies. Each year Academy students have been awarded Lamar University's most prestigious scholarship, the Mirabeau Scholar. All students perform service to the community! They have been given Jefferson Service Awards. They have won Youth for Understanding Scholarships and represented the Academy as PEACE SCHOLARS and ROTARY SCHOLARS to Okinawa, Finland, Norway, Mexico, and Germany. Several students have been accepted to the Baylor-Medical Program. An Academy student was recently named a Morehead-Cain Scholar, the oldest and most prestigious merit scholarship program in the US. Academy students tutor local elementary students and hold after school workshops. TALH students have engaged in 12 symposiums on FUTURISM; this program is a forecast of the hopes and challenges of our future as citizens. Academy students organized and delivered a summit on teen violence and worked on the McFaddin-Ward historical project. TALH students received the J.C.Penny Foundation Golden Rule Award for Community Service and the Young Jefferson Award for Outstanding Service to their Community. All TALH students are required to have Lamar University faculty mentors.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

As a result of stability, recent successes and intense recruiting, Lamar expects the Academy to attract the best students in the State. The Academy will continue to retain and graduate students and place them in tile finest undergraduate, graduate and professional programs in the country. The Academy will expand its community service presence and be an asset to Lamar University and the local community.

(4) Funding Source Prior to Receiving Special Item Funding:

None

(5) Formula Funding:

N

(6) Startup Funding:

N

734 Lamar University

(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

2003-54,615 Average Daily Attendance

2004-76,304 Average Daily Attendance

2005-57,370 Average Daily Attendance

2006- 51,416 Average Daily Attendance

2007- 61,039 Average Daily Attendance

2008- 80,562 Average Daily Attendance

2009- 51,416 Average Daily Attendance

2010- 130,442 Average Daily Attendance

2011- 133,855 Average Daily Attendance

2012- 86,672 Average Daily Attendance

2013- Average Daily Attendance

2014- Average Daily Attendance

2015- Average Daily Attendance

Attendance

(9) Consequences of Not Funding:

Lamar University would lose average daily attendance funding of between \$1,000 and \$1,200 per student. The remaining cost would have to be supported by those attending the Academy. This would virtually remove the program's ability to provide access to those who do not have such programs and do not offer accelerated programs in math and science with university professors.

734 Lamar University

Special Item: 2 **Gulf Coast Hazardous Substance Research Center**

(1) Year Special Item: 1989
Original Appropriations: \$600,000

(2) Mission of Special Item:

Originally created in 1986 under the Superfund Amendments and Reauthorization Act, the Center coordinates an integrated research program to improve the quality of the environment in order to reduce risk to human and ecosystem health. The major emphasis of the Center is on environmental technologies for pollution prevention, waste treatment, and site remediation for hazardous substances associated with petroleum, chemical and other Gulf Coast Industries. The Center's research program concentrates on waste minimization, alternate treatment technology development, toxicity reduction, and other technology-support areas. carry out a program of research, evaluation, testing, development, and demonstration of alternative or innovative technologies which may be utilized in minimization, destruction, or handling wastes to achieve better protection of human health and the environment.

This item supports both the instructional and research mission of the institution by providing research funds, which allow students and faculty to pursue and resolve environmental issues both in the laboratory and field. By resolving environmental issues in relationship to regional industry and business the regional economy and standard of living is greatly enhanced.

(3) (a) Major Accomplishments to Date:

In the last 27 years, the THSRC has provided \$18.9 million of federal (\$12.6 mil) and State (\$6.3 mil.) research funding to The University of Texas, Texas A&M University, The University of Houston and Lamar University (Center's home). The THWRC has funded approximately 560 research projects since its inception and currently has 30 ongoing research projects.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Reduced environmental cost to Texas industry and public entities.
Significantly reduced the cost of environmental waste site remediation.
Provided a better understanding of tile public's reaction to hazardous waste installations and found ways to satisfy the public's fears about such sites.
Addressed major research issues, focusing faculty at several universities on shared technical issues.
Developed collaborative programs with U.S. Department of Energy and Department of Defense, as well as U.S.E.P.A. Developed new technology transfer initiatives through field demonstration projects.

(4) Funding Source Prior to Receiving Special Item Funding:

TEES Budget 1987/88

(5) Formula Funding:

N

734 Lamar University

(6) Startup Funding:

N

(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

2001- \$1,459,300 Federal Funds

\$15,000 Industrial Funds

\$39,500 Other Grants

2002- \$975,000 Federal Funds

\$15,000 Industrial Grants

\$524,000 Other Grants

2003- \$2,500,000 Federal Funds

\$15,000 Industrial Grants

\$100,000 Other Grants

2004- \$2,500,000 Federal Funds

\$20,000 Industrial Funds

\$50,000 Other Grants

2005- \$2,500,000 Federal Funds

\$20,000 Industrial Funds

\$50,000 Other Grants

2006- \$2,550,000 Federal Funds

\$25,000 Industrial Funds

\$120,000 Other Grants

2007- \$2,210,000 Federal Funds

\$30,000 Industrial Funds

\$300,000 Other Grants

2008- \$1,992,000 Federal Funds

\$32,000 Industrial Funds

\$300,000 Other Grants

(9) Consequences of Not Funding:

A major engineering and scientific resource for the State in hazardous materials management will be lost as well as the significant amount of federal and industrial environmental funds the Center attracts for the University of Texas, Texas A&M University, University of Houston, and Lamar University.

734 Lamar University

Special Item: 3 **Air Quality Initiative: Texas Hazardous Waste Research Center**

(1) Year Special Item: 2000
Original Appropriations: \$500,000

(2) Mission of Special Item:

The mission of the Texas Air Research Center is to coordinate an integrated research program in air quality for the Gulf coast of Texas that will provide policy makers with factual data for decision making. The key pursuits are to: (1) build a track record of high quality air research for Texas Build, a database for air quality, (2) develop a foundation of air expertise in the State, (3) enhance the abilities of the member universities and the research community by providing assistance and encouragement to researchers and faculty members and (4) leverage State resources to compete for other research opportunities.

(3) (a) Major Accomplishments to Date:

Since the Texas Air Research Center (TARC) began receiving funding in September 1999, it has awarded one hundred air research projects with the majority supporting the overall \$10 million Texas Air Quality Study. The center obtained a \$376,000 CIAP Federal Grant to do air research in the Gulf Coast area. An additional \$150,000 was obtained by the Center to develop CMAQ air modeling expertise and continued collaboration with TCEQ has brought in about \$1,800,000 for air research.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

1) The Center obtained funding for a federal air research center allowing leverage of state funds, 2) continued to participate in the Texas 2000 Air Quality Study by providing valuable air research input into the program, 3) coordinated air research programs with TARC members (University of Houston, Texas A&M, University of Texas, Lamar University), 4) developed additional air research expertise at TARC member universities and, 5) continued to develop CMAQ modeling expertise at the Center.

(4) Funding Source Prior to Receiving Special Item Funding:

None

(5) Formula Funding:

N

(6) Startup Funding:

N

(7) Transition Funding:

N

734 Lamar University

(8) Non-general Revenue Sources of Funding:

2001- none
2002- \$376,000 Federal Funds
\$75,000 TNRCC
2003- \$75,000 TNRCC
2004- \$2,500,000 Federal Funds
\$150,000 TNRCC
2005 \$2,500,000 Federal Funds
\$150,000 TNRCC
2006 \$250,000 TCEQ

(9) Consequences of Not Funding:

Severe reduction in the development of air quality expertise, knowledge and technical information in the State, thus greatly increasing the probability of establishing air quality rules and regulations that do not address the causes of air pollution in the Gulf Coast area.

734 Lamar University

Special Item: 4 Center-Advances in Study Port Management

(1) Year Special Item: 2016
Original Appropriations: \$1,260,000

(2) Mission of Special Item:

Lamar University's Center for Advances in Port Management provides world-class education for public port and private marine terminal management leaders. Lamar University's Center for Advances in Port Management is the preferred education provider of port authority and marine terminal management professionals, and leading port-related industry research.

(3) (a) Major Accomplishments to Date:

The Center for Advances in Port Management (CAPM) is a strategic partner with the State of Texas' initiative to strengthen its position as a global trade leader (memo from Lt. Governor, Dan Patrick). CAPM has assimilated a very active steering committee comprised of local port-related professionals who are in tune with current and future workforce needs and trends. The port and marine terminal industry has long recognized the importance of a center such as CAPM as evidenced by a recent statement by the President and CEO of the American Association of Port Authorities, Kurt Nagle: "Lamar's Center for Port Management will provide a blend of academic rigor and discipline with port industry practitioner experience that will well prepare the next generation of port leaders. Such a program is long in coming and will be highly valued by the industry." In October 2016 at the American Association of Port Authorities (AAPA) Annual Convention and Expo, CAPM will announce an affiliation with the AAPA and their Professional Port Manager (PPM) certification. CAPM is building strategic international partnerships with universities in the United Kingdom, Europe, Asia, and Mexico to develop international education experiences, study abroad opportunities and collaborative research opportunities. In the fall of 2015 and spring of 2016, CAPM has offered six courses to 167 students, secured three externally funded research projects.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

CAPM will expand our advisory committee to include a more national and international representation, graduate our first cohort of students. Through our affiliations with the AAPA, ports and universities around the US, Canada, the Caribbean, and the UK, etc., CAPM will attract the best students from the port and marine terminal industry around the world. These partnerships will also lead to additional research, student projects, and study abroad opportunities for students and faculty. CAPM will expand its community service presence and be an asset to Lamar University and the local community.

(4) Funding Source Prior to Receiving Special Item Funding:

None

(5) Formula Funding:

N

(6) Startup Funding:

Y

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(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

- Title: Wake Wash in the Sabine Neches Waterway; Sponsor: Sabine Neches Navigation District; Funding: \$99,742
- Title: Port of Beaumont – Benefit-Cost Analysis. R&D for Port of Beaumont FWHD Fastlane Grant – 2016; Sponsor: Port of Beaumont; Funding: \$4,975
- Title: Port of Beaumont – Benefit-Cost Analysis. R&D for Port of Beaumont TIGER Grant – 2016; Sponsor: Port of Beaumont; Funding: \$4,975

(9) Consequences of Not Funding:

Lamar University would lose the opportunity to be the preferred provider of education and research for port authority and marine terminal management professionals. The tremendous value to the port and marine terminal industry would also be lost, including education and research into resilient strategies for cyber vulnerability, resilience strategies for Texas ports, terminal operations modeling, risk-based strategic asset management processes in capital planning, logistical factors in port competitiveness, measuring terminal efficiency, safe and reliable LNG bunkering and transportation, the effects on Texas ports with regards to the Panama Canal expansion, and the shift in crude transportation from import to export. This would virtually remove the center's ability to provide this unique and highly supported educational and research opportunity to port and marine terminal professionals.

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Special Item: 5 **Center for Advances in Water and Air Quality**

(1) Year Special Item: 2016
Original Appropriations: \$550,000

(2) Mission of Special Item:

The Center for Advances in Water and Air Quality (CAWAQ) at Lamar University promotes understanding of critical environmental issues and develops solutions for mitigating challenges in water and air quality faced by industries and global community through research, educational programs, and community outreach. The Center advances research, fosters collaborations and develops educational programs in the following areas of focus: management of water discharge and air emission in oil/gas/energy industries, fresh water availability and quality in Texas, the Water-Energy-Food Nexus, Water and Air quality in the coastal environment (including ports and waterways), fate and transport of pollutants in air and water, socio-economic impacts relating to water and air quality, and emerging environmental policy in water and air quality.

(3) (a) Major Accomplishments to Date:

CAWAQ has established an infrastructure that enables faculty at Lamar University to become more competitive in pursuing external funding opportunities through building research collaborations, improved project management and grant writing support. The Center enhances the research capabilities of Lamar's faculty by providing seed funding for sixteen projects that address issues that impact Texas' population and industrial base. Projects related to air quality range from affordable carbon capture techniques to profitable emission reduction for the chemical industry, leading to lower operational costs for meeting or exceeding future environmental regulations, thus protecting the Texas economy. Projects related to water include the design and development of engineered surfaces for water harvesting in arid environments to the synthesis of new high-efficiency membrane filters, which have the potential to ensure a reliable supply of fresh water free of biological and chemical contaminants. Funding from the CAWAQ has already impacted the air/water research efforts of Lamar faculty and contributed to the awarding of approximately \$575,000 from the National Science Foundation (NSF) and two industrial grants.

CAWAQ is working with state and federal agencies responsible for resource management to improve coastal water quality and resiliency.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

CAWAQ will further expand the necessary infrastructure to enhance Lamar's research capacity in water and air quality and competitiveness in securing federal and industrial funding. Improved research infrastructure will facilitate the recruitment of high quality faculty, stronger graduate educational programs and research prominence. Outreach will be expanded to support educational initiatives and expand research collaborations with local and regional chemical industries. Initiatives led by CAWAQ will enhance the profile and stature of Lamar University as an institution capable of performing leading edge research and will raise awareness of the need for STEM education. STEM outreach programs for K-12 students, with particular attention focused on encouraging under-represented and underserved communities to pursue STEM careers, will be implemented. CAWAQ will also host discussion forums and workshops to foster discussion among researchers, industry, governmental agency and other stakeholders on water and air quality issues in the State of Texas and Gulf of Mexico region.

(4) Funding Source Prior to Receiving Special Item Funding:

None

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(5) Formula Funding:

N

(6) Startup Funding:

Y

(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

None

(9) Consequences of Not Funding:

Efforts to expand research capacity at Lamar University that addresses critical water and air quality issues in the State of Texas and for industry will be greatly diminished. In addition to the setback of ongoing research development that benefits the State's strategic needs and technological innovations, it will decrease Lamar's ability to retain highly quality faculty in STEM disciplines, which will impact student recruitment and retention. CAWAQ has established partnerships with state and federal agencies responsible for coastal resource management as well as universities and research centers to pursue RESTORE Act funding. Loss of funding for the Center will potentially jeopardize the opportunity to acquire a significant, long-term research program to support and expand research and educational opportunities for Lamar and in the SE Texas.

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Special Item: 6 Spindletop Museum Educational Activities

(1) Year Special Item: 1998
Original Appropriations: \$150,000

(2) Mission of Special Item:

Spindletop-Gladys City Boomtown Museum complements and enhances the educational, social and cultural mission of Lamar University through the collection, preservation and interpretation of artifacts, representative structures, and other items of social and cultural significance to Spindletop, 1890-1910.

(3) (a) Major Accomplishments to Date:

In 30 years, the museum has been open to the public six days a week, year-round, with over one-half million visitors. The museum has emphasized educational programs and projects, including a series of summer workshops for school teachers on Spindletop history, environmental oilfield history, southeast Texas history and early twentieth-century home life. The museum holds Saturday educational programs offered free to the public; conducts guided school tours for over 5,000 Southeast Texas students each year; offers continuing education each semester; and coordinates projects in conjunction with University academic courses in history, fine arts, home economics, geology, communication and education. The museum has operated a volunteer docent program that was recognized in a letter from President Clinton in 1994. Individual restoration projects have been accomplished, including the restoration of a historic 1930 Model A Ford and construction of an authentic 64-foot high wooden oil derrick built to replace three oil derricks lost in a 1986 hurricane. For the 100th anniversary of Spindletop, in 2001, a replica of the Lucas Gusher for living history purposes was built, as well as a new Visitor Center. The museum has improved the Lucas Gusher monument site, which was first erected in 1941. The museum completed construction on the T.A. Lamb & Son Printing exhibit, the first new exhibit building in the museum's 35-year history, which highlights the history and technology of printing.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The museum will undertake several projects to improve the conservation and care of over 3,000 historical objects and the 15 building structures, including hosting professional conservators, participating in the American Association of Museums (AAM) Conservation Assessment Program, implementing a comprehensive Collections Management Plan, and updating records related to the collections. Further, the museum plans considerable improvements to the interpretive and educational components of the exhibits, including introducing hands-on" activities, additional interpretative signage, and improved educational offerings, such as lectures, symposia, exhibits and family events.

(4) Funding Source Prior to Receiving Special Item Funding:

The museum received modest support as part of the 1976 Bicentennial of the United States of America project undertaken by the Lucas Gusher Monument Association and the City of Beaumont Bicentennial Commission.

(5) Formula Funding:
N

(6) Startup Funding:
N

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(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

2012- \$36,000 Admissions, Facility Rentals & Merchandise Sales
\$6,000 Endowment
\$5,000 Private Grants (received)
2013- \$36,000 Admissions, Facility Rentals & Merchandise Sales
\$6,000 Endowment
\$25,000 Private Grants (to be requested)
2014- \$38,000 Admissions, Facility Rentals & Merchandise Sales
\$6,000 Endowment
\$20,000 Private Grants (to be requested)
2015- \$38,000 Admissions, Facility Rentals & Merchandise Sales
\$6,000 Endowment
\$20,000 Private Grants (to be requested)

(9) Consequences of Not Funding:

Spindletop-Gladys City Boomtown Museum, including its historical buildings, facilities and collections, were deeded to the State of Texas and entrusted to Lamar University for continued care and development as an educational resource. Most importantly, educational programs about the Texas' rich petroleum history for public school teachers and school children would be reduced. Further, many important cultural resources would be lost to the state and region, and enrichment to courses in geology, history, communication, fine arts, education, humanities, theater, engineering, and continuing education would no longer be available to Lamar University students and faculty; the community; and visitors from across the United States as well as Europe and Asia. Current museum-related faculty research in the departments of history, communication, engineering and environmental studies would be eliminated.

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Special Item: 7 Small Business Development Center

(1) Year Special Item: 1989
Original Appropriations: \$150,000

(2) Mission of Special Item:

First supported in 1989, the Small Business Development Center's (SBDC) mission is to serve as a "venture catalyst" in Southeast Texas, leveraging resources within the SBDC network at Lamar University to start and grow businesses while creating jobs, which will diversify the economy of the region. For the FY 02-04 SBA funding was \$120,000 and is still currently at roughly that level. Job creation is the primary measurement by which the SBDC determines its impact; and, job creation is the only real way to transform and grow the regional economy. There are other economic development agencies that work to recruit businesses and retain jobs; however, the SBDC is the only EDA-dedicated entity to creating jobs by developing new businesses.

(3) (a) Major Accomplishments to Date:

Since its inception, the SBDC at Lamar University has:

Created 2,556 jobs,

Retained 681 jobs,

Capital Formation (loans + owns injection + other) of \$126,993,187,

Miscellaneous capital of \$8,139,103; and

Business Starts totaling 346.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The SBDC at Lamar University would have the following targets:

The creation of 450 new jobs in the Southeast Texas region

The retention of 70 Jobs in the area

Capital Formation of \$16,500,000

70 Business Starts.

(4) Funding Source Prior to Receiving Special Item Funding:

Job Training Partnership Act program prior to 1991.

(5) Formula Funding:

N

(6) Startup Funding:

N

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(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

2006- \$24,000 Private/Community Support & Program Income
2007- \$110,000 Small Business Administration
2008- \$110,000 Small Business Administration
2009- \$110,000 Small Business Administration
2010- \$110,000 Small Business Administration
2011- \$110,000 Small Business Administration.

(9) Consequences of Not Funding:

State funds requested serve as matching funds from the SBA. Without state funds, federal funds would be lost and the SBDC would cease to exist. Additionally, state mandated pay raises granted to our employees, without commensurate funding increases, has left the SBDC scrambling for funds to make up the difference. Funding has never been increased by the state, but has been cut on numerous occasions since initial funding in 1989. The SBDC has continued to struggle to adapt by eliminating positions and service areas to handle the increases in demand for services. Funding began at the \$150,000 level and has fallen over the years. Because of a shift in SBA appropriations the state of Texas portion of SBA funding to the SBDC network has increased substantially due to a population increase in Texas. By not increasing funding to Lamar University's SBDC we will leave ten-year federal money on the table and the SBDC will be unable to meet market demands for services.

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Special Item: 8 **Public Service/Community Outreach Expansion**

(1) Year Special Item: 1993
Original Appropriations: \$50,000

(2) Mission of Special Item:

The Community Outreach Program's mission is to demonstrate the capability of Lamar University to empower individuals and families with the knowledge, attitudes, beliefs and skills needed to achieve personal, social and economic self-sufficiency and to enhance the neighborhoods and communities in which they reside.

(3) (a) Major Accomplishments to Date:

Major Accomplishments of the Community Outreach Program are: 1) Establishment of a regional Community Tax Preparation and Financial Education Program for low income individuals and families. The Community Tax Center Program has locations in four counties and has served over 2,000 individuals and families returning \$2,000,000 in tax refund dollars to the local economy; 2) Establishment of sixteen neighborhood-based Community Development Corporations, Resident Associations and Nonprofit Organizations working under the direction of the Community Outreach Program. These organizations have developed programs to empower low-income residents in their communities; 3) Partnership with Entergy Texas, Catholic Charities, and the Lamar University Center for Public Policy Studies and the development a study across nine counties in Southeast Texas to identify individual and family needs in areas such as employment, education, housing, health and transportation; and 4) Development of the Greater South Park Neighborhoods Partnership.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

During the next 2 years, The Community Outreach Program plans to expand the services offered through the Greater South Park Neighborhoods Partnership and to further develop the Community Tax Center Program to include: 1) financial aid services for college students; 2) university enrollment services; 3) enrollment in college savings programs for youth such as IDA'S and 529 plans to promote a college-going culture and 4) enrollment in banking products to include checking and savings accounts.

(4) Funding Source Prior to Receiving Special Item Funding:

Small local grants

(5) Formula Funding:

N

(6) Startup Funding:

N

(7) Transition Funding:

N

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(8) Non-general Revenue Sources of Funding:

Small Local grants

(9) Consequences of Not Funding:

Consequences of not funding the Community Outreach Program would be: 1) The elimination of the only university-based program in Southeast Texas focused on the empowerment of low income individuals, families, and communities; 2) Individuals and families served by the program may descend into less productive lives and not contribute to society as they would otherwise; 3) Communities would become economic burdens to the city of Beaumont, Texas; 3) Increased crime and poverty would likely follow; 4) Individuals and families would not be as empowered with the knowledge, skills, and beliefs needed to become productive and contributing members of society; and 5) the elimination of a major strategic component of Lamar University's mission of public and community service.

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Special Item: 9 Spindletop Center for Excellence in Teaching Technology

(1) Year Special Item: 1998
Original Appropriations: \$50,000

(2) Mission of Special Item:

The Spindletop Center for Professional Development & Technology's Educational Technology Center's (ETC) mission is to transfer current research in the area of educational technology and evaluative practices to K-12 applications that enhance curricula, instructional knowledge, telecommunications, course delivery and related activities that enhance educational processes.

(3) (a) Major Accomplishments to Date:

Provided over \$1,875,566 to public school districts, Texas School for the Deaf, and higher education through collaborative grants
Initiated the development and delivery of 100 web-based courses
Sponsored over 300 professional development opportunities for educators
Initiated the development and delivery of 113 courses offered through interactive distance education
Enabled 28 rural school districts to offer Recommended High School Diploma for high school graduates
Provided content to the SETTEN network offering dual credit courses, undergraduate education and graduate opportunities to Southeast Texas
Implemented the nationally acclaimed, technology rich science program, "JASON Project," to schools within Region 5 ESC providing science experiences for over 15,000 students

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Extend access to higher education through distance education to assist in reaching the "Closing the Gaps" (now, 60x30TX) goals of student participation and success.
Address the critical need for certified teachers through increased course offerings via interactive and online delivery to rural areas.
Increase educational technology experiences of pre-service teachers
Work to develop TEKS in technology in area teachers and pre-service teacher education
Expand the collaborative relationship with area school districts, Texas School for the Deaf, ESC, business, and community agencies
Extend training for educators of the deaf
Increase student access to Lamar University's Deaf Education Doctoral Program, via distance education
Implement increased professional development opportunities for university faculty, public school administration, and teachers
Provide leadership and support in educational technology for K-12 and university faculty
Maximize the educational resources through collaborative cooperation among universities, public school districts, Texas School for the Deaf; and the educational service centers
Assist rural school districts in obtaining additional resources through grant funding
Continue to provide technology and professional development support for the JASON project through collaboration

(4) Funding Source Prior to Receiving Special Item Funding:

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1993-94- \$1,250,000 Texas Education Agency
1994-95- \$9,700 Southwestern Bell
1994-95- \$500,000 Texas Education Agency
1995-96- \$375,000 Texas Education Agency

(5) Formula Funding:

N

(6) Startup Funding:

N

(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

1996- \$28,931 Academics 2000 Grant
1997- \$115,000 Texas Education Agency
1998- \$307,200 Texas Education Agency
1998- \$880,000 Texas Education Agency
1999- \$996,032 Telecommunications Infrastructure Fund Board (ACCESS I)
1999- \$500,000 Telecommunications Infrastructure Fund Board (LINC)
2000- \$30,000 Telecommunications Infrastructure (TCTC)
2001- \$20,000 Southwestern Bell Foundation
2001- \$231,952 Telecommunications Infrastructure Fund Board (ACCESS JJ)
2002- \$844,435 Telecommunications Infrastructure Fund Board (INVEST)
2002- \$20,000 Southwestern Bell Foundation
2004- \$20,000 Southwestern Bell Foundation
2004-05- \$25,000 SBC Foundation
2005- \$70,000 Texas Higher Education Coordinating Board (Project Scientist)

(9) Consequences of Not Funding:

Loss of professional development opportunities provided by the Center to university faculty and teachers
Loss of distance education training and support for faculty
Loss of dual credit opportunities for high school students
Fewer experiences with educational technology for pre-service teacher education students
Eliminate interactive course delivery for rural areas
Eliminate continuation and expansion of collaborative relationships to share resources, increase educational access, and pursue grant opportunities for rural schools
Reduce the number of rural school districts able to offer the Recommended High School Diploma
Loss of access to higher education coursework for adult learners and rural areas to meet goals of closing the Gaps

Schedule 9: Special Item Information
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

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Special Item: 10 **Institutional Enhancement**

(1) Year Special Item: 2000
Original Appropriations: \$1,642,466

(2) Mission of Special Item:

Institutional enhancement funding is requested to support competitive faculty salaries as well as maintenance and operational expenses incurred by academic departments. To hire, retain and reward high quality faculty, particularly in high student demand areas such as nursing, engineering, education, and business, Lamar needs increased faculty and departmental support resources. Enhanced funding would allow Lamar to address the shortage of tenure/tenure-track faculty (47% are in non-tenured appointments), faculty salary inequities, salary compression and merit-based salary increases. These needs are especially critical in light of the substantial growth in programs and student enrollment over the past decade.

(3) (a) Major Accomplishments to Date:

Over the decade, Lamar's faculty salaries have moved from the bottom to among the top of the State's comprehensive universities. Lamar's faculty total has increased from 443 in F2000 to 560 in F2015, with greater ethnic diversity and targeted growth in the STEM disciplines and nursing. Lamar developed and partially implemented a faculty salary equity plan.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Complete salary equity plan

Hire additional tenure/tenure-track faculty (since F2000, student headcount has grown by more than 70 percent, while faculty numbers have increased by less than 27 percent, and tenure/tenure track faculty have risen by only 16 percent)

Continue to hire, retain and reward faculty in high demand areas such as nursing, engineering and education (graduate-level)

(4) Funding Source Prior to Receiving Special Item Funding:

Institutional Resources (tuition, fees, external funds)

(5) Formula Funding:

N

(6) Startup Funding:

N

(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

Local institutional resources

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(9) Consequences of Not Funding:

Increase in average section (class) size

Difficulty meeting student demand for instruction, especially tenure-tenure track faculty in lower division courses

Difficulty in hiring and retaining high quality faculty, especially in the STEM disciplines

Difficulty in providing support for academic departments (e.g., instructional technologies and professional development)

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Special Item: 11 Restoration of 4% Reduction

(1) Year Special Item: 2018
Original Appropriations: \$0

(2) Mission of Special Item:

This item supports both the instructional and research mission of the institution by providing research funds, which allow students and faculty to pursue and resolve environmental issues both in the laboratory and field. By resolving environmental issues in relationship to regional industry and business the regional economy and standard of living is greatly enhanced.

(3) (a) Major Accomplishments to Date:

N/A

(3) (b) Major Accomplishments Expected During the Next 2 Years:

To reinstate the 4 Percent reduction per Budget Directive

(4) Funding Source Prior to Receiving Special Item Funding:

N/A

(5) Formula Funding:

N

(6) Startup Funding:

N

(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

None

(9) Consequences of Not Funding:

A major engineering and scientific resource for the State in hazardous materials management will be lost as well as the significant amount of federal and industrial environmental funds.

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Special Item: 12 Center for Leadership and Advancement of Digital Learning

(1) Year Special Item: 2018
Original Appropriations: \$0

(2) Mission of Special Item:

The creation of an organization designed to advance the application and impact of digital learning through effective management and administration. See Administrators Statement and 4.A for more information

(3) (a) Major Accomplishments to Date:

N/A

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The advancement and promotion of Lamar and the State of Texas as national and international leaders in digital learning and management. See the Administrators Statement and 4.A for more information.

(4) Funding Source Prior to Receiving Special Item Funding:

N/A

(5) Formula Funding:

N

(6) Startup Funding:

N

(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

None

(9) Consequences of Not Funding:

Loss of initiatives that would enhance student learning rather than traditional methods.

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Special Item: 13 SETX Ctr for Cyber-Physical Security/Resilient Infrastructure Research

(1) Year Special Item: 2018
Original Appropriations: \$0

(2) Mission of Special Item:

Enable LUCOE to build a world-class research program for cyber-physical and cyber-security.

(3) (a) Major Accomplishments to Date:

N/A

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Establish Partnerships with regional industry and state and federal government agencies for cyber security. See Administrators Statement and 4.A for more information.

(4) Funding Source Prior to Receiving Special Item Funding:

N/A

(5) Formula Funding:

N

(6) Startup Funding:

N

(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

None

(9) Consequences of Not Funding:

See Administrators Statement and 4.A for more information.
