



Allen  
Frisco  
McKinney  
Plano  
Rockwall  
Texas



# Proposed Annual Budget

*Fiscal Year Ending August 31, 2017*

**Collin County Community College District  
Annual Budget  
For the Fiscal Year Ending August 31, 2017**

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# Introduction





August 23, 2016

Honorable Chairman, Board of Trustees, and District President  
Collin County Community College District  
McKinney, TX

Dear Board Members and Residents of the Collin County Community College District:

I am pleased to present the 2016-2017 fiscal year Annual Budget for Collin County Community College District. The proposed budget is a collaborative effort guided by the Leadership Team and the Vision 2020 Integrated Strategic and Master Plan. Every organization of the college has had input into this budget through the submission of budget requests that are then reviewed and recommended by the Leadership Team. The College budget process is designed to maximize the use of every available dollar for continued improvement in student success.

Revenue projections are conservative and, therefore, considered reasonably attainable. The proposed total unrestricted revenue for fiscal year 2016-2017 of \$166,945,841 represents a decrease from fiscal year 2015-2016 due to the outsourcing of bookstore management services and a non-recurring cash defeasance of general obligation bonds in the 2015-2016 year. State revenues remained flat, as this is the second year of the biennium. Tuition revenue increases for 2016-2017 are due to a tuition rate increase approved by the Board of Trustees of \$3 per semester credit hour for in-district students and \$5 per semester credit hour for other residency classifications. The total property tax rate is \$0.081222 cents per \$100 valuation of taxable property located within the Collin County Community College District. This total rate is allocated at \$0.078174 cents for maintenance and operation of the College and \$0.003048 cents for principal and interest on outstanding general obligation bonds.

This budget reflects the contributions of the Leadership Team and the College staff. It is responsive to students and taxpayers who expect affordable and accessible community college education through quality services enhanced by excellent financial stewardship.

The preparation of this report could not have been accomplished without the services of the entire Administrative Services staff. I would like to express my appreciation for their efforts toward advancing the quality and effectiveness of the College budget. Credit should also be given to the President and the Board of Trustees for their support in maintaining the highest standards of professionalism with regard to the financial operations of Collin College.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Kenneth D. Lynn'.

Kenneth D. Lynn, CPA  
Acting Vice President of Administration/  
Chief Financial Officer



Elected Officials

<u>Board of Trustees</u>	<u>City</u>	<u>Term Expires</u>
J. Robert (Bob) Collins, Ph.D. Chair, Place 8	Farmersville, Texas	May, 2021
Vacant Vice-Chair, Place 5		May, 2019
Andrew (Andy) Hardin Secretary, Place 9	Frisco, Texas	May, 2021
Nancy Wurzman Treasurer, Place 1	Plano, Texas	May, 2017
Mac Hendricks Place 6	McKinney, Texas	May, 2019
Jenny McCall Place 2	Plano, Texas	May, 2017
Jim Orr Place 7	Lucas, Texas	May, 2021
Adrian Rodriguez Place 4	Plano, Texas	May, 2019
Larry Wainwright Place 3	Allen, Texas	May, 2017

Principal Administrative Officers

<u>Name</u>	<u>Position</u>
Neil Matkin, Ed.D.	District President
Brenda Kihl, Ph.D.	Executive Vice President
Norma Allen, J.D.	Vice President of Human Resources
Jennifer Blalock	Vice President of Workforce and Economic Development
Kim Davison	Senior Vice President of Organizational Effectiveness
Dani Day, Ed.D.	Vice President of Academic Services
Jon Hardesty, Ph.D.	Vice President/Provost of Central Park Campus
Abe Johnson, Ed.D.	Vice President/Provost of Preston Ridge Campus
Kenneth Lynn, CPA	Acting Vice President of Administrative Services/Chief Financial Officer
Mary McRae, Ph.D.	Vice President/Provost of Spring Creek Campus
Scott Parke, Ph.D.	Vice President of Policy and Planning
Sherry Schumann, Ph.D.	Senior Vice President of Academic, Workforce, & Enrollment Services
Albert Tezeno, Ph.D.	Vice President of Student and Enrollment Services
Lisa Vasquez	Vice President of Advancement



**BOARD OF TRUSTEES**



**Dr. J. Robert Collins**  
*Chair*



**Andrew Hardin**  
*Secretary*



**Mac Hendricks**



**Jim Orr**

The Board of Trustees is a nine member governing board that serves without compensation and is elected at large for six-year terms of office by the voters of Collin County. The Board manages and governs the Collin County Community College District, provides policy direction, establishes goals, and appoints the faculty and staff. The Board is also responsible for the levy, assessment, and collection of taxes, the issuance of bonds, the adoption of an annual budget, the execution of contracts, and the performance of an annual audit. The Board of Trustees sets campus admission standards consistent with the role and mission of the District. Regular board meetings are held the fourth Tuesday of each month and are open to the public. The Collin County Community College District Trustees are committed to the mission and vision of the college. The Board of Trustees provides leadership and direction, as well as represents the college in a wide range of community activities and committees.



**Adrian Rodriguez**



**Nancy Wurzman**  
*Treasurer*



**Jenny McCall**



**Larry Wainwright**

**Vacant**  
*Vice Chair*



## Overview of District

### **History and Governance**

The Collin County Community College District (the "District") was established as a public community college in an election held in Collin County, Texas, on April 6, 1985, in accordance with the laws of the State of Texas, to serve the educational needs of the community. The student body comes primarily from residents of Collin County and surrounding communities. The District is considered to be a special purpose entity, primarily government according to the definition in Governmental Accounting Standards Board (GASB) Statement 14, *The Financial Reporting Entity*. While the District receives funding from local, state, and federal sources and must comply with the spending, reporting, and record keeping requirements of these entities, it is not a component unit of any other governmental entity.

The District is governed by an elected, nine-member Board of Trustees (the "Board") that holds regularly scheduled meetings on the fourth Tuesday of each month. At each election (the first Saturday in May in odd-numbered years) three Trustees are elected at large to serve in a six-year term. The Board has the final authority to determine and interpret the policies that govern the District and has complete and full control of the District's activities, limited only by the state legislature, the courts, and the will of the people as expressed in the Board of Trustee elections. Official Board action is taken only in meetings that comply with the Open Meetings Act and are based on a majority vote of a quorum (five members) of the Board.

In general, the Board provides policy direction and sets goals for the District consistent with the District's role and mission. Besides general Board business, trustees are charged with numerous statutory regulations, including appointing the tax assessor/collector, ordering elections, and issuing bonds. The Board is also responsible for appointing the President, setting the tax rate, preparing and adopting of a budget for the ensuing fiscal year, and employing faculty and other District employees.

### **District Profile**

Collin County is located in the Dallas metropolitan area of North Central Texas and consists of 889 square miles. Collin County continues to be one of the fastest growing areas in the region. The U.S. Census shows a growth rate of 13.2% from 2010 to 2014 in Collin County. The population according to the United States Census Bureau was 782,351 in 2010 and the estimated population as of 2015 is 914,127.

The economic base in the county consists of service industries, trade industries, manufacturing, computer technology, electronics, healthcare, finance, insurance, construction, oil and gas, research, and agriculture. Major industries with headquarters or divisions located within the district include petroleum research, telecommunications, computer technology, electronics, retail, food industry, vehicle manufacturers and insurance corporations.

Residents of Collin County are typically well educated, with over 48.7% of the workforce possessing a bachelor's degree or higher according to the 2010 census. The local economy has become more diverse as new businesses have migrated into the area. Given the desirability of the location, the wealth of well-trained individuals, the excellence of the school districts, and the proximity of family entertainment, including shopping, fine arts, professional sports, entertainment parks, the District is optimistic that Collin County will continue to prosper.

The official service area of Collin County Community College, as defined by the Texas Legislature is the following:

- all of Collin and Rockwall counties, and





- those portions of Denton County within the cities of Frisco and The Colony, and those portions of the county included within the Celina and Prosper school districts
- those portions of the county included within the Celina and Prosper school districts

The District offers classes at seven dedicated locations within Collin County and many high schools throughout Collin and Rockwall Counties. General academic (core) and technical and occupational courses are offered at the Central Park Campus, the Preston Ridge Campus, the Spring Creek Campus, and the Rockwall Center. Some specific areas of study are only located at a single campus. Since offering its first classes at area high schools in 1985, Collin County Community College District has expanded to serve approximately 51,000 credit and continuing education students per year.

**Central Park Campus:**

The Central Park Campus is located at 2200 West University Drive, McKinney, Texas. Along with general academic (core) classes, the Dental Hygiene, Emergency Medical Services Professions, Fire Science, Law Enforcement, Nursing, Respiratory Care, Health Information Technology, Surgical Technology, and Polysomnography programs are offered at the Central Park Campus. Also housed at Central Park are the James and Pat Aston Center for Health Studies, a surgical technology room, a dental clinic, a fire academy building, a hospital lab, a law enforcement academy and an Honors Institute. The Cary A. Israel Health Sciences Facility and Conference Center opened during 2015-16.

**Spring Creek Campus:**

The Spring Creek Campus is located at 2800 East Spring Creek Parkway in Plano, Texas. Classes at the Spring Creek Campus are general academic (core) and workforce classes. Workforce programs include Biotechnology, Interpreter Education, Animation and Game Art, Digital Video, Commercial Photography and Music and Child Development. The campus also houses a Child Development Lab School, a 30,000 square foot Arts Gallery, the 356-seat John Anthony Theatre and the Brinker Tennis Stadium. Basketball and tennis, with competition as a member of the NJCAA Division I, are offered at the Spring Creek Campus.

**Preston Ridge Campus:**

The Preston Ridge Campus is located at 9700 Wade Boulevard in Frisco, Texas. The Preston Ridge Campus offers general academic (core) courses as well as the Institute of Hospitality and Culinary Education. Preston Ridge is the home of the Convergence Technology Center, one of only 36 National Science Foundation Centers. The campus is pioneering a “Green IT” program along with established programs in computer-aided drafting, computer networking and computer science.

**Courtyard Center:**

The Courtyard Center opened in 1993 and is located at 4800 Preston Park Boulevard in Plano, Texas. Courses offered at the Courtyard Campus include career development, contract and corporate training and personal enrichment. The Continuing Education and Workforce Development offers foreign language training, a wide selection of workforce development classes and Seniors Active in Learning (SAIL). The Center for Workforce and Economic Development provides customized training to qualifying area businesses. The Corporate College at Collin addresses the training, development and talent retention needs of small, medium and large businesses throughout Collin County. The Collin Small Business Development Center offers no cost, customized business consulting and training to help entrepreneurs grow successful businesses. Through the collaboration of Collin College, the U.S. Small Business Administration and the State of Texas, the Collin SBDC promotes business success by providing management education.

**Allen Center:**

The Allen Center is located within Allen High School at 300 Rivercrest Boulevard in Allen, Texas. This center offers dual credit, regular credit and continuing education classes. The center houses the dual credit



partnership program that provides high school students the opportunity to earn dual credit. In addition, continuing education classes are offered at this center to the local community.

**Rockwall Center:**

The District offers courses to the community in Rockwall at Texas A&M University – Commerce at Rockwall located at 2610 Observation Trail, in Rockwall, Texas. Community members may enroll in day or evening classes designed for transfer to universities.

**Collin Higher Education Center:**

The Collin Higher Education Center opened in 2010. It is located at 3452 Spur 399 in McKinney, Texas. This location houses the administrative departments of the District and classroom space for academic programs. The center also houses several area university partners offering a variety of bachelor’s, master’s and doctoral degrees.

**Dual Credit:**

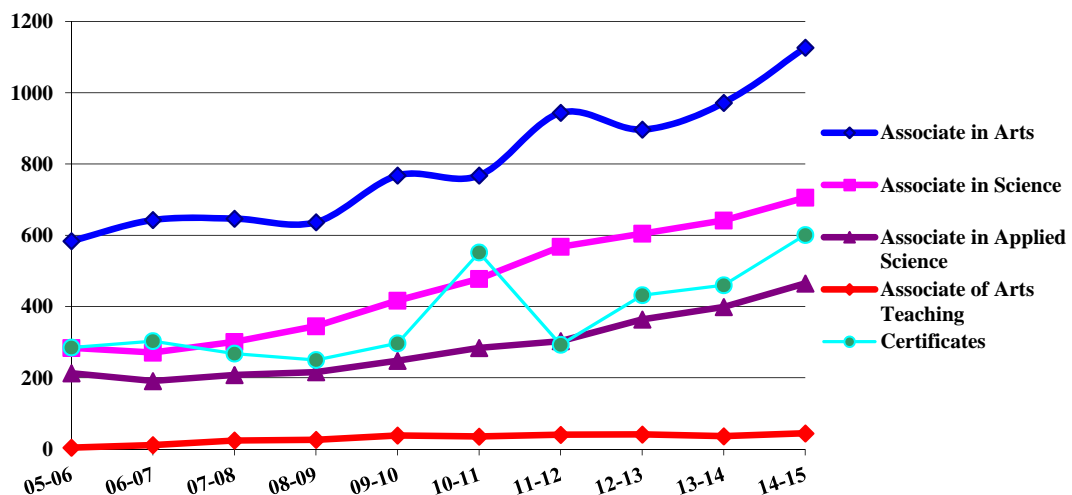
One of the fastest growing initiatives at the District is its dual credit program. High school students take college classes and receive credit both for their high school diploma and their college degree. In the spring of 2016, three thousand four hundred and thirty (3,430) students, representing 36 high schools, were enrolled in dual credit classes throughout Collin County. This is an increase of 22.76% from the spring 2015 period.

The District entered into a unique partnership with the Plano Independent School District (PISD) to create a first-ever Health Sciences Academy. Starting in fall 2013, the Health Sciences Academy offered PISD students interested in health careers the opportunity to earn up to 59 hours of college credit. Students can also complete certifications that prepare them to enter the health care workforce upon graduation from high school. Classes are offered as early as ninth grade. One hundred sixty (160) students were enrolled in the Health Sciences Academy in the fall and spring 2015-2016.

**Degrees/Academic Programs for Students**

The College is accredited by the Commission on Colleges of the Southern Association of College and Schools (SACS) to award associate degrees and certificates. An associate degree is an award that normally requires at least two but less than four years of full-time equivalent college work. The District offers four degrees: Associate in Arts, Associates in Teaching, Associate in Science, Associate in Applied Science, and multiple certificates.

**Degrees/Certificates Awarded by Collin County Community College District**





**Regional Accreditation**

Collin County Community College District was successfully reaffirmed in June of 2015. In order to maintain its status as an institution accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC), the regional accrediting body for higher education institutions in Texas, the District must submit the annual reports, reaffirmation follow-up reports and substantive change reports required between reaffirmation years.

**Quality Enhancement Plan**

The District's Quality Enhancement Plan (QEP) was approved by SACSCOC in June of 2015. The Collin College QEP focuses on Academic Planning. The budget in the amount of \$263,741 was established to support the phased in implementation of the plan, including the recommendations made by SACSCOC.

**Mission Statement**

Collin County Community College District is a student and community centered institution committed to developing skills, strengthening character and challenging the intellect. The vision of “Delivering a brighter future for our students and communities” is a significant part of the District’s Master Plan.



**Core Values**

- Learning
- Service and Involvement
- Creativity and Innovation
- Academic Excellence
- Dignity and Respect
- Integrity

### **Budget Development and Analysis**

The budget is a key decision making tool for accomplishing the mission of the District. The board of trustees, college officials and college staff use it to make informed decisions regarding provision of services and expenses for capital assets. The process of developing and preparing the budget involves college employees from across the district, looking at long-term perspectives, organizational goals, outcomes, assessments and improvement strategies.

### **Budget and Accounting Process**

Each community college district in Texas is required, by law, to prepare an annual operating budget of anticipated revenues and expenses for the fiscal year beginning September 1. The budget cannot be implemented until adopted by the Board of Trustees. A copy of the approved budget must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library and Governor's Office of Budget and Planning by December 1.

### **Budget Development**

The budget development process begins in January by evaluating projected revenues and expenses for the upcoming year. An initial base allocation is created for each district organization. Organizations within the District receive lists of full-time employees to review for accuracy and adjustments are made for vacant positions.

Budget allocations are prepared based on budgets from the prior years with reductions for non-recurring expenses and allotments for roll-over encumbrances. Full-time and part-time faculty salaries are also removed from organizational allocations and budgeted by Administrative Services. If necessary, due to financial constraints, allocations may be lowered. The allocations are distributed to leadership team members at a budget review meeting in March. Leadership team members meet with their direct reports to prepare their budget and supplemental requests. The District's Strategic Plan, Vision 2020, Program Review recommendations and Continuous Improvement Planning cycles are considered when preparing organization budgets.

The budgets for each organization and all requests for supplemental items are due to the budget office in May. Supplemental items can include capital requests, additional personnel, and other expenses needed that exceed the initial allocation. The initial budget and supplemental requests are compiled by the budget office and distributed to the Leadership Team for review prior to formal budget meetings held with administrative services.

During the formal budget meetings, each leadership team member is given an opportunity to explain their submitted budget requests, including supplemental requests. The Board of Trustees' Finance and Audit Committee further reviews the draft budget and recommends a proposed budget to the District Board for approval. Once approved by the Board of Trustees, the final budget is distributed to the organizational managers and various entities. Budget adjustments resulting in a net increase or decrease to the overall District budget are approved throughout the fiscal year at monthly board meetings.

Subsequent budget transfers are reviewed and approved by the responsible organizational managers. Any budget variances during the year are investigated and corrected monthly by organizational managers and business administrative services.

### **Accounting Policies**

The accounting policies followed by the District in preparing the financial statements are in accordance with the Texas Higher Education Coordinating Board's Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges. The District applies all applicable Governmental Accounting Standards Board (GASB) pronouncements and all applicable Financial Accounting Standard Board (FASB) statements and interpretations issued on or before November 30, 1989, unless they conflict or contradict GASB pronouncements. The District has elected not to apply FASB guidance issued subsequent to November 30, 1989, unless specifically adopted by GASB. The District is reported as a special-purpose government engaged in business-type activities. The District complies with the financial statement presentation required by the Texas Higher Education Coordinating Board (THECB).

### **Relationship between Budget and Financial Statement Presentation**

While the budget presentation format is based on the financial statement presentation format, the following is a summary of major differences:

- In order to ensure compliance and control with various regulatory entities, the budget is maintained utilizing fund accounting principles. Governmental Accounting Standards Board (GASB) requires the audited financial reporting statements combine all funds into a single column for presentation purposes. The budget therefore does not include any adjustments required to consolidate the various funds.
- Effective with fiscal year ending 2014-15, GASB 68 requires the District to record a pension liability related to our proportionate share of the Texas Retirement System unfunded liability. The information to project pension expense is not available until after the end of the fiscal year, therefore no estimation has been made in this year's budget. The District anticipates being able to budget pension expense once historical trends are available.
- Encumbrances, transfers and debt principle payments are presented as expenses for budgetary purposes. These types of items are not recognized as expenses under generally accepted accounting principles (GAAP).

### **Organizational Structure**

Collin County Community College District is governed by the Board of Trustees elected district-wide. The District President reports to the Board of Trustees. The operation and management of the District is carried out by a senior management structure reporting to the President.

Each member of the Leadership Team listed below is an integral part of the District operations.

- District President
- Executive Vice President
- Senior Vice President Academic Workforce and Enrollment Services
- District Vice President of Administrative Services/Chief Financial Officer
- Senior Vice President of Organizational Effectiveness
- Vice President of Advancement



- Vice Presidents / Provosts (Central Park Campus, Preston Ridge Campus, and Spring Creek Campus)
  - Vice President of Student and Enrollment Services
  - Vice President of Academic Services
  - Vice President of Workforce and Economic Development
  - Vice President of Human Resources
  - Vice President of Policy and Planning
- The District President serves as chief executive officer of the Collin County Community College District ensuring that the District's strategic direction and operations are consistent with its mission, purpose and core values and in the compliance with state and federal laws, regulations and accreditation guidelines.
  - The Executive Vice President reports to the President. As the chief academic officer, the Executive Vice President provides executive leadership and the strategic direction for academic affairs, campuses and instructional sites throughout the District. The Executive Vice President is second in command and has responsibility for the Vice Presidents/Provosts of each campus.
  - The Senior Vice President Academic Workforce and Enrollment Services is responsible for programs and services that support academic and enrollment services, workforce and economic development and student success initiatives. Working closely with other senior administrators, the SVP leads an on-going, comprehensive effort districtwide to facilitate and manage programs and services consistent with the district's strategic plan goals, policies and budgetary guidelines.
  - The District Vice President of Administrative Services/CFO provides broad direction and guidance for all areas of business and financial services, purchasing, facilities planning and construction, safety and security and auxiliary services within the district.
  - The Senior Vice President of Organizational Effectiveness assists the District President in addressing a broad range of organizational effectiveness issues within the college and works collaboratively with the Executive Leadership Team to guide organizational change. The senior vice president facilitates college planning, research, evaluation, accountability and reporting processes; ensures college information technology and systems effectively support essential functions and planning, directs and evaluates the District's Human Resource Program ensuring compliance with federal and state legislation.
  - The Vice President of Advancement develops and coordinates the public relations, public information and marketing efforts of the college to enhance the District's image, expand public awareness and build support for the District.
  - The Vice Presidents/Provosts have executive responsibility for the planning, management and evaluation of their assigned academic divisions coupled with the day-to-day operations of their respective campuses. The Vice Presidents/Provosts participate in the development of the Academic Strategic Plan, recommend academic policies and procedures and ensure the development, implementation, communication and evaluation of the District's curriculum for their assigned academic divisions.

- The Vice President of Student and Enrollment Services provides leadership for all student and enrollment services, programs and initiatives. This vice president develops, maintains and enhances student programs, promotes a culture of student learning and development and cultivates creative approaches to providing efficient, accurate and effective student services, programs and initiatives. Additionally, this position serves as Athletic Director for the District.
- The Vice President of Academic Services provides senior administrative support and oversight for curriculum planning, faculty development, learning assessment, grants and QEP. This position ensures the college remains in compliance with SACSCOC, THECB and federal regulations.
- The Vice President Workforce and Economic Development provides vision and leadership to position the college as a preeminent provider of workforce education and corporate college services. The Vice President leads the development and coordination of the District's career/occupational/vocational programs, develops partnerships and linkages with business and industry, coordinates programs with secondary schools and four-year colleges and universities and provides collaborative support for state, federal and private workforce related programs and grants.
- The Vice President of Human Resources is responsible for the day-to day oversight and direction of the District's human resource functions, including employment, benefits, compensation, human resources systems, professional development, performance management, compliance and employee relations. This Vice President ensures that all Human Resources procedures and processes are consistent with the District's Core Values.
- The Vice President of Policy and Planning, reporting to the Senior Vice President of Organizational Effectiveness, provides leadership for the District strategic and master planning, business intelligence systems, institutional research and effectiveness and board policies.

### **Revenue Sources**

The District receives its revenues from a variety of sources. Total unrestricted revenues for fiscal year 2016-17 are projected to decrease by \$6,486,853 or a 3.74% overall decrease from fiscal year 2015-16 budgeted revenues. Total restricted revenues are projected to decrease by \$13,324,670 or a 28.19% overall decrease from fiscal year 2015-16. Total transfers are projected to increase by \$3,570,350 or 32.36%.

### **State Appropriations**

The budgeted revenue from state appropriations is the amount of funds authorized by the Texas legislature. Institutions are primarily funded from the state based on student contact hours. A contact hour is a standard unit of measure that represents an hour of scheduled academic and technical instruction given to a student during a semester. For example: a 3 credit hour English class meets for 3 hours per week for 16 weeks. 3 credit hours X 16 weeks = 48 contact hours. Funding is divided

between the three categories below and includes the following amounts:

▪ Core Operations	\$ 500,000
▪ Student Success	\$ 3,320,993
▪ Contact Hour Funding	\$ <u>29,923,738</u>
Total	\$ 33,744,731

This is the second year of the biennium; therefore the appropriations did not change.

### **Tuition and Fees**

Tuition and fees increased \$ 2,193,868 or 6.52% due to a tuition increase. A tuition increase of \$3 per credit hour for in-district residents and \$5 per credit hour for out-of-district and out-of-state/out-of-country residents is effective beginning in the fall of 2016. Tuition and fee revenues are budgeted with no increase in enrollment.

### **Property Taxes**

Tax revenues increased by \$8,927,330 or 11.65%. Property Tax estimates are based on the certified assessed property values estimated by the Collin County Appraisal District. The District's Maintenance and Operations (M&O) rate is proposed at the 2017 effective tax rate of \$.078174 per \$100 valuation. The maximum rate for Maintenance and Operations (M&O) is \$.08 per \$100 valuation.

The maximum debt rate authorized is \$.12 per \$100 valuation with the proposed rate to be set at \$.003048 per \$100 valuation. The combined tax rates effectively decrease the total proposed tax rate by \$.000738.

The District is also subject to the procedural processes and limits as defined in the Texas Comptroller of Public Accounts' "Truth-in-Taxation" manual. These procedures require various public notices and hearings which are usually conducted in August.

Property values increased fiscal year 2016-17 by 13.5%.

### **Investment Income**

Investment income is projected to increase by \$768,500. The District's Investment Policy was amended by the Board of Trustees to include additional investment types authorized by the Public Funds Investment Act. The District hired an investment consulting firm to assist with the management of an almost \$300 million portfolio. The District anticipates the change in the Investment Policy and hiring of the investment consulting firm will significantly increase investment income.

### **Auxiliaries**

Auxiliary Enterprises revenue decreased by \$6,971,648, along with a proportionate decrease in expenses. The District contracted with Barnes & Noble to provide management services for the bookstores. Barnes and Noble will be providing \$850,000 in revenue during the first year of operation.

**Call 2006 Bonds**

The Board elected a cash defeasance of the Limited Tax Improvement Bonds Series 2006 bonds prior to maturity, saving the District \$3,159,893 in interest.

**Building Fund**

Building fund investment revenue is budgeted to increase by \$295,000. As discussed above, the District anticipates an increase in investment income as a result of changes made to the District's Investment Policy and the hiring of an investment consulting firm.

**State Allocation – Benefits**

The District receives an allocation from the state for medical benefits and fifty percent support for retirement benefits. Since the District is required to show the benefits as on-behalf benefits provided by the State in the Comprehensive Annual Financial Report (CAFR), these benefits are being incorporated into the budget process as revenues. The allocation for medical benefits increased approximately \$300,000, while an increase in retirement benefits is projected due to an increase in salaries.

**Grants and Contracts**

Revenue from grants and contracts is budgeted by evaluating the anticipated grants and contracts the District will be awarded during the year and estimating their percent of completion during the year. Revenues from Grants and contracts are projected to decrease by \$1,737,565 primarily due to a decrease in the National Science Foundation-National Conv Tech Center Grant of \$1,246,438. The various increases and decreases can be found in the Grant Fund Budget in the Budget section of this document.

**Debt Service – General Obligation Bonds**

As noted above under **Call 2006 Bonds**, the cash defeasance of the 2006 Series Bonds reduces the debt service for fiscal year 2016-17 by \$11,587,105 or 77%. The tax rate is set to collect enough funds to pay the debt service.

**Transfers**

Total transfers increased \$3,570,350 or 32.36% due mainly to an increase in the transfer to the building fund to fund anticipated capital projects.

**Expenses**

For fiscal year 2016-17, total unrestricted expenses are projected to increase \$20,911,617 or 12.50%. Total restricted expenses are projected to decrease by \$14,414,595 or 30.05%. Total Transfers/Reserves are decreasing by \$6,080,162 or 23.80%.



The District made changes in the reporting of several expense categories for the fiscal year 2016-17 to provide budgeted expense categories which more closely resemble the financial statements reported in the District's CAFR. The changes made include the following items:

- State Benefits – The District has budgeted as expense the State's portion of employee benefits including medical and retirement and has been allocated to the appropriate organization where employees' salaries are budgeted.
- Benefit Allocation – The District previously budgeted the District's portion of employee benefits as Institutional Support. For the fiscal year 2016-17 budget, the budgeted benefits have been allocated to the appropriate organization where employees' salaries are budgeted.
- Salary Increases – Previously the District budgeted all salary increases in a reserve account. For the fiscal year 2016-17 budget, the budgeted salary increases have been allocated to the appropriate organization where employees' salaries are budgeted.
- Reserve Accounts – Previously the District budgeted all reserve accounts as a separate line item in the proposed budget. For fiscal year 2016-17 budget, the District President and designated Leadership Team members have been allocated reserve budgets to manage. The budgeted reserves were allocated to the appropriate organization budget.
- Supplemental Request Reserve – The Supplemental Request Reserve will remain a separate line item in the proposed budget. Budgeted funds will be distributed to the appropriate organization as the President's Cabinet (direct reports) reviews and approves the requests during the fiscal year.

#### **Instruction**

For fiscal year 2016-2017, Instruction expenses increased by \$1,910,146 or 2.84% from fiscal year 2015-2016. The majority of the increase is due to projected salary raises and benefits. While there was a net increase in Instructional expense, approximately \$2,000,000 in salaries was either moved to Academic Support or eliminated from the budget.

#### **Public Service**

For fiscal year 2016-2017, Public Service expenses decreased by \$25,040 or 13.93%.

#### **Academic Support**

For fiscal year 2016-2017, expenses in Academic Support are expected to increase by \$1,743,494 or 15.86%. Salaries increased by \$1,531,258 primarily due to the hiring of fourteen new associate deans, and two new directors for health occupations, and anticipated raises. Three contingency reserves of \$50,000 each were budgeted for each Vice President/Provost.

#### **Student Services**

For fiscal year 2016-2017, expenses in Student Services increased by \$915,984 or 7.38%. Salaries increased by approximately \$596,000 due to a realignment resulting in the addition of four associate dean positions, two advisors, and one director of intramurals.

**Institutional Support**

For fiscal year 2016-2017, expenses in Institutional Support increased by \$4,905,580 or 13.34%. A salary change of \$697,667 is due to salary raises and the hiring of five new positions: grant manager, contract administrator, director of data warehousing, a programmer and a dean of strategic initiatives. A significant increase in Institutional Support is attributable to the budgeting of reserves in designated Leadership Team members' organizations.

**Operation and Maintenance of Plant**

For fiscal year 2016-2017, expenses for Operation and Maintenance of Plant increased by \$2,313,514 or 21.36%. A \$1,475,000 reserve for renewal and replacement, previously in the building fund, was moved to Operation and Maintenance of Plant. A new reserve for remodel requests was established and budgeted in Operation and Maintenance of Plant.

**M & O Revenue Bonds**

The Series 2008 bond interest and principal payments will total \$1,113,337.

**Auxiliary Enterprise**

Auxiliary Enterprises expenses decreased by \$6,831,274. As mentioned above the District contracted with Barnes & Noble to provide management services for the bookstores.

**Building Fund**

Expenses for the Building fund increased by \$15,980,398 or 89.37%. Expenses increased for fiscal year 2016,-2017 due to the funding of the Public Safety Training Center in the amount of \$26,212,000. Included in that total are reimbursements of expenses from cities who will use the Training Center. Other expenses budgeted are for the purchase of land for the Wylie campus and architect and professional fees for the development of the Farmersville and Celina campuses. Renewal and replacement funds were moved from the building fund to unrestricted funds.

**General Obligation Bonds**

The Series 2010 bond interest and principal payments will total \$3,052,675.

**Supplemental Requests**

Additional requests by organizations that were not included in each allocation are accounted for in the reserve in the unrestricted funds. The total amount of the requests is \$4,865,454 with \$2,085,681 being recurring items or personnel and \$2,779,773 that are non-recurring. A list of the positions and items may be found at the beginning of the supplemental information section of this document.

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# Budget Summary



**Collin County Community College District  
Summary of Revenues and Expenses  
Fiscal Year Ending August 31, 2017**

	<u>2016-17 Budget</u>	<u>2015-2016 Budget</u>	<u>Increase/ (Decrease)</u>	<u>Percent Change</u>
<b>Revenues</b>				
<b>Unrestricted</b>				
State Appropriations - General Revenue	\$ 33,744,731	\$ 33,744,731	\$ -	0.00%
Tuition and Fees	35,867,000	33,673,132	2,193,868	6.52%
Taxes for Current Operations	85,560,000	76,632,670	8,927,330	11.65%
Investment Income	825,000	56,500	768,500	1360.18%
Miscellaneous	1,239,000	1,054,199	184,801	17.53%
Sales/Services of Auxiliary Enterprises	2,485,000	9,456,648	(6,971,648)	-73.72%
Decrease in Net Position - Call 2006 Bonds	-	12,350,013	(12,350,013)	-100.00%
Building Fund	560,000	265,000	295,000	111.32%
State Allocation - Benefits	6,665,110	6,199,801	465,309	7.51%
<b>Total Unrestricted</b>	<u>166,945,841</u>	<u>173,432,694</u>	<u>(6,486,853)</u>	<u>-3.74%</u>
<b>Restricted</b>				
Grants and Contracts	30,504,594	32,242,159	(1,737,565)	-5.39%
Debt Service - General Obligation Bonds	3,442,600	15,029,705	(11,587,105)	-77.09%
<b>Total Restricted</b>	<u>33,947,194</u>	<u>47,271,864</u>	<u>(13,324,670)</u>	<u>-28.19%</u>
<b>Transfers</b>				
Transfer to Building Fund	14,200,000	10,737,602	3,462,398	32.25%
Transfer to Auxiliary Fund - Childcare	308,379	209,567	98,812	47.15%
Transfer to Grant Fund - Matching	94,248	85,108	9,140	10.74%
<b>Total Transfers</b>	<u>14,602,627</u>	<u>11,032,277</u>	<u>3,570,350</u>	<u>32.36%</u>
<b>Total Revenues</b>	<u><b>\$ 215,495,662</b></u>	<u><b>\$ 231,736,835</b></u>	<u><b>\$ (16,241,173)</b></u>	<u><b>-7.01%</b></u>
<b>Expenses</b>				
<b>Unrestricted</b>				
Instruction	\$ 69,167,961	\$ 67,257,815	\$ 1,910,146	2.84%
Public Service	154,674	179,714	(25,040)	-13.93%
Academic Support	12,733,648	10,990,154	1,743,494	15.86%
Student Services	13,334,748	12,418,764	915,984	7.38%
Institutional Support	41,678,124	36,772,544	4,905,580	13.34%
Operation and Maintenance of Plant	13,142,804	10,829,290	2,313,514	21.36%
M&O Revenue Bonds	1,113,337	1,114,522	(1,185)	-0.11%
Auxiliary Enterprise Expenses	3,039,161	9,870,435	(6,831,274)	-69.21%
Building Fund	33,862,000	17,881,602	15,980,398	89.37%
<b>Total Unrestricted</b>	<u>188,226,457</u>	<u>167,314,840</u>	<u>20,911,617</u>	<u>12.50%</u>
<b>Other Transfers/Reserves</b>				
Mandatory Transfers - Grants	94,248	85,108	9,140	10.74%
Mandatory Transfers - Call 2006 Bonds	-	12,350,013	(12,350,013)	-100.00%
Non-Mandatory Transfers - Building Fund	14,200,000	10,737,602	3,462,398	32.25%
Non-Mandatory Transfers - Childcare	308,379	209,567	98,812	47.15%
Reserves	4,865,454	2,165,953	2,699,501	124.63%
<b>Total Other Transfer/Reserves</b>	<u>19,468,081</u>	<u>25,548,243</u>	<u>(6,080,162)</u>	<u>-23.80%</u>
<b>Restricted</b>				
Grants and Contracts	30,504,594	32,242,159	(1,737,565)	-5.39%
Debt Service - General Obligation	3,052,675	15,729,705	(12,677,030)	-80.59%
<b>Total Restricted</b>	<u>33,557,269</u>	<u>47,971,864</u>	<u>(14,414,595)</u>	<u>-30.05%</u>
<b>Subtotal Expenses</b>	<u><b>241,251,807</b></u>	<u><b>240,834,947</b></u>	<u><b>416,860</b></u>	<u><b>0.17%</b></u>
<b>Other Expenses</b>				
Depreciation	8,793,386	8,382,523	410,863	4.90%
Capitalized Expenses - Operating	(687,531)	(719,538)	32,007	-4.45%
Capitalized Expenses - Building Fund Expenses	(33,862,000)	(15,665,402)	(18,196,598)	116.16%
<b>Total Other Expenses</b>	<u>(25,756,145)</u>	<u>(8,002,417)</u>	<u>(17,753,728)</u>	<u>221.85%</u>
<b>Grand Total Expenses</b>	<u><b>\$ 215,495,662</b></u>	<u><b>\$ 232,832,530</b></u>	<u><b>\$ (17,336,868)</b></u>	<u><b>-7.45%</b></u>

**Collin County Community College District  
Building Fund Budget  
Fiscal Year Ending August 31, 2017**

	<u>2016-17 Budget</u>	<u>2015-16 Budget</u>	<u>Increase/ (Decrease)</u>	<u>Percent Change</u>
<b>Revenues and Other Additions</b>				
<b>Revenues</b>				
TIF Payment - City of Frisco	\$ 200,000	\$ 200,000	\$ -	0.00%
Investment Income	360,000	65,000	295,000	453.85%
<b>Total Revenues</b>	<b>560,000</b>	<b>265,000</b>	<b>295,000</b>	<b>111.32%</b>
<b>Other Additions</b>				
Non-Mandatory Transfers - Operating	14,200,000	10,737,602	3,462,398	32.25%
Building Use Fee Transfer	-	2,165,528	(2,165,528)	-100.00%
<b>Total Revenue and Other Additions</b>	<b>\$ 14,760,000</b>	<b>\$ 13,168,130</b>	<b>\$ 1,591,870</b>	<b>12.09%</b>
<b>Expenses</b>				
<b>Public Safety Training Center</b>				
Building Structure	\$ 30,000,000	\$ 550,000	\$ 29,450,000	5354.55%
Architect	700,000	1,172,500	(472,500)	-40.30%
Civil Engineering	6,000	100,000	(94,000)	-94.00%
Materials Testing	6,000	93,600	(87,600)	-93.59%
City Reimbursements for Public Safety Training Center	(4,500,000)	-	(4,500,000)	100.00%
<b>Total Public Safety Training Center</b>	<b>26,212,000</b>	<b>1,916,100</b>	<b>24,295,900</b>	<b>1267.99%</b>
<b>Wylie Campus</b>				
Land	4,150,000	6,400	4,143,600	64743.75%
Architect and Professional Fees	2,500,000	-	2,500,000	100.00%
<b>Total Wylie Land</b>	<b>6,650,000</b>	<b>6,400</b>	<b>6,643,600</b>	<b>103806.25%</b>
<b>Farmersville Campus</b>				
Architect and Professional Fees	500,000	-	500,000	100.00%
<b>Celina Campus</b>				
Architect and Professional Fees	500,000	-	500,000	100.00%
<b>Central Park Campus</b>				
Health & Sciences Facility & Conference Center	-	9,107,861	(9,107,861)	-100.00%
Architect	-	150,808	(150,808)	-100.00%
Civil Engineering	-	5,120	(5,120)	-100.00%
Materials Testing	-	165,779	(165,779)	-100.00%
Other Contract Services	-	13,578	(13,578)	-100.00%
Supplies	-	280,528	(280,528)	-100.00%
DP Software	-	13,445	(13,445)	-100.00%
Equipment/Furniture	-	4,005,783	(4,005,783)	-100.00%
<b>Total Health &amp; Sciences Facility &amp; Conference Center</b>	<b>-</b>	<b>13,742,902</b>	<b>(13,742,902)</b>	<b>-100.00%</b>
<b>Renewal and Replacement</b>	<b>-</b>	<b>2,216,200</b>	<b>(2,216,200)</b>	<b>-100.00%</b>
<b>Total Expenses and Other Changes</b>	<b>\$ 33,862,000</b>	<b>\$ 17,881,602</b>	<b>\$ 15,980,398</b>	<b>89.37%</b>
Decrease in Net Position	\$ (19,102,000)	\$ (4,713,472)		
<b>Estimate of Changes in Net Position</b>				
Net Position - beginning of year	\$ 97,050,307	\$ 103,929,307		
Revenues	560,000	265,000		
Expenses	33,862,000	17,881,602		
Transfers - Additions (deductions)	14,200,000	10,737,602		
Net increase (decrease) for the fiscal year	(19,102,000)	(6,879,000)		
Net Position - end of year	<u>\$ 77,948,307</u>	<u>\$ 97,050,307</u>		

**Collin County Community College District  
Auxiliary Fund Budget  
Fiscal Year Ending August 31, 2017**

	<b>2016-2017 Budget</b>	<b>2015-16 Budget</b>	<b>Increase / (Decrease)</b>	<b>Percent Change</b>
<b>Revenues and Other Fund Additions</b>				
Bookstores	\$ 850,000	\$ 7,754,070	\$ (6,904,070)	-89.04%
Food Services/Vending	100,000	82,535	17,465	21.16%
Child Development Lab School	191,422	191,422	-	0.00%
Facilities Rental	175,000	188,000	(13,000)	-6.91%
Print Shop	415,616	504,839	(89,223)	-17.67%
Student Activities	547,800	527,000	20,800	3.95%
Athletics	23,400	23,400	-	0.00%
Fine & Performing Arts	76,282	93,382	(17,100)	-18.31%
Cell Tower	105,480	92,000	13,480	14.65%
	<u>2,485,000</u>	<u>9,456,648</u>	<u>(6,971,648)</u>	<u>-73.72%</u>
<b>Transfers from Current Operations</b>				
Child Development Lab School Spring Creek	308,379	209,567	98,812	47.15%
<b>Subtotal</b>	<u>308,379</u>	<u>209,567</u>	<u>98,812</u>	<u>47.15%</u>
<b>Total Revenues</b>	<u><b>\$ 2,793,379</b></u>	<u><b>\$ 9,666,215</b></u>	<u><b>\$ (6,872,836)</b></u>	<u><b>-71.10%</b></u>
<b>Expenses</b>				
Bookstores	\$ -	\$ 7,244,074	\$ (7,244,074)	-100.00%
Auxiliary Services Administration	360,090	-	360,090	100.00%
Food Services/Vending	64,000	64,000	-	0.00%
Child Development Lab School	499,801	400,989	98,812	24.64%
Facilities Rental	145,531	133,737	11,794	8.82%
Print Shop	416,439	504,839	(88,400)	-17.51%
Student Activities	438,838	408,150	30,688	7.52%
Athletics	692,580	670,164	22,416	3.34%
Fine & Performing Arts	136,282	161,282	(25,000)	-15.50%
Scholarships	161,600	161,600	-	0.00%
TACC	95,000	85,000	10,000	11.76%
Auxiliary Institutional Effectiveness	-	9,000	(9,000)	-100.00%
Refund Petition	29,000	27,600	1,400	5.07%
<b>Total Expenses</b>	<u><b>\$ 3,039,161</b></u>	<u><b>\$ 9,870,435</b></u>	<u><b>\$ (6,831,274)</b></u>	<u><b>-69.21%</b></u>
Decrease in Net Position	(245,782)	(204,220)	(41,562)	16.9%
<b>Estimate of Changes in Net Position</b>				
Net Position	\$ 4,992,820	\$ 5,197,040		
Revenues	2,485,000	9,456,648		
Expenses	3,039,161	9,870,435		
Transfers - Additions (deductions)	308,379	209,567		
Net increase (decrease) for the fiscal year	<u>(245,782)</u>	<u>(204,220)</u>		
Net Position - end of year	<u><b>\$ 4,747,038</b></u>	<u><b>\$ 4,992,820</b></u>		

**Collin County Community College District  
Grant Fund Budget  
Fiscal Year Ending August 31, 2017**

	<b>2016-17 Budget</b>	<b>2015-16 Budget</b>	<b>Increase/ (Decrease)</b>	<b>Percent Change</b>
<b>Revenues and Expenses</b>				
Federal Pell Grant	\$ 24,000,000	\$ 24,000,000	\$ -	0.00%
Federal SEOG	332,229	343,697	(11,468)	-3.45%
Federal SEOG Match (Transfer from TPEG)	140,033	143,618	(3,585)	-2.56%
FSEOG (Transfer From FWS)	87,869	87,157	712	0.81%
<b>Total Student Financial Aid (Title IV)</b>	<b>24,560,131</b>	<b>24,574,472</b>	<b>(14,341)</b>	<b>-0.06%</b>
<b>Transfers In - Matching</b>	<b>94,248</b>	<b>85,227</b>	<b>9,021</b>	<b>9.57%</b>
<b>Federal Grants</b>				
Carl Perkins Annual Allocation	562,500	589,102	(26,602)	-4.73%
Carl Perkins State Leadership	-	12,000	(12,000)	-100.00%
Department of Labor TAACCTT-NISGTC	-	518,596	(518,596)	-100.00%
National Science Foundation Natl Conv Tech Center	1,526,806	2,773,244	(1,246,438)	-81.64%
National Science Foundation ACC Bio-Link	93,824	95,647	(1,823)	-1.94%
National Science Foundation EDC Building Social Media	36,310	34,293	2,017	5.55%
National Science Foundation Innovate X	16,187	14,540	1,647	10.17%
SBDC Federal 14/15	-	14,373	(14,373)	-100.00%
SBDC Federal 15/16	21,521	215,214	(193,693)	-90.02%
SBDC Federal 16/17	215,214	-	215,214	100.00%
JLD (10% FWS Auth)	35,148	34,615	533	1.52%
<b>Total Federal Grants</b>	<b>2,507,510</b>	<b>4,301,624</b>	<b>(1,794,114)</b>	<b>-71.55%</b>
<b>Total Student Financial Aid, Transfers In &amp; Federal Grants</b>	<b>27,161,889</b>	<b>28,961,323</b>	<b>(1,799,434)</b>	<b>-6.62%</b>
<b>State Grants</b>				
Texas Public Education Grant	1,250,000	1,100,000	150,000	12.00%
Nursing Shortage Reduction	-	4,436	(4,436)	-100.00%
Nursing Shortage Reduction over 70 14	-	54,067	(54,067)	-100.00%
Nursing Shortage Reduction over 70 15	201,852	300,000	(98,148)	-48.62%
Nursing Shortage Reduction over 70 16	146,721	-	146,721	100.00%
SBDC State 14/15	-	25,685	(25,685)	-100.00%
SBDC State 15/16	36,596	130,700	(94,104)	-257.14%
SBDC State 16/17	100,700	-	100,700	100.00%
Skills Development - Moneygram	-	250,120	(250,120)	-100.00%
Skills Development - Veterans	-	79,250	(79,250)	-100.00%
Skills Development - Small Business Program	-	17,107	(17,107)	-100.00%
Skills Development - Jack Henry-Emerson	-	444,470	(444,470)	-100.00%
Skills Development - Kone Carlisle Advanced Fixtures	464,514	-	464,514	100.00%
TEOG RY (Texas Educational Opportunity Grants)	500,000	450,000	50,000	10.00%
TEOG IY (Texas Educational Opportunity Grants)	612,486	300,000	312,486	51.02%
College Access Loans	8,000	8,000	-	0.00%
Texas Grant Program - Renewal	-	10,000	(10,000)	-100.00%
<b>Total State Grants</b>	<b>3,320,869</b>	<b>3,173,835</b>	<b>147,034</b>	<b>4.43%</b>
<b>Private Grants</b>				
Community Reinvestment Grant - SBDC	10,525	21,050	(10,525)	-100.00%
Miscellaneous SBDC Community Reinvestment Grants	2,500	8,000	(5,500)	-220.00%
SBDC Program Income	3,538	63,059	(59,521)	-1682.33%
SBDC Program Income	59,521	-	59,521	100.00%
State Farm - Veteran's Resource Center	18,000	25,000	(7,000)	-38.89%
State Farm - Cybersecurity K-12 Camp	15,000	15,000	-	0.00%
State Farm - Smart Money	7,000	10,000	(3,000)	-42.86%
Capital One Foundation	-	50,000	(50,000)	-100.00%
<b>Total Private Grants</b>	<b>116,084</b>	<b>192,109</b>	<b>(76,025)</b>	<b>-65.49%</b>
<b>Total Grants and Contracts - Revenues and Expenses</b>	<b>\$ 30,598,842</b>	<b>\$ 32,327,267</b>	<b>\$ (1,728,425)</b>	<b>-5.65%</b>

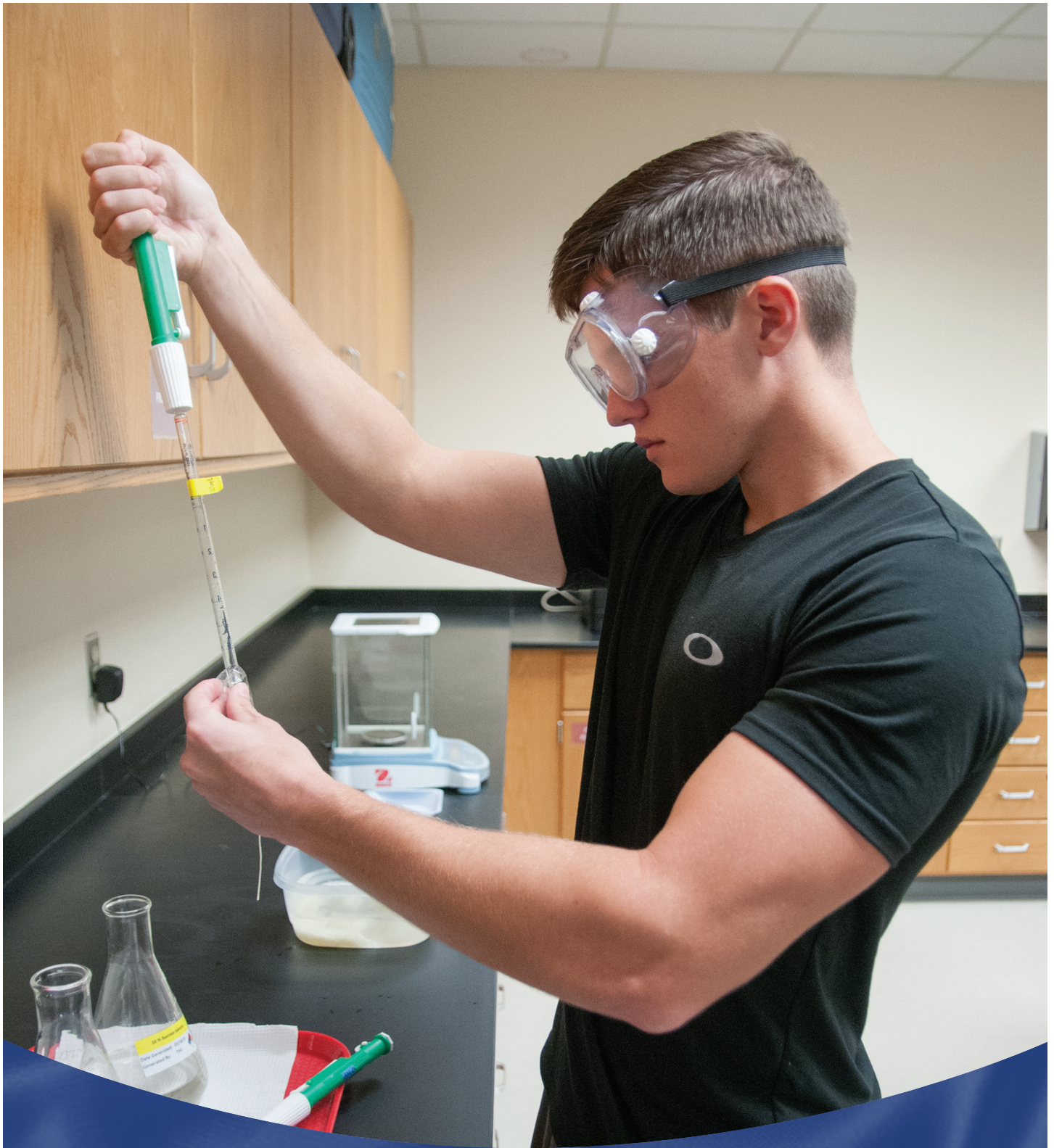


**Collin County Community College District  
Debt Service Fund Budget  
General Obligation Bonds  
Fiscal Year Ending August 31, 2017**

	<u>2016-17 Budget</u>	<u>2015-16 Budget</u>	<u>Increase/ (Decrease)</u>	<u>Percent Change</u>
<b>Revenues and Other Fund Additions</b>				
Debt Service Taxes	\$ 3,400,000	\$ 2,679,692	\$ 720,308	26.88%
Debt Service Taxes - Prior Year	25,000	-	25,000	100.00%
Penalty and Interest - Current Year	5,000	-	5,000	100.00%
Penalty and Interest - Prior Year	10,000	-	10,000	100.00%
Investment Income	2,600	-	2,600	100.00%
Mandatory Transfer Call 2006 Bonds	-	12,350,013	(12,350,013)	-100.00%
<b>Total Revenue</b>	<b><u>\$ 3,442,600</u></b>	<b><u>\$ 15,029,705</u></b>	<b><u>\$ (11,587,105)</u></b>	<b><u>-77.09%</u></b>
<b>Expenses</b>				
Bond Principal - Series 2006	\$ -	\$ 12,445,000	\$ (12,445,000)	-100.00%
Bond Principal - Series 2010	2,320,000	2,245,000	75,000	3.34%
Bond Interest - Series 2006	-	239,680	(239,680)	-100.00%
Bond Interest - Series 2010	732,675	800,025	(67,350)	-8.42%
<b>Total General Obligation</b>	<b><u>3,052,675</u></b>	<b><u>15,729,705</u></b>	<b><u>(12,677,030)</u></b>	<b><u>-80.59%</u></b>
<b>Total Expenses and Other Fund Changes</b>	<b><u>\$ 3,052,675</u></b>	<b><u>\$ 15,029,705</u></b>	<b><u>\$ (11,977,030)</u></b>	<b><u>-79.69%</u></b>
Change in Net Position	389,925	(700,000)	1,089,925	100.00%
<b>Estimate of Changes in Net Position</b>				
Net Position - beginning of year	\$ (335,157)	\$ 364,843		
Revenues	3,442,600	2,679,692		
Expenses	(3,052,675)	15,729,705		
Transfers - Additions (deductions)	-	12,350,013		
Net increase (decrease) for the fiscal year	389,925	(700,000)		
Net Position - end of year	<b><u>\$ 54,768</u></b>	<b><u>\$ (335,157)</u></b>		

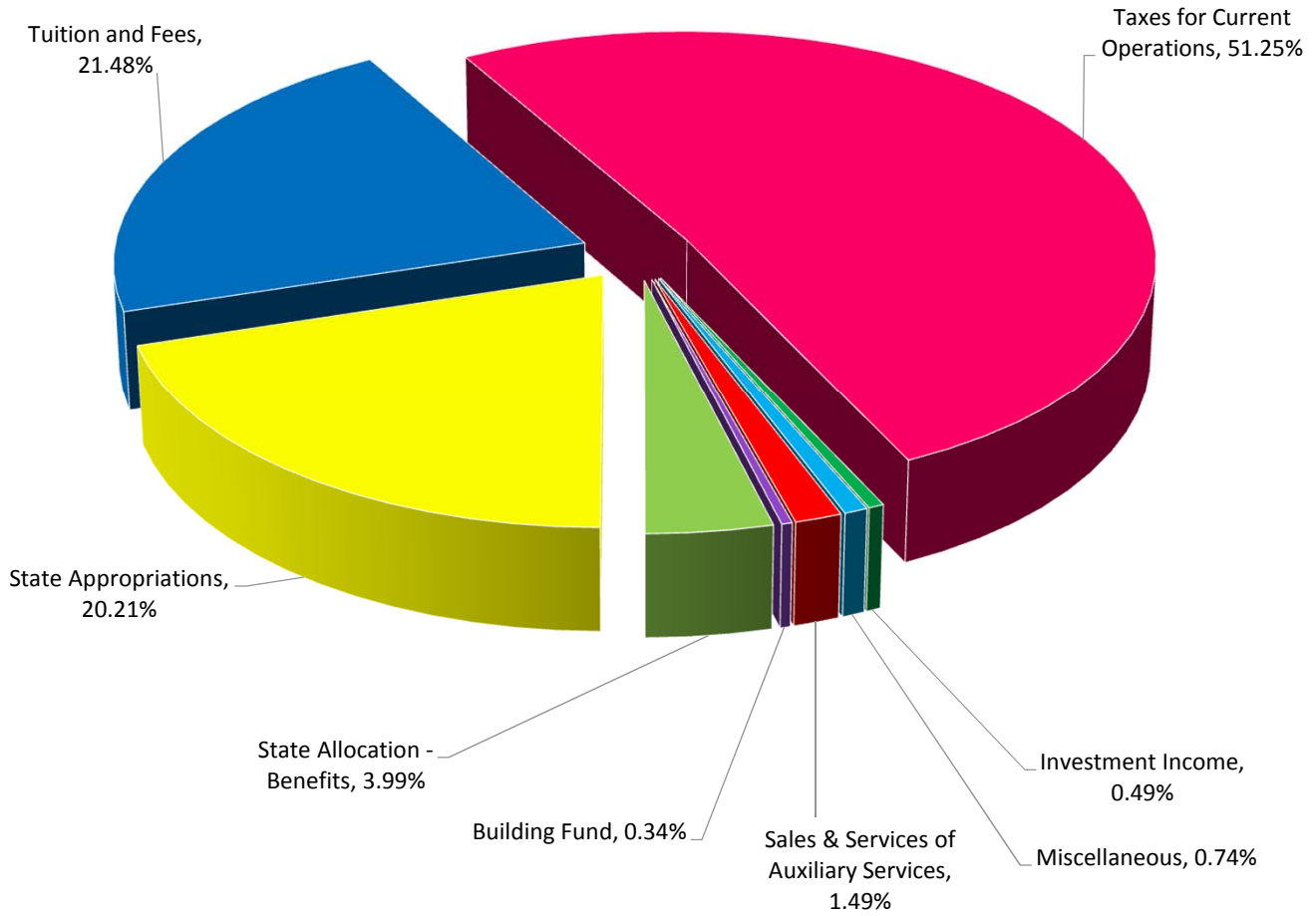
**Collin County Community College District  
Debt Service Fund Budget  
Consolidated Revenue Bonds  
Fiscal Year Ending August 31, 2017**

	<u>2016-17 Budget</u>	<u>2015-16 Budget</u>	<u>Increase/ (Decrease)</u>	<u>Percent Change</u>
<b>Revenues</b>				
Transfer in - 08 Series Revenue	\$ 1,113,337	\$ 1,114,522	\$ (1,185)	-0.11%
<b>Total Revenues</b>	<u>\$ 1,113,337</u>	<u>\$ 1,114,522</u>	<u>\$ (1,185)</u>	<u>-0.11%</u>
<b>Expenses</b>				
Bond Principal - Series 2008	\$ 1,065,000	\$ 1,035,000	\$ 30,000	2.90%
Bond Interest - Series 2008	48,337	79,522	(31,185)	-39.22%
<b>Total Expenses and Other Fund Changes</b>	<u>\$ 1,113,337</u>	<u>\$ 1,114,522</u>	<u>\$ (1,185)</u>	<u>-0.11%</u>



Revenue

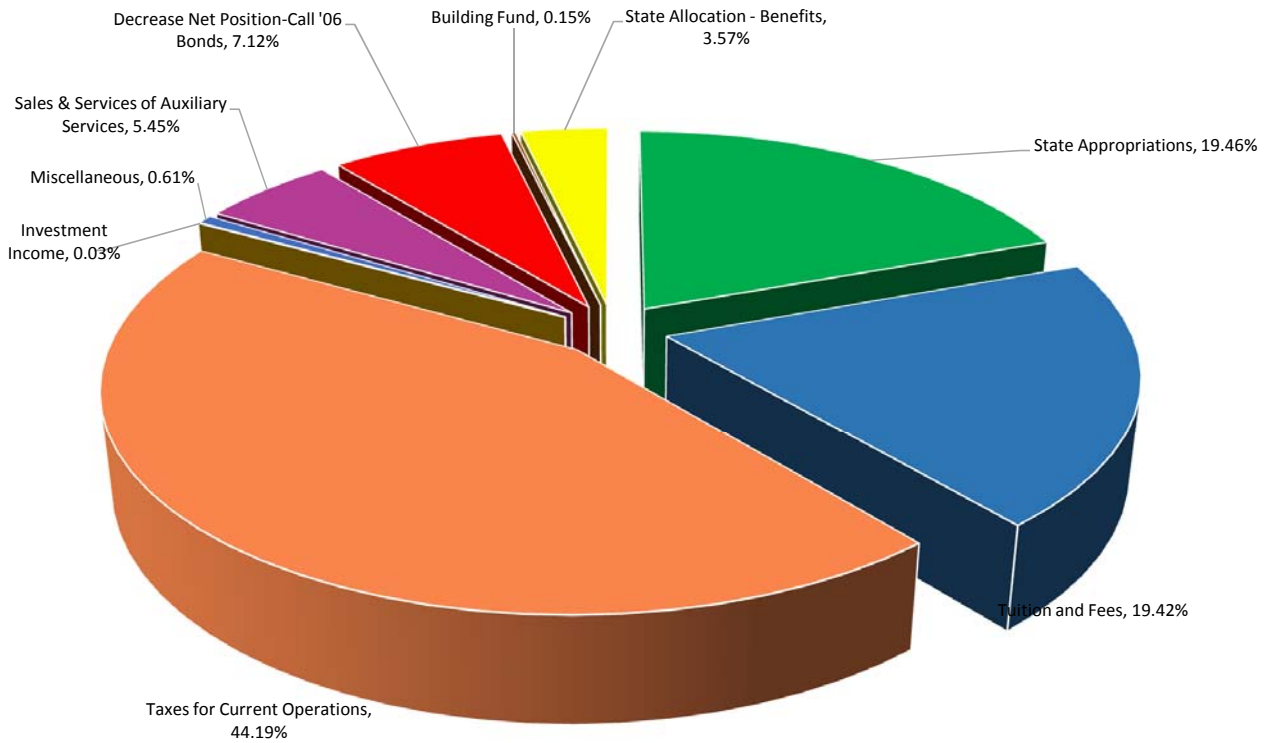
**Collin County Community College District  
Current Fund Revenue  
By Major Revenue Source  
Fiscal Year Ending August 31, 2017**



	<u>Fiscal Year 16-17</u>	<u>Percent of Budget</u>
State Appropriations	\$ 33,744,731	20.21%
Tuition and Fees	35,867,000	21.48%
Taxes for Current Operations	85,560,000	51.25%
Investment Income	825,000	0.49%
Miscellaneous	1,239,000	0.74%
Sales & Services of Auxiliary Services	2,485,000	1.49%
Building Fund	560,000	0.34%
State Allocation - Benefits	6,665,110	3.99%
<b>Total Current Funds Revenue</b>	<b><u>\$ 166,945,841</u></b>	<b><u>100.0%</u></b>

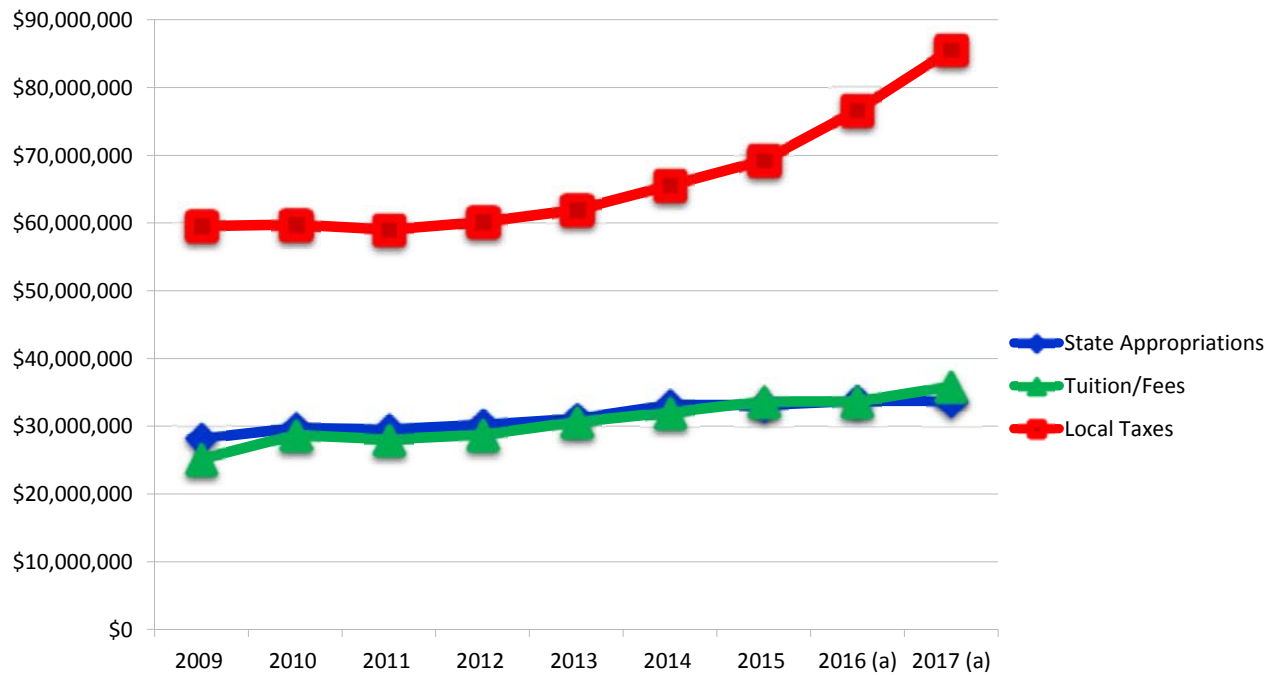


**Collin County Community College District  
Current Fund Revenue  
By Major Revenue Source  
Fiscal Year Ending August 31, 2016**



	Fiscal Year 15-16	Percent of Budget
State Appropriations	\$ 33,744,731	19.46%
Tuition and Fees	33,673,132	19.42%
Taxes for Current Operations	76,632,670	44.19%
Investment Income	56,500	0.03%
Miscellaneous	1,054,199	0.61%
Sales & Services of Auxiliary Services	9,456,648	5.45%
Decrease Net Position-Call '06 Bonds	12,350,013	7.12%
Building Fund	265,000	0.15%
State Allocation - Benefits	6,199,801	3.57%
<b>Total Current Funds Revenue</b>	<b>\$ 173,432,694</b>	<b>100.0%</b>

**Collin County Community College District**  
**Local Taxes, State Appropriations and Tuition/Fees Revenue**  
**Analysis 2009-2017**



<b>Fiscal Year</b>	<b>Local Taxes</b>	<b>Percent</b>	<b>State Appropriations</b>	<b>Percent</b>	<b>Tuition/Fees</b>	<b>Percent</b>
2009	\$ 59,548,794	52.7%	\$ 28,191,439	25.0%	\$ 25,164,305	22.3%
2010	59,796,753	50.6%	29,745,024	25.2%	28,681,780	24.3%
2011	59,014,173	50.6%	29,536,937	25.3%	28,079,128	24.1%
2012	60,160,875	50.5%	30,210,041	25.4%	28,743,155	24.1%
2013	61,935,484	50.1%	31,087,895	25.1%	30,630,998	24.8%
2014	65,550,022	50.1%	33,136,075	25.3%	32,040,750	24.5%
2015	69,265,248	50.9%	33,136,075	24.4%	33,661,290	24.7%
2016 (a)	76,632,670	53.2%	33,744,731	23.4%	33,673,132	23.4%
2017 (a)	85,560,000	55.1%	33,744,731	21.7%	35,867,000	23.1%

(a) Budgeted

**Collin County Community College District  
Detail Revenue Projections  
Fiscal Year ending August 31, 2017**

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**Unrestricted Revenues**

<b>State Appropriations</b>	\$ 33,744,731	<u>\$ 33,744,731</u>	\$ 33,744,731
<b>Credit Tuition and Fees</b>			
Tuition-Fall	14,375,000		
Tuition-Spring	13,190,000		
Tuition-Summer	4,495,000		
Other Student Fees	<u>867,000</u>		
<b>Gross Tuition</b>		32,927,000	
Less TPEG Transfers	(1,075,000)		
Less Waivers	<u>(970,000)</u>		
<b>Net Credit Tuition</b>		(2,045,000)	
<b>Continuing Education Tuition and Fees</b>			
Tuition	5,259,000		
Less TPEG Transfers	(238,000)		
Less Waivers	<u>(36,000)</u>		
<b>Total Continuing Education Tuition</b>		<u>4,985,000</u>	
<b>Subtotal - Tuition and Fees</b>			35,867,000
<b>Taxes for Current Operations</b>			
Current Year Levy	84,100,000		
Delinquent Taxes	950,000		
Penalties & Interest	<u>510,000</u>		
<b>Taxes for Current Operations</b>		<u>85,560,000</u>	85,560,000
<b>Investment Income</b>	825,000	<u>825,000</u>	825,000
<b>Other Than Education</b>			
Administrative Cost Allowance	80,535		
Indirect Cost Recovery	154,585		
Work Study Federal Contribution	187,924		
Work Study State Contribution	89,643		
Miscellaneous	<u>726,313</u>		
<b>Subtotal - Other</b>		<u>1,239,000</u>	1,239,000
<b>Auxiliary Services</b>			
Bookstores	850,000		
Food Services/Vending	100,000		
Child Development Lab School	191,422		
Facilities Rental	175,000		
Print Shop	415,616		
Student Activities	547,800		
Athletics	23,400		
Fine & Performing Arts	76,282		
Cell Tower	<u>105,480</u>		
<b>Total - Auxiliary</b>		<u>2,485,000</u>	2,485,000

**Collin County Community College District  
Detail Revenue Projections  
Fiscal Year ending August 31, 2017**

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<b>Building Fund</b>			
TIF Payment - City of Frisco	200,000		
Investment Income	360,000		
<b>Total Building Fund Revenues</b>		560,000	560,000
<b>State Allocation - Benefits</b>	6,665,110		
		6,665,110	6,665,110
<b>Restricted Revenues</b>			
<b>Federal Grants - Restricted</b>			
<b>Financial Aid</b>			
Federal Pell Grant	24,000,000		
Federal SEOG	332,229		
Federal SEOG Match (Transfer from TPEG)	140,033		
FSEOG (Transfer From FWS)	87,869		
<b>Total Student Financial Aid (Title IV)</b>		24,560,131	
<b>Federal Grants</b>			
Carl Perkins Annual Allocation	562,500		
Carl Perkins State Leadership	-		
Department of Labor TAACCCT-NISGTC	-		
National Science Foundation Natl Conv Tech Center	1,526,806		
National Science Foundation ACC Bio-Link	93,824		
National Science Foundation EDC Building Social Media	36,310		
National Science Foundation Innovate X	16,187		
SBDC Federal 15/16	21,521		
SBDC Federal 16/17	215,214		
JLD (10% FWS Auth)	35,148		
<b>Total Federal Grants</b>		2,507,510	
<b>State Grants</b>			
Texas Public Education Grant	1,250,000		
Nursing Shortage Reduction	-		
Nursing Shortage Reduction over 70 14	-		
Nursing Shortage Reduction over 70 15	201,852		
Nursing Shortage Reduction over 70 16	146,721		
SBDC State 14/15	-		
SBDC State 15/16	36,596		
SBDC State 16/17	100,700		
Skills Development - Moneygram	-		
Skills Development - Veterans	-		
Skills Development - Small Business Program	-		
Skills Development - Jack Henry-Emerson	-		
Skills Development - Kone Carlisle Advanced Fixtures	464,514		
TEOG RY (Texas Educational Opportunity Grants)	500,000		
TEOG IY (Texas Educational Opportunity Grants)	612,486		
College Access Loans	8,000		
<b>Total State Grants</b>		3,320,869	

**Collin County Community College District  
Detail Revenue Projections  
Fiscal Year ending August 31, 2017**

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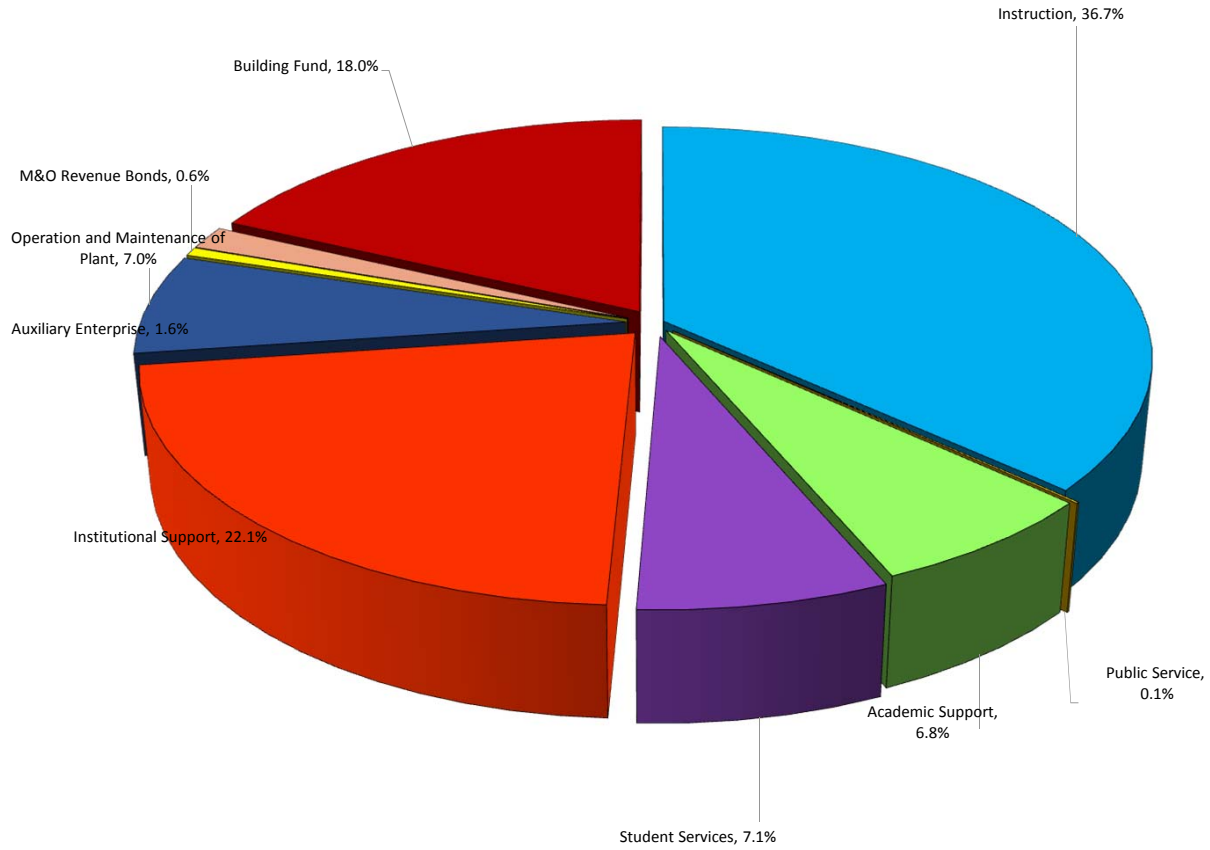
<b>Private Grants</b>		
Community Reinvestment Grant - SBDC	10,525	
Miscellaneous SBDC Community Reinvestment Grants	2,500	
SBDC Program Income	3,538	
SBDC Program Income	59,521	
State Farm - Veteran's Resource Center	18,000	
State Farm - Cybersecurity K-12 Camp	15,000	
State Farm - Smart Money	7,000	
<b>Total Private Grants</b>	<u>116,084</u>	
<b>Total Grants</b>		30,504,594
<b>General Obligation Debt Service</b>		
Debt Service Taxes	3,400,000	
Debt Service Taxes - Prior Year	25,000	
Penalty and Interest - Current Year	5,000	
Penalty and Interest - Prior Year	10,000	
Investment Income	2,600	
Mandatory Transfer Call 2006 Bonds	-	
Subtotal	<u>3,442,600</u>	
<b>Total General Obligation Debt Service</b>		3,442,600
<b>Transfers</b>		
Transfer to Building Fund	14,200,000	
Transfer to Auxiliary Fund - Childcare	308,379	
Transfer to Grant Fund - Matching	94,248	
<b>Total Transfers</b>	<u>14,602,627</u>	
		14,602,627
<b>Grand Total Revenue</b>		<u><u>\$ 215,495,662</u></u>





# Expenses

**Collin County Community College District  
Current Fund Expenses  
By Function  
Fiscal Year Ending August 31, 2017**



	Fiscal Year 16-17	Percent of Budget
Instruction	\$ 69,167,961	36.7%
Public Service	154,674	0.1%
Academic Support	12,733,648	6.8%
Student Services	13,334,748	7.1%
Institutional Support	41,678,124	22.1%
Operation and Maintenance of Plant	13,142,804	7.0%
M&O Revenue Bonds	1,113,337	0.6%
Auxiliary Enterprise	3,039,161	1.6%
Building Fund	<u>33,862,000</u>	<u>18.0%</u>
<b>Total Current Funds Expenses</b>	<u><u>\$ 188,226,457</u></u>	<u><u>100.0%</u></u>

**Collin County Community College District**  
**Expense Budget**  
**Fiscal Year Ending August 31, 2017**

<b>Unrestricted Expenses</b>		
<b>Instruction</b>		
Credit	\$ 65,632,382	
Continuing Education	3,535,579	
<b>Total Instructional</b>	<u>3,535,579</u>	\$ 69,167,961
<b>Public Service</b>		
Salaries	140,540	
Departmental Operating	14,134	
<b>Total Public Service</b>	<u>14,134</u>	154,674
<b>Academic Support</b>		
Instructional Leadership	6,018,697	
Libraries	3,446,797	
Academic Support	3,212,671	
Honors Institute	55,483	
<b>Total Academic Support</b>	<u>55,483</u>	12,733,648
<b>Student Services</b>		
Admissions and Advising	10,433,588	
Student Financial Aid	2,198,920	
Student Activities	702,240	
<b>Total Student Services</b>	<u>702,240</u>	13,334,748
<b>Institutional Support</b>		
Executive Offices	10,394,705	
Information Technology/Telecommunications	5,836,343	
Grants Management	4,655,809	
Business and Fiscal Management	4,291,661	
Campus Security	2,629,586	
Public Relations/Development	2,352,037	
General College	3,765,905	
Organizational Effectiveness/Human Resources	2,229,972	
Institutional Research	1,416,432	
Tax Appraisal/Collecting/Legal	1,006,500	
TIF Payments	1,000,000	
Special Activities	214,103	
Government of Institution	77,489	
Other General Institutional	1,807,582	
<b>Total Institutional Support</b>	<u>1,807,582</u>	41,678,124
<b>Plant Operations and Maintenance</b>		
General Services	3,502,546	
Operations/Maintenance	3,247,428	
Utilities	3,122,521	
Custodial Services	2,509,996	
Grounds Maintenance	760,313	
<b>Total Plant Operations and Maintenance</b>	<u>760,313</u>	13,142,804
<b>M&amp;O Revenue Bonds</b>		1,113,337
<b>Auxiliary Enterprise Expenses</b>		3,039,161
<b>Building Fund</b>		<u>33,862,000</u>
<b>Total Unrestricted</b>		188,226,457
<b>Other Transfers/Reserves</b>		
Mandatory Transfers - Grants	94,248	
Non-Mandatory Transfer - Building Fund	14,200,000	
Non-Mandatory Transfer - Childcare	308,379	
Reserves	4,865,454	
<b>Total Other Transfers/Reserves</b>	<u>4,865,454</u>	19,468,081
<b>Restricted</b>		
Grants and Contracts	30,504,594	
Debt Service - General Obligation	3,052,675	
<b>Total Restricted</b>	<u>3,052,675</u>	<u>33,557,269</u>
<b>Subtotal Expenses</b>		241,251,807

**Collin County Community College District**  
**Expense Budget**  
**Fiscal Year Ending August 31, 2017**

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<b>Other Expenses</b>		
Depreciation	8,793,386	
Capitalized Expenses - Operating	(687,531)	
Capitalized Expenses - Building Fund	<u>(33,862,000)</u>	
<b>Total Other Expenses</b>		(25,756,145)
<b>Grand Total Expenses</b>		<u><u>\$ 215,495,662</u></u>



**Collin County Community College District  
Expense Budget Detail  
Fiscal Year Ending August 31, 2017**

Unrestricted Expenses	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
<b>Instructional Programs</b>							
<b>Credit</b>							
EVP - Reserve for PT Faculty Salaries	Admin	210205	\$ 13,517,855	\$ -	\$ -	\$ -	\$ 13,517,855
EVP - Reserve for Faculty FT Summer Salaries	Admin	210205	\$ 3,100,000	-	-	-	3,100,000
Computer Lab 1	CPC	300100	128,752	24,975	13,500	-	167,227
Computer Lab 1	SCC	300102	147,415	27,879	57,000	-	232,294
Computer Lab 1	CYC	300104	118,132	35,212	2,814	-	156,158
Computer Lab 1	PRC	300106	42,708	12,102	15,000	-	69,810
Computer Lab 1	CHEC	300107	71,750	12,249	2,800	-	86,799
Academic Computing	Admin	300108	965,812	246,206	1,438,536	-	2,650,554
Computer Lab 1	Allen ISD	300109	103,713	24,232	500	-	128,445
Communication	SCC	309012	99,343	27,146	1,926	-	128,415
Computer Science	CPC	311010	5,200	-	-	-	5,200
Computer Science	SCC	311012	196,614	49,363	1,420	-	247,397
Computer Science	Online	311013	111,992	28,884	-	-	140,876
Computer Science	PRC	311016	64,328	19,758	176	-	84,262
Education	CPC	313010	104,218	32,091	200	-	136,509
Education	SCC	313012	154,833	60,862	5,166	-	220,861
Education	PRC	313016	61,344	6,090	675	-	68,109
Physical Education	CPC	313130	232,364	54,095	5,533	-	291,992
Physical Education	SCC	313132	458,285	121,373	49,003	-	628,661
Physical Education	PRC	313136	188,828	40,970	13,889	-	243,687
Engineering	SCC	314012	53,731	37,998	-	-	91,729
Engineering	PRC	314016	74,800	5,374	9,050	-	89,224
Computer Maintenance	PRC	315106	-	-	925	-	925
Foreign Languages	CPC	316090	-	-	150	-	150
Foreign Languages	SCC	316092	343,550	107,872	4,080	-	455,502
Foreign Languages	PRC	316096	62,313	18,995	300	-	81,608
Nutrition	CPC	319050	-	-	180	-	180
Nutrition	SCC	319052	72,169	17,668	1,750	-	91,587
Nutrition	PRC	319056	62,465	13,931	850	-	77,246
English	CPC	323000	545,883	152,382	1,239	-	699,504
English	SCC	323002	1,844,177	493,910	44,347	-	2,382,434
English	PRC	323006	727,342	204,758	6,510	-	938,610
English	Allen ISD	323009	109,704	11,395	1,200	-	122,299
Speech	CPC	323100	167,583	64,956	624	-	233,163
Speech	SCC	323102	357,450	90,844	8,526	-	456,820
Speech	PRC	323106	245,973	71,233	935	-	318,141
Writing Ctr (Ctr Acad Assistance)	CPC	323300	173,979	13,350	3,513	-	190,842
Writing Ctr (Ctr Acad Assistance)	SCC	323302	301,133	20,528	18,067	-	339,728
Writing Ctr (Ctr Acad Assistance)	PRC	323306	150,284	13,247	3,625	-	167,156
Biology	CPC	326010	759,518	195,315	56,641	-	1,011,474
Biology	SCC	326012	1,231,515	292,739	145,261	-	1,669,515
Biology	PRC	326016	886,229	247,499	77,950	-	1,211,678
Mathematics	CPC	327010	310,101	96,702	870	-	407,673
Mathematics	SCC	327012	1,041,956	305,015	19,436	-	1,366,407
Mathematics	PRC	327016	361,174	105,208	2,100	-	468,482
Math Lab	CPC	327300	105,449	-	2,289	-	107,738
Math Lab	SCC	327302	456,025	39,828	1,176	-	497,029
Math Lab	PRC	327306	207,017	26,998	2,100	-	236,115
Humanities	CPC	330040	122,667	27,651	501	-	150,819
Humanities	SCC	330042	301,782	81,981	1,776	-	385,539
Humanities	PRC	330046	145,533	41,423	650	-	187,606
Humanities	Rockwall ISD	330048	-	-	50	-	50
Integrated Reading/Writing	CPC	332010	57,551	20,450	1,566	-	79,567
Integrated Reading/Writing	SCC	332012	245,664	60,578	5,006	-	311,248
Integrated Reading/Writing	PRC	332016	75,910	22,259	1,395	-	99,564
Developmental - Math	CPC	332050	251,097	49,176	3,600	-	303,873
Developmental - Math	SCC	332052	785,467	224,848	4,836	-	1,015,151
Developmental - Math	PRC	332056	319,234	122,788	3,015	-	445,037
Developmental - Math	Rockwall ISD	332058	10,721	1,407	-	-	12,128
Developmental - ESL	SCC	332062	342,434	89,341	2,176	-	433,951
Philosophy	CPC	338010	63,531	22,047	378	-	85,956
Philosophy	SCC	338012	195,807	47,968	4,476	-	248,251
Philosophy	PRC	338016	65,278	19,510	250	-	85,038
Chemistry	CPC	340050	204,325	59,193	25,606	-	289,124
Chemistry	SCC	340052	339,488	89,585	47,543	-	476,616
Chemistry	PRC	340056	235,948	54,060	26,803	-	316,811
Geology	CPC	340060	65,721	13,417	7,430	-	86,568
Geology	SCC	340062	166,504	43,642	13,001	-	223,147
Geology	PRC	340066	157,856	36,589	5,750	-	200,195
Physics	CPC	340080	69,228	13,740	7,365	-	90,333
Physics	SCC	340082	282,403	85,182	22,820	-	390,405
Physics	PRC	340086	149,020	41,188	16,282	-	206,490



**Collin County Community College District**  
**Expense Budget Detail**  
**Fiscal Year Ending August 31, 2017**

	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
Psychology		CPC 342000	177,080	57,410	624	-	235,114
Psychology		SCC 342002	372,230	110,834	6,493	-	489,557
Psychology		PRC 342006	179,605	56,506	785	-	236,896
Criminal Justice		CPC 343010	53,364	5,353	1,850	-	60,567
Criminal Justice		SCC 343012	55,059	13,041	810	-	68,910
Criminal Justice		PRC 343016	64,540	7,115	580	-	72,235
CE - Fire Protection		CPC 343020	73,494	13,580	21,000	-	108,074
Anthropology		SCC 345022	68,973	24,380	723	-	94,076
Anthropology		PRC 345026	-	-	65	-	65
Economics		CPC 345060	57,465	13,884	778	-	72,127
Economics		SCC 345062	268,312	72,253	3,406	-	343,971
Economics		Online 345063	116,544	46,456	-	-	163,000
Economics		PRC 345066	201,974	52,999	1,950	-	256,923
Geography		SCC 345072	-	-	315	-	315
Geography		PRC 345076	-	-	280	-	280
History		CPC 345080	237,645	66,040	747	-	304,432
History		SCC 345082	875,109	254,865	12,126	-	1,142,100
History		PRC 345086	361,211	95,479	1,985	-	458,675
History	Allen ISD	345089	23,188	2,561	-	-	25,749
Political Science		CPC 345100	238,897	66,734	747	-	306,378
Political Science		SCC 345102	566,196	173,590	10,721	-	750,507
Political Science		PRC 345106	395,414	94,683	53,525	-	543,622
Political Science	Allen ISD	345109	495	-	50	-	545
Sociology		CPC 345110	52,472	13,006	378	-	65,856
Sociology		SCC 345112	317,519	78,190	2,797	-	398,506
Sociology		PRC 345116	140,569	42,897	555	-	184,021
Visual and Performing Arts		CPC 350030	-	-	45	-	45
Visual and Performing Arts		SCC 350032	198,656	62,742	32,011	-	293,409
Visual and Performing Arts		PRC 350036	83,221	10,320	3,500	-	97,041
Theater		CPC 350050	-	-	67	-	67
Theater		SCC 350052	552,898	135,428	103,559	-	791,885
Theater		PRC 350056	-	-	250	-	250
Photography		SCC 350062	326,919	85,915	31,474	-	444,308
Photography		PRC 350066	61,047	17,056	4,100	-	82,203
Art		CPC 350070	65,019	17,862	2,605	-	85,486
Art		SCC 350072	813,256	215,101	82,179	6,999	1,117,535
Art		PRC 350076	166,385	35,440	14,860	-	216,685
Art	Rockwall ISD	350078	-	-	18	-	18
Art	Allen ISD	350079	63	-	-	-	63
Music		CPC 350090	60,402	24,370	1,186	-	85,958
Music		SCC 350092	587,914	141,209	37,337	-	766,460
Music		PRC 350096	82,460	37,736	1,610	-	121,806
Audio Engineering		SCC 350142	191,726	39,127	12,898	10,065	253,816
Audio Engineering		PRC 350146	43,729	27,434	3,600	-	74,763
American Sign Language		SCC 351022	193,716	47,502	5,230	-	246,448
Surgical		CPC 351090	186,846	39,432	33,849	-	260,127
Child Development		CPC 352220	26,227	15,237	810	-	42,274
Child Development		SCC 352222	211,686	58,479	14,938	-	285,103
Child Development		PRC 352226	38,949	18,779	1,704	-	59,432
Real Estate		Online 354233	59,608	18,523	-	-	78,131
Real Estate		PRC 354236	54,699	24,581	2,326	-	81,606
Culinary Arts		PRC 354256	282,636	73,348	134,772	-	490,756
Hospitality		PRC 354266	133,723	39,641	9,850	-	183,214
Business Administration		SCC 356212	32,633	3,434	1,356	-	37,423
Business Administration		Online 356213	48,949	12,680	-	-	61,629
Business Administration		PRC 356216	12,611	1,583	250	-	14,444
Accounting		CPC 356230	40,496	16,142	1,950	-	58,588
Accounting		SCC 356232	100,617	24,797	2,106	-	127,520
Accounting		Online 356233	81,536	22,193	-	-	103,729
Accounting		PRC 356236	57,692	13,089	550	-	71,331
Coop Education		PRC 356406	59,994	13,094	3,885	-	76,973
Marketing		SCC 356602	100,090	24,663	2,516	-	127,269
Office Systems Tech		SCC 358242	3,500	609	1,825	-	5,934
Office Systems Tech		Online 358243	147,722	42,027	-	-	189,749
Legal Assistant		SCC 358282	62,313	13,916	1,500	-	77,729
Legal Assistant		Online 358283	12,611	1,167	-	-	13,778
Legal Assistant		PRC 358286	41,333	19,061	5,676	-	66,070
E Business		SCC 360212	35,209	20,911	-	-	56,120
E Business		Online 360213	47,473	16,411	-	-	63,884
E Business		PRC 360216	32,630	6,094	2,124	-	40,848
Computer Network Tech		SCC 360232	17,987	2,080	-	-	20,067
Computer Network Tech		PRC 360236	217,889	90,856	6,350	-	315,095
Information Tech Cisco		SCC 361232	61,477	16,563	474	-	78,514
Info Tech Cisco CCNA		PRC 361236	249,550	46,953	5,100	-	301,603
Commercial Art		CPC 362240	958	-	-	-	958
Commercial Art		SCC 362242	397,889	89,554	9,596	1,125	498,164

**Collin County Community College District  
Expense Budget Detail  
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	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
Computer Lab 2	SCC	362243	86,059	28,508	35,000	-	149,567
Commercial Art	PRC	362246	-	-	100	-	100
Fire Protection Tech	CPC	368210	212,377	59,878	193,039	-	465,294
Collin ASL Star	Admin	370003	-	-	2,923	-	2,923
Student Math Tutoring	Admin	370004	13,590	-	1,750	-	15,340
TBL Classroom	Admin	370006	-	-	16,115	-	16,115
Nursing	CPC	380210	1,886,717	431,323	278,032	-	2,596,072
Nursing-HSA	Plano ISD	380211	159,136	23,975	11,022	-	194,133
Simulation Lab	CPC	380220	296,750	34,869	87,162	-	418,781
Respiratory Therapy	CPC	380250	385,149	100,435	50,752	-	536,336
Respiratory Therapy-HSA	Plano ISD	380251	60,925	20,502	10,536	-	91,963
Polysomnography	CPC	380260	132,950	20,403	26,725	-	180,078
Diagnostic Medical Sonography	CPC	380265	74,360	16,922	1,900	-	93,182
Occupational Therapy	CPC	380330	72,800	16,778	-	-	89,578
Dental Hygiene	CPC	380340	388,926	97,215	66,819	-	552,960
Emergency Medical Tech	CPC	380400	323,500	65,125	66,126	-	454,751
Emergency Medical Tech-HSA	Plano ISD	380401	9,000	-	8,530	-	17,530
Health Professions	CPC	380410	2,382	-	4,090	-	6,472
EKG	Frisco ISD	380420	1,000	-	4,600	-	5,600
Health Information Management	CPC	380450	200,417	42,949	14,352	-	257,718
Health Information Management - HSA	Plano ISD	380451	57,375	16,208	770	-	74,353
Interpreter Prep Program	SCC	380472	36,508	2,032	22,313	-	60,853
Biotechnology	SCC	384002	85,344	15,470	58,061	-	158,875
Computer Lab 2	PRC	384413	91,587	31,861	32,000	-	155,448
Electronics Tech	SCC	384432	-	-	2,500	-	2,500
Convergence Technology	PRC	384436	99,014	6,865	1,800	-	107,679
Environmental Tech	CPC	385300	50,489	17,066	3,835	-	71,390
Environmental Tech	SCC	385302	134,585	39,497	5,160	-	179,242
Environmental Tech	PRC	385306	110,186	33,581	4,000	-	147,767
Computer Information System	SCC	386102	42,002	4,162	500	-	46,664
Computer Information System	Online	386103	120,436	40,886	-	-	161,322
Computer Information System	PRC	386106	111,141	26,798	6,950	-	144,889
Management Development	CPC	386120	27,350	17,527	1,250	-	46,127
Management Development	SCC	386122	15,467	9,245	1,100	-	25,812
Management Development	Online	386123	115,511	16,489	-	-	132,000
Management Development	PRC	386126	109,735	29,979	1,924	-	141,638
CAD	SCC	386222	36,296	11,305	-	-	47,601
CAD	PRC	386226	82,889	22,818	9,643	-	115,350
Interior / Comm Design	PRC	386246	65,469	18,452	1,385	-	85,306
Corporate College and Partnerships	Admin	387225	83,200	17,740	-	-	100,940
Computer Lab 3	CPC	394000	91,929	28,732	4,000	-	124,661
Computer Lab 3	SCC	394002	83,919	23,863	8,500	-	116,282
Computer Lab 3	PRC	394006	124,017	24,202	2,625	-	150,844
<b>Total Credit</b>			<b>52,440,961</b>	<b>9,197,910</b>	<b>3,975,322</b>	<b>18,189</b>	<b>65,632,382</b>
<b>Continuing Education</b>							
Workforce & Economic Dev	CYC	387205	538,330	115,745	744,500	-	1,398,575
CE Law Enforcement	CPC	387300	280,789	93,374	33,363	-	407,526
CE Vocational - CWED	CYC	387305	305,127	94,183	588,118	-	987,428
CE - Emergency Med Services	CPC	387350	-	-	180	-	180
CE - Healthcare	CPC	387450	186,817	51,663	503,390	-	741,870
<b>Total Continuing Education</b>			<b>1,311,063</b>	<b>354,965</b>	<b>1,869,551</b>	<b>-</b>	<b>3,535,579</b>
<b>Total Instructional Programs</b>			<b>53,752,024</b>	<b>9,552,875</b>	<b>5,844,873</b>	<b>18,189</b>	<b>69,167,961</b>
<b>Public Service</b>							
EVP - Reserve for PT Salaries	Admin	210205	100,450	-	-	-	100,450
SAIL	CYC	388210	40,090	11,860	2,274	-	54,224
<b>Total Public Service</b>			<b>140,540</b>	<b>11,860</b>	<b>2,274</b>	<b>-</b>	<b>154,674</b>
<b>Academic Support</b>							
<b>Instructional Leadership</b>							
Office - Provost	SCC	300002	333,570	70,017	121,284	-	524,871
Office - Provost	PRC	300006	287,879	68,136	118,793	-	474,808
Office - Provost	CPC	300010	269,656	67,543	78,093	-	415,292
HSA - Director	Plano ISD	300051	87,167	30,404	5,625	-	123,196
Dean - Nursing	CPC	300060	151,376	30,260	14,074	-	195,710
Dean of Workforce	CPC	301050	261,326	68,990	22,588	-	352,904
Dean of Workforce	SCC	301052	223,801	46,894	25,574	-	296,269
Dean of Workforce	PRC	301056	333,939	87,360	8,900	-	430,199
Dean Academic Affairs	SCC	301062	283,127	86,597	94,183	-	463,907
Dean Academic Affairs	CPC	301070	201,203	62,411	15,118	-	278,732
Dean of Academic Affairs	SCC	301072	227,910	58,012	71,100	-	357,022
Dean Academic Affairs	PRC	301076	333,602	93,557	21,075	-	448,234

**Collin County Community College District  
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	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
Associate Dean of Workforce	SCC	301152	96,911	19,008	3,350	-	119,269
Associate Dean of Workforce	PRC	301156	93,184	18,664	3,350	-	115,198
Associate Dean of Academic Affairs	SCC	301162	96,911	19,008	3,350	-	119,269
Associate Dean of Academic Affairs	CPC	301170	190,095	37,672	3,350	-	231,117
Associate Dean of Academic Affairs	SCC	301172	93,184	18,664	3,350	-	115,198
Associate Dean of Academic Affairs	PRC	301176	96,911	19,008	3,350	-	119,269
Associate Dean of Workforce	SCC	301252	96,911	19,008	3,350	-	119,269
Associate Dean of Workforce	PRC	301256	96,911	19,008	3,350	-	119,269
Associate Dean of Academic Affairs	SCC	301262	96,911	19,008	3,350	-	119,269
Associate Dean of Academic Affairs	CPC	301270	-	-	3,350	-	3,350
Associate Dean of Academic Affairs	SCC	301272	96,911	19,008	3,350	-	119,269
Associate Dean of Academic Affairs	PRC	301276	96,911	19,008	3,350	-	119,269
Associate Dean of Academic Affairs	SCC	301362	96,911	19,008	3,350	-	119,269
Associate Dean of Academic Affairs	PRC	301376	96,911	19,008	3,350	-	119,269
<b>Total Instructional Leadership</b>			<b>4,340,129</b>	<b>1,035,261</b>	<b>643,307</b>	-	<b>6,018,697</b>
<b>Libraries</b>							
Library	CPC	392000	505,140	115,088	128,421	103,925	852,574
Library	SCC	392002	847,478	174,578	330,549	180,000	1,532,605
Library	PRC	392006	592,399	148,352	184,150	136,717	1,061,618
<b>Total Libraries</b>			<b>1,945,017</b>	<b>438,018</b>	<b>643,120</b>	<b>420,642</b>	<b>3,446,797</b>
<b>Academic Support</b>							
e-Learning Centers	Admin	300003	633,694	115,007	30,557	-	779,258
Collin Higher Education Center	Admin	300007	174,622	38,191	32,185	-	244,998
Instructional Office	SCC	300012	112,609	27,782	7,952	-	148,343
Instructional Office	PRC	300016	103,319	32,019	8,150	-	143,488
Instructional Office	CPC	300020	98,756	31,392	3,277	-	133,425
Dir - Scholarly & Civic Engagement	Admin	300022	175,726	34,124	68,056	-	277,906
Weekend College	SCC	300095	93,328	15,435	11,288	-	120,051
Digital Commons	Admin	370002	-	-	33,202	-	33,202
VP Workforce & Economic Dev	CYC	387105	216,003	39,973	8,700	-	264,676
Media Services	CPC	393000	101,192	27,627	10,125	-	138,944
Media Services	SCC	393002	124,607	32,145	12,388	-	169,140
Media Services	CYC	393004	97,603	26,605	4,450	-	128,658
Media Services	PRC	393006	95,672	34,127	13,930	-	143,729
Library Technical Services	Admin	394025	289,738	81,864	115,251	-	486,853
<b>Total Academic Support</b>			<b>2,316,869</b>	<b>536,291</b>	<b>359,511</b>	-	<b>3,212,671</b>
<b>Honors Institute</b>							
Honors Institute	CPC	300120	8,500	-	6,500	-	15,000
Honors Institute	SCC	300122	11,000	-	14,483	-	25,483
Honors Institute	PRC	300126	8,500	-	6,500	-	15,000
<b>Total Honors Institute</b>			<b>28,000</b>	-	<b>27,483</b>	-	<b>55,483</b>
<b>Total Academic Support</b>			<b>8,630,015</b>	<b>2,009,570</b>	<b>1,673,421</b>	<b>420,642</b>	<b>12,733,648</b>
<b>Student Services</b>							
<b>Admissions and Advising</b>							
Outreach and Programs for New Students	Admin	220105	333,718	82,822	32,649	-	449,189
New Student Orientation	Admin	220115	30,000	-	52,926	-	82,926
Registrar and Records	Admin	220205	1,633,029	405,783	161,350	-	2,200,162
Admissions and Records - CE	CYC	220255	172,025	27,828	13,255	-	213,108
Dean of Students and Enrollment Services	CPC	221110	192,356	44,429	42,011	-	278,796
Dean of Students and Enrollment Services	SCC	221112	40,347	11,375	23,202	-	74,924
Counseling	Admin	221115	676,517	170,584	30,399	-	877,500
Dean of Student Development	PRC	221116	216,409	56,183	8,237	-	280,829
Dean of Students	Admin	221125	492,300	103,547	22,704	-	618,551
Admissions and Advising	CPC	221130	239,046	53,307	7,935	-	300,288
Admissions and Advising	SCC	221132	809,081	170,121	18,720	-	997,922
Admissions and Advising	PRC	221136	314,499	67,821	14,149	-	396,469
Destination College-Admin	Admin	221145	150	-	41,086	-	41,236
Testing & Assessment	CPC	221170	282,518	64,497	38,601	-	385,616
Testing & Assessment	SCC	221172	308,871	87,815	38,000	-	434,686
Testing	PRC	221176	162,307	26,303	36,656	-	225,266
Assoc Dean SES	CPC	221210	83,200	17,740	-	-	100,940
Assoc Dean #1 SES	SCC	221212	83,200	17,740	-	-	100,940
Assoc Dean SES	PRC	221216	83,200	17,740	-	-	100,940
Assoc Dean #2 SES	SCC	221312	128,226	30,057	-	-	158,283
Access	Admin	230055	1,025,621	157,185	82,596	-	1,265,402
Dual Credit	Admin	300005	451,870	111,022	47,091	-	609,983
Rockwall Higher Ed Center	Rockwall ISD	300008	20,256	-	20,579	-	40,835
Collin College Allen Center	Allen ISD	300009	12,000	-	21,831	-	33,831

**Collin County Community College District**  
**Expense Budget Detail**  
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	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
Career Services	Admin	356412	86,130	16,635	13,075	-	115,840
Career Discovery Program	Admin	370005	-	-	49,126	-	49,126
<b>Total Admissions and Advising</b>			<b>7,876,876</b>	<b>1,740,534</b>	<b>816,178</b>	-	<b>10,433,588</b>
<b>Student Financial Aid</b>							
Financial Aid	Admin	221205	1,544,122	300,413	354,385	-	2,198,920
<b>Student Activities</b>							
Student Life	CPC	221300	131,447	25,836	6,260	-	163,543
Student Life	SCC	221302	137,934	24,892	13,950	-	176,776
Student Life	PRC	221306	125,644	32,693	8,608	-	166,945
Fitness Center	CPC	221410	45,522	12,362	-	-	57,884
Fitness Center	SCC	221412	45,963	16,648	-	-	62,611
Fitness Center	PRC	221416	-	-	-	-	-
Intramurals/Athletics/Fitness	Admin	300065	57,472	13,784	3,225	-	74,481
<b>Total Student Activities</b>			<b>543,982</b>	<b>126,215</b>	<b>32,043</b>	-	<b>702,240</b>
<b>Total Student Services</b>			<b>9,964,980</b>	<b>2,167,162</b>	<b>1,202,606</b>	-	<b>13,334,748</b>
<b>Institutional Support</b>							
<b>Executive Offices</b>							
President Office	Admin	210105	456,495	55,070	2,528,207	-	3,039,772
Executive Vice President	Admin	210205	283,222	73,393	210,238	-	566,853
EVP - Reserve for PT Salaries	Admin	210205	2,705	-	-	-	2,705
SVP Acad Wkfc Enrollmt Services	Admin	210305	258,190	57,856	108,931	-	424,977
VP of Administrative Services & CFO	Admin	211105	50,737	15,636	3,256,673	25,000	3,348,046
VP Admin Svs & CFO - Salary Reserves	Admin	211105	2,619,110	-	-	-	2,619,110
VP Student Development	Admin	221105	232,827	48,258	112,157	-	393,242
<b>Total Executive Offices</b>			<b>3,903,286</b>	<b>250,213</b>	<b>6,216,206</b>	<b>25,000</b>	<b>10,394,705</b>
<b>Information Technology/Telecommunications</b>							
Software Support Services	Admin	240105	1,277,082	267,237	84,500	-	1,628,819
Operating Systems	Admin	240115	437,842	80,757	1,456,910	-	1,975,509
Inform. Systems Office	Admin	240205	182,222	52,807	400,119	-	635,148
Telecommunications	Admin	240215	264,367	68,278	927,460	-	1,260,105
Web Services	Admin	240225	209,589	47,373	79,800	-	336,762
<b>Total Information Technology/Telecommunications</b>			<b>2,371,102</b>	<b>516,452</b>	<b>2,948,789</b>	-	<b>5,836,343</b>
<b>Grants Management</b>							
Grants Management	Admin	211215	50,183	14,686	4,590,940	-	4,655,809
<b>Business and Fiscal Management</b>							
Financial Services	Admin	211205	1,271,380	342,132	233,346	-	1,846,858
Purchasing	Admin	211305	604,899	157,818	201,747	-	964,464
Finance and Budgeting	Admin	211505	848,842	216,005	415,492	-	1,480,339
<b>Total Business and Fiscal Management</b>			<b>2,725,121</b>	<b>715,955</b>	<b>850,585</b>	-	<b>4,291,661</b>
<b>Campus Security</b>							
CPC - Police Department	CPC	280200	214,167	63,392	15,825	-	293,384
SCC - Police Department	SCC	280202	1,038,423	281,269	183,140	-	1,502,832
CYC - Police Department	CYC	280204	107,147	33,049	1,150	-	141,346
PRC - Police Department	PRC	280206	224,903	62,279	32,170	-	319,352
CHEC - Police Department	CHEC	280207	194,942	50,400	127,330	-	372,672
<b>Total Campus Security</b>			<b>1,779,582</b>	<b>490,389</b>	<b>359,615</b>	-	<b>2,629,586</b>
<b>Public Relations / Development</b>							
Development Office	Admin	230065	260,985	62,486	77,289	-	400,760
Public Relations	Admin	230105	876,347	220,333	455,625	-	1,552,305
Publications	Admin	230115	-	-	394,772	-	394,772
Collin Movie Ads Wylie	Admin	370001	-	-	4,200	-	4,200
<b>Total Public Relations / Development</b>			<b>1,137,332</b>	<b>282,819</b>	<b>931,886</b>	-	<b>2,352,037</b>
<b>General College</b>							
General College	Admin	230705	525	1,459,801	2,305,579	-	3,765,905
<b>Organizational Effectiveness</b>							
SVP Organtz Effctvns	Admin	211400	262,446	55,499	58,674	-	376,619
Human Resources Office	Admin	211405	1,082,932	228,530	191,326	-	1,502,788
Professional Development / HR	Admin	230085	173,946	35,220	141,399	-	350,565
<b>Total Organizational Effectiveness</b>			<b>1,519,324</b>	<b>319,249</b>	<b>391,399</b>	-	<b>2,229,972</b>
<b>Institutional Research</b>							
Policy and Planning	Admin	230075	689,343	152,710	328,580	223,700	1,394,333
Institutional Effectiveness	Admin	230805	900	-	21,199	-	22,099
<b>Total Institutional Research</b>			<b>690,243</b>	<b>152,710</b>	<b>349,779</b>	<b>223,700</b>	<b>1,416,432</b>

**Collin County Community College District  
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	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
<b>Tax Appraisal/Collecting/Legal</b>	Admin	230710	-	-	<b>1,006,500</b>	-	<b>1,006,500</b>
<b>TIF Payments</b>	Admin	230710	-	-	<b>1,000,000</b>	-	<b>1,000,000</b>
<b>Special Activities</b>	Admin	230205	-	-	<b>214,103</b>	-	<b>214,103</b>
<b>Government of Institution</b>							
Board of Trustees	Admin	210005	<b>31,648</b>	<b>15,323</b>	<b>30,518</b>	-	<b>77,489</b>
<b>Other General Institutional</b>							
Academic Services	Admin	210115	218,435	42,246	66,486	-	327,167
Internal Auditing	Admin	211115	88,294	23,404	11,219	-	122,917
Staff Development / Excellence	Admin	230090	40,500	-	239,819	-	280,319
Mail Services	Admin	230615	72,917	25,872	19,774	-	118,563
Faculty Council	Admin	230708	-	-	7,000	-	7,000
Call Center	Admin	230715	120,154	34,859	34,400	-	189,413
Sacs Accreditation	Admin	230720	-	-	12,450	-	12,450
QEP - SACS	Admin	230725	83,389	18,514	161,838	-	263,741
Curriculum	Admin	300004	227,888	48,293	11,610	-	287,791
Articulation and Transfer	Admin	300024	62,938	12,512	11,550	-	87,000
Dean of Strategic Initiative	Admin	300075	88,400	18,221	4,600	-	111,221
<b>Total Other General Institution</b>			<b>1,002,915</b>	<b>223,921</b>	<b>580,746</b>	-	<b>1,807,582</b>
<b>Total Institutional Support</b>			<b>15,211,261</b>	<b>4,441,518</b>	<b>21,776,645</b>	<b>248,700</b>	<b>41,678,124</b>
<b>Plant Operations and Maintenance</b>							
<b>General Services</b>							
Construction Administration	Admin	270100	241,956	43,418	2,177,480	-	2,462,854
Physical Plant Support Svcs	CPC	280100	122,149	37,472	10,737	-	170,358
Physical Plant Support Svcs	SCC	280102	199,934	54,601	18,903	-	273,438
Physical Plant Support Svcs	CYC	280104	104,470	35,537	6,397	-	146,404
Physical Plant Support Svcs	PRC	280106	151,558	43,953	8,686	-	204,197
Physical Plant Support Svcs	CHEC	280107	180,060	62,910	2,325	-	245,295
<b>Total General Services</b>			<b>1,000,127</b>	<b>277,891</b>	<b>2,224,528</b>	-	<b>3,502,546</b>
<b>Operations/Maintenance</b>							
Receiving	CPC	280110	39,559	11,788	100	-	51,447
Receiving	SCC	280112	30,735	10,972	-	-	41,707
Building Maintenance	CPC	280300	174,487	63,346	170,605	-	408,438
Building Maintenance	SCC	280302	142,340	48,273	295,494	-	486,107
Building Maintenance	CYC	280304	72,751	27,278	43,668	-	143,697
Building Maintenance	PRC	280306	205,078	72,203	193,793	-	471,074
Building Maintenance	CHEC	280307	-	-	64,850	-	64,850
HVAC	CPC	280310	325,808	106,063	80,563	-	512,434
HVAC	SCC	280312	346,925	103,962	119,000	-	569,887
HVAC	CYC	280314	-	-	32,599	-	32,599
HVAC	PRC	280316	235,881	83,627	89,680	-	409,188
HVAC	CHEC	280317	-	-	56,000	-	56,000
<b>Total Operations/Maintenance</b>			<b>1,573,564</b>	<b>527,512</b>	<b>1,146,352</b>	-	<b>3,247,428</b>
<b>Utilities</b>							
Utilities	CPC	280600	-	-	728,021	-	728,021
Utilities	SCC	280602	-	-	1,000,000	-	1,000,000
Utilities	CYC	280604	-	-	165,500	-	165,500
Utilities	PRC	280606	-	-	1,033,000	-	1,033,000
Utilities	CHEC	280607	-	-	191,500	-	191,500
Superdome	PRC	280806	-	-	4,500	-	4,500
<b>Total Utilities</b>			-	-	<b>3,122,521</b>	-	<b>3,122,521</b>
<b>Custodial Services</b>							
Custodial Services	CPC	280400	-	-	708,941	-	708,941
Custodial Services	SCC	280402	35,971	14,321	793,458	-	843,750
Custodial Services	CYC	280404	-	-	116,932	-	116,932
Custodial Services	PRC	280406	-	-	671,393	-	671,393
Custodial Services	CHEC	280407	-	-	168,980	-	168,980
<b>Total Custodial Services</b>			<b>35,971</b>	<b>14,321</b>	<b>2,459,704</b>	-	<b>2,509,996</b>
<b>Grounds Maintenance</b>							
CPC - Grounds Maintenance	CPC	280500	-	-	136,249	-	136,249
SCC - Grounds Maintenance	SCC	280502	230,376	80,758	139,677	-	450,811
CYC - Grounds Maintenance	CYC	280504	-	-	31,993	-	31,993
PRC - Grounds Maintenance	PRC	280506	-	-	106,317	-	106,317
CHEC - Grounds Maintenance	CHEC	280507	-	-	34,943	-	34,943
<b>Total Grounds Maintenance</b>			<b>230,376</b>	<b>80,758</b>	<b>449,179</b>	-	<b>760,313</b>
<b>Total Plant Operations and Maintenance</b>			<b>2,840,038</b>	<b>900,482</b>	<b>9,402,284</b>	-	<b>13,142,804</b>



**Collin County Community College District  
Expense Budget Detail  
Fiscal Year Ending August 31, 2017**

	Campus	Org	Salaries	Benefits	Operating Expenses	Capital	Total
<b>M&amp;O Revenue Bonds</b>							
Transfer for 2008 Bonds	Admin	291000	-	-	1,113,337	-	1,113,337
<b>Auxiliary Enterprises Expenses</b>			811,423	205,249	2,022,489	-	3,039,161
<b>Building Fund</b>			-	-	-	33,862,000	33,862,000
<b>Total Unrestricted</b>			<u>91,350,281</u>	<u>19,288,716</u>	<u>43,037,929</u>	<u>34,549,531</u>	<u>188,226,457</u>
<b>Other Transfers/Reserves</b>							
Mandatory Transfers - Grants	Admin	291000	-	-	94,248	-	94,248
Non-Mandatory Transfer - Building Fund	Admin	291000	-	-	14,200,000	-	14,200,000
Non-Mandatory Transfer - Childcare	Admin	291000	-	-	308,379	-	308,379
Reserves	Admin	291000	-	-	4,865,454	-	4,865,454
<b>Total Other Transfers/Reserves</b>			-	-	<u>19,468,081</u>	-	<u>19,468,081</u>
<b>Restricted</b>							
Grants and Contracts	Admin	700000	917,344	166,150	29,004,702	416,398	30,504,594
Debt Service - General Obligation	Admin	940100	-	-	3,052,675	-	3,052,675
<b>Total Restricted</b>			<u>917,344</u>	<u>166,150</u>	<u>32,057,377</u>	<u>416,398</u>	<u>33,557,269</u>
<b>Other Expenses</b>							
Depreciation	Admin	230705	-	-	8,793,386	-	8,793,386
Capitalized Expenses - Operating			-	-	-	(687,531)	(687,531)
Capitalized Expenses - Building Fund			-	-	-	(33,862,000)	(33,862,000)
<b>Total Other Expenses</b>			-	-	<u>8,793,386</u>	<u>(34,549,531)</u>	<u>(25,756,145)</u>
<b>Grand Total Expenses</b>			<u>\$ 92,267,625</u>	<u>\$ 19,454,866</u>	<u>\$ 103,356,773</u>	<u>\$ 416,398</u>	<u>\$ 215,495,662</u>



Detail by  
Leadership Unit

**Collin County Community College District  
Leadership Unit Summary  
Fiscal Year Ending August 31, 2017**

Leadership Unit	Unrestricted						Total
	Salaries	Benefits	Operating	Capital	Recurring Supplemental	Non-Recurring Supplemental	
President	\$ 576,437	\$ 93,797	\$ 2,791,047	\$ -	\$ -	\$ -	\$ 3,461,281
Executive Vice President	17,314,548	124,096	536,202	-	-	-	17,974,846
VP/Provost - Central Park Campus	10,874,849	2,663,379	1,827,080	103,925	-	-	15,469,233
VP/Provost - Spring Creek Campus	18,985,064	4,830,650	1,678,692	198,189	-	-	25,692,595
VP/Provost - Preston Ridge Campus	11,289,112	2,972,928	833,248	136,717	-	-	15,232,005
Sr VP - Academic Workforce & Enrollment Services	1,432,154	302,106	191,179	-	-	-	1,925,439
VP - Workforce & Economic Development	1,354,775	307,329	1,356,847	-	-	-	3,018,951
VP - Academic Services	593,485	123,739	4,950,640	-	-	-	5,667,864
VP - Student & Enrollment Services	8,173,260	1,810,281	876,552	-	-	-	10,860,093
Sr VP - Organizational Effectiveness	262,446	55,499	58,674	-	-	-	376,619
VP - Human Resources	1,256,878	263,750	332,725	-	-	-	1,853,353
VP - Policy and Planning	690,243	152,710	349,779	223,700	-	-	1,416,432
Information Technology Services	4,845,969	1,156,977	4,601,957	-	-	-	10,604,903
VP - Advancement	1,137,332	282,819	927,686	-	-	-	2,347,837
VP - Administrative Services & CFO	7,059,769	2,526,664	8,808,122	25,000	-	-	18,419,555
Facilities	4,692,537	1,416,743	9,781,673	-	-	-	15,890,953
<b>Total</b>	<b>\$ 90,538,858</b>	<b>\$19,083,467</b>	<b>\$39,902,103</b>	<b>\$ 687,531</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$150,211,959</b>

Leadership Unit	M&O Revenue Bonds	Transfers and Reserves	Auxiliary				Subtotal
	Total	Total	Salaries	Benefits	Operating	Total	
President	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,461,281
Executive Vice President	-	-	-	-	-	-	\$ 17,974,846
VP/Provost - Central Park Campus	-	-	-	-	-	-	\$ 15,469,233
VP/Provost - Spring Creek Campus	-	-	358,268	96,379	226,190	680,837	\$ 26,373,432
VP/Provost - Preston Ridge Campus	-	-	-	-	-	-	\$ 15,232,005
Sr VP - Academic Workforce & Enrollment Services	-	-	-	-	-	-	\$ 1,925,439
VP - Workforce & Economic Development	-	-	-	-	-	-	\$ 3,018,951
VP - Academic Services	-	-	-	-	-	-	\$ 5,667,864
VP - Student & Enrollment Services	-	-	163,896	31,249	908,619	1,103,764	\$ 11,963,857
Sr VP - Organizational Effectiveness	-	-	-	-	-	-	\$ 376,619
VP - Human Resources	-	-	-	-	-	-	\$ 1,853,353
VP - Policy and Planning	-	-	-	-	-	-	\$ 1,416,432
Information Technology Services	-	-	-	-	-	-	\$ 10,604,903
VP Advancement	-	-	-	-	-	-	\$ 2,347,837
VP Administrative Services & CFO	1,113,337	19,468,081	289,259	77,621	887,680	1,254,560	\$ 40,255,533
Facilities	-	-	-	-	-	-	\$ 15,890,953
<b>Total</b>	<b>\$ 1,113,337</b>	<b>\$19,468,081</b>	<b>\$ 811,423</b>	<b>\$ 205,249</b>	<b>\$ 2,022,489</b>	<b>\$ 3,039,161</b>	<b>\$173,832,538</b>

Leadership Unit	Building Fund	Restricted		Debt Service GO Bonds	Other Expenses	Grand Total	
	Total	Federal	State & Private	Total	Total		
President	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,461,281	
Executive Vice President	-	-	-	-	-	\$ 17,974,846	
VP/Provost - Central Park Campus	-	-	-	-	-	\$ 15,469,233	
VP/Provost - Spring Creek Campus	-	-	-	-	-	\$ 26,373,432	
VP/Provost - Preston Ridge Campus	-	-	-	-	-	\$ 15,232,005	
Sr VP - Academic Workforce & Enrollment Services	-	-	-	-	-	\$ 1,925,439	
VP - Workforce & Economic Development	-	-	-	-	-	\$ 3,018,951	
VP - Academic Services	-	-	-	-	-	\$ 5,667,864	
VP - Student & Enrollment Services	-	-	-	-	-	\$ 11,963,857	
Sr VP - Organizational Effectiveness	-	-	-	-	-	\$ 376,619	
VP - Human Resources	-	-	-	-	-	\$ 1,853,353	
VP - Policy and Planning	-	-	-	-	-	\$ 1,416,432	
Information Technology Services	-	-	-	-	-	\$ 10,604,903	
VP Advancement	-	-	-	-	-	\$ 2,347,837	
VP Administrative Services & CFO	33,862,000	27,067,641	3,436,953	30,504,594	3,052,675	\$ 81,918,657	
Facilities	-	-	-	-	-	\$ 15,890,953	
<b>Total</b>	<b>\$ 33,862,000</b>	<b>\$27,067,641</b>	<b>\$ 3,436,953</b>	<b>\$ 30,504,594</b>	<b>\$3,052,675</b>	<b>\$(25,756,145)</b>	<b>\$215,495,662</b>

**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
President**

**Unrestricted Expenses**

<u>Organization</u>	<u>Campus</u>	<u>Salaries</u>	<u>Benefits</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
210005 Board of Trustees	Admin	\$ 31,648	\$ 15,323	\$ 30,518	\$ -	\$ 77,489
210105 President Office	Admin	456,495	55,070	2,528,207	-	3,039,772
211115 Internal Auditing	Admin	88,294	23,404	11,219	-	122,917
230205 Special Activities	Admin	-	-	214,103	-	214,103
230708 Faculty Council	Admin	-	-	7,000	-	7,000
<b>Total Unrestricted</b>		<b><u>\$ 576,437</u></b>	<b><u>\$ 93,797</u></b>	<b><u>\$ 2,791,047</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 3,461,281</u></b>

**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
Executive Vice President**

**Unrestricted Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
210205 Executive Vice President	Admin	\$ 283,222	\$ 73,393	\$ 210,238	\$ -	\$ 566,853
210205 EVP - PT Faculty Salaries	Admin	13,621,010	-	-	-	13,621,010
210205 EVP - FT Faculty Summer Salaries	Admin	3,100,000	-	-	-	3,100,000
230090 Staff Development / Excellence	Admin	40,500	-	239,819	-	280,319
300007 Collin Higher Education Center	Admin	174,622	38,191	32,185	-	244,998
300008 Rockwall Higher Ed Center	Rockwall ISD	20,256	-	20,579	-	40,835
300009 Collin College Allen Center	Allen ISD	12,000	-	21,831	-	33,831
300024 Articulation and Transfer	Admin	62,938	12,512	11,550	-	87,000
<b>Total Unrestricted</b>		<b><u>\$ 17,314,548</u></b>	<b><u>\$ 124,096</u></b>	<b><u>\$ 536,202</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 17,974,846</u></b>

**Collin County Community College District**  
**Leadership Unit Detail**  
**Fiscal Year Ending August 31, 2017**  
**VP/Provost - Central Park Campus**

**Unrestricted Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
300010 Office - Provost	CPC	\$ 269,656	\$ 67,543	\$ 78,093	\$ -	\$ 415,292
300020 Instructional Office	CPC	98,756	31,392	3,277	-	133,425
300051 HSA - Director	Plano ISD	87,167	30,404	5,625	-	123,196
300060 Dean - Nursing	CPC	151,376	30,260	14,074	-	195,710
300120 Honors Institute	CPC	8,500	-	6,500	-	15,000
301050 Dean of Workforce	CPC	261,326	68,990	22,588	-	352,904
301070 Dean Academic Affairs	CPC	201,203	62,411	15,118	-	278,732
301170 Associate Dean of Academic Affairs	CPC	190,095	37,672	3,350	-	231,117
301270 Associate Dean of Academic Affairs	CPC	-	-	3,350	-	3,350
313130 Physical Education	CPC	232,364	54,095	5,533	-	291,992
316090 Foreign Languages	CPC	-	-	150	-	150
319050 Nutrition	CPC	-	-	180	-	180
323000 English	CPC	545,883	152,382	1,239	-	699,504
323100 Speech	CPC	167,583	64,956	624	-	233,163
323300 Writing Ctr (Ctr Acad Assistance)	CPC	173,979	13,350	3,513	-	190,842
326010 Biology	CPC	759,518	195,315	56,641	-	1,011,474
327010 Mathematics	CPC	310,101	96,702	870	-	407,673
327300 Math Lab	CPC	105,449	-	2,289	-	107,738
330040 Humanities	CPC	122,667	27,651	501	-	150,819
332010 Integrated Reading/Writing	CPC	57,551	20,450	1,566	-	79,567
332050 Developmental - Math	CPC	251,097	49,176	3,600	-	303,873
338010 Philosophy	CPC	63,531	22,047	378	-	85,956
340050 Chemistry	CPC	204,325	59,193	25,606	-	289,124
340060 Geology	CPC	65,721	13,417	7,430	-	86,568
340080 Physics	CPC	69,228	13,740	7,365	-	90,333
342000 Psychology	CPC	177,080	57,410	624	-	235,114
343020 CE - Fire Protection	CPC	73,494	13,580	21,000	-	108,074
345060 Economics	CPC	57,465	13,884	778	-	72,127
345080 History	CPC	237,645	66,040	747	-	304,432
345100 Political Science	CPC	238,897	66,734	747	-	306,378
345110 Sociology	CPC	52,472	13,006	378	-	65,856
350030 Visual and Performing Arts	CPC	-	-	45	-	45
350050 Theater	CPC	-	-	67	-	67
350070 Art	CPC	65,019	17,862	2,605	-	85,486
350090 Music	CPC	60,402	24,370	1,186	-	85,958
351090 Surgical	CPC	186,846	39,432	33,849	-	260,127
356230 Accounting	CPC	40,496	16,142	1,950	-	58,588
362240 Commercial Art	CPC	958	-	-	-	958
368210 Fire Protection Tech	CPC	212,377	59,878	193,039	-	465,294
380210 Nursing	CPC	1,886,717	431,323	278,032	-	2,596,072
380211 Nursing-HSA	Plano ISD	159,136	23,975	11,022	-	194,133
380220 Simulation Lab	CPC	296,750	34,869	87,162	-	418,781
380250 Respiratory Therapy	CPC	385,149	100,435	50,752	-	536,336
380251 Respiratory Therapy-HSA	Plano ISD	60,925	20,502	10,536	-	91,963
380260 Polysomnography	CPC	132,950	20,403	26,725	-	180,078
380265 Diagnostic Medical Sonography	CPC	74,360	16,922	1,900	-	93,182
380330 Occupational Therapy	CPC	72,800	16,778	-	-	89,578
380340 Dental Hygiene	CPC	388,926	97,215	66,819	-	552,960
380400 Emergency Medical Tech	CPC	323,500	65,125	66,126	-	454,751
380401 Emergency Medical Tech-HSA	Plano ISD	9,000	-	8,530	-	17,530
380410 Health Professions	CPC	2,382	-	4,090	-	6,472
380420 EKG	Frisco ISD	1,000	-	4,600	-	5,600
380450 Health Information Management	CPC	200,417	42,949	14,352	-	257,718
380451 Health Information Management - HSA	Plano ISD	57,375	16,208	770	-	74,353
385300 Environmental Tech	CPC	50,489	17,066	3,835	-	71,390
387300 CE Law Enforcement	CPC	280,789	93,374	33,363	-	407,526
387350 CE - Emergency Med Services	CPC	-	-	180	-	180
387450 CE - Healthcare	CPC	186,817	51,663	503,390	-	741,870
392000 Library	CPC	505,140	115,088	128,421	103,925	852,574
<b>Total Unrestricted</b>		<b>\$ 10,874,849</b>	<b>\$ 2,663,379</b>	<b>\$ 1,827,080</b>	<b>\$ 103,925</b>	<b>\$ 15,469,233</b>



**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
VP/Provost - Spring Creek Campus**

**Unrestricted Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
300002 Office - Provost	SCC	\$ 333,570	\$ 70,017	\$ 121,284	\$ -	\$ 524,871
300012 Instructional Office	SCC	112,609	27,782	7,952	-	148,343
300095 Weekend College	SCC	93,328	15,435	11,288	-	120,051
300122 Honors Institute	SCC	11,000	-	14,483	-	25,483
301052 Dean of Workforce	SCC	223,801	46,894	25,574	-	296,269
301062 Dean Academic Affairs	SCC	283,127	86,597	94,183	-	463,907
301072 Dean Academic Affairs	SCC	227,910	58,012	71,100	-	357,022
301152 Associate Dean of Workforce	SCC	96,911	19,008	3,350	-	119,269
301162 Associate Dean of Academic Affairs	SCC	96,911	19,008	3,350	-	119,269
301172 Associate Dean of Academic Affairs	SCC	93,184	18,664	3,350	-	115,198
301252 Associate Dean of Workforce	SCC	96,911	19,008	3,350	-	119,269
301262 Associate Dean of Academic Affairs	SCC	96,911	19,008	3,350	-	119,269
301272 Associate Dean of Academic Affairs	SCC	96,911	19,008	3,350	-	119,269
301362 Associate Dean of Academic Affairs	SCC	96,911	19,008	3,350	-	119,269
309012 Communication	SCC	99,343	27,146	1,926	-	128,415
313010 Education	CPC	104,218	32,091	200	-	136,509
313012 Education	SCC	154,833	60,862	5,166	-	220,861
313016 Education	PRC	61,344	6,090	675	-	68,109
313132 Physical Education	SCC	458,285	121,373	49,003	-	628,661
316092 Foreign Languages	SCC	343,550	107,872	4,080	-	455,502
319052 Nutrition	SCC	72,169	17,668	1,750	-	91,587
323002 English	SCC	1,844,177	493,910	44,347	-	2,382,434
323009 English	Allen ISD	109,704	11,395	1,200	-	122,299
323102 Speech	SCC	357,450	90,844	8,526	-	456,820
323302 Writing Ctr (Ctr Acad Assistance)	SCC	301,133	20,528	18,067	-	339,728
326012 Biology	SCC	1,231,515	292,739	145,261	-	1,669,515
327012 Mathematics	SCC	1,041,956	305,015	19,436	-	1,366,407
327302 Math Lab	SCC	456,025	39,828	1,176	-	497,029
330042 Humanities	SCC	301,782	81,981	1,776	-	385,539
330048 Humanities	Rockwall ISD	-	-	50	-	50
332012 Integrated Reading/Writing	SCC	245,664	60,578	5,006	-	311,248
332052 Developmental - Math	SCC	785,467	224,848	4,836	-	1,015,151
332058 Developmental - Math	Rockwall ISD	10,721	1,407	-	-	12,128
332062 Developmental - ESL	SCC	342,434	89,341	2,176	-	433,951
338012 Philosophy	SCC	195,807	47,968	4,476	-	248,251
340052 Chemistry	SCC	339,488	89,585	47,543	-	476,616
340062 Geology	SCC	166,504	43,642	13,001	-	223,147
340082 Physics	SCC	282,403	85,182	22,820	-	390,405
342002 Psychology	SCC	372,230	110,834	6,493	-	489,557
345022 Anthropology	SCC	68,973	24,380	723	-	94,076
345062 Economics	SCC	268,312	72,253	3,406	-	343,971
345063 Economics	Online	116,544	46,456	-	-	163,000
345072 Geography	SCC	-	-	315	-	315
345082 History	SCC	875,109	254,865	12,126	-	1,142,100
345089 History	Allen ISD	23,188	2,561	-	-	25,749
345102 Political Science	SCC	566,196	173,590	10,721	-	750,507
345109 Political Science	Allen ISD	495	-	50	-	545
345112 Sociology	SCC	317,519	78,190	2,797	-	398,506
350032 Visual and Performing Arts	SCC	198,656	62,742	32,011	-	293,409
350052 Theater	SCC	552,898	135,428	103,559	-	791,885
350062 Photography	SCC	326,919	85,915	31,474	-	444,308
350072 Art	SCC	813,256	215,101	82,179	6,999	1,117,535
350078 Art	Rockwall ISD	-	-	18	-	18
350079 Art	Allen ISD	63	-	-	-	63
350092 Music	SCC	587,914	141,209	37,337	-	766,460
350142 Audio Engineering	SCC	191,726	39,127	12,898	10,065	253,816
350146 Audio Engineering	PRC	43,729	27,434	3,600	-	74,763
351022 American Sign Language	SCC	193,716	47,502	5,230	-	246,448
352220 Child Development	CPC	26,227	15,237	810	-	42,274
352222 Child Development	SCC	211,686	58,479	14,938	-	285,103
352226 Child Development	PRC	38,949	18,779	1,704	-	59,432
356212 Business Administration	SCC	32,633	3,434	1,356	-	37,423
356232 Accounting	SCC	100,617	24,797	2,106	-	127,520
362242 Commercial Art	SCC	397,889	89,554	9,596	1,125	498,164
362246 Commercial Art	PRC	-	-	100	-	100
380472 Interpreter Prep Program	SCC	36,508	2,032	22,313	-	60,853
384002 Biotechnology	SCC	85,344	15,470	58,061	-	158,875
385302 Environmental Tech	SCC	134,585	39,497	5,160	-	179,242

**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
VP/Provost - Spring Creek Campus**

**Unrestricted Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
392002 Library	SCC	847,478	174,578	330,549	180,000	1,532,605
394025 Library Technical Services	SCC	289,738	81,864	115,251	-	486,853
<b>Total Unrestricted</b>		<b><u>\$ 18,985,064</u></b>	<b><u>\$ 4,830,650</u></b>	<b><u>\$ 1,678,692</u></b>	<b><u>\$ 198,189</u></b>	<b><u>\$ 25,692,595</u></b>

**Auxiliary Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
823102 SCC - Childcare	SCC	\$ 344,386	\$ 96,379	\$ 59,036	\$ -	\$ 499,801
870120 Jazz Camp	SCC	7,032	-	40,405	-	47,437
870121 Dance Camp	SCC	6,000	-	8,614	-	14,614
870122 Guitar Camp	SCC	850	-	2,350	-	3,200
880006 Fine Arts SAFAC Fund	SCC	-	-	60,000	-	60,000
880010 Political Science SAFAC	SCC	-	-	15,000	-	15,000
880012 SCC Spring Fest 2017 - SAFAC	SCC	-	-	10,000	-	10,000
880015 Hispanic Heritage Month - SAFAC	SCC	-	-	1,900	-	1,900
880016 Hispanic Heritage Month - SAFAC	SCC	-	-	635	-	635
880017 Hispanic Heritage Month - SAFAC	SCC	-	-	119	-	119
890003 Fine Arts Performers & Scholarships	SCC	-	-	17,100	-	17,100
890006 North Texas Drama Auditions	SCC	-	-	11,031	-	11,031
<b>Total Auxiliary</b>		<b><u>\$ 358,268</u></b>	<b><u>\$ 96,379</u></b>	<b><u>\$ 226,190</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 680,837</u></b>

<b>Grand Total</b>		<b><u>\$ 19,343,332</u></b>	<b><u>\$ 4,927,029</u></b>	<b><u>\$ 1,904,882</u></b>	<b><u>\$ 198,189</u></b>	<b><u>\$ 26,373,432</u></b>
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**Collin County Community College District**  
**Leadership Unit Detail**  
**Fiscal Year Ending August 31, 2017**  
**VP/Provost - Preston Ridge Campus**

**Unrestricted Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
300006 Office - Provost	PRC	\$ 287,879	\$ 68,136	\$ 118,793	\$ -	\$ 474,808
300016 Instructional Office	PRC	103,319	32,019	8,150	-	143,488
300126 Honors Institute	PRC	8,500	-	6,500	-	15,000
301056 Dean of Workforce	PRC	333,939	87,360	8,900	-	430,199
301076 Dean Academic Affairs	PRC	333,602	93,557	21,075	-	448,234
301156 Associate Dean of Workforce	PRC	93,184	18,664	3,350	-	115,198
301176 Associate Dean of Academic Affairs	PRC	96,911	19,008	3,350	-	119,269
301256 Associate Dean of Workforce	PRC	96,911	19,008	3,350	-	119,269
301276 Associate Dean of Academic Affairs	PRC	96,911	19,008	3,350	-	119,269
301376 Associate Dean of Academic Affairs	PRC	96,911	19,008	3,350	-	119,269
311010 Computer Science	CPC	5,200	-	-	-	5,200
311012 Computer Science	SCC	196,614	49,363	1,420	-	247,397
311013 Computer Science	Online	111,992	28,884	-	-	140,876
311016 Computer Science	PRC	64,328	19,758	176	-	84,262
313136 Physical Education	PRC	188,828	40,970	13,889	-	243,687
314012 Engineering	SCC	53,731	37,998	-	-	91,729
314016 Engineering	PRC	74,800	5,374	9,050	-	89,224
315106 Computer Maintenance	PRC	-	-	925	-	925
316096 Foreign Languages	PRC	62,313	18,995	300	-	81,608
319056 Nutrition	PRC	62,465	13,931	850	-	77,246
323006 English	PRC	727,342	204,758	6,510	-	938,610
323106 Speech	PRC	245,973	71,233	935	-	318,141
323306 Writing Ctr (Ctr Acad Assistance)	PRC	150,284	13,247	3,625	-	167,156
326016 Biology	PRC	886,229	247,499	77,950	-	1,211,678
327016 Mathematics	PRC	361,174	105,208	2,100	-	468,482
327306 Math Lab	PRC	207,017	26,998	2,100	-	236,115
330046 Humanities	PRC	145,533	41,423	650	-	187,606
332016 Integrated Reading/Writing	PRC	75,910	22,259	1,395	-	99,564
332056 Developmental - Math	PRC	319,234	122,788	3,015	-	445,037
338016 Philosophy	PRC	65,278	19,510	250	-	85,038
340056 Chemistry	PRC	235,948	54,060	26,803	-	316,811
340066 Geology	PRC	157,856	36,589	5,750	-	200,195
340086 Physics	PRC	149,020	41,188	16,282	-	206,490
342006 Psychology	PRC	179,605	56,506	785	-	236,896
343010 Criminal Justice	CPC	53,364	5,353	1,850	-	60,567
343012 Criminal Justice	SCC	55,059	13,041	810	-	68,910
343016 Criminal Justice	PRC	64,540	7,115	580	-	72,235
345026 Anthropology	PRC	-	-	65	-	65
345066 Economics	PRC	201,974	52,999	1,950	-	256,923
345076 Geography	PRC	-	-	280	-	280
345086 History	PRC	361,211	95,479	1,985	-	458,675
345106 Political Science	PRC	395,414	94,683	53,525	-	543,622
345116 Sociology	PRC	140,569	42,897	555	-	184,021
350036 Visual and Performing Arts	PRC	83,221	10,320	3,500	-	97,041
350056 Theater	PRC	-	-	250	-	250
350066 Photography	PRC	61,047	17,056	4,100	-	82,203
350076 Art	PRC	166,385	35,440	14,860	-	216,685
350096 Music	PRC	82,460	37,736	1,610	-	121,806
354233 Real Estate	Online	59,608	18,523	-	-	78,131
354236 Real Estate	PRC	54,699	24,581	2,326	-	81,606
354256 Culinary Arts	PRC	282,636	73,348	134,772	-	490,756
354266 Hospitality	PRC	133,723	39,641	9,850	-	183,214
356213 Business Administration	Online	48,949	12,680	-	-	61,629
356216 Business Administration	PRC	12,611	1,583	250	-	14,444
356233 Accounting	Online	81,536	22,193	-	-	103,729
356236 Accounting	PRC	57,692	13,089	550	-	71,331
356406 Coop Education	PRC	59,994	13,094	3,885	-	76,973
356602 Marketing	SCC	100,090	24,663	2,516	-	127,269
358242 Office Systems Tech	SCC	3,500	609	1,825	-	5,934
358243 Office Systems Tech	Online	147,722	42,027	-	-	189,749
358282 Legal Assistant	SCC	62,313	13,916	1,500	-	77,729
358283 Legal Assistant	Online	12,611	1,167	-	-	13,778
358286 Legal Assistant	PRC	41,333	19,061	5,676	-	66,070
360212 E Business	SCC	35,209	20,911	-	-	56,120
360213 E Business	Online	47,473	16,411	-	-	63,884
360216 E Business	PRC	32,630	6,094	2,124	-	40,848
360232 Computer Network Tech	SCC	17,987	2,080	-	-	20,067
360236 Computer Network Tech	PRC	217,889	90,856	6,350	-	315,095

**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
VP/Provost - Preston Ridge Campus**

**Unrestricted Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
361232 Information Tech Cisco	SCC	61,477	16,563	474	-	78,514
361236 Info Tech Cisco CCNA	PRC	249,550	46,953	5,100	-	301,603
384432 Electronics Tech	SCC	-	-	2,500	-	2,500
384436 Convergence Technology	PRC	99,014	6,865	1,800	-	107,679
385306 Environmental Tech	PRC	110,186	33,581	4,000	-	147,767
386102 Computer Information System	SCC	42,002	4,162	500	-	46,664
386103 Computer Information System	Online	120,436	40,886	-	-	161,322
386106 Computer Information System	PRC	111,141	26,798	6,950	-	144,889
386120 Management Development	CPC	27,350	17,527	1,250	-	46,127
386122 Management Development	SCC	15,467	9,245	1,100	-	25,812
386123 Management Development	Online	115,511	16,489	-	-	132,000
386126 Management Development	PRC	109,735	29,979	1,924	-	141,638
386222 CAD	SCC	36,296	11,305	-	-	47,601
386226 CAD	PRC	82,889	22,818	9,643	-	115,350
386246 Interior / Comm Design	PRC	65,469	18,452	1,385	-	85,306
392006 Library	PRC	592,399	148,352	184,150	136,717	1,061,618
<b>Total Unrestricted</b>		<b><u>\$ 11,289,112</u></b>	<b><u>\$ 2,972,928</u></b>	<b><u>\$ 833,248</u></b>	<b><u>\$ 136,717</u></b>	<b><u>\$ 15,232,005</u></b>

**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
Sr VP - Academic Workforce & Enrollment Services**

**Unrestricted Expenses**

<u>Organization</u>	<u>Campus</u>	<u>Salaries</u>	<u>Benefits</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
210305 SVP Acad Wkfc Enrollmt Services	Admin	\$ 258,190	\$ 57,856	\$ 108,931	\$ -	\$ 424,977
300003 e-Learning Centers	Admin	633,694	115,007	30,557	-	779,258
300005 Dual Credit	Admin	451,870	111,022	47,091	-	609,983
300075 Dean of Strategic Initiatives	Admin	88,400	18,221	4,600	-	111,221
<b>Total Unrestricted</b>		<b><u>\$ 1,432,154</u></b>	<b><u>\$ 302,106</u></b>	<b><u>\$ 191,179</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 1,925,439</u></b>

**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
VP - Workforce & Economic Development**

**Unrestricted Expenses**

<u>Organization</u>	<u>Campus</u>	<u>Salaries</u>	<u>Benefits</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
220255 Admissions and Records - CE	CYC	\$ 172,025	\$ 27,828	\$ 13,255	\$ -	\$ 213,108
387105 VP Workforce & Economic Dev	CYC	216,003	39,973	8,700	-	264,676
387205 Workforce & Economic Dev	CYC	538,330	115,745	744,500	-	1,398,575
387225 Corporate College and Partnerships	CYC	83,200	17,740	-	-	100,940
387305 CE Vocational - CWED	CYC	305,127	94,183	588,118	-	987,428
388210 SAIL	CYC	40,090	11,860	2,274	-	54,224
<b>Total Unrestricted</b>		<b><u>\$ 1,354,775</u></b>	<b><u>\$ 307,329</u></b>	<b><u>\$ 1,356,847</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 3,018,951</u></b>



**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
VP - Academic Services**

**Unrestricted Expenses**

<u>Organization</u>	<u>Campus</u>	<u>Salaries</u>	<u>Benefits</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
210115 Academic Services	Admin	\$ 218,435	\$ 42,246	\$ 66,486	\$ -	\$ 327,167
211215 Grants Management	Admin	50,183	14,686	4,590,940	-	4,655,809
230720 Sacs Accreditation	Admin	-	-	12,450	-	12,450
230725 QEP - SACS	Admin	83,389	18,514	161,838	-	263,741
300004 Curriculum	Admin	227,888	48,293	11,610	-	287,791
370001 Collin Movie Ads Wylie	Admin	-	-	4,200	-	4,200
370002 Digital Commons	Admin	-	-	33,202	-	33,202
370003 Collin ASL Star	Admin	-	-	2,923	-	2,923
370004 Student Math Tutoring	Admin	13,590	-	1,750	-	15,340
370005 Career Discovery Program	Admin	-	-	49,126	-	49,126
370006 TBL Classroom	Admin	-	-	16,115	-	16,115
<b>Total Unrestricted</b>		<b><u>\$ 593,485</u></b>	<b><u>\$ 123,739</u></b>	<b><u>\$ 4,950,640</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 5,667,864</u></b>

**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
VP - Student & Enrollment Services**

**Unrestricted Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
220105 Outreach and Programs for New Studen	Admin	\$ 333,718	\$ 82,822	\$ 32,649	\$ -	\$ 449,189
220115 New Student Orientation	Admin	30,000	-	52,926	-	82,926
220205 Registrar and Records	Admin	1,633,029	405,783	161,350	-	2,200,162
221105 VP Student Development	Admin	232,827	48,258	112,157	-	393,242
221110 Dean of Students and Enrollment Servi	CPC	192,356	44,429	42,011	-	278,796
221112 Dean of Students and Enrollment Servi	SCC	40,347	11,375	23,202	-	74,924
221115 Counseling	Admin	676,517	170,584	30,399	-	877,500
221116 Dean of Students and Enrollment Servi	PRC	216,409	56,183	8,237	-	280,829
221125 Dean of Students	SCC	492,300	103,547	22,704	-	618,551
221130 Admissions and Advising	CPC	239,046	53,307	7,935	-	300,288
221132 Admissions and Advising	SCC	809,081	170,121	18,720	-	997,922
221136 Admissions and Advising	PRC	314,499	67,821	14,149	-	396,469
221145 Destination College	Admin	150	-	41,086	-	41,236
221170 Testing & Assessment	CPC	282,518	64,497	38,601	-	385,616
221172 Testing & Assessment	SCC	308,871	87,815	38,000	-	434,686
221176 Testing & Assessment	PRC	162,307	26,303	36,656	-	225,266
221210 Assoc Dean SES	CPC	83,200	17,740	-	-	100,940
221212 Assoc Dean #1 SES	SCC	83,200	17,740	-	-	100,940
221216 Assoc Dean SES	PRC	83,200	17,740	-	-	100,940
221300 Student Life	CPC	131,447	25,836	6,260	-	163,543
221302 Student Life	SCC	137,934	24,892	13,950	-	176,776
221306 Student Life	PRC	125,644	32,693	8,608	-	166,945
221312 Assoc Dean #2 SES	SCC	128,226	30,057	-	-	158,283
221410 Fitness Center	CPC	45,522	12,362	-	-	57,884
221412 Fitness Center	SCC	45,963	16,648	-	-	62,611
230055 Access	Admin	1,025,621	157,185	82,596	-	1,265,402
300022 Dir - Scholarly & Civic Engagement	Admin	175,726	34,124	68,056	-	277,906
300065 Intramurals/Athletics/Fitness	Admin	57,472	13,784	3,225	-	74,481
356412 Career Services	Admin	86,130	16,635	13,075	-	115,840
<b>Total Unrestricted</b>		<b>\$ 8,173,260</b>	<b>\$ 1,810,281</b>	<b>\$ 876,552</b>	<b>\$ -</b>	<b>\$ 10,860,093</b>

**Auxiliary Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
840005 Athletics	Admin	\$ 52,933	\$ 23,856	\$ 50,120	\$ -	\$ 126,909
840010 Basketball - Men	SCC	39,266	3,153	147,400	-	189,819
840011 Basketball - Women	SCC	32,533	1,053	146,365	-	179,951
840020 Tennis	SCC	38,864	3,187	130,450	-	172,501
870102 Basketball Events - Men	SCC	300	-	5,100	-	5,400
870110 Tennis Events	SCC	-	-	18,000	-	18,000
880005 Student Activities	Admin	-	-	302,500	-	302,500
880007 Career Services SAFAC	Admin	-	-	8,000	-	8,000
880008 Counseling SAFAC	Admin	-	-	7,000	-	7,000
880011 CSCE SAFAC	Admin	-	-	75,000	-	75,000
880013 Veterans Day-SAFAC	Admin	-	-	18,000	-	18,000
880014 Veterans Early Registration - SAFAC	Admin	-	-	684	-	684
<b>Total Auxiliary</b>		<b>\$ 163,896</b>	<b>\$ 31,249</b>	<b>\$ 908,619</b>	<b>\$ -</b>	<b>\$ 1,103,764</b>

**Grand Total** **\$ 8,337,156**   **\$ 1,841,530**   **\$ 1,785,171**   **\$ -**   **\$ 11,963,857**

**Collin County Community College District  
 Leadership Unit Detail  
 Fiscal Year Ending August 31, 2017  
 Sr VP - Organizational Effectiveness**

**Unrestricted Expenses**

<u>Organization</u>	<u>Campus</u>	<u>Salaries</u>	<u>Benefits</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
211400 SVP Organizational Effectiveness	Admin	\$ 262,446	\$ 55,499	\$ 58,674	\$ -	\$ 376,619
<b>Total Unrestricted</b>		<b>\$ 262,446</b>	<b>\$ 55,499</b>	<b>\$ 58,674</b>	<b>\$ -</b>	<b>\$ 376,619</b>

**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
VP - Human Resources**

**Unrestricted Expenses**

<u>Organization</u>	<u>Campus</u>	<u>Salaries</u>	<u>Benefits</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
211405 Human Resources Office	Admin	\$ 1,082,932	\$ 228,530	\$ 191,326	\$ -	\$ 1,502,788
230085 Professional Development / HR	Admin	173,946	35,220	141,399	-	350,565
<b>Total Unrestricted</b>		<b><u>\$ 1,256,878</u></b>	<b><u>\$ 263,750</u></b>	<b><u>\$ 332,725</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 1,853,353</u></b>

**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
VP - Policy and Planning**

**Unrestricted Expenses**

<u>Organization</u>	<u>Campus</u>	<u>Salaries</u>	<u>Benefits</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
230075 Policy and Planning	Admin	\$ 689,343	\$ 152,710	\$ 328,580	\$ 223,700	\$ 1,394,333
230805 Institutional Effectiveness	Admin	900	-	21,199	-	22,099
<b>Total Unrestricted</b>		<b><u>\$ 690,243</u></b>	<b><u>\$ 152,710</u></b>	<b><u>\$ 349,779</u></b>	<b><u>\$ 223,700</u></b>	<b><u>\$ 1,416,432</u></b>

**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
Information Technology Services**

**Unrestricted Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
240105 Software Support Services	Admin	\$ 1,277,082	\$ 267,237	\$ 84,500	\$ -	\$ 1,628,819
240115 Operating Systems	Admin	437,842	80,757	1,456,910	-	1,975,509
240205 Inform. Systems Office	Admin	182,222	52,807	400,119	-	635,148
240215 Telecommunications	Admin	264,367	68,278	927,460	-	1,260,105
240225 Web Services	Admin	209,589	47,373	79,800	-	336,762
300100 Computer Lab 1	CPC	128,752	24,975	13,500	-	167,227
300102 Computer Lab 1	SCC	147,415	27,879	57,000	-	232,294
300104 Computer Lab 1	CYC	118,132	35,212	2,814	-	156,158
300106 Computer Lab 1	PRC	42,708	12,102	15,000	-	69,810
300107 Computer Lab 1	CHEC	71,750	12,249	2,800	-	86,799
300108 Academic Computing	Admin	965,812	246,206	1,438,536	-	2,650,554
300109 Computer Lab 1	Allen ISD	103,713	24,232	500	-	128,445
362243 Computer Lab 2	SCC	86,059	28,508	35,000	-	149,567
384413 Computer Lab 2	PRC	91,587	31,861	32,000	-	155,448
393000 Media Services	CPC	101,192	27,627	10,125	-	138,944
393002 Media Services	SCC	124,607	32,145	12,388	-	169,140
393004 Media Services	CYC	97,603	26,605	4,450	-	128,658
393006 Media Services	PRC	95,672	34,127	13,930	-	143,729
394000 Computer Lab 3	CPC	91,929	28,732	4,000	-	124,661
394002 Computer Lab 3	SCC	83,919	23,863	8,500	-	116,282
394006 Computer Lab 3	PRC	124,017	24,202	2,625	-	150,844
<b>Total Unrestricted</b>		<b>\$ 4,845,969</b>	<b>\$ 1,156,977</b>	<b>\$ 4,601,957</b>	<b>\$ -</b>	<b>\$10,604,903</b>



**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
VP - Advancement**

**Unrestricted Expenses**

<u>Organization</u>	<u>Campus</u>	<u>Salaries</u>	<u>Benefits</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
230065 Development Office	Admin	\$ 260,985	\$ 62,486	\$ 77,289	\$ -	\$ 400,760
230105 Public Relations	Admin	876,347	220,333	455,625	-	1,552,305
230115 Publications	Admin	-	-	394,772	-	394,772
<b>Total Unrestricted</b>		<b><u>\$ 1,137,332</u></b>	<b><u>\$ 282,819</u></b>	<b><u>\$ 927,686</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 2,347,837</u></b>

**Collin County Community College District**  
**Leadership Unit Detail**  
**Fiscal Year Ending August 31, 2017**  
**VP - Administrative Services & CFO**

**Unrestricted Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
211105 VP of Administrative Services & CFO	Admin	\$ 50,737	\$ 15,636	\$ 3,256,673	\$ 25,000	\$ 3,348,046
211105 VP Admin Svs & CFO - Salary Reserves	Admin	2,619,110	-	-	-	2,619,110
211205 Financial Services	Admin	1,271,380	342,132	233,346	-	1,846,858
211305 Purchasing	Admin	604,899	157,818	201,747	-	964,464
211505 Finance and Budgeting	Admin	848,842	216,005	415,492	-	1,480,339
221205 Financial Aid	Admin	1,544,122	300,413	354,385	-	2,198,920
230705 General College	Admin	525	1,459,801	2,305,579	-	3,765,905
230710 Tax Assessing and Collections	Admin	-	-	2,006,500	-	2,006,500
230715 Call Center	Admin	120,154	34,859	34,400	-	189,413
<b>Total Unrestricted</b>		<b>\$ 7,059,769</b>	<b>\$ 2,526,664</b>	<b>\$ 8,808,122</b>	<b>\$ 25,000</b>	<b>\$ 18,419,555</b>

**M&O Reserve Bonds**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
940400 Revenue Bond Debt Service	Admin	\$ -	\$ -	\$ 1,113,337	\$ -	\$ 1,113,337
<b>Total M&amp;O Reserve Bonds</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,113,337</b>	<b>\$ -</b>	<b>\$ 1,113,337</b>

**Transfers and Reserves**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
291000 Transfer to Childcare	Admin	\$ -	\$ -	\$ 308,379	\$ -	\$ 308,379
291000 Transfer to Grants and Contracts	Admin	-	-	94,248	-	94,248
291000 Transfer - Building Fund	Admin	-	-	14,200,000	-	14,200,000
291000 Reserve for Supplemental	Admin	-	-	4,865,454	-	4,865,454
<b>Total Transfers and Reserves</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,468,081</b>	<b>\$ -</b>	<b>\$ 19,468,081</b>

**Auxiliary**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
811000 Auxiliary Services Administration	Admin	\$ 96,720	\$ 18,990	\$ 244,380	\$ -	\$ 360,090
812205 Printshop	Admin	82,000	26,489	307,950	-	416,439
813005 Food Services	Admin	-	-	64,000	-	64,000
822005 Facilities Rental	Admin	110,539	32,142	2,850	-	145,531
890001 Motor Pool	Admin	-	-	10,450	-	10,450
890001 Motor Pool	Admin	-	-	(10,450)	-	(10,450)
890002 Refund Petition	Admin	-	-	29,000	-	29,000
890004 TACC	Admin	-	-	95,000	-	95,000
895002 Think Scholarships	Admin	-	-	12,000	-	12,000
895004 Board / President Scholarships	Admin	-	-	132,500	-	132,500
<b>Total Auxiliary</b>		<b>\$ 289,259</b>	<b>\$ 77,621</b>	<b>\$ 887,680</b>	<b>\$ -</b>	<b>\$ 1,254,560</b>

**Building Fund**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
966012 Celina Campus	Celina	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000
966014 Wylie Campus	Admin	-	-	-	6,650,000	6,650,000
966015 Public Safety Training Facility	CPC	-	-	-	26,212,000	26,212,000
966016 Farmersville Campus	Farmersville	-	-	-	500,000	500,000
<b>Total Building Fund</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 33,862,000</b>	<b>\$ 33,862,000</b>

**Grants and Contracts**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
700000 Grants and Contracts	Admin	\$ 917,344	\$ 166,150	\$ 29,004,702	\$ 416,398	\$ 30,504,594
<b>Total Grants and Contracts</b>		<b>\$ 917,344</b>	<b>\$ 166,150</b>	<b>\$ 29,004,702</b>	<b>\$ 416,398</b>	<b>\$ 30,504,594</b>

**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
VP - Administrative Services & CFO**

**Debt Service - General Obligation Bonds**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
940100 G.O. Debt Service	Admin	\$ -	\$ -	\$ 3,052,675	\$ -	\$ 3,052,675
<b>Total Debt Service - General Obligation Bonds</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,052,675</b>	<b>\$ -</b>	<b>\$ 3,052,675</b>

**Other Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
230705 General College - Depreciation	Admin	\$ -	\$ -	\$ 8,793,386	\$ -	\$ 8,793,386
- Capitalized Expenses - Operating	Admin	-	-	-	(687,531)	\$ (687,531)
- Capitalized Expenses - Building Fund	Admin	-	-	-	(33,862,000)	(33,862,000)
<b>Total Other Expenses</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (33,862,000)</b>	<b>\$ (25,756,145)</b>

<b>Grand Total</b>		<b>\$ 8,266,372</b>	<b>\$ 2,770,435</b>	<b>\$ 62,334,597</b>	<b>\$ 441,398</b>	<b>\$ 81,918,657</b>
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**Collin County Community College District  
Leadership Unit Detail  
Fiscal Year Ending August 31, 2017  
Facilities**

**Unrestricted Expenses**

Organization	Campus	Salaries	Benefits	Operating	Capital	Total
230615 Mail Services	Admin	\$ 72,917	\$ 25,872	\$ 19,774	\$ -	\$ 118,563
270100 Construction Administration	Admin	241,956	43,418	2,177,480	-	2,462,854
280100 Physical Plant Support Svcs	CPC	122,149	37,472	10,737	-	170,358
280102 Physical Plant Support Svcs	SCC	199,934	54,601	18,903	-	273,438
280104 Physical Plant Support Svcs	CYC	104,470	35,537	6,397	-	146,404
280106 Physical Plant Support Svcs	PRC	151,558	43,953	8,686	-	204,197
280107 Physical Plant Support Svcs	CHEC	180,060	62,910	2,325	-	245,295
280110 Receiving	CPC	39,559	11,788	100	-	51,447
280112 Receiving	SCC	30,735	10,972	-	-	41,707
280300 Building Maintenance	CPC	174,487	63,346	170,605	-	408,438
280302 Building Maintenance	SCC	142,340	48,273	295,494	-	486,107
280304 Building Maintenance	CYC	72,751	27,278	43,668	-	143,697
280306 Building Maintenance	PRC	205,078	72,203	193,793	-	471,074
280307 Building Maintenance	CHEC	-	-	64,850	-	64,850
280310 HVAC	CPC	325,808	106,063	80,563	-	512,434
280312 HVAC	SCC	346,925	103,962	119,000	-	569,887
280314 HVAC	CYC	-	-	32,599	-	32,599
280316 HVAC	PRC	235,881	83,627	89,680	-	409,188
280317 HVAC	CHEC	-	-	56,000	-	56,000
280400 Custodial Services	CPC	-	-	708,941	-	708,941
280402 Custodial Services	SCC	35,971	14,321	793,458	-	843,750
280404 Custodial Services	CYC	-	-	116,932	-	116,932
280406 Custodial Services	PRC	-	-	671,393	-	671,393
280407 Custodial Services	CHEC	-	-	168,980	-	168,980
280500 Grounds Maintenance	CPC	-	-	136,249	-	136,249
280502 Grounds Maintenance	SCC	230,376	80,758	139,677	-	450,811
280504 Grounds Maintenance	CYC	-	-	31,993	-	31,993
280506 Grounds Maintenance	PRC	-	-	106,317	-	106,317
280507 Grounds Maintenance	CHEC	-	-	34,943	-	34,943
280200 Police Department	CPC	214,167	63,392	15,825	-	293,384
280202 Police Department	SCC	1,038,423	281,269	183,140	-	1,502,832
280204 Police Department	CYC	107,147	33,049	1,150	-	141,346
280206 Police Department	PRC	224,903	62,279	32,170	-	319,352
280207 Police Department	CHEC	194,942	50,400	127,330	-	372,672
280600 Utilities	CPC	-	-	728,021	-	728,021
280602 Utilities	SCC	-	-	1,000,000	-	1,000,000
280604 Utilities	CYC	-	-	165,500	-	165,500
280606 Utilities	PRC	-	-	1,033,000	-	1,033,000
280607 Utilities	CHEC	-	-	191,500	-	191,500
280806 Superdrome	PRC	-	-	4,500	-	4,500
<b>Total Unrestricted</b>		<b>\$ 4,692,537</b>	<b>\$ 1,416,743</b>	<b>\$ 9,781,673</b>	<b>\$ -</b>	<b>\$ 15,890,953</b>



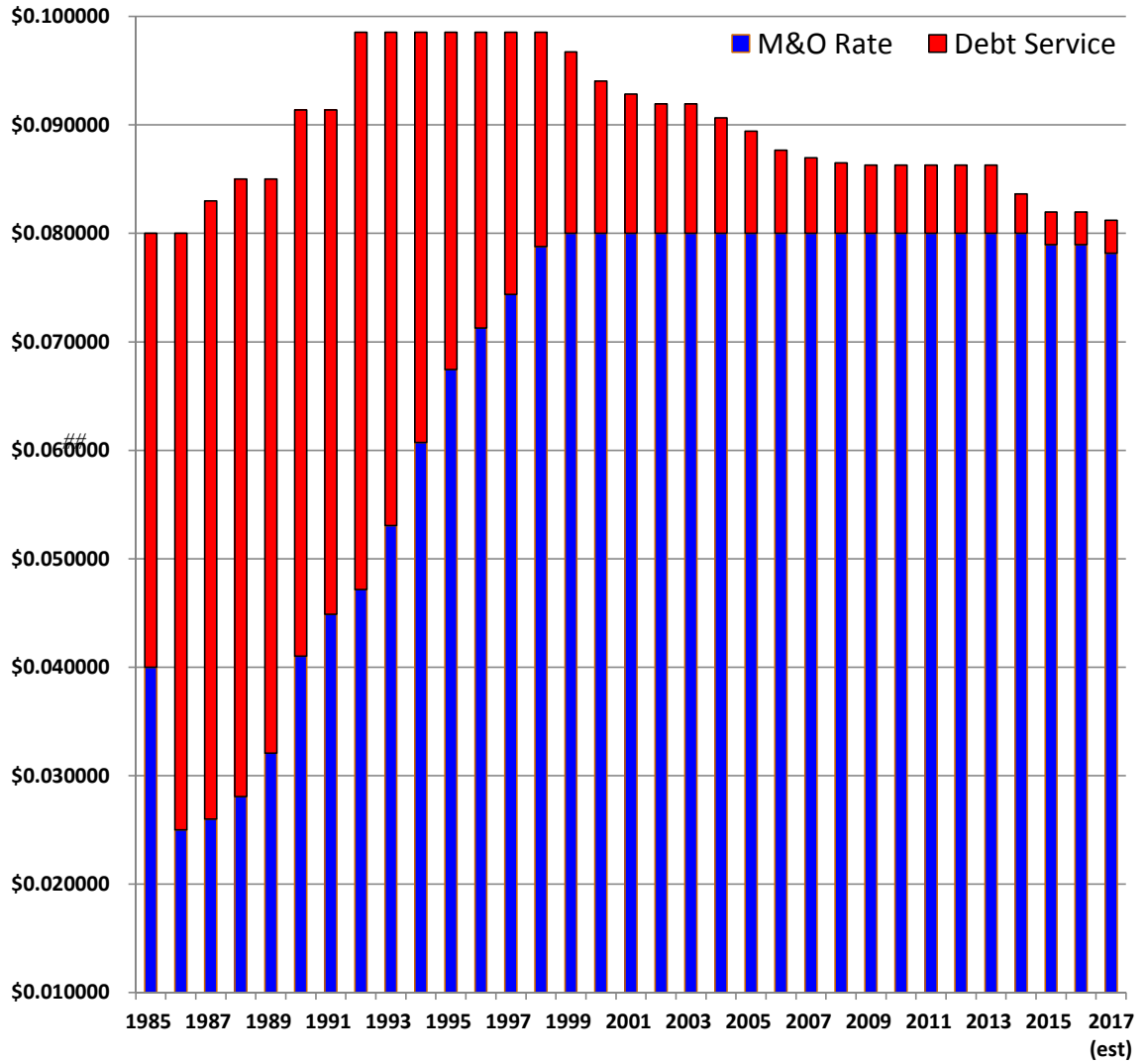
# Taxes & Debt

**Collin County Community College District**  
**Tax Rates and Assessed Values**  
**1985-2017**

<b>Tax Year</b>	<b>Maintenance/ Operations</b>	<b>Debt Service</b>	<b>Total</b>	<b>Taxable Assessed Value</b>	<b>Percent Change</b>
1985	\$ 0.040000	\$ 0.040000	\$ 0.080000	\$ 12,625,253,125	-
1986	0.025000	0.055000	0.080000	13,975,853,860	10.70%
1987	0.026000	0.057000	0.083000	14,503,597,748	3.78%
1988	0.028070	0.056930	0.085000	14,485,224,315	-0.13%
1989	0.032070	0.052930	0.085000	14,570,825,383	0.59%
1990	0.041030	0.050350	0.091380	14,479,951,695	-0.62%
1991	0.044890	0.046490	0.091380	14,786,788,519	2.12%
1992	0.047150	0.051400	0.098550	14,895,617,861	0.74%
1993	0.053075	0.045475	0.098550	15,780,825,893	5.94%
1994	0.060737	0.037813	0.098550	17,040,410,721	7.98%
1995	0.067433	0.031117	0.098550	19,073,164,850	11.93%
1996	0.071263	0.027287	0.098550	21,125,763,239	10.76%
1997	0.074383	0.024167	0.098550	23,604,560,147	11.73%
1998	0.078800	0.019750	0.098550	27,169,551,153	15.10%
1999	0.080000	0.016723	0.096723	31,331,924,855	15.32%
2000	0.080000	0.014049	0.094049	36,381,510,229	16.12%
2001	0.080000	0.012843	0.092843	41,929,246,552	15.25%
2002	0.080000	0.011946	0.091946	46,733,205,941	11.46%
2003	0.080000	0.011932	0.091932	49,186,131,414	5.25%
2004	0.080000	0.010646	0.090646	52,289,610,384	6.31%
2005	0.080000	0.009422	0.089422	56,262,029,392	7.60%
2006	0.080000	0.007683	0.087683	61,973,486,757	10.20%
2007	0.080000	0.006984	0.086984	68,715,640,383	10.88%
2008	0.080000	0.006493	0.086493	73,640,375,838	7.17%
2009	0.080000	0.006300	0.086300	74,543,801,881	1.23%
2010	0.080000	0.006300	0.086300	73,355,330,000	-1.59%
2011	0.080000	0.006300	0.086300	73,405,013,750	0.07%
2012	0.080000	0.006300	0.086300	73,591,792,695	0.25%
2013	0.080000	0.006299	0.086299	74,676,516,764	1.47%
2014	0.080000	0.003643	0.083643	79,457,495,979	6.40%
2015	0.078965	0.002995	0.081960	86,977,686,228	9.46%
2016	0.078965	0.002995	0.081960	96,453,193,058	10.89%
2017 (est)	0.078174	0.003048	0.081222	109,408,845,447	13.43%



**Collin County Community College District  
Tax Rates and Assessed Values  
1985-2017**



**Debt Service  
Schedule of Requirements  
General Obligation Bonds**

Fiscal Year	Principal	Interest	Total
2016-17	\$ 2,320,000	\$ 732,675	\$ 3,052,675
2017-18	2,425,000	639,875	3,064,875
2018-19	2,530,000	542,875	3,072,875
2019-20	2,635,000	441,675	3,076,675
2020-21	2,760,000	323,100	3,083,100
2021-22	2,895,000	185,100	3,080,100
2022-23	1,345,000	40,350	1,385,350
Totals	<u>\$ 16,910,000</u>	<u>\$ 2,905,650</u>	<u>\$ 19,815,650</u>

**Debt Service  
Schedule of Requirements  
Revenue Bonds**

Fiscal Year	Principal	Interest	Total
2016-17	\$ 1,065,000	\$ 48,337	\$ 1,113,337
2017-18	1,095,000	16,261	1,111,261
Total	<u>\$ 2,160,000</u>	<u>\$ 64,598</u>	<u>\$ 2,224,598</u>



# Supplemental Information

**Collin County Community College District**  
**Summary of New Recurring and Non-Recurring Supplemental Expenses**  
**Current Unrestricted Funds**  
**Fiscal Year Ending August 31, 2017**

Leadership Team	Organization	Organization Name	Requests	Recurring	Non-Recurring	Grand Totals
<b>New Positions and additional funding - Faculty and Staff</b>						
Hardesty, Jon	380220	Simulation	Simulation (Reduce 3 PT faculty)	\$ 55,000		
Hardesty, Jon	380340	Dental Hygiene	Dental Assistant (change from contract to full-time-net 0)		-	
						55,000
<b>Staff (Full-time)</b>						
Blalock, Jennifer	387105	Corporate College	Workforce Program Manager - Absorb vacant positions	10,000		
Davison, Kim	240105	Administrative Prog	Programmer Analyst Administrative Assistant for Grants	83,504		
Day, Dani	211215	Grants Management	Management	36,682		
Hardesty, Jon	340080	Physics	PT Lab Assistant to FT - Physics	24,366		
Hardesty, Jon	380210	Nursing	Director of Nursing	79,088		
Hardesty, Jon	380211	Nursing	Nursing Retention/Recruiter	40,975		
Lynn, Ken	280106	Physical Plant Support S	HVAC Operator - PRC	37,169		
Lynn, Ken	280106	Physical Plant Support S	PRC Supervisor-Facilities/Plant Operations -	41,429		
Lynn, Ken	280202	Police Department	Police Lieutenant (2)	160,000		
Lynn, Ken	280203	Police Department	Communications Center Supervisor	50,000		
Lynn, Ken	280204	Police Department	Telecommunications Staff (3)	105,000		
Lynn, Ken	280205	Police Department	Executive Assistant - Police (Net 0)		-	
Lynn, Ken	280206	Police Department	Police Sergeants (5)	300,000		
McRae, Mary	300002	Provost - SCC	Administrative Assistant (move from PT to FT)	20,000		
McRae, Mary	326012	Biology	Microbiology Lab Assistant (move from PT to FT)	17,000		
Parke, Scott	230075	Policy and Planning	Director - Data Warehousing	60,000		
Parke, Scott	230076	Policy and Planning	Secretary - Policy and Planning Administrative Assist Shared-Dean	38,000		
Schumann, Sherry	300075	Dean of Strategic Initiati	Strategic Initiatives/AVP of P12	48,253		
						1,151,466
<b>Staff (Part-time)</b>						
Hardesty, Jon	300010	Office - Provost	Information Desk Staff - CPC	11,500		
Hardesty, Jon	301070	Dean of Acad Affairs - CCPC	Student Assistants -Dean of Acad Affairs	16,000		
Hardesty, Jon	340060	Geology	Lab Assistants - CPC	6,745		
Hardesty, Jon	380220	Simulation	Student Assistants - SIM (2)	24,328		
Parke, Scott	230075	Policy and Planning	Temporary PT to assist with Business Intelligence implementation	50,000		
Tezeno, Albert	221205	VP Student Development/Services	PT Clerical - Student and Enrollment	56,784		
						165357
<b>Total Faculty and Staff</b>				<b>1,371,823</b>	-	<b>1,371,823</b>

**Collin County Community College District**  
**Summary of New Recurring and Non-Recurring Supplemental Expenses**  
**Current Unrestricted Funds**  
**Fiscal Year Ending August 31, 2017**

Leadership Team	Organization	Organization Name	Requests	Recurring	Non-Recurring	Grand Totals
<b>Current Unrestricted - Operating Expenses</b>						
<b>Recurring Expenses</b>						
Blalock Jennifer	387225	Corporate College	In-House Professional Development-Corporate College	5,000		
Blalock Jennifer	387225	Corporate College	Local Travel-Corporate College	7,500		
Blalock Jennifer	387225	Corporate College	Memberships-Corporate College	7,500		
Blalock Jennifer	387225	Corporate College	Professional Development-Corporate College	7,500		
Blalock Jennifer	387225	Corporate College	Promotional Activities-Corporate College	10,000		
Blalock Jennifer	387225	Corporate College	Printing-Brochures and Handbooks-Corporate College	10,000		
Blalock Jennifer	387225	Corporate College	Meetings Expense-Corporate College	10,000		
Blalock Jennifer	387225	Corporate College	Advertising-Corporate College	20,000		
Blalock Jennifer	387225	Corporate College	Consultants-Corporate College	20,000		
Blalock Jennifer	387225	Corporate College	Website Development and Outreach-Corporate College	20,000		
Davison, Kim	240205	Information Systems	Microsoft Campus Agreement increase	20,000		
Davison, Kim	240215	Telecommunications	Backup hardware maintenance	5,100		
Davison, Kim	240215	Telecommunications	Equallogic PS6110 maintenance	5,100		
Davison, Kim	240215	Telecommunications	Active Phishing "Click and log" 1,300 users	8,265		
Davison, Kim	240215	Telecommunications	Incident response retainer 30 hours	9,750		
Davison, Kim	240215	Telecommunications	Backup software maintenance	20,800		
Davison, Kim	240215	Telecommunications	Remediation Retainer	21,600		
Davison, Kim	240215	Telecommunications	Increase in WAN Maintenance	25,000		
Davison, Kim	240215	Telecommunications	Server warranty and support for Dell servers	25,004		
Davison, Kim	240215	Telecommunications	External penetration testing of 150 IP's	25,200		
Davison, Kim	240215	Telecommunications	Advanced Endpoint Threat Detection - Red Cloak 300 laptop users	27,000		
Davison, Kim	300108	Academic Computing	Increase in calls to Ellucian HelpDesk due to Canvas migration	45,000		
Davison, Kim	300108	Academic Computing	Canvas subscription and administrative support	108,436		
Day, Dani	210115	Academic Services	Office Supplies for new Grant Management organization	100		
Day, Dani	210115	Academic Services	Local travel for new Grant Management organization	100		
Day, Dani	210115	Academic Services	Postage for new Grant Management organization	100		
Day, Dani	210115	Academic Services	In house prof development for new Grant Management organization	500		
Day, Dani	210115	Academic Services	Meetings expense for new Grant Management organization	500		
Day, Dani	210115	Academic Services	Meetings expense for What's What New Faculty Academy in January 2017	1,000		
Day, Dani	210115	Academic Services	Professional development for new Grant Management organization	5,000		
Hardesty, Jon	343020	CE - Fire Protection	State Certification exam fees for new CE course offerings: Fire Officer III, Fire	3,825		
Hardesty, Jon	368210	Fire Protection Tech	Rental fee for academy class live-fire training at Lewisville FD and Garland FD	6,500		
Hardesty, Jon	380340	Dental Hygiene	TX Dept. of Health Services \$381, PSC Environmental \$1220, Auto SDS \$877.	2,478		
Hardesty, Jon	380400	Emergency Medical Tech	Increase due to two additional DC EMT programs as well as increase in FISDAP	5,840		
Hardesty, Jon	387300	CE Law Enforcement	CCEA training for adjunct instructors and local law enforcement agencies	21,300		
Lynn, Ken	280202	Police Department	Additional training funds for police officers and telecommunicators	15,000		
Lynn, Ken	280202	Police Department	Service Fees to operate on City of Plano Radio System	20,000		
Lynn, Ken	280500	Grounds Maintenance	Funds for Irrigation Parts, Power Equipment, and other equipment needs	10,000		



**Collin County Community College District**  
**Summary of New Recurring and Non-Recurring Supplemental Expenses**  
**Current Unrestricted Funds**  
**Fiscal Year Ending August 31, 2017**

Leadership Team	Organization	Organization Name	Requests	Recurring	Non-Recurring	Grand Totals
Lynn, Ken	280502	Grounds Maintenance	Funds for Temporary Payroll	30,000		
Lynn, Ken	280506	Grounds Maintenance	Funds for sod, plants, trees, soil and mulch	15,000		
Tezeno, Albert	221170	Testing - CPC	Increase in the unit prices of the TSI amount required for tests and testing	15,000		
Tezeno, Albert	230055	Access	Funds to pay for Contracted CART Services.	55,000		
Vasquez, Lisa	230105	Public Relations	New advertising, adding Rockwall theatre and new theatre in McKinney/Frisco	25,000		
				695,998		

**Non-Recurring Expenses**

Allen, Norma	211405	Human Resources	Cornerstone Talent Management System		256,863	
Allen, Norma	240115	Operating Systems	Banner Document Retention Module		35,000	
Davison, Kim	240215	Telecommunications	Voice over IP Gateway at CHEC		5,000	
Davison, Kim	240215	Telecommunications	Server for surveillance SCC		6,000	
Davison, Kim	240215	Telecommunications	Voice over IP Gateway at CPC		8,500	
Davison, Kim	240215	Telecommunications	Voice over IP Gateway at CYC		8,500	
Davison, Kim	240215	Telecommunications	Access layer switch ethernet blades in Catalyst 6500 CHEC		13,000	
Davison, Kim	240215	Telecommunications	Replacement Voice over IP Server at CPC		14,500	
Davison, Kim	240215	Telecommunications	Voice over IP Gateway at PRC		15,000	
Davison, Kim	240215	Telecommunications	Voice over IP Gateway at SCC		15,000	
Davison, Kim	240215	Telecommunications	10 additional licenses for the Heat ticket tracing system to accommodate the		18,480	
Davison, Kim	240215	Telecommunications	Access layer Cisco C3548 switches SCC		26,000	
Davison, Kim	240215	Telecommunications	QualusGuard Express: VM: 1 Internal Virtual Scanner Included "Gold" 3072		27,594	
Davison, Kim	240215	Telecommunications	Distribution switch for Catalyst 6500 SCC		34,000	
Davison, Kim	240215	Telecommunications	Distribution switch for core switch in Catalyst 6500 CHEC		34,000	
Davison, Kim	240215	Telecommunications	Computers 9 CPC, 1 CHEC, 5 CYC, 6 PRC, 13 SCC		49,300	
Davison, Kim	240215	Telecommunications	Access layer switchover ethernet blades in Catalyst 6500 SCC		52,000	
Davison, Kim	240215	Telecommunications	Catalyst 6800 core chassis for Catalyst 6500 SCC		98,000	
Davison, Kim	240215	Telecommunications	Catalyst 6800 core chassis for Catalyst 6500 CHEC		98,000	
Davison, Kim	240215	Telecommunications	VDI solution to virtualize all 500 workstations at CYC		370,539	
Davison, Kim	300107	Computer Lab 1	Projectors with installation at CHEC (3) Panasonic laser projectors in Board rooms at CHEC (135 & 139)		4,500	
Davison, Kim	300107	Computer Lab 1	MacPro capable of running latest IOS and software for computer lab		11,600	
Davison, Kim	362243	Computer Lab 2	Yamaha StagePas 600i portable pa system for campus events at CPC		3,500	
Davison, Kim	393000	Media Services	Mobile flat screen tv on cart for media at CPC		1,400	
Davison, Kim	393000	Media Services	DaLite projection screens at CPC		3,750	
Davison, Kim	393000	Media Services	Observation cameras with microphones at CPC (3)		4,500	
Davison, Kim	393000	Media Services	Partial Media Solution at Gun Range at CPC		5,000	
Davison, Kim	393000	Media Services	Sound system with speakers for dance studio at CPC		7,000	
Davison, Kim	393000	Media Services	Full media installation at CPC		10,000	
Davison, Kim	393000	Media Services	New projectors installed at CPC (14)		21,000	
Davison, Kim	393002	Media Services	Da-Lite portable projection screen for student life events in atrium and outside		1,400	
Davison, Kim	393002	Media Services	Projector in C103 at SCC		3,500	

**Collin County Community College District**  
**Summary of New Recurring and Non-Recurring Supplemental Expenses**  
**Current Unrestricted Funds**  
**Fiscal Year Ending August 31, 2017**

Leadership Team	Organization	Organization Name	Requests	Recurring	Non-Recurring	Grand Totals
Davison, Kim	393002	Media Services	Projections screens for classrooms at SCC (10)		7,500	
Davison, Kim	393002	Media Services	Partial Media Solution in room D155 and L108 at SCC		10,000	
Davison, Kim	393002	Media Services	Full media solutions with control systems at SCC (8)		80,000	
Davison, Kim	393004	Media Services	Shure mobile system with microphones and speakers on a stand at CYC		1,600	
Davison, Kim	393004	Media Services	DaLite projection screen replacements at CYC		2,250	
Davison, Kim	393004	Media Services	42" Smart TV on a cart for conference room setups at CYC		3,000	
Davison, Kim	393004	Media Services	Full Media installation in rooms 304 & 404 at CYC		20,000	
Davison, Kim	393006	Media Services	42" Smart TV on a cart for conference room setups at PRC		1,500	
Davison, Kim	393006	Media Services	Install new 5000 lumen projector at PRC		3,300	
Davison, Kim	393006	Media Services	DaLite projection screen replacements at PRC (10)		7,500	
Davison, Kim	393006	Media Services	New projectors to replace projectors at PRC (10)		15,000	
Davison, Kim	393006	Media Services	Full Media Solutions at PRC (6)		60,000	
Davison, Kim	393006	Media Services	Conference center 7000 lumen projectors PRC (5)		90,000	
Davison, Kim	394000	Computer Lab 3	New iMac computers at CPC (9)		14,400	
Day, Dani	211215	Academic Services	Laptop for new Grant Management organization		3,000	
Hardesty, Jon	343020	CE - Fire Protection	Max Fire Box - portable prop for rapid fire and smoke events		4,500	
Hardesty, Jon	368210	Fire Protection Tech	10 sets of student bunker gear to replace damaged inventory		10,850	
Hardesty, Jon	380220	Simulation	Acoustical Desk Mounted Privacy Panels for SIM lab, Suction Regulators for ER (5)		4,700	
Hardesty, Jon	380220	Simulation	Laptops for AV capability in SIM control room (13)		13,000	
Hardesty, Jon	380340	Dental Hygiene	Tech support for Loupe Cam (one time cost)		1,295	
Hardesty, Jon	380340	Dental Hygiene	Capital Equipment Loupe camera for Dental Clinic		8,000	
Hardesty, Jon	380340	Dental Hygiene	Capital Equipment Sensors for digital X-rays		40,000	
Hardesty, Jon	380340	Dental Hygiene	Capital Equipment Intra Oral Cameras		42,000	
Hardesty, Jon	380400	Emergency Medical Technicians	Classroom supplies at Frisco High School		5,680	
Hardesty, Jon	380400	Emergency Medical Technicians	Supplies for Nursing lab 4 (a joint venture between Nursing and SIM)		15,700	
Hardesty, Jon	New	Health Professions - CPC	NEW non-HSA program... <u>Health Prof at CPC (787411) Manikin (2)</u>		2,650	
Hardesty, Jon	New	EKG _ Frisco ISD	NEW non-HSA program... <u>EKG - Frisco ISD (787411) EKG Machine</u>		4,800	
Hardesty, Jon	New	Health Professions - CPC	NEW non-HSA program... <u>Health Prof at CPC (787411) EKG Machine</u>		4,800	
Hardesty, Jon	New	Diagnostic Med Sonography	GE Ultrasound Machines		196,000	
Lynn, Ken	211205	Financial Services	Credit Card solutions: Bursar-1 wireless credit card machine, Testing Centers-3		12,250	
Lynn, Ken	211205	Financial Services	Upgrade TimeClock Plus and annual maintenance Includes upgrade, on-site		70,310	
Lynn, Ken	230615	Mail Services	New Mail Courier Vehicle		35,000	
Lynn, Ken	280102	Physical Plant Support Services	Semi-Round open Trash Can,		6,400	
Lynn, Ken	280102	Physical Plant Support Services	Commercial Grade, Stainless Steel (40)		7,350	
Lynn, Ken	280106	Physical Plant Support Services	Reclaim Recycling Center		25,000	
Lynn, Ken	280202	Police Department	Truck for Facilities		70,000	
Lynn, Ken	280202	Police Department	Equipment for police positions including uniforms, radios, body armor, weapons		88,000	
Lynn, Ken	280202	Police Department	Emergency Equipment for police vehicles including in vehicle video system, lights,		152,000	
Lynn, Ken	280202	Police Department	Police vehicles (4)			
McRae, Mary	300002	Provost - SCC	Associate Dean Training		7,500	
McRae, Mary	300012	Instructional Office	Associate Faculty Office (B103) - New Furniture at SCC		14,000	

**Collin County Community College District  
 Summary of New Recurring and Non-Recurring Supplemental Expenses  
 Current Unrestricted Funds  
 Fiscal Year Ending August 31, 2017**

Leadership Team	Organization	Organization Name	Requests	Recurring	Non-Recurring	Grand Totals
McRae, Mary	326012	Biology	Articulated female skeleton- only model now is male		1,950	
McRae, Mary	326012	Biology	Spectrophotometers to replace broken and aging units identified in annual		5,036	
McRae, Mary	326012	Biology	Microscopes to replace broken and aging units identified in vendor's annual		5,305	
McRae, Mary	326012	Biology	Various A&P models to replace worn & broken units: 8 models to include nervous Nano Drop One unit allows DNA analysis without dilution for Genetics and Biotech		9,640	
McRae, Mary	326012	Biology	Multi-mode plate reader to replace obsolete equipment (current plate reader		10,075	
McRae, Mary	326012	Biology	Requesting equipment for year 4 of our 5 year plan. This year we are requesting that Qty 2 Yamaha P115 B (digital piano); Sty		221,800	
McRae, Mary	350092	Music	2 Yamaha L85 wood stands; Qty 2 Qty 14 Yamaha CLP545 B (electric piano keyboards; Qty 16 Stagg PBH 78		1,388	
McRae, Mary	350092	Music			44,753	
<b>Total Current Unrestricted Operating Expenses</b>				<b>2,067,821</b>	<b>2,754,923</b>	<b>4,822,744</b>
<b>Auxiliary Expenses</b>						
McRae, Mary	823102	SCC- Childcare	Salary expenses to comply with NAEYC	4,000		
Tezeno, Albert	840005	Athletics	Basketball shooting practice equipment	6,660		
McRae, Mary	823102	SCC - Childcare	Funds for childcare substitutes	7,200		
McRae, Mary	823102	SCC - Childcare	Refrigerator for childcare		850	
McRae, Mary	823102	SCC - Childcare	Toddler climbing structure for childcare to comply with NAEYC		24,000	
<b>Total Auxiliary</b>				<b>17,860</b>	<b>24,850</b>	<b>42,710</b>
<b>Total Supplementals</b>				<b>2,085,681</b>	<b>2,779,773</b>	<b>4,865,454</b>

# Composite Financial Index, Core Financial and Other Financial Ratios

Fiscal Year 2015 General Obligation Bond Debt Excluded

Financial Stress Indicators	District	Composite Financial Index	Return on Net Position	Operating Margin	Primary Reserve	Viability Ratio	Equity Ratio	Leverage Ratio
4	Alamo	(0.12)	(0.16)	0.01	0.122	0.2058	26.24%	0.35
5	Alvin	(1.08)	(0.28)	(0.02)	0.007	0.0490	35.51%	-
3	Amarillo	0.62	(0.11)	(0.04)	0.253	1.3803	47.01%	0.04
1	Angelina	3.21	(0.05)	0.02	0.302	3.1335	58.07%	-
6	Austin	0.10	(0.53)	0.07	(0.028)	(0.0211)	4.43%	10.53
4	Blinn	0.75	(0.06)	0.09	0.089	0.1800	48.11%	0.40
3	Brazosport	0.78	(0.04)	0.02	0.129	0.6296	34.81%	0.11
1	Central Texas	4.79	(0.09)	0.01	0.758	4.8406	78.57%	-
4	Cisco	(0.44)	(0.22)	0.01	0.039	0.0791	36.90%	0.79
3	Clarendon	(0.08)	(0.10)	0.00	0.166	0.3030	64.61%	0.07
4	Coastal Bend	(0.19)	(0.19)	0.08	(0.085)	(0.1958)	32.42%	0.81
2	College Of The Mainland	0.98	(0.22)	0.01	0.216	1.1962	58.73%	-
0	Collin	8.07	0.01	0.12	1.334	10.4432	84.86%	0.00
1	Dallas	4.46	(0.03)	0.11	0.444	3.0773	49.12%	-
1	Del Mar	2.36	(0.01)	0.05	0.365	0.9502	46.43%	-
2	El Paso	1.53	(0.08)	0.08	0.28	0.68	50.30%	0.35
5	Frank Phillips	(1.96)	(0.18)	(0.02)	(0.16)	(0.49)	63.68%	0.16
1	Galveston	4.06	(0.04)	0.11	0.43	2.73	81.73%	-
0	Grayson	4.47	0.01	0.05	0.73	2.09	48.58%	0.17
1	Hill	3.52	(0.03)	0.06	0.38	2.37	76.81%	0.05
3	Houston	1.35	(0.03)	0.11	0.18	0.15	23.97%	1.16
2	Howard	0.25	(0.08)	0.00	0.23	0.46	51.00%	0.32
2	Kilgore	2.73	(0.08)	(0.00)	0.40	2.97	84.96%	0.08
5	Laredo	1.02	(0.12)	0.09	0.25	0.21	13.04%	2.27
5	Lee	(0.85)	(0.17)	(0.06)	0.08	0.18	29.51%	0.25
6	Lone Star	(1.00)	(0.21)	(0.06)	0.04	0.10	19.70%	0.64
5	Mclennan	(0.47)	(0.13)	(0.00)	0.07	0.22	30.64%	0.32
1	Midland	2.23	(0.03)	0.05	0.35	1.06	62.03%	0.12
4	Navarro	0.76	(0.07)	0.07	0.10	0.19	44.98%	0.51
2	North Central Texas	1.75	(0.09)	0.03	0.33	1.54	57.32%	0.12
5	Northeast Texas	(1.33)	(0.22)	(0.05)	(0.03)	(0.06)	24.62%	0.63
1	Odessa	2.66	(0.06)	0.07	0.50	1.13	29.79%	0.33
0	Panola	6.97	0.09	0.14	0.72	3.79	42.51%	0.06
1	Paris	2.44	(0.02)	0.10	0.42	0.68	58.66%	0.41
2	Ranger	1.46	(0.16)	0.10	0.29	0.59	38.87%	0.75
3	San Jacinto	(0.28)	(0.16)	(0.09)	0.18	0.52	30.11%	0.30
4	South Plains	0.54	(0.07)	0.05	0.10	0.30	62.22%	0.30
0	South Texas	7.26	0.01	0.12	1.02	7.40	59.06%	-
4	Southwest Texas	0.27	(0.37)	0.02	0.22	0.24	20.53%	2.51
1	Tarrant	5.11	(0.01)	0.07	0.45	3.72	90.94%	-
2	Temple	1.60	(0.08)	0.02	0.43	1.17	40.71%	0.26
3	Texarkana	0.63	(0.08)	0.05	0.12	0.55	64.83%	-
0	Texas Southmost	8.48	0.05	0.09	1.34	4.17	60.21%	0.11
3	Trinity Valley	0.47	(0.13)	0.02	0.11	0.88	81.04%	-
4	Tyler	0.35	(0.07)	0.07	0.03	0.02	34.78%	1.11
4	Vernon	(0.65)	(0.24)	0.00	0.03	0.04	38.83%	0.76
3	Victoria	(0.01)	(0.08)	0.01	0.08	0.56	42.13%	0.04
1	Weatherford	2.80	(0.06)	0.05	0.60	1.43	61.84%	0.24
1	Western Texas	2.87	0.06	0.19	0.37	0.31	44.67%	0.88
0	Wharton	5.73	0.02	0.14	0.57	3.55	74.38%	0.04
2	Statewide	1.44	(0.0624)	0.05	0.31	0.64	43.44%	0.30

Bold fonts indicate ratios that do not meet the state standard.

- Zero to one financial stress indicators, which indicates no financial stress.
- ▲ Two to three financial stress indicators, which indicates little to moderate financial stress.
- ◆ Four to seven financial stress indicators, which indicates financial stress.

## Composite Financial Index, Core Financial And Other Financial Ratios

Primary Reserve Ratio – measures financial strength and flexibility by comparing expendable net assets to total expenses. This measure answers the question, “How long can the institution survive without additional net position generated by operating revenue?” The 2014 statewide ratio for public community colleges is .44, which is an increase from .39 in 2013. A ratio of 0.14 or greater is the standard used by the THECB.

Viability Ratio – measures the financial health of the institution by comparing total expendable net assets to certain noncurrent liabilities. The 2014 statewide ratio for public community colleges is 1.16, which is an increase from 1.08 in 2013. A ratio of 0.42 or greater is the standard used by the THECB.

Return on Net Position – measures total economic return during the fiscal year. The 2014 statewide ratio for public community colleges is 3.00 percent, which is a decrease from 3.86 percent in 2013. A positive return is the standard used by the THECB.

Operating Margin – indicates an operating surplus or deficit in the given fiscal year. The 2014 statewide margin for public community colleges is 5.90 percent, which is an increase from 5.13 percent in 2013. A positive margin is the standard used by the THECB.

Composite Financial Index – CFI numbers generally range from 0.0 to 10.0, although it is possible to have a number higher than 10.0. It is also possible to have a CFI below zero. The 2014 combined CFI for public community colleges is 3.27, which is an increase from 3.06 in 2013. An index number of 2.0 or greater is the standard used by the THECB.

Equity Ratio – An equity ratio is a comparison of net assets to total assets and is used when institutions have no outstanding indebtedness. The 2014 statewide ratio for public community colleges is 48.8 percent, which is an increase from 48.1 percent in 2013. A ratio of 20 percent or greater is the standard used by the THECB.

Leverage Ratio - The leverage ratio measures the amount of debt in relation to net assets and provides an indication of the amount of debt service the institution must absorb into the future relative to existing resources. General obligation bonds are excluded for this calculation. The 2014 statewide ratio for the public community colleges is .28, which is a decrease from .32 in 2013. A ratio of less than 2.0 is the standard used by the THECB.

**Collin County Community College District**  
**Enrollment Summary**  
**Actual Contact Hours**

	Academic	Tech/ Occup	Total	Percent Change*
Fall, 2009	3,808,753	475,559	4,284,312	15.2%
Spring, 2010	3,707,154	553,942	4,261,096	16.2%
Summer, 2010	1,398,926	189,138	1,588,064	13.0%
Total Fiscal Year	<u>8,914,833</u>	<u>1,218,639</u>	<u>10,133,472</u>	<u>15.3%</u>
Fall, 2010	4,133,786	516,142	4,649,928	8.5%
Spring, 2011	3,804,747	568,525	4,373,272	2.6%
Summer, 2011	1,400,511	189,353	1,589,864	0.1%
Total Fiscal Year	<u>9,339,044</u>	<u>1,274,020</u>	<u>10,613,064</u>	<u>4.7%</u>
Fall, 2011	4,157,774	513,882	4,671,656	0.5%
Spring, 2012	3,817,664	570,456	4,388,120	0.3%
Summer, 2012	1,381,184	206,384	1,587,568	-0.1%
Total Fiscal Year	<u>9,356,622</u>	<u>1,290,722</u>	<u>10,647,344</u>	<u>0.3%</u>
Fall, 2012	4,231,783	523,029	4,754,812	1.8%
Spring, 2013	3,905,138	583,526	4,488,664	2.3%
Summer, 2013	1,399,482	209,118	1,608,600	1.3%
Total Fiscal Year	<u>9,536,403</u>	<u>1,315,673</u>	<u>10,852,076</u>	<u>1.9%</u>
Fall, 2013	4,059,333	501,715	4,561,048	-4.1%
Spring, 2014	3,892,199	581,593	4,473,792	-0.3%
Summer, 2014	1,469,326	219,554	1,688,880	5.0%
Total Fiscal Year	<u>9,420,858</u>	<u>1,302,862</u>	<u>10,723,720</u>	<u>-1.2%</u>
Fall, 2014	4,120,942	509,330	4,630,272	1.5%
Spring, 2015	3,876,083	579,185	4,455,268	-0.4%
Summer, 2015	1,251,478	187,002	1,438,480	-14.8%
Total Fiscal Year	<u>9,248,503</u>	<u>1,275,517</u>	<u>10,524,020</u>	<u>-1.9%</u>
Fall, 2015	4,359,216	538,780	4,897,996	5.8%
Spring, 2016	3,936,931	588,277	4,525,208	1.6%
Summer, 2016	1,311,243	195,933	1,507,176	4.8%
Total Fiscal Year	<u>9,607,390</u>	<u>1,322,990</u>	<u>10,930,380</u>	<u>3.9%</u>
Fall, 2016**	4,446,400	549,556	4,995,956	2.0%
Spring, 2017	4,015,670	600,043	4,615,713	2.0%
Summer, 2017	1,337,468	199,852	1,537,320	2.0%
Total Fiscal Year	<u>9,799,538</u>	<u>1,349,451</u>	<u>11,148,989</u>	<u>2.0%</u>
Fall, 2017	4,535,328	560,547	5,095,875	2.0%
Spring, 2018	4,095,983	612,044	4,708,027	2.0%
Summer, 2018	1,364,217	203,849	1,568,066	2.0%
Total Fiscal Year	<u>9,995,528</u>	<u>1,376,440</u>	<u>11,371,968</u>	<u>2.0%</u>
Fall, 2018	4,626,035	571,758	5,197,793	2.0%
Spring, 2019	4,177,903	624,285	4,802,188	2.0%
Summer, 2019	1,391,501	207,926	1,599,427	2.0%
Total Fiscal Year	<u>10,195,439</u>	<u>1,403,969</u>	<u>11,599,408</u>	<u>2.0%</u>

\* Percent change over same period of previous year

\*\* Estimate from Fall of 2016 through Summer of 2019

**Collin County Community Colleger District  
Credit Headcount Statistics**

<b>Fiscal Year</b>	<b>Actual Headcount</b>	<b>Fiscal Year</b>	<b>Actual Headcount</b>
Fall 2009	24,872	Fall 2014	27,991
Spring 2010	24,704	Spring 2015	25,571
Summer 2010	<u>20,091</u>	Summer 2015**	<u>13,684</u>
Total FY 2010	<u><u>69,667</u></u>	Total FY 2015	<u><u>67,246</u></u>
Fall 2010	27,069	Fall 2015	28,187
Spring 2011	25,909	Spring 2016	26,266
Summer 2011	<u>20,177</u>	Summer 2016	<u>13,958</u>
Total FY 2011	<u><u>73,155</u></u>	Total FY 2016	<u><u>68,411</u></u>
Fall 2011	27,593	Fall 2016*	28,751
Spring 2012	25,622	Spring 2017	26,791
Summer 2012	<u>16,894</u>	Summer 2017	<u>14,237</u>
Total FY 2012	<u><u>70,109</u></u>	Total FY 2017	<u><u>69,779</u></u>
Fall 2012	27,424	Fall 2017	29,326
Spring 2013	26,124	Spring 2018	27,327
Summer 2013	<u>20,100</u>	Summer 2018	<u>14,522</u>
Total FY 2013	<u><u>73,648</u></u>	Total FY 2018	<u><u>71,175</u></u>
Fall 2013	27,972	Fall 2018	29,913
Spring 2014	25,848	Spring 2019	27,874
Summer 2014	<u>20,698</u>	Summer 2019	<u>14,812</u>
Total FY 2013	<u><u>74,518</u></u>	Total FY 2019	<u><u>72,599</u></u>

\* Estimate from Fall 2016 through Summer of 2019

\*\* Collin College implemented a single summer semester in 2015. This results in not being able to make a direct comparison to the Summer 2014 semester since the college was still using multiple semesters.

NOTE: Projecting a 2% growth for 16-17 and subsequent fiscal years.



**Collin County Community College District  
Tuition and Fees  
Last Ten Academic Years**

Academic Year (Fall)	Student ID Fee (per student)	Records Fee (per student)	Resident						Non-Resident					
			Fees per Semester Credit Hour (SCH)						Fees per Semester Credit Hour (SCH)					
			Tuition		Building Use Fees		Student Activity Fees		Tuition		Building Use Fees		Student Activity Fees	
In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District	In-District	Out-of-District	
2016	\$0	\$2	\$41	\$82	\$0	\$1	\$506	\$998	7.7%	6.4%	\$1,718	\$1,718	3.6%	3.6%
2015	0	2	32	71	6	1	470	938	0.0%	0.0%	1,658	1,658	0.0%	0.0%
2014	0	2	32	71	6	1	470	938	2.6%	4.0%	1,658	1,658	2.2%	2.2%
2013	0	2	31	68	6	1	458	902	11.7%	10.3%	1,622	1,622	14.4%	14.4%
2012	0	2	27	61	6	1	410	818	0.0%	0.0%	1,418	1,418	0.0%	0.0%
2011	0	2	27	61	6	1	410	818	0.0%	11.4%	1,394	1,418	1.7%	1.7%
2010	0	2	27	54	6	1	410	734	-8.1%	0.0%	1,394	1,394	0.0%	0.0%
2009	0	2	27	51	9	1	446	734	-0.4%	19.2%	1,394	1,394	9.2%	9.2%
2008	2	2	27	41	9	1	448	616	0.0%	8.5%	1,276	1,276	6.0%	6.0%
2007	2	2	27	37	9	1	448	568			1,204	1,204		

Note: Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.

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**Allen Center**

Allen High School  
300 Rivercrest Boulevard  
Allen, Texas 75002

**Central Park Campus**

2200 West University Drive  
McKinney, Texas 75071

**Collin Higher  
Education Center**

3452 Spur 399  
(State Highway 121 &  
U.S. Highway 75)  
McKinney, Texas 75069

**Courtyard Center**

4800 Preston Park Boulevard  
Plano, Texas 75086

**Preston Ridge Campus**

9700 Wade Boulevard  
Frisco, Texas 75035

**Spring Creek Campus**

2800 East Spring Creek Parkway  
Plano, Texas 75074

**Rockwall Center**

2610 Observation Trail  
Rockwall, Texas 75032



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Promise. Power. Pride.