

Legislative Appropriations Request

for Fiscal Years 2018 and 2019



Submitted to the

Office of the Governor, Budget Division,
and the Legislative Budget Board

by



MIDWESTERN

STATE UNIVERSITY®

August 5, 2016

Legislative Appropriations Request

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**Submitted to the
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By

Midwestern State University

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Midwestern State University

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Administrator's Statement

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The student choosing to attend Midwestern State University does so knowing that courses will be rigorous and challenging, that the class size will be small with individual attention, and donor support will be generous. Students know that their hard work in undergraduate research, internships, clinical training, and leadership activities will result in attaining credentials competitive for top positions in their chosen careers. In fact, salaries of our recent graduates place MSU in the top ten of Texas universities by graduates' earnings as reported by the website Best Value Schools. This ranking identified schools based on graduation rate, net price, acceptance rate, and 20-year net return on investment; MSU was noted for its 20-year ROI of \$300,000. MSU blends strong preparation in writing, speaking, numerical literacy, and critical thinking, with in-depth mastery of competitive fields.

Midwestern State University is a leading public liberal arts university and the only member of the Council of Public Liberal Arts Colleges (COPLAC) in the State of Texas. Accordingly, our students receive a broad-based interdisciplinary education that serves as the foundation for critical thinking and the concomitant adaptability and flexibility essential in a rapidly evolving economic environment. Employers increasingly recognize the value of interdisciplinary approaches in the arts and sciences foundation for all programs, including professional venues such as health sciences, engineering, business, and education. The education provided by MSU affords employers a workforce of critical thinkers that can adapt and thrive in rapidly changing conditions.

Our academic programs are complemented by student development activities designed to develop community-oriented citizens. The purposeful design of our non-academic spaces like our residence halls, athletic fields, and student governance areas promotes interaction between our student body, faculty, and staff. We believe such engagement fosters positive development in the future leaders of our communities; future leaders who are well-practiced in service, effective in teamwork environments, creative problem solvers, embracing of pluralism, and globally competent. We introduce our predominantly regional student body to today's world in two primary ways: providing access to fellow students from 54 different countries, and encouraging participation in a robust study abroad program. It is important to note our intent to allow all students, regardless of socioeconomic background, the opportunity to see the world and form their individual worldview.

Institutionally, we seek efficiencies and partnerships to advance our growth into rural, suburban, and urban environments. As we reach southeastward to capture the growing population between Dallas/Fort Worth (DFW) and Wichita Falls, the state will see MSU increasing its pool of applicants to include more community college transfer students, working adults, and graduate students. Offering our brand of individually-tailored education to a population that otherwise would not be able to access it will benefit both the population and employers of the region. Largely due to the planned DFW outreach we are projecting five years of growth, aiming to add 2,000 new students by our centennial in 2022 (an increase of 33% over fall 2015).

The increasing diversity of the Texas population will interface effectively with a liberal arts approach, although it has not been typically available to low-socioeconomic and underrepresented populations. Skills such as critically assessing situations, understanding and participating in our global environment, evaluating business and industry through multiple lenses, and having the ability to quickly adapt to the changing economy will provide a competitive advantage traditionally not afforded to these students. We believe these benefits of interdisciplinary study, more likely to be found in private than public institutions, are critical to the economic future of the State of Texas. We aspire to provide this education to a wide range of demographic groups, including working adults seeking degree completion options in partnership with community colleges throughout the DFW area. Our solid track record of working with underrepresented populations suggests we will be successful: our student body is 50% first generation and, since 2005, MSU has increased African American enrollment by 24% and Hispanic enrollment by 88%. These numbers are the result of the intensive attention of dedicated professors, 83% of whom possess the terminal degree; all of whom are committed to each student's success.

As you will read in our new initiatives section, MSU is preparing to launch a network of campus sites to add to our excellent residential campus in Wichita Falls. Through deeply integrated partnerships with area community colleges we will be able to provide education to non-traditional adult learners and place-bound students seeking to complete baccalaureate degrees in convenient and affordable ways. While our residential approach has been successful in assisting an increasing number of first-generation and underrepresented college students in gaining a college credential, the DFW outreach sites will respond to workforce preparation for students who

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cannot access, financially or otherwise, a residential college experience.

MSU remains an affordable option for Texas families, ranking 19th in the cost of tuition and fees out of 38 state-supported institutions. Our current six-year graduation rate is 53.7%, our average student debt (using the Common Data Set) is \$25,550, and our most recent reported student loan default rate is 8.3%. The latter is well below state (14.3%) and national (11.8%) averages, and suggests MSU promotes responsible financial behavior and prepares its students for employment in fields and at wages that allow for repayment of loans. This combination of affordability and quality yield value to our students as they achieve success through completion and enter the workforce prepared to contribute to the Texas economy.

Since my arrival in August 2015 as MSU's eleventh president, the campus has engaged in a great deal of discussion about our future. We began with a survey conducted by ModernThink to assess employee satisfaction and institutional policies and practices. This created open and transparent dialogue as we worked to develop new strategic priorities. We learned a great deal about ourselves in the process and will launch our new strategic planning process this fall titled Building Bridges to our Next Century by:

- Promoting a Strong University Community;
- Aggressively Pursuing New Student Populations;
- Creating a Destination Residential University; and
- Stimulating a Culture of Engagement

All of the initiatives described above support these vital four strategic priorities.

SIGNIFICANT CHANGES IN POLICY AND ORGANIZATION

In an effort to decrease administrative costs, a reorganization of the President's Cabinet resulted in \$170,000 in savings. One vice presidential area was consolidated across several offices and staffing was reduced by an additional two positions. Some of the transfer of duties resulted in further savings without reduction of personnel.

Additionally, a staff compensation study was underway when I arrived on campus. Completed in January 2016, the study provided important information as we work to ensure fair and equitable pay for our staff employees. During FY 17 we intend to expand upon the compensation study to add a review of the processes, offices, duties, and framework of our student and academic services functions. Our goal is to improve efficiency and student success.

SIGNIFICANT CHANGES IN PROVISION OF SERVICE

- Aggressive student recruiting and scholarship efforts aimed at STEM and health science students resulted in the 2013-2014 entering class being the largest in the institution's history after enrollment declines in 2011, 2012, and 2013. The declines had come as a result of record graduating classes and two significant changes in admissions standards. Our efforts to recover from these losses led to a demographic shift in our student body, as 37% of the 2013-2014 freshman class came from the DFW area. Owing to many factors, including academic program offerings, membership in COPLAC, a successful Division II athletics program, and the size of the university, MSU has no competing public university in the DFW Metroplex of similar size, scope, mission, or extracurricular offerings. Additionally, MSU's mechanical engineering program and programs in nursing, radiologic sciences, and respiratory care have shown significant growth during the past decade. Private gifts from foundations and individuals in the amount of \$11.5 million have allowed the building of the McCoy Engineering Hall, the mechanical engineering program, and the enhancement of the Robert D. and Carol Gunn College of Health Sciences and Human Services.

- As a result of the greatly appreciated TRB funding approved in 2015 to construct a much-needed new home for the health sciences at MSU, a number of student services functions will be consolidated in some of the vacated space on campus. This space will include the equivalent of a one-stop-shop for academic and personal support, saving the students time and travel between multiple offices and buildings for services such as counseling, academic advising, tutoring, career services, and

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veterans' support. The bonds for the new building project have been approved and design work is underway. This funding will provide increased opportunities for MSU students. We are very grateful for this support.

- Legacy Hall, our newest residence hall, will open in August 2016. This facility will consist of 500 beds in 16 unique communities of about 31 beds each. While large in scale, the number of smaller, unique learning communities is part of a broader effort to facilitate engagement between and among students, faculty, and staff. At the time Legacy Hall opens, 42% of MSU's full-time undergraduate students will reside in university housing; the proportion of students is expected to increase as the population pattern of the state necessitates an increase in students not originating from the Wichita Falls area. The role university housing plays in increased retention and academic success is well documented.
- Midwestern State University has initiated partnerships with community colleges between Wichita Falls and the Dallas-Fort Worth Metroplex to provide place-bound students a convenient and affordable way to complete their degree. Currently, these partnerships include Weatherford College Wise County (WCWC) and North Central Texas College (NCTC) in Flower Mound. WCWC is located to the northwest of Fort Worth, between Decatur and Bridgeport, and is largely suburban; the Flower Mound location for NCTC is some 50 miles to the southeast, and is largely urban. Sharing locations with established community colleges provides many benefits to MSU, including operational efficiencies, a more diverse student demographic profile, increased revenue, and branding opportunities. Additional opportunities to partner with community colleges in Collin, Dallas, Grayson, Parker, and Tarrant counties are being explored.

At the present time, WCWC is providing facilities on their campus for MSU instruction. We are preparing for a soft opening with WCWC with two courses offered in the 2016-2017 year. Course offerings will expand with a goal of being fully present on the WCWC campus for fall 2017. Expected enrollment of 200 students by fall 2019 and 300 students by fall 2022 is reasonable given the demographic profile of the immediate area and the results of the demand analysis.

SIGNIFICANT EXTERNALITIES

MSU is the only public university between DFW and Amarillo. Funding for new outreach between Wichita Falls and Fort Worth will enable our university's growth while providing educational opportunities for underserved populations in and around this region of Texas.

With the exception of Institutional Enhancement and \$150,000 that is allocated to support MSU's Small Business Development Center each year, we are the only four-year public university in Texas that operates without additional special item funding. Our exceptional item request, while not permanent funding, would significantly affect Midwestern State University's future.

EXCEPTIONAL ITEM REQUESTS

Academic Program Expansion

Midwestern State University requests funding of \$1 million in each year of the biennium to bolster efforts for academic expansion and outreach through a partnership with North Central Texas College (NCTC) in Flower Mound. This exceptional item would provide funding for the start-up costs to lease a new Flower Mound facility adjacent to the current NCTC location. MSU's partnership with NCTC would include a cost-sharing framework where 66% of lease costs, \$600,000 per year, would be paid for by MSU and 33% paid by NCTC. NCTC would in turn provide operational support, including services such as the library, police, and other student services. MSU's capital expenses for start-up funding, in addition to the facility lease and build-out, would include \$300,000 for furniture/fixtures and \$500,000 for technology paid over two years, \$400,000 per year. Total instructional and personnel costs would be paid from student tuition and fees. The facility will allow us to serve students from across the DFW area, no matter their previous degree paths and will serve as a model for collaboration between four- and two-year institutions.

Population analyses were performed in the immediate areas around the proposed partnership site. According to the United States Census Bureau and the Texas Water

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Development Board, the immediate vicinity of NCTC Flower Mound can expect a 27% increase in the adult population through 2025, including a 63% increase in the adult Hispanic population. A significant proportion of the population in the area does not have the bachelor's degree.

A demand analysis was conducted by SimpsonScarborough for both higher education demand among the adult population and program-specific demand. The results suggest there is interest in adult baccalaureate completion programs, adult students are willing to drive 30 to 45 minutes to attend classes, the preferred delivery is a combination of online and in-person, the preferred class time is weekdays after 6:00 p.m., and MSU is a relative unknown in the market. Based on the results of the study, and given the understanding that other institutions of higher education are established in this area, Midwestern State University has an opportunity to expand its brand and meet the demand for specific areas of study in this location.

Classes will be scheduled in the late afternoons, evenings, and on weekends for the convenience of working adults. Select courses may be scheduled during the day, depending on student demand. Courses will be offered in face-to-face, interactive television, online, and hybrid formats combining face-to-face and online delivery. Program cohorts may also be established for area businesses that have employee degree completion needs.

Capital support will be required to launch MSU's low-cost access model and support growth in line with the Texas Higher Education Coordinating Board's (THECB) 60x30TX higher education strategic plan. We believe this outreach initiative aligns with and supports the THECB's 60x30TX higher education strategic plan as follows:

- 60x30TX Overarching Goal – at least 60% of Texans ages 25-34 will have a degree or certificate by 2030 – Our partnership with NCTC in Flower Mound will give MSU access to a sizeable population, of which less than 50% of residents 25 years of age and older have earned at least a bachelor's degree. Further, the population of this area is expected to see a minimum (zero migration) increase in Hispanic residents of 29% through 2025; the increase in Hispanic population will be 105% if 2000 to 2010 migration rates are duplicated. The sizeable increase in the Hispanic population, coupled with the higher education gap among this demographic, necessitates increasing local higher education opportunities. The partnership will create such an opportunity in the communities surrounding NCTC Flower Mound.
- 60x30TX Completion Goal - at least 550,000 students will complete a certificate or associate's, bachelor's, or master's degree by 2030 - Sharing a location and personnel with a community college necessitates the close alignment of curricula and seamless processes for transfer between the institutions. The completion focus of 60x30TX will be better served by designing a structure that recognizes some students' needs to complete a certificate or an associate's degree, yet the structure allows for a seamless transition into a baccalaureate program for greater earning potential.
- 60x30TX Marketable Skills Goal - by 2030, all graduates from Texas public institutions of higher education will have completed programs with identified marketable skills - The type of interdisciplinary liberal arts education that is offered at MSU is increasingly sought by employers, largely due to individuals' abilities to adapt and grow with the changing conditions of their companies and economy. Among many other marketable skills gained at MSU, our education philosophy in action is a critical marketable skill afforded to our students.
- 60x30TX Student Debt Goal - undergraduate student loan debt will not exceed 60% of first-year wages for graduates of Texas public institutions - Sharing a location with NCTC will allow MSU to address this goal in two important ways:
 - o MSU will offer only junior, senior, and graduate level courses at the shared location. By providing options for degree-completion on site with a community college, students will save money over the course of the degree and will be able to move effortlessly between the AA and the BA or BS degrees, eliminating clogged or slowed pathways to degrees.
 - o Sharing a location with NCTC will result in operational efficiencies realized by the two institutions. Sharing the financial burden of a facility and staffing will greatly reduce exposure by any of the institutions individually, and may allow for further discounting of students' costs. Students with family or employment options that do not

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allow easy travel or relocation will be well served by this new option.

Midwestern State University respectfully requests exceptional item funding of \$1 million per year to cover start-up and on-going expenses for this facility until regular formula funding and HEAF appropriations are available to cover the facility and capital costs in the future. Without this funding, MSU will suffer from deficit funding in order to provide a missing option for one of the largest metropolitan areas of the state at a time that degree completion is high on the list of goals for Texas. Without state support for the initiative, MSU will not recover its multi-year investments in this important outreach for at least six years, placing restrictions on the manner in which we can educate and serve these students and the students in Wichita Falls.

Reinstatement of Four Percent Funding Reduction

Midwestern State University only receives Institutional Enhancement Funds and a matching federal funds special item (Small Business Development Center) with the original grant through Texas Tech University. The amount of the 4% reduction to the university is thus \$201,517. The university requests reinstatement of these funds to partially cover state-mandated increases in costs, such as health insurance premiums. In the past year alone, the institution saw an increase of \$450,000 in the cost of benefits on E&G funds. MSU is struggling to balance increases in operational costs such as this with our commitment to affordability and access. Increases in operational costs, even modest ones, contribute to the need to increase tuition.

Small Business Development Center

The Small Business Development Center located on the MSU campus provides business counseling, training, and research for small businesses in the immediate 11-county area. Funds for this SBDC are appropriated to Texas Tech University as the regional lead institution, and from there MSU receives an amount set by the Legislature. We support this funding request.

HIGH PRIORITY REQUESTS

Base Funding – Our highest priority is additional funding for the formulas. Formula funding ensures that Texas public institutions of higher education can provide high-quality teaching and support services for our growing student populations to prepare them for the workforce. We also welcome dialog on the issue of Outcomes Based Funding during the session.

Student Financial Aid – We appreciate the additional funding provided for TEXAS grants during the last legislative session and support any opportunity to provide aid for our students. More than 64% of MSU students qualified for state, federal, and local grants in FY 15, and the numbers continue to increase. TEXAS grants are an important component in aiding low-socioeconomic students in their pursuit of higher education.

Hazlewood Exemption – We appreciate the relief provided during the last two legislative sessions for the Hazlewood program; however, this continues to be a growing cost to our institution. The continued absorption of these waivers without additional state funding is unsustainable. We respectfully request the state consider fully funding the Hazlewood Waiver program for Midwestern State University at an estimated cost of \$1.94 million in FY 17 and \$2.29 million in FY 18.

Higher Education Group Health Insurance – We request funding to cover increases in enrollments and in employee and retiree health care costs that are beyond our control. Additional state funding to offset these rising costs would assist us in not passing annually increasing operational expenses on to our students.

TEN-PERCENT GENERAL REVENUE-RELATED BASE REDUCTION EXERCISE

The university has previously reduced or deferred administrative, faculty, and staff positions, as well as reduced funding for maintenance, operations, travel, and deferred maintenance projects. An additional 10% reduction in appropriations would require Midwestern State University to make faculty and staff reductions as well as examine

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the need to reduce or possibly eliminate academic programs. Programs, people, and a myriad of student services would disappear. It would become more difficult for students to graduate on time as academic support services and the range of courses offered would diminish. Since tuition increases would likely be required to offset this decrease in state support, most significantly affected would be those for whom college is the biggest financial challenge. These are economically disadvantaged students from low-income families who make up a growing percentage of the citizens who will shape our state's future. It is not possible, nor is it desirable, that the students of MSU bear the burden of balancing the university's budget through higher tuition. In summary, additional appropriations reductions would significantly affect the quality of education provided to MSU students.

BACKGROUND CHECKS

MSU's Department of Human Resources obtains background checks on all employees using the Texas Department of Public Safety and Risk Aware as allowed by Texas Education Code Section 51.215 and Texas Government Code Section 411.094.

I extend my thanks to the Board of Regents, the faculty, the staff, and the benefactors who have been involved in the development of MSU. Additionally, I thank the State of Texas for the underlying support that provides a high-quality education for the students of Texas through Midwestern State University.

Suzanne Shipley, Ph.D.
President

Midwestern State University is governed by a Board of Regents. The current members of the Board of Regents are included in the Organizational Chart.

Midwestern State University

Effective 9-1-16

BOARD OF REGENTS

Shawn Hessing, Chairman	Fort Worth, TX	2-25-20
Warren Ayres	Wichita Falls, TX	2-25-22
Tiffany D. Burks	Grand Prairie, TX	2-25-22
R. Caven Crosnoe	Wichita Falls, TX	2-25-20
F. Lynwood Givens, Ph.D.	Plano, TX	2-25-18
Jeff Gregg	Seymour, TX	2-25-18
Nancy Marks	Wichita Falls, TX	2-25-20
Samuel M. Sanchez	Fort Worth, TX	2-25-18
Shelley Sweatt, Ed.D.	Wichita Falls, TX	2-25-22
Lindsey Shelley, Student Regent	Wichita Falls, TX	5-31-17

PRESIDENT

Serves as the chief executive officer, ensuring fulfillment of the university's purpose and mission.

FTE 49.62

PROVOST/VICE PRESIDENT

Academic Affairs

Serves as the chief academic officer, overseeing six colleges, graduate school, international programs, honors, advising, library, and registrar.

FTE 379.92

VICE PRESIDENT

Administration & Finance

Serves as chief financial officer, overseeing accounting, budgeting, payroll, human resources, physical plant, purchasing, and information technology.

FTE 153.25

VICE PRESIDENT

Student Affairs & Enrollment Management

Provides oversight to student services, admission, financial aid, police, wellness, housing, student center, and postal services.

FTE 92.84

VICE PRESIDENT

University Advancement & Public Affairs

Provides oversight to university development, marketing, public information, and alumni.

FTE 17.50



CERTIFICATE

Agency Name Midwestern State University

This is to certify that the information contained in the agency Legislative Appropriation Request filed with the Legislative Budget Board (LBB) and the Office of the Governor, Budget Division, is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the Governor's office will be notified in writing in accordance with Article IX, Section 7.01 (2016-17 GAA).

Chief Executive Officer or Presiding Judge


Signature

Suzanne Shipley

Printed Name

President, Midwestern State University

Title

August 5, 2016

Date

Board or Commission Chair


Signature

Shawn G. Hessing

Printed Name

Chairman, MSU Board of Regents

Title

August 5, 2016

Date

Chief Financial Officer


Signature

Marilyn Fowle

Printed Name

Vice President for Business Affairs and Finance

Title

August 5, 2016

Date

Budget Overview - Biennial Amounts
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Appropriation Years: 2018-19

	GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		EXCEPTIONAL ITEM FUNDS	
	2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2018-19	
Goal: 1. Provide Instructional and Operations Support												
1.1.1. Operations Support	28,866,025		9,148,531						38,014,556			
1.1.3. Staff Group Insurance Premiums			3,241,829	3,890,056					3,241,829	3,890,056		
1.1.4. Workers' Compensation Insurance	62,000	40,444	36,088	26,962					98,088	67,406		
1.1.6. Texas Public Education Grants			2,450,000	2,650,000					2,450,000	2,650,000		
Total, Goal	28,928,025	40,444	14,876,448	6,567,018					43,804,473	6,607,462		
Goal: 2. Provide Infrastructure Support												
2.1.1. E&G Space Support	3,367,885		464,448						3,832,333			
2.1.2. Tuition Revenue Bond Retirement	8,767,580	14,259,438							8,767,580	14,259,438		
Total, Goal	12,135,465	14,259,438	464,448						12,599,913	14,259,438		
Goal: 3. Provide Special Item Support												
3.3.1. Small Business Development Center	298,626	286,680							298,626	286,680		11,946
3.4.1. Institutional Enhancement		4,499,781								4,499,781		189,571
3.5.1. Exceptional Item Request												2,000,000
Total, Goal	298,626	4,786,461							298,626	4,786,461		2,201,517
Goal: 6. Research Funds												
6.3.1. Comprehensive Research Fund	81,786								81,786			
Total, Goal	81,786								81,786			
Total, Agency	41,443,902	19,086,343	15,340,896	6,567,018					56,784,798	25,653,361		2,201,517
Total FTEs									378.0	418.0		0.2

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
1 Provide Instructional and Operations Support					
1 <i>Provide Instructional and Operations Support</i>					
1 OPERATIONS SUPPORT (1)	17,946,254	18,939,885	19,074,671	0	0
3 STAFF GROUP INSURANCE PREMIUMS	1,463,646	1,566,101	1,675,728	1,862,829	2,027,227
4 WORKERS' COMPENSATION INSURANCE	57,750	53,088	45,000	33,703	33,703
6 TEXAS PUBLIC EDUCATION GRANTS	1,419,532	1,200,000	1,250,000	1,300,000	1,350,000
TOTAL, GOAL 1	\$20,887,182	\$21,759,074	\$22,045,399	\$3,196,532	\$3,410,930
2 Provide Infrastructure Support					
1 <i>Provide Operation and Maintenance of E&G Space</i>					
1 E&G SPACE SUPPORT (1)	2,068,116	1,891,019	1,941,314	0	0
2 TUITION REVENUE BOND RETIREMENT	2,157,355	2,123,303	6,644,277	7,129,841	7,129,597
TOTAL, GOAL 2	\$4,225,471	\$4,014,322	\$8,585,591	\$7,129,841	\$7,129,597
3 Provide Special Item Support					

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
3 <i>Public Service Special Item Support</i>					
1 SMALL BUSINESS DEVELOPMENT CENTER	119,917	149,313	149,313	143,340	143,340
4 <i>Institutional Support Special Item Support</i>					
1 INSTITUTIONAL ENHANCEMENT	0	0	0	2,249,890	2,249,891
5 <i>Exceptional Item Request</i>					
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 3	\$119,917	\$149,313	\$149,313	\$2,393,230	\$2,393,231
6 <i>Research Funds</i>					
1 <i>Research Development Fund</i>					
1 RESEARCH DEVELOPMENT FUND	45,782	0	0	0	0
3 <i>Comprehensive Research Fund</i>					
1 COMPREHENSIVE RESEARCH FUND	0	40,893	40,893	0	0
TOTAL, GOAL 6	\$45,782	\$40,893	\$40,893	\$0	\$0

2.A. Summary of Base Request by Strategy

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

Goal / Objective / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
TOTAL, AGENCY STRATEGY REQUEST	\$25,278,352	\$25,963,602	\$30,821,196	\$12,719,603	\$12,933,758
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$25,278,352	\$25,963,602	\$30,821,196	\$12,719,603	\$12,933,758
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	17,020,552	18,432,884	23,011,018	9,543,293	9,543,050
SUBTOTAL	\$17,020,552	\$18,432,884	\$23,011,018	\$9,543,293	\$9,543,050
General Revenue Dedicated Funds:					
412 Midwestern Univ-spec Min	10,303	4,897	5,000	4,751	4,750
704 Bd Authorized Tuition Inc	420,735	468,260	475,000	0	0
770 Est Oth Educ & Gen Inco	7,826,762	7,057,561	7,330,178	3,171,559	3,385,958
SUBTOTAL	\$8,257,800	\$7,530,718	\$7,810,178	\$3,176,310	\$3,390,708
TOTAL, METHOD OF FINANCING	\$25,278,352	\$25,963,602	\$30,821,196	\$12,719,603	\$12,933,758

*Rider appropriations for the historical years are included in the strategy amounts.

2.B. Summary of Base Request by Method of Finance

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735		Agency name: Midwestern State University				
METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019	
<u>GENERAL REVENUE</u>						
<u>1</u> General Revenue Fund						
<i>REGULAR APPROPRIATIONS</i>						
Regular Appropriations from MOF Table (2014-15 GAA)	\$17,012,175	\$0	\$0	\$0	\$0	
Regular Appropriations from MOF Table (2016-17 GAA)	\$0	\$18,462,224	\$18,522,721	\$0	\$0	
Regular Appropriations	\$0	\$0	\$0	\$9,543,293	\$9,543,050	
<i>TRANSFERS</i>						
HB 100, THECB Rider 71, Art III-58	\$0	\$0	\$4,516,989	\$0	\$0	
<i>LAPSED APPROPRIATIONS</i>						
Tuition Revenue Bonds Refinancing Savings	\$0	\$(29,340)	\$(28,692)	\$0	\$0	
<i>UNEXPENDED BALANCES AUTHORITY</i>						

2.B. Summary of Base Request by Method of Finance
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: **735** Agency name: **Midwestern State University**

METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
<u>GENERAL REVENUE</u>					
Sec. 54, Special Provisions Higher Education, Appropriations for the Research Development Fund (\$8,377	\$0	\$0	\$0	\$0
TOTAL, General Revenue Fund	\$17,020,552	\$18,432,884	\$23,011,018	\$9,543,293	\$9,543,050
TOTAL, ALL GENERAL REVENUE	\$17,020,552	\$18,432,884	\$23,011,018	\$9,543,293	\$9,543,050

GENERAL REVENUE FUND - DEDICATED

412 GR Dedicated - Midwestern University Special Mineral Account No. 412

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2014-15 GAA)

\$9,000 \$0 \$0 \$0 \$0

Regular Appropriations from MOF Table (2016-17 GAA)

\$0 \$16,000 \$16,000 \$0 \$0

Regular Appropriations

\$0 \$0 \$0 \$4,751 \$4,750

BASE ADJUSTMENT

2.B. Summary of Base Request by Method of Finance
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735		Agency name: Midwestern State University				
METHOD OF FINANCING		Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
<u>GENERAL REVENUE FUND - DEDICATED</u>						
	Revised Receipts	\$1,303	\$(11,103)	\$(11,000)	\$0	\$0
TOTAL,	GR Dedicated - Midwestern University Special Mineral Account No. 412	\$10,303	\$4,897	\$5,000	\$4,751	\$4,750
704	GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704					
	<i>REGULAR APPROPRIATIONS</i>					
	Regular Appropriations from MOF Table (2014-15 GAA)	\$400,000	\$0	\$0	\$0	\$0
	Regular Appropriations from MOF Table (2016-17 GAA)	\$0	\$405,000	\$405,000	\$0	\$0
	<i>BASE ADJUSTMENT</i>					
	Revised Receipts	\$20,735	\$63,260	\$70,000	\$0	\$0
TOTAL,	GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704	\$420,735	\$468,260	\$475,000	\$0	\$0
770	GR Dedicated - Estimated Other Educational and General Income Account No. 770					
	<i>REGULAR APPROPRIATIONS</i>					

2.B. Summary of Base Request by Method of Finance

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735		Agency name: Midwestern State University				
METHOD OF FINANCING		Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
<u>GENERAL REVENUE FUND - DEDICATED</u>						
Regular Appropriations from MOF Table (2014-15 GAA)		\$6,428,483	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2016-17 GAA)		\$0	\$6,420,947	\$6,475,220	\$0	\$0
Regular Appropriations		\$0	\$0	\$0	\$3,171,559	\$3,385,958
<i>BASE ADJUSTMENT</i>						
Revised Receipts		\$331,399	\$441,071	\$286,737	\$0	\$0
Adjustment to Expended		\$1,066,880	\$195,543	\$568,221	\$0	\$0
TOTAL,	GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$7,826,762	\$7,057,561	\$7,330,178	\$3,171,559	\$3,385,958
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770		\$8,247,497	\$7,525,821	\$7,805,178	\$3,171,559	\$3,385,958

2.B. Summary of Base Request by Method of Finance

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735		Agency name: Midwestern State University				
METHOD OF FINANCING		Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
TOTAL, ALL	GENERAL REVENUE FUND - DEDICATED	\$8,257,800	\$7,530,718	\$7,810,178	\$3,176,310	\$3,390,708
TOTAL,	GR & GR-DEDICATED FUNDS	\$25,278,352	\$25,963,602	\$30,821,196	\$12,719,603	\$12,933,758
GRAND TOTAL		\$25,278,352	\$25,963,602	\$30,821,196	\$12,719,603	\$12,933,758
FULL-TIME-EQUIVALENT POSITIONS						
REGULAR APPROPRIATIONS						
	Regular Appropriations from MOF Table (2014-15 GAA)	390.8	0.0	0.0	0.0	0.0
	Regular Appropriations from MOF Table (2016-17 GAA)	0.0	380.0	380.0	405.0	418.0
UNAUTHORIZED NUMBER OVER (BELOW) CAP						
	Unauthorized Number Over (Below) Cap	(40.5)	(2.0)	(2.0)	0.0	0.0
TOTAL, ADJUSTED FTES		350.3	378.0	378.0	405.0	418.0
NUMBER OF 100% FEDERALLY FUNDED FTES		0.0	0.0	0.0	0.0	0.0

2.C. Summary of Base Request by Object of Expense

85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

OBJECT OF EXPENSE	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
1001 SALARIES AND WAGES	\$5,826,819	\$5,376,603	\$5,617,890	\$172,243	\$172,243
1002 OTHER PERSONNEL COSTS	\$293,704	\$187,063	\$194,327	\$4,800	\$4,800
1005 FACULTY SALARIES	\$14,061,211	\$15,464,742	\$15,393,081	\$2,249,890	\$2,249,891
2003 CONSUMABLE SUPPLIES	\$16,383	\$0	\$0	\$0	\$0
2004 UTILITIES	\$10,303	\$4,897	\$5,000	\$0	\$0
2006 RENT - BUILDING	\$0	\$0	\$0	\$0	\$0
2008 DEBT SERVICE	\$2,157,355	\$2,123,303	\$6,644,277	\$7,129,841	\$7,129,597
2009 OTHER OPERATING EXPENSE	\$2,912,577	\$2,806,994	\$2,966,621	\$3,162,829	\$3,377,227
5000 CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0
OOE Total (Excluding Riders)	\$25,278,352	\$25,963,602	\$30,821,196	\$12,719,603	\$12,933,758
OOE Total (Riders)				\$0	\$0
Grand Total	\$25,278,352	\$25,963,602	\$30,821,196	\$12,719,603	\$12,933,758

2.D. Summary of Base Request Objective Outcomes
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

735 Midwestern State University

<i>Goal/ Objective / Outcome</i>	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
1 Provide Instructional and Operations Support 1 Provide Instructional and Operations Support					
KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs	44.97%	45.00%	47.00%	49.00%	50.00%
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs	47.44%	48.00%	50.00%	51.00%	52.00%
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs	41.75%	43.00%	44.00%	45.00%	46.00%
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs	31.34%	33.00%	34.00%	35.00%	36.00%
5 % 1st-time, Full-time, Degree-seeking Other Frshman Earn Deg in 6 Yrs	45.45%	50.00%	50.00%	50.00%	50.00%
KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs	19.50%	23.00%	25.00%	27.00%	30.00%
7 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs	24.16%	26.00%	28.00%	30.00%	32.00%
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs	11.49%	15.00%	18.00%	22.00%	25.00%
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	1.56%	10.00%	12.00%	13.00%	15.00%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	20.00%	21.00%	25.00%	25.00%	25.00%
KEY 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	69.32%	71.00%	72.00%	73.50%	75.00%
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	71.40%	71.00%	73.00%	75.00%	77.00%

2.D. Summary of Base Request Objective Outcomes
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

735 Midwestern State University

<i>Goal/ Objective / Outcome</i>	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	65.87%	66.00%	67.00%	68.00%	70.00%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	71.43%	72.00%	62.00%	65.00%	65.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	63.54%	66.00%	67.00%	68.00%	70.00%
16 Percent of Semester Credit Hours Completed	96.40%	96.50%	96.50%	96.50%	96.50%
KEY 17 Certification Rate of Teacher Education Graduates	98.00%	96.00%	96.00%	96.00%	96.00%
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math	61.40%	63.00%	65.00%	67.00%	70.00%
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing	68.20%	70.00%	70.00%	70.00%	70.00%
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading	83.90%	75.00%	75.00%	75.00%	75.00%
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	51.80%	52.00%	53.00%	54.00%	55.00%
KEY 22 Percent of Transfer Students Who Graduate within 4 Years	54.00%	55.00%	56.00%	58.00%	60.00%
KEY 23 Percent of Transfer Students Who Graduate within 2 Years	18.20%	22.00%	23.00%	24.00%	25.00%
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	66.40%	65.00%	65.00%	65.00%	65.00%
KEY 27 State Licensure Pass Rate of Nursing Graduates	76.98%	80.00%	84.00%	86.00%	88.00%

2.D. Summary of Base Request Objective Outcomes
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

735 Midwestern State University

<i>Goal/ Objective / Outcome</i>	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
KEY 30 Dollar Value of External or Sponsored Research Funds (in Millions)	0.32	0.35	0.35	0.35	0.35
31 External or Sponsored Research Funds As a % of State Appropriations	847.00%	1,000.00%	1,000.00%	1,000.00%	1,000.00%
32 External Research Funds As Percentage Appropriated for Research	0.00%	0.00%	0.00%	0.00%	0.00%
48 % Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year	0.00%	0.00%	0.00%	0.00%	0.00%
49 Average No Months Endowed Chairs Remain Vacant	0.00	0.00	0.00	0.00	0.00

2.E. Summary of Exceptional Items Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735

Agency name: **Midwestern State University**

Priority	Item	2018			2019			Biennium	
		GR and GR/Dedicated	All Funds	FTEs	GR and GR/Dedicated	All Funds	FTEs	GR and GR/Dedicated	All Funds
1	Academic Program Expansion	\$1,000,000	\$1,000,000		\$1,000,000	\$1,000,000		\$2,000,000	\$2,000,000
2	4% General Revenue Reinstatement	\$100,759	\$100,759	0.2	\$100,758	\$100,758	0.2	\$201,517	\$201,517
Total, Exceptional Items Request		\$1,100,759	\$1,100,759	0.2	\$1,100,758	\$1,100,758	0.2	\$2,201,517	\$2,201,517

Method of Financing

General Revenue	\$1,100,561	\$1,100,561		\$1,100,560	\$1,100,560		\$2,201,121	\$2,201,121
General Revenue - Dedicated	198	198		198	198		396	396
Federal Funds								
Other Funds								
	\$1,100,759	\$1,100,759		\$1,100,758	\$1,100,758		\$2,201,517	\$2,201,517

Full Time Equivalent Positions

0.2 **0.2**

Number of 100% Federally Funded FTEs

0.0 **0.0**

2.F. Summary of Total Request by Strategy
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name: **Midwestern State University**

Goal/Objective/STRATEGY	Base 2018	Base 2019	Exceptional 2018	Exceptional 2019	Total Request 2018	Total Request 2019
1 Provide Instructional and Operations Support						
<i>1 Provide Instructional and Operations Support</i>						
1 OPERATIONS SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
3 STAFF GROUP INSURANCE PREMIUMS	1,862,829	2,027,227	0	0	1,862,829	2,027,227
4 WORKERS' COMPENSATION INSURANCE	33,703	33,703	0	0	33,703	33,703
6 TEXAS PUBLIC EDUCATION GRANTS	1,300,000	1,350,000	0	0	1,300,000	1,350,000
TOTAL, GOAL 1	\$3,196,532	\$3,410,930	\$0	\$0	\$3,196,532	\$3,410,930
2 Provide Infrastructure Support						
<i>1 Provide Operation and Maintenance of E&G Space</i>						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	7,129,841	7,129,597	0	0	7,129,841	7,129,597
TOTAL, GOAL 2	\$7,129,841	\$7,129,597	\$0	\$0	\$7,129,841	\$7,129,597
3 Provide Special Item Support						
<i>3 Public Service Special Item Support</i>						
1 SMALL BUSINESS DEVELOPMENT CENTER	143,340	143,340	5,973	5,973	149,313	149,313
<i>4 Institutional Support Special Item Support</i>						
1 INSTITUTIONAL ENHANCEMENT	2,249,890	2,249,891	94,786	94,785	2,344,676	2,344,676
<i>5 Exceptional Item Request</i>						
1 EXCEPTIONAL ITEM REQUEST	0	0	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL, GOAL 3	\$2,393,230	\$2,393,231	\$1,100,759	\$1,100,758	\$3,493,989	\$3,493,989

2.F. Summary of Total Request by Strategy
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name: **Midwestern State University**

Goal/Objective/STRATEGY	Base 2018	Base 2019	Exceptional 2018	Exceptional 2019	Total Request 2018	Total Request 2019
6 Research Funds						
1 <i>Research Development Fund</i>						
1 RESEARCH DEVELOPMENT FUND	\$0	\$0	\$0	\$0	\$0	\$0
3 <i>Comprehensive Research Fund</i>						
1 COMPREHENSIVE RESEARCH FUND	0	0	0	0	0	0
TOTAL, GOAL 6	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$12,719,603	\$12,933,758	\$1,100,759	\$1,100,758	\$13,820,362	\$14,034,516
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST	\$0	\$0	\$0	\$0	\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$12,719,603	\$12,933,758	\$1,100,759	\$1,100,758	\$13,820,362	\$14,034,516

2.F. Summary of Total Request by Strategy
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735		Agency name: Midwestern State University				
Goal/Objective/STRATEGY	Base 2018	Base 2019	Exceptional 2018	Exceptional 2019	Total Request 2018	Total Request 2019
General Revenue Funds:						
1 General Revenue Fund	\$9,543,293	\$9,543,050	\$1,100,561	\$1,100,560	\$10,643,854	\$10,643,610
	\$9,543,293	\$9,543,050	\$1,100,561	\$1,100,560	\$10,643,854	\$10,643,610
General Revenue Dedicated Funds:						
412 Midwestern Univ-spec Min	4,751	4,750	198	198	4,949	4,948
704 Bd Authorized Tuition Inc	0	0	0	0	0	0
770 Est Oth Educ & Gen Inco	3,171,559	3,385,958	0	0	3,171,559	3,385,958
	\$3,176,310	\$3,390,708	\$198	\$198	\$3,176,508	\$3,390,906
TOTAL, METHOD OF FINANCING	\$12,719,603	\$12,933,758	\$1,100,759	\$1,100,758	\$13,820,362	\$14,034,516
FULL TIME EQUIVALENT POSITIONS	405.0	418.0	0.2	0.2	405.2	418.2

2.G. Summary of Total Request Objective Outcomes
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Agency code: **735** Agency name: **Midwestern State University**

Goal/ Objective / Outcome

	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
1 Provide Instructional and Operations Support						
1 <i>Provide Instructional and Operations Support</i>						
KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs						
	49.00%	50.00%			49.00%	50.00%
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs						
	51.00%	52.00%			51.00%	52.00%
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs						
	45.00%	46.00%			45.00%	46.00%
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs						
	35.00%	36.00%			35.00%	36.00%
5 % 1st-time, Full-time, Degree-seeking Other Frshman Earn Deg in 6 Yrs						
	50.00%	50.00%			50.00%	50.00%
KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs						
	27.00%	30.00%			27.00%	30.00%
7 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs						
	30.00%	32.00%			30.00%	32.00%
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs						
	22.00%	25.00%			22.00%	25.00%

2.G. Summary of Total Request Objective Outcomes
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Agency code: 735

Agency name: **Midwestern State University**

Goal/ Objective / Outcome

	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	13.00%	15.00%			13.00%	15.00%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	25.00%	25.00%			25.00%	25.00%
KEY 11 Persistence Rate 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	73.50%	75.00%			73.50%	75.00%
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	75.00%	77.00%			75.00%	77.00%
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	68.00%	70.00%			68.00%	70.00%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	65.00%	65.00%			65.00%	65.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	68.00%	70.00%			68.00%	70.00%
16 Percent of Semester Credit Hours Completed	96.50%	96.50%			96.50%	96.50%
KEY 17 Certification Rate of Teacher Education Graduates	96.00%	96.00%			96.00%	96.00%

2.G. Summary of Total Request Objective Outcomes
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation system of Texas (ABEST)

Agency code: 735

Agency name: **Midwestern State University**

Goal/ Objective / Outcome

	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math	67.00%	70.00%			67.00%	70.00%
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing	70.00%	70.00%			70.00%	70.00%
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading	75.00%	75.00%			75.00%	75.00%
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	54.00%	55.00%			54.00%	55.00%
KEY 22 Percent of Transfer Students Who Graduate within 4 Years	58.00%	60.00%			58.00%	60.00%
KEY 23 Percent of Transfer Students Who Graduate within 2 Years	24.00%	25.00%			24.00%	25.00%
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	65.00%	65.00%			65.00%	65.00%
KEY 27 State Licensure Pass Rate of Nursing Graduates	86.00%	88.00%			86.00%	88.00%
KEY 30 Dollar Value of External or Sponsored Research Funds (in Millions)	0.35	0.35			0.35	0.35

2.G. Summary of Total Request Objective Outcomes
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Agency code: 735

Agency name: **Midwestern State University**

Goal/ Objective / Outcome

	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
31 External or Sponsored Research Funds As a % of State Appropriations	1,000.00%	1,000.00%			1,000.00%	1,000.00%
32 External Research Funds As Percentage Appropriated for Research	0.00%	0.00%			0.00%	0.00%
48 % Endowed Professorships/ Chairs Unfilled All/ Part of Fiscal Year	0.00%	0.00%			0.00%	0.00%
49 Average No Months Endowed Chairs Remain Vacant	0.00	0.00			0.00	0.00

3.A. Strategy Request
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
Output Measures:						
	1 Number of Undergraduate Degrees Awarded	993.00	1,029.00	1,050.00	1,030.00	1,030.00
	2 Number of Minority Graduates	263.00	275.00	285.00	295.00	305.00
	3 Number of Underprepared Students Who Satisfy TSI Obligation in Math	43.00	48.00	53.00	58.00	63.00
	4 Number of Underprepared Students Who Satisfy TSI Obligation in Writing	56.00	61.00	66.00	71.00	76.00
	5 Number of Underprepared Students Who Satisfy TSI Obligation in Reading	52.00	57.00	62.00	67.00	72.00
	6 Number of Two-Year College Transfers Who Graduate	222.00	250.00	300.00	350.00	400.00
Efficiency Measures:						
KEY 1	Administrative Cost As a Percent of Operating Budget	10.80 %	9.50 %	8.90 %	8.80 %	8.75 %
KEY 2	Avg Cost of Resident Undergraduate Tuition and Fees for 15 SCH	8,088.00	8,251.00	8,416.00	8,586.00	8,758.00
Explanatory/Input Measures:						
	1 Student/Faculty Ratio	17.20	18.00	18.50	18.75	19.00
	2 Number of Minority Students Enrolled	1,737.00	1,921.00	1,950.00	2,100.00	2,240.00
	3 Number of Community College Transfers Enrolled	1,076.00	1,103.00	1,150.00	1,155.00	1,200.00
	4 Number of Semester Credit Hours Completed	62,059.00	63,739.00	64,915.00	65,243.00	65,836.00

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

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735 Midwestern State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
	5 Number of Semester Credit Hours	64,707.00	66,635.00	67,620.00	67,962.00	68,579.00
	6 Number of Students Enrolled as of the Twelfth Class Day	5,589.00	5,734.00	5,819.00	5,849.00	5,902.00
KEY	7 Average Student Loan Debt	28,867.00	29,300.00	29,740.00	30,186.00	30,638.00
KEY	8 Percent of Students with Student Loan Debt	71.00 %	72.00 %	72.00 %	73.00 %	73.00 %
KEY	9 Average Financial Aid Award Per Full-Time Student	11,403.00	11,574.00	11,748.00	11,924.00	12,103.00
KEY	10 Percent of Full-Time Students Receiving Financial Aid	88.00 %	88.00 %	88.00 %	88.00 %	88.00 %
Objects of Expense:						
	1001 SALARIES AND WAGES	\$3,688,198	\$3,368,522	\$3,570,892	\$0	\$0
	1002 OTHER PERSONNEL COSTS	\$196,845	\$106,621	\$110,698	\$0	\$0
	1005 FACULTY SALARIES	\$14,061,211	\$15,464,742	\$15,393,081	\$0	\$0
	TOTAL, OBJECT OF EXPENSE	\$17,946,254	\$18,939,885	\$19,074,671	\$0	\$0
Method of Financing:						
	1 General Revenue Fund	\$12,847,880	\$14,280,612	\$14,585,413	\$0	\$0
	SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$12,847,880	\$14,280,612	\$14,585,413	\$0	\$0
Method of Financing:						
	704 Bd Authorized Tuition Inc	\$420,735	\$468,260	\$475,000	\$0	\$0

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

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735 Midwestern State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
770	Est Oth Educ & Gen Inco	\$4,677,639	\$4,191,013	\$4,014,258	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$5,098,374	\$4,659,273	\$4,489,258	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$17,946,254	\$18,939,885	\$19,074,671	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		281.1	306.8	306.8	285.0	298.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

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735 Midwestern State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

(1) (1)

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$38,014,556	\$0	\$(38,014,556)	\$(38,014,556)	Formula Funded Strategies are not requested in 2018-19 because amounts are not determined by institutions.
			\$(38,014,556)	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

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735 Midwestern State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 3 Staff Group Insurance Premiums

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$1,463,646	\$1,566,101	\$1,675,728	\$1,862,829	\$2,027,227
TOTAL, OBJECT OF EXPENSE		\$1,463,646	\$1,566,101	\$1,675,728	\$1,862,829	\$2,027,227
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,463,646	\$1,566,101	\$1,675,728	\$1,862,829	\$2,027,227
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,463,646	\$1,566,101	\$1,675,728	\$1,862,829	\$2,027,227
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,862,829	\$2,027,227
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,463,646	\$1,566,101	\$1,675,728	\$1,862,829	\$2,027,227

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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735 Midwestern State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:
 STRATEGY: 3 Staff Group Insurance Premiums Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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Beginning with the 1994-95 biennial period, the State implemented a funding practice for higher education wherein health benefits are based upon a finite amount. Employees and retirees added after the cut-off date are not considered for funding and must be paid through funds of the institution. This situation occurs only in higher education and not in all state agencies. It would be desirable if the State would consider group insurance funding for higher education the same as other state agencies.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$3,241,829	\$3,890,056	\$648,227	\$648,227	Additional amount due to increased insurance costs.
			\$648,227	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 4 Workers' Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$57,750	\$53,088	\$45,000	\$33,703	\$33,703
TOTAL, OBJECT OF EXPENSE		\$57,750	\$53,088	\$45,000	\$33,703	\$33,703
Method of Financing:						
1	General Revenue Fund	\$43,426	\$35,000	\$27,000	\$20,222	\$20,222
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$43,426	\$35,000	\$27,000	\$20,222	\$20,222
Method of Financing:						
412	Midwestern Univ-spec Min	\$0	\$0	\$0	\$4,751	\$4,750
770	Est Oth Educ & Gen Inco	\$14,324	\$18,088	\$18,000	\$8,730	\$8,731
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$14,324	\$18,088	\$18,000	\$13,481	\$13,481
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$33,703	\$33,703
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$57,750	\$53,088	\$45,000	\$33,703	\$33,703
FULL TIME EQUIVALENT POSITIONS:						

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735 Midwestern State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 4 Workers' Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Worker's Compensation payments related to Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$98,088	\$67,406	\$(30,682)	\$(30,682)	Over time this strategy has taken the hit for GR reductions. The 2018-2019 amounts are unrealistically low compared to actual but reflect the line item appropriated amounts for 2016-2017.
			\$(30,682)	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL: 1 Provide Instructional and Operations Support
OBJECTIVE: 1 Provide Instructional and Operations Support
STRATEGY: 6 Texas Public Education Grants

Service Categories:
Service: 20 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$1,419,532	\$1,200,000	\$1,250,000	\$1,300,000	\$1,350,000
TOTAL, OBJECT OF EXPENSE		\$1,419,532	\$1,200,000	\$1,250,000	\$1,300,000	\$1,350,000
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,419,532	\$1,200,000	\$1,250,000	\$1,300,000	\$1,350,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,419,532	\$1,200,000	\$1,250,000	\$1,300,000	\$1,350,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,300,000	\$1,350,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,419,532	\$1,200,000	\$1,250,000	\$1,300,000	\$1,350,000

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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735 Midwestern State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 6 Texas Public Education Grants

Service Categories:
 Service: 20 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$2,450,000	\$2,650,000	\$200,000	\$200,000	This represents a normal expenses increase in TPEG costs.
			\$200,000	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space

STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 10

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
Efficiency Measures:						
1	Space Utilization Rate of Classrooms	36.00	29.00	36.00	39.00	42.00
2	Space Utilization Rate of Labs	16.00	20.00	20.00	20.00	20.00
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,964,580	\$1,810,280	\$1,856,485	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$93,233	\$75,842	\$79,829	\$0	\$0
2004	UTILITIES	\$10,303	\$4,897	\$5,000	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$2,068,116	\$1,891,019	\$1,941,314	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$1,806,192	\$1,803,763	\$1,564,122	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$1,806,192	\$1,803,763	\$1,564,122	\$0	\$0
Method of Financing:						
412	Midwestern Univ-spec Min	\$10,303	\$4,897	\$5,000	\$0	\$0
770	Est Oth Educ & Gen Inco	\$251,621	\$82,359	\$372,192	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$261,924	\$87,256	\$377,192	\$0	\$0

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

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735 Midwestern State University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 1 Educational and General Space Support

Service Categories:
 Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018 ⁽¹⁾	BL 2019 ⁽¹⁾
Rider Appropriations:						
	412 Midwestern Univ-spec Min					
	4 1 Special Mineral Fund Number 412				\$0	\$0
TOTAL, RIDER & UNEXPENDED BALANCES APPROP					\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,068,116	\$1,891,019	\$1,941,314	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		67.0	69.0	69.0	70.0	70.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. This formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

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735 Midwestern State University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 1 Educational and General Space Support

Service Categories:
 Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$3,832,333	\$0	\$(3,832,333)	\$(3,832,333)	Formula Funded Strategies are not requested in 2018-19 because amounts are not determined by institutions.
			\$(3,832,333)	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2018-19 because amounts are not determined by institutions.

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735 Midwestern State University

GOAL: 2 Provide Infrastructure Support
OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:
Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
2008	DEBT SERVICE	\$2,157,355	\$2,123,303	\$6,644,277	\$7,129,841	\$7,129,597
TOTAL, OBJECT OF EXPENSE		\$2,157,355	\$2,123,303	\$6,644,277	\$7,129,841	\$7,129,597
Method of Financing:						
1	General Revenue Fund	\$2,157,355	\$2,123,303	\$6,644,277	\$7,129,841	\$7,129,597
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$2,157,355	\$2,123,303	\$6,644,277	\$7,129,841	\$7,129,597
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$7,129,841	\$7,129,597
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,157,355	\$2,123,303	\$6,644,277	\$7,129,841	\$7,129,597
FULL TIME EQUIVALENT POSITIONS:						
STRATEGY DESCRIPTION AND JUSTIFICATION:						

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735 Midwestern State University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space Service Categories:
 STRATEGY: 2 Tuition Revenue Bond Retirement Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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During the 77th Legislative Session, Midwestern State University received authorization to issue \$8,967,500 in tuition revenue bonds under Section 55.1737 Texas Education Code. During the 79th Legislative Session, Midwestern State University received authorization to issue \$10.4 million in tuition revenue bonds under Section 55.1757 Texas Education Code. These bonds were recently refinanced for a savings to the state which is reflected in the general revenue appropriation lapse for fiscal years 2016 and 2017. Also, House Bill 100 of the 84th Legislative Session authorized Midwestern State to issue \$58.4 million in tuition revenue bonds. The debt service for all bonds is reflected for fiscal years 2015, 2016 and 2017. The following amounts are requested to cover these bonds for fiscal years 2018 and 2019: \$7,129,841 and \$7,129,597.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$8,767,580	\$14,259,438	\$5,491,858	\$5,491,858	Debt service requirement for bond authorizations including newly authorized projects by House Bill 100, Eighty-fourth Legislature
			\$5,491,858	Total of Explanation of Biennial Change

3.A. Strategy Request
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735 Midwestern State University

GOAL: 3 Provide Special Item Support
OBJECTIVE: 3 Public Service Special Item Support
STRATEGY: 1 Small Business Development Center

Service Categories:

Service: 13 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1001	SALARIES AND WAGES	\$116,291	\$144,713	\$145,513	\$138,540	\$138,540
1002	OTHER PERSONNEL COSTS	\$3,626	\$4,600	\$3,800	\$4,800	\$4,800
TOTAL, OBJECT OF EXPENSE		\$119,917	\$149,313	\$149,313	\$143,340	\$143,340
Method of Financing:						
1	General Revenue Fund	\$119,917	\$149,313	\$149,313	\$143,340	\$143,340
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$119,917	\$149,313	\$149,313	\$143,340	\$143,340
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$143,340	\$143,340
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$119,917	\$149,313	\$149,313	\$143,340	\$143,340
FULL TIME EQUIVALENT POSITIONS:		2.2	2.2	2.2	2.0	2.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The MSU Small Business Development Center (SBDC) was started in October 1987 and is the primary small business advocate in the twelve county area in North Texas. Funding is requested to further enhance the rural outreach. Through the counseling and training programs, the SBDC has proven to be an excellent investment in Texas economic development. The MSU SBDC belongs to the North West Texas SBDC Regional Network which has finished top in the nation for the past several years regarding economic development measures.

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735 Midwestern State University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 3 Public Service Special Item Support
 STRATEGY: 1 Small Business Development Center

Service Categories:
 Service: 13 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$298,626	\$286,680	\$ (11,946)	\$ (11,946)	Mandated 4% biennial reduction.
			<u>\$ (11,946)</u>	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL:	3	Provide Special Item Support	
OBJECTIVE:	4	Institutional Support Special Item Support	Service Categories:
STRATEGY:	1	Institutional Enhancement	Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$0	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$0	\$0	\$0	\$2,249,890	\$2,249,891
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$2,249,890	\$2,249,891
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$2,249,890	\$2,249,891
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$2,249,890	\$2,249,891
Method of Financing:						
412	Midwestern Univ-spec Min	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,249,890	\$2,249,891
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$0	\$0	\$2,249,890	\$2,249,891
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.0	48.0	48.0

3.A. Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 4 Institutional Support Special Item Support Service Categories:
 STRATEGY: 1 Institutional Enhancement Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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STRATEGY DESCRIPTION AND JUSTIFICATION:

These funds are a vital part of the faculty salary funding for Midwestern State University.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$0	\$4,499,781	\$4,499,781	\$4,499,781	Prior biennial expenditures are shown in the Operations Support strategy.
			\$4,499,781	Total of Explanation of Biennial Change

3.A. Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 5 Exceptional Item Request
 STRATEGY: 1 Exceptional Item Request

Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
2006	RENT - BUILDING	\$0	\$0	\$0	\$0	\$0
5000	CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$0	\$0	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.0		
STRATEGY DESCRIPTION AND JUSTIFICATION:						

3.A. Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL: 3 Provide Special Item Support
 OBJECTIVE: 5 Exceptional Item Request
 STRATEGY: 1 Exceptional Item Request

Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$0	\$0	\$0	\$0	Exceptional item request only.
			<u>\$0</u>	Total of Explanation of Biennial Change

3.A. Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL: 6 Research Funds
 OBJECTIVE: 1 Research Development Fund
 STRATEGY: 1 Research Development Fund

Service Categories:
 Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
2003	CONSUMABLE SUPPLIES	\$16,383	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$29,399	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$45,782	\$0	\$0	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$45,782	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$45,782	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$45,782	\$0	\$0	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.0		

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Research Development Fund is distributed among eligible institutions based on the average amount of restricted research funds expended by each institution per year for the three preceding fiscal years. The FY 2015 is the final year of existence for the RDF. The purpose of these funds is to promote research capacity.

3.A. Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL: 6 Research Funds
 OBJECTIVE: 1 Research Development Fund Service Categories:
 STRATEGY: 1 Research Development Fund Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2016 + Bud 2017)</u>	<u>Baseline Request (BL 2018 + BL 2019)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$0	\$0	\$0	\$0	Strategy changed to Comprehensive Research Fund.
			<u>\$0</u>	Total of Explanation of Biennial Change

3.A. Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL:	6	Research Funds	
OBJECTIVE:	3	Comprehensive Research Fund	Service Categories:
STRATEGY:	1	Comprehensive Research Fund	Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$0	\$40,893	\$40,893	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$0	\$40,893	\$40,893	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$0	\$40,893	\$40,893	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$40,893	\$40,893	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$40,893	\$40,893	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.0		
STRATEGY DESCRIPTION AND JUSTIFICATION:						

3.A. Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL: 6 Research Funds
 OBJECTIVE: 3 Comprehensive Research Fund Service Categories:
 STRATEGY: 1 Comprehensive Research Fund Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
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The Texas Comprehensive Research Fund provides funding to promote increased research capacity at eligible general academic teaching institutions including those other than The University of Texas at Austin, Texas A&M University or any institution designated as an emerging research university under the Higher Education Coordinating Board's (THECB) accountability system.

Funding is to be expended for the support and maintenance of educational and general activities, including research and student services that promote increased research capacity.

A legislatively determined amount of funding is allocated based on the average amount of restricted research funds expended by each institution per year for the three preceding state fiscal years as reported to THECB.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$81,786	\$0	\$(81,786)	\$(81,786)	2018 - 2019 amounts are not determined by the institution.
			\$(81,786)	Total of Explanation of Biennial Change

3.A. Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$25,278,352	\$25,963,602	\$30,821,196	\$12,719,603	\$12,933,758
METHODS OF FINANCE (INCLUDING RIDERS):				\$12,719,603	\$12,933,758
METHODS OF FINANCE (EXCLUDING RIDERS):	\$25,278,352	\$25,963,602	\$30,821,196	\$12,719,603	\$12,933,758
FULL TIME EQUIVALENT POSITIONS:	350.3	378.0	378.0	405.0	418.0

3.A.1. PROGRAM-LEVEL REQUEST SCHEDULE
85th Regular Session, Agency Submission, Version 1

Agency Code: 735		Agency: Midwestern State University				Prepared By: Debbie Vaughn					
Date: August 5, 2016						16-17	Requested	Requested	Biennial Total	Biennial Difference	
Goal	Goal Name	Strategy	Strategy Name	Prog	Program Name	Base	2018	2019	18-19	\$	%
A	Instruction/ Operations	A.1.1	Operations Support	Instruction/Operations	Formula Funding - Instruction/Operations	\$31,906,883	\$0	\$0	\$0	(\$31,906,883)	-100.0%
		A.1.2	Teaching Experience Supplement	Instruction/Operations	Formula Funding - Instruction/Operations	\$1,413,679	\$0	\$0	\$0	(\$1,413,679)	-100.0%
		A.1.3	Staff Group Insurance Premium	Staff Group Insurance	Staff Group Insurance	\$3,241,829	\$1,862,829	\$2,027,227	\$3,890,056	\$648,227	20.0%
		A.1.4	Workers' Compensation Insurance	Workers' Compensation Insurance	Workers' Compensation Insurance	\$98,088	\$33,703	\$33,703	\$67,406	(\$30,682)	-31.3%
		A.1.5	Texas Public Education Grants	Texas Public Education Grants	Texas Public Education Grants	\$2,450,000	\$1,300,000	\$1,350,000	\$2,650,000	\$200,000	8.2%
B	Infrastructure Support	B.1.1	E&G Space Support	E&G Space Support	Formula Funding - E&G Space Support	\$2,509,033	\$0	\$0	\$0	(\$2,509,033)	-100.0%
		B.1.2	Tuition Revenue Bond Retirement	Tuition Revenue Bond Retirement	Tuition Revenue Bond Retirement	\$8,767,580	\$7,129,841	\$7,129,597	\$14,259,438	\$5,491,858	62.6%
		B.1.3	Small Institution Supplement	E&G Space Support	E&G Space Support	\$1,323,300			\$0	(\$1,323,300)	-100.0%
C	Special Item Support	C.1.1	Small Business Development	Small Business Development	Small Business Development	\$298,626	\$143,340	\$143,340	\$286,680	(\$11,946)	-4.0%
		C.2.1	Institutional Enhancement	Operations Support	Operations Support	\$4,693,994	\$2,249,890	\$2,249,891	\$4,499,781	(\$194,213)	-4.1%
		C.	Academic Program Expansion	Academic Program Expansion	Academic Program Expansion	\$0	\$1,000,000	\$1,000,000	\$2,000,000	\$2,000,000	
		C.	4% General Revenue Reinstatement	Operations Support	Operations Support	\$0	\$94,588	\$94,587	\$189,175	\$189,175	
		C.	4% General Revenue Reinstatement	Small Business Development	Small Business Development	\$0	\$5,973	\$5,973	\$11,946	\$11,946	
D	Research Funds	D.1.1	Comprehensive Research Fund	Comprehensive Research Fund	Comprehensive Research Fund	\$81,786	\$0	\$0	\$0	(\$81,786)	-100.0%

3.B. Rider Revisions and Additions Request

Agency Code: 735	Agency Name: Midwestern State University	Prepared By: Valarie Maxwell	Date: July 28, 2016	Request Level: Baseline
Current Rider Number	Page Number in 2016-17 GAA	Proposed Rider Language		
4	III-129	<p>Appropriation of Special Mineral Fund. Any income during the biennium beginning September 1, 2017, deposited in the Midwestern State University Special Mineral Fund No. 412 is appropriated in the funds above to Midwestern State University for the general operations of the university. Mineral funds are estimated to be \$4,751 in fiscal year 2018 and \$4,750 in fiscal year 2019.</p>		

3.C. Rider Appropriations and Unexpended Balances Request
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 735 Midwestern State University

RIDER	STRATEGY	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
4 1 Mineral Fund						
	2-1-1 E&G SPACE SUPPORT	\$10,303	\$4,897	\$5,000	\$0	\$0
OBJECT OF EXPENSE:						
	2004 UTILITIES	\$10,303	\$4,897	\$5,000	\$0	\$0
Total, Object of Expense		\$10,303	\$4,897	\$5,000	\$0	\$0
METHOD OF FINANCING:						
	412 Midwestern Univ-spec Min	\$10,303	\$4,897	\$5,000	\$0	\$0
Total, Method of Financing		\$10,303	\$4,897	\$5,000	\$0	\$0

Description/Justification for continuation of existing riders or proposed new rider

The balance of funds on hand for the year ending August 31, 2017, in the Midwestern State University Special Mineral Funds No. 412 and any income during the biennium beginning September 1, 2017, deposited to that fund are appropriated in the funds above to Midwestern State University for the general operations of the university.

3.C. Rider Appropriations and Unexpended Balances Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 735 Midwestern State University

RIDER	STRATEGY	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
SUMMARY:						
OBJECT OF EXPENSE TOTAL		\$10,303	\$4,897	\$5,000	\$0	\$0
METHOD OF FINANCING TOTAL		\$10,303	\$4,897	\$5,000	\$0	\$0

4.A. Exceptional Item Request Schedule
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735

Agency name:
Midwestern State University

CODE	DESCRIPTION	Excp 2018	Excp 2019
	Item Name: Academic Program Expansion Item Priority: 1 IT Component: Yes Anticipated Out-year Costs: Yes Involve Contracts > \$50,000: Yes Includes Funding for the Following Strategy or Strategies: 03-05-01 Exceptional Item Request		
OBJECTS OF EXPENSE:			
2006	RENT - BUILDING	600,000	600,000
5000	CAPITAL EXPENDITURES	400,000	400,000
TOTAL, OBJECT OF EXPENSE		\$1,000,000	\$1,000,000
METHOD OF FINANCING:			
1	General Revenue Fund	1,000,000	1,000,000
TOTAL, METHOD OF FINANCING		\$1,000,000	\$1,000,000

DESCRIPTION / JUSTIFICATION:

Midwestern State University is initiating partnerships with community colleges in the Dallas-Fort Worth metroplex to provide place-bound students a convenient and affordable way to complete their degrees. The expansion currently includes two sites – Weatherford College Wise County (WCWC) and North Central Texas College (NCTC). Possible academic programs include education, business, health sciences, and criminal justice. WCWC is providing facilities for MSU instruction; NCTC is proposing joint programs at their Flower Mound location which will require MSU to lease additional space. This exceptional item would pay for the start-up costs of this new Flower Mound facility. The lease on the proposed 30,000 square foot building is \$510,000 per year with Parker Assets I, LLC at Parker Square. Build-out costs for the facility will be amortized over five years and are estimated at \$180,000 per year. Included in lease costs are basic facility operating costs (taxes, insurance, grounds, security, garbage, internet, telecommunications and utilities) estimated at an additional \$200,000 per year. NCTC has committed to sharing these costs with the university – 67% MSU, 33% NCTC. Capital expenses for start-up include \$300,000 for furniture/fixtures and \$500,000 for technology paid over two years. IT requirements include three distance education rooms (\$70,000 each - \$210,000 total), classroom technology at \$25,000 per classroom with eight classrooms (\$200,000) and cable and IT infrastructure of \$90,000. Total instructional and personnel costs will be paid by student tuition and fees. NCTC will share some of the facility costs and provide library, technical support, and other resources. Midwestern respectfully requests a special item of \$1,000,000 per year to cover most of the start-up and on-going expenses for this facility until regular formula and HEAF appropriations can cover the facilities and capital costs in the future.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years:

Offering MSU's brand of individually tailored education to a population that otherwise would not be able to access it is a benefit to both the population and the employers of the region. The Academic Program Expansion initiative aligns with and supports the Texas Higher Education Coordinating Board's 60x30TX higher education strategic plan of increasing the number of graduates with marketable skills at an affordable cost. Less than 50% of the population in the Flower Mound area age 25 years or older

4.A. Exceptional Item Request Schedule
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735

Agency name:
Midwestern State University

CODE	DESCRIPTION	Excp 2018	Excp 2019
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have earned at least a bachelor’s degree. Flower Mound expects to see a minimum increase in Hispanic residents of 29% through 2025, 105% if 2000-2010 migration rates are duplicated. In Wise County, only 19% of those over 25 have earned at least a bachelor’s degree. Similar growth in the Hispanic population is also expected. The university estimates initial enrollment conservatively at the campuses to be 130 students, growing to 400+ within five years.

Additional information for this strategy is available in Schedule 9, Special Item Information.

DESCRIPTION OF IT COMPONENT INCLUDED IN EXCEPTIONAL ITEM:

This exceptional item would fund \$500,000 for technology paid over two years. IT requirements include three distance education rooms (\$70,000 each - \$210,000 total), classroom technology at \$25,000 per classroom with eight classrooms (\$200,000), and cable and IT infrastructure of \$90,000.

IS THIS IT COMPONENT RELATED TO A NEW OR CURRENT PROJECT?

NEW

PROPOSED SOFTWARE EXAMPLES (Client-side, server-side, Midrange and Mainframe)

Software costs would be minimal as most of the resources needed could be provided from existing campus software contracts, such as Banner, Microsoft Suites, Desire 2 Learn, etc.

PROPOSED HARDWARE EXAMPLES (Desktop, Laptop, Tablets, Servers, Mainframes, Printers and Monitors)

The estimated cost of video conferencing hardware is \$70,000 per room. Additionally, a local AD authentication replica, POE switching hardware, UPS hardware, access points, VoIP phones, dark fiber connectivity to the MSU main campus, and desktop computing hardware will be required.

The estimate of \$25,000 per classroom would include the following equipment: projector (Panasonic solid light source), podium, HDCP compliant switcher, audio amplification, ADA compliant hearing assistance hardware, programming for source switching hardware.

DEVELOPMENT COST AND OTHER COSTS

Development cost would require one IT staff person located onsite full-time, but paid from other funding sources. MSU and NCTC existing staff will work together on initial costs. Again, funding will be from other sources and is not included in this exceptional item request.

TYPE OF PROJECT

Acquisition and Refresh of Hardware and Software

ALTERNATIVE ANALYSIS

Alternatives to this IT plan are limited because any software and hardware purchases must be compatible with existing campus systems.

ESTIMATED IT COST

2016	2017	2018	2019	2020	2021	2022	Total Over Life of Project
\$250,000	\$250,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$550,000

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Continued long-term lease for instructional facility in Flower Mound, Texas, through 2028.

4.A. Exceptional Item Request Schedule
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735

Agency name:
Midwestern State University

CODE	DESCRIPTION	Excp 2018	Excp 2019
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ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

	2020	2021	2022
	\$596,300	\$616,400	\$636,500

APPROXIMATE PERCENTAGE OF EXCEPTIONAL ITEM : 60.00%

CONTRACT DESCRIPTION :

Lease of 30,000 square foot building for minimum of 10 years with buildout amortized over 5 years. This facility is to be shared with North Central Texas College. The amount shown is 67% of costs. NCTC will pay the other 33%.

4.A. Exceptional Item Request Schedule
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735

Agency name: **Midwestern State University**

CODE	DESCRIPTION	Excp 2018	Excp 2019
	Item Name: 4% General Revenue Reinstatement		
	Item Priority: 2		
	IT Component: No		
	Anticipated Out-year Costs: No		
	Involve Contracts > \$50,000: No		
	Includes Funding for the Following Strategy or Strategies:		
	03-03-01 Small Business Development Center		
	03-04-01 Institutional Enhancement		
 OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	5,973	5,973
1002	OTHER PERSONNEL COSTS	94,786	94,785
TOTAL, OBJECT OF EXPENSE		\$100,759	\$100,758
 METHOD OF FINANCING:			
1	General Revenue Fund	100,561	100,560
412	Midwestern Univ-spec Min	198	198
TOTAL, METHOD OF FINANCING		\$100,759	\$100,758
FULL-TIME EQUIVALENT POSITIONS (FTE):		0.20	0.20

DESCRIPTION / JUSTIFICATION:

The university requests reinstatement of these funds to cover salaries and other state-mandated increases in costs, such as health insurance premiums. MSU is struggling to balance increases while honoring our commitment to students for affordability and access. Any reduction of state funding may directly impact our students.

EXTERNAL/INTERNAL FACTORS:

Additional information for this strategy is available in Schedule 9, Special Item Information.

4.B. Exceptional Items Strategy Allocation Schedule

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: **735** Agency name: **Midwestern State University**

Code	Description	Excp 2018	Excp 2019
Item Name: Academic Program Expansion			
Allocation to Strategy: 3-5-1 Exceptional Item Request			
OBJECTS OF EXPENSE:			
2006	RENT - BUILDING	600,000	600,000
5000	CAPITAL EXPENDITURES	400,000	400,000
TOTAL, OBJECT OF EXPENSE		\$1,000,000	\$1,000,000
METHOD OF FINANCING:			
1	General Revenue Fund	1,000,000	1,000,000
TOTAL, METHOD OF FINANCING		\$1,000,000	\$1,000,000

4.B. Exceptional Items Strategy Allocation Schedule

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: **735** Agency name: **Midwestern State University**

Code	Description	Excp 2018	Excp 2019
Item Name:	4% General Revenue Reinstatement		
Allocation to Strategy:	3-3-1 Small Business Development Center		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	5,973	5,973
TOTAL, OBJECT OF EXPENSE		\$5,973	\$5,973
METHOD OF FINANCING:			
1	General Revenue Fund	5,973	5,973
TOTAL, METHOD OF FINANCING		\$5,973	\$5,973
FULL-TIME EQUIVALENT POSITIONS (FTE):		0.2	0.2

4.B. Exceptional Items Strategy Allocation Schedule

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: **735** Agency name: **Midwestern State University**

Code	Description	Excp 2018	Excp 2019
Item Name:	4% General Revenue Reinstatement		
Allocation to Strategy:	3-4-1 Institutional Enhancement		
OBJECTS OF EXPENSE:			
1002	OTHER PERSONNEL COSTS	94,786	94,785
TOTAL, OBJECT OF EXPENSE		\$94,786	\$94,785
METHOD OF FINANCING:			
1	General Revenue Fund	94,588	94,587
412	Midwestern Univ-spec Min	198	198
TOTAL, METHOD OF FINANCING		\$94,786	\$94,785
FULL-TIME EQUIVALENT POSITIONS (FTE):		0.0	0.0

4.C. Exceptional Items Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: **735** Agency name: **Midwestern State University**

GOAL: 3 Provide Special Item Support

OBJECTIVE: 3 Public Service Special Item Support

STRATEGY: 1 Small Business Development Center

Service Categories:

Service: 13 Income: A.2 Age: B.3

CODE DESCRIPTION	Exp 2018	Exp 2019
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OBJECTS OF EXPENSE:

1001 SALARIES AND WAGES	5,973	5,973
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Total, Objects of Expense	\$5,973	\$5,973
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METHOD OF FINANCING:

1 General Revenue Fund	5,973	5,973
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Total, Method of Finance	\$5,973	\$5,973
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FULL-TIME EQUIVALENT POSITIONS (FTE):	0.2	0.2
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EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

4% General Revenue Reinstatement

4.C. Exceptional Items Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: **735** Agency name: **Midwestern State University**

GOAL: 3 Provide Special Item Support

OBJECTIVE: 4 Institutional Support Special Item Support

STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE DESCRIPTION	Excp 2018	Excp 2019
-------------------------	------------------	------------------

OBJECTS OF EXPENSE:

1002 OTHER PERSONNEL COSTS	94,786	94,785
Total, Objects of Expense	\$94,786	\$94,785

METHOD OF FINANCING:

1 General Revenue Fund	94,588	94,587
412 Midwestern Univ-spec Min	198	198
Total, Method of Finance	\$94,786	\$94,785

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

4% General Revenue Reinstatement

4.C. Exceptional Items Strategy Request
 85th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: **735** Agency name: **Midwestern State University**

GOAL: 3 Provide Special Item Support

OBJECTIVE: 5 Exceptional Item Request

STRATEGY: 1 Exceptional Item Request

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE DESCRIPTION	Excp 2018	Excp 2019
OBJECTS OF EXPENSE:		
2006 RENT - BUILDING	600,000	600,000
5000 CAPITAL EXPENDITURES	400,000	400,000
Total, Objects of Expense	\$1,000,000	\$1,000,000
METHOD OF FINANCING:		
1 General Revenue Fund	1,000,000	1,000,000
Total, Method of Finance	\$1,000,000	\$1,000,000

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Academic Program Expansion

6.A. Historically Underutilized Business Supporting Schedule
85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 735 Agency: **Midwestern State University**

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year 2014 - 2015 HUB Expenditure Information

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2014			Total Expenditures FY 2014		HUB Expenditures FY 2015			Total Expenditures FY 2015
			% Actual	Diff	Actual \$	% Goal	% Actual	Diff	Actual \$		
11.2%	Heavy Construction	11.2 %	0.0%	-11.2%	\$0	\$27,024	11.2 %	9.1%	-2.1%	\$35,966	\$393,450
21.1%	Building Construction	21.1 %	71.1%	50.0%	\$45,209	\$63,558	21.1 %	29.8%	8.7%	\$203,555	\$683,401
32.9%	Special Trade	32.9 %	41.1%	8.2%	\$256,643	\$623,804	32.9 %	34.1%	1.2%	\$310,019	\$909,699
23.7%	Professional Services	23.7 %	31.3%	7.6%	\$36,571	\$116,972	23.7 %	84.5%	60.8%	\$158,625	\$187,640
26.0%	Other Services	26.0 %	23.9%	-2.1%	\$138,815	\$581,901	26.0 %	63.9%	37.9%	\$869,828	\$1,361,504
21.1%	Commodities	21.1 %	51.5%	30.4%	\$1,580,377	\$3,069,563	21.1 %	48.5%	27.4%	\$2,630,375	\$5,426,579
	Total Expenditures		45.9%		\$2,057,615	\$4,482,822		47.0%		\$4,208,368	\$8,962,273

B. Assessment of Fiscal Year 2014 - 2015 Efforts to Meet HUB Procurement Goals

Attainment:

Midwestern State University has been able to attain the statewide HUB procurement goals in nearly every procurement category in FY2014 and FY 2015. With few exceptions, all categories were well above the statewide goals. The goal was not met in Heavy Construction in FY14 or FY15. Also, Other Services was slightly under the goal in FY14, but well exceeded it in FY15.

Applicability:

N/A

Factors Affecting Attainment:

There are very few HUBS in the Wichita Falls area, however, there has been significant progress made in the categories.

"Good-Faith" Efforts:

Midwestern State University made the following good faith efforts to comply with statewide HUB procurement goals:

- * Training is ongoing within the university community to educate and make available HUB information and promote involvement in university purchases.
- * More HUB firms are involved in our bidding process. We actively search for HUB firms/companies as part of the procurement process.
- * Every effort is made to meet goals for construction type contracts.
- * Currently, to encourage participation in our procurement process, we ensure HUBs on and off the CMBI are notified of a bid request.

Midwestern State University (735)
Estimated Funds Outside the Institution's Bill Pattern
2016-17 and 2018-19 Biennia

	2016-17 Biennium				2018-19 Biennium			
	<u>FY 2016 Revenue</u>	<u>FY 2017 Revenue</u>	<u>Biennium Total</u>	<u>Percent of Total</u>	<u>FY 2018 Revenue</u>	<u>FY 2019 Revenue</u>	<u>Biennium Total</u>	<u>Percent of Total</u>
APPROPRIATED SOURCES INSIDE THE BILL PATTERN								
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 18,462,224	\$ 18,522,721	\$ 36,984,945	17.8%	\$ 18,525,000	\$ 18,525,000	\$ 37,050,000	17.2%
Tuition and Fees (net of Discounts and Allowances)	6,115,417	6,145,994	12,261,412	5.9%	6,176,724	6,207,608	12,384,332	5.7%
Endowment and Interest Income	18,500	19,000	37,500	0.0%	19,000	19,250	38,250	0.0%
Sales and Services of Educational Activities (net)	60,138	60,739	120,877	0.1%	62,000	62,000	124,000	0.1%
Sales and Services of Hospitals (net)	-	-	-	-	-	-	-	-
Other Income	10,000	10,100	20,100	0.0%	10,250	10,250	20,500	0.0%
Total	24,666,279	24,758,555	49,424,834	23.8%	24,792,974	24,824,108	49,617,082	23.0%
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN								
State Appropriations (HEGI & State Paid Fringes)	\$ 6,272,888	\$ 6,588,855	\$ 12,861,743	6.2%	\$ 6,852,409	\$ 7,057,981	\$ 13,910,391	57.6%
Higher Education Assistance Funds	3,374,275	5,061,412	8,435,687	4.1%	5,061,412	5,061,412	10,122,824	41.9%
Available University Fund	-	-	-	-	-	-	-	-
State Grants and Contracts	62,709	62,709	125,418	0.1%	63,000	65,000	128,000	0.5%
Total	9,709,872	11,712,976	21,422,848	10.3%	11,976,821	12,184,393	24,161,215	11.2%
NON-APPROPRIATED SOURCES								
Tuition and Fees (net of Discounts and Allowances)	32,476,939	33,126,477	65,603,416	31.6%	33,706,191	33,874,722	67,580,912	31.3%
Federal Grants and Contracts	9,139,703	9,413,894	18,553,596	8.9%	9,696,310	9,987,200	19,683,510	9.1%
State Grants and Contracts	4,486,738	4,531,605	9,018,343	4.3%	4,622,238	4,668,460	9,290,697	4.3%
Local Government Grants and Contracts	-	-	-	-	-	-	-	-
Private Gifts and Grants	6,006,932	6,127,070	12,134,002	5.9%	6,249,612	6,374,604	12,624,216	5.9%
Endowment and Interest Income	1,264,535	1,289,826	2,554,361	1.2%	1,300,000	1,350,000	2,650,000	1.2%
Sales and Services of Educational Activities (net)	1,443,162	1,450,378	2,893,539	1.4%	1,457,629	1,464,918	2,922,547	1.4%
Sales and Services of Hospitals (net)	-	-	-	-	-	-	-	-
Professional Fees (net)	-	-	-	-	-	-	-	-
Auxiliary Enterprises (net)	10,273,501	10,684,441	20,957,942	10.1%	10,898,130	11,225,074	22,123,203	10.3%
Other Income	2,353,964	2,424,583	4,778,546	2.3%	2,473,074	2,522,536	4,995,610	2.3%
Total	67,445,472	69,048,274	136,493,746	65.8%	70,403,184	71,467,512	141,870,696	65.8%
TOTAL SOURCES	\$ 101,821,624	\$ 105,519,805	\$ 207,341,428	100.0%	\$ 107,172,979	\$ 108,476,014	\$ 215,648,993	100.0%

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name: **Midwestern State University**

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2018	2019	Biennial Total	2018	2019	Biennial Total	
1 Small Business Development							
Category: Programs - Service Reductions (FTEs-Hiring Freeze)							
Item Comment: Reduction of funds for the Small Business Development program would limit the sources available to achieve the mission of the program.							
Strategy: 3-3-1 Small Business Development Center							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$14,334	\$14,334	\$28,668	
General Revenue Funds Total	\$0	\$0	\$0	\$14,334	\$14,334	\$28,668	
Item Total	\$0	\$0	\$0	\$14,334	\$14,334	\$28,668	
FTE Reductions (From FY 2018 and FY 2019 Base Request)				0.2	0.2		
2 Institutional Enhancement Reduction							
Category: Programs - Service Reductions (FTEs-Hiring Freeze)							
Item Comment: The Institutional Enhancement appropriation represents an underpinning of support necessary for MSU to maintain and recruit quality faculty and staff. A reduction in these funds would hamper MSU's ability to provide education programs that are essential to 60x30TX, the state's master plan for higher education, as well as provide necessary administrative support for the university. A reduction in force, possibly both faculty and staff, would have to occur.							
Strategy: 3-4-1 Institutional Enhancement							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$227,011	\$227,011	\$454,022	
General Revenue Funds Total	\$0	\$0	\$0	\$227,011	\$227,011	\$454,022	
Item Total	\$0	\$0	\$0	\$227,011	\$227,011	\$454,022	
FTE Reductions (From FY 2018 and FY 2019 Base Request)				3.0	3.0		

3 Workers Compensation

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name: **Midwestern State University**

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2018	2019	Biennial Total	2018	2019	Biennial Total	
Category: Administrative - Operating Expenses							
Item Comment: Write something here.....							
Strategy: 1-1-1 Operations Support							
<u>Gr Dedicated</u>							
412 Midwestern Univ-spec Min	\$0	\$0	\$0	\$475	\$475	\$950	
Gr Dedicated Total	\$0	\$0	\$0	\$475	\$475	\$950	
Item Total	\$0	\$0	\$0	\$475	\$475	\$950	
FTE Reductions (From FY 2018 and FY 2019 Base Request)							
AGENCY TOTALS							
General Revenue Total				\$241,345	\$241,345	\$482,690	\$482,690
GR Dedicated Total				\$475	\$475	\$950	\$950
Agency Grand Total	\$0	\$0	\$0	\$241,820	\$241,820	\$483,640	
Difference, Options Total Less Target							
Agency FTE Reductions (From FY 2018 and FY 2019 Base Request)				3.2	3.2		

Schedule 1A: Other Educational and General Income
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Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University					
	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Gross Tuition					
Gross Resident Tuition	6,287,600	6,435,439	6,467,616	6,499,954	6,532,454
Gross Non-Resident Tuition	6,371,286	7,311,831	7,317,315	7,322,803	7,328,295
Gross Tuition	12,658,886	13,747,270	13,784,931	13,822,757	13,860,749
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(141,033)	(114,670)	(116,964)	(119,303)	(120,496)
Less: Non-Resident Waivers and Exemptions	(4,457,520)	(5,198,873)	(5,302,850)	(5,408,907)	(5,462,996)
Less: Hazlewood Exemptions	(305,605)	(495,240)	(505,145)	(515,248)	(520,401)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(420,735)	(468,260)	(475,000)	(480,000)	(485,000)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(101,000)	(110,000)	(115,000)	(120,000)	(120,000)
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	(224,668)	(226,380)	(227,136)	(227,220)	(227,430)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	7,008,325	7,133,847	7,042,836	6,952,079	6,924,426
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(1,419,532)	(1,200,000)	(1,250,000)	(1,300,000)	(1,350,000)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0
Less: Other Authorized Deduction					
Net Tuition	5,588,793	5,933,847	5,792,836	5,652,079	5,574,426

Schedule 1A: Other Educational and General Income
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Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University					
	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Student Teaching Fees	0	0	0	0	0
Special Course Fees	9,940	11,830	11,500	11,500	11,500
Laboratory Fees	42,660	40,680	40,000	40,000	40,000
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	5,641,393	5,986,357	5,844,336	5,703,579	5,625,926
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	14,699	22,116	14,000	14,000	14,000
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
E&G Facilities Rental	9,991	1,490	1,200	1,200	1,200
Subtotal, Other Income	24,690	23,606	15,200	15,200	15,200
Subtotal, Other Educational and General Income	5,666,083	6,009,963	5,859,536	5,718,779	5,641,126
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(341,600)	(358,432)	(360,214)	(362,005)	(363,804)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(309,801)	(325,893)	(329,501)	(329,733)	(337,584)
Less: Staff Group Insurance Premiums	(1,463,646)	(1,566,101)	(1,675,728)	(1,862,829)	(2,027,227)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	3,551,036	3,759,537	3,494,093	3,164,212	2,912,511
Reconciliation to Summary of Request for FY 2015-2017					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	1,419,532	1,200,000	1,250,000	1,300,000	1,350,000
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	0	0	0	0	0
Plus: Staff Group Insurance Premiums	1,463,646	1,566,101	1,675,728	1,862,829	2,027,227
Plus: Board-authorized Tuition Income	420,735	468,260	475,000	480,000	485,000
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

Schedule 1A: Other Educational and General Income
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735 Midwestern State University					
	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	101,000	110,000	115,000	120,000	120,000
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	224,668	226,380	227,136	227,220	227,430
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	7,180,617	7,330,278	7,236,957	7,154,261	7,122,168

Schedule 2: Selected Educational, General and Other Funds

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Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
General Revenue Transfers					
Transfer from Coordinating Board for Advanced Research Program	0	0	0	0	0
Transfer from Coordinating Board for Texas College Work Study Program (2015, 2016, 2017)	31,126	32,699	33,000	0	0
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	0	0	0	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	0	0	0	0	0
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2015, 2016, 2017)	0	0	0	0	0
Other (Itemize)					
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	3,220,000	4,408,436	4,077,803	0	0
B-on-Time Program	253,983	222,960	100,000	0	0
Less: Transfer to System Administration	0	0	0	0	0
Subtotal, General Revenue Transfers	3,505,109	4,664,095	4,210,803	0	0
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2015, 2016, 2017)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Transfer from Coordinating Board for Incentive Funding	0	0	0	0	0
Other (Itemize)					
Gross Designated Tuition (Sec. 54.0513)	17,095,499	17,902,767	18,431,081	19,471,194	20,192,342
Indirect Cost Recovery (Sec. 145.001(d))	49,905	52,670	53,000	55,000	56,000
Correctional Managed Care Contracts	0	0	0	0	0

Schedule 3A: Staff Group Insurance Data Elements (ERS)
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Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages					
GR %		76.54%			
GR-D/Other %		23.46%			
Total Percentage		100.00%			
FULL TIME ACTIVES					
1a Employee Only	213	163	50	213	147
2a Employee and Children	62	47	15	62	39
3a Employee and Spouse	90	69	21	90	30
4a Employee and Family	43	33	10	43	31
5a Eligible, Opt Out	3	2	1	3	5
6a Eligible, Not Enrolled	2	2	0	2	12
Total for This Section	413	316	97	413	264
PART TIME ACTIVES					
1b Employee Only	0	0	0	0	1
2b Employee and Children	0	0	0	0	1
3b Employee and Spouse	0	0	0	0	0
4b Employee and Family	0	0	0	0	0
5b Eligible, Opt Out	0	0	0	0	1
6b Eligible, Not Enrolled	0	0	0	0	7
Total for This Section	0	0	0	0	10
Total Active Enrollment	413	316	97	413	274

Schedule 3A: Staff Group Insurance Data Elements (ERS)
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Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	0	0	0	0	0
2c Employee and Children	0	0	0	0	0
3c Employee and Spouse	0	0	0	0	0
4c Employee and Family	0	0	0	0	0
5c Eligible, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
Total Retirees Enrollment	0	0	0	0	0
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	213	163	50	213	147
2e Employee and Children	62	47	15	62	39
3e Employee and Spouse	90	69	21	90	30
4e Employee and Family	43	33	10	43	31
5e Eligible, Opt Out	3	2	1	3	5
6e Eligible, Not Enrolled	2	2	0	2	12
Total for This Section	413	316	97	413	264

Schedule 3A: Staff Group Insurance Data Elements (ERS)

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Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	213	163	50	213	148
2f Employee and Children	62	47	15	62	40
3f Employee and Spouse	90	69	21	90	30
4f Employee and Family	43	33	10	43	31
5f Eligible, Opt Out	3	2	1	3	6
6f Eligible, Not Enrolled	2	2	0	2	19
Total for This Section	413	316	97	413	274

Schedule 4: Computation of OASI
85th Regular Session, Agency Submission, Version 1
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Agency 735 Midwestern State University

Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2015		2016		2017		2018		2019	
	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>
General Revenue (% to Total)	76.5368	\$1,114,298	76.5368	\$1,169,204	76.5368	\$1,175,017	76.5368	\$1,180,856	76.5368	\$1,186,725
Other Educational and General Funds (% to Total)	23.4632	\$341,600	23.4632	\$358,432	23.4632	\$360,214	23.4632	\$362,005	23.4632	\$363,804
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
Grand Total, OASI (100%)	100.0000	\$1,455,898	100.0000	\$1,527,636	100.0000	\$1,535,231	100.0000	\$1,542,861	100.0000	\$1,550,529

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

Description	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	9,052,088	9,547,490	9,653,190	9,660,000	9,890,000
Employer Contribution to TRS Retirement Programs	615,542	649,229	656,417	656,880	672,520
Gross Educational and General Payroll - Subject To ORP Retirement	10,679,227	11,207,924	11,332,006	11,340,000	11,610,000
Employer Contribution to ORP Retirement Programs	704,829	739,723	747,912	748,440	766,260
Proportionality Percentage					
General Revenue	76.5368 %	76.5368 %	76.5368 %	76.5368 %	76.5368 %
Other Educational and General Income	23.4632 %	23.4632 %	23.4632 %	23.4632 %	23.4632 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	309,801	325,893	329,501	329,733	337,584
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	1.9000 %	1.9000 %	1.9000 %	1.9000 %	1.9000 %
Gross Payroll Subject to Differential - Optional Retirement Program	1,821,316	1,847,232	1,825,712	1,785,000	1,741,500
Total Differential	34,605	35,097	34,689	33,915	33,089

Schedule 6: Constitutional Capital Funding
85th Regular Session, Agency Submission, Version 1
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735 Midwestern State University					
Activity	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
A. PUF Bond Proceeds Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
B. HEF General Revenue Allocation	3,559,433	3,374,275	5,061,412	5,061,412	5,061,412
Project Allocation					
Library Acquisitions	618,897	620,532	550,000	550,000	550,000
Construction, Repairs and Renovations	463,313	466,230	1,515,276	1,300,000	1,300,000
Furnishings & Equipment	527,196	299,690	1,030,063	1,011,412	1,011,412
Computer Equipment & Infrastructure	481,722	1,037,823	727,329	800,000	800,000
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	1,468,305	950,000	1,238,744	1,400,000	1,400,000
Other (Itemize)					

Schedule 7: Personnel

85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: **735** Agency name: **Midwestern State University**

	Actual 2015	Actual 2016	Budgeted 2017	Estimated 2018	Estimated 2019
Part A.					
FTE Postions					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	217.0	228.0	231.0	245.0	253.0
Educational and General Funds Non-Faculty Employees	133.3	150.0	147.0	160.0	165.0
Subtotal, Directly Appropriated Funds	350.3	378.0	378.0	405.0	418.0
Non Appropriated Funds Employees	395.7	371.3	373.0	373.0	378.0
Subtotal, Other Funds & Non-Appropriated	395.7	371.3	373.0	373.0	378.0
GRAND TOTAL	746.0	749.3	751.0	778.0	796.0
Part B.					
Personnel Headcount					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	220.0	233.0	241.0	247.0	255.0
Educational and General Funds Non-Faculty Employees	142.0	154.0	157.0	165.0	168.0
Subtotal, Directly Appropriated Funds	362.0	387.0	398.0	412.0	423.0
Non Appropriated Funds Employees	968.0	950.0	951.0	953.0	955.0
Subtotal, Non-Appropriated	968.0	950.0	951.0	953.0	955.0
GRAND TOTAL	1,330.0	1,337.0	1,349.0	1,365.0	1,378.0

Schedule 7: Personnel

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Agency code: **735** Agency name: **Midwestern State University**

	Actual 2015	Actual 2016	Budgeted 2017	Estimated 2018	Estimated 2019
PART C.					
Salaries					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	\$14,061,211	\$15,469,639	\$15,393,081	\$16,470,000	\$17,489,183
Educational and General Funds Non-Faculty Employees	\$7,169,160	\$6,826,629	\$7,154,117	\$7,897,199	\$8,255,143
Subtotal, Directly Appropriated Funds	\$21,230,371	\$22,296,268	\$22,547,198	\$24,367,199	\$25,744,326
Non Appropriated Funds Employees	\$18,551,560	\$18,369,318	\$18,651,709	\$19,124,743	\$19,707,238
Subtotal, Non-Appropriated	\$18,551,560	\$18,369,318	\$18,651,709	\$19,124,743	\$19,707,238
GRAND TOTAL	\$39,781,931	\$40,665,586	\$41,198,907	\$43,491,942	\$45,451,564

Schedule 8B: Tuition Revenue Bond Issuance History

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735 Midwestern State University						
Authorization Date	Authorization Amount	Issuance Date	Issuance Amount	Authorized Amount Outstanding as of 08/31/2016	Proposed Issuance Date for Outstanding Authorization	Proposed Issuance Amount for Outstanding Authorization
1998	\$9,860,000	Sep 1 1998	\$9,860,000			
		<i>Subtotal</i>	\$9,860,000	\$0		
2002	\$8,965,000	Jun 15 2002	\$8,965,000			
		<i>Subtotal</i>	\$8,965,000	\$0		
2006	\$10,400,000	Jul 30 2007	\$10,400,000			
		<i>Subtotal</i>	\$10,400,000	\$0		
2016	\$58,400,000	Sep 15 2016	\$0			
		<i>Subtotal</i>	\$0	\$58,400,000		
					Sep 15 2016	\$58,400,000

Schedule 8C: Revenue Capacity for Tuition Revenue Bond Projects

85th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: **735** Agency Name: **Midwestern State University**

	Act 2015	Act 2016	Bud 2017	Est 2018	Est 2019
Gross Tuition	\$12,658,886	\$13,747,270	\$13,784,931	\$13,822,757	\$13,860,749
Less: Remissions and Exemptions	(4,904,158)	(5,808,783)	(5,924,959)	(6,043,459)	(6,103,893)
Less: Refunds	0	0	0	0	0
Less: Installment Payment Forfeits	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(101,000)	(110,000)	(115,000)	(120,000)	(120,000)
Plus: Tuition waived for students 55 years or older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	\$7,653,728	\$7,828,487	\$7,744,972	\$7,659,298	\$7,636,856
Less: Transfer of Funds for Texas Public Education Grants Program (TX. Educ. Code Ann. Sec. 56c) and for Emergency Loans (TX. Educ. Code Ann. Sec. 56d)	(1,419,532)	(1,200,000)	(1,250,000)	(1,300,000)	(1,350,000)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical School)	0	0	0	0	0
Less: Statutory Tuition (TX. Educ. Code Ann. Sec. 54.051) Set aside for Doctoral Incentive Loan Repayment Program (TX. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0
Less: Other Authorized Deductions	0	0	0	0	0
Total Net Tuition Available to Pledge for Tuition Revenue Bonds	\$6,234,196	\$6,628,487	\$6,494,972	\$6,359,298	\$6,286,856
Debt Service on Existing Tuition Revenue Bonds	(2,157,355)	(2,123,303)	(2,127,288)	(2,129,841)	(2,129,597)
Estimated Debt Service for Authorized but Unissued Tuition Revenue Bonds	0	0	(4,516,989)	(5,000,000)	(5,000,000)
Subtotal, Debt Service on Existing Authorizations	\$(2,157,355)	\$(2,123,303)	\$(6,644,277)	\$(7,129,841)	\$(7,129,597)
TOTAL TUITION AVAILABLE FOR NEW AUTHORIZATIONS	\$4,076,841	\$4,505,184	\$(149,305)	\$(770,543)	\$(842,741)
Debt Capacity Available for New Authorizations	\$46,761,361	\$51,674,464	\$(1,712,531)	\$(8,838,133)	\$(9,666,240)

Schedule 8D: Tuition Revenue Bonds Request by Project

85th Regular Session, Agency Submission, Version 1

Agency Code: 735

Agency Name: **Midwestern State University**

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2018	Requested Amount 2019
HVAC, Paving, and ADA Improvements	9/1/2002	12/1/2020	\$ 691,650	\$ 693,600
Renovation of DL Ligon Building and Fowler Engineering Building	9/1/2006	2028	\$ 1,438,191	\$ 1,435,997
Academic Expansion and Revitalization Project	9/1/2016	2036	\$ 5,000,000	\$ 5,000,000
			<u>\$ 7,129,841</u>	<u>\$ 7,129,597</u>

Schedule 9: Special Item Information
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735 Midwestern State University

Special Item: 1 **Institutional Enhancement**

(1) Year Special Item: 2000
Original Appropriations: \$1,514,484

(2) Mission of Special Item:

Institutional enhancement funds are used for faculty and staff salaries as well as various student retention efforts to address the Closing the Gaps goal of access and success.

(3) (a) Major Accomplishments to Date:

These funds have been integrated into the university's most fundamental and critical operations. They have been used to attract, hire, and retain faculty and staff committed to the mission of Midwestern State University.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Funds will be used to support faculty and staff, as well as expand student retention efforts. The university continues to work toward increased graduation and retention rates.

(4) Funding Source Prior to Receiving Special Item Funding:

(5) Formula Funding:

N

(6) Startup Funding:

N

(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

(9) Consequences of Not Funding:

Because these funds have been integrated into the university's operations, removal of the funds would severely affect the university's ability to provide core academic services to students.

Schedule 9: Special Item Information
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735 Midwestern State University

Special Item: 2 **MSU Small business Development Center (SBDC)**

(1) Year Special Item: 2002
Original Appropriations: \$100,000

(2) Mission of Special Item:

Our mission is to provide business consulting, training and research to small businesses in support of region-wide economic development and job creation.

(3) (a) Major Accomplishments to Date:

The accredited MSU SBDC now has 2 certified exit and succession planners. The center continues to see more than 800 new clients per year. For the past 10 years, SBDC has assisted in opening /expanding an average of 100 businesses per year, creating 2,013.5 jobs (full-time equivalents). Training events hosted by SBDC average 40 per year with average attendance of 1,626. We have rural offices in Vernon, Jacksboro, and Nocona. The SBDC & Chamber co-nominate local businesses for the 72 county SBA DFW District Small Week Awards. Wichita Falls nominees have been awarded the Family-owned Business and the Young Entrepreneur titles for 2014 and 2015, The Small Business Person of the Year award for 2016, and for the third year, Family-owned Business and The Young Entrepreneur. The National Lemonade Day program, which compliments HB-5, partners mentors and youth, and teaches basic entrepreneurial skills. In 2015, 130 youth participated and 285 in 2016. Using their business model, participants set up a lemonade stand in May. For 3 years, SBDC has partnered with another agency in town to present Dancing For The Stars fundraiser. These additional funds allowed the SBDC to have one analyst that focuses 50% of time on rural communities. The SBDC team serves on multiple boards and committees, attends and hosts networking meetings that total over 200 public appearances/advocacies annually. Even with a small staff and the lowest population base of the NWT SBDC, the MSU center performs very well.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Major Accomplishments expected during the next two years are:

- Remain focused on economic development which equates to job creation via business expansions and new businesses opened. The SBDC is continually an excellent ROI for both the federal and state dollars. For every \$1 invested in the Texas SBDC Network, \$5.85 in tax revenue is generated by SBDC clients. Since the last report, the value has increased by 68 cents.
- The U.S. Government Accountability Office (GAO) reported that SBDCs offer an example of best practices. "SBDCs have strong on-the-ground, local collaborative partnerships with other economic development programs; collect extensive data on performance; and have rigorous standards of quality control."
- Personnel changes are anticipated at which time the SBDC plans to restructure some positions to be more effective and efficient.
- Promote exit and succession planning services and create a restaurant management intensive program.
- Continue honoring entrepreneurs and their impact on the U.S. economy during Small Business Week.
- Acquire additional training and certifications thus offering more in-depth services.
- Increase consistent presence in additional rural communities.
- Grow Lemonade Day program.
- Seek other funding sources.

(4) Funding Source Prior to Receiving Special Item Funding:

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Levi Strauss Grant. Expired 2002
Wichita Counting Funding. Expired 2004

(5) Formula Funding:

N

(6) Startup Funding:

N

(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

Federal (Small Business Administration)

(9) Consequences of Not Funding:

The state line item supports salary and benefits allowing the federal funds to cover operational expenses and travel associated with rural communities and training. The state MSU SBDC line item represents 58.4% of the budget (state and federal dollars). Without the state funds, the SBDC would be a one man office and not be able to deliver the economic impact, consulting, or training that it currently delivers.

Schedule 9: Special Item Information
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735 Midwestern State University

Special Item: 3 **Academic Program Expansion**

(1) Year Special Item: 2018
Original Appropriations: \$1,000,000

(2) Mission of Special Item:

Initiating partnerships with community colleges in the Dallas-Fort Worth metroplex to provide place-bound students a convenient and affordable way to complete their degrees. This initiative aligns with and supports the Texas Higher Education Coordinating Board's 60x30TX strategic plan.

(3) (a) Major Accomplishments to Date:

Midwestern State University's Teacher Education Graduates have a 98% certification rate. The Respiratory Care department has had a 95% average pass rate over the last 3 years, and the completion degree program has increased by an average of 60 new students per year. The Radiologic Sciences department has had a 92% average pass rate for the last 3 years, and the completion degree program has enrolled an average of 140 new students per year. These are some of the targeted majors to be offered at the Flower Mound location.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The Academic Program Expansion initiative aligns with and supports the Texas Higher Education Coordinating Board's 60x30TX higher education strategic plan of increasing the number of graduates with marketable skills at an affordable cost. Less than 50% of the population in the Flower Mound area age 25 years or older have earned at least a bachelor's degree. Flower Mound expects to see a minimum increase in Hispanic residents of 29% through 2025, 105% if 2000-2010 migration rates are duplicated. In Wise County, only 19% of those over 25 have earned at least a bachelor's degree. Similar growth in the Hispanic population is also expected. The university estimates initial enrollment conservatively at the campuses to be 130 students, growing to 400+ within five years.

(4) Funding Source Prior to Receiving Special Item Funding:

(5) Formula Funding:
N

(6) Startup Funding:
Y

(7) Transition Funding:
N

(8) Non-general Revenue Sources of Funding:

Tuition and fee revenue to cover institutional and other academic support costs. This exceptional item is to cover facilities costs.

Schedule 9: Special Item Information

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735 Midwestern State University

(9) Consequences of Not Funding:

Without this funding, MSU will suffer from deficit funding in order to provide a missing option for one of the largest metropolitan areas of the state at a time that degree completion is high on the list of goals for Texas. Without state support for the initiative, MSU will not recover its multi-year investments in this important outreach for at least six years, placing restrictions on the manner in which we can educate and serve these students and the students in Wichita Falls.

Schedule 9: Special Item Information
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Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

Special Item: 4 **4% General Revenue Reinstatement**

(1) Year Special Item: 2018
Original Appropriations: \$100,561

(2) Mission of Special Item:

Restore current level of general revenue funding.

(3) (a) Major Accomplishments to Date:

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Reinstatement of these funds will cover current base salaries and other state-mandated increases.

(4) Funding Source Prior to Receiving Special Item Funding:

General Revenue

(5) Formula Funding:

N

(6) Startup Funding:

N

(7) Transition Funding:

N

(8) Non-general Revenue Sources of Funding:

(9) Consequences of Not Funding:

Student tuition will have to be used to cover base salaries which diverts funding from other student service areas.
