

**Ranger College  
Proposed Fiscal Year 2017 Budget**

Fiscal Year 2016 was an exciting year for Ranger College, with increased enrollments in many areas, excellent achievements by our athletic programs at the National level, and new revenues generated by grants and contracts with business partners.

However, the college continues to have revenue shortfalls which impair our ability to adequately fund departments at sufficient levels. Many facilities at Ranger remain at basically as they were 50-60 years ago and have significant deferred maintenance. Implementation of the college's Master Plan, including the replacement of obsolete residence halls which cannot meet the demands of 21<sup>st</sup> century students, will help build the Ranger campus for the future of this college and the community.

The budget for Fiscal Year 2017 is focused on growing enrollment while maintaining current operations within available resources. Key budget initiatives include:

- Startup costs for new instructional programs at Stephenville, which should provide new opportunities for enrollment growth.
- Maintaining athletic program spending at levels consistent with the 2016 budget.
- Expanding dual credit enrollment to bring college success at the high school level.
- Creating a sufficient contingency reserve to provide for an expected percentage reduction in state appropriations funding. The instructions for the Legislative Appropriations Request submitted earlier this month included a possible 4% reduction for the 2018-2019 biennium.
- Including revenues and expenses not previously budgeted, including student financial aid and grants/contracts such as truck driving, which previously were not consistently budgeted.
- Including the Day Care Center at Stephenville as an auxiliary enterprise.
- Not including items in budget which will be capitalized and depreciated, rather than expensed.
- All estimated revenue and expense for Staff Benefits are reflected in this budget.

Following are comparative revenue and expense budgets, showing changes between the actual FY 2016 and proposed FY 2017 budgets. Also attached is the proposed Capitalized Purchase list, which includes a required ventilation system for the Welding program at Ranger, ITV classroom equipment at Stephenville, and desktop ITV units so faculty can teach classes from their offices without occupying a classroom.

Ranger College  
Fiscal Year 2017 Revenue Budget by Funding Source

	2017	2016	Difference
<b>State Operating Funds</b>			
State Appropriations	\$3,579,205	\$3,582,858	(3,653)
State Health Contribution	\$410,080	\$410,080	0
State TRS Contribution	\$84,500	\$0	84,500
State ORP Contribution	\$48,000	\$0	48,000
Performance-Based Dev Ed	\$12,000	\$0	12,000
<b>Tuition and Fees</b>	<b>\$4,133,785</b>	<b>\$3,992,938</b>	<b>140,847</b>
Credit Tuition	\$3,700,000	\$3,500,000	200,000
CE Tuition	\$250,000	\$0	250,000
CE Fee Revenues	\$756,455	\$0	756,455
Registration Fee Income	\$352,000	\$2,400,000	(2,048,000)
General Service Fee Income	\$445,000	\$0	445,000
Laboratory Fee Income	\$150,000	\$0	150,000
Course Change Fee	\$3,800	\$0	3,800
Educational Service Fee	\$217,000	\$0	217,000
Records Fee Income	\$96,000	\$0	96,000
Building Use Fee Income	\$310,000	\$0	310,000
Internet Class Fee	\$145,000	\$0	145,000
Technology Fee Income	\$182,000	\$0	182,000
Parking Permits Income	\$4,500	\$0	4,500
Nursing Fees	\$36,000	\$0	36,000
International Student App. Fee	\$4,800	\$0	4,800
	<b>\$6,652,555</b>	<b>\$5,900,000</b>	<b>\$752,555</b>
<b>Miscellaneous Revenue</b>			
Sponsorships	\$315,000	\$450,000	(135,000)
Testing	\$60,000	\$75,000	(15,000)
Cosmetology	\$42,000	\$65,000	(23,000)
Rental Income	\$20,000	\$20,000	0
Miscellaneous	\$80,000	\$100,000	(20,000)
Interest Income	\$4,000	\$0	4,000
<b>Auxiliary Enterprises</b>	<b>\$421,000</b>	<b>\$710,000</b>	<b>(289,000)</b>
Cafeteria	\$925,000	\$947,585	(22,585)
Bookstore	\$1,170,000	\$721,229	\$448,771
Residence Halls	\$420,000	\$421,498	(\$1,498)
Day Care Center	\$475,000	\$0	\$475,000
<b>Student Financial Aid</b>	<b>\$2,990,000</b>	<b>\$2,090,312</b>	<b>\$899,688</b>
PELL Grants	\$2,700,000	\$0	2,700,000
SEOG Grants	\$32,800	\$0	32,800
Federal Work Study	\$81,878	\$109,000	(27,122)
TEOG Grants	\$141,950	\$0	141,950
Perkins	\$95,895	\$123,059	(27,164)
TRIO Grant	\$226,600	\$220,000	6,600
Kohler Skills Development	\$0	\$288,947	(288,947)
FMC Skills Development	\$733,545	\$0	733,545
Nursing Shortage	\$30,000	\$43,294	(13,294)
Skills Initiative	\$17,000	\$148,680	(131,680)
Dual Credit Grant	\$60,000	\$204,710	(144,710)
Truck Driving			
Ranger	\$233,000	\$0	233,000
Stephenville	\$50,000	\$0	50,000
Brownwood	\$30,000	\$0	30,000
	<b>\$4,432,668</b>	<b>\$1,137,690</b>	<b>\$3,294,978</b>
<b>Total Revenue Budget</b>	<b>\$18,630,008</b>	<b>\$13,830,940</b>	<b>4,799,068</b>

**Ranger College  
Fiscal Year 2017 Expenditure Budget by Account/Department**

	Salaries			Operating			Travel			Total		
	2017	2016	Change	2017	2016	Change	2017	2016	Change	2017	2016	Change
20 04110 Governing Board	\$105,000	\$105,000	\$0	\$18,627	\$19,607	(\$980)	\$0	\$0	\$0	\$123,627	\$124,607	(\$980)
20 04210 President	\$220,000	\$206,392	\$13,608	\$1,800	\$1,950	(\$150)	\$9,880	\$10,400	(\$520)	\$231,680	\$218,742	\$12,938
20 04310 Business Office	\$241,490	\$206,420	\$35,070	\$81,300	\$86,763	(\$5,463)	\$4,000	\$4,500	(\$500)	\$326,790	\$297,683	\$29,107
20 04410 Student Services	\$79,700	\$79,700	\$0	\$1,485	\$1,100	\$385	\$2,000	\$3,500	(\$1,500)	\$83,185	\$84,300	(\$1,115)
20 04411 Registrar	\$138,620	\$139,648	(\$1,028)	\$12,480	\$14,581	(\$2,101)	\$2,545	\$1,700	\$845	\$153,645	\$155,929	(\$2,284)
20 04412 Financial Aid	\$113,350	\$113,350	\$0	\$18,900	\$18,850	\$50	\$2,500	\$1,000	\$1,500	\$134,750	\$133,200	\$1,550
20 04413 Counseling	\$40,000	\$25,650	\$14,350	\$250	\$434	(\$184)	\$0	\$0	\$0	\$40,250	\$26,084	\$14,166
20 04414 Student Activities	\$0	\$0	\$0	\$12,650	\$20,732	(\$8,082)	\$1,500	\$0	\$1,500	\$14,150	\$20,732	(\$6,582)
20 04415 Enrollment Management	\$0	\$0	\$0	\$4,750	\$5,000	(\$250)	\$0	\$0	\$0	\$4,750	\$5,000	(\$250)
20 04416 Institutional Advancement	\$0	\$0	\$0	\$2,700	\$2,889	(\$189)	\$0	\$0	\$0	\$2,700	\$2,889	(\$189)
20 04417 Testing	\$0	\$0	\$0	\$15,000	\$15,000	\$0	\$150	\$150	\$0	\$15,150	\$15,150	\$0
20 04419 QEP Technology	\$41,000	\$44,000	(\$3,000)	\$98,525	\$152,239	(\$53,714)	\$0	\$0	\$0	\$139,525	\$196,239	(\$56,714)
20 05110 Resource Development	\$0	\$0	\$0	\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$0
20 05112 General Institutional	\$56,059	\$55,559	\$500	\$576,975	\$352,917	\$224,058	\$0	\$0	\$0	\$633,034	\$408,476	\$224,558
20 05130 Public Information Office	\$30,000	\$30,000	\$0	\$700	\$744	(\$44)	\$375	\$394	(\$19)	\$31,075	\$31,138	(\$63)
20 05130 Computer Center	\$0	\$0	\$0	\$122,000	\$117,748	\$4,252	\$0	\$0	\$0	\$122,000	\$117,748	\$4,252
20 05135 Distance Learning	\$0	\$0	\$0	\$0	\$1,158	(\$1,158)	\$0	\$0	\$0	\$0	\$1,158	(\$1,158)
20 05150 Human Resources	\$32,000	\$31,736	\$264	\$3,690	\$3,800	(\$110)	\$0	\$0	\$0	\$35,690	\$35,536	\$154
20 05160 Institutional Effectiveness	\$64,000	\$61,000	\$3,000	\$13,000	\$12,994	\$6	\$6,000	\$3,067	\$2,933	\$83,000	\$77,061	\$5,939
20 05161 Institutional Research	\$62,028	\$0	\$62,028	\$100	\$0	\$100	\$1,675	\$0	\$1,675	\$63,803	\$0	\$63,803
20 05170 Security	\$34,377	\$35,644	(\$1,267)	\$20,780	\$19,293	\$1,487	\$2,000	\$0	\$2,000	\$55,157	\$54,937	\$220
20 05180 Information Technology	\$15,000	\$26,428	(\$11,428)	\$14,000	\$14,927	(\$927)	\$2,000	\$744	\$1,256	\$31,000	\$42,099	(\$11,099)
20 06110 Staff Benefits	\$0	\$0	\$0	\$1,424,560	\$893,116	\$531,444	\$0	\$0	\$0	\$1,424,560	\$893,116	\$531,444
20 06210 Brown County Center	\$208,500	\$213,818	(\$5,318)	\$132,650	\$129,707	\$2,943	\$1,200	\$1,376	(\$176)	\$342,350	\$344,901	(\$2,551)
20 06212 Dual Credit	\$47,000	\$169,598	(\$122,598)	\$2,500	\$4,210	(\$1,710)	\$1,500	\$0	\$1,500	\$51,000	\$173,808	(\$122,808)
20 06310 Erath County Center	\$202,982	\$196,900	\$6,082	\$129,430	\$107,810	\$21,620	\$1,500	\$1,105	\$395	\$333,912	\$305,815	\$28,097
20 06420 Workforce Development	\$125,250	\$114,838	\$10,412	\$8,000	\$9,307	(\$1,307)	\$0	\$0	\$0	\$133,250	\$124,145	\$9,105
20 07110 Instructional Admin	\$78,000	\$78,000	\$0	\$10,000	\$17,760	(\$7,760)	\$15,000	\$17,635	(\$2,635)	\$103,000	\$113,395	(\$10,395)
20 07210 Biology	\$162,290	\$159,029	\$3,261	\$5,000	\$8,480	(\$3,480)	\$4,000	\$0	\$4,000	\$171,290	\$167,509	\$3,781
20 07221 Olney Center	\$25,000	\$25,000	\$0	\$7,800	\$8,215	(\$415)	\$1,000	\$1,182	(\$182)	\$33,800	\$34,397	(\$597)
20 07223 Art	\$12,500	\$12,557	(\$57)	\$0	\$0	\$0	\$0	\$0	\$0	\$12,500	\$12,557	(\$57)
20 07225 Physical Education	\$614,300	\$635,125	(\$20,825)	\$0	\$0	\$0	\$0	\$0	\$0	\$614,300	\$635,125	(\$20,825)
20 07229 Economics	\$40,000	\$9,978	\$30,022	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$9,978	\$30,022
20 07235 Music	\$49,000	\$41,867	\$7,133	\$6,750	\$2,447	\$4,303	\$3,500	\$198	\$3,302	\$59,250	\$44,512	\$14,738
20 07245 English	\$161,472	\$175,615	(\$14,143)	\$2,000	\$1,015	\$985	\$1,500	\$0	\$1,500	\$164,972	\$176,630	(\$11,658)
20 07250 Speech	\$46,000	\$45,062	\$938	\$1,150	\$949	\$201	\$750	\$0	\$750	\$47,900	\$46,011	\$1,889
20 07260 Mathematics	\$203,775	\$186,240	\$17,535	\$3,000	\$407	\$2,593	\$2,500	\$0	\$2,500	\$209,275	\$186,647	\$22,628
20 07270 Psychology	\$51,000	\$58,724	(\$7,724)	\$0	\$36	(\$36)	\$0	\$0	\$0	\$51,000	\$58,760	(\$7,760)
20 07275 Social Science	\$168,508	\$162,608	\$5,900	\$2,000	\$75	\$1,925	\$1,500	\$0	\$1,500	\$172,008	\$162,683	\$9,325
20 07277 Philosophy	\$0	\$1,500	(\$1,500)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500	(\$1,500)
20 07278 Sociology	\$0	\$1,500	(\$1,500)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500	(\$1,500)
20 07280 Agriculture	\$44,000	\$16,462	\$27,538	\$1,000	\$800	\$200	\$1,000	\$0	\$1,000	\$46,000	\$17,262	\$28,738
20 07285 Developmental Studies	\$100,000	\$154,720	(\$54,720)	\$1,000	\$17,024	(\$16,024)	\$17,000	\$0	\$17,000	\$118,000	\$171,744	(\$53,744)
20 07286 Forensics	\$41,500	\$41,500	\$0	\$3,400	\$355	\$3,045	\$16,400	\$16,095	\$305	\$61,300	\$57,950	\$3,350
20 07288 ADN Program	\$268,860	\$272,521	(\$3,661)	\$10,000	\$10,500	(\$500)	\$2,730	\$3,380	(\$650)	\$281,590	\$286,401	(\$4,811)
20 07290 Childcare Program	\$10,500	\$0	\$10,500	\$4,500	\$0	\$4,500	\$250	\$0	\$250	\$15,250	\$0	\$15,250
20 07415 Computer Info Systems	\$7,500	\$8,264	(\$764)	\$500	\$179	\$321	\$0	\$0	\$0	\$8,000	\$8,443	(\$443)
20 07420 Welding	\$54,000	\$82,500	(\$28,500)	\$30,000	\$24,736	\$5,264	\$3,000	\$396	\$2,604	\$87,000	\$107,632	(\$20,632)
20 07421 Welding-Erath	\$40,000	\$0	\$40,000	\$30,000	\$0	\$30,000	\$250	\$0	\$250	\$70,250	\$0	\$70,250
20 07422 Machining-Erath	\$30,000	\$0	\$30,000	\$30,000	\$0	\$30,000	\$1,500	\$0	\$1,500	\$61,500	\$0	\$61,500



Ranger College  
Fiscal Year 2017 Expenditure Budget by Account/Department

	Salaries			Operating			Travel			Total		
	2017	2016	Change	2017	2016	Change	2017	2016	Change	2017	2016	Change
60 12800 Food Service	\$0	\$0	\$0	\$710,000	\$612,000	\$98,000	\$0	\$0	\$0	\$710,000	\$612,000	\$98,000
60 12830 Bookstore	\$0	\$0	\$0	\$1,123,200	\$500,000	\$623,200	\$0	\$0	\$0	\$1,123,200	\$500,000	\$623,200
60 12840 Day Care Center	\$391,500	\$0	\$391,500	\$93,500	\$0	\$93,500	\$200	\$0	\$200	\$485,000	\$0	\$485,000
60 12860 Residence Halls	\$0	\$0	\$0	\$169,316	\$252,482	(\$83,166)	\$0	\$0	\$0	\$169,316	\$252,482	(\$83,166)
60 12861 Residence Halls-Projects	\$0	\$0	\$0	\$60,000	\$0	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$60,000
60 12862 Residence Halls-Maintenance	\$0	\$0	\$0	\$20,510	\$0	\$20,510	\$0	\$0	\$0	\$20,510	\$0	\$20,510
60 12863 Residence Halls-Custodial	\$30,784	\$0	\$30,784	\$11,390	\$0	\$11,390	\$0	\$0	\$0	\$42,174	\$0	\$42,174
Expenses for Auxiliary Enterprises	\$422,284	\$0	\$422,284	\$2,187,916	\$1,364,482	\$823,434	\$200	\$0	\$200	\$2,610,200	\$1,364,482	\$1,245,718
<b>Total Expenditure Budget</b>	<b>\$5,619,734</b>	<b>\$5,192,172</b>	<b>\$427,562</b>	<b>\$12,748,283</b>	<b>\$7,252,897</b>	<b>\$5,495,386</b>	<b>\$272,292</b>	<b>\$236,068</b>	<b>\$36,224</b>	<b>\$18,630,008</b>	<b>\$12,681,137</b>	<b>\$5,948,872</b>

Ranger College  
Proposed Capitalized Purchases  
FY 2017 Budget

Department	Item Requested	Cost
Welding	Exhaust System for welding stations required by TCEQ	\$30,000
QEP	ITV Classroom equipment (Stephenville)	\$25,000
QEP	Desktop ITV Systems (3)	\$15,000
		\$70,000