

# TEMPLE COLLEGE ANNUAL BUDGET

Prepared by the Office of Administrative Services  
Van D. Miller, Vice President  
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FY 2017-18

# Introduction



August 21, 2017

Honorable Chairman, Board of Trustees, and President  
Temple Junior College District  
2600 South 1<sup>st</sup> Street  
Temple, TX 76504

Dear Board Members and President:

The proposed 2017-2018 fiscal year budget for the Temple Junior College District (the “District”) totals \$42,080,595. The budget was developed with major consideration given to the strategic goals of the District and priorities established by the Board of Trustees.

It should be noted that a budget is a detailed financial plan reflecting the finances required to support instructional programs, student programs, and support services. In general, budgets are the mechanism by which an organization allocates the resources necessary to accomplish its mission in a given time frame. The budget furthermore serves as a control mechanism to match revenues to expenses and prevent financial deficits.

### **BUDGET PROCESS**

The budget process began by initially distributing budget request forms to all cost center managers. Each manager had the opportunity to reallocate funds among his/her functional areas to meet the changing goals and targeted actions of the District. If additional funds were needed, managers could request a formal budget hearing.

Budget hearings were conducted during the months of April and May. Each cost center manager presented his/her budget needs during open budget hearings before the College administrative team (Executive Cabinet). These hearings not only improve the quality of the budget, but also provide for open communication between various college personnel concerning District finances and priorities. The President and Executive Cabinet subsequently approved the proposed budget and funding requests.

### **BUDGET SUMMARY**

The annual budget, as presented, is balanced and includes all funds. The Fiscal Year 2017-2018 budgeted revenues and expenses each total \$42,080,595 and the following is a summary:

**BUDGET SUMMARY**  
FY 2017-2018

**REVENUES**

<b>Educational &amp; General:</b>	
State Funds	\$ 9,594,204
Federal Funds	\$ 9,719,156
Local Funds	<u>\$ 27,725,034</u>
<b>Total Education &amp; General</b>	<b>\$ 47,038,394</b>
<b>Auxiliary Enterprises:</b>	
Auxiliary Funds	\$ 6,500
<b>Total Auxiliary Enterprises</b>	<b>\$ 6,500</b>
<b>Transfers:</b>	
Transfer of Funds	<u>(\$ 4,964,299)</u>
<b>Total Transfers</b>	<b>(\$4,964,299)</b>
<b>TOTAL REVENUE</b>	<b>\$42,080,595</b>

**EXPENDITURES**

<b>Educational &amp; General:</b>	
Instruction	\$14,291,189
Public Service	\$ 910,305
Academic Support	\$ 2,799,434
Student Services	\$ 3,334,527
Institutional Support	\$ 6,431,724
Physical Plant Operation & Maintenance	<u>\$ 3,293,166</u>
<b>Total Educational &amp; General</b>	<b>\$31,060,345</b>
<b>Student Aid:</b>	
Scholarships & Fellowships	<u>\$ 9,508,735</u>
<b>Total Student Aid</b>	<b>\$ 9,508,735</b>
<b>Auxiliary Enterprises</b>	<b>\$ 1,123,094</b>
<b>Contingency for Unexpected Expenditures</b>	<b>\$ 388,421</b>
<b>TOTAL EXPENDITURES</b>	<b>\$42,080,595</b>

For 2017-2018, the total Educational & General revenues are projected to decrease by \$1,574,592, or 3.24%, from the 2016-2017 budgeted revenues, primarily due a significant decrease in State Appropriations. This decrease is a direct result of the recent decline in enrollment. Significant changes related to 2017-2018 projected Educational & General revenues include:

- Basic state appropriations are budgeted at \$7,070,683. This amount represents a significant decrease of approximately \$563,322 in budgeted basic state appropriations from the previous fiscal year. This will be the third consecutive biennium where state funding is divided between the following three categories:
  - Core Operations \$680,406
  - Student Success \$728,136
  - Contact Hour Funding \$5,662,141

The District continues to receive the majority of state funding based on contact hours, but a portion (10%) of the funding is tied to a success-points system in which colleges earn funding for students' academic milestones, such as earning an associate's degree or certificate, or transferring to a university. Core Operations and Student Success funding actually increased from the previous year, but Contact Hour Funding decreased by \$783,704, a 12.2% reduction from 2016-2017.

- Tuition and fee revenue has been adjusted upward due to a tuition increase approved for the upcoming Fall 2017 semester. The impact of the tuition increase is somewhat offset, however, by lower enrollment. Lower enrollment has also resulted in a significant reduction in Fee income from the previous year.
  - Tuition \$ 12,965,000
  - Fees \$ 4,453,786
  - Remissions/Exemptions \$ (1,563,000)
- The total tax rate is being set at \$0.2047, with the proposed Maintenance and Operations rate at \$0.1467 and the Debt Service rate at \$0.0580. Last year's total tax rate was \$0.2057; therefore, the upcoming rate represents a 0.5% decrease in the overall tax rate.
- Tax revenue from local property taxes – after adjustments for Tax Increment Finance (TIF) District funding – is projected to be \$8,480,946, a 3.7% increase over the previous budget.
- Total revenues are reduced by mandatory and non-mandatory transfers totaling \$4,964,299. This is a \$157,869, or 3.1%, decrease in transfers over the previous year. Transfers are used for revenue bond payments, general obligation bond payments, TIF District funding, and allocations to cover various plant-related needs.

For 2017-2018, total expenditures are projected to decrease \$1,416,723 or 3.3%. The following is a summary of significant budget changes as compared to the 2016-2017 budget:

- Total Instruction expenses are projected to increase by \$79,187, or 0.6% over the previous budget. This increase is primarily the result cost-of-living salary increases for the upcoming year.



## OFFICIALS AND STAFF

### Elected Officials:

<u>Board of Trustees</u>	<u>Place</u>	<u>Term Expires</u>
Ms. Katie Burrows, Chair	8	May 2018
Mr. Bob Browder, Vice-Chair	5	May 2022
Mr. Harry Adams, Secretary	6	May 2022
Mr. Stephen H. Niemeier	1	May 2020
Mr. Larry J. Wilkerson	2	May 2020
Ms. Lydia Santibanez	3	May 2020
Dr. Andrejs Avots-Avotins, Chair	4	May 2022
Mr. John R. Bailey	7	May 2018
Dr. Alex J. Arroliga	9	May 2018

### Principal Administrative Officers (Executive Cabinet):

<u>Name</u>	<u>Position</u>
Dr. Glenda O. Barron	President
Dr. Van D. Miller	Vice President, Administrative Services/CFO
Dr. Mark A. Smith	Vice President, Educational Services/CAO
Dr. Randolph P. Baca	Associate Vice President, Resource Management
Mr. Gary C. Jackson	Associate Vice President, Finance, Information & Technology Services
Dr. Shelley M. Pearson	Associate Vice President, Health Professions
Dr. Jimmy D. Roberts	Associate Vice President, Community Initiatives & Special Projects
Dr. Daniel L. Spencer	Associate Vice President, Academic Outreach & Extended Programs
Mr. Jeff Fritz	President, Faculty Council
Dr. Robbin M. Ray	Center Director, EWCHEC
Dr. Rebecca J. Richter	Director, Institutional Research

# COLLEGE MISSION, VALUES, GOALS, & OBJECTIVES

## (2016 - 2021)

### **Mission Statement**

The mission of Temple College is to foster student success for our diverse community by providing quality lifelong learning and enrichment experiences that empower students to achieve their dreams and aspirations.

### **Values Statements**

**Learning** - Temple College's commitment to excellence in teaching and learning is foremost. Our endeavors support educational success and a lifetime of learning.

**Opportunity** - Temple College actively promotes education for all by providing affordable access to a variety of courses and programs through innovative and traditional approaches.

**Integrity** - Temple College demonstrates integrity by ethical decision making, excellent stewardship of our resources, and accountability to our constituents.

**Community** - Temple College cultivates collaborations that promote community partnerships, workforce development, and enrichment experiences. We foster an environment that promotes mutual respect, social responsibility, and open communication among students, faculty, staff, and the public.

**Equity** – Temple College creates a fair, impartial, and inclusive educational and work environment, so all individuals have the opportunity to achieve their maximum potential.

### **Strategic Goals and Objectives**

#### **Goal 1. Foster Student Success**

*Objectives:*

1. Increase course completion with an earned grade of “C” or better.
2. Increase students' attainment of recognized credentials.
3. Increase retention of credential-seeking students from term to term and year to year.
4. Increase the number of career and technical education students who are employed or continue in higher education within one year of graduation.
5. Increase the number of transfers to baccalaureate granting institutions.



## **Goal 2. Optimize Community Partnerships and Outreach**

### *Objectives:*

1. Develop new and strengthen existing partnerships to meet identified community needs.
2. Enhance marketing and communication to promote the college, its programs, functions, and services.

## **Goal 3. Manage Resources Effectively**

### *Objectives:*

1. Create a culture of professional excellence, innovation, and accountability.
2. Optimize the utilization of resources.
3. Increase resources.

## BUDGET DEVELOPMENT CALENDAR

Fiscal Year 2017-18

March 4, 2017	Budget Request Forms submitted to all cost center managers
March 24, 2017	Deadline to return Budget Request Forms
April & May 2017	Budget hearings with Executive Cabinet for those managers requesting budget increases
July 24, 2017	Certification of Tax Roll by Appraisal District
July 26, 2017	Administration consultation with Board Finance Committee
July 31, 2017	Board of Trustees Workshop to review budget and recommend 2017 property tax rate
August 3, 2017	Notice of Public Hearings published in Temple Daily Telegram
August 10, 2017	1 <sup>st</sup> Public Hearing regarding tax increase
August 17, 2017	2 <sup>nd</sup> Public Hearing regarding tax increase
August 19, 2017	Notice of Vote on Tax Rate published in Temple Daily Telegram
August 21, 2017	Board reviews and approves the Fiscal Year 2017-18 proposed budget, including 2017 property tax rate

# Budget

# Temple College Budget Summary 2017 - 2018

## REVENUE

<b>EDUCATIONAL &amp; GENERAL</b>	
STATE FUNDS	\$9,594,204
FEDERAL FUNDS	\$9,719,156
LOCAL FUNDS	\$27,725,034
<b>TOTAL EDUCATIONAL &amp; GENERAL</b>	<b>\$47,038,394</b>
<b>AUXILIARY ENTERPRISES</b>	
AUXILIARY FUNDS	\$6,500
<b>TOTAL AUXILIARY ENTERPRISES</b>	<b>\$6,500</b>
<b>TRANSFERS</b>	
TRANSFER OF FUNDS	(\$4,964,299)
<b>TOTAL TRANSFERS</b>	<b>(\$4,964,299)</b>
<b>TOTAL REVENUE</b>	<b>\$42,080,595</b>

## EXPENDITURES

<b>EDUCATIONAL &amp; GENERAL</b>	
INSTRUCTION	\$14,291,189
PUBLIC SERVICE	\$910,305
ACADEMIC SUPPORT	\$2,799,434
STUDENT SERVICES	\$3,334,527
INSTITUTIONAL SUPPORT	\$6,431,724
PHYSICAL PLANT OPERATION & MAINTENANCE	\$3,293,166
<b>TOTAL EDUCATIONAL &amp; GENERAL</b>	<b>\$31,060,345</b>
<b>STUDENT AID</b>	
SCHOLARSHIPS & FELLOWSHIPS	\$9,508,735
<b>TOTAL STUDENT AID</b>	<b>\$9,508,735</b>
<b>AUXILIARY ENTERPRISES</b>	<b>\$1,123,094</b>
<b>CONTINGENCY FOR UNEXPECTED EXPENDITURES</b>	<b>\$388,421</b>
<b>TOTAL EXPENDITURES</b>	<b>\$42,080,595</b>

# Temple College Revenue Schedule 2017 - 2018

## EDUCATIONAL & GENERAL

### STATE FUNDS

#### State Appropriations

Basic State Appropriation	\$7,070,682
State Insurance-Reg.Appr.	\$1,514,885
State Matching ORP	\$200,000
State Matching TRS	\$250,000

**Total State Appropriations** **\$9,035,567**

#### State Grants & Contracts

State AEL Grants	\$83,207
TEOG Initial	\$444,686
State Work Study	\$30,744

**Total State Grants & Contracts** **\$558,637**

**TOTAL STATE FUNDS** **\$9,594,204**

### FEDERAL FUNDS

#### Federal Grants & Contracts

C.Perkins Basic Grant	\$196,271
CP State Leadership Project	\$65,153
CP State Leadership Project #2	\$45,000
Federal AEL Grant	\$497,111
Federal TANF Grant	\$53,851
EL Civics	\$77,030
PELL Income	\$8,500,000
Fed.Reimburse.of PELL (ACA)	\$15,000
SEOG Income	\$134,894
FWS Income	\$134,846

**Total Federal Grants & Contracts** **\$9,719,156**

**TOTAL FEDERAL FUNDS** **\$9,719,156**

### LOCAL FUNDS

#### Private Gifts, Grants and Contracts

Hutto Contract(Tax Rev.)	\$1,343,523
TSTC Contract	\$175,000
Music TC-TAMU Agreement	\$40,000
TISD Legacy/DC Enrollment Rev	\$60,000
Miscellaneous Gifts	\$2,000

**Private Gifts, Grants and Contracts**

Texas Book Company	\$300,000
<b>Total Private Gifts, Grants and Contracts</b>	<b>\$1,920,523</b>

**Tuition**

Tuition-District	\$7,500,000
Tuition-Out of Dist.-In State	\$4,500,000
Tuition-Out of State/Foreign	\$200,000
Tuition-Out of Dist.-Out State	\$200,000
Health Science Tuition	\$200,000
Tuition-Comm.Ser.Funded	\$350,000
Tuition-Comm.Ser.Non-Funded	\$15,000
<b>Total Tuition</b>	<b>\$12,965,000</b>

**Fees**

Use Fee	\$1,491,149
EWCHEC Fee	\$100,000
General Fee	\$236,562
Technology Fee	\$775,000
3-peat course fee	\$75,000
Fees-Adm.Comm.Educ.F	\$245,000
Fees-Adm.Comm.Educ.NF	\$12,000
Internet/VCT Fee	\$1,225,000
Liability Insurance	\$16,500
Music	\$22,000
Clinic Fee Dental Hygiene	\$2,000
Radiology Film Dental Hygiene	\$1,000
Art Comp.Usage,Model,Draw	\$1,000
Simulation Fee A.D.N./L.V.N	\$20,000
Dental Materials	\$500
Photograhly Supplies	\$3,375
Surg Tech Sterile Supply Pack	\$2,400
EMS Clinicial Rotation Fee	\$10,000
ADN/LVN Exit Exam	\$20,500
Audit Fee	\$100
Data Arc Tracking Fee	\$1,200
Spec.Mat.(Sculpture/Ceramics)	\$4,000
Nat'l CST Exam Fee	\$4,000
Marketing Testing	\$3,000
Audio Engineering Supplies	\$500
Sonography ARDMS Exam Fees	\$5,000

<b>Fees</b>	
Fees-Laboratory	\$175,000
Data Arc - Surg Tech	\$1,000
Sonography-Trajecsys Software	\$1,000
<b>Total Fees</b>	<b>\$4,453,786</b>
<b>Remissions &amp; Exemptions</b>	
Hazelwood	(\$500,000)
Valedictorian	(\$5,000)
Deaf & Blind	(\$15,000)
Child.of Disabled Fire/Policem	(\$3,500)
Fire Science/Firefighters	(\$15,000)
Foster Care Up to 18	(\$80,000)
No Tuition up 6 cr.hr.65&over	(\$5,000)
Deceased Public Serv.Children	(\$1,000)
Peace Officers	(\$5,500)
Non-Resident Property Owner	(\$25,000)
Military Personnel & Dep.In TX	(\$135,000)
Nonresident w/comp.Acad.Schl	(\$8,000)
TC District Rate Waiver	(\$70,000)
TC Waiver for Employees/Dep.	(\$80,000)
TC Dual CreditTuition Waiver	(\$260,000)
TC EWCHEC (Legacy) Waiver	(\$275,000)
TC Police Academy Waiver	(\$30,000)
TC Taylor Dual Cr Waiver	(\$50,000)
<b>Total Remissions &amp; Exemptions</b>	<b>(\$1,563,000)</b>
<b>Local Taxes</b>	
Current Taxes	\$9,358,974
Penalty on Current Taxes	\$25,000
Interest on Current Taxes	\$5,000
Deliquent Tax Revenue	\$50,000
Penalty on Deliquent Taxes	\$9,000
Interest on Deliquent Taxes	\$15,000
Misc. Current Tax Col.	\$20,000
<b>Total Local Taxes</b>	<b>\$9,482,974</b>
<b>Other Income</b>	
Interest on Investment	\$100,000
Sales/Ser.Equip & Materials	\$2,000
Service Fees-T & F Installment	\$18,000
Library Fines	\$1,000

<b>Other Income</b>	
Testing Fees	\$90,000
Rental of Facilities	\$17,000
Miscellaneous Income	\$30,000
Parking Fines	\$10,000
Other Fees	\$500
Federal Work Study Adm. Fee	\$8,428
PELL Adm. Fee	\$15,000
SEOG Adm. Fee	\$8,431
Dental Hygiene Service Fees	\$1,000
Lost Library Books	\$500
NACES fee	\$1,000
Police Academy Supply Fee	\$3,000
Printing Fees	\$5,000
Recovered Costs-CP Basic Grant	\$14,592
Rental of Facilities	\$2,000
Rental of Facilities	\$125,000
Rental of Facilities	\$1,000
Miscellaneous Income	\$2,300
Interest on Investment	\$10,000
<b>Total Other Income</b>	<b>\$465,751</b>
<b>TOTAL LOCAL FUNDS</b>	<b>\$27,725,034</b>
<b>TOTAL EDUCATIONAL &amp; GENERAL</b>	<b>\$47,038,394</b>
<b>AUXILIARY ENTERPRISES</b>	
<b>AUXILIARY FUNDS</b>	
<b>Auxiliary Income</b>	
Intercollegiate Athletics	\$1,500
Vending Income	\$5,000
<b>Total Auxiliary Income</b>	<b>\$6,500</b>
<b>TOTAL AUXILIARY FUNDS</b>	<b>\$6,500</b>
<b>TOTAL AUXILIARY ENTERPRISES</b>	<b>\$6,500</b>
<b>TRANSFERS</b>	
<b>TRANSFER OF FUNDS</b>	
<b>Transfer to Plant</b>	
Transfer for TIF Remittance	(\$878,028)
Trans to Plant-Use Fee 1.1%	(\$1,491,000)
Trans to Plant-Unallocated	(\$200,000)



<b>Transfer to Plant</b>	
Trans to Plant from GO Taxes	(\$2,152,071)
Tran to Plant Performance Engr	(\$228,200)
Transfer to Plant from Parking	(\$15,000)
<b>Total Transfer to Plant</b>	<b>(\$4,964,299)</b>
<b>TOTAL TRANSFER OF FUNDS</b>	<b>(\$4,964,299)</b>
<b>TOTAL TRANSFERS</b>	<b>(\$4,964,299)</b>
<b>Total Revenue</b>	<b>\$42,080,595</b>

# Temple College

## Expenditure Schedule

### 2017 - 2018

#### EDUCATIONAL & GENERAL

#### INSTRUCTION

##### Community Educ.Funded

Admin/Classified Salaries	\$246,560
Staff Benefits	\$97,099
Med.Retiree State	\$3,661
Umbrella-Other	\$69,540
Market/Advertising	\$7,400
Contract Labor	\$82,000
<b>Total for Community Educ.Funded</b>	<b>\$506,260</b>

##### Visual Arts

Faculty Salaries	\$229,867
Admin/Classified Salaries	\$20,384
Staff Benefits	\$67,161
Med.Retiree State	\$5,759
Umbrella-Other	\$15,445
Umbrella - Other Hutto-(Hutto)	\$750
Photo lab	\$3,375
Sculpture/Ceramics	\$3,375
Equip.Maint	\$1,000
Exhibition/Gallery	\$1,500
Scholarships-Art	\$8,734
<b>Total for Visual Arts</b>	<b>\$357,350</b>

##### Humanities

Faculty Salaries	\$80,720
Staff Benefits	\$17,331
Umbrella-Other	\$380
<b>Total for Humanities</b>	<b>\$98,431</b>

##### Music

Faculty Salaries	\$504,341
Admin/Classified Salaries	\$10,500
Staff Benefits	\$142,449
Med.Retiree State	\$7,463
Umbrella-Other	\$32,068
Travel-Band	\$7,050

**Music**

Travel-All State Band	\$7,650
Travel-Choir	\$7,050
Travel-All State Choir	\$4,650
VCT Exp.	\$1,000
Contract Labor	\$1,000
Scholarships-Band & Choir	\$53,140
Total for Music	<b>\$778,361</b>

**Speech**

Faculty Salaries	\$149,158
Staff Benefits	\$42,255
Med.Retiree State	\$3,731
Umbrella-Other	\$1,312
Total for Speech	<b>\$196,456</b>

**Theater**

Faculty Salaries	\$4,550
Staff Benefits	\$348
Umbrella-Other	\$2,565
Total for Theater	<b>\$7,463</b>

**Biology**

Faculty Salaries	\$846,965
Admin/Classified Salaries	\$29,910
Staff Benefits	\$240,738
Med.Retiree State	\$11,054
Umbrella-Other	\$60,262
Umbrella - Other Hutto-(Hutto)	\$1,000
VCT Exp.	\$2,000
Contract Labor	\$1,500
Total for Biology	<b>\$1,193,429</b>

**Chem.P.Sci,Physics,Geol,EnvSc.**

Faculty Salaries	\$342,495
Admin/Classified Salaries	\$29,910
Staff Benefits	\$110,706
Med.Retiree State	\$13,151
Umbrella-Other	\$24,970
Umbrella - Other Hutto-(Hutto)	\$2,000
Total for Chem.P.Sci,Physics,Geol,EnvSc.	<b>\$523,232</b>

**Math**

**Math**

Faculty Salaries	\$580,514
Staff Benefits	\$145,929
Med.Retiree State	\$7,392
Umbrella-Other	\$4,579
Contract Labor	\$500
Total for Math	<b>\$738,914</b>

**Physical Education**

Faculty Salaries	\$275,526
Staff Benefits	\$80,211
Med.Retiree State	\$15,178
Umbrella-Other	\$5,344
Total for Physical Education	<b>\$376,259</b>

**Dev. English/Study Skills**

Faculty Salaries	\$290,993
Staff Benefits	\$51,108
Umbrella-Other	\$4,896
Total for Dev. English/Study Skills	<b>\$346,997</b>

**Development Math**

Faculty Salaries	\$464,497
Staff Benefits	\$101,263
Umbrella-Other	\$3,963
Total for Development Math	<b>\$569,723</b>

**Writing Lab**

Faculty Salaries	\$49,820
Admin/Classified Salaries	\$41,579
Staff Benefits	\$17,142
Umbrella-Other	\$380
Total for Writing Lab	<b>\$108,921</b>

**English & Communications**

Faculty Salaries	\$819,173
Staff Benefits	\$247,622
Med.Retiree State	\$18,446
Umbrella-Other	\$10,450
VCT Exp.	\$500
Contract Labor	\$16,000
Total for English & Communications	<b>\$1,112,191</b>

**Social Sciences**

**Social Sciences**

Faculty Salaries	\$1,379,115
Staff Benefits	\$393,526
Med.Retiree State	\$24,245
Umbrella-Other	\$15,324
VCT Exp.	\$6,000
Contract Labor	\$7,000
Total for Social Sciences	<b>\$1,825,210</b>

**Spanish**

Faculty Salaries	\$62,486
Staff Benefits	\$19,106
Med.Retiree State	\$3,661
Umbrella-Other	\$1,201
VCT Exp.	\$2,500
Total for Spanish	<b>\$88,954</b>

**CAD/GIS**

Faculty Salaries	\$62,731
Staff Benefits	\$35,277
Med.Retiree State	\$15,359
Umbrella-Other	\$10,134
Equip.Maint	\$2,500
Equip.Maint-(Taylor)	\$750
Software Lease/Maint.-Other	\$8,000
Total for CAD/GIS	<b>\$134,751</b>

**Engineering Related**

Umbrella-Other	\$80,000
Contract Labor	\$40,000
Total for Engineering Related	<b>\$120,000</b>

**CIS**

Faculty Salaries	\$399,745
Admin/Classified Salaries	\$12,130
Staff Benefits	\$110,928
Med.Retiree State	\$20,654
Umbrella-Other	\$20,000
VCT Exp.	\$1,000
Equip.Maint	\$3,500
Software Lease/Maint.-Other	\$1,450
Total for CIS	<b>\$569,407</b>

**Criminal Justice**

Faculty Salaries	\$120,698
Staff Benefits	\$32,849
Umbrella-Other	\$4,655
VCT Exp.	\$500
Total for Criminal Justice	<b>\$158,702</b>

**Police Academy**

Faculty Salaries	\$8,539
Admin/Classified Salaries	\$51,751
Staff Benefits	\$8,132
Umbrella-Other	\$3,325
Total for Police Academy	<b>\$71,747</b>

**Business & Mgt.**

Faculty Salaries	\$299,316
Staff Benefits	\$104,082
Med.Retiree State	\$30,104
Umbrella-Other	\$4,126
VCT Exp.	\$1,500
Total for Business & Mgt.	<b>\$439,128</b>

**Child Dev/Educ.Personnel**

Faculty Salaries	\$91,789
Staff Benefits	\$11,292
Umbrella-Other	\$6,460
VCT Exp.	\$500
Total for Child Dev/Educ.Personnel	<b>\$110,041</b>

**Bio Tech Research**

Faculty Salaries	\$88,124
Staff Benefits	\$23,449
Umbrella-Other-(BioSci)	\$27,270
Total for Bio Tech Research	<b>\$138,843</b>

**Dental Hygiene**

Faculty Salaries	\$295,202
Admin/Classified Salaries	\$14,521
Staff Benefits	\$80,374
Med.Retiree State	\$7,392
Umbrella-Other	\$19,700
Total for Dental Hygiene	<b>\$417,189</b>

**Dental Hygiene Clinic**

**Dental Hygiene Clinic**

Admin/Classified Salaries	\$20,465
Staff Benefits	\$10,280
Umbrella-Other	\$14,000
Gen Insurance	\$10,000
Total for Dental Hygiene Clinic	<b>\$54,745</b>

**EMS**

Faculty Salaries	\$260,240
Admin/Classified Salaries	\$54,469
Staff Benefits	\$93,377
Umbrella-Other	\$22,544
Umbrella - Other Hutto-(Hutto)	\$1,500
EMS Internship	\$2,500
EMS Internship-(Taylor)	\$2,500
Contract Labor	\$20,000
Total for EMS	<b>\$457,130</b>

**Respiratory Care**

Faculty Salaries	\$222,406
Admin/Classified Salaries	\$13,604
Staff Benefits	\$74,733
Med.Retiree State	\$5,759
Umbrella-Other	\$9,196
Data Arc Tracking	\$1,000
Contract Labor	\$2,500
Total for Respiratory Care	<b>\$329,198</b>

**Surgical Technology**

Faculty Salaries	\$166,611
Admin/Classified Salaries	\$14,521
Staff Benefits	\$46,769
Med.Retiree State	\$3,661
Umbrella-Other	\$11,305
STSterile Packs	\$2,800
Nat'l CST Exam	\$5,400
Total for Surgical Technology	<b>\$251,067</b>

**Sonography**

Faculty Salaries	\$149,064
Admin/Classified Salaries	\$13,809
Staff Benefits	\$26,307

**Sonography**

Umbrella-Other	\$9,607
Equip.Maint	\$23,636
Total for Sonography	<b>\$222,423</b>

**A.D.N.**

Faculty Salaries	\$793,483
Admin/Classified Salaries	\$26,648
Staff Benefits	\$223,344
Med.Retiree State	\$14,715
Umbrella-Other	\$37,000
Nursing Exit	\$10,500
Contract Labor	\$15,000
Total for A.D.N.	<b>\$1,120,690</b>

**L.V.N.**

Faculty Salaries	\$602,952
Admin/Classified Salaries	\$41,665
Staff Benefits	\$183,072
Med.Retiree State	\$13,151
Umbrella-Other	\$19,137
Nursing Exit	\$6,000
Nursing Exit-(Taylor)	\$2,000
Total for L.V.N.	<b>\$867,977</b>

**TOTAL for INSTRUCTION** **\$14,291,189**

**PUBLIC SERVICE****Community Educ.Non-Funded**

Faculty Salaries	\$430
Staff Benefits	\$83
Umbrella-Other	\$3,206
Contract Labor	\$9,000
Contract Labor-(Taylor)	\$3,000
Contract Labor-(Hutto)	\$5,000
Total for Community Educ.Non-Funded	<b>\$20,719</b>

**Fed AEL 17-18**

Admin/Classified Salaries	\$308,986
Supplies & Materials	\$25,000
Travel	\$2,000
Subgrants/Subcontracts	\$134,900
Other/Miscellaneous	\$26,225



**Fed AEL 17-18**

Total for Fed AEL 17-18 **\$497,111**

**Fed TANF 17-18**

Admin/Classified Salaries \$48,133

Supplies & Materials \$2,722

Travel \$272

Other/Miscellaneous \$2,724

Total for Fed TANF 17-18 **\$53,851**

**EL Civics 17-18**

Admin/Classified Salaries \$35,435

Supplies & Materials \$20,000

Travel \$1,500

Subgrants/Subcontracts \$16,320

Other/Miscellaneous \$3,775

Total for EL Civics 17-18 **\$77,030**

**Project Access**

Umbrella-Other \$4,621

Total for Project Access **\$4,621**

**State AEL 17-18**

Admin/Classified Salaries \$43,250

Supplies & Materials \$2,000

Travel \$2,000

Subgrants/Subcontracts \$35,957

Total for State AEL 17-18 **\$83,207**

**S.T.A.R.**

Admin/Classified Salaries \$119,145

Staff Benefits \$31,869

Umbrella-Other \$22,752

Total for S.T.A.R. **\$173,766**

**TOTAL for PUBLIC SERVICE****\$910,305****ACADEMIC SUPPORT****Media Center**

Admin/Classified Salaries \$80,701

Staff Benefits \$26,446

Med.Retiree State \$7,322

Umbrella-Other \$13,348

Equip.Maint \$1,000

Total for Media Center **\$128,817**

<b>Accreditation/QEP</b>	
Umbrella-Other	\$5,000
Total for Accreditation/QEP	<b>\$5,000</b>
<b>VP Education</b>	
Admin/Classified Salaries	\$189,108
Staff Benefits	\$68,919
Med.Retiree State	\$32,101
Umbrella-Other	\$10,355
Total for VP Education	<b>\$300,483</b>
<b>Achieving the Dream</b>	
Umbrella-Other	\$5,000
Membership Fee	\$35,000
Total for Achieving the Dream	<b>\$40,000</b>
<b>Faculty Council</b>	
Faculty Advancement Expenses	\$2,648
Oper Exp	\$542
Total for Faculty Council	<b>\$3,190</b>
<b>AVP Com Initiatives/SpecProg</b>	
Admin/Classified Salaries	\$109,820
Staff Benefits	\$36,963
Med.Retiree State	\$9,420
Umbrella-Other	\$5,139
Total for AVP Com Initiatives/SpecProg	<b>\$161,342</b>
<b>Smart &amp; Video Conf Classrooms</b>	
Umbrella-Other	\$8,500
Equip.Maint	\$2,100
Equip.Maint-(BioSci)	\$1,000
Total for Smart & Video Conf Classrooms	<b>\$11,600</b>
<b>General Computer Labs</b>	
Umbrella-Other	\$160,950
Total for General Computer Labs	<b>\$160,950</b>
<b>AVP Acad Outreach/Ext Prog</b>	
Admin/Classified Salaries	\$105,759
Staff Benefits	\$29,979
Med.Retiree State	\$3,731
Umbrella-Other	\$3,702
TC Vehicle Expense-(Hutto)	\$1,500
Total for AVP Acad Outreach/Ext Prog	<b>\$144,671</b>

**Dual Credit Courses**

Admin/Classified Salaries	\$48,499
Staff Benefits	\$21,334
Umbrella-Other	\$1,425
Total for Dual Credit Courses	<b>\$71,258</b>

**Distance Educ (e-Learning)**

Admin/Classified Salaries	\$102,062
Staff Benefits	\$42,558
Med.Retiree State	\$7,463
Umbrella-Other	\$3,702
Software Lease/Maint.-Other	\$197,000
Total for Distance Educ (e-Learning)	<b>\$352,785</b>

**Emergency Management**

Umbrella-Other	\$1,900
Campus Alert System	\$11,000
Network Hdw<\$5000	\$6,500
Software Lease/Maint.-Other	\$8,000
Total for Emergency Management	<b>\$27,400</b>

**Div. Fine Arts**

Admin/Classified Salaries	\$104,648
Staff Benefits	\$38,108
Med.Retiree State	\$3,731
Umbrella-Other	\$1,948
Total for Div. Fine Arts	<b>\$148,435</b>

**Div. Natural Sciences**

Admin/Classified Salaries	\$87,388
Staff Benefits	\$28,437
Umbrella-Other	\$827
Total for Div. Natural Sciences	<b>\$116,652</b>

**Div. Student Success**

Admin/Classified Salaries	\$71,725
Staff Benefits	\$26,209
Umbrella-Other	\$7,750
Total for Div. Student Success	<b>\$105,684</b>

**Div. Liberal Arts**

Admin/Classified Salaries	\$81,065
Staff Benefits	\$23,331
Umbrella-Other	\$1,710

**Div. Liberal Arts**

Total for Div. Liberal Arts **\$106,106**

**Div. Bus/Career Prof.**

Admin/Classified Salaries \$74,614

Staff Benefits \$30,052

Med.Retiree State \$5,869

Umbrella-Other \$2,762

Total for Div. Bus/Career Prof. **\$113,297**

**Division of Health Professions**

Admin/Classified Salaries \$116,846

Staff Benefits \$41,492

Med.Retiree State \$7,322

Umbrella-Other \$2,606

Total for Division of Health Professions **\$168,266**

**Library**

Admin/Classified Salaries \$278,157

Staff Benefits \$110,149

Med.Retiree State \$17,870

Umbrella-Other \$22,204

Umbrella-Lib Resources \$170,968

Umbrella - Other Hutto-(Hutto) \$150

Umbrella-Lib Resources Hutto-(Hutto) \$4,000

Software Lease/Maint.-Other \$30,000

Total for Library **\$633,498**

**TOTAL for ACADEMIC SUPPORT \$2,799,434**

**STUDENT SERVICES****CP Basic 17-18**

Admin/Classified Salaries \$56,890

Travel \$25,975

Administrative Costs \$9,346

Consultant Costs \$5,000

OE,Sup,Bks,Serv \$60,979

Equip.(Grant) \$5000 & Over \$38,081

Total for CP Basic 17-18 **\$196,271**

**CP State Leadership 17-18**

Admin/Classified Salaries \$40,150

Travel \$6,700

Administrative Costs \$3,103

**CP State Leadership 17-18**

Consultant Costs	\$7,700
OE,Sup,Bks,Serv	\$7,500
Total for CP State Leadership 17-18	<b>\$65,153</b>

**CP State Leadership 17-18 #2**

Admin/Classified Salaries	\$16,000
Administrative Costs	\$2,143
Consultant Costs	\$24,500
OE,Sup,Bks,Serv	\$2,357
Total for CP State Leadership 17-18 #2	<b>\$45,000</b>

**Div. Student Enrollment Ser.**

Admin/Classified Salaries	\$507,844
Staff Benefits	\$166,392
Med.Retiree State	\$9,530
Umbrella-Other	\$11,280
Umbrella - Other Hutto-(Hutto)	\$750
Total for Div. Student Enrollment Ser.	<b>\$695,796</b>

**Student Accommodations**

Admin/Classified Salaries	\$39,474
Staff Benefits	\$29,881
Med.Retiree State	\$9,601
Umbrella-Other	\$5,710
Textbook Lending	\$2,500
Contract Labor	\$50,000
Total for Student Accommodations	<b>\$137,166</b>

**Admissions & Records**

Admin/Classified Salaries	\$343,543
Staff Benefits	\$145,432
Med.Retiree State	\$3,661
Umbrella-Other	\$32,158
Total for Admissions & Records	<b>\$524,794</b>

**Retention and Recruitment**

Admin/Classified Salaries	\$73,379
Staff Benefits	\$29,556
Umbrella-Other	\$3,000
Total for Retention and Recruitment	<b>\$105,935</b>

**TC Connection**

Umbrella-Other	\$5,225
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**TC Connection**

Total for TC Connection **\$5,225**

**Advising**

Admin/Classified Salaries \$298,798

Staff Benefits \$81,878

Med.Retiree State \$3,661

Umbrella-Other \$9,475

Total for Advising **\$393,812**

**Student Life**

Admin/Classified Salaries \$62,679

Staff Benefits \$16,629

Umbrella-Other \$7,728

Club Allocations \$4,300

Total for Student Life **\$91,336**

**Veterans Affairs**

Admin/Classified Salaries \$77,822

Staff Benefits \$11,245

Umbrella-Other \$852

Total for Veterans Affairs **\$89,919**

**Financial Aid**

Admin/Classified Salaries \$308,786

Student Salaries \$15,000

Staff Benefits \$112,352

Med.Retiree State \$13,081

Umbrella-Other \$8,034

Total for Financial Aid **\$457,253**

**FWS 2017-2018**

Student Salaries \$168,558

ACA Paid to Institution \$8,428

Total for FWS 2017-2018 **\$176,986**

**TWS 2017-2018**

Student Salaries \$40,922

Total for TWS 2017-2018 **\$40,922**

**Testing**

Admin/Classified Salaries \$175,454

Staff Benefits \$63,981

Med.Retiree State \$5,869

Umbrella-Other \$4,655

**Testing**

Umbrella-TestExams	\$59,000
Total for Testing	<b>\$308,959</b>

**TOTAL for STUDENT SERVICES****\$3,334,527****INSTITUTIONAL SUPPORT****Board of Trustees**

Staff Benefits	\$7,322
Umbrella-Other	\$3,899
Total for Board of Trustees	<b>\$11,221</b>

**President**

Admin/Classified Salaries	\$263,066
Staff Benefits	\$61,889
Med.Retiree State	\$11,628
Umbrella-Other	\$3,718
Total for President	<b>\$340,301</b>

**Marketing/Public Relations Dep**

Admin/Classified Salaries	\$183,307
Staff Benefits	\$67,221
Med.Retiree State	\$11,054
Umbrella-Other	\$6,396
Umbrella-Advertising	\$54,150
Umbrella-Col Publications	\$20,500
Umbrella - Other Hutto-(Hutto)	\$500
Umbrella-Advertising Hutto-(Hutto)	\$2,000
Umbrella-Col Publication Hutto-(Hutto)	\$2,000
Promotional Items	\$8,000
Software Lease/Maint.-Other	\$7,521
Contract Labor	\$65,000
Total for Marketing/Public Relations Dep	<b>\$427,649</b>

**Duplication Center**

Supplies	\$11,075
Interdept.Charges	(\$45,600)
Equip.Maint	\$500
Equip Rental	\$15,000
Total for Duplication Center	<b>(\$19,025)</b>

**Inst.Effectiveness/Research**

Admin/Classified Salaries	\$123,559
Staff Benefits	\$44,800

<b>Inst.Effectiveness/Research</b>	
Med.Retiree State	\$3,661
Umbrella-Other	\$3,653
Total for Inst.Effectiveness/Research	<b>\$175,673</b>
<b>Institutional Memberships</b>	
Oper Exp	\$50,000
Total for Institutional Memberships	<b>\$50,000</b>
<b>Official Functions</b>	
Oper Exp	\$8,000
Total for Official Functions	<b>\$8,000</b>
<b>Professional Growth</b>	
Travel	\$14,000
Oper Exp	\$9,000
Total for Professional Growth	<b>\$23,000</b>
<b>VP Administration</b>	
Admin/Classified Salaries	\$184,936
Staff Benefits	\$56,699
Med.Retiree State	\$5,759
Umbrella-Other	\$5,638
Total for VP Administration	<b>\$253,032</b>
<b>GL Accounting Services</b>	
Admin/Classified Salaries	\$190,661
Staff Benefits	\$56,987
Med.Retiree State	\$7,322
Umbrella-Other	\$4,730
Total for GL Accounting Services	<b>\$259,700</b>
<b>Tax Collection Expense</b>	
Oper Exp	\$110,027
Oper Exp-(Hutto)	\$8,000
Total for Tax Collection Expense	<b>\$118,027</b>
<b>Student &amp; Revenue Accounting</b>	
Admin/Classified Salaries	\$233,810
Staff Benefits	\$78,127
Med.Retiree State	\$3,661
Umbrella-Other	\$7,111
Umbrella - Other Hutto-(Hutto)	\$2,000
Cash Over/Short	\$500
Total for Student & Revenue Accounting	<b>\$325,209</b>



<b>Auditing</b>	
Oper Exp	\$26,000
Total for Auditing	<b>\$26,000</b>
<b>Purchasing</b>	
Admin/Classified Salaries	\$161,163
Staff Benefits	\$69,587
Med.Retiree State	\$3,661
Umbrella-Other	\$9,120
Total for Purchasing	<b>\$243,531</b>
<b>Copiers</b>	
Oper Exp	\$55,000
Oper Exp-(BioSci)	\$2,000
Oper Exp-(Taylor)	\$7,000
Interdept.Charges-Copiers	(\$64,000)
Interdept.Charges-Copiers-(Taylor)	(\$18,000)
Total for Copiers	<b>(\$18,000)</b>
<b>General Insurance</b>	
Consultants	\$11,000
Gen Insurance	\$75,000
Worker's Comp Adm. Costs	\$50,000
Student Liability	\$18,000
Misc Claims	\$2,000
Total for General Insurance	<b>\$156,000</b>
<b>Legal Fees</b>	
Oper Exp	\$40,000
Total for Legal Fees	<b>\$40,000</b>
<b>TMED Expenses</b>	
Oper Exp	\$1,111
Total for TMED Expenses	<b>\$1,111</b>
<b>Miscellaneous Expense</b>	
Admin/Classified Salaries	\$17,500
Umbrella-Other	\$5,225
Umbrella-Bad Debt	\$245,000
Umbrella-BkCCHOneNelnet	\$64,000
Central Store	(\$2,000)
Records Retention	\$3,000
Total for Miscellaneous Expense	<b>\$332,725</b>

**College Programs**

Oper Exp	\$1,900
Total for College Programs	<b>\$1,900</b>

**IT**

Admin/Classified Salaries	\$986,749
Staff Benefits	\$306,286
Umbrella-Equip Maint	\$30,000
Umbrella-SW Lease/Maint	\$384,170
Umbrella-Other	\$150,000
Cap Lease Interest-(Hutto)	\$2,540
TC Vehicle Expense	\$600
Contingency-Datatel Travel	\$15,000
Contingency-Equipment	\$50,000
Capital Lease Payment-(Hutto)	\$128,256
Total for IT	<b>\$2,053,601</b>

**Mail Service**

Admin/Classified Salaries	\$36,438
Staff Benefits	\$17,032
Umbrella-Other	\$1,662
Equip Rental	\$8,704
Total for Mail Service	<b>\$63,836</b>

**Telecommunications**

Umbrella-Other	\$3,800
Phone Service	\$11,750
Phone Service-(Courtyard)	\$6,450
Phone Service-(BioSci)	\$12,000
Phone Service-(Taylor)	\$18,000
Phone Service-(Hutto)	\$8,000
Toll Free Calls	\$2,300
Other Phone Charges	\$3,000
Telephone for Art Facility	\$200
Internet Service	\$24,000
Internet Service-(Courtyard)	\$7,312
Internet Service-(Hutto)	\$24,000
Fax Machine	\$400
Equip.Maint	\$18,500
Total for Telecommunications	<b>\$139,712</b>

**Texas BioScience TBI**

**Texas BioScience TBI**

Faculty Salaries	\$8,709
Admin/Classified Salaries	\$65,064
Staff Benefits	\$39,259
Umbrella-Other-(BioSci)	\$14,366
Total for Texas BioScience TBI	<b>\$127,398</b>

**EWCHEC**

Admin/Classified Salaries	\$52,926
Staff Benefits	\$33,306
Med.Retiree State-(Taylor)	\$7,463
Umbrella-Other-(Taylor)	\$11,072
Total for EWCHEC	<b>\$104,767</b>

**EWCHEC-Hutto**

Admin/Classified Salaries	\$121,460
Staff Benefits	\$28,903
Umbrella-Other-(Hutto)	\$20,000
TC Vehicle Expense-(Hutto)	\$4,500
Total for EWCHEC-Hutto	<b>\$174,863</b>

**Campus Police**

Admin/Classified Salaries	\$365,130
Staff Benefits	\$129,680
Med.Retiree State	\$3,661
Umbrella-Other	\$29,061
Umbrella - Other Hutto-(Hutto)	\$1,000
TC Vehicle Expense	\$5,000
Contract Labor-(Hutto)	\$8,000
Total for Campus Police	<b>\$541,532</b>

**AVP Human Resources**

Admin/Classified Salaries	\$281,794
Staff Benefits	\$91,713
Med.Retiree State	\$7,392
Umbrella-Other	\$13,300
Market/Advertising	\$26,500
Software Lease/Maint.-Other	\$30,000
Total for AVP Human Resources	<b>\$450,699</b>

**Commencement**

Oper Exp	\$19,262
Total for Commencement	<b>\$19,262</b>

**TOTAL for INSTITUTIONAL SUPPORT** **\$6,431,724**

**PHYSICAL PLANT OPERATION & MAINTENANCE**

**Plant Support**

Admin/Classified Salaries	\$162,340
Staff Benefits	\$67,620
Umbrella-Other	\$23,038
Umbrella-Rental of Fac	\$614,872
Umbrella-Trash	\$15,620
Property Insurance	\$35,000
Cap.Lease Interest Hutto-(Hutto)	\$59,227
TC Vehicle Expense	\$20,000
Capital Lease PaymentHutto-(Hutto)	\$35,381
Total for Plant Support	<b>\$1,033,098</b>

**Bus, Vans, SUV, Cars**

Interdept Charges	(\$36,000)
TC Vehicle Expense	\$24,000
Total for Bus, Vans, SUV, Cars	<b>(\$12,000)</b>

**EPA Compliance Audit**

Umbrella-Other	\$6,650
Hazard Mat Cleanup	\$1,000
Total for EPA Compliance Audit	<b>\$7,650</b>

**Building Maintenance**

Admin/Classified Salaries	\$153,675
Staff Benefits	\$70,806
Umbrella-Heat/Air	\$80,000
Umbrella-Gen Maint	\$115,000
Umbrella-Painting	\$20,000
Furniture<\$1000	\$8,000
HSC Air Equip Repairs	\$6,000
Total for Building Maintenance	<b>\$453,481</b>

**Custodial Services**

Admin/Classified Salaries	\$157,921
Staff Benefits	\$119,304
Umbrella-Other	\$40,000
Contracted Services	\$250,000
Contracted Services-(Hutto)	\$72,000
Total for Custodial Services	<b>\$639,225</b>

**Grounds Maintenance**

**Grounds Maintenance**

Admin/Classified Salaries	\$49,300
Staff Benefits	\$14,185
Umbrella-Other	\$18,327
Equip.Maint	\$5,200
BB/SF Field Maint	\$12,500
Contract Labor	\$150,000
Contract Labor-(Hutto)	\$50,000
Total for Grounds Maintenance	<b>\$299,512</b>

**Utilities**

Umbrella-Electricity	\$650,000
Umbrella-Gas	\$120,000
Umbrella-Water	\$45,000
Umbrella-Sewer	\$20,700
Umbrella-Irrigation	\$32,000
Electrical Distribution	\$2,000
Fire Alarm-(Taylor)	\$1,000
Fire Alarm-(Hutto)	\$1,500
Total for Utilities	<b>\$872,200</b>

**TOTAL for PHYSICAL PLANT OPERATION & MAINTENANCE** **\$3,293,166**

**TOTAL for EDUCATIONAL & GENERAL** **\$31,060,345**

**STUDENT AID****SCHOLARSHIPS & FELLOWSHIPS****General Institutional Scholar.**

TC Valedictorian Fees	\$1,000
TC Sal. Tuition & Fees	\$6,000
Total for General Institutional Scholar.	<b>\$7,000</b>

**State Scholarships(TPEG)**

State Sch.Resident (TPEG)	\$205,000
State Sch.Non-Res.(TPEG)	\$5,000
State Sch.-Apartments	\$55,000
State Sch.Continuing Educ.	\$10,000
State Sch.-HB 1403	\$90,000
Total for State Scholarships(TPEG)	<b>\$365,000</b>

**TEOG 2017-2018**

Initial Awards	\$444,686
Total for TEOG 2017-2018	<b>\$444,686</b>

**PELL 2017-2018**

Fed.PELL Student Grants Pd.	\$8,500,000
ACA Paid to Institution	\$15,000
Total for PELL 2017-2018	<b>\$8,515,000</b>

**SEOG 2017-2018**

Fed.SEOG Student Grants Pd.	\$168,618
ACA Paid to Institution	\$8,431
Total for SEOG 2017-2018	<b>\$177,049</b>

**TOTAL for SCHOLARSHIPS & FELLOWSHIPS** **\$9,508,735**

**TOTAL for STUDENT AID** **\$9,508,735**

**AUXILIARY ENTERPRISES****Gen.Intercollegiate**

Faculty Salaries	\$781
Admin/Classified Salaries	\$38,304
Staff Benefits	\$28,541
Umbrella-Other	\$6,500
Travel	\$995
Contingency-Unexpected	\$9,843
Total for Gen.Intercollegiate	<b>\$84,964</b>

**Baseball**

Admin/Classified Salaries	\$106,102
Staff Benefits	\$30,793
Umbrella-Student Awards	\$114,960
Umbrella-Other	\$14,000
Umbrella-Travel	\$31,600
Student Liability	\$14,200
TC Vehicle Expense	\$2,500
Contract Labor	\$5,600
Total for Baseball	<b>\$319,755</b>

**Men's Basketball**

Admin/Classified Salaries	\$10,000
Staff Benefits	\$2,246
Umbrella-Student Awards	\$85,400
Umbrella-Other	\$9,000
Umbrella-Travel	\$19,500
Student Liability	\$6,200
TC Vehicle Expense	\$2,500
Contract Labor	\$6,475

**Men's Basketball**

Total for Men's Basketball **\$141,321**

**Women's Basketball**

Admin/Classified Salaries \$10,000

Staff Benefits \$2,318

Umbrella-Student Awards \$85,400

Umbrella-Other \$11,000

Umbrella-Travel \$16,400

Student Liability \$5,475

TC Vehicle Expense \$2,600

Contract Labor \$6,600

Total for Women's Basketball **\$139,793**

**Softball**

Admin/Classified Salaries \$17,000

Staff Benefits \$3,104

Umbrella-Student Awards \$109,000

Umbrella-Other \$10,000

Umbrella-Travel \$15,700

Student Liability \$9,475

TC Vehicle Expense \$5,300

Contract Labor \$4,000

Total for Softball **\$173,579**

**Volleyball**

Admin/Classified Salaries \$8,500

Staff Benefits \$2,509

Umbrella-Student Awards \$65,400

Umbrella-Other \$12,000

Umbrella-Travel \$11,400

Student Liability \$5,825

TC Vehicle Expense \$5,600

Contract Labor \$4,500

Total for Volleyball **\$115,734**

**Athletic Training**

Admin/Classified Salaries \$56,718

Staff Benefits \$15,658

Umbrella-Other \$10,000

Total for Athletic Training **\$82,376**

**Cafeteria (IA)**

**Cafeteria (IA)**

Staff Benefits	\$7,322
Total for Cafeteria (IA)	<b>\$7,322</b>

**Recreational Sports**

Faculty Salaries	\$8,100
Admin/Classified Salaries	\$30,240
Staff Benefits	\$12,452
Umbrella-Other	\$3,306
Total for Recreational Sports	<b>\$54,098</b>

**Vending**

Oper Exp	\$4,152
Total for Vending	<b>\$4,152</b>

**TOTAL for AUXILIARY ENTERPRISES** **\$1,123,094**

**CONTINGENCY FOR UNEXPECTED EXPENDITURES**

Contingency-All Campus Travel	\$110,000
Contingency-Fac.Leave Grant	\$20,000
Contingency-Equipment	\$50,000
Contingency-Unexpected	\$183,421
Contingency-Unexpected-(Hutto)	\$25,000

**TOTAL for CONTINGENCY FOR UNEXPECTED EXPENDITURES** **\$388,421**

**Total Expenditures** **\$42,080,595**



**TEMPLE COLLEGE**  
**DEBT SERVICE**  
Fiscal Year 2017-18

**REVENUE:**

Use Fees:	2006 Series	\$1,065,400.00	
	2009 Series	\$239,937.00	
	2013 Series	<u>\$301,754.00</u>	
<b>Total Use Fees:</b>			\$1,607,091.00

Taxes for Debt Service:	2002 Series	\$577,745.00	
	2007 Series	\$560,294.00	
	2010 Series	<u>\$1,014,032.00</u>	
<b>Total Tax:</b>			<u>\$2,152,071.00</u>

**TOTAL REVENUE:** \$3,759,162.00

**EXPENSES:**

2002 Series-Limited Tax School Bldg, Equip & Refunding Bonds			
Interest		\$122,745.00	
Principal		<u>\$455,000.00</u>	
			\$577,745.00
2006 Series-Revenue (Use and General Fees) & Refunding Issue			
Interest		\$225,400.00	
Principal		<u>\$840,000.00</u>	
			\$1,065,400.00
2007 Series-Limited Tax School Bldg & Equip Issue			
Interest		\$180,294.00	
Principal		<u>\$380,000.00</u>	
			\$560,294.00
2010 Series-Limited Tax School Building Bonds			
Interest		\$424,032.00	
Principal		<u>\$590,000.00</u>	
			\$1,014,032.00
2013 Series-Revenue (Use Fees) and Refunding Bonds			
Interest		\$19,937.00	
Principal		<u>\$220,000.00</u>	
			\$239,937.00
2015 Series-Revenue (Use Fees) and Refunding Bonds			
Interest		\$111,754.00	
Principal		<u>\$190,000.00</u>	
			<u>\$301,754.00</u>

**TOTAL EXPENSES:** \$3,759,162.00

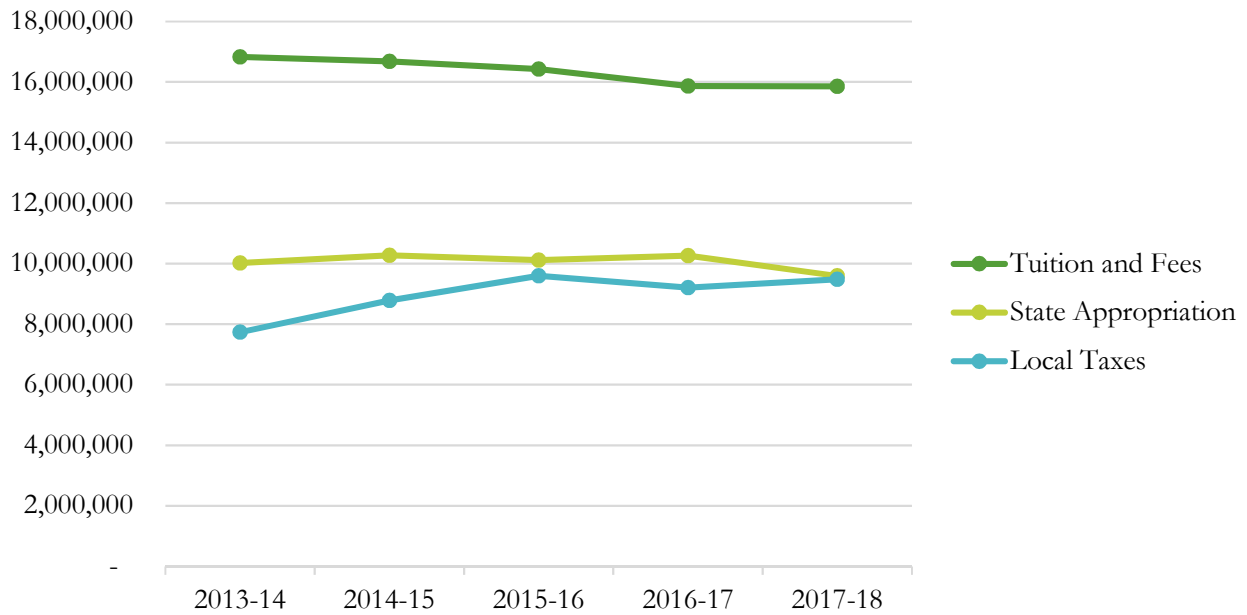
# **Analysis & Trends**

**TEMPLE COLLEGE**  
**SUMMARY OF REVENUES AND EXPENDITURES (budgeted)**

Budget Years 2014-15 thru 2017-18

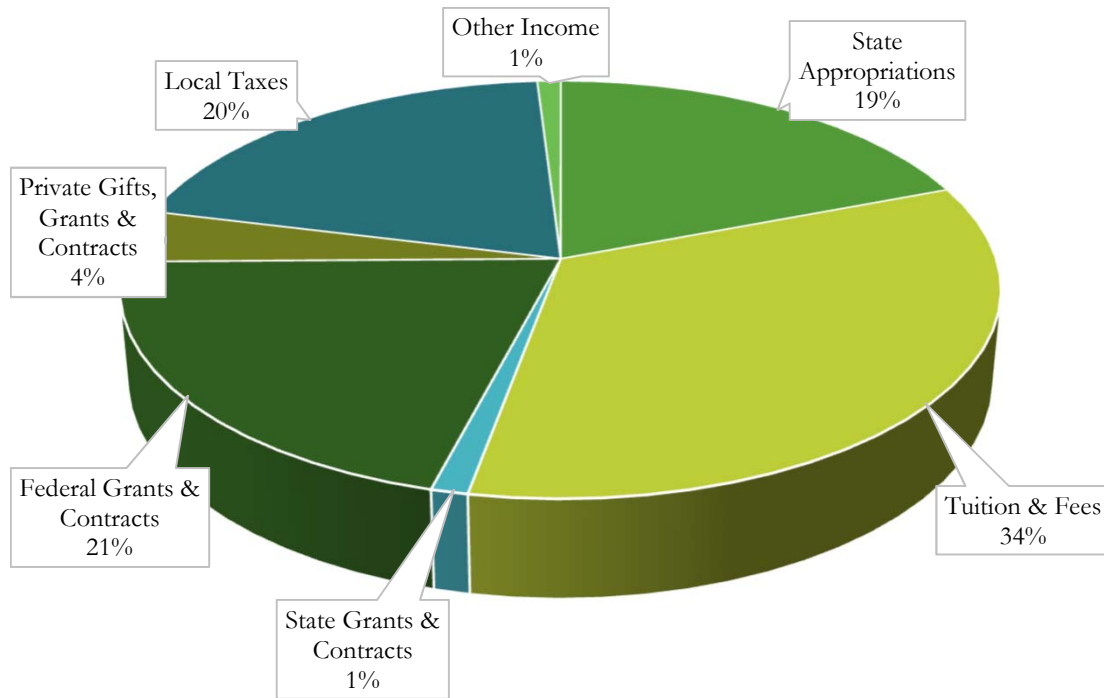
REVENUES	2017-18 <u>Budget</u>	2016-17 <u>Budget</u>	2015-16 <u>Budget</u>	2014-15 <u>Budget</u>	<u>One-Year Incr/Decr</u>	<u>One-Year % Change</u>
<b>Educational &amp; General</b>						
State Funds	9,594,204	10,264,131	10,113,040	10,277,711	(669,927)	-6.5%
Federal Funds	9,719,156	11,237,230	13,916,187	13,916,187	(1,518,074)	-13.5%
Local Funds	27,725,034	27,111,625	27,811,599	27,141,863	613,409	2.3%
<b>Total Educational &amp; General</b>	<b>47,038,394</b>	<b>48,612,986</b>	<b>51,840,826</b>	<b>51,335,761</b>	<b>(1,574,592)</b>	<b>-3.2%</b>
<b>Auxiliary Enterprises</b>						
Auxiliary Funds	6,500	6,500	9,500	9,500	-	0.0%
<b>Total Auxiliary Enterprises</b>	<b>6,500</b>	<b>6,500</b>	<b>9,500</b>	<b>9,500</b>	<b>-</b>	<b>0.0%</b>
<b>Transfers</b>						
Transfer of Funds	(4,964,299)	(5,122,168)	(5,801,406)	(4,114,292)	157,869	-3.1%
<b>Total Transfers</b>	<b>(4,964,299)</b>	<b>(5,122,168)</b>	<b>(5,801,406)</b>	<b>(4,114,292)</b>	<b>157,869</b>	<b>-3.1%</b>
<b>TOTAL REVENUES</b>	<b>42,080,595</b>	<b>43,497,318</b>	<b>46,048,920</b>	<b>47,230,969</b>	<b>(1,416,723)</b>	<b>-3.3%</b>
<b>EXPENDITURES</b>						
<b>Educational &amp; General</b>						
Instruction	14,291,189	14,212,002	14,413,597	14,525,361	79,187	0.6%
Public Service	910,305	969,771	373,712	369,246	(59,466)	-6.1%
Academic Support	2,799,434	2,721,414	2,792,542	2,705,738	78,020	2.9%
Student Services	3,334,527	3,311,561	3,356,936	3,442,897	22,966	0.7%
Institutional Support	6,431,724	6,368,207	6,180,072	7,059,084	63,517	1.0%
Physical Plant Operation & Maintenance	3,293,166	3,348,656	3,332,757	3,618,054	(55,490)	-1.7%
<b>Total Educational &amp; General</b>	<b>31,060,345</b>	<b>30,931,611</b>	<b>30,449,616</b>	<b>31,720,380</b>	<b>128,734</b>	<b>0.4%</b>
<b>Student Aid</b>						
Scholarships & Fellowships	9,508,735	11,118,130	14,174,042	14,106,599	(1,609,395)	-14.5%
<b>Total Student Aid</b>	<b>9,508,735</b>	<b>11,118,130</b>	<b>14,174,042</b>	<b>14,106,599</b>	<b>(1,609,395)</b>	<b>-14.5%</b>
<b>Auxiliary Enterprises</b>	<b>1,123,094</b>	<b>1,083,968</b>	<b>1,084,949</b>	<b>1,028,946</b>	<b>39,126</b>	<b>3.6%</b>
<b>Contingency for Unexpected Expenditures</b>	<b>388,421</b>	<b>363,609</b>	<b>340,313</b>	<b>375,044</b>	<b>24,812</b>	<b>6.8%</b>
<b>TOTAL EXPENDITURES</b>	<b>42,080,595</b>	<b>43,497,318</b>	<b>46,048,920</b>	<b>47,230,969</b>	<b>(1,416,723)</b>	<b>-3.3%</b>

**TEMPLE COLLEGE**  
**REVENUE ANALYSIS**  
 Budget Years 2013-14 thru 2017-18



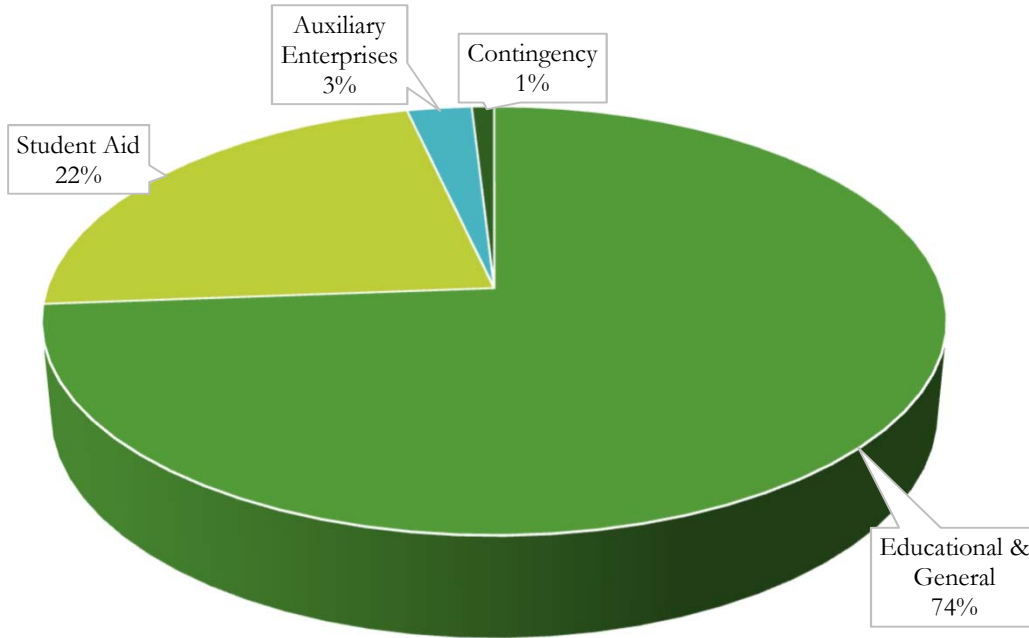
Budget Year	Tuition and Fees	Percent of Total	State Appropriation	Percent of Total	Local Taxes	Percent of Total
2013-14	16,829,671	48.7%	10,025,667	29.0%	7,735,000	22.4%
2014-15	16,682,275	46.7%	10,277,711	28.8%	8,787,324	24.6%
2015-16	16,425,375	45.5%	10,113,040	28.0%	9,600,960	26.6%
2016-17	15,863,575	44.9%	10,264,131	29.0%	9,210,671	26.1%
2017-18	15,855,786	45.4%	9,594,204	27.5%	9,482,974	27.1%

**TEMPLE COLLEGE**  
**REVENUE SUMMARY**  
 Budget Year 2017-18



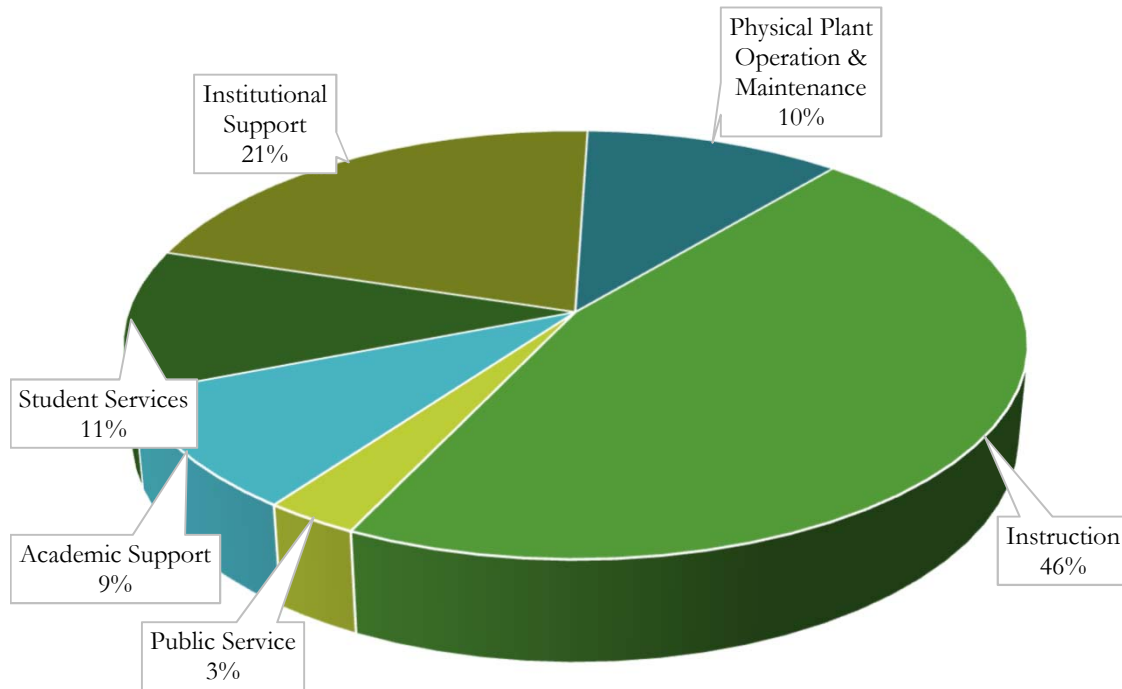
	Fiscal Year 2017-18	Percent of Budget
State Appropriations	9,035,567	19.2%
Tuition & Fees	15,855,786	33.7%
State Grants & Contracts	558,637	1.2%
Federal Grants & Contracts	9,719,156	20.7%
Private Gifts, Grants & Contracts	1,920,523	4.1%
Local Taxes	9,482,974	20.2%
Other Income	465,751	1.0%
<b>Total Educational &amp; General Revenue</b>	<b>47,038,394</b>	<b>100.0%</b>

**TEMPLE COLLEGE**  
**EXPENDITURE SUMMARY**  
 Budget Year 2017-18



	Fiscal Year 2017-18	Percent of Budget
Educational & General	31,060,345	73.8%
Student Aid	9,508,735	22.6%
Auxiliary Enterprises	1,123,094	2.7%
Contingency	<u>388,421</u>	<u>0.9%</u>
Total Expenditures	42,080,595	100.0%

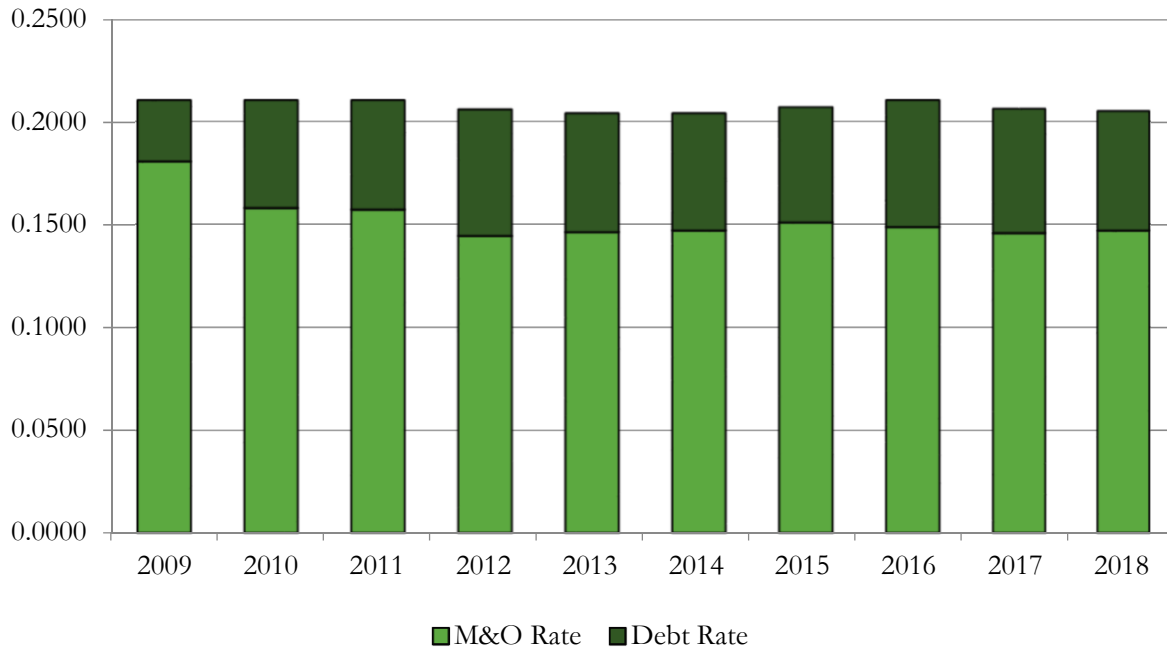
**TEMPLE COLLEGE**  
**EDUCATIONAL & GENERAL EXPENDITURES**  
 Budget Year 2017-18



	Fiscal Year 2017-18	Percent of Budget
Instruction	14,291,189	46.0%
Public Service	910,305	2.9%
Academic Support	2,799,434	9.0%
Student Services	3,334,527	10.7%
Institutional Support	6,431,724	20.7%
Physical Plant Operation & Maintenance	<u>3,293,166</u>	<u>10.6%</u>
<b>Total Educational &amp; General Expenditures</b>	<b>31,060,345</b>	<b>100.0%</b>

# TEMPLE COLLEGE PROPERTY TAX: RATES

Fiscal Years 2009 to 2018



	<u>M&amp;O</u> <u>Rate</u>	<u>Debt</u> <u>Rate</u>	<u>Total</u> <u>Rate</u>
2009	0.1801	0.0299	0.2100
2010	0.1575	0.0525	0.2100
2011	0.1567	0.0533	0.2100
2012	0.1440	0.0614	0.2054
2013	0.1459	0.0577	0.2036
2014	0.1466	0.0570	0.2036
2015	0.1505	0.0560	0.2065
2016	0.1483	0.0617	0.2100
2017	0.1454	0.0603	0.2057
<b>2018</b>	<b>0.1467</b>	<b>0.0580</b>	<b>0.2047</b>

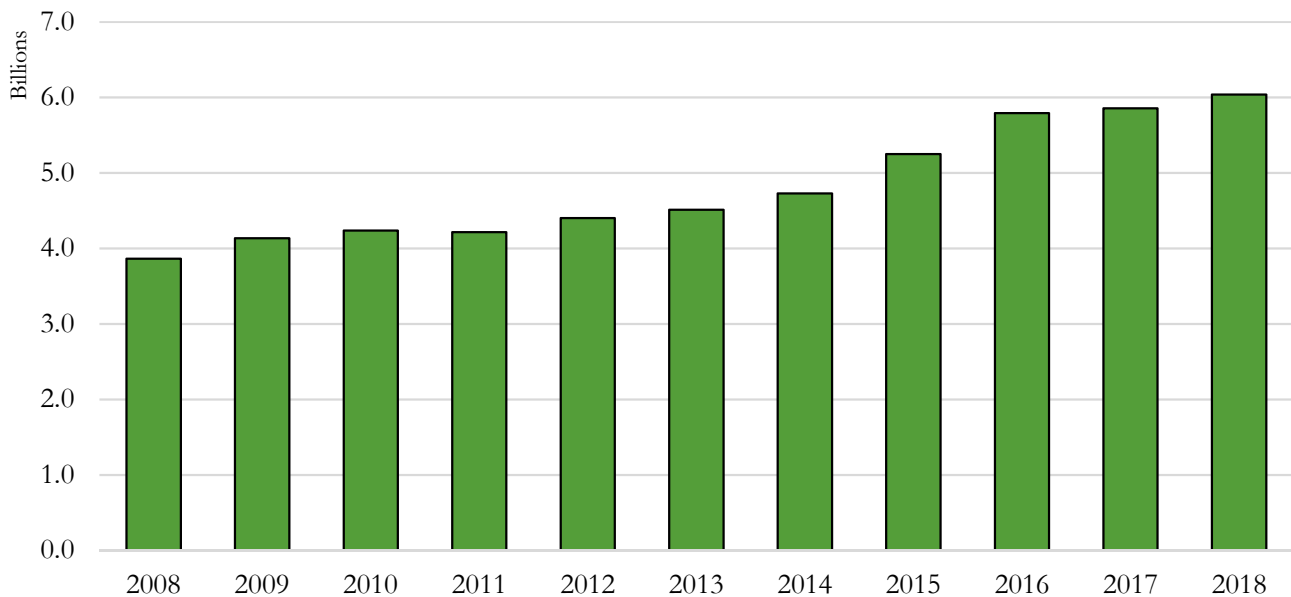


## TEMPLE COLLEGE PROPERTY TAX: APPRAISAL VALUES

Fiscal Years 2008 to 2018

Fiscal Year	(+) Appraised Value	(-) Homestead Cap	(=) Assessed Value	(-) Total Exemptions	(=) Net Taxable	Freeze Adjusted Taxable
2008	3,899,970,039	32,585,491	3,867,384,548	864,084,517	3,003,300,031	
2009	4,166,891,819	29,483,139	4,137,408,680	870,795,959	3,266,612,721	2,947,587,879
2010	4,250,201,770	13,368,125	4,236,833,645	848,681,086	3,388,152,559	3,056,813,744
2011	4,223,400,920	6,288,770	4,217,112,150	855,574,985	3,361,537,165	3,019,456,143
2012	4,413,551,969	7,882,434	4,405,669,535	922,592,900	3,483,076,635	3,134,077,942
2013	4,517,922,725	4,746,806	4,513,175,919	938,920,982	3,574,254,937	3,209,834,373
2014	4,734,883,907	2,789,142	4,732,094,765	948,163,906	3,783,930,859	3,411,908,004
2015	5,255,179,019	2,697,208	5,252,481,811	1,036,020,831	4,216,460,980	3,836,381,309
2016	5,797,723,904	3,254,693	5,794,469,211	1,251,956,051	4,542,513,160	4,133,717,553
2017	5,861,845,618	4,823,653	5,857,021,965	1,415,446,712	4,441,575,253	4,001,825,210
2018	6,125,140,432	5,008,908	6,038,789,296	1,428,327,780	4,610,461,516	4,135,039,515
1-yr change	4.5%	3.8%	3.1%	0.9%	3.8%	3.3%
9-yr change						40.3%
10-yr change	57.1%	-84.6%	56.1%	65.3%	53.5%	

### Assessed Value



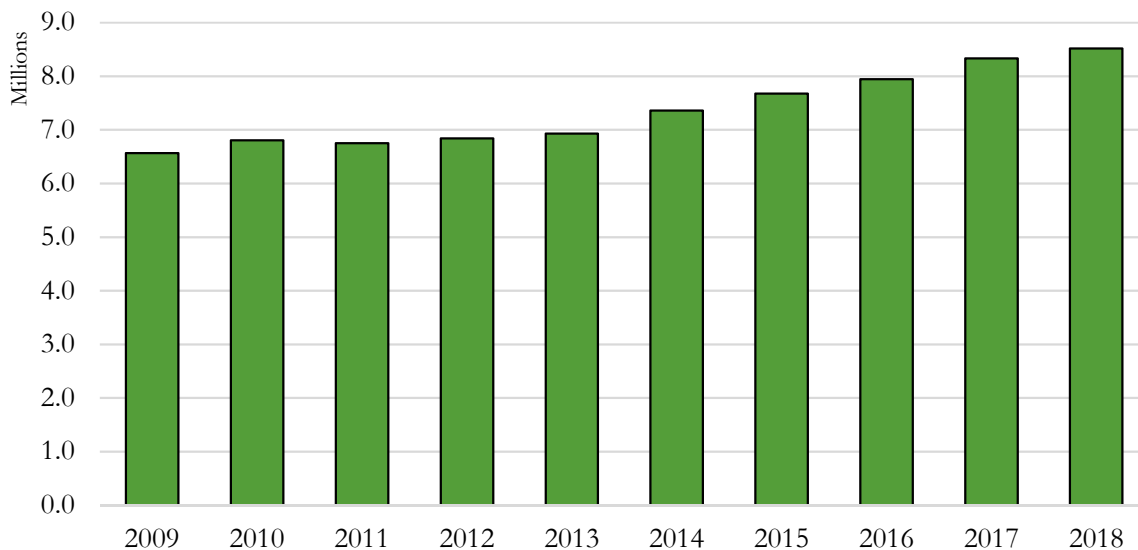
**TEMPLE COLLEGE**  
**PROPERTY TAX: PROJECTED AND ACTUAL COLLECTIONS**

Fiscal Years 2009 to 2018

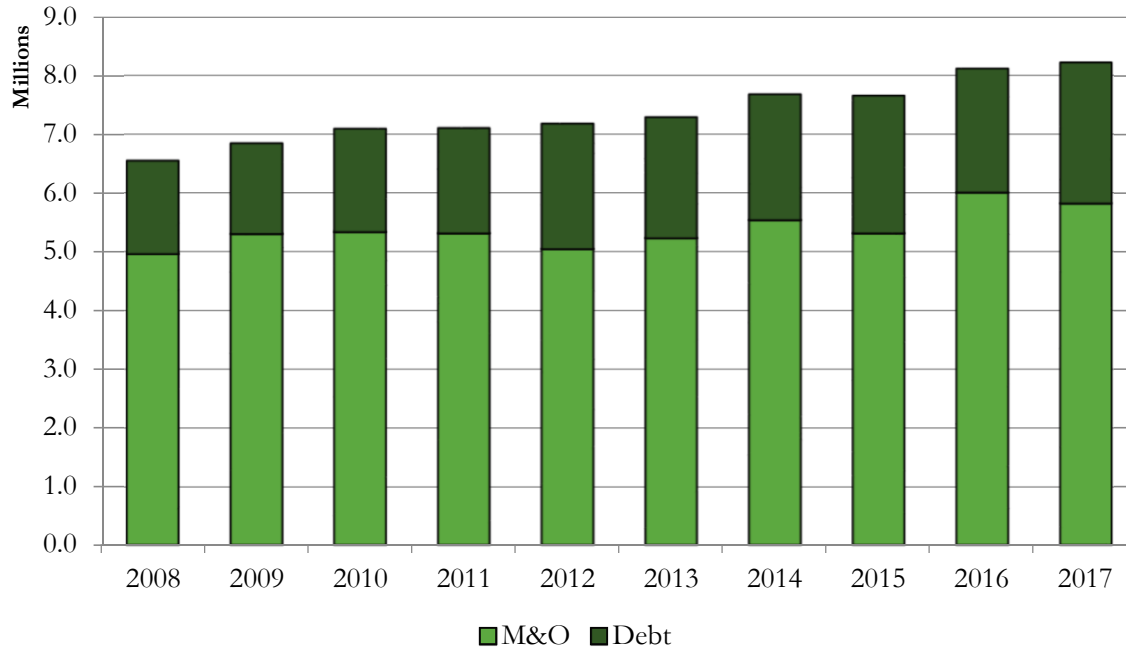
Fiscal Year	(+) Approximate Total Levy	(-) Projected TIF Levy	(=) Projected Net Tax Levy	(+) Actual Total Levy	(-) Actual TIF Levy	(=) Actual Net Tax Levy
2009	6,839,635	272,957	6,566,678	6,837,720	273,242	6,564,478
2010	7,079,211	271,497	6,807,714	7,082,194	269,942	6,812,252
2011	7,021,049	271,535	6,749,514	7,090,970	305,694	6,785,276
2012	7,121,712	279,550	6,842,162	7,168,855	287,477	6,881,378
2013	7,247,310	317,751	6,929,559	7,275,176	308,253	6,966,923
2014	7,672,988	311,621	7,361,367	7,665,068	337,758	7,327,310
2015	8,668,770	992,637	7,676,133	8,579,941	996,394	7,583,547
2016	9,332,280	1,383,813	7,948,467	9,505,116	1,406,131	8,098,985
2017	9,258,750	922,298	8,336,452	<i>9,087,992</i>	861,515	<i>8,226,477</i>
2018	9,400,324	882,317	8,518,007			
1-yr change	1.5%	-4.3%	2.2%	-4.4%	-38.7%	1.6%
9-yr change				38.9%	232.2%	31.0%
10-yr change	43.6%	227.9%	35.7%			

*(italics) - as of August 1*

**Projected Net Tax Levy**



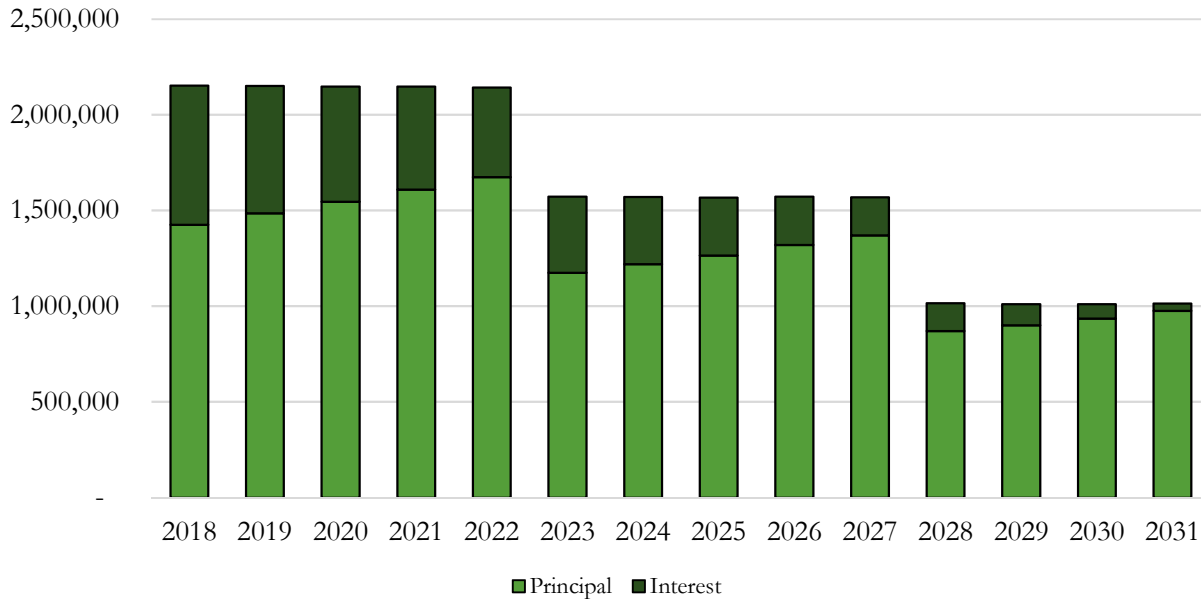
**TEMPLE COLLEGE**  
**PROPERTY TAX: REVENUE COLLECTIONS**  
 Fiscal Years 2008 to 2017



	M&O	Debt	Total
	<u>Tax Revenue</u>	<u>Tax Revenue</u>	<u>Tax Revenue</u>
2008	4,953,066	1,587,818	6,540,884
2009	5,288,890	1,548,830	6,837,720
2010	5,323,379	1,758,815	7,082,194
2011	5,301,008	1,789,962	7,090,970
2012	5,037,586	2,131,269	7,168,855
2013	5,217,902	2,057,274	7,275,176
2014	5,524,656	2,140,412	7,665,068
2015	5,303,079	2,340,631	7,643,710
2016	5,997,744	2,101,241	8,098,985
2017	<i>5,811,109</i>	<i>2,395,350</i>	<i>8,206,459</i>

*(italics) - as of August 1*

**TEMPLE COLLEGE**  
**DEBT SERVICE SCHEDULE**  
 ALL GENERAL OBLIGATION ISSUES

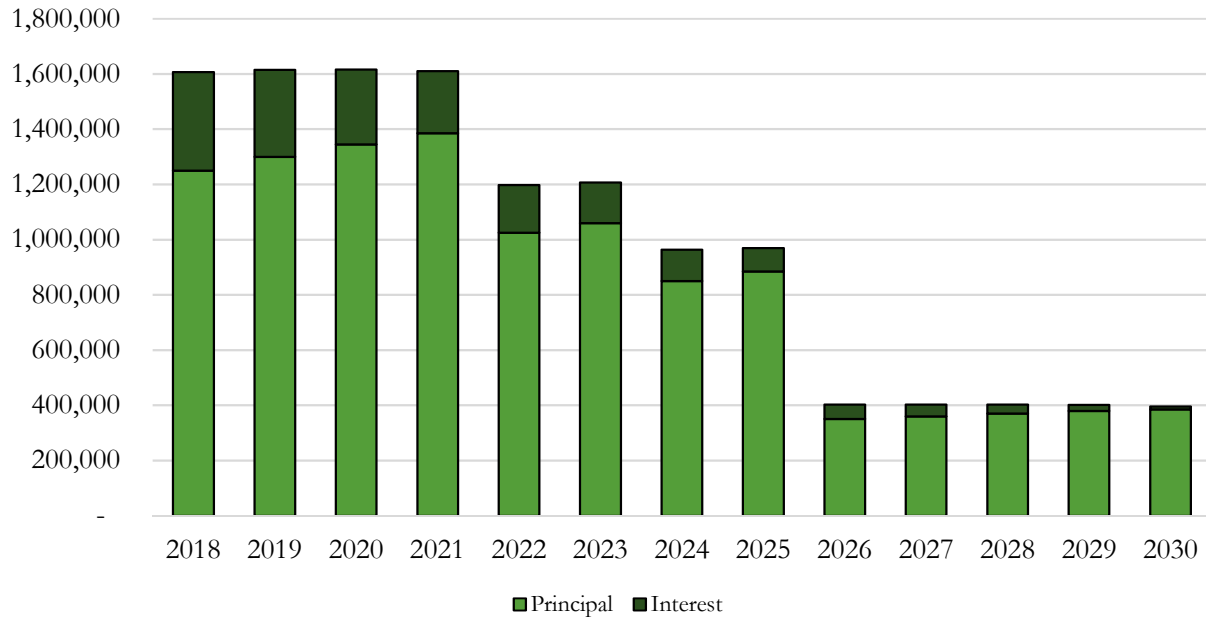


<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	1,425,000	727,072	2,152,072
2019	1,485,000	666,348	2,151,348
2020	1,545,000	603,012	2,148,012
2021	1,610,000	537,111	2,147,111
2022	1,675,000	468,401	2,143,401
2023	1,175,000	396,929	1,571,929
2024	1,220,000	350,379	1,570,379
2025	1,265,000	302,046	1,567,046
2026	1,320,000	251,930	1,571,930
2027	1,370,000	199,636	1,569,636
2028	870,000	145,360	1,015,360
2029	900,000	110,995	1,010,995
2030	935,000	75,445	1,010,445
2031	975,000	38,513	1,013,513
<b>TOTALS</b>	<b>\$17,770,000</b>	<b>\$4,873,177</b>	<b>\$22,643,177</b>

Average Annual Debt  
 Years

\$1,617,370  
 14

**TEMPLE COLLEGE**  
**DEBT SERVICE SCHEDULE**  
 ALL REVENUE ISSUES



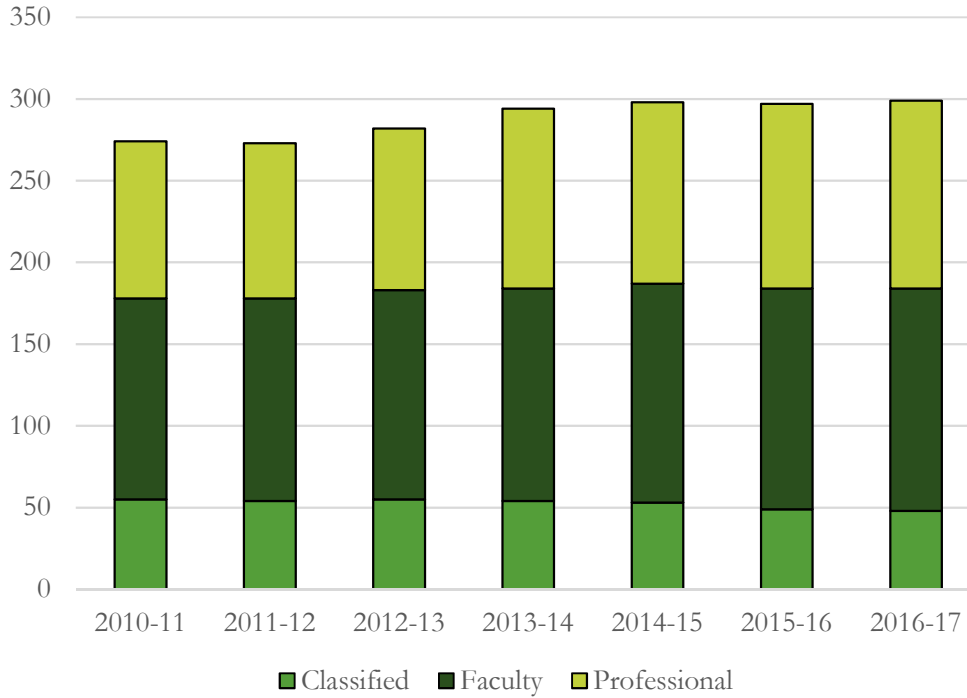
<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	1,250,000	357,092	1,607,092
2019	1,300,000	314,906	1,614,906
2020	1,345,000	270,905	1,615,905
2021	1,385,000	225,290	1,610,290
2022	1,025,000	172,133	1,197,133
2023	1,060,000	146,722	1,206,722
2024	850,000	114,026	964,026
2025	885,000	83,854	968,854
2026	350,000	52,398	402,398
2027	360,000	42,458	402,458
2028	370,000	32,234	402,234
2029	380,000	21,726	401,726
2030	385,000	10,934	395,934
<b>TOTALS</b>	<b>\$10,945,000</b>	<b>\$1,844,677</b>	<b>\$12,789,677</b>

Average Annual Debt Years \$983,821  
13

# TEMPLE COLLEGE FULL-TIME EMPLOYEES

Fiscal Years 2010-11 to 2016-17

	Employee Classification			
	Classified	Faculty	Professional	Total
2010-11	55	123	96	274
2011-12	54	124	95	273
2012-13	55	128	99	282
2013-14	54	130	110	294
2014-15	53	134	111	298
2015-16	49	135	113	297
2016-17	48	136	115	299



**TEMPLE COLLEGE**  
**SUMMARY OF REVENUES AND EXPENDITURES (audited)**

Fiscal Years 2010-11 thru 2015-16

REVENUES	<u>2015-16</u>	<u>2014-15</u>	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>	<u>2010-11</u>
<b>Educational &amp; General</b>						
State Funds	10,274,003	10,460,233	10,020,792	9,663,101	10,331,702	10,690,663
Federal Funds	10,856,974	12,286,381	13,203,419	13,615,064	14,912,073	16,020,731
Local Funds	20,059,049	20,136,197	20,707,174	20,917,570	20,965,872	18,759,210
Tuition and Fees (Net)	10,102,218	10,841,836	11,467,980	12,237,686	12,584,768	9,891,698
Local Taxes	8,098,985	7,643,710	7,665,068	7,275,176	7,168,855	7,090,970
Other	1,857,846	1,650,651	1,574,126	1,404,708	1,212,249	1,776,542
<b>Total Educational &amp; General</b>	<b>41,190,026</b>	<b>42,882,811</b>	<b>43,931,385</b>	<b>44,195,735</b>	<b>46,209,647</b>	<b>45,470,604</b>
<b>Auxiliary Enterprises</b>						
Auxiliary Funds	282,992	316,675	323,505	295,841	314,672	350,987
<b>Total Auxiliary Enterprises</b>	<b>282,992</b>	<b>316,675</b>	<b>323,505</b>	<b>295,841</b>	<b>314,672</b>	<b>350,987</b>
<b>TOTAL REVENUES</b>	<b>41,473,018</b>	<b>43,199,486</b>	<b>44,254,890</b>	<b>44,491,576</b>	<b>46,524,319</b>	<b>45,821,591</b>
<b>EXPENDITURES</b>						
<b>Educational &amp; General</b>						
Instruction	13,399,344	13,530,849	13,801,015	13,343,474	12,936,785	12,981,271
Public Service	1,325,617	870,514	628,553	640,914	587,634	1,021,402
Academic Support	2,608,753	2,534,136	2,568,976	2,450,670	2,445,822	2,400,693
Student Services	3,299,988	3,097,365	3,061,536	2,809,378	2,579,001	2,428,936
Institutional Support	6,057,993	5,975,117	6,234,634	6,221,177	5,028,984	5,481,748
Physical Plant Operation & Maintenance	3,470,881	3,370,457	3,364,739	3,014,972	3,215,803	2,972,570
<b>Total Educational &amp; General</b>	<b>30,162,576</b>	<b>29,378,438</b>	<b>29,659,453</b>	<b>28,480,585</b>	<b>26,794,029</b>	<b>27,286,620</b>
<b>Student Aid</b>						
Scholarships & Fellowships	6,294,320	8,177,253	8,747,793	9,340,659	10,366,804	10,071,348
<b>Total Student Aid</b>	<b>6,294,320</b>	<b>8,177,253</b>	<b>8,747,793</b>	<b>9,340,659</b>	<b>10,366,804</b>	<b>10,071,348</b>
<b>Auxiliary Enterprises</b>	<b>1,060,678</b>	<b>1,019,076</b>	<b>1,034,566</b>	<b>1,079,387</b>	<b>1,003,810</b>	<b>1,124,467</b>
<b>Other</b>	<b>3,075,525</b>	<b>2,999,931</b>	<b>3,157,981</b>	<b>3,527,175</b>	<b>3,583,077</b>	<b>3,355,260</b>
<b>TOTAL EXPENDITURES</b>	<b>40,593,099</b>	<b>41,574,698</b>	<b>42,599,793</b>	<b>42,427,806</b>	<b>41,747,720</b>	<b>41,837,695</b>
<b>Increase in Net Assets</b>	<b>879,919</b>	<b>1,624,788</b>	<b>1,655,097</b>	<b>2,063,770</b>	<b>4,776,599</b>	<b>3,983,896</b>
Annual Unduplicated Student Enrollment	9,390	9,793	10,451	10,348	10,730	11,082